



CITY OF PORT ALBERNI 5 YEAR FINANCIAL PLAN

2021-2025

April 12, 2021



**CITY OF PORT ALBERNI
CONSOLIDATED FINANCIAL PLAN 2021-2025**

| | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenue | | | | | |
| Taxes | | | | | |
| Property Taxes | 24,675,478 | 25,901,092 | 26,727,718 | 27,566,050 | 28,802,719 |
| Other Taxes | 742,700 | 747,850 | 752,950 | 754,850 | 765,000 |
| Grants in Lieu of Taxes | 219,980 | 219,980 | 219,980 | 219,980 | 219,980 |
| Fees and Charges | | | | | |
| Sales of Service | 4,266,355 | 4,028,250 | 4,111,346 | 4,229,077 | 4,295,481 |
| Sales of Service/Utilities | 7,194,710 | 7,455,151 | 7,734,215 | 7,959,070 | 8,145,087 |
| Service to other Government | 100,000 | 101,000 | 102,010 | 103,030 | 104,060 |
| User Fees/Fines | 264,280 | 266,380 | 268,522 | 270,707 | 272,935 |
| Rentals | 145,500 | 146,700 | 147,900 | 147,900 | 147,900 |
| Interest/Penalties/Miscellaneous | 736,775 | 736,775 | 736,775 | 736,775 | 736,775 |
| Grants/Other Governments | 3,826,291 | 1,107,340 | 1,107,340 | 1,107,340 | 1,107,340 |
| Other Contributions | 360,000 | 156,715 | 106,715 | 90,000 | 90,000 |
| | <u>42,532,069</u> | <u>40,866,973</u> | <u>42,015,471</u> | <u>43,184,779</u> | <u>44,687,277</u> |
| Expenses | | | | | |
| Debt Interest | 495,316 | 495,316 | 495,316 | 495,316 | 615,784 |
| Capital Expenses | 10,231,445 | 8,207,807 | 12,136,861 | 5,128,758 | 5,282,521 |
| Other Municipal Purposes | | | | | |
| General Municipal | 4,334,841 | 4,489,080 | 4,559,862 | 4,623,757 | 4,710,034 |
| Police Services | 7,755,495 | 7,888,797 | 8,132,695 | 8,285,470 | 8,531,993 |
| Fire Services | 3,905,782 | 4,008,050 | 4,105,032 | 4,206,972 | 4,310,587 |
| Other Protective Services | 265,516 | 268,082 | 270,645 | 273,085 | 274,878 |
| Transportation Services | 4,123,080 | 4,212,424 | 4,326,553 | 4,420,996 | 4,542,241 |
| Environmental Health and Development | 3,044,741 | 2,894,798 | 2,943,067 | 3,021,548 | 3,036,978 |
| Parks and Recreation | 5,224,206 | 6,062,174 | 6,232,629 | 6,478,544 | 6,433,590 |
| Cultural | 1,426,629 | 1,458,538 | 1,479,415 | 1,510,762 | 1,542,833 |
| Water | 1,760,669 | 1,821,331 | 1,814,697 | 1,876,512 | 1,888,819 |
| Sewer | 1,379,906 | 1,397,507 | 1,416,790 | 1,435,179 | 1,438,126 |
| Contingency | 2,536,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| | <u>46,483,626</u> | <u>43,383,021</u> | <u>48,113,562</u> | <u>41,956,900</u> | <u>42,808,385</u> |
| Revenue Over (Under) Expenses Before Other | <u>(3,951,558)</u> | <u>(2,516,047)</u> | <u>(6,098,091)</u> | <u>1,227,879</u> | <u>1,878,893</u> |
| Other | | | | | |
| Debt Proceeds | - | - | 3,000,000 | - | - |
| Debt Principal | (476,634) | (476,634) | (476,634) | (476,634) | (476,634) |
| Transfer from Equipment Replacement Reserve | 1,985,945 | 2,173,804 | 589,674 | 1,307,654 | 1,820,050 |
| Transfer from Land Sale Reserve | - | - | - | - | - |
| Transfer from Cemetery Trust | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Transfer from (to) Other Reserves | 2,420,246 | 816,877 | 2,983,051 | (2,060,900) | (3,224,309) |
| Transfer from (to) Surplus | 20,000 | - | - | - | - |
| | <u>3,951,557</u> | <u>2,516,047</u> | <u>6,098,091</u> | <u>(1,227,880)</u> | <u>(1,878,893)</u> |
| Balanced Budget | <u>(0)</u> | <u>(0)</u> | <u>(0)</u> | <u>(0)</u> | <u>(0)</u> |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

Notes

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | | | | | |
|---|-------------------|--------------------------------------|--------------------------------------|-------------------------------------|-------------------|----------------|-------------------|--------------|-------------------|---------------|-------------------|---------------|-------------------|--------------|
| REAL PROPERTY TAXES | | | | | | | | | | | | | | |
| 11111 General Purposes - Taxes | 23,390,939 | 23,390,939 | - | 100.00% | 24,463,807 | 4.59% | 25,689,421 | 5.01% | 26,516,047 | 3.22% | 27,354,379 | 3.16% | 28,591,048 | 4.52% |
| 11112 Debt Purposes - Taxes | 211,671 | 211,619 | (52) | 99.98% | 211,671 | 0.00% | 211,671 | 0.00% | 211,671 | 0.00% | 211,671 | 0.00% | 211,671 | 0.00% |
| TAX LEVY | 23,602,610 | 23,602,558 | (52) | 100.00% | 24,675,478 | 4.55% | 25,901,092 | 4.97% | 26,727,718 | 3.19% | 27,566,050 | 3.14% | 28,802,719 | 4.49% |
| | | | | 1.95% | | | | | | | | | | |
| 11210 Local Improvements | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 11211 Special Area Levy | 12,000 | 10,714 | (1,286) | 89.28% | 14,500 | 20.83% | 14,650 | 1.03% | 14,750 | 0.68% | 14,850 | 0.68% | 15,000 | 1.01% |
| SPECIAL ASSESSMENTS | 12,000 | 10,714 | (1,286) | 89.28% | 14,500 | 20.83% | 14,650 | 1.03% | 14,750 | 0.68% | 14,850 | 0.68% | 15,000 | 1.01% |
| 11910 Utility Tax 1% | 695,000 | 768,761 | 73,761 | 110.61% | 725,000 | 4.32% | 730,000 | 0.69% | 735,000 | 0.68% | 740,000 | 0.68% | 750,000 | 1.35% |
| TAXES | 24,309,610 | 24,382,033 | 72,423 | 100.30% | 25,414,978 | 4.55% | 26,645,742 | 4.84% | 27,477,468 | 3.12% | 28,320,900 | 3.07% | 29,567,719 | 4.40% |
| FEDERAL GOVERNMENT | | | | | | | | | | | | | | |
| 12110 Federal Building Grant | 500 | 570 | 70 | 114.07% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| 12210 CBC Grant | 2,000 | 2,949 | 949 | 147.44% | 2,500 | 25.00% | 2,500 | 0.00% | 2,500 | 0.00% | 2,500 | 0.00% | 2,500 | 0.00% |
| PROVINCIAL GOVERNMENT | | | | | | | | | | | | | | |
| 12310 Provincial Government Grant | 45,800 | 46,918 | 1,118 | 102.44% | 45,800 | 0.00% | 45,800 | 0.00% | 45,800 | 0.00% | 45,800 | 0.00% | 45,800 | 0.00% |
| 12410 BC Hydro | 111,000 | 110,326 | (674) | 99.39% | 111,000 | 0.00% | 111,000 | 0.00% | 111,000 | 0.00% | 111,000 | 0.00% | 111,000 | 0.00% |
| 12411 Public Housing Grant (in lieu of taxes) | 60,000 | 64,647 | 4,647 | 107.74% | 60,000 | 0.00% | 60,000 | 0.00% | 60,000 | 0.00% | 60,000 | 0.00% | 60,000 | 0.00% |
| OTHER ENTITIES | | | | | | | | | | | | | | |
| 12910 University of Victoria | 200 | 187 | (13) | 93.50% | 180 | -10.00% | 180 | 0.00% | 180 | 0.00% | 180 | 0.00% | 180 | 0.00% |
| GRANTS IN LIEU OF TAXES | 219,500 | 225,598 | 6,098 | 102.78% | 219,980 | 0.22% | 219,980 | 0.00% | 219,980 | 0.00% | 219,980 | 0.00% | 219,980 | 0.00% |
| SERVICES PROVIDED TO GOVERNMENT | | | | | | | | | | | | | | |
| 13121 PRISONER EXPENSE RECOVERY | 167,000 | 107,669 | (59,331) | 64.47% | 100,000 | -40.12% | 101,000 | 1.00% | 102,010 | 1.00% | 103,030 | 1.00% | 104,060 | 1.00% |
| SALES OF SERVICES | | | | | | | | | | | | | | |
| 14120 ADMINISTRATION SERVICE CHARGE | 33,000 | 66,854 | 33,854 | 202.59% | 33,000 | 0.00% | 33,000 | 0.00% | 33,000 | 0.00% | 33,000 | 0.00% | 33,000 | 0.00% |
| 14120.3082 HR Recoveries | 500 | 618 | 118 | 123.62% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| 14221 Law Enforcement Service Charge | 129,112 | 149,309 | 20,197 | 115.64% | 129,252 | 0.11% | 129,394 | 0.11% | 129,537 | 0.11% | 129,680 | 0.11% | 129,680 | 0.00% |
| 14241 Fire Department Service Charge | 192,181 | 189,334 | (2,847) | 98.52% | 195,709 | 1.84% | 199,198 | 1.78% | 202,771 | 1.79% | 206,826 | 2.00% | 206,826 | 0.00% |
| PROTECTIVE SERVICES | 321,293 | 338,643 | 17,350 | 105.40% | 324,961 | 1.14% | 328,592 | 1.12% | 332,308 | 1.13% | 336,506 | 1.26% | 336,506 | 0.00% |
| 14310 Public Works Service Charge | 77,600 | 54,424 | (23,176) | 70.13% | 77,600 | 0.00% | 77,600 | 0.00% | 77,600 | 0.00% | 77,600 | 0.00% | 77,600 | 0.00% |
| 14400 Public Transit Revenue | 335,113 | 398,410 | 63,297 | 118.89% | 201,063 | -40.00% | 216,160 | 7.51% | 251,384 | 16.30% | 306,553 | 21.95% | 340,000 | 10.91% |
| TRANSPORTATION SERVICES | 412,713 | 452,834 | 86,473 | 109.72% | 278,663 | -32.48% | 293,760 | 5.42% | 328,984 | 11.99% | 384,153 | 16.77% | 417,600 | 8.71% |
| 14433 Commercial Solid Waste Collection | 13,000 | 15,731 | 2,731 | 121.01% | 13,000 | 0.00% | 13,000 | 0.00% | 13,000 | 0.00% | 13,000 | 0.00% | 13,000 | 0.00% |
| Recycle BC funding (ACRD) | - | - | - | - | 271,128 | 273,839 | 1.00% | 276,578 | 1.00% | 279,343 | 1.00% | 282,137 | 1.00% | |
| 14434 Residential Solid Waste Collection | 766,396 | 688,850 | (77,546) | 89.88% | 1,235,718 | 61.24% | 1,260,432 | 2.00% | 1,285,641 | 2.00% | 1,311,354 | 2.00% | 1,337,581 | 2.00% |
| ENV HEALTH WASTE COLLECTION | 779,396 | 704,581 | (74,815) | 90.40% | 1,519,846 | 95.00% | 1,547,272 | 1.80% | 1,575,219 | 1.81% | 1,603,697 | 1.81% | 1,632,718 | 1.81% |
| 14516 PUBLIC HEALTH-CEMETERIES | 61,200 | 60,317 | 883 | 98.56% | 61,200 | 0.00% | 61,200 | 0.00% | 61,200 | 0.00% | 61,200 | 0.00% | 61,200 | 0.00% |
| 14550 PLANNING ADMINISTRATION | 24,500 | 40,631 | 16,131 | 165.84% | 44,500 | 81.63% | 46,100 | 3.60% | 46,712 | 1.33% | 47,336 | 1.34% | 47,973 | 1.35% |
| 14560 ECONOMIC DEVELOPMENT | 521,833 | 668,326 | 146,493 | 128.07% | 146,833 | -71.86% | 21,833 | -85.13% | 21,833 | 0.00% | 21,833 | 0.00% | 21,833 | 0.00% |
| 14600 Marine Commercial Building | 75,415 | 79,851 | 4,436 | 105.88% | 76,169 | 1.00% | 76,931 | 1.00% | 77,700 | 1.00% | 78,477 | 1.00% | 78,477 | 0.00% |
| 14601 Port Building | 23,017 | 23,987 | 970 | 104.21% | 23,247 | 1.00% | 23,479 | 1.00% | 23,714 | 1.00% | 23,951 | 1.00% | 23,951 | 0.00% |
| 14602 Market Square | 30,088 | 18,900 | (11,188) | 62.82% | 32,000 | 6.35% | 32,640 | 2.00% | 38,000 | 16.42% | 38,760 | 2.00% | 39,535 | 2.00% |
| 14690 A. H. Q. Miscellaneous Revenue | 2,500 | - | (2,500) | 0.00% | 2,500 | 0.00% | 2,500 | 0.00% | 2,500 | 0.00% | 2,500 | 0.00% | 2,500 | 0.00% |
| ALBERNI HARBOUR QUAY | 131,020 | 122,738 | (8,282) | 93.68% | 133,916 | 2.21% | 135,550 | 1.22% | 141,914 | 4.69% | 143,688 | 1.25% | 144,463 | 0.54% |
| RECREATION SERVICES | | | | | | | | | | | | | | |
| RECREATION FACILITIES | | | | | | | | | | | | | | |
| 14710 Gyro Youth Centre | 8,160 | 3,029 | (5,131) | 37.12% | 4,000 | -50.98% | 8,406 | 110.15% | 8,490 | 1.00% | 8,575 | 1.00% | 8,661 | 1.00% |
| 14712 Echo '67 Centre | 226,490 | 171,604 | (54,886) | 75.77% | 211,650 | -6.55% | 233,342 | 10.25% | 235,676 | 1.00% | 238,033 | 1.00% | 240,413 | 1.00% |
| 14714 Glenwood Centre | 42,015 | 19,773 | (22,242) | 47.06% | 30,000 | -28.60% | 43,245 | 44.15% | 43,678 | 1.00% | 44,115 | 1.00% | 44,556 | 1.00% |
| 14716 Echo Aquatic Centre | 41,142 | 14,263 | (26,879) | 34.67% | 41,925 | 1.90% | 42,344 | 1.00% | 42,768 | 1.00% | 43,195 | 1.00% | 43,627 | 1.00% |
| 14718 AV Multiplex | 444,883 | 341,124 | (103,759) | 76.68% | 465,000 | 4.52% | 504,830 | 8.57% | 509,878 | 1.00% | 514,977 | 1.00% | 520,127 | 1.00% |
| 14720 Stadium & Athletic Fields | 29,100 | 11,545 | (17,555) | 39.67% | 21,500 | -26.12% | 29,683 | 38.06% | 29,817 | 0.45% | 29,952 | 0.45% | 30,252 | 1.00% |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

Notes

| | Budget 2020 | Actual 2020 | Variance \$ | Variance % | 2021 | 2022 | 2023 | 2024 | 2025 | | | | | |
|--|------------------|------------------|------------------|-----------------|------------------|----------------|------------------|----------------|------------------|---------------|------------------|--------------|------------------|---------------|
| RECREATION PROGRAMS | | | | | | | | | | | | | | |
| SPORT PROGRAMS | | | | | | | | | | | | | | |
| 14730 Glenwood Centre | 3,020 | 717 | (2,304) | 23.73% | 1,500 | -50.33% | 3,091 | 106.07% | 3,127 | 1.16% | 3,158 | 0.99% | 3,158 | 0.00% |
| 14732 Echo Aquatic Centre | 132,198 | 84,323 | (47,875) | 63.79% | 190,000 | 43.72% | 251,982 | 32.62% | 257,022 | 2.00% | 262,162 | 2.00% | 262,162 | 0.00% |
| 14734 AV Multiplex | 25,260 | 12,522 | (12,738) | 49.57% | 27,033 | 7.02% | 27,510 | 1.76% | 28,060 | 2.00% | 28,621 | 2.00% | 28,621 | 0.00% |
| LEISURE DIVISION PROGRAMS | | | | | | | | | | | | | | |
| 14738 Children's Programs | 58,000 | 29,351 | (28,649) | 50.61% | 45,000 | -22.41% | 60,000 | 33.33% | 61,200 | 2.00% | 62,424 | 2.00% | 63,672 | 2.00% |
| 14740 Youth Programs & Services | 4,422 | 1,667 | (2,755) | 37.69% | 4,510 | 1.99% | 4,600 | 2.00% | 4,692 | 2.00% | 4,786 | 2.00% | 4,882 | 2.00% |
| 14742 Adult Programs | 67,626 | 30,988 | (36,638) | 45.82% | 25,000 | -63.03% | 70,358 | 181.43% | 71,765 | 2.00% | 73,201 | 2.00% | 73,201 | 0.00% |
| 14750 Special Events | 1,353 | 490 | (863) | 36.22% | 1,380 | 2.00% | 1,407 | 1.96% | 1,435 | 1.99% | 1,464 | 2.02% | 1,464 | 0.00% |
| COMMUNITY SERVICES | | | | | | | | | | | | | | |
| 14760 Community Services Misc Revenue | 3,500 | 2,946 | (554) | 84.18% | 3,550 | 1.43% | 3,601 | 1.44% | 3,653 | 1.44% | 3,706 | 1.45% | 3,706 | 0.00% |
| 14770 Contributions & Grants | 163,380 | 115,393 | (47,987) | 70.63% | 167,688 | 2.64% | 169,045 | 0.81% | 170,415 | 0.81% | 171,795 | 0.81% | 173,187 | 0.81% |
| RECREATION SERVICES | 1,250,549 | 839,734 | (410,815) | 67.15% | 1,239,736 | -0.86% | 1,453,444 | 17.24% | 1,471,676 | 1.25% | 1,490,164 | 1.26% | 1,501,688 | 0.77% |
| CULTURAL SERVICES | | | | | | | | | | | | | | |
| MUSEUM SERVICES | | | | | | | | | | | | | | |
| 14810 Museum-Sales & Service | 32,100 | 15,828 | (16,272) | 49.31% | 24,800 | -22.74% | 38,600 | 55.65% | 29,600 | -23.32% | 38,600 | 30.41% | 29,600 | -23.32% |
| 14820 Museum-Federal Grants | 3,400 | - | (3,400) | 0.00% | 3,400 | 0.00% | 3,400 | 0.00% | 3,400 | 0.00% | 3,400 | 0.00% | 3,400 | 0.00% |
| 14830 Museum-Provincial Grants | 65,000 | 71,500 | 6,500 | 110.00% | 455,000 | 600.00% | 65,000 | -85.71% | 65,000 | 0.00% | 65,000 | 0.00% | 65,000 | 0.00% |
| CULTURAL SERVICES | 100,500 | 87,328 | (13,172) | 86.89% | 483,200 | 380.80% | 107,000 | -77.86% | 98,000 | -8.41% | 107,000 | 9.18% | 98,000 | -8.41% |
| SALES OF SERVICES | 3,636,504 | 3,382,605 | (205,781) | 93.02% | 4,266,355 | 17.32% | 4,028,250 | -5.58% | 4,111,346 | 2.06% | 4,229,077 | 2.86% | 4,295,481 | 1.57% |
| OTHER REVENUE OWN SOURCES | | | | | | | | | | | | | | |
| 15110 Business Licence Fees | 130,000 | 162,858 | 32,858 | 125.28% | 130,000 | 0.00% | 130,000 | 0.00% | 130,000 | 0.00% | 130,000 | 0.00% | 130,000 | 0.00% |
| 15160 Dog Licence Fees | 10,000 | 10,545 | 545 | 105.45% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% |
| 15170 Building & Plumbing Permit Fees | 79,000 | 124,111 | 45,111 | 157.10% | 106,140 | 34.35% | 108,240 | 1.98% | 110,382 | 1.98% | 112,567 | 1.98% | 114,795 | 1.98% |
| 15181 Other Const/Demolition Permit Fees | 140 | 190 | 50 | 135.71% | 140 | 0.00% | 140 | 0.00% | 140 | 0.00% | 140 | 0.00% | 140 | 0.00% |
| 15190 Vacant Bldg Registration Permit Fees | 1,000 | - | (1,000) | 0.00% | 1,000 | 0.00% | 1,000 | 0.00% | 1,000 | 0.00% | 1,000 | 0.00% | 1,000 | 0.00% |
| LICENCES & PERMITS | 220,140 | 297,705 | 77,565 | | 247,280 | 12.33% | 249,380 | 0.85% | 251,522 | 0.86% | 253,707 | 0.87% | 255,935 | 0.88% |
| 15210 FINES & PARKING TICKETS | 17,000 | 13,506 | (3,495) | 79.44% | 17,000 | 0.00% | 17,000 | 0.00% | 17,000 | 0.00% | 17,000 | 0.00% | 17,000 | 0.00% |
| 15320 RENTALS | 144,300 | 148,123 | 3,823 | 102.65% | 145,500 | 0.83% | 146,700 | 0.82% | 147,900 | 0.82% | 147,900 | 0.00% | 147,900 | 0.00% |
| 15510 Interest On Investments | 240,000 | - | (240,000) | 0.00% | 240,000 | 0.00% | 240,000 | 0.00% | 240,000 | 0.00% | 240,000 | 0.00% | 240,000 | 0.00% |
| 15590 Other Interest | 28,000 | 41,830 | 13,830 | 149.39% | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% |
| RETURN ON INVESTMENTS | 268,000 | 41,830 | (226,170) | 15.61% | 268,000 | 0.00% | 268,000 | 0.00% | 268,000 | 0.00% | 268,000 | 0.00% | 268,000 | 0.00% |
| 15611 Current Tax Penalties | 118,000 | 141,157 | 23,157 | 119.62% | 118,000 | 0.00% | 118,000 | 0.00% | 118,000 | 0.00% | 118,000 | 0.00% | 118,000 | 0.00% |
| 15621 Arrears & Delinquent Tax Interest | 45,100 | 48,456 | 3,356 | 107.44% | 45,100 | 0.00% | 45,100 | 0.00% | 45,100 | 0.00% | 45,100 | 0.00% | 45,100 | 0.00% |
| 15625 Residential Garbage Penalties | 1,400 | (6) | (1,406) | -0.45% | 11,400 | 714.29% | 11,400 | 0.00% | 11,400 | 0.00% | 11,400 | 0.00% | 11,400 | 0.00% |
| PENALTIES & INTEREST | 164,500 | 189,607 | 25,107 | 115.26% | 174,500 | 6.08% | 174,500 | 0.00% | 174,500 | 0.00% | 174,500 | 0.00% | 174,500 | 0.00% |
| 15930 Miscellaneous Revenue | 94,500 | 26,241 | (68,259) | 27.77% | 192,700 | 103.92% | 192,700 | 0.00% | 192,700 | 0.00% | 192,700 | 0.00% | 192,700 | 0.00% |
| 15940 Miscellaneous Revenue-IT Services | 28,275 | 20,475 | (7,800) | 72.41% | 28,275 | 0.00% | 28,275 | 0.00% | 28,275 | 0.00% | 28,275 | 0.00% | 28,275 | 0.00% |
| MISCELLANEOUS REVENUE | 122,775 | 46,716 | (76,059) | 38.05% | 220,975 | 79.98% | 220,975 | 0.00% | 220,975 | 0.00% | 220,975 | 0.00% | 220,975 | 0.00% |
| OTHER REVENUE OWN SOURCES | 936,715 | 737,486 | (199,229) | 78.73% | 1,073,255 | 14.58% | 1,076,555 | 0.31% | 1,079,897 | 0.31% | 1,082,082 | 0.20% | 1,084,310 | 0.21% |
| UNCONDITIONAL TRANSFERS OTHER GOVT | | | | | | | | | | | | | | |
| PROVINCIAL GOVERNMENT | | | | | | | | | | | | | | |
| 16212 Small Community Protection Grant | 288,700 | 275,363 | (13,337) | 95.38% | 288,700 | 0.00% | 288,700 | 0.00% | 288,700 | 0.00% | 288,700 | 0.00% | 288,700 | 0.00% |
| 16214 Revenue Sharing - Traffic Fines | 302,800 | 321,744 | 18,944 | 106.26% | 302,800 | 0.00% | 302,800 | 0.00% | 302,800 | 0.00% | 302,800 | 0.00% | 302,800 | 0.00% |
| 16215 Community Gaming Revenue | 334,380 | - | (334,380) | 0.00% | 445,840 | 33.33% | 445,840 | 0.00% | 445,840 | 0.00% | 445,840 | 0.00% | 445,840 | 0.00% |
| UNCOND TFRS OTHER GOVT | 925,880 | 597,107 | (328,773) | 64.49% | 1,037,340 | 12.04% | 1,037,340 | 0.00% | 1,037,340 | 0.00% | 1,037,340 | 0.00% | 1,037,340 | 0.00% |
| CONDITIONAL TRANSFERS OTHER | | | | | | | | | | | | | | |
| 18120 Grants/Contributions UBCM/FCM | - | 20,960 | 20,960 | | 2,303,951 | | | | | | | | | |
| 18121 COVID Restart Grant | - | 1,232,049 | 1,232,049 | | 70,000 | | | | | | | | | |
| 18121 Grants/Contributions Other | 70,000 | - | (70,000) | 0.00% | 70,000 | 0.00% | 70,000 | 0.00% | 70,000 | 0.00% | 70,000 | 0.00% | 70,000 | 0.00% |
| CONDITIONAL TRANSFERS OTHER | 70,000 | 1,253,009 | 1,183,009 | 1790.01% | 2,373,951 | | 70,000 | | 70,000 | | 70,000 | | 70,000 | |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

Notes

| | Budget 2020 | Actual 2020 | Variance \$ | Variance % | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|-------------------|-------------------|------------------|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| OTHER TRANSFERS & COLLECTIONS | | | | | | | | | |
| 19110 Cemetery Trust Fund | 2,000 | 2,000 | - | 100.00% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 19114 Operating Funds From Prior Years | 772,009 | 772,009 | (0) | 100.00% | 420,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 19115 Transfer from RCMP Surplus Reserve | 286,061 | 117,741 | (168,320) | 41.16% | 256,180 | 230,902 | 236,804 | 242,851 | 247,640 |
| TRANSFERS FROM OWN RESERVES | 1,060,070 | 891,750 | (168,320) | 84.12% | 678,180 | 402,000 | 402,000 | 402,000 | 402,000 |
| COLLECTIONS FOR OTHER GOV'T | | | | | | | | | |
| 19811 Non-Residential School Tax | 1,800,000 | 731,210 | (1,068,790) | 40.62% | 1,874,170 | 1,874,170 | 1,874,170 | 1,874,170 | 1,874,170 |
| 19812 Residential School Tax | 3,000,000 | 4,226,808 | 1,226,808 | 140.89% | 3,166,722 | 3,166,722 | 3,166,722 | 3,000,000 | 3,000,000 |
| | 4,800,000 | 4,958,018 | 158,018 | 103.29% | 5,040,892 | 5,040,892 | 5,040,892 | 4,874,170 | 4,874,170 |
| REGIONAL GOVERNMENT | | | | | | | | | |
| 11212 Parcel Tax | 134,000 | 123,234 | (10,766) | 91.97% | - | - | - | - | - |
| 19820 Alberni-Clayoquot Regional Hosp Dist | 760,000 | 667,321 | (92,679) | 87.81% | 700,665 | 760,000 | 760,000 | 760,000 | 760,000 |
| 19821 Alberni-Clayoquot Regional District | 1,170,000 | 1,372,606 | 202,606 | 117.32% | 1,372,574 | 1,170,000 | 1,170,000 | 1,170,000 | 1,170,000 |
| | 2,064,000 | 2,163,161 | 99,161 | 104.80% | 2,073,239 | 1,930,000 | 1,930,000 | 1,930,000 | 1,930,000 |
| JOINT BOARDS AND COMMISSIONS | | | | | | | | | |
| 19830 Municipal Finance Authority | 500 | 676 | 176 | 135.18% | 700 | 500 | 500 | 500 | 500 |
| 19831 BC Assessment | 160,000 | 180,485 | 20,485 | 112.80% | 181,000 | 160,000 | 160,000 | 160,000 | 160,000 |
| | 160,500 | 181,161 | 20,661 | 112.87% | 181,700 | 160,500 | 160,500 | 160,500 | 160,500 |
| OTHER TRANSFERS, COLLECTIONS | 7,024,500 | 7,302,340 | 277,840 | 103.96% | 7,295,831 | 7,131,392 | 7,131,392 | 7,131,392 | 6,964,670 |
| GENERAL FUND REVENUE | 38,349,779 | 38,879,596 | 529,817 | 101.38% | 42,459,870 | 40,712,260 | 41,631,433 | 42,595,801 | 43,745,561 |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | Strategic Priorities | | | | |
|---|------------------|--------------------------------------|--------------------------------------|-------------------------------------|------------------|--------------|------------------|---------------|------------------|----------------------|------------------|--------------|------------------|---|
| GENERAL GOVERNMENT SERVICE | | | | | | | | | | | | | | |
| LEGISLATIVE | | | | | | | | | | | | | | |
| 21110 Mayor | 46,456 | 47,616 | (1,160) | 102.50% | 47,153 | 1.50% | 48,333 | 2.50% | 67,666 | 40.00% | 69,020 | 2.00% | 70,400 | 2.00% |
| 21130 Council | 123,540 | 126,170 | (2,630) | 102.13% | 125,393 | 1.50% | 128,532 | 2.50% | 179,945 | 40.00% | 183,544 | 2.00% | 187,215 | 2.00% |
| 21190 Receptions and Other Services | 39,000 | 26,259 | 12,741 | 67.33% | 39,000 | 0.00% | 39,000 | 0.00% | 39,000 | 0.00% | 39,000 | 0.00% | 39,000 | 0.00% |
| LEGISLATIVE | 208,996 | 200,045 | 8,951 | 95.72% | 211,546 | 1.22% | 215,865 | 2.04% | 286,611 | 32.77% | 291,563 | 1.73% | 296,614 | 1.73% |
| GENERAL ADMINISTRATION | | | | | | | | | | | | | | |
| ADMINISTRATIVE | | | | | | | | | | | | | | |
| 21211 Chief Administrative Officer | 210,479 | 228,305 | (17,826) | 108.47% | 213,636 | 1.50% | 217,375 | 1.75% | 221,179 | 1.75% | 225,602 | 2.00% | 230,115 | 2.00% |
| 21212 Corporate Services | 553,660 | 556,450 | (2,790) | 100.50% | 562,541 | 1.60% | 575,326 | 2.27% | 587,331 | 2.09% | 598,735 | 1.94% | 610,567 | 1.98% |
| 21215 Legal Services | 41,600 | 83,092 | (41,492) | 199.74% | 20,000 | -51.92% | 20,000 | 0.00% | 20,000 | 0.00% | 20,000 | 0.00% | 20,000 | 0.00% |
| 21216 Bylaw Enforcement | 357,075 | 382,911 | (25,836) | 107.24% | 396,837 | 11.14% | 418,965 | 5.58% | 428,388 | 2.25% | 438,129 | 2.27% | 446,492 | 1.91% <i>Additional Bylaw enforcement resources</i> |
| 21217 Bylaw Enforcement Vehicles | 14,452 | 13,989 | 463 | 96.80% | 14,756 | 2.10% | 15,070 | 2.13% | 15,394 | 2.15% | 15,702 | 2.00% | 16,016 | 2.00% |
| FINANCIAL MANAGEMENT | | | | | | | | | | | | | | |
| 21221 Financial Management Administration | 802,000 | 825,121 | (23,121) | 102.88% | 817,639 | 1.95% | 834,300 | 2.04% | 853,600 | 2.31% | 870,800 | 2.01% | 888,216 | 2.00% |
| 21225 External Audit | 31,000 | 26,775 | 4,225 | 86.37% | 27,300 | -11.94% | 28,700 | 5.13% | 29,900 | 4.18% | 31,500 | 5.35% | 31,500 | 0.00% |
| 21226 Purchasing Administration | 124,000 | 138,651 | (14,651) | 111.82% | 126,480 | 2.00% | 128,377 | 1.50% | 130,945 | 2.00% | 133,564 | 2.00% | 136,235 | 2.00% |
| 21229 Other Financial Management | 22,250 | 38,001 | (15,751) | 170.79% | 22,600 | 1.57% | 23,128 | 2.34% | 23,672 | 2.35% | 24,232 | 2.37% | 24,809 | 2.38% |
| COMMON SERVICES | | | | | | | | | | | | | | |
| 21222 Administration Vehicle | 9,643 | 9,056 | 587 | 93.92% | 9,913 | 2.80% | 10,086 | 1.75% | 10,214 | 1.27% | 10,344 | 1.27% | 10,344 | 0.00% |
| 21252 City Hall | 143,342 | 119,174 | 24,168 | 83.14% | 160,073 | 11.67% | 105,482 | -34.10% | 107,036 | 1.47% | 108,401 | 1.28% | 109,785 | 1.28% |
| 21253 Other City Buildings | 2,564 | 2,208 | 356 | 86.10% | 1,449 | -43.49% | 1,471 | 1.52% | 1,494 | 1.56% | 1,509 | 1.00% | 1,524 | 0.99% |
| 21259 Other Common Services | 443,031 | 530,366 | (87,335) | 119.71% | 449,203 | 1.39% | 455,698 | 1.45% | 462,117 | 1.41% | 436,400 | -5.57% | 436,400 | 0.00% <i>Reconciliation Committee - recommendations</i> |
| 21260 Carbon Offsets | 56,200 | 56,200 | - | 100.00% | 56,200 | 0.00% | 56,200 | 0.00% | 56,200 | 0.00% | 56,200 | 0.00% | 56,200 | 0.00% |
| INFORMATION SERVICES | | | | | | | | | | | | | | |
| 21261 Information Services | 696,957 | 766,858 | (69,901) | 110.03% | 733,309 | 5.22% | 748,395 | 2.06% | 763,846 | 2.06% | 779,671 | 2.07% | 795,880 | 2.08% |
| OTHER ADMINISTRATIVE SERVICES | | | | | | | | | | | | | | |
| 21282 Appraisals | - | 3,425 | (3,425) | - | - | - | 25,000 | - | - | - | - | - | - | - |
| 21283 Personnel (Human Resources) | 284,632 | 313,874 | (29,242) | 110.27% | 335,482 | 17.87% | 336,298 | 0.24% | 343,891 | 2.26% | 352,030 | 2.37% | 359,071 | 2.00% |
| 21285 Employee Wellness (EFAP) | 15,336 | 14,034 | 1,302 | 91.51% | 15,354 | 0.12% | 15,372 | 0.12% | 15,390 | 0.12% | 15,698 | 2.00% | 15,855 | 1.00% |
| RECOVERIES | | | | | | | | | | | | | | |
| 21290 Administration Services Recovered | (498,000) | (498,000) | - | 100.00% | (483,500) | -2.91% | (493,200) | 2.01% | (503,000) | 1.99% | (503,000) | 0.00% | (503,000) | 0.00% |
| GENERAL ADMINISTRATION | 3,310,221 | 3,610,490 | (300,269) | 109.07% | 3,479,272 | 5.11% | 3,522,043 | 1.23% | 3,567,596 | 1.29% | 3,615,517 | 1.34% | 3,686,008 | 1.95% |
| 21911 Election Expense | - | - | - | - | - | - | 57,162 | - | -100.00% | - | 0.00% | - | - | 0.00% |
| 21920 Training and Development | 94,953 | 60,978 | 33,975 | 64.22% | 108,911 | 14.70% | 148,936 | 36.75% | 150,425 | 1.00% | 153,434 | 2.00% | 156,503 | 2.00% |
| 21925 Council Travel and Development | 29,940 | 22,812 | 7,128 | 76.19% | 52,030 | 73.78% | 52,551 | 1.00% | 53,076 | 1.00% | 53,607 | 1.00% | 54,145 | 1.00% |
| 21930 Insurance | 483,041 | 466,990 | 16,051 | 96.68% | 450,000 | -6.84% | 459,000 | 2.00% | 468,180 | 2.00% | 475,203 | 1.50% | 482,331 | 1.50% |
| 21931 Damage Claims | 21,649 | (411) | 22,060 | -1.90% | 22,082 | 2.00% | 22,523 | 2.00% | 22,974 | 2.00% | 23,433 | 2.00% | 23,433 | 0.00% |
| 21950 Grants In Aid | 11,000 | 9,400 | 1,600 | 85.45% | 11,000 | 0.00% | 11,000 | 0.00% | 11,000 | 0.00% | 11,000 | 0.00% | 11,000 | 0.00% |
| OTHER GENERAL GOVT SERVICES | 640,583 | 560,210 | 80,373 | 87.45% | 644,023 | 0.54% | 751,172 | 16.64% | 705,655 | -6.06% | 716,677 | 1.56% | 727,412 | 1.50% |
| GENERAL GOVERNMENT SERVICE | 4,159,800 | 4,370,746 | (210,946) | -1.83% | 4,334,841 | 4.21% | 4,489,080 | 3.56% | 4,559,862 | 1.58% | 4,623,757 | 1.40% | 4,710,034 | 1.87% |
| PROTECTIVE SERVICES | | | | | | | | | | | | | | |
| 22121 Police Services Contract | 5,550,410 | 4,778,443 | 771,967 | 86.09% | 5,831,524 | 5.06% | 5,932,943 | 1.74% | 6,138,106 | 3.46% | 6,250,488 | 1.83% | 6,460,599 | 3.36% |
| 22122 Police Services Administration | 919,183 | 1,132,668 | (213,485) | 123.23% | 937,056 | 1.94% | 955,757 | 2.00% | 974,872 | 2.00% | 994,369 | 2.00% | 1,014,257 | 2.00% |
| 22123 Police Services Consulting | 24,970 | 29,991 | (5,021) | 120.11% | 30,290 | 21.31% | 30,593 | 1.00% | 30,899 | 1.00% | 31,208 | 1.00% | 31,520 | 1.00% |
| 22130 Community Policing | 286,061 | 117,741 | 168,320 | 41.16% | 231,180 | -19.19% | 230,902 | -0.12% | 236,804 | 2.56% | 242,851 | 2.55% | 247,640 | 1.97% <i>Community Policing & Building</i> |
| 22140 Commissionaire Services | 25,000 | 2,389 | 22,611 | 9.56% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% |
| 22160 Police Building Maintenance | 159,815 | 177,451 | (17,636) | 111.03% | 162,168 | 1.47% | 164,560 | 1.48% | 166,990 | 1.48% | 170,330 | 2.00% | 170,330 | 0.00% |
| 22180 Detention & Custody of Prisoners | 527,722 | 516,709 | 11,013 | 97.91% | 538,277 | 2.00% | 549,042 | 2.00% | 560,023 | 2.00% | 571,223 | 2.00% | 582,647 | 2.00% |
| POLICE PROTECTION | 7,493,161 | 6,755,391 | 737,770 | 90.15% | 7,755,495 | 3.50% | 7,888,797 | 1.72% | 8,132,695 | 3.09% | 8,285,470 | 1.88% | 8,531,993 | 2.98% |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | Strategic Priorities | | | | |
|--|-------------------|--------------------------------------|--------------------------------------|-------------------------------------|-------------------|--------------|-------------------|--------------|-------------------|----------------------|-------------------|--------------|-------------------|--------------|
| 22411 Fire Protection Administration | 345,347 | 339,030 | 6,317 | 98.17% | 377,039 | 9.18% | 384,631 | 2.01% | 391,741 | 1.85% | 399,783 | 2.05% | 408,232 | 2.11% |
| 22421 Fire Crew | 2,732,025 | 2,808,411 | (76,386) | 102.80% | 2,806,841 | 2.74% | 2,883,526 | 2.73% | 2,955,555 | 2.50% | 3,029,425 | 2.50% | 3,105,180 | 2.50% |
| 22422 Personnel Expense | 56,740 | 51,293 | 5,447 | 90.40% | 51,562 | -9.13% | 52,077 | 1.00% | 52,597 | 1.00% | 53,649 | 2.00% | 54,722 | 2.00% |
| 22431 Communication System | 11,837 | 5,420 | 6,417 | 45.79% | 11,956 | 1.01% | 12,000 | 0.37% | 12,301 | 2.51% | 12,547 | 2.00% | 12,798 | 2.00% |
| 22440 Fire Investigation | 1,005 | - | 1,005 | 0.00% | 1,015 | 1.00% | 1,025 | 0.99% | 1,036 | 1.07% | 1,057 | 2.03% | 1,057 | 0.00% |
| 22441 Fire Prevention | 159,473 | 153,910 | 5,563 | 96.51% | 163,205 | 2.34% | 167,025 | 2.34% | 171,161 | 2.48% | 175,440 | 2.50% | 179,826 | 2.50% |
| 22471 Fire Building Maintenance | 61,367 | 127,162 | (65,795) | 61,981 | 1.00% | 62,601 | 1.00% | 63,226 | 1.00% | 64,491 | 2.00% | 65,780 | 2.00% | |
| 22473 External Regional Training | 1,674 | - | 1,674 | 0.00% | - | -100.00% | - | - | - | - | - | - | - | - |
| 22480 Vehicle Repair & Maintenance | 233,912 | 258,404 | (24,492) | 110.47% | 366,611 | 56.73% | 377,609 | 3.00% | 388,938 | 3.00% | 400,606 | 3.00% | 412,624 | 3.00% |
| 22481 Sundry Equipment Repair & Mtce | 26,467 | 16,901 | 9,566 | 63.86% | 26,204 | -0.99% | 26,999 | 3.03% | 27,269 | 1.00% | 27,814 | 2.00% | 27,814 | 0.00% |
| 22482 Fire Fighting Tools/Supplies Purchases | 27,642 | 13,292 | 14,350 | 48.08% | 39,368 | 42.42% | 40,557 | 3.02% | 41,209 | 1.61% | 42,161 | 2.31% | 42,554 | 0.93% |
| FIRE PROTECTION | 3,657,489 | 3,773,822 | (116,333) | 103.18% | 3,905,782 | 6.79% | 4,008,050 | 2.62% | 4,105,032 | 2.42% | 4,206,972 | 2.48% | 4,310,587 | 2.46% |
| 22510 Emergency Program (Tsunami Warning) | 500 | 529 | (29) | 105.88% | 550 | 10.00% | 567 | 3.00% | 578 | 2.00% | 589 | 2.00% | 595 | 1.00% |
| EMERGENCY MEASURES | 500 | 529 | (29) | 105.88% | 550 | 10.00% | 567 | 3.00% | 578 | 2.00% | 589 | 2.00% | 595 | 1.00% |
| 22921 Building & Plumbing Inspection | 107,140 | 140,866 | (33,726) | 131.48% | 109,830 | 2.51% | 112,301 | 2.25% | 114,547 | 2.00% | 116,838 | 2.00% | 119,175 | 2.00% |
| 22926 Building Inspector Vehicle | 3,770 | 4,831 | (1,061) | 128.14% | 3,808 | 1.01% | 3,847 | 1.02% | 4,112 | 6.89% | 4,210 | 2.38% | 4,210 | 0.00% |
| 22931 Animal Control Services Contract | 151,289 | 148,063 | 3,226 | 97.87% | 151,328 | 0.03% | 151,367 | 0.03% | 151,408 | 0.03% | 151,448 | 0.03% | 151,493 | 0.03% |
| OTHER PROTECTION | 262,199 | 293,761 | (31,562) | 112.04% | 264,966 | 1.06% | 267,515 | 0.96% | 270,067 | 0.90% | 272,496 | 0.90% | 274,878 | 0.87% |
| PROTECTIVE SERVICES | 11,413,349 | 10,823,503 | 589,846 | 94.83% | 11,926,793 | 4.50% | 12,164,929 | 2.00% | 12,508,372 | 2.82% | 12,765,528 | 2.06% | 13,118,054 | 2.76% |
| TRANSPORTATION SERVICE | | | | | | | | | | | | | | |
| COMMON SERVICES | | | | | | | | | | | | | | |
| 23110 Engineering Administration | 590,948 | 700,665 | (109,717) | 118.57% | 608,360 | 2.95% | 620,923 | 2.06% | 635,073 | 2.28% | 648,225 | 2.07% | 667,098 | 2.91% |
| 23121 Engineering Consulting Services | 30,000 | (5,068) | 35,068 | -16.89% | 50,000 | 66.67% | 30,000 | -40.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% |
| PUBLIC WORKS ADMINISTRATION | | | | | | | | | | | | | | |
| 23129 Clerical & Reception-Operation | 113,647 | 131,098 | (17,451) | 115.36% | 116,017 | 2.09% | 118,438 | 2.09% | 121,159 | 2.30% | 123,688 | 2.09% | 126,162 | 2.00% |
| 23130 Supervision Operations | 322,732 | 374,011 | (51,279) | 115.89% | 347,573 | 7.70% | 354,524 | 2.00% | 361,615 | 2.00% | 368,847 | 2.00% | 376,224 | 2.00% |
| 23134 Small Tools/Equipment/Supplies | 44,478 | 36,432 | 8,046 | 81.91% | 45,328 | 1.91% | 46,174 | 1.87% | 47,090 | 1.98% | 47,981 | 1.89% | 48,893 | 1.90% |
| 23136 Works Yard Maintenance | 61,000 | 93,855 | (32,855) | 153.86% | 70,748 | 15.98% | 71,986 | 1.75% | 73,644 | 2.30% | 75,248 | 2.18% | 76,889 | 2.18% |
| 23137 Main Building Maintenance | 106,921 | 120,410 | (13,489) | 112.62% | 98,707 | -7.68% | 100,527 | 1.84% | 102,491 | 1.95% | 104,385 | 1.85% | 106,314 | 1.85% |
| 23138 Shop Overhead | 95,307 | 78,968 | 16,339 | 82.86% | 96,498 | 1.25% | 97,713 | 1.26% | 99,104 | 1.42% | 100,371 | 1.28% | 101,664 | 1.29% |
| GENERAL EQUIPMENT | | | | | | | | | | | | | | |
| 23160 General Equipment Maintenance | 717,731 | 586,908 | 130,823 | 81.77% | 731,230 | 1.88% | 744,797 | 1.86% | 759,408 | 1.96% | 773,541 | 1.86% | 787,959 | 1.86% |
| 23161 Vehicle Maintenance & Replacement | 14,071 | 13,711 | 360 | 97.44% | 14,242 | 1.22% | 14,418 | 1.24% | 14,604 | 1.29% | 14,789 | 1.27% | 14,980 | 1.29% |
| 23162 Supv Vehicle Mtce & Replacement | 27,535 | 28,896 | (1,361) | 104.94% | 30,514 | 10.82% | 30,428 | -0.28% | 30,944 | 1.70% | 31,460 | 1.67% | 31,990 | 1.68% |
| COMMON SERVICES | 2,124,370 | 2,159,886 | (35,516) | 101.67% | 2,209,217 | 3.99% | 2,229,928 | 0.94% | 2,275,132 | 2.03% | 2,318,535 | 1.91% | 2,368,173 | 2.14% |
| ROAD TRANSPORTATION | | | | | | | | | | | | | | |
| ROADS AND STREETS | | | | | | | | | | | | | | |
| 23205 Customer Service Requests-Streets | 32,700 | 20,524 | 12,176 | 62.77% | 33,372 | 2.06% | 34,058 | 2.06% | 34,837 | 2.29% | 35,554 | 2.06% | 36,287 | 2.06% |
| 23210 Small Tools/Supplies-Streets | 9,700 | 27,424 | (17,724) | 282.72% | 9,886 | 1.92% | 10,076 | 1.92% | 10,290 | 2.12% | 10,489 | 1.93% | 10,692 | 1.94% |
| 23220 Streets Inspections | 69,600 | 77,148 | (7,548) | 110.84% | 71,035 | 2.06% | 72,500 | 2.06% | 74,165 | 2.30% | 75,695 | 2.06% | 77,258 | 2.06% |
| 23231 Roadway Surfaces Maintenance | 630,248 | 361,648 | 268,600 | 57.38% | 636,620 | 1.01% | 643,136 | 1.02% | 650,407 | 1.13% | 657,234 | 1.05% | 664,216 | 1.06% |
| 23233 Road Allowance Maintenance | 273,293 | 283,639 | (10,346) | 103.79% | 278,499 | 1.90% | 283,827 | 1.91% | 289,723 | 2.08% | 295,313 | 1.93% | 301,035 | 1.94% |
| 23234 New Driveway Crossings | 21,882 | 51,112 | (29,230) | 233.58% | 22,170 | 1.32% | 22,464 | 1.33% | 22,800 | 1.50% | 23,106 | 1.34% | 23,418 | 1.35% |
| 23236 Street Sweeping | 152,940 | 196,608 | (43,668) | 128.55% | 164,423 | 7.51% | 168,151 | 2.27% | 172,249 | 2.44% | 176,164 | 2.27% | 180,175 | 2.28% |
| 23237 Snow & Ice Removal | 187,231 | 113,403 | 73,828 | 60.57% | 192,977 | 3.07% | 198,933 | 3.09% | 205,387 | 3.24% | 211,798 | 3.12% | 218,450 | 3.14% |
| BRIDGES AND RETAINING WALLS | | | | | | | | | | | | | | |
| 23241 Bridges & Retaining Walls | 43,592 | 19,636 | 23,956 | 45.04% | 43,655 | 0.14% | 43,721 | 0.15% | 43,795 | 0.17% | 43,863 | 0.16% | 43,932 | 0.16% |
| STREET LIGHTING | | | | | | | | | | | | | | |
| 23250 Overhead & Decorative Lighting | 306,412 | 330,223 | (23,811) | 107.77% | 311,035 | 1.51% | 315,742 | 1.51% | 320,538 | 1.52% | 325,416 | 1.52% | 330,382 | 1.53% |
| 23261 Signs & Traffic Marking | 223,151 | 266,572 | (43,421) | 119.46% | 225,557 | 1.08% | 228,013 | 1.09% | 230,799 | 1.22% | 233,366 | 1.11% | 235,987 | 1.12% |
| 23264 Traffic & Railroad Signals | 12,671 | 4,612 | 8,059 | 36.40% | 12,748 | 0.61% | 12,826 | 0.61% | 12,913 | 0.68% | 12,994 | 0.63% | 13,078 | 0.65% |
| PARKING | | | | | | | | | | | | | | |
| 23272 Off-Street Parking | 11,759 | 14,330 | (2,571) | 121.87% | 14,500 | 23.31% | 14,650 | 1.03% | 14,750 | 0.68% | 14,850 | 0.68% | 15,000 | 1.01% |
| OTHER | | | | | | | | | | | | | | |
| 23291 Gravel | 204,441 | 231,836 | (27,395) | 113.40% | 206,227 | 0.87% | 208,158 | 0.94% | 210,223 | 0.99% | 212,199 | 0.94% | 214,222 | 0.95% |
| ROADS & STREETS | 2,179,620 | 1,998,716 | 180,904 | 91.70% | 2,222,704 | 1.98% | 2,256,255 | 1.51% | 2,292,876 | 1.62% | 2,328,041 | 1.53% | 2,364,132 | 1.55% |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | Strategic Priorities | | | | |
|--|--------------------|--------------------------------------|--------------------------------------|-------------------------------------|--------------------|----------------|--------------------|----------------|--------------------|----------------------|--------------------|---------------|--------------------|--|
| STORM DRAINAGE | | | | | | | | | | | | | | |
| OPEN DRAINAGE | | | | | | | | | | | | | | |
| 23311 Ditch, Creek & Dyke Maintenance | 99,000 | 112,344 | (13,344) | 113.48% | 100,880 | 1.90% | 102,802 | 1.91% | 104,950 | 2.09% | 106,964 | 1.92% | 109,023 | 1.92% |
| STORM SEWERS | | | | | | | | | | | | | | |
| 23331 Storm Sewer Maintenance | 114,840 | 107,791 | 7,049 | 93.86% | 116,722 | 1.64% | 118,648 | 1.65% | 120,790 | 1.81% | 122,808 | 1.67% | 124,873 | 1.68% |
| 23333 Storm Sewer Pump Station | 8,814 | 15,327 | (6,513) | 173.89% | 8,970 | 1.77% | 9,129 | 1.77% | 9,297 | 1.84% | 9,462 | 1.77% | 9,630 | 1.78% |
| 23335 Storm Sewer Connections | 88,000 | 110,519 | (22,519) | 125.59% | 89,360 | 1.55% | 90,751 | 1.56% | 92,303 | 1.71% | 93,760 | 1.58% | 95,250 | 1.59% |
| STORM DRAINAGE | 310,654 | 345,981 | (35,327) | 111.37% | 315,932 | 1.70% | 321,330 | 1.71% | 327,340 | 1.87% | 332,994 | 1.73% | 338,776 | 1.74% |
| OTHER COMMON SERVICES | | | | | | | | | | | | | | |
| 23881 Training Program | 39,120 | 21,402 | 17,718 | 54.71% | 39,944 | 2.11% | 40,785 | 2.11% | 41,735 | 2.33% | 42,615 | 2.11% | 43,500 | 2.08% |
| 23882 Safety | 41,959 | 21,276 | 20,683 | 50.71% | 42,376 | 0.99% | 42,802 | 1.01% | 43,289 | 1.14% | 43,734 | 1.03% | 44,000 | 0.61% |
| 23884 Special Streets Work Orders | 8,012 | 2,963 | 5,049 | 36.98% | 8,178 | 2.07% | 8,348 | 2.08% | 8,535 | 2.24% | 8,713 | 2.09% | 8,750 | 0.42% |
| OTHER COMMON SERVICES | 89,091 | 45,641 | 43,450 | 51.23% | 90,498 | 1.58% | 91,935 | 1.59% | 93,559 | 1.77% | 95,062 | 1.61% | 96,250 | 1.25% |
| OTHER | | | | | | | | | | | | | | |
| 23510 PUBLIC TRANSIT | 1,090,133 | 869,210 | 220,923 | 79.73% | 976,629 | -10.41% | 1,038,976 | 6.38% | 1,097,946 | 5.68% | 1,141,864 | 4.00% | 1,170,410 | 2.50% |
| RECOVERIES | | | | | | | | | | | | | | |
| 23951 General Overhead Recovery | (858,000) | (701,783) | (156,217) | 81.79% | (875,000) | 1.98% | (893,000) | 2.06% | (910,800) | 1.99% | (929,000) | 2.00% | (929,000) | 0.00% |
| 23952 Main Building Expense Recovery | (24,400) | (24,000) | (400) | 98.36% | (24,900) | 2.05% | (25,400) | 2.01% | (25,900) | 1.97% | (26,400) | 1.93% | (26,400) | 0.00% |
| 23953 Shop Overhead Recovery | (103,600) | (93,147) | (10,453) | 89.91% | (105,700) | 2.03% | (107,800) | 1.99% | (109,900) | 1.95% | (112,100) | 2.00% | (112,100) | 0.00% |
| 23958 Equipment Charges Recovery | (565,000) | (422,716) | (142,284) | 74.82% | (576,300) | 2.00% | (587,800) | 2.00% | (599,500) | 1.99% | (611,500) | 2.00% | (611,500) | 0.00% |
| 23959 Gravel Cost Recovery | (108,000) | (131,448) | 23,448 | 121.71% | (110,000) | 1.85% | (112,000) | 1.82% | (114,200) | 1.96% | (116,500) | 2.01% | (116,500) | 0.00% |
| RECOVERIES | (1,659,000) | (1,373,093) | (285,907) | 82.77% | (1,691,900) | 1.98% | (1,726,000) | 2.02% | (1,760,300) | 1.99% | (1,795,500) | 2.00% | (1,795,500) | 0.00% |
| TRANSPORTATION SERVICE | 4,134,868 | 4,046,341 | 88,527 | 97.86% | 4,123,080 | -0.29% | 4,212,424 | 2.17% | 4,326,553 | 2.71% | 4,420,996 | 2.18% | 4,542,241 | 2.74% |
| ENVIRONMENTAL HEALTH SERVICES | | | | | | | | | | | | | | |
| SOLID WASTE COLLECTION | | | | | | | | | | | | | | |
| 24320 Residential Waste Collection | 475,983 | 494,034 | (18,051) | 103.79% | 907,500 | 90.66% | 925,650 | 2.00% | 944,163 | 2.00% | 963,046 | 2.00% | 982,307 | 2.00% |
| 24322 Solid Waste Containers Purchase & Mtce | 7,706 | 5,948 | 1,758 | 77.19% | 7,812 | 1.38% | 7,921 | 1.40% | 8,044 | 1.55% | 8,157 | 1.40% | 8,200 | 0.53% |
| 24323 Solid Waste Disposal Fees | 390,370 | 438,313 | (47,943) | 112.28% | 491,270 | 25.85% | 501,095 | 2.00% | 511,117 | 2.00% | 521,340 | 2.00% | 531,766 | 2.00% |
| 24324 City Facility Solid Waste Collection | 47,431 | 14,885 | 32,546 | 31.38% | 48,514 | 2.28% | 49,622 | 2.28% | 50,845 | 2.46% | 52,008 | 2.29% | 52,500 | 0.95% |
| ENVIRONMENTAL HEALTH | 921,490 | 953,180 | (31,690) | 103.44% | 1,455,096 | 57.91% | 1,484,288 | 2.01% | 1,514,169 | 2.01% | 1,544,551 | 2.01% | 1,574,774 | 1.96% |
| PUBLIC HEALTH | | | | | | | | | | | | | | |
| 25161 Cemetery Maintenance | 15,690 | 14,547 | 1,143 | 92.71% | 16,004 | 2.00% | 16,257 | 1.58% | 16,541 | 1.75% | 26,896 | 62.60% | 19,031 | -29.24% |
| 25162 Interments | 39,345 | 28,908 | 10,437 | 73.47% | 37,577 | -4.49% | 38,325 | 1.99% | 39,167 | 2.20% | 39,949 | 2.00% | 39,995 | 0.12% |
| 25163 Memorial Marker Installation | 14,828 | 24,353 | (9,525) | 164.24% | 15,125 | 2.00% | 15,428 | 2.00% | 15,772 | 2.23% | 16,088 | 2.00% | 16,250 | 1.01% |
| CEMETERIES | 69,863 | 67,808 | 2,055 | 97.06% | 68,706 | -1.66% | 70,010 | 1.90% | 71,480 | 2.10% | 82,933 | 16.02% | 75,276 | -9.23% |
| PUBLIC HEALTH | 69,863 | 67,808 | 2,055 | 97.06% | 68,706 | -1.66% | 70,010 | 1.90% | 71,480 | 2.10% | 82,933 | 16.02% | 75,276 | -9.23% |
| ENVIRONMENTAL DEVELOPMENT | | | | | | | | | | | | | | |
| 26129 Planning Administration | 369,290 | 272,800 | 96,490 | 73.87% | 572,510 | 55.03% | 613,217 | 7.11% | 618,333 | 0.83% | 626,355 | 1.30% | 626,527 | 0.03% <i>Additional Planning Resources</i> |
| 26132 Consulting Services | 80,000 | 2,802 | 77,198 | 3.50% | 75,000 | | | | | | | | | <i>OCP Project</i> |
| RESEARCH AND PLANNING | 449,290 | 275,602 | 173,688 | 72.81% | 647,510 | 44.12% | 613,217 | -5.30% | 618,333 | 0.83% | 626,355 | 1.30% | 626,527 | 0.03% |
| 26234 Business Development | 80,000 | 101,827 | (21,827) | 127.28% | 80,000 | 0.00% | 80,000 | 0.00% | 80,000 | 0.00% | 80,000 | 0.00% | 80,000 | 0.00% |
| 26235 Economic Development | 902,604 | 1,108,888 | (206,284) | 122.85% | 526,635 | -41.65% | 404,482 | -23.20% | 412,796 | 2.06% | 418,189 | 1.31% | 428,643 | 2.50% |
| 26237 Community Serv-Community Inv Program | 37,200 | 40,911 | (3,711) | 109.98% | 33,200 | -10.75% | 33,200 | 0.00% | 33,200 | 0.00% | 33,200 | 0.00% | 33,200 | 0.00% |
| 26238 Community Serv-Community Engagement | 500 | 500 | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| COMMUNITY DEVELOPMENT | 1,020,304 | 1,251,626 | (231,322) | 122.67% | 640,335 | -37.24% | 518,182 | -19.08% | 526,496 | 1.60% | 531,889 | 1.02% | 542,343 | 1.97% |
| 26701 Alberni Harbour Quay Overhead | 19,864 | 16,669 | 3,195 | 83.92% | 18,000 | -9.38% | 18,360 | 2.00% | 18,727 | 2.00% | 19,102 | 2.00% | 19,293 | 1.00% |
| 26770 Harbour Quay - Buildings Maintenance | 101,324 | 107,848 | (6,524) | 106.44% | 101,809 | 0.48% | 101,574 | -0.23% | 103,803 | 2.19% | 125,819 | 21.21% | 107,866 | -14.27% |
| ALBERNI HARBOUR QUAY | 121,188 | 124,517 | (3,329) | 102.75% | 119,809 | -1.14% | 119,934 | 0.10% | 122,530 | 2.16% | 144,921 | 18.27% | 127,159 | -12.26% |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | Strategic Priorities |
|---|-------------------|--------------------------------------|--------------------------------------|-------------------------------------|-------------------|---------------|-------------------|----------------|-------------------|----------------------|
| OTHER ENVIRONMENTAL DEVELOPMENT | | | | | | | | | | |
| 26800 Green Home Renovation Program | - | - | - | - | - | - | - | - | - | |
| 26810 Security Lighting Incentive Program | - | 30,253 | (30,253) | | 25,000 | | | | | |
| 26911 Chamber of Commerce Visitor Centre | 87,411 | 85,688 | 1,723 | 98.03% | 88,285 | 1.00% | 89,167 | 1.00% | 90,059 | 1.00% |
| OTHER | 87,411 | 115,941 | (28,530) | -11.71% | 113,285 | 29.60% | 89,167 | -21.29% | 90,059 | 1.00% |
| ENVIRONMENTAL DEVELOPMENT | 1,678,193 | 1,767,686 | (89,493) | 31.62% | 1,520,939 | -9.37% | 1,340,500 | -11.86% | 1,357,418 | 1.26% |
| PARKS, RECREATION & HERITAGE | | | | | | | | | | |
| RECREATION FACILITIES | | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | | |
| 27110 Parks, Recreation & Heritage Mgmt Srv | 565,046 | 416,483 | 148,563 | 73.71% | 593,541 | 5.04% | 603,721 | 1.72% | 615,294 | 1.92% |
| COMMUNITY CENTRES AND HALLS | | | | | | | | | | |
| 27120 Gyro Youth Centre Maintenance | 172,339 | 61,837 | 110,502 | 35.88% | 53,515 | -68.95% | 54,402 | 1.66% | 55,456 | 1.94% |
| 27124 Glenwood Concessions | 4,127 | 1,936 | 2,191 | 46.91% | - | -100.00% | - | - | - | - |
| 27126 Glenwood Skate Shop | 3,399 | 554 | 2,845 | 16.30% | 2,000 | -41.16% | 3,537 | 76.85% | 3,607 | 1.98% |
| 27128 Glenwood Centre Maintenance | 77,044 | 58,787 | 18,257 | 76.30% | 105,666 | 37.15% | 106,563 | 0.85% | 107,979 | 1.33% |
| 27129 Bob Dalley Stadium | 9,523 | 9,637 | (114) | 101.20% | 9,739 | 2.27% | 9,848 | 1.12% | 10,082 | 2.38% |
| 27130 Echo Activity Centre Maintenance | 427,808 | 250,760 | 177,048 | 58.62% | 390,014 | -8.83% | 395,164 | 1.32% | 404,216 | 2.29% |
| 27134 Echo Aquatic Maintenance | 506,149 | 394,298 | 111,851 | 77.90% | 445,326 | -12.02% | 453,498 | 1.84% | 462,886 | 2.07% |
| 27140 AV Multiplex Concessions | 139,038 | 74,215 | 64,823 | 53.38% | 44,938 | -67.68% | 69,341 | 54.30% | 70,728 | 2.00% |
| 27142 AV Multiplex Skate Shop | 8,798 | 5,785 | 3,013 | 65.75% | 8,958 | 1.82% | 9,122 | 1.83% | 9,290 | 1.84% |
| 27144 AV Multiplex Maintenance | 786,960 | 819,009 | (32,049) | 104.07% | 812,776 | 3.28% | 817,986 | 0.64% | 828,984 | 1.34% |
| 27146 Parks Building & Fieldhouses | 96,913 | 121,858 | (24,945) | 125.74% | 99,078 | 2.23% | 99,360 | 0.28% | 100,816 | 1.47% |
| 27148 Echo Park Complex | 63,407 | 33,774 | 29,633 | 53.27% | 64,746 | 2.11% | 64,586 | -0.25% | 64,834 | 0.38% |
| RECREATION PROGRAMS | | | | | | | | | | |
| SPORT PROGRAMS | | | | | | | | | | |
| 27156 Glenwood Centre Programs | 1,748 | 633 | 1,115 | 36.24% | 1,773 | 1.43% | 1,798 | 1.41% | 1,824 | 1.45% |
| 27160 Echo Aquatic Programs | 510,306 | 463,974 | 46,332 | 90.92% | 510,000 | -0.06% | 829,061 | 62.56% | 847,159 | 2.18% |
| 27163 AV Multiplex Programs | 148,866 | 171,559 | (22,693) | 115.24% | 175,000 | 17.56% | 196,644 | 12.37% | 200,000 | 1.71% |
| LEISURE PROGRAMS | | | | | | | | | | |
| 27166 Leisure Service Programs | 184,625 | 184,538 | 87 | 99.95% | 185,000 | 0.20% | 309,604 | 67.35% | 315,774 | 1.99% |
| 27170 Youth Services and Programs | 15,971 | 8,641 | 7,330 | 54.10% | 10,000 | -37.39% | 24,804 | 148.04% | 25,233 | 1.73% |
| 27173 Children's Programs | 80,049 | 49,947 | 30,102 | 62.40% | 50,000 | -37.54% | 140,298 | 180.60% | 143,000 | 1.93% |
| 27180 Adult Programs | 50,407 | 29,227 | 21,180 | 57.98% | 30,000 | -40.48% | 72,842 | 142.81% | 73,571 | 1.00% |
| SPECIAL EVENTS | | | | | | | | | | |
| 27190 Special Events | 17,103 | 2,693 | 14,410 | 15.75% | 17,125 | 0.13% | 17,147 | 0.13% | 17,170 | 0.13% |
| 27198 Vehicle Maintenance & Repair | 10,779 | 9,036 | 1,743 | 83.83% | 10,880 | 0.94% | 11,748 | 7.98% | 11,771 | 0.20% |
| RECREATION FACILITIES & PROGRAMS | 3,880,405 | 3,200,831 | 711,223 | 82.49% | 3,620,075 | -6.71% | 4,291,074 | 18.54% | 4,369,674 | 1.83% |
| PARKS AND PLAYGROUNDS | | | | | | | | | | |
| 27210 Parks & Facility Management Services | 261,889 | 201,854 | 60,035 | 77.08% | 263,250 | 0.52% | 268,246 | 1.90% | 273,964 | 2.13% |
| 27215 Parks Maintenance | 720,202 | 654,247 | 65,955 | 90.84% | 952,933 | 32.31% | 1,109,863 | 16.47% | 1,190,216 | 7.24% |
| 27220 Horticultural Services | 301,688 | 440,863 | (139,175) | 146.13% | 212,428 | -29.59% | 216,677 | 2.00% | 221,552 | 2.25% |
| 27225 Vehicles & Equipment Mtce & Repair | 172,717 | 168,684 | 4,033 | 97.67% | 175,918 | 1.85% | 177,635 | 0.98% | 179,362 | 0.97% |
| 27230 Parks Upgrading | 88,333 | 43,441 | 44,892 | 49.18% | 89,695 | 1.54% | 90,574 | 0.98% | 91,594 | 1.13% |
| 27499 Equipment Recovery | (88,326) | (87,490) | (836) | 99.05% | (90,093) | 2.00% | (91,895) | 2.00% | (93,733) | 2.00% |
| PARKS & PLAYGROUNDS | 1,456,503 | 1,421,600 | 34,903 | 97.60% | 1,604,131 | 10.14% | 1,771,100 | 10.41% | 1,862,955 | 5.19% |
| CULTURAL SERVICES | | | | | | | | | | |
| 27510 Museum Services | 230,458 | 150,928 | 79,530 | 65.49% | 237,100 | 2.88% | 241,858 | 2.01% | 247,312 | 2.26% |
| 27515 Museum Programs-Curatorial | 18,183 | 40,748 | (22,565) | 224.10% | 18,498 | 1.73% | 18,818 | 1.73% | 19,144 | 1.73% |
| 27516 Museum Programs-Permanent Exhibits | 6,724 | 275 | 6,449 | 4.09% | 6,833 | 1.62% | 6,944 | 1.62% | 7,057 | 1.63% |
| 27517 Museum Programs-Temporary Exhibits | 37,397 | 8,325 | 29,072 | 22.26% | 37,632 | 0.63% | 37,821 | 0.50% | 38,013 | 0.51% |
| 27530 Industrial Collections | 30,935 | 37,005 | (6,070) | 119.62% | 35,935 | 16.16% | 36,205 | 0.75% | 36,174 | -0.09% |
| 27550 Museum Maintenance | 62,874 | 62,082 | 792 | 98.74% | 66,009 | 4.99% | 67,246 | 1.87% | 68,507 | 1.88% |
| 27600 Vancouver Island Regional Library | 792,460 | 792,460 | - | 100.00% | 804,622 | 1.53% | 829,646 | 3.11% | 853,208 | 2.84% |
| 27710 McLean Mill City operations | 40,000 | 1,171,609 | (1,131,609) | 2929.02% | 70,000 | 75.00% | 70,000 | 0.00% | 60,000 | -14.29% |
| 27700 McLean Mill Operator Agreement | 150,000 | 150,000 | - | 100.00% | 150,000 | 0.00% | 150,000 | 0.00% | 150,000 | 0.00% |
| CULTURAL SERVICES | 1,369,031 | 2,585,845 | (1,216,814) | 188.88% | 1,426,629 | 4.21% | 1,458,538 | 2.24% | 1,479,415 | 1.43% |
| RECREATION & CULTURAL | 6,705,939 | 7,208,276 | (470,688) | 107.49% | 6,650,835 | -0.82% | 7,520,712 | 13.08% | 7,712,044 | 2.54% |
| TOTAL OPERATIONS EXPENSES | 29,083,502 | 29,237,540 | (122,389) | 100.53% | 30,080,290 | 3.43% | 31,281,943 | 3.99% | 32,049,898 | 2.45% |
| | | | | | | | | | | 2.41% |
| | | | | | | | | | | 33,383,730 |
| | | | | | | | | | | 1.71% |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | Strategic Priorities | | | | |
|---|-------------------|--------------------------------------|--------------------------------------|-------------------------------------|-------------------|----------------|-------------------|----------------|-------------------|----------------------|-------------------|---------------|-------------------|---------------|
| INTEREST & DEBT SERVICING | | | | | | | | | | | | | | |
| 28115 Interest on Prepaid Taxes | 1,500 | 8,139 | (6,639) | 542.59% | 9,000 | 500.00% | 9,000 | 0.00% | 9,000 | 0.00% | 9,000 | 0.00% | 9,000 | 0.00% |
| 28121 Interest Payments on Debentures | 91,203 | 91,203 | 0 | 100.00% | 91,203 | 0.00% | 91,203 | 0.00% | 91,203 | 0.00% | 91,203 | 0.00% | 91,203 | 0.00% |
| 28131 Principal Payments on Debentures | 120,468 | 120,468 | 0 | 100.00% | 120,468 | 0.00% | 120,468 | 0.00% | 120,468 | 0.00% | 120,468 | 0.00% | 120,468 | 0.00% |
| 28193 Banking Service Charges | 6,500 | 7,302 | (802) | 112.33% | 6,500 | 0.00% | 6,500 | 0.00% | 6,500 | 0.00% | 6,500 | 0.00% | 6,500 | 0.00% |
| | 219,671 | 227,111 | (7,440) | 103.39% | 227,171 | 3.41% | 227,171 | 0.00% | 227,171 | 0.00% | 227,171 | 0.00% | 227,171 | 0.00% |
| TOTAL OPERATIONS AND DEBT SERVICING | 29,303,173 | 29,464,651 | (129,829) | 1.37% | 30,307,461 | 3.43% | 31,509,114 | 3.96% | 32,277,069 | 2.44% | 33,048,306 | 2.39% | 33,610,901 | 1.70% |
| TRANSFERS TO RESERVES | | | | | | | | | | | | | | |
| 28910 Debt Reserve Fund Transfer | 15,000 | 15,000 | - | 0.00% | 15,000 | 0.00% | 15,000 | 0.00% | 15,000 | 0.00% | 15,000 | 0.00% | 15,000 | 0.00% |
| 28222 Transfer to Equipment Replacement Parks and Rec Reserve (NMC contribution) | 64,000 | 64,000 | - | 0.00% | 34,000 | -46.88% | 34,000 | 0.00% | 34,000 | 0.00% | 34,000 | 0.00% | 34,000 | 0.00% |
| | | | | | 148,926 | | | | | | | | | |
| 28230 Transfer to Capital Works Reserve | 70,000 | 70,000 | - | 0.00% | 289,652 | 313.79% | 70,000 | -75.83% | 70,000 | 0.00% | 70,000 | 0.00% | 70,000 | 0.00% |
| | 149,000 | 149,000 | - | 0.00% | 487,578 | 227.23% | 119,000 | -75.59% | 119,000 | 0.00% | 119,000 | 0.00% | 119,000 | 0.00% |
| TRANSFERS TO CAPITAL FUNDS | | | | | | | | | | | | | | |
| 28220 Transfers to General Capital Fund: | | | | | | | | | | | | | | |
| Projects TBD Council Direction | - | - | - | - | - | (838,860) | (905,803) | 1,125,833 | 1,975,000 | | | | | |
| Administration | - | - | - | - | - | - | - | - | - | | | | | |
| Fire Department | 69,857 | 69,857 | - | 100.00% | 183,000 | 129,400 | 50,000 | - | - | | | | | |
| Transportation Services | - | - | - | - | - | - | - | - | - | | | | | |
| Paving and Road Construction | 80,000 | 80,000 | - | 100.00% | 100,000 | 345,000 | - | - | - | | | | | |
| Traffic Upgrades | 31,000 | 31,000 | - | 100.00% | 47,000 | 12,000 | 181,000 | 13,000 | - | | | | | |
| Storm Drains | 200,000 | 200,000 | - | 100.00% | 112,500 | 332,500 | 202,500 | - | - | | | | | |
| Other Public Works Projects | - | - | - | - | 75,000 | 250,000 | - | - | - | | | | | |
| Parks | 25,000 | 25,000 | - | 100.00% | 25,000 | 315,000 | 1,428,411 | - | - | | | | | |
| Cultural Services | 30,000 | 30,000 | - | 100.00% | 309,500 | 30,000 | 30,000 | 30,000 | - | | | | | |
| Parks, Recreation and Heritage | 141,240 | 141,240 | - | 100.00% | 581,000 | 570,000 | 270,000 | 250,000 | - | | | | | |
| TOTAL GENERAL CAPITAL TRANSFERS | 577,097 | 577,097 | - | 100.00% | 1,433,000 | 148.31% | 1,145,040 | -20.09% | 1,256,108 | 9.70% | 1,418,833 | 12.95% | 1,975,000 | 39.20% |
| OTHER SERVICES | | | | | | | | | | | | | | |
| OTHER BUDGET CONSIDERATIONS | | | | | | | | | | | | | | |
| 29911 Contingency Funds - including \$200,000 for COVID | 500,000 | 346,537 | 153,463 | 69.31% | 2,536,000 | 407.20% | 200,000 | -92.11% | 200,000 | 0.00% | 200,000 | 0.00% | 200,000 | 0.00% |
| OTHER BUDGET CONSIDERATIONS | 500,000 | 346,537 | 153,463 | 69.31% | 2,536,000 | 407.20% | 200,000 | -92.11% | 200,000 | 0.00% | 200,000 | 0.00% | 200,000 | 0.00% |
| TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY | 30,529,270 | 30,537,285 | 23,634 | 100.03% | 34,764,039 | 13.87% | 32,973,154 | -5.15% | 33,852,178 | 2.67% | 34,786,139 | 2.76% | 35,904,901 | 3.22% |
| TRANSFERS TO RESERVE ALLOWANCES | | | | | | | | | | | | | | |
| 28211 Transfers to Reserve Allowances | 772,009 | 48,000 | 724,009 | 6.22% | 400,000 | -48.19% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% |



CITY OF PORT ALBERNI
GENERAL REVENUE FUND - Five Year Financial Plan 2021 to 2025

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | Strategic Priorities | | | | |
|--|------------------------|--|--|---|-------------------|--------------|-------------------|--------------|-------------------|-----------------------------|-------------------|--------------|-------------------|--------------|
| TAXES COLLECTED FOR OTHERS | | | | | | | | | | | | | | |
| REGIONAL DISTRICT | | | | | | | | | | | | | | |
| 28410 Alberni-Clayoquot Regional District | 1,304,000 | 1,495,840 | (191,840) | 114.71% | 1,372,574 | 5.26% | 1,400,025 | 2.00% | 1,428,025 | 2.00% | 1,456,586 | 2.00% | 1,485,718 | 2.00% |
| SCHOOL DISTRICTS | | | | | | | | | | | | | | |
| 28811 Non-Residential School Tax | 1,800,000 | 1,874,170 | (74,170) | 104.12% | 1,874,170 | 4.12% | 1,874,170 | 0.00% | 1,874,170 | 0.00% | 1,874,170 | 0.00% | 1,874,170 | 0.00% |
| 28812 Residential School Tax | 3,000,000 | 3,166,722 | (166,722) | 105.56% | 3,166,722 | 5.56% | 3,166,722 | 0.00% | 3,166,722 | 0.00% | 3,166,722 | 0.00% | 3,166,722 | 0.00% |
| REGIONAL GOVERNMENTS | | | | | | | | | | | | | | |
| 28820 Alberni-Clayoquot Regional Hosp District | 760,000 | 667,300 | 92,700 | 87.80% | 700,665 | -7.81% | 714,678 | 2.00% | 725,000 | 1.44% | 725,000 | 0.00% | 725,000 | 0.00% |
| JOINT BOARDS AND COMMISSIONS | | | | | | | | | | | | | | |
| 28830 Municipal Finance Authority | 500 | 676 | (176) | 135.20% | 700 | 40.00% | 700 | 0.00% | 700 | 0.00% | 700 | 0.00% | 700 | 0.00% |
| 28831 BC Assessment | 160,000 | 182,328 | (22,328) | 113.96% | 181,000 | 13.13% | 182,810 | 1.00% | 184,638 | 1.00% | 186,484 | 1.00% | 188,349 | 1.00% |
| TAXES COLLECTED FOR OTHERS | 7,024,500 | 7,387,036 | (362,536) | 105.16% | 7,295,831 | 3.86% | 7,339,105 | 0.59% | 7,379,256 | 0.55% | 7,409,662 | 0.41% | 7,440,659 | 0.42% |
| GENERAL FUND EXPENDITURE | 38,325,779 | 37,972,321 | 353,458 | 99.08% | 42,459,870 | 10.79% | 40,712,260 | -4.12% | 41,631,433 | 2.26% | 42,595,801 | 2.32% | 43,745,561 | 2.70% |



CITY OF PORT ALBERNI
SEWER REVENUE FUND - 5 YEAR PLAN

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|------------------|--------------------------------------|--------------------------------------|-------------------------------------|------------------|------------------|------------------|------------------|------------------|
| SALES OF SERVICE | | | | | | | | | |
| 94421 Sewer Fees | 2,997,544 | 2,939,442 | (58,102) | 98.06% | 3,111,167 | 3,169,689 | 3,236,785 | 3,305,405 | 3,375,479 |
| 94431 Sewer Connections | 39,267 | - | (39,267) | 0.00% | 40,052 | 40,853 | 41,670 | 42,503 | 43,353 |
| 94432 Service Charges Sundry | 3,898 | 369 | (3,529) | 9.47% | 3,976 | 4,056 | 4,137 | 4,220 | 4,304 |
| 94433 User Charges | 17,934 | 144,676 | 126,742 | 806.72% | 18,293 | 18,659 | 19,032 | 19,413 | 19,801 |
| OTHER SERVICES | | | | | | | | | |
| 94441 Sewage Disposal Fees | 12,726 | 73,458 | 60,732 | 577.23% | 12,981 | 13,241 | 13,506 | 13,776 | 14,052 |
| SALES OF SERVICE | 3,071,369 | 3,157,946 | 86,577 | 102.82% | 3,186,469 | 3,246,498 | 3,315,130 | 3,385,317 | 3,456,990 |
| OTHER REVENUE FROM OWN SOURCE | | | | | | | | | |
| 95590 Interest Income | - | 43,953 | 43,953 | | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 95611 Sewer Penalty | - | (46) | (46) | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 91210 Sewer Local Improvement Charges | 3,200 | | (3,200) | 0.00% | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 |
| OTHER REVENUE | 3,200 | 43,907 | 40,707 | 1372.08% | 35,200 | 35,200 | 35,200 | 35,200 | 35,200 |
| OTHER TRANSFERS | | | | | | | | | |
| 99110 Transfer from Capital Reserve-Gas Tax | 46,000 | 46,000 | - | 100.00% | 46,000 | 46,000 | 46,000 | 46,000 | 46,000 |
| 99111 Transfers from Reserves & Allowances | 660,000 | 660,000 | - | 100.00% | 292,000 | 520,000 | - | - | 2,947 |
| 99114 Operating Funds from Prior Year | - | - | - | | - | - | - | - | - |
| 99211 Contribution (To) From General Revenue | - | - | - | | - | - | - | - | - |
| SEWER FUND REVENUE | 3,780,569 | 3,907,852 | 127,283 | 103.37% | 3,559,669 | 3,847,698 | 3,396,330 | 3,466,517 | 3,541,137 |
| SEWER SYSTEM | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | |
| 104210 Sewer Administration & Other | 373,811 | 419,996 | (46,185) | 112.36% | 375,037 | 376,295 | 377,583 | 378,904 | 378,904 |
| ENGINEERING SERVICES | | | | | | | | | |
| 104221 Consulting Services | 31,000 | 3,585 | 27,415 | 11.56% | 31,000 | 31,000 | 31,000 | 31,000 | 31,000 |
| SEWER SYSTEM ADMINISTRATION | | | | | | | | | |
| 104233 Customer Service Requests | 127,840 | 78,722 | 49,118 | 61.58% | 130,450 | 133,114 | 136,144 | 138,925 | 141,764 |
| 104236 Small Tools/Equipment/Supplies | 8,800 | 9,266 | (466) | 105.30% | 8,899 | 9,000 | 9,115 | 9,221 | 9,329 |
| SEWER COLLECTION SYSTEM | | | | | | | | | |
| 104240 Sewage Collection System Main | 124,600 | 90,333 | 34,267 | 72.50% | 126,772 | 128,993 | 131,476 | 133,802 | 133,802 |
| 104241 Sewer Service Connections | 213,020 | 227,479 | (14,459) | 106.79% | 216,560 | 220,183 | 224,195 | 227,996 | 227,996 |
| SEWER LIFT STATIONS | | | | | | | | | |
| 104260 Sewage Lift Stations | 167,605 | 273,668 | (106,063) | 163.28% | 170,102 | 172,651 | 175,474 | 178,135 | 178,135 |
| SEWER TREATMENT AND DISPOSAL | | | | | | | | | |
| 104280 Sewage Treatment | 314,000 | 293,943 | 20,057 | 93.61% | 319,086 | 324,271 | 329,803 | 335,196 | 335,196 |
| OTHER COMMON SERVICES | | | | | | | | | |
| 104294 Special Work Orders | 2,000 | 246 | 1,754 | 12.30% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| SEWER SYSTEM | 1,362,676 | 1,397,238 | (34,562) | -2.54% | 1,379,906 | 1,397,507 | 1,416,790 | 1,435,179 | 1,438,126 |



CITY OF PORT ALBERNI
SEWER REVENUE FUND - 5 YEAR PLAN

| | Budget 2020 | Actual 2020 <i>(unaudited)</i> | Variance \$ <i>(unaudited)</i> | Variance % <i>(unaudited)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | | | | | |
|---|------------------|--------------------------------------|--------------------------------------|-------------------------------------|------------------|----------------|------------------|---------------|------------------|----------------|------------------|--------------|------------------|--------------|
| FISCAL SERVICES | | | | | | | | | | | | | | |
| DEBT | | | | | | | | | | | | | | |
| 108120 Interest Payments On Debentures | 344,613 | 233,804 | 110,809 | 32.15% | 344,613 | 0.00% | 344,613 | 0.00% | 344,613 | 0.00% | 344,613 | 0.00% | 344,613 | 0.00% |
| 108130 Principal Payments On Debentures | 317,423 | 317,423 | - | 0.00% | 317,423 | 0.00% | 317,423 | 0.00% | 317,423 | 0.00% | 317,423 | 0.00% | 317,423 | 0.00% |
| TOTAL DEBT | 662,036 | 551,227 | 110,809 | 16.74% | 662,036 | 0.00% | 662,036 | 0.00% | 662,036 | 0.00% | 662,036 | 0.00% | 662,036 | 0.00% |
| TRANSFER TO FUNDS AND RESERVES | | | | | | | | | | | | | | |
| 108220 Transfer To Sewer Capital Fund | 645,000 | 645,000 | - | 0.00% | 892,000 | 38.29% | 1,080,000 | 21.08% | 100,000 | -90.74% | 650,000 | 550.00% | - | -100.00% |
| 108910 Debt Reserve Fund Transfer | 2,000 | 2,000 | - | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% |
| 108211 Transfer to Reserves & Allowances | 400,000 | 603,530 | (203,530) | -50.88% | | | | | | | | | | |
| 108920 Transfer to Infrastructure Capital Reserve | 708,857 | 708,857 | - | 0.00% | 623,727 | -12.01% | 706,155 | 13.22% | 1,215,504 | 72.13% | 717,302 | -40.99% | 1,438,975 | 100.61% |
| TRANSFERS | 1,755,857 | 1,959,387 | (203,530) | -11.59% | 1,517,727 | -13.56% | 1,788,155 | 17.82% | 1,317,504 | -26.32% | 1,369,302 | 3.93% | 1,440,975 | 5.23% |
| FISCAL SERVICES | 2,417,893 | 2,510,614 | 92,721 | 3.83% | 2,179,763 | -9.85% | 2,450,191 | 12.41% | 1,979,540 | -19.21% | 2,031,338 | 2.62% | 2,103,011 | 3.53% |
| EXCESS OF REVENUE OVER EXPENSE | - | 0 | 69,125 | | - | - | - | - | (0) | | | | | |
| SEWER FUND EXPENSES | 3,780,569 | 3,907,852 | 58,158 | 1.54% | 3,559,669 | -5.84% | 3,847,698 | 8.09% | 3,396,330 | -11.73% | 3,466,517 | 2.07% | 3,541,137 | 2.15% |



CITY OF PORT ALBERNI
WATER REVENUE FUND - 5 YEAR PLAN

| | Budget 2020 | Actual (unaudited) | Variance (\$) (unaudited) | Variance (%) (unaudited) | 2021 | 2022 | 2023 | 2024 | 2025 | | | | | |
|--|------------------|-----------------------|---------------------------------|--------------------------------|------------------|--------------|------------------|--------------|------------------|---------------|------------------|--------------|------------------|--------------|
| SALES OF SERVICE | | | | | | | | | | | | | | |
| 54421 Metered Sales | 3,763,660 | 3,451,668 | (311,992) | 91.71% | 3,951,843 | 5.00% | 4,149,435 | 5.00% | 4,356,907 | 5.00% | 4,509,399 | 3.50% | 4,622,134 | 2.50% |
| 54431 Connections | 42,599 | 162,000 | 119,401 | 380.29% | 44,729 | 5.00% | 46,965 | 5.00% | 49,314 | 5.00% | 51,040 | 3.50% | 52,316 | 2.50% |
| 54432 Turn-On Charges | 401 | 1,449 | 1,048 | 361.35% | 421 | 5.00% | 442 | 5.00% | 464 | 5.00% | 480 | 3.50% | 492 | 2.50% |
| 54433 Service Charges Sundry | 10,712 | 82,594 | 71,882 | 771.05% | 11,248 | 5.00% | 11,810 | 5.00% | 12,400 | 5.00% | 12,834 | 3.50% | 13,155 | 2.50% |
| SALES OF SERVICE | 3,817,372 | 3,697,711 | (119,661) | 96.87% | 4,008,241 | 5.00% | 4,208,653 | 5.00% | 4,419,085 | 5.00% | 4,573,753 | 3.50% | 4,688,097 | 2.50% |
| OTHER REVENUE FROM OWN SOURCE | | | | | | | | | | | | | | |
| 55590 Other Interest | - | 30,956 | 30,956 | | 13,300 | | 13,300 | 0.00% | 13,300 | 0.00% | 13,300 | 0.00% | 13,300 | 0.00% |
| 55611 Water Penalty | - | (54) | (54) | | 28,000 | | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% |
| OTHER REVENUE | - | 30,902 | 30,902 | | 41,300 | | 41,300 | 0.00% | 41,300 | 0.00% | 41,300 | 0.00% | 41,300 | 0.00% |
| CONDITIONAL TRANSFERS OTHER GOV'T | | | | | | | | | | | | | | |
| | - | - | - | | - | | - | | - | | - | | - | |
| PROVINCIAL GOVERNMENT | | | | | | | | | | | | | | |
| | - | - | - | | - | | - | | - | | - | | - | |
| OTHER TRANSFERS | | | | | | | | | | | | | | |
| 59111 Reserve For Projects & Purchases | - | - | - | | - | | - | | - | | - | | - | |
| 59112 Operating Surplus From Prior Years | - | - | - | | - | | - | | - | | - | | - | |
| OTHER TRANSFERS | - | - | - | | - | | - | | - | | - | | - | |
| WATER FUND REVENUE | 3,817,372 | 3,728,613 | (88,759) | 97.67% | 4,049,541 | 6.08% | 4,249,953 | 4.95% | 4,460,385 | 4.95% | 4,615,053 | 3.47% | 4,729,397 | 2.48% |
| WATER SUPPLY SYSTEM | | | | | | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | | | | | | |
| 64110 Water Administration & Other | 349,147 | 335,342 | (13,805) | 96.05% | 354,997 | 1.68% | 360,968 | 1.68% | 367,122 | 1.70% | 373,344 | 1.69% | 380,811 | 2.00% |
| ENGINEERING SERVICES | | | | | | | | | | | | | | |
| 64121 Engineering Consulting Services | 30,000 | 4,819 | (25,181) | 16.06% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% |
| WATER SYSTEM ADMINISTRATION | | | | | | | | | | | | | | |
| 64133 Customer Service Requests | 97,434 | 110,438 | 13,004 | 113.35% | 99,443 | 2.06% | 101,494 | 2.06% | 103,819 | 2.29% | 105,962 | 2.06% | 108,081 | 2.00% |
| 64136 Small Tools/Equipment/Supplies | 12,133 | 11,207 | (926) | 92.37% | 12,261 | 1.05% | 12,391 | 1.06% | 12,540 | 1.20% | 12,676 | 1.08% | 12,676 | 0.00% |
| SERVICE OF SUPPLY | | | | | | | | | | | | | | |
| 64141 Supply Inspection & Operation | 116,844 | 105,721 | (11,123) | 90.48% | 219,175 | 87.58% | 221,558 | 1.09% | 224,229 | 1.21% | 226,724 | 1.11% | 229,445 | 1.20% |
| PUMPING | | | | | | | | | | | | | | |
| 64161 Pumping Inspection & Operation | 292,263 | 268,820 | (23,443) | 91.98% | 295,627 | 1.15% | 299,061 | 1.16% | 302,955 | 1.30% | 306,542 | 1.18% | 306,542 | 0.00% |
| TRANSMISSION & DISTRIBUTION | | | | | | | | | | | | | | |
| 64181 Transmission/Distribution System | 303,936 | 302,735 | (1,201) | 99.60% | 273,433 | -10.04% | 313,028 | 14.48% | 283,219 | -9.52% | 323,023 | 14.05% | 323,023 | 0.00% |
| 64183 Connections | 208,000 | 263,413 | 55,413 | 126.64% | 211,500 | 1.68% | 215,079 | 1.69% | 219,077 | 1.86% | 222,826 | 1.71% | 222,826 | 0.00% |
| 64185 Meters | 216,500 | 139,087 | (77,413) | 64.24% | 219,230 | 1.26% | 222,018 | 1.27% | 225,177 | 1.42% | 228,091 | 1.29% | 228,091 | 0.00% |
| 64187 Hydrants | 44,287 | 82,583 | 38,296 | 186.47% | 45,003 | 1.62% | 45,734 | 1.62% | 46,559 | 1.80% | 47,324 | 1.64% | 47,324 | 0.00% |
| OTHER COMMON SERVICES | | | | | | | | | | | | | | |
| 64194 Special Water Work Orders | - | - | - | | - | | - | | - | | - | | - | |
| WATER SUPPLY SYSTEM | 1,670,544 | 1,624,165 | (46,379) | 97.22% | 1,760,669 | 5.39% | 1,821,331 | 3.45% | 1,814,697 | -0.36% | 1,876,512 | 3.41% | 1,888,819 | 0.66% |
| FISCAL SERVICES | | | | | | | | | | | | | | |



CITY OF PORT ALBERNI
WATER REVENUE FUND - 5 YEAR PLAN

| | Budget 2020 | Actual (unaudited) | Variance (\$) (unaudited) | Variance (%) (unaudited) | 2021 | 2022 | 2023 | 2024 | 2025 | |
|--|------------------------|-------------------------------|--|---|------------------|---------------|------------------|---------------|------------------|------------------|
| DEBT | | | | | | | | | | |
| 68120 Interest Payments On Debentures | 44,000 | 44,000 | - | 100.00% | 44,000 | 0.00% | 44,000 | 0.00% | 44,000 | 0.00% |
| 68130 Principal Payments On Debentures | 38,743 | 38,743 | (0) | 100.00% | 38,743 | 0.00% | 38,743 | 0.00% | 38,743 | 0.00% |
| DEBT | 82,743 | 82,743 | (0) | 100.00% | 82,743 | 82,743 | 82,743 | 82,743 | 82,743 | |
| TRANSFERS TO FUNDS AND RESERVES | | | | | | | | | | |
| 68211 Transfer To Capital Reserves | - | - | - | - | - | - | - | - | - | - |
| 68220 Transfers To Water Capital Fund | 935,000 | 935,000 | - | 100.00% | 750,000 | -19.79% | 312,000 | -58.40% | 4,100,000 | 1214.10% |
| 68230 Transfer to Infrastructure Capital Reserve | 1,125,785 | 1,173,299 | 47,514 | 104.22% | 1,452,829 | 29.05% | 2,030,579 | 39.77% | (1,540,355) | -175.86% |
| 68910 Debt Reserve Fund Transfer | 3,300 | 3,300 | 3,300 | 100.00% | 3,300 | 0.00% | 3,300 | 0.00% | 3,300 | 0.00% |
| TRANSFERS | 2,064,085 | 2,111,599 | 50,814 | 102.30% | 2,206,129 | 6.88% | 2,345,879 | 6.33% | 2,562,945 | 9.25% |
| FISCAL SERVICES | 2,146,828 | 2,194,342 | 50,814 | 102.21% | 2,288,872 | 6.62% | 2,428,622 | 6.11% | 2,645,688 | 8.94% |
| EXCESS OF REVENUE OVER EXPENSE | - | - | - | | - | - | - | - | - | - |
| WATER FUND EXPENSE | 3,817,372 | 3,818,507 | 4,435 | 100.03% | 4,049,541 | 6.08% | 4,249,953 | 4.95% | 4,460,385 | 4.95% |
| | | | | | | | | | 4,615,053 | 3.47% |
| | | | | | | | | | | 4,729,397 |
| | | | | | | | | | | 2.48% |

| Capital 2021-2025 | | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
|---|--|-----------------|-----------|-----------|-----------|-----------|---------|------------|---------|---------------|---------------|----------|---------------|----------|---------------|
| | | Operating | Reserves | | | | | Assistance | Other | | Operating | Reserves | Operating | Reserves | |
| STRATEGIC CAPITAL PROJECTS 2021 FUNDING SOURCES | | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
| | | Operating | Reserves | | | | | Assistance | Other | | Operating | Reserves | Operating | Reserves | |
| Connect the Quays pathway | | - | 750,000 | | | | 388,000 | 2,500,000 | 90,000 | 272,000 | | | | | 4,000,000 |
| Community Policing Building | | | 325,000 | | | | - | | | | | | | | 325,000 |
| TOTAL EXPENDITURE | | - | 1,075,000 | - | - | - | 388,000 | 2,500,000 | 90,000 | 272,000 | - | - | - | - | 4,325,000 |
| Carbon Res | | | | | | | | | | | | | | | |
| OPERATING CAPITAL PROJECTS 2021 FUNDING SOURCES | | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | Other | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
| | | Operating | Reserves | | | | | | | | Assistance | Reserves | Operating | Reserves | |
| ADMINISTRATION | | | | | | | | | | | | | | | |
| Computer Equipment Replacement | | | | | 68,200 | | | | | | | | | | 68,200 |
| Asset Management implementation | | | | | | | 60,000 | | | | | | | | 60,000 |
| Printer renewal - city wide | | | | | 80,000 | | | | | | | | | | 80,000 |
| EPR - Process improvements | | | | | 30,000 | | | | | | | | | | 30,000 |
| | | - | - | - | 178,200 | - | 60,000 | - | - | - | - | - | - | - | 238,200 |
| FIRE DEPARTMENT | | | | | | | | | | | | | | | |
| Replace Holmatro Hydraulic Tools | | 55,000 | | | | | | | | | | | | | 55,000 |
| Replace 1991 Pumper Truck #1 | | 128,000 | | | 762,645 | | | | | | | | | | 890,645 |
| Firehall Structural Prep for Ladder Truck 2 replacement | | | | | | | 88,000 | | | | | | | | 88,000 |
| | | 183,000 | - | - | 762,645 | - | 88,000 | - | - | - | - | - | - | - | 1,033,645 |
| TRANSPORTATION | | | | | | | | | | | | | | | |
| Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154 | | | | | 32,000 | | | | | | | | | | 32,000 |
| Replace 2012 Int'l Flusher/Vac Truck #435 | | | | | 406,000 | | | | | | | | | | 406,000 |
| Replace 2005 VOLVO TANDEM GRAVEL TRUCK #264 | | | | | 185,000 | | | | | | | | | | 185,000 |
| Replace 2007 Volvo Tandem Dump Truck #265 | | | | | 217,500 | | | | | | | | | | 217,500 |
| Replace 2005 Ford F350 W/Comp Body #520 | | | | | 90,000 | | | | | | | | | | 90,000 |
| Replace 2006 Ford F550 Haul All #613 | | | | | 134,600 | | | | | | | | | | 134,600 |
| | | - | - | - | 1,065,100 | - | - | - | - | - | - | - | - | - | 1,065,100 |
| ROAD CONSTRUCTION & SEWER/STORM/WATER PROJECTS | | | | | | | | | | | | | | | |
| 6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani) | | - | | | | | 150,000 | | 280,000 | MFA Surplus | | 100,000 | | 50,000 | 580,000 |
| Coal Creek - Phase 4 - Melrose, 8th to 11th | | - | | | | | 535,000 | | | | | | 612,000 | | 1,147,000 |
| Rail Crossing - Strathern & Dunbar | | 100,000 | | | | | 50,000 | | | | | | | | 150,000 |
| Redford & 10th Ave intersection -associated w/ signal repairs | | | | | | | 35,000 | | | | | | | | 35,000 |
| | | 100,000 | - | - | - | - | 770,000 | - | 280,000 | - | - | 100,000 | 612,000 | 50,000 | 1,912,000 |
| TRAFFIC UPGRADES | | | | | | | | | | | | | | | |
| Redford & 10th Ave intersection - signals & looping | | 20,000 | | | | | | | | | | | | | 20,000 |
| Traffic Signal controller Replacement | | 27,000 | | | | | | | | | | | | | 27,000 |
| | | 47,000 | - | - | - | - | - | - | - | - | - | - | - | - | 47,000 |
| STORM | | | | | | | | | | | | | | | |
| Replacements & Upgrades | | | | | | | | | | | | | | | |
| Storm Main replacements | | | 100,000 | | | | | | | | | | | | 100,000 |
| Margaret St Storm Pump Upgrade | | 112,500 | | | | | 112,500 | | | | | | | | 225,000 |
| New Main installs | | | | | | | | | | | | | | | |
| Coal Creek - Phase 4 - Melrose, 8th to 11th | | | 400,000 | | | | | | | | | | | | 400,000 |
| | | 112,500 | 500,000 | - | - | - | 112,500 | - | - | - | - | - | - | - | 725,000 |
| WORKS-OTHER | | | | | | | | | | | | | | | |
| City Hall Window replacement | | | | | | | | | 80,000 | | | | | | 80,000 |
| RCMP Storage requirements | | | 27,000 | | | | | | | | | | | | 27,000 |
| City Hall Survey/GPS Base | | 75,000 | | | | | | | | | | | | | 75,000 |
| | | 75,000 | 27,000 | - | - | - | - | - | 80,000 | - | - | - | - | - | 182,000 |
| PARKS | | | | | | | | | | | | | | | |
| Linking the Roger Creek Trail | | 25,000 | | | | | | | | | | | | | 25,000 |
| Uplands park - playground | | | | | | | | | 86,000 | DCC's - parks | | | | | 86,000 |
| | | 25,000 | - | - | - | - | - | - | 86,000 | - | - | - | - | - | 111,000 |

| Capital 2021-2025 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
|--|------------------|----------------|-----------|------------------|-----------|------------------|----------------|----------------|--------------------------|----------------|------------------|----------------|---------------|-------------------|
| | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| CULTURAL SERVICES | | | | | | | | | | | | | | |
| McLean Mill Septic upgrades | 249,500 | | | | | | | | | | | | | 249,500 |
| McLean Mill - UGST | 30,000 | | | | | | | | | | | | | 30,000 |
| McLean Mill Capital Projects - Heritage | 30,000 | | | | | | | 90,000 | ACRD Parks Canada Grants | | | | | 120,000 |
| | 309,500 | - | - | - | - | - | - | 90,000 | | - | - | - | - | 399,500 |
| PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | |
| Aquatic Centre Pool Repairs | | | | | | 25,000 | | | | | | | | 25,000 |
| Echo Field House Furnace #3 | 7,000 | | | | | | | | | | | | | 7,000 |
| Facilities Upgrade | 140,000 | | | | | | | | | | | | | 140,000 |
| Multiplex Dehumidifier-Desiccant Wheel | 44,000 | | | | | | | | | | | | | 44,000 |
| Multiplex Lighting - scope increase | | | | | | | | 100,000 | Carbon Reserve | | | | | 100,000 |
| Multiplex screen | | | | | | | | 250,000 | | | | | | 250,000 |
| Multiplex Floor Scrubber | | | | 14,000 | | | | | | | | | | 14,000 |
| Train Station Seismic upgrades | | | | | | | 390,000 | | | | | | | 390,000 |
| TOTAL 2021 GENERAL CAPITAL | 191,000 | - | - | 14,000 | - | 25,000 | 390,000 | 350,000 | | - | - | - | - | 970,000 |
| | | | | | | | | | | | | | | - |
| TOTAL 2021 GENERAL CAPITAL | 1,043,000 | 527,000 | - | 2,019,945 | - | 1,055,500 | 390,000 | 886,000 | - | - | 100,000 | 612,000 | 50,000 | 6,683,445 |
| WATER WORKS | | | | | | | | | | | | | | |
| Main Renewals & Upgrades | | | | | | | | | | | | | | |
| Dead Ends & Distribution Upgrades | | | | | | | | | | | 100,000 | | | 100,000 |
| 6th Ave - Argyle to Angus Streets | | | | | | | | | | | 150,000 | | | 150,000 |
| Cowichan Reservoir to Burde St. New Twin Main Ph 5 | | | | | | | | | | | 1,386,000 | | | 1,386,000 |
| 6th Ave - Melrose to Bruce | | | | | | | | | | 100,000 | | | | 100,000 |
| Burde St-7th Ave to 10th Ave 300m 150mm PVC | | | | | | | | | | 150,000 | | | | 150,000 |
| Burde St Regulator Replacement | | | | | | | | | | 200,000 | | | | 200,000 |
| Water Meter Replacement Program 6 yrs. | | | | | | | | | | 400,000 | | | | 400,000 |
| | - | - | - | - | - | - | - | - | - | 850,000 | 1,636,000 | - | - | 2,486,000 |
| SEWER SYSTEM | | | | | | | | | | | | | | |
| Renewals /Relines | | | | | | | | | | | | | | |
| Small Capital Main Replacements | | | | | | | | | | | | 100,000 | | 100,000 |
| Other capital | | | | | | | | | | | | 80,000 | | 80,000 |
| Sewer crawler | | | | | | | | | | | | 180,000 | | 180,000 |
| | - | - | - | - | - | - | - | - | - | - | - | 180,000 | - | 180,000 |
| | | | | | | | | | | | | | | - |
| TOTAL CAPITAL 2021 | 1,043,000 | 527,000 | - | 2,019,945 | - | 1,055,500 | 390,000 | 886,000 | - | 850,000 | 1,736,000 | 792,000 | 50,000 | 13,674,445 |
| STRATEGIC CAPITAL PROJECTS 2022 FUNDING SOURCES | | | | | | | | | | | | | | |
| | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
| | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| Connect the Quays pathway | 315,000 | | | | | | | 1,641,411 | | | | | | 1,956,411 |
| TOTAL EXPENDITURE | 315,000 | - | - | - | - | - | - | 1,641,411 | - | - | - | - | - | 1,956,411 |
| OPERATING CAPITAL PROJECTS 2022 FUNDING SOURCES | | | | | | | | | | | | | | |
| | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
| | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| ADMINISTRATION | | | | | | | | | | | | | | |
| Computer Equipment Replacement | | | | 69,600 | | | | | | | | | | 69,600 |
| | - | - | - | 69,600 | - | - | - | - | - | - | - | - | - | 69,600 |
| FIRE DEPARTMENT | | | | | | | | | | | | | | |
| Confined Space Equipment Replacement | 30,000 | | | | | | | | | | | | | 30,000 |
| Replace Garage Door Openers (7) | 50,000 | | | | | | | | | | | | | 50,000 |
| Replace 2006 Ford F550 Rescue Truck #8 - from 2021 | | | | 125,000 | | | | | | | | | | 125,000 |
| 2007 Dodge Dakota | 14,000 | | | 31,000 | | | | | | | | | | 45,000 |
| Replace 1998 Jordair Compressor | | | | 59,700 | | | | | | | | | | 59,700 |
| Replace Ladder Truck 2 | | | | 1,293,607 | | | | | | | | | | 1,293,607 |
| | 94,000 | - | - | 1,509,307 | - | - | - | - | - | - | - | - | - | 1,603,307 |

| Capital 2021-2025 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
|---|------------------|----------|-----------|------------------|-----------|----------------|------------|------------------|--------------------------|----------------|-----------|---------------|-----------|------------------|
| | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| TRANSPORTATION SERVICES | | | | | | | | | | | | | | - |
| Replace 2007 GMC 5500 W/Service Box #140 | | | | 93,200 | | | | | | | | | | 93,200 |
| Replace 2009 Dodge 5500 Service Truck #141 | | | | 85,000 | | | | | | | | | | 85,000 |
| Replace 2008 Dodge Ram 2500 PU (Carpenter) #151 | | | | 33,500 | | | | | | | | | | 33,500 |
| Replace 2007 GMC C5500 Utility Dump Trk #240 | | | | 110,000 | | | | | | | | | | 110,000 |
| Replace 1998 GMC 4.5M3 Dump Truck #259 | | | | 110,400 | | | | | | | | | | 110,400 |
| Replace 1999 GMC 4.5M3 Dump Truck #260 | | | | 110,000 | | | | | | | | | | 110,000 |
| Replace 2009 Case 580 Sm Backhoe #303 | | | | 137,100 | | | | | | | | | | 137,100 |
| | - | - | - | 679,200 | - | - | - | - | - | - | - | - | - | 679,200 |
| PAVING & ROAD CONSTRUCTION | | | | | | | | | | | | | | - |
| 7th Ave - Redford to Bute St | 145,000 | | | | | 100,000 | | | | 350,000 | | | | 595,000 |
| Maitland St-6th Ave to 8th Ave 100m (ptp, storm) | 200,000 | | | | | | | | | | | | | 200,000 |
| | 345,000 | - | - | - | - | 100,000 | - | - | - | 350,000 | - | - | - | 795,000 |
| TRAFFIC UPGRADES | | | | | | | | | | | | | | - |
| 3rd Ave/Argyle Street - Signal Controller Replacement | 12,000 | | | | | | | | | | | | | 12,000 |
| | 12,000 | - | - | - | - | - | - | - | - | - | - | - | - | 12,000 |
| STORM | | | | | | | | | | | | | | - |
| Main Renewals & Upgrades | | | | | | | | | | | | | | - |
| Re-lining Project | 300,000 | | | | | | | | | | | | | 300,000 |
| Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm) | 32,500 | | | | | 32,500 | | | | | | | | 65,000 |
| | 332,500 | - | - | - | - | 32,500 | - | - | - | - | - | - | - | 365,000 |
| WORKS-OTHER | | | | | | | | | | | | | | - |
| Public Works Building - Heating system | 300,000 | | | | | | | | | | | | | 300,000 |
| | 300,000 | - | - | - | - | - | - | - | - | - | - | - | - | 300,000 |
| PARKS | | | | | | | | | | | | | | - |
| Esso Beach Development | | | | | | 50,000 | | 50,000 | | | | | | 100,000 |
| | - | - | - | - | - | 50,000 | - | 50,000 | - | - | - | - | - | 100,000 |
| CULTURAL SERVICES | | | | | | | | | | | | | | - |
| McLean Mill Capital Projects | 30,000 | | | | | | | 90,000 | ACRD Parks Canada Grants | | | | | 120,000 |
| | 30,000 | - | - | - | - | - | - | 90,000 | - | - | - | - | - | 120,000 |
| PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | - |
| Aquatic Centre Fitness Studio Flooring & Paint | 35,000 | | | | | | | | | | | | | 35,000 |
| Facilities Upgrade | 250,000 | | | | | | | | | | | | | 250,000 |
| Glenwood Centre Generator | 25,000 | | | | | | | | | | | | | 25,000 |
| Recreation Park Stadium Paint | 50,000 | | | | | | | | | | | | | 50,000 |
| Recreation Park Grandstand Cameras | 10,000 | | | | | | | | | | | | | 10,000 |
| Train Station seismic upgrades | 200,000 | | | | | | | | | | | | | 200,000 |
| | 570,000 | - | - | - | - | - | - | - | - | - | - | - | - | 570,000 |
| TOTAL CAPITAL 2022 | 1,798,500 | - | - | 2,156,407 | - | 182,500 | - | 1,781,411 | - | 350,000 | - | - | - | 6,570,518 |

| Capital 2021-2025 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
|--|-----------------|----------|-----------|-----------|-----------|---------|------------|-----------|-------------|---------------|-----------|---------------|-----------|---------------|
| | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| WATER WORKS | | | | | | | | | | | | | | - |
| Main Renewals & Upgrades | | | | | | | | | | | | | | - |
| Maitland St-3rd Ave to 6th Ave 300m 150mm CI | | | | | | | | | | 120,000 | | | | 120,000 |
| 5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr) | | | | | | | | | | 82,000 | | | | 82,000 |
| 7th Ave - Redford St to Bute St 180m (ptp, st, sani, wtr) | | | | | | | | | | 110,000 | | | | 110,000 |
| Cowichan Reservoir to Burde St. New Twin Main Ph 6 | | | | | | | | | | | 1,354,000 | | | 1,354,000 |
| SEWER SYSTEM | | | | | | | | | | | | | | - |
| Renewals /Relines | | | | | | | | | | | | | | - |
| Maitland St-Wood Ave to Kendall St 225m 250mm PVC (ptp st, sani) | | | | | | | | | | | | 160,000 | | 160,000 |
| Sewer Main replacements | | | | | | | | | | | | 100,000 | | 100,000 |
| 7th Ave - Redford St to Bute | | | | | | | | | | | | 120,000 | | 120,000 |
| Harbour Road Trunk Sewer Replacement | | | | | | | | | | | | 300,000 | | 300,000 |
| | - | - | - | - | - | - | - | - | - | 312,000 | 1,354,000 | 680,000 | - | 2,346,000 |
| TOTAL CAPITAL 2022 | 1,798,500 | - | - | 2,156,407 | - | 182,500 | - | 1,781,411 | - | 312,000 | 1,354,000 | 680,000 | - | 8,264,818 |
| STRATEGIC CAPITAL PROJECTS 2023 FUNDING SOURCES | General Revenue | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | Other | Capital Wks | Water Revenue | Reserves | Sewer Revenue | Reserves | Total Project |
| | Operating | | | | | | Assistance | | Reserves | Operating | | Operating | | Expenditure |
| Connect the Quays pathway | 1,253,411 | | | | | | | | | | | | | 1,253,411 |
| TOTAL EXPENDITURE | 1,253,411 | - | - | - | - | - | - | - | - | - | - | - | - | 1,253,411 |
| OPERATING CAPITAL PROJECTS 2023 FUNDING SOURCES | General Revenue | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | Other | Capital Wks | Water Revenue | Reserves | Sewer Revenue | Reserves | Total Project |
| | Operating | | | | | | Assistance | | Reserves | Operating | | Operating | | Expenditure |
| ADMINISTRATION | | | | | | | | | | | | | | - |
| Server Upgrade/Refresh 5 Year ERRF Cycle | | | | 170,000 | | | | | | | | | | 170,000 |
| Replace #721 2007 Dodge Caliber | | | | 23,300 | | | | 22,600 | Carbon Tax | | | | | 45,900 |
| Computer Equipment Replacement | | | | 71,000 | | | | | | | | | | 71,000 |
| | - | - | - | 264,300 | - | - | - | 22,600 | - | - | - | - | - | 286,900 |
| FIRE DEPARTMENT | | | | | | | | | | | | | | - |
| Fire Pump Test Pit | 50,000 | | | | | | | | | | | | | 50,000 |
| | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | 50,000 |
| TRANSPORTATION SERVICES | | | | | | | | | | | | | | - |
| Replace 2004 Ford F450 w/Utility Dump Box #263 | | | | 70,000 | | | | | | | | | | 70,000 |
| Replace 1990 Britco Office Trailer #369 | | | | 26,258 | | | | | | | | | | 26,258 |
| Replace 1996 Wells Cargo Trailer (Swr) #389 | | | | 14,100 | | | | | | | | | | 14,100 |
| Replace 2008 Dodge Ram 3500 Flatdeck (shop) #150 | | | | 46,200 | | | | | | | | | | 46,200 |
| Replace 2011 Freightliner Asphalt Patch Truck #266 | | | | 193,200 | | | | | | | | | | 193,200 |
| Replace 2005 Ford F250 4X4 Pickup #610 | | | | 47,500 | | | | | | | | | | 47,500 |
| Replace 2005 GMC TC5500 152" WB (Hort) #614 | | | | 85,800 | | | | | | | | | | 85,800 |
| Replace 2005 GMC TC5500 128" WB (Util) #615 | | | | 87,874 | | | | | | | | | | 87,874 |
| Replace 2008 Ford Ranger 4X4 Pickup #627 | | | | 36,321 | | | | | | | | | | 36,321 |
| | - | - | - | 607,253 | - | - | - | - | - | - | - | - | - | 607,253 |
| TRAFFIC UPGRADES | | | | | | | | | | | | | | - |
| 10th Ave and Burde | 150,000 | | | | | | | | | | | | | 150,000 |
| Traffic Signal Controller Replacement | 31,000 | | | | | | | | | | | | | 31,000 |
| | 31,000 | - | - | - | - | - | - | - | - | - | - | - | - | 31,000 |

| Capital 2021-2025 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue | | Sewer Revenue | | Total Project Expenditure |
|--|-----------------|----------|-----------|----------------|------------------|----------------|-----------------------|---------------|----------------------|------------------|------------------|----------------|----------|---------------------------|
| | Operating | Reserves | | | | | | | | Operating | Reserves | Operating | Reserves | |
| STORM | | | | | | | | | | | | | | - |
| Replacements & Upgrades | | | | | | | | | | | | | | - |
| Anderson Ave-Maitland to Wallace 200m (ptp, st, san) | 32,500 | | | | | 32,500 | | | | | | | | 65,000 |
| New Main Installs | | | | | | | | | | | | | | - |
| Bute St-4th Ave to 10th Ave 500m 600mm | | | | | | 500,000 | | | | | | | | 500,000 |
| Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm) | 80,000 | | | | | 80,000 | | | | | | | | 160,000 |
| 6th Ave-Athol St to Dunbar St 270m (st, wtr) | 90,000 | | | | | 90,000 | | | | | | | | 180,000 |
| | 202,500 | - | - | - | - | 702,500 | - | - | - | - | - | - | - | 905,000 |
| WORKS-OTHER | | | | | | | | | | | | | | - |
| PARKS | | | | | | | | | | | | | | - |
| Canal Waterfront Park Pier | 100,000 | | | | | | | | | | | | | 100,000 |
| Paper Mill Dam Playground | 75,000 | | | | | | | | | | | | | 75,000 |
| | 175,000 | - | - | - | - | - | - | - | - | - | - | - | - | 175,000 |
| CULTURAL SERVICES | | | | | | | | | | | | | | - |
| McLean Mill Capital Projects | 30,000 | | | | | | | 90,000 | | | | | | 120,000 |
| | 30,000 | - | - | - | - | - | - | 90,000 | - | - | - | - | - | 120,000 |
| PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | - |
| Echo Door Access Hardware | 20,000 | | | | | | | | | | | | | 20,000 |
| Facilities Upgrade | 250,000 | | | | | | | | | | | | | 250,000 |
| | 270,000 | - | - | - | - | - | - | - | - | - | - | - | - | 270,000 |
| TOTAL GENERAL CAPITAL 2023 | 728,500 | - | - | 871,553 | - | 702,500 | - | 22,600 | - | - | - | - | - | 2,445,153 |
| WATER WORKS | | | | | | | | | | | | | | - |
| Main Renewals & Upgrades | | | | | | | | | | | | | | - |
| River Road Main 2,400m 350AC | | | | | | | | | | 2,000,000 | | | | 2,000,000 |
| Bainbridge Plant to Cowichan Reservoir Supply Main Replacement | | | | | 3,000,000 | | | | | 2,000,000 | 2,000,000 | | | 7,000,000 |
| | - | - | - | - | 3,000,000 | - | - | - | - | 4,000,000 | 2,000,000 | - | - | 9,000,000 |
| SEWER SYSTEM | | | | | | | | | | | | | | - |
| Renewals /Relines | | | | | | | | | | | | | | - |
| Sewer Main Video Program | | | | | | | | | | | | 100,000 | | 100,000 |
| | - | - | - | - | - | - | - | - | - | - | - | 100,000 | - | 100,000 |
| TOTAL CAPITAL 2023 | 728,500 | - | - | 871,553 | 3,000,000 | 702,500 | - | 22,600 | - | 4,000,000 | 2,000,000 | 100,000 | - | 11,545,153 |
| STRATEGIC CAPITAL PROJECTS 2024 FUNDING SOURCES | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue | | Sewer Revenue | | Total Project Expenditure |
| | Operating | Reserves | | | | | | | | Operating | Reserves | Operating | Reserves | |
| | | | | | | | | | | | | | | - |
| | | | | | | | | | | | | | | - |
| TOTAL EXPENDITURE | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| Capital 2021-2025 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
|---|-----------------|----------|-----------|------------------|-----------|----------|------------|---------------|-------------|------------------|-----------|----------------|-----------|------------------|
| | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| OPERATING CAPITAL PROJECTS 2024 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
| FUNDING SOURCES | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| ADMINISTRATION | | | | | | | | | | | | | | - |
| Computer Equipment Replacement | | | | 72,400 | | | | | | | | | | 72,400 |
| | - | - | - | 72,400 | - | - | - | - | - | - | - | - | - | 72,400 |
| TRANSPORTATION SERVICES | | | | | | | | | | | | | | - |
| Replace 1992 Ingersoll Rand Compressor/Trailer #377 | | | | 29,600 | | | | | | | | | | 29,600 |
| Replace 2018 Freightliner Garbage Truck #401 | | | | 443,060 | | | | | | | | | | 443,060 |
| Replace 2018 Freightliner Garbage Truck #402 | | | | 443,060 | | | | | | | | | | 443,060 |
| Replace 2018 Freightliner Garbage Truck #403 | | | | 443,060 | | | | | | | | | | 443,060 |
| Replace 2012 Chev 3500 Service Truck #521 | | | | 77,681 | | | | | | | | | | 77,681 |
| Replace 2014 Toyota Tacoma #522 | | | | 50,500 | | | | | | | | | | 50,500 |
| 2011 Chev Silverado 4x4 #13 | | | | 60,564 | | | | | | | | | | 60,564 |
| | | | | 1,547,525 | - | - | - | - | - | - | - | - | - | 1,547,525 |
| TRAFFIC UPGRADES | | | | | | | | | | | | | | - |
| Traffic Signal Controller Replacement | 33,000 | | | | | | | | | | | | | 33,000 |
| | 33,000 | - | - | - | - | - | - | - | - | - | - | - | - | 33,000 |
| WORKS-OTHER | | | | | | | | | | | | | | - |
| Total Station Survey Instrument | | | | | | | | | | | | | | - |
| | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CULTURAL SERVICES | | | | | | | | | | | | | | - |
| McLean Mill Capital Projects | 30,000 | | | | | | | 90,000 | | | | | | 120,000 |
| | 30,000 | - | - | - | - | - | - | 90,000 | - | - | - | - | - | 120,000 |
| PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | - |
| Facilities Upgrade | 250,000 | | | | | | | | | | | | | 250,000 |
| | 250,000 | - | - | - | - | - | - | - | - | - | - | - | - | 250,000 |
| TOTAL GENERAL CAPITAL 2024 | 313,000 | - | - | 1,619,925 | - | - | - | 90,000 | - | - | - | - | - | 2,022,925 |
| Main Renewals & Upgrades | | | | | | | | | | | | | | - |
| Dead Ends & Distribution Upgrades | | | | | | | | | | 800,000 | | | | 800,000 |
| | | | | | | | | | | - | | | | - |
| Installations | | | | | | | | | | 350,000 | | | | 350,000 |
| | | | | | | | | | | - | | | | - |
| Treatment, Pumping & Metering | | | | | | | | | | 200,000 | | | | 200,000 |
| | | | | | | | | | | 1,350,000 | | | | 1,350,000 |
| SEWER SYSTEM | | | | | | | | | | | | | | - |
| Maitland St-3rd Ave to 6th Ave | | | | | | | | | | | | 400,000 | | 400,000 |
| Renewals /Relines | | | | | | | | | | | | | | - |
| Small Capital Main Replacements | | | | | | | | | | | | 250,000 | | 250,000 |
| | - | - | - | - | - | - | - | - | - | - | - | 650,000 | - | 650,000 |
| TOTAL CAPITAL 2024 | 313,000 | - | - | 1,619,925 | - | - | - | 90,000 | - | 1,350,000 | - | 650,000 | - | 4,022,925 |
| STRATEGIC CAPITAL PROJECTS 2025 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | | Total Project |
| FUNDING SOURCES | Operating | Reserves | | | | | Assistance | Other | | Reserves | Operating | Reserves | Operating | |
| | | | | | | | | | | | | | | - |
| | | | | | | | | | | | | | | - |
| TOTAL EXPENDITURE | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| Capital 2021-2025 | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue | | Sewer Revenue | | Total Project Expenditure |
|--|-----------------|----------|-----------|----------------|-----------|----------|-----------------------|---------------|----------------------|------------------|----------|----------------|----------|---------------------------|
| | Operating | Reserves | | | | | | | | Operating | Reserves | Operating | Reserves | |
| OPERATING CAPITAL PROJECTS 2025 FUNDING SOURCES | General Revenue | | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue | | Sewer Revenue | | Total Project Expenditure |
| | Operating | Reserves | | | | | | | | Operating | Reserves | Operating | Reserves | |
| ADMINISTRATION | | | | | | | | | | | | | | |
| ERP Replacement | 250,000 | | | 250,000 | | | | | | | | | | 500,000 |
| Computer Equipment Replacement | | | | 73,848 | | | | | | | | | | 73,848 |
| | - | - | - | 73,848 | - | - | - | - | - | - | - | - | - | 73,848 |
| TRANSPORTATION SERVICES | | | | | | | | | | | | | | |
| Replace 2013 VOLVO DUMP TANDEM AXLE - #267 | | | | 194,386 | | | | | | | | | | 194,386 |
| Replace 2005 JOHN DEERE LOADER - #350 | | | | 288,285 | | | | | | | | | | 288,285 |
| Replace - 2005 VOLVO GRADER - #355 | | | | 306,818 | | | | | | | | | | 306,818 |
| Replace 2004 VENTRAC MOWER - #609 | | | | 41,184 | | | | | | | | | | 41,184 |
| | | | | 830,673 | | | | | | | | | | 830,673 |
| TRAFFIC UPGRADES | | | | | | | | | | | | | | |
| Traffic Signal Controller Replacement | 33,000 | | | | | | | | | | | | | 33,000 |
| | 33,000 | - | - | - | - | - | - | - | - | - | - | - | - | 33,000 |
| WORKS-OTHER | | | | | | | | | | | | | | |
| Garbage Carts | | | | | | | | | | | | | | - |
| Total Station Survey Instrument | | | | | | | | | | | | | | - |
| | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CULTURAL SERVICES | | | | | | | | | | | | | | |
| McLean Mill Capital Projects | 30,000 | | | | | | | 90,000 | | | | | | 120,000 |
| | 30,000 | | | | | | | 90,000 | | | | | | 120,000 |
| PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | |
| Facilities Upgrade | 250,000 | | | | | | | | | | | | | 250,000 |
| | 250,000 | | | | | | | | | | | | | 250,000 |
| TOTAL GENERAL CAPITAL 2025 | 313,000 | - | - | 904,521 | - | - | - | 90,000 | - | - | - | - | - | 1,307,521 |
| Main Renewals & Upgrades | | | | | | | | | | | | | | |
| Dead Ends & Distribution Upgrades | | | | | | | | | | 800,000 | | | | 800,000 |
| | | | | | | | | | | - | | | | - |
| Installations | | | | | | | | | | 350,000 | | | | 350,000 |
| | | | | | | | | | | | | | | - |
| Treatment, Pumping & Metering | | | | | | | | | | 200,000 | | | | 200,000 |
| | | | | | | | | | | 1,350,000 | | | | 1,350,000 |
| SEWER SYSTEM | | | | | | | | | | | | | | |
| Upgrades | | | | | | | | | | | | 400,000 | | 400,000 |
| | | | | | | | | | | | | | | - |
| Renewals /Relines | | | | | | | | | | | | 250,000 | | 250,000 |
| Small Capital Main Replacements | | | | | | | | | | | | 650,000 | | 650,000 |
| | - | - | - | - | - | - | - | - | - | - | - | 650,000 | - | 650,000 |
| TOTAL CAPITAL 2025 | 313,000 | - | - | 904,521 | - | - | - | 90,000 | - | 1,350,000 | - | 650,000 | - | 3,307,521 |



**CITY OF PORT ALBERNI
PARKS AND RECREATION CAPITAL RESERVE**

Established: 21-Aug-2000

| | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|------------------|--------------------|----------------|------------------|------------------|
| RECEIPTS | | | | | |
| Balance forward (2009) | - | - | - | - | - |
| Investment Income | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Recreation Services Surcharge | 135,000 | 138,375 | 141,834 | 145,380 | 149,015 |
| Other Deposits | - | 25,000 | 25,000 | 25,000 | 25,000 |
| Transfers | - | - | - | - | - |
| Sale of Property | - | - | - | - | - |
| | 160,000 | 188,375 | 191,834 | 195,380 | 199,015 |
| EXPENSES | | | | | |
| Parks & Recreation Properties and Facilities | 250,000 | 1,641,411 | - | - | - |
| | 250,000 | 1,641,411 | - | - | - |
| REVENUE OVER (UNDER) EXPENSES | (90,000) | (1,453,036) | 191,834 | 195,380 | 199,015 |
| FUND EQUITY - ENDING | 2,181,455 | 728,419 | 920,254 | 1,115,634 | 1,314,649 |



CITY OF PORT ALBERNI
CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN

Established: 8-Aug-1994

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|-------------------------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| RECEIPTS | | | | | | |
| Investment Income | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| New Deal Gas Tax Funds | 741,000 | 799,581 | 835,923 | 835,923 | 872,264 | - |
| Miscellaneous | 80,000 | 80,000 | 80,000 | 80,000 | 80,001 | 80,001 |
| | <u>856,000</u> | <u>914,581</u> | <u>950,923</u> | <u>950,923</u> | <u>987,265</u> | <u>115,001</u> |
| EXPENSES | | | | | | |
| Gas Tax - capital projects | 1,155,000 | 1,018,500 | 82,500 | 702,500 | - | - |
| Gas Tax - operating (capacity bldg) | 46,000 | 46,000 | 46,000 | 46,000 | 46,000 | 46,000 |
| Capital Expenditures - Special | - | | | | | |
| Capital Expenditures | 25,000 | | | | | |
| | <u>1,226,000</u> | <u>1,064,500</u> | <u>128,500</u> | <u>748,500</u> | <u>46,000</u> | <u>46,000</u> |
| REVENUE OVER EXPENSES | <u>(370,000)</u> | <u>(149,919)</u> | <u>822,423</u> | <u>202,423</u> | <u>941,265</u> | <u>69,001</u> |
| FUND EQUITY - ENDING | <u>\$ 704,483</u> | <u>\$ 554,563</u> | <u>\$ 1,576,987</u> | <u>\$ 1,779,410</u> | <u>\$ 2,720,675</u> | <u>\$ 3,661,941</u> |



CITY OF PORT ALBERNI
EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN

Established: 31-Dec-1973

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---------------------------------|------------------|------------------|--------------------|------------------|------------------|------------------|
| Sale of Equipment | - | - | - | - | - | - |
| Investment Income | 100,000 | 100,000 | 40,000 | 30,000 | 30,000 | 30,000 |
| Transfers from General Revenue | 64,000 | 34,000 | 30,000 | 24,000 | 18,000 | 18,000 |
| Contributions - ERRF Schedule | 903,442 | 1,001,594 | 1,003,756 | 1,024,297 | 1,055,026 | 1,086,677 |
| | <u>1,067,442</u> | <u>1,135,594</u> | <u>1,073,756</u> | <u>1,078,297</u> | <u>1,103,026</u> | <u>1,134,677</u> |
| EXPENSES | | | | | | |
| Transfer to Capital Works Bylaw | - | - | - | - | - | - |
| Equipment Purchases | 229,355 | 1,930,345 | 2,540,517 | 871,538 | 1,619,925 | 1,820,050 |
| | <u>229,355</u> | <u>1,930,345</u> | <u>2,540,517</u> | <u>871,538</u> | <u>1,619,925</u> | <u>1,820,050</u> |
| REVENUE OVER EXPENSES | <u>838,087</u> | <u>(794,751)</u> | <u>(1,466,761)</u> | <u>206,759</u> | <u>(516,899)</u> | <u>(685,373)</u> |
| | | | | | | |
| FUND EQUITY - ENDING | <u>7,276,109</u> | <u>6,481,358</u> | <u>5,014,597</u> | <u>5,221,356</u> | <u>4,704,457</u> | <u>3,391,769</u> |



CITY OF PORT ALBERNI
LAND SALE RESERVE FUND - 5 YEAR PLAN

Established: pre 1970

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| RECEIPTS | | | | | | |
| Sale of Property | 801,451 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Investment Income | 8,000 | 8,500 | 9,500 | 9,700 | 10,000 | 10,000 |
| Transfer from RCMP Surplus | - | - | - | - | - | - |
| Transfer from Off Street Parking Res | - | - | - | - | - | - |
| | <u>809,451</u> | <u>9,500</u> | <u>10,500</u> | <u>10,700</u> | <u>11,000</u> | <u>11,000</u> |
| EXPENSES | | | | | | |
| Transfer to Other Funds | - | - | - | - | - | - |
| Acquisitions and Expenses | - | - | - | - | - | - |
| | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| REVENUE OVER EXPENSES | <u>809,451</u> | <u>9,500</u> | <u>10,500</u> | <u>10,700</u> | <u>11,000</u> | <u>11,000</u> |
| FUND EQUITY - ENDING | <u>1,650,293</u> | <u>1,659,793</u> | <u>1,670,293</u> | <u>1,680,993</u> | <u>1,691,993</u> | <u>1,702,993</u> |



CITY OF PORT ALBERNI

DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN

Established: 22-Mar-2010

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|------------------------------|-----------------|----------------|----------------|----------------|----------------|----------------|
| RECEIPTS | | | | | | |
| Contributions | 15,000 | 73,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Investment Income | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| | <u>18,500</u> | <u>76,500</u> | <u>33,500</u> | <u>33,500</u> | <u>33,500</u> | <u>33,500</u> |
| EXPENSES | | | | | | |
| Transfer to Other Funds | - | - | - | - | - | - |
| Acquisitions and Expenses | 100,000 | 86,000 | - | - | - | - |
| | <u>100,000</u> | <u>86,000</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| REVENUE OVER EXPENSES | <u>(81,500)</u> | <u>(9,500)</u> | <u>33,500</u> | <u>33,500</u> | <u>33,500</u> | <u>33,500</u> |
| FUND EQUITY - ENDING | <u>842,970</u> | <u>833,470</u> | <u>866,970</u> | <u>900,470</u> | <u>933,970</u> | <u>967,470</u> |



**CITY OF PORT ALBERNI
CEMETERY TRUST FUND - 5 YEAR PLAN**

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| RECEIPTS | | | | | | |
| Sale Proceeds | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Investment Income | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> |
| EXPENSES | | | | | | |
| Transfer to General Revenue | 2,000 | 2,000 | 2,000 | 2,000 | 2,001 | 2,001 |
| | <u>2,000</u> | <u>2,000</u> | <u>2,000</u> | <u>2,000</u> | <u>2,001</u> | <u>2,001</u> |
| REVENUE OVER EXPENDITURE | <u>3,000</u> | <u>3,000</u> | <u>3,000</u> | <u>3,000</u> | <u>2,999</u> | <u>2,999</u> |
| FUND EQUITY - ENDING | <u>173,959</u> | <u>176,959</u> | <u>179,959</u> | <u>182,959</u> | <u>185,958</u> | <u>188,957</u> |



CITY OF PORT ALBERNI
CARBON TRUST RESERVE FUND - 5 YEAR PLAN

Established: 13-May-2013

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Balance | 170,267 | 287,071 | 112,771 | 191,756 | 287,456 | 383,156 |
| Contributions | 93,700 | 93,700 | 93,700 | 93,700 | 93,700 | 93,700 |
| Investment Income | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| | <u>265,967</u> | <u>95,700</u> | <u>95,700</u> | <u>95,700</u> | <u>95,700</u> | <u>95,700</u> |
| EXPENSES | | | | | | |
| Transfer to Other Funds | - | - | - | - | - | - |
| Projects and Expenses | | | | | | |
| City Hall - LED Lighting | 5,000 | | | | | |
| City Hall - Window replacement | | 80,000 | | | | |
| Multiplex Ligthing upgrade | | 100,000 | | | | |
| Connect the Quays | | 90,000 | | | | |
| Replace 2007 Dodge Caliber #721 | | | 16,715 | | | |
| | | | - | - | - | - |
| | <u>5,000</u> | <u>270,000</u> | <u>16,715</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| REVENUE OVER EXPENSES | <u>260,967</u> | <u>(174,300)</u> | <u>78,985</u> | <u>95,700</u> | <u>95,700</u> | <u>95,700</u> |
| FUND BALANCE | <u><u>287,071</u></u> | <u><u>112,771</u></u> | <u><u>191,756</u></u> | <u><u>287,456</u></u> | <u><u>383,156</u></u> | <u><u>478,856</u></u> |



CITY OF PORT ALBERNI

ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN - AMENDED

Established: 14-Oct-2014

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| RECEIPTS | | | | | | |
| Beginnig Balance | | - | - | - | - | - |
| Dividends Received | 2,000,000 | - | - | - | - | - |
| Donations Received | - | - | - | - | - | - |
| Investment Income | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | <u>2,001,500</u> | <u>1,500</u> | <u>1,500</u> | <u>1,500</u> | <u>1,500</u> | <u>1,500</u> |
| EXPENSES | | | | | | |
| Transfer to Other Funds | - | - | - | - | - | - |
| Projects and Expenses | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| | <u>10,000</u> | <u>10,000</u> | <u>10,000</u> | <u>10,000</u> | <u>10,000</u> | <u>10,000</u> |
| REVENUE OVER EXPENSES | <u>1,991,500</u> | <u>(8,500)</u> | <u>(8,500)</u> | <u>(8,500)</u> | <u>(8,500)</u> | <u>(8,500)</u> |
| FUND EQUITY - ENDING | <u>2,214,972</u> | <u>2,206,472</u> | <u>2,197,972</u> | <u>2,189,472</u> | <u>2,180,972</u> | <u>2,172,472</u> |



CITY OF PORT ALBERNI
PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN

Established: 12-Jun-2006

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--------------------------------------|------------|------------|------------|------------|------------|------------|
| RECEIPTS | | | | | | |
| Investment Income | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 2,500 |
| Sale of Parkland | - | - | - | - | - | - |
| Parkland Dedication Deposits | - | - | - | - | - | - |
| Historical correction | - | - | - | - | - | - |
| | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| EXPENSES | | | | | | |
| Acquisition of Parkland | - | - | - | - | - | - |
| | - | - | - | - | - | - |
| REVENUE OVER (UNDER) EXPENSES | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| FUND EQUITY - ENDING | \$ 295,394 | \$ 297,894 | \$ 300,394 | \$ 302,894 | \$ 305,394 | \$ 307,894 |



2021

| | NET TAXABLE VALUE | | TAX SHARE | | PERCENT TAX SHARE | | EFFECTIVE TAX RATE PER THOUSAND | | CLASS MULTIPLE | |
|---------------|-------------------|---------------|------------|------------|-------------------|----------|---------------------------------|----------|----------------|----------|
| | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR |
| | \$ | \$ | \$ | \$ | % | % | \$ | \$ | | |
| RESIDENTIAL | 2,210,532,200 | 2,374,371,000 | 14,103,510 | 14,923,154 | 59.75% | 60.48% | 6.3801 | 6.2350 | 1.0000 | 1.0000 |
| UTILITIES | 2,175,900 | 2,211,300 | 56,161 | 58,625 | 0.24% | 0.24% | 25.8105 | 25.5391 | 4.0454 | 4.0961 |
| SUPP. HOUSING | 2 | 2 | - | - | 0.00% | 0.00% | 6.3801 | 6.2350 | 1.0000 | 1.0000 |
| MAJOR IND. | 93,059,000 | 94,479,600 | 5,214,971 | 5,171,824 | 22.09% | 20.96% | 56.0394 | 54.7401 | 8.7834 | 8.7795 |
| LIGHT IND. | 6,310,300 | 8,956,800 | 129,073 | 313,488 | 0.55% | 1.27% | 20.4543 | 35.0000 | 3.2059 | 5.6135 |
| BUSINESS | 301,703,053 | 291,926,513 | 4,079,074 | 4,186,902 | 17.28% | 16.97% | 13.5202 | 14.5199 | 2.1191 | 2.3288 |
| NON-PROFIT | 3,544,900 | 3,361,200 | 19,081 | 20,916 | 0.08% | 0.08% | 6.3801 | 6.2350 | 1.0000 | 1.0000 |
| FARM | 90,784 | 90,784 | 740 | 564 | 0.00% | 0.00% | 6.3801 | 6.2350 | 1.0000 | 1.0000 |
| TOTAL | 2,617,416,139 | 2,775,397,199 | 23,602,610 | 24,675,478 | 100.00% | 100.00% | | | | |

New Single Family homes 20

AVERAGE SINGLE FAMILY RESIDENCE

| PRIOR YEAR | | CURRENT YEAR | | CHANGE | |
|------------|------------|--------------|------------|------------|----------|
| VALUE | AMOUNT | VALUE | AMOUNT | DIFFERENCE | % CHANGE |
| \$311,120 | \$1,984.99 | \$330,808 | \$2,062.58 | \$77.59 | 3.91% |

Residential single family homes per BCA:

Residential single family home assessment per BCA:

| | 2021 | 2020 | 2019 |
|--|---------------|---------------|---------------|
| Residential single family homes per BCA: | 6,418 | 6,388 | 6,354 |
| Residential single family home assessment per BCA: | 2,123,122,700 | 1,987,433,100 | 1,851,598,600 |

**** NMC represent 1.46% of change