

**CITY OF PORT ALBERNI
AMENDED
5 YEAR FINANCIAL PLAN**

2020-2024

DRAFT



**CITY OF PORT ALBERNI
CONSOLIDATED FINANCIAL PLAN 2020-2024**


	2019 <i>Actual (unaudited)</i>	2019 <i>Budget</i>	2020	2021	2022	2023	2024
Revenue							
Taxes							
Property Taxes	23,151,826	23,153,216	24,317,679	25,987,007	27,016,020	27,820,211	28,648,527
Other Taxes	705,800	710,141	710,200	710,200	710,200	710,200	707,000
Grants in Lieu of Taxes	212,570	219,500	219,500	219,500	219,500	219,500	219,500
Fees and Charges							
Sales of Service	3,643,567	3,446,969	3,802,504	3,524,542	3,491,883	3,537,650	3,590,971
Sales of Service/Utilities	6,067,914	6,884,738	7,133,173	7,392,302	7,536,449	7,690,879	7,848,581
Service to other Government	57,371	167,000	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	309,515	228,640	237,140	238,140	240,140	242,140	242,140
Rentals	145,112	143,200	144,300	145,500	146,700	147,900	147,900
Interest/Penalties/Miscellaneous	985,587	629,100	638,575	736,775	736,775	736,775	736,775
Grants/Other Governments	1,120,424	1,107,340	1,507,340	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions	699,630	699,630	395,000	460,000	162,600	90,000	90,000
	37,099,316	37,389,474	39,272,411	40,688,305	41,534,607	42,469,595	43,505,734
Expenses							
Debt Interest	320,914	396,128	487,816	487,816	487,816	487,816	487,816
Capital Expenses	8,799,040	8,799,040	9,018,195	8,721,303	5,870,271	12,759,802	6,225,076
Other Municipal Purposes							
General Municipal	4,237,283	3,958,444	4,263,800	4,310,001	4,472,617	4,471,229	4,613,354
Police Services	6,685,905	7,325,995	7,493,161	7,649,642	7,847,848	8,053,087	8,260,107
Fire Services	3,916,399	3,589,253	3,657,489	3,750,092	3,872,436	3,964,686	4,059,461
Other Protective Services	269,288	260,413	262,699	264,886	267,074	269,567	271,976
Transportation Services	4,373,238	4,198,108	4,124,868	4,317,829	4,464,622	4,520,702	4,572,310
Environmental Health and Development	2,271,652	2,178,658	2,659,546	2,230,842	2,121,772	2,158,613	2,245,650
Parks and Recreation	6,029,061	5,600,090	5,899,437	6,271,298	6,476,455	6,612,515	6,941,793
Cultural	1,350,617	1,302,804	1,409,031	1,442,847	1,476,477	1,506,096	1,531,180
Water	1,518,102	1,429,672	1,670,544	1,660,669	1,721,331	1,714,697	1,776,512
Sewer	1,263,687	1,243,229	1,362,676	1,379,906	1,397,507	1,416,790	1,435,179
Contingency	20,752	264,700	300,000	200,000	200,000	200,000	200,000
	41,055,937	40,546,534	42,609,262	42,687,130	40,676,226	48,135,600	42,620,414
Revenue Over (Under) Expenses Before Other	(3,956,621)	(3,157,060)	(3,336,851)	(1,998,825)	858,381	(5,666,006)	885,320
Other							
Debt Proceeds	-	-	-	-	-	3,000,000	-
Debt Principal	(254,557)	(347,143)	(476,634)	(476,634)	(476,634)	(476,634)	(476,634)
Transfer from Equipment Replacement Reserve	522,500	522,500	254,955	2,652,625	2,358,085	814,253	1,639,725
Transfer from Land Sale Reserve	683,000	683,000	-	-	-	-	-
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	2,953,609	2,222,384	3,496,530	(179,166)	(2,741,832)	2,326,387	(2,050,411)
Transfer from (to) Surplus	50,069	74,319	60,000	-	-	-	-
	3,956,621	3,157,060	3,336,851	1,998,825	(858,381)	5,666,006	(885,320)
Balanced Budget	-	-	-	-	-	-	-

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF
1		CITY OF PORT ALBERNI														
2		GENERAL REVENUE FUND - 5 YEAR PLAN														
3																
4																
5			2019		2019		2020		2021		2022		2023		2024	
6			Actual (unaudited)		Budget											
7																
8		REAL PROPERTY TAXES														
9																
10		11111 General Purposes - Taxes	22,940,182	3.00%	24,318,008	6.01%	24,106,008	5.08%	25,775,336	6.92%	26,804,349	3.99%	27,608,540	3.00%	28,436,856	3.00%
11		11112 Debt Purposes - Taxes	211,644	-0.01%	211,671	0.01%	211,671	0.01%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12		TAX LEVY	23,151,826	2.98%	24,529,679	5.95%	24,317,679	5.04%	25,987,007	6.86%	27,016,020	3.96%	27,820,211	2.98%	28,648,527	2.98%
13																
14		11210 Local Improvements	-		-		-		-		-		-		-	
15		11211 Special Area Levy	10,859	3.42%	12,000	10.51%	12,000	10.51%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
16		SPECIAL ASSESSMENTS	10,859	3.42%	12,000	10.51%	12,000	10.51%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
17																
18		11910 Utility Tax 1%	694,941	15.82%	694,941	0.00%	695,000	0.01%	695,000	0.00%	695,000	0.00%	695,000	0.00%	695,000	0.00%
19		TAXES	23,857,626	3.31%	25,236,620	5.78%	25,024,679	4.89%	26,694,007	6.67%	27,723,020	3.85%	28,527,211	2.90%	29,355,527	2.90%
20																
21		FEDERAL GOVERNMENT														
22		12110 Federal Building Grant	530	5.98%	500	-5.64%	500	-5.64%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
23		12210 CBC Grant	2,815	40.77%	2,000	-28.96%	2,000	-28.96%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
24		PROVINCIAL GOVERNMENT														
25		12310 Provincial Government Grant	44,553	-0.99%	45,800	2.80%	45,800	2.80%	45,800	0.00%	45,800	0.00%	45,800	0.00%	45,800	0.00%
26		12410 BC Hydro	104,421	-5.93%	111,000	6.30%	111,000	6.30%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27		12411 Public Housing Grant (in lieu of taxes)	59,851	-0.25%	60,000	0.25%	60,000	0.25%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28		OTHER ENTITIES														
29		12910 University of Victoria	400	100.00%	200	-50.00%	200	-50.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		GRANTS IN LIEU OF TAXES	212,570	-2.80%	219,500	3.26%	219,500	3.26%	219,500	0.00%	219,500	0.00%	219,500	0.00%	219,500	0.00%
31																
32		SERVICES PROVIDED TO GOVERNMENT														
33																
34		13121 PRISONER EXPENSE RECOVERY	57,371	-65.65%	167,000	191.09%	167,000	191.09%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35																
36		SALES OF SERVICES														
37																
38		14120 ADMINISTRATION SERVICE CHARGE	36,173	20.58%	33,000	-8.77%	33,000	-8.77%	33,000	0.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%
39		14120.3082 HR Recoveries	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
40																
41		14221 Law Enforcement Service Charge	225,552	75.07%	128,973	-42.82%	129,112	-42.76%	129,252	0.11%	129,394	0.11%	129,537	0.11%	129,680	0.11%
42		14241 Fire Department Service Charge	116,528	-36.30%	188,723	61.95%	192,181	64.92%	195,709	1.84%	199,198	1.78%	202,771	1.79%	206,826	2.00%
43		PROTECTIVE SERVICES	342,080	9.72%	317,696	-7.13%	321,293	-6.08%	324,961	1.14%	328,592	1.12%	332,308	1.13%	336,506	1.26%
44																
45		14310 Public Works Service Charge	45,773	-30.22%	65,600	43.32%	77,600	69.53%	77,600	0.00%	77,600	0.00%	77,600	0.00%	77,600	0.00%
46		14400 Public Transit Revenue	309,418	-6.71%	342,122	10.57%	335,113	8.30%	340,298	1.55%	340,960	0.19%	341,635	0.20%	341,635	0.00%
47		TRANSPORTATION SERVICES	355,191	-10.60%	407,722	14.79%	412,713	16.19%	417,898	1.26%	418,560	0.16%	419,235	0.16%	419,235	0.00%
48																
49		14433 Commercial Solid Waste Collection	18,695	133.69%	13,000	-30.46%	13,000	-30.46%	13,000	0.00%	13,000	0.00%	13,000	0.00%	13,000	0.00%
50		14434 Residential Solid Waste Collection	680,692	-0.74%	709,626	4.25%	766,396	12.59%	827,708	8.00%	893,488	7.95%	912,252	2.10%	941,495	3.21%
51		ENV HEALTH WASTE COLLECTION	699,388	0.81%	722,626	3.32%	779,396	11.44%	840,708	7.87%	906,488	7.82%	925,252	2.07%	954,495	3.16%
52																
53		14516 PUBLIC HEALTH-CEMETERIES	71,550	16.91%	61,200	-14.47%	61,200	-14.47%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54																
55		14550 PLANNING ADMINISTRATION	73,827	220.99%	23,500	-68.17%	24,500	-66.81%	24,500	0.00%	25,500	4.08%	25,500	0.00%	25,500	0.00%
56																
57		14560 ECONOMIC DEVELOPMENT	302,399	616.08%	126,300	-58.23%	521,833	72.56%	146,833	-71.86%	21,833	-85.13%	21,833	0.00%	21,833	0.00%
58																
59		14600 Marine Commercial Building	79,764	7.89%	74,668	-6.39%	75,415	-5.45%	76,169	1.00%	76,931	1.00%	77,700	1.00%	78,477	1.00%
60		14601 Port Building	23,471	4.02%	22,789	-2.90%	23,017	-1.93%	23,247	1.00%	23,479	1.00%	23,714	1.00%	23,951	1.00%
61		14602 Market Square	27,807	-21.40%	35,731	28.50%	36,088	29.78%	36,449	1.00%	36,813	1.00%	37,182	1.00%	37,553	1.00%
62		14690 A. H. Q. Miscellaneous Revenue	-	-100.00%	2,500	#DIV/0!	2,500	#DIV/0!	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
63		ALBERNI HARBOUR QUAY	131,042	-2.48%	135,688	3.55%	137,020	4.56%	138,365	0.98%	139,723	0.98%	141,096	0.98%	142,481	0.98%
64																

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF
1		CITY OF PORT ALBERNI														
2		GENERAL REVENUE FUND - 5 YEAR PLAN														
3																
4																
5																
6																
7																
65		RECREATION SERVICES														
66		RECREATION FACILITIES														
67																
68																
69		14710 Gyro Youth Centre	8,454	18.40%	8,000	-5.37%	8,160	-3.48%	8,323	2.00%	8,406	1.00%	8,490	1.00%	8,575	1.00%
70		14712 Echo '67 Centre	209,861	-3.59%	222,035	5.80%	226,490	7.92%	231,032	2.01%	233,342	1.00%	235,676	1.00%	238,033	1.00%
71		14714 Glenwood Centre	55,536	27.03%	42,470	-23.53%	42,015	-24.35%	42,817	1.91%	43,245	1.00%	43,678	1.00%	44,115	1.00%
72		14716 Echo Aquatic Centre	40,345	4.25%	39,444	-2.23%	41,142	1.97%	41,925	1.90%	42,344	1.00%	42,768	1.00%	43,195	1.00%
73		14718 AV Multiplex	573,902	4.16%	557,441	-2.87%	494,883	-13.77%	499,832	1.00%	504,830	1.00%	509,878	1.00%	514,977	1.00%
74		14720 Stadium & Athletic Fields	27,146	-26.35%	37,567	38.39%	29,100	7.20%	29,551	1.55%	29,683	0.45%	29,817	0.45%	29,952	0.45%
75			-													
76		RECREATION PROGRAMS														
77																
78		SPORT PROGRAMS														
80		14730 Glenwood Centre	1,236	-75.28%	4,272	245.63%	3,020	144.34%	3,055	1.16%	3,091	1.18%	3,127	1.16%	3,158	0.99%
81		14732 Echo Aquatic Centre	260,073	2.65%	258,417	-0.64%	242,198	-6.87%	247,042	2.00%	251,982	2.00%	257,022	2.00%	262,162	2.00%
82		14734 AV Multiplex	33,400	50.08%	22,063	-33.94%	25,260	-24.37%	27,033	7.02%	27,510	1.76%	28,060	2.00%	28,621	2.00%
84			-													
85		LEISURE DIVISION PROGRAMS														
86		14738 Children's Programs	46,926	-37.43%	76,500	63.02%	58,000	23.60%	59,160	2.00%	60,343	2.00%	61,550	2.00%	62,781	2.00%
87		14740 Youth Programs & Services	889	-40.71%	4,335	387.45%	4,422	397.23%	4,510	1.99%	4,600	2.00%	4,692	2.00%	4,786	2.00%
88		14742 Adult Programs	74,655	-12.17%	66,300	-11.19%	67,626	-9.42%	68,979	2.00%	70,358	2.00%	71,765	2.00%	73,201	2.00%
89		14750 Special Events	1,652	65.19%	1,326	-19.73%	1,353	-18.09%	1,380	2.00%	1,407	1.96%	1,435	1.99%	1,464	2.02%
90			-													
91		COMMUNITY SERVICES														
92		14760 Community Services Misc Revenue	8,705	148.72%	3,500	-59.79%	3,500	-59.79%	3,550	1.43%	3,601	1.44%	3,653	1.44%	3,706	1.45%
94		14770 Contributions & Grants	139,249	-10.10%	159,117	14.27%	163,380	17.33%	167,688	2.64%	169,045	0.81%	170,415	0.81%	171,795	0.81%
95		RECREATION SERVICES	1,482,031	-0.97%	1,502,787	1.40%	1,410,549	-4.82%	1,435,877	1.80%	1,453,787	1.25%	1,472,026	1.25%	1,490,521	1.26%
96																
97		CULTURAL SERVICES														
98																
99		MUSEUM SERVICES														
100		14810 Museum-Sales & Service	57,686	137.88%	32,550	-43.57%	32,100	-44.35%	32,300	0.62%	34,300	6.19%	37,300	8.75%	37,300	0.00%
101		14820 Museum-Federal Grants	15,000	349.10%	3,400	-77.33%	3,400	-77.33%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102		14830 Museum-Provincial Grants	76,700	18.00%	80,000	4.30%	65,000	-15.25%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		CULTURAL SERVICES	149,386	61.34%	115,950	-22.38%	100,500	-32.72%	100,700	0.20%	102,700	1.99%	105,700	2.92%	105,700	0.00%
105																
106		SALES OF SERVICES	3,643,567	10.97%	3,446,969	-5.40%	3,802,504	4.36%	3,524,542	-7.31%	3,491,883	-0.93%	3,537,650	1.31%	3,590,971	1.51%
107																
108		OTHER REVENUE OWN SOURCES														
109																
110		15110 Business Licence Fees	159,395	32.83%	130,000	-18.44%	130,000	-18.44%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
112		15160 Dog Licence Fees	28,705	187.05%	10,000	-65.16%	10,000	-65.16%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113		15170 Building & Plumbing Permit Fees	74,902	-2.72%	78,000	4.14%	79,000	5.47%	80,000	1.27%	82,000	2.50%	84,000	2.44%	84,000	0.00%
114		15181 Other Const/Demolition Permit Fees	40	-71.43%	140	250.00%	140	250.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115		15190 Vacant Bldg Registration Permit Fees	-	-100.00%	1,000	#DIV/0!	1,000	#DIV/0!	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116		LICENCES & PERMITS	263,042	26.38%	219,140	-16.69%	220,140	-16.31%	221,140	0.45%	223,140	0.90%	225,140	0.90%	225,140	0.00%
117																
118		15210 FINES & PARKING TICKETS	46,473	389.19%	9,500	-79.56%	17,000	-63.42%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%
119			-													
120		15320 RENTALS	145,112	2.12%	143,200	-1.32%	144,300	-0.56%	145,500	0.83%	146,700	0.82%	147,900	0.82%	147,900	0.00%
121			-													
122		15510 Interest On Investments	396,667	72.46%	235,000	-40.76%	240,000	-39.50%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%
123		15590 Other Interest	70,967	183.87%	28,000	-60.54%	28,000	-60.54%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124		RETURN ON INVESTMENTS	467,634	83.39%	263,000	-43.76%	268,000	-42.69%	268,000	0.00%	268,000	0.00%	268,000	0.00%	268,000	0.00%
125																
126		15611 Current Tax Penalties	147,332	23.81%	118,000	-19.91%	118,000	-19.91%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
127		15621 Arrears & Delinquent Tax Interest	48,785	8.89%	45,100	-7.55%	45,100	-7.55%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
128		15625 Residential Garbage Penalties	9,750	-2.50%	11,400	16.92%	11,400	16.92%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%

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1		CITY OF PORT ALBERNI														
2		GENERAL REVENUE FUND - 5 YEAR PLAN														
3																
4																
5																
6																
7																
129		PENALTIES & INTEREST	205,867	18.45%	174,500	-15.24%	174,500	-15.24%	174,500	0.00%	174,500	0.00%	174,500	0.00%	174,500	0.00%
130																
131		15930 Miscellaneous Revenue	117,570	-52.88%	94,500	-19.62%	94,500	-19.62%	192,700	103.92%	192,700	0.00%	192,700	0.00%	192,700	0.00%
132		15940 Miscellaneous Revenue-IT Services	28,275	18.80%	23,800	-15.83%	28,275	0.00%	28,275	0.00%	28,275	0.00%	28,275	0.00%	28,275	0.00%
133		MISCELLANEOUS REVENUE	145,845		118,300		122,775		220,975	79.98%	220,975	0.00%	220,975	0.00%	220,975	0.00%
134																
135		OTHER REVENUE OWN SOURCES	1,273,973	19.98%	927,640	-27.19%	946,715	-25.69%	1,047,115	10.61%	1,050,315	0.31%	1,053,515	0.30%	1,053,515	0.00%
136																
137		UNCONDITIONAL TRANSFERS OTHER GOV'T														
138																
139		PROVINCIAL GOVERNMENT														
140		16212 Small Community Protection Grant	280,144	8.16%	288,700	3.05%	288,700	3.05%	288,700	0.00%	288,700	0.00%	288,700	0.00%	288,700	0.00%
141		16214 Revenue Sharing - Traffic Fines	312,700	11.40%	302,800	-3.17%	302,800	-3.17%	302,800	0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00%
142		16215 Community Gaming Revenue	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
143		UNCOND TFRS OTHER GOV'T	1,038,684	5.39%	1,037,340	-0.13%	1,037,340	-0.13%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%
144																
145		CONDITIONAL TRANSFERS OTHER														
146		18120 Grants/Contributions UBCM/FCM	-		-		-		-							
147		18121 Grants/Contributions Other	81,740	16.77%	70,000	-14.36%	70,000	-14.36%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	81,740		70,000		70,000		70,000		70,000		70,000		70,000	
149																
150																
151		OTHER TRANSFERS & COLLECTIONS														
152																
153		19110 Cemetery Trust Fund	2,000	-26.25%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
156		19114 Operating Funds From Prior Years	507,069	27.03%	507,069	0.00%	594,209	17.19%	400,000	-32.68%	400,000	0.00%	400,000	0.00%	400,000	0.00%
157		19115 Transfer from RCMP Surplus Reserve	-	0	-	0	286,061	0	291,282	1.83%	296,607	1.83%	302,040	1.83%	307,581	1.83%
158		TRANSFERS FROM OWN RESERVES	509,069	26.67%	509,069	0.00%	882,270	73.31%	693,282	-21.42%	402,000	-42.01%	402,000	0.00%	402,000	0.00%
159																
160		COLLECTIONS FOR OTHER GOV'T														
161																
162		19811 Non-Residential School Tax	1,792,267	-14.65%	2,100,000	17.17%	1,800,000	0.43%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%
163		19812 Residential School Tax	3,785,950	26.20%	3,000,000	-20.76%	3,000,000	-20.76%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
164			5,578,217	9.38%	5,100,000	-8.57%	4,800,000	-13.95%	4,800,000	0.00%	4,800,000	0.00%	4,800,000	0.00%	4,800,000	0.00%
165																
166		REGIONAL GOVERNMENT														
167		11212 Parcel Tax	134,857	0.64%	134,000	-0.64%	134,000	-0.64%	-	-100.00%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
168		19820 Alberni-Clayoquot Regional Hosp Dist	692,174	-2.18%	760,000	9.80%	760,000	9.80%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
169		19821 Alberni-Clayoquot Regional District	1,329,467	24.25%	1,170,000	-11.99%	1,170,000	-11.99%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
170			2,156,498	12.81%	2,064,000	-4.29%	2,064,000	-4.29%	1,930,000	-6.49%	1,930,000	0.00%	1,930,000	0.00%	1,930,000	0.00%
171																
172		JOINT BOARDS AND COMMISSIONS														
173		19830 Municipal Finance Authority	1,186	137.12%	500	-57.83%	500	-57.83%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
174		19831 BC Assessment	166,967	4.35%	160,000	-4.17%	160,000	-4.17%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
175			168,153	4.77%	160,500	-4.55%	160,500	-4.55%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
176																
177		OTHER TRANSFERS, COLLECTIONS	7,902,868	10.19%	7,324,500	-7.32%	7,024,500	-11.11%	6,890,500	-1.91%	6,890,500	0.00%	6,890,500	0.00%	6,890,500	0.00%
178																
179		GENERAL FUND REVENUE	38,577,467	5.83%	38,938,638	0.94%	39,174,508	1.55%	40,343,285	2.98%	41,051,558	1.76%	41,904,716	2.08%	42,786,353	2.10%
180																

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH
1		CITY OF PORT ALBERNI																
2		GENERAL REVENUE FUND - 5 YEAR PLAN																
3																		
4																		
5																		
6																		
7																		
8		GENERAL GOVERNMENT SERVICE																
9		21110 Mayor-Stipends	50,914	14.02%	45,546	-10.54%	46,456	-8.76%	47,386	2.00%	48,333	2.00%	49,300	2.00%	50,286	2.00%	-0.75%	
10		21130 Councillors-Stipends	132,549	11.63%	121,118	-8.62%	123,540	-6.80%	126,011	2.00%	128,532	2.00%	131,103	2.00%	133,725	2.00%	1.20%	
11		21190 Receptions and Other Services	20,380	-47.74%	39,000	91.36%	39,000	91.36%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	91.36%	
12		LEGISLATIVE	203,843	0.72%	205,664	0.89%	208,996	2.53%	212,397	1.63%	215,865	1.63%	219,403	1.64%	223,011	1.64%	9.07%	
13		GENERAL ADMINISTRATION																
14		ADMINISTRATIVE																
15		21211 City Manager	208,421	3.01%	206,362	-0.99%	210,479	0.99%	214,679	2.00%	218,962	2.00%	223,331	2.00%	227,798	2.00%	8.97%	
16		21212 Municipal Clerk	487,396	18.55%	418,995	-14.03%	553,660	13.60%	559,290	1.02%	570,133	1.94%	581,192	1.94%	592,816	2.00%	20.49%	
17		21215 Legal Services	65,641	64.10%	40,000	-39.06%	41,600	-36.62%	43,264	4.00%	44,995	4.00%	46,794	4.00%	48,666	4.00%	-20.62%	
18		21216 Bylaw Enforcement	314,828	19.56%	336,554	6.90%	357,075	13.42%	378,806	6.09%	391,172	3.26%	398,786	1.95%	406,761	2.00%	26.72%	Strategic Initiative- Increase to Bylaw enforcement
19		21217 Bylaw Enforcement Vehicles	17,156.58	128.60%	14,106	-17.78%	14,452	-15.76%	14,756	2.10%	15,070	2.13%	15,394	2.15%	15,702	2.00%	-7.38%	
20																		
21																		
22		FINANCIAL MANAGEMENT																
23		21221 Financial Management Administration	820,017	11.94%	783,744	-4.42%	802,000	-2.20%	818,000	2.00%	834,300	1.99%	853,600	2.31%	870,800	2.01%	6.12%	
24		21225 External Audit	53,994	74.74%	31,200	-42.22%	31,000	-42.59%	27,300	-11.94%	28,700	5.13%	29,900	4.18%	31,500	5.35%	-39.86%	
25		21226 Purchasing Administration	144,368	-31.58%	122,500	-15.15%	124,000	-14.11%	126,400	1.94%	128,400	1.58%	131,000	2.02%	133,100	1.60%	-6.96%	
26		21229 Other Financial Management	5,289	-76.17%	20,000	278.12%	22,250	320.65%	3,250	-85.39%	3,250	0.00%	3,250	0.00%	3,250	0.00%	235.26%	
27		COMMON SERVICES																
28		21222 Administration Vehicle	7,962	-1.89%	9,377	17.78%	9,643	21.12%	9,913	2.80%	10,086	1.75%	10,214	1.27%	10,344	1.27%	28.20%	
29		21252 City Hall	115,369	-26.04%	156,700	35.82%	133,342	15.58%	135,313	1.48%	137,316	1.48%	139,353	1.48%	219,696	57.65%	77.67%	
30		21253 Other City Buildings	12,419	336.52%	12,419	0.00%	2,564	-79.35%	2,609	1.76%	2,654	1.72%	2,700	1.73%	2,739	1.44%	-72.70%	
31		21259 Other Common Services	666,122	94.40%	494,382	-25.78%	443,031	-33.49%	449,203	1.39%	455,698	1.45%	462,117	1.41%	436,400	-5.57%	-34.81%	Strategic Initiative- Reconciliation
32		21260 Carbon Offsets	49,125	-12.59%	56,200	14.40%	56,200	14.40%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%	14.40%	
33		INFORMATION SERVICES																
34		21261 Information Services	756,748	14.78%	674,591	-10.86%	696,957	-7.90%	682,039	-2.14%	710,587	4.19%	724,903	2.01%	739,561	2.02%	-1.82%	
35		OTHER ADMINISTRATIVE SERVICES																
36		21282 Appraisals	24,250		24,250		-		-		25,000		-		-			
37		21283 Personnel (Human Resources)	261,431	-4.65%	277,688	6.22%	284,632	8.87%	304,200	6.87%	293,350	-3.57%	298,864	1.88%	305,542	2.23%	16.30%	
38		21285 Employee Wellness (EFAP)	14,118	-7.73%	15,318	8.50%	15,336	8.63%	15,354	0.12%	15,372	0.12%	15,390	0.12%	15,698	2.00%	10.98%	
39		RECOVERIES																
40		21290 Administration Services Recovered	(489,000)	7.24%	(465,000)	-4.91%	(474,000)	-3.07%	(483,500)	2.00%	(493,200)	2.01%	(503,000)	1.99%	(503,000)	0.00%	2.93%	
41		GENERAL ADMINISTRATION	3,535,655	18.67%	3,229,386	-8.66%	3,324,221	-5.98%	3,357,076	0.99%	3,448,045	2.71%	3,489,988	1.22%	3,613,573	3.54%	2.48%	
42		21911 Election Expense	3,110	-94.12%	-	-100.00%	-	191,798	-	57,162			-	-100.00%	-	#DIV/0!	#DIV/0!	
43		21920 Training and Development	106,391	-29.52%	147,865	38.98%	163,378	53.56%	162,714	-0.41%	162,915	0.12%	162,181	-0.45%	168,434	3.86%	56.69%	
44		21925 Council Travel and Development	62,769	24.30%	51,005	-18.74%	51,515	-17.93%	52,030	1.00%	52,551	1.00%	53,076	1.00%	53,607	1.00%	-13.93%	
45		21930 Insurance	291,243	11.97%	264,950	-9.03%	483,041	65.86%	492,702	2.00%	502,556	2.00%	512,607	2.00%	520,296	1.50%	73.36%	
46		21931 Damage Claims	6,383	-69.33%	21,224	232.53%	21,649	239.18%	22,082	2.00%	22,523	2.00%	22,974	2.00%	23,433	2.00%	247.18%	
47		21950 Grants In Aid	27,890	153.55%	36,350	30.33%	11,000	-60.56%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	-60.56%	
48		21990 Other General Services	-	-100.00%	2,000	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	
49		OTHER GENERAL GOVT SERVICES	497,785	-9.21%	523,394	5.14%	730,583	46.77%	740,528	1.36%	808,707	9.21%	761,838	-5.80%	776,770	1.96%	53.50%	
50		GENERAL GOVERNMENT SERVICE	4,237,283	13.60%	3,958,444	-6.58%	4,263,800	0.63%	4,310,001	1.08%	4,472,617	3.77%	4,471,229	-0.03%	4,613,354	3.18%	8.63%	
51		PROTECTIVE SERVICES																
52		22121 Police Services Contract	4,863,405	-9.15%	5,606,456	15.28%	5,550,410	14.13%	5,670,390	2.16%	5,830,904	2.83%	5,997,664	2.86%	6,164,576	2.78%	24.76%	
53		22122 Police Services Administration	1,058,389	19.53%	901,653	-14.81%	919,183	-13.15%	937,056	1.94%	955,757	2.00%	974,872	2.00%	994,369	2.00%	-5.21%	
54		22123 Police Services Consulting	29,991	24.96%	24,480	-18.37%	24,970	-16.74%	25,469	2.00%	25,978	2.00%	26,498	2.00%	27,028	2.00%	-8.74%	
55		22130 Community Policing	18,717	-28.04%	83,530	346.28%	286,061	1428.34%	291,282	1.83%	296,607	1.83%	302,040	1.83%	307,581	1.83%	1435.66%	Strategic Initiative- Community Policing
56		22140 Commissionaire Services	31,536	26.15%	25,000	-20.73%	25,000	-20.73%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	-20.73%	
57		22160 Police Building Maintenance	177,429	15.47%	167,500	-5.60%	159,815	-9.93%	162,168	1.47%	164,560	1.48%	166,990	1.48%	170,330	2.00%	-3.50%	
58		22180 Detention & Custody of Prisoners	506,437	-0.16%	517,375	2.16%	527,722	4.20%	538,277	2.00%	549,042	2.00%	560,023	2.00%	571,223	2.00%	12.20%	
59		POLICE PROTECTION	6,685,904	-4.14%	7,325,994	9.57%	7,493,161	12.07%	7,649,642	2.09%	7,847,848	2.59%	8,053,087	2.62%	8,260,107	2.57%	21.94%	
60																		
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	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH
1	CITY OF PORT ALBERNI																	
2	GENERAL REVENUE FUND - 5 YEAR PLAN																	
3	*** Highlighted Items are Strategic Priorities																	
4																		
5		2019																Aggregate
6		Actual (unaudited)																Change
7		Budget																2020-2024
8		2020																
9		2021																
10		2022																
11		2023																
12		2024																
13																		
14		22411 Fire Protection Administration	306,248	-9.61%	338,772	10.62%	345,347	12.77%	352,056	1.94%	358,898	1.94%	365,879	1.95%	373,077	1.97%	20.57%	
15		22421 Fire Crew	3,133,599	19.95%	2,683,920	-14.35%	2,732,025	-12.82%	2,806,841	2.74%	2,883,526	2.73%	2,955,555	2.50%	3,029,425	2.50%	-2.35%	
16		22422 Personnel Expense	34,709	-27.36%	48,257	39.03%	56,740	63.47%	57,307	1.00%	57,880	1.00%	58,457	1.00%	59,626	2.00%	68.47%	
17		22431 Communication System	5,978	-48.48%	11,720	96.04%	11,837	98.00%	11,956	1.01%	12,075	1.00%	12,301	1.87%	12,547	2.00%	103.87%	
18		22440 Fire Investigation		-100.00%	995	#DIV/0!	1,005	#DIV/0!	1,015	1.00%	1,025	0.99%	1,036	1.07%	1,057	2.03%	#DIV/0!	
19		22441 Fire Prevention	157,801	3.63%	155,834	-1.25%	159,473	1.06%	163,205	2.34%	167,025	2.34%	171,161	2.48%	175,426	2.49%	10.71%	
20		22471 Fire Building Maintenance	41,799	-30.52%	65,760	57.33%	61,367	46.82%	61,981	1.00%	62,601	1.00%	63,226	1.00%	64,491	2.00%	51.82%	
21		22473 External Regional Training		-100.00%	1,656	#DIV/0!	1,674	#DIV/0!	1,690	0.96%	1,707	1.01%	1,706	-0.06%	1,740	1.99%	#DIV/0!	
22		22480 Vehicle Repair & Maintenance	195,581	-12.68%	228,767	16.97%	233,912	19.60%	239,391	2.34%	272,503	13.83%	279,618	2.61%	285,210	2.00%	40.38%	
23		22481 Sundry Equipment Repair & Mtce	20,742	-20.05%	26,204	26.33%	26,467	27.60%	26,732	1.00%	26,999	1.00%	27,269	1.00%	27,814	2.00%	32.60%	
24		22482 Fire Fighting Tools/Supplies Purchases	19,810	-26.89%	27,368	38.15%	27,642	39.54%	27,918	1.00%	28,197	1.00%	28,478	1.00%	29,048	2.00%	44.53%	
25		FIRE PROTECTION	3,916,399	11.81%	3,589,253	-8.35%	3,657,489	-6.61%	3,750,092	2.53%	3,872,436	3.26%	3,964,686	2.38%	4,059,461	2.39%	3.96%	
26		22510 Emergency Program (Tsunami Warning)	571	14.18%	500	-12.42%	500	-12.42%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	-12.42%	
27		EMERGENCY MEASURES	571	14.18%	500	-12.42%	500	-12.42%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	-12.42%	
28		22921 Building & Plumbing Inspection	105,030	1.95%	105,030	0.00%	107,140	2.01%	109,250	1.97%	111,360	1.93%	113,547	1.96%	115,818	2.00%	9.87%	
29		22926 Building Inspector Vehicle	3,633	1.00%	3,633	0.00%	3,770	3.77%	3,808	1.01%	3,847	1.02%	4,112	6.89%	4,210	2.38%	15.07%	
30		22931 Animal Control Services Contract	160,054	5.85%	151,250	-5.50%	151,289	-5.48%	151,328	0.03%	151,367	0.03%	151,408	0.03%	151,448	0.03%	-5.37%	
31		OTHER PROTECTION	268,717	4.22%	259,913	-3.28%	262,199	-2.43%	264,386	0.83%	266,574	0.83%	269,067	0.94%	271,476	0.90%	1.07%	
32		PROTECTIVE SERVICES	10,871,591	1.27%	11,175,660	2.80%	11,413,349	4.98%	11,664,620	2.20%	11,987,358	2.77%	12,287,340	2.50%	12,591,544	2.48%	14.93%	
33		TRANSPORTATION SERVICE																
34		COMMON SERVICES																
35		23110 Engineering Administration	565,488	-6.53%	593,113	4.89%	590,948	4.50%	603,110	2.06%	615,515	2.06%	629,503	2.27%	642,488	2.06%	12.95%	Strategic Initiative- Engineering Technician
36		23121 Engineering Consulting Services	44,679	39.62%	31,000	-30.62%	30,000	-32.85%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	-32.85%	
37		PUBLIC WORKS ADMINISTRATION																
38		23129 Clerical & Reception-Operation	108,733	0.17%	110,824	1.92%	113,647	4.52%	116,017	2.09%	118,438	2.09%	121,159	2.30%	123,688	2.09%	13.08%	
39		23130 Supervision Operations	502,733	35.02%	379,785	-24.46%	322,732	-35.80%	330,801	2.50%	339,071	2.50%	347,548	2.50%	356,236	2.50%	-25.80%	
40		23134 Small Tools/Equipment/Supplies	43,953	-4.18%	46,843	6.12%	44,478	1.19%	45,328	1.91%	46,174	1.87%	47,090	1.98%	47,981	1.89%	8.85%	
41		23136 Works Yard Maintenance	81,454	25.27%	59,000	-27.57%	61,000	-25.11%	62,258	2.06%	63,542	2.06%	64,971	2.25%	66,431	2.25%	-16.49%	
42		23137 Main Building Maintenance	105,257	-31.22%	103,720	-1.46%	96,921	-7.92%	98,707	1.84%	100,527	1.84%	102,491	1.95%	104,385	1.85%	-0.43%	
43		23138 Shop Overhead	105,254	15.07%	93,540	-11.13%	95,307	-9.45%	96,498	1.25%	97,713	1.26%	99,104	1.42%	100,371	1.28%	-4.24%	
44		GENERAL EQUIPMENT																
45		23160 General Equipment Maintenance	736,981	2.10%	704,729	-4.38%	717,731	-2.61%	731,230	1.88%	744,797	1.86%	759,408	1.96%	773,541	1.86%	4.95%	
46		23161 Vehicle Maintenance & Replacement	12,861	19.81%	10,909	-15.18%	14,071	9.41%	14,242	1.22%	14,418	1.24%	14,604	1.29%	14,789	1.27%	14.42%	
47		23162 Supv Vehicle Mtce & Replacement	25,934	-19.51%	29,629	14.25%	27,535	6.17%	30,514	10.82%	30,428	-0.28%	30,944	1.70%	31,460	1.67%	20.07%	
48		COMMON SERVICES	2,333,324	4.26%	2,162,892	-7.30%	2,114,370	-9.38%	2,158,705	2.10%	2,200,623	1.94%	2,246,822	2.10%	2,291,370	1.98%	-1.26%	
49		ROAD TRANSPORTATION																
50		ROADS AND STREETS																
51		23205 Customer Service Requests-Streets	28,379	-40.26%	48,147	69.66%	32,700	15.23%	33,372	2.06%	34,058	2.06%	34,837	2.29%	35,554	2.06%	23.68%	
52		23210 Small Tools/Supplies-Streets	17,591	356.20%	3,907	-77.79%	9,700	-44.86%	9,886	1.92%	10,076	1.92%	10,290	2.12%	10,489	1.93%	-36.96%	
53		23220 Streets Inspections	80,252	46.65%	55,748	-30.53%	69,600	-13.27%	71,035	2.06%	72,500	2.06%	74,165	2.30%	75,695	2.06%	-4.79%	
54		23231 Roadway Surfaces Maintenance	352,976	-43.02%	624,018	76.79%	630,248	78.55%	636,620	1.01%	643,136	1.02%	650,407	1.13%	657,234	1.05%	82.77%	
55		23233 Road Allowance Maintenance	279,642	8.95%	259,954	-7.04%	273,293	-2.27%	278,499	1.90%	283,827	1.91%	289,723	2.08%	295,313	1.93%	5.55%	
56		23234 New Driveway Crossings	34,414	61.39%	21,600	-37.23%	21,882	-36.42%	22,170	1.32%	22,464	1.33%	22,800	1.50%	23,106	1.34%	-30.94%	
57		23236 Street Sweeping	202,189	42.86%	144,366	-28.60%	152,940	-24.36%	156,423	2.28%	159,991	2.28%	163,905	2.45%	167,654	2.29%	-15.07%	
58		23237 Snow & Ice Removal	106,810	-45.92%	199,545	86.82%	187,231	75.29%	192,977	3.07%	198,933	3.09%	205,387	3.24%	211,798	3.12%	87.81%	
59		BRIDGES AND RETAINING WALLS																
60		23241 Bridges & Retaining Walls	1,829	-95.79%	43,529	2280.14%	43,592	2283.59%	43,655	0.14%	43,721	0.15%	43,795	0.17%	43,863	0.16%	2284.21%	
61		STREET LIGHTING																
62		23250 Overhead & Decorative Lighting	330,678	10.79%	302,400	-8.55%	306,412	-7.34%	311,035	1.51%	315,742	1.51%	320,538	1.52%	325,416	1.52%	-1.28%	
63		23261 Signs & Traffic Marking	242,318	20.41%	220,795	-8.88%	223,151	-7.91%	225,557	1.08%	228,013	1.09%	230,799	1.22%	233,366	1.11%	-3.41%	
64		23264 Traffic & Railroad Signals	8,922	-28.66%	12,557	40.74%	12,671	42.02%	12,748	0.61%	12,826	0.61%	12,913	0.68%	12,994	0.63%	44.55%	
65		PARKING																
66		23272 Off-Street Parking	7,895	-4.83%	7,881	-0.17%	11,759	48.95%	11,948	1.61%	12,142	1.62%	12,352	1.73%	12,556	1.65%	55.56%	
67		OTHER																
68		23291 Gravel	236,842	32.96%	202,648	-14.44%	204,441	-13.68%	206,227	0.87%	208,158	0.94%	210,223	0.99%	212,199	0.94%	-9.94%	
69		ROADS & STREETS	1,930,735	-7.39%	2,147,095	11.21%	2,179,620	12.89%	2,212,152	1.49%	2,245,587	1.51%	2,282,134	1.63%	2,317,237	1.54%	19.06%	
70		STORM DRAINAGE																
71		OPEN DRAINAGE																
72		23311 Ditch, Creek & Dyke Maintenance	79,690	-31.71%	118,222	48.35%	99,000	24.23%	100,880	1.90%	102,802	1.91%	104,950	2.09%	106,964	1.92%	32.04%	

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH
1		CITY OF PORT ALBERNI																
2		GENERAL REVENUE FUND - 5 YEAR PLAN																
3																		
4																		
5																		
6																		
7																		
144																		
145		STORM SEWERS																
146		23331 Storm Sewer Maintenance	145,947	8.11%	115,500	-20.86%	114,840	-21.31%	116,722	1.64%	118,648	1.65%	120,790	1.81%	122,808	1.67%	-14.55%	
147		23333 Storm Sewer Pump Station	9,450	-23.17%	10,520	11.32%	8,814	-6.73%	8,970	1.77%	9,129	1.77%	9,297	1.84%	9,462	1.77%	0.42%	
148		23335 Storm Sewer Connections	120,715	114.89%	63,000	-47.81%	88,000	-27.10%	89,360	1.55%	90,751	1.56%	92,303	1.71%	93,760	1.58%	-20.71%	
149		STORM DRAINAGE	355,803	11.13%	307,242	-13.65%	310,654	-12.69%	315,932	1.70%	321,330	1.71%	327,340	1.87%	332,994	1.73%	-5.68%	
150																		

Strategic Initiative- Additional
planning staff
Strategic Initiative- OCP
Project

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH
1		CITY OF PORT ALBERNI																
2		GENERAL REVENUE FUND - 5 YEAR PLAN																
3																		
4																		
5			2019		2019		2020		2021		2022		2023		2024		Aggregate	
6			Actual (unaudited)		Budget												Change	
7																	2020-2024	
229		27130 Echo Activity Centre Maintenance	378,191	-1.65%	388,351	2.69%	401,793	6.24%	388,968	-3.19%	392,992	1.03%	397,268	1.09%	437,136	10.04%	15.21%	
231		27134 Echo Aquatic Maintenance	464,342	-11.71%	540,087	16.31%	546,149	17.62%	551,566	0.99%	557,142	1.01%	562,907	1.03%	620,347	10.20%	30.86%	
232		27140 AV Multiplex Concessions	127,984	-20.01%	155,122	21.20%	157,038	22.70%	158,985	1.24%	160,964	1.24%	162,976	1.25%	165,020	1.25%	27.69%	
233		27142 AV Multiplex Skate Shop	5,749	-43.56%	11,040	92.05%	8,798	53.04%	8,959	1.83%	9,122	1.82%	9,289	1.83%	9,475	2.00%	60.53%	
234		27144 AV Multiplex Maintenance	1,036,729	34.32%	784,103	-24.37%	796,960	-23.13%	804,933	1.00%	813,060	1.01%	821,298	1.01%	890,054	8.37%	-11.73%	
235		27146 Parks Building & Fieldhouses	116,439	24.56%	95,606	-17.89%	96,913	-16.77%	97,869	0.99%	98,856	1.01%	99,741	0.90%	126,240	26.57%	12.69%	
236		27148 Echo Park Complex	66,573	30.30%	47,853	-28.12%	63,407	-4.76%	43,632	-31.19%	44,067	1.00%	44,511	1.01%	73,828	65.86%	31.93%	
237																		
238		RECREATION PROGRAMS																
239		SPORT PROGRAMS																
242		27156 Glenwood Centre Programs	2,207	-75.96%	1,724	-21.89%	1,748	-20.80%	1,773	1.43%	1,798	1.41%	1,824	1.45%	1,860	1.97%	-14.54%	
243		27160 Echo Aquatic Programs	741,235	-5.06%	772,930	4.28%	803,850	8.45%	825,628	2.71%	838,178	1.52%	838,178	0.00%	854,447	1.94%	14.62%	
244		27163 AV Multiplex Programs	215,111	16.51%	186,223	-13.43%	188,866	-12.20%	191,550	1.42%	194,277	1.42%	196,996	1.40%	200,822	1.94%	-6.01%	
245																		
246		LEISURE PROGRAMS																
247		27166 Leisure Service Programs	253,577	-11.00%	291,810	15.08%	297,625	17.37%	303,555	1.99%	309,604	1.99%	315,774	1.99%	322,066	1.99%	25.34%	
248		27170 Youth Services and Programs	23,227	-6.34%	23,565	1.46%	23,971	3.20%	24,384	1.72%	24,804	1.72%	25,233	1.73%	25,717	1.92%	10.30%	
249		27173 Children's Programs	82,158	-25.98%	132,500	61.27%	135,049	64.38%	137,648	1.92%	140,298	1.93%	143,000	1.93%	145,203	1.54%	71.69%	
250		27180 Adult Programs	63,868	-8.76%	70,700	10.70%	71,407	11.80%	72,121	1.00%	72,842	1.00%	73,571	1.00%	74,306	1.00%	15.80%	
251																		
252		SPECIAL EVENTS																
253		27190 Special Events	2,666	-85.22%	18,081	578.15%	17,103	541.47%	17,125	0.13%	17,147	0.13%	17,170	0.13%	17,264	0.55%	542.41%	
255		27198 Vehicle Maintenance & Repair	7,639	-54.81%	10,581	38.52%	10,779	41.11%	10,880	0.94%	11,748	7.98%	11,771	0.20%	12,428	5.58%	55.80%	
256		RECREATION FACILITIES & PROGRAMS	4,705,044	13.41%	4,222,333	-10.26%	4,442,934	-5.57%	4,471,252	0.64%	4,530,620	1.33%	4,577,573	1.04%	4,898,095	7.00%	4.43%	
257																		
258		PARKS AND PLAYGROUNDS																
259		27210 Parks & Facility Management Services	307,050	21.20%	257,056	-16.28%	261,889	-14.71%	266,820	1.88%	271,852	1.89%	276,985	1.89%	282,221	1.89%	-7.16%	
260		27215 Parks Maintenance	609,210	-3.96%	643,628	5.65%	720,202	18.22%	1,029,974	43.01%	1,186,937	15.24%	1,267,105	6.75%	1,187,015	-6.32%	76.90%	Strategic Initiative- Tree Planting/ Trail Maintenance
261		27220 Horticultural Services	300,446	5.35%	306,679	2.07%	301,688	0.41%	304,686	0.99%	307,674	0.98%	310,702	0.98%	373,607	20.25%	23.62%	
262		27225 Vehicles & Equipment Mtce & Repair	141,690	-15.81%	169,977	19.96%	172,717	21.90%	174,441	1.00%	176,166	0.99%	177,907	0.99%	183,964	3.40%	28.28%	
263		27230 Parks Upgrading	35,278	-59.80%	87,014	146.65%	88,333	150.39%	114,218	29.30%	95,101	-16.74%	95,976	0.92%	112,499	17.22%	181.10%	Strategic Initiative- Trail Wayfinding Signage
264		27499 Equipment Recovery	(69,656)	-17.95%	(86,595)	24.32%	(88,326)	26.80%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%	(95,608)	2.00%	34.81%	
265		PARKS & PLAYGROUNDS	1,324,019	-1.49%	1,377,759	4.06%	1,456,503	10.01%	1,800,046	23.59%	1,945,835	8.10%	2,034,942	4.58%	2,043,698	0.43%	46.70%	
266																		
267		CULTURAL SERVICES																
268		27510 Museum Services	283,435	-15.20%	313,596	10.64%	270,458	-4.58%	275,548	1.88%	280,740	1.88%	286,546	2.07%	291,822	1.84%	3.10%	
269		27515 Museum Programs-Curatorial	22,312	27.10%	17,876	-19.88%	18,183	-18.51%	18,498	1.73%	18,818	1.73%	19,144	1.73%	19,477	1.74%	-11.57%	
270		27516 Museum Programs-Permanent Exhibits	355	-94.50%	6,618	1762.13%	6,724	1791.95%	6,833	1.62%	6,944	1.62%	7,057	1.63%	7,172	1.63%	1798.46%	
271		27517 Museum Programs-Temporary Exhibits	26,533	-27.54%	38,566	45.35%	37,397	40.95%	37,632	0.63%	37,821	0.50%	38,013	0.51%	38,210	0.52%	43.10%	
272		27530 Industrial Collections	46,367	52.70%	34,935	-24.66%	30,935	-33.28%	30,935	0.00%	30,935	0.00%	30,935	0.00%	30,935	0.00%	-33.28%	
273		27550 Museum Maintenance	68,132	11.96%	61,702	-9.44%	62,874	-7.72%	64,069	1.90%	65,287	1.90%	66,529	1.90%	67,795	1.90%	-0.11%	
275		27600 Vancouver Island Regional Library	703,212	-3.27%	703,211	0.00%	792,460	12.69%	818,532	3.29%	844,316	3.15%	865,424	2.50%	882,472	1.97%	23.60%	
276		McLean Mill City Agreement	50,271				40,000		40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%	-12.43%	
277		27700 McLean Mill Operator Agreement	150,000	-35.06%	126,300	-15.80%	150,000	0.00%	150,000	0.00%	150,000	0.00%	150,000	0.00%	150,000	0.00%	0.00%	
278		CULTURAL SERVICES	1,350,617	-6.47%	1,302,804	-3.54%	1,409,031	4.33%	1,442,847	2.40%	1,476,477	2.33%	1,506,096	2.01%	1,531,180	1.67%	12.73%	
279																		
280		RECREATION & CULTURAL	7,379,679	6.38%	6,902,896	-6.46%	7,308,468	-0.96%	7,714,145	5.55%	7,952,932		8,118,611	2.08%	8,472,973	4.36%	14.13%	
281																		
282		TOTAL OPERATIONS EXPENSES	29,133,443	5.98%	28,413,766	-2.47%	29,770,031	2.19%	30,237,437	1.57%	30,999,301		31,556,495	1.80%	32,495,831	2.98%	11.05%	
283																		
284																		
285		INTEREST & DEBT SERVICING																
287		28115 Interest on Prepaid Taxes	17,118	1041.21%	1,500	-91.24%	1,500	-91.24%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	-91.24%	
288		28121 Interest Payments on Debentures	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	0.00%	
289		28131 Principal Payments on Debentures	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	0.00%	
291		28193 Banking Service Charges	8,168	25.67%	6,500	-20.42%	6,500	-20.42%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	-20.42%	
292			236,957	7.87%	219,671	-7.29%	219,671	-7.29%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%	-7.29%	
293																		
294																		
295		TOTAL OPERATIONS AND DEBT SERVICING	29,370,400	6.00%	28,633,437	-2.51%	29,989,702	2.11%	30,457,108	1.56%	31,218,972		31,776,166	1.78%	32,715,502	2.96%	10.91%	
296																		
297		TRANSFERS TO RESERVES																
298		28910 Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	0.00%	
299		28222 Transfer to Equipment Replacement	64,000	0.00%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%	34,000	0.00%	-46.88%	
300		28230 Transfer to Capital Works Reserve	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	0.00%	
301			149,000	0.00%	149,000	0.00%	149,000	0.00%	119,000	-20.13%	119,000	0.00%	119,000	0.00%	119,000	0.00%	-20.13%	
302																		
303																		

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH
1		CITY OF PORT ALBERNI																
2		GENERAL REVENUE FUND - 5 YEAR PLAN																
3																		
4																		
5			2019		2019		2020		2021		2022		2023		2024			Aggregate
6			Actual (unaudited)		Budget													Change
7																		2020-2024
304		TRANSFERS TO CAPITAL FUNDS																
305	28220	Transfers to General Capital Fund:																
307		Projects TBD Council Direction	-		-		-		(661,222)		126,586		1,260,550		2,148,351			
308		Administration	-		-		-		-		250,000		-		-			
309		Fire Department	55,937		55,000		69,857		218,400		80,000		50,000		-			
310		Transportation Services	-		-		-		-		-		-		-			
311		Paving and Road Construction	160,000		160,000		580,000		525,000		590,000		-		-			
312		Traffic Upgrades	20,000		20,000		31,000		27,000		29,000		31,000		33,000			
313		Storm Drains	50,000		50,000		200,000		175,000		432,500		702,500		-			
314		Other Public Works Projects	262,466		136,888		100,000		200,000		200,000		-		-			
315		Parks	55,000		55,000		25,000		1,212,000		115,000		175,000		-			
316		Cultural Services	30,100		30,100		30,000		279,500		30,000		30,000		30,000			
317		Parks, Recreation and Heritage	250,800		250,800		141,240		301,000		370,000		270,000		250,000			
318		TOTAL GENERAL CAPITAL TRANSFERS	884,303	7.38%	757,788	-14.31%	1,177,097	33.11%	2,276,678	93.41%	2,223,086	-2.35%	2,519,050	13.31%	2,461,351	-2.29%	135.19%	
319		OTHER SERVICES																
320		OTHER BUDGET CONSIDERATIONS																
321	29911	Contingency Funds	20,752	-89.62%	264,700	1175.52%	300,000	1345.62%	200,000	-33.33%	200,000	0.00%	200,000	0.00%	200,000	0.00%	1312.28%	
322		OTHER BUDGET CONSIDERATIONS	20,752	-89.62%	264,700	1175.52%	300,000	1345.62%	200,000	-33.33%	200,000	0.00%	200,000	0.00%	200,000	0.00%	1312.28%	
323																		
324		TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY	30,424,455	5.34%	29,804,925	-2.04%	31,615,799	3.92%	33,052,785	4.55%	33,761,058	2.14%	34,614,216	2.53%	35,495,853	2.55%	15.68%	
325																		
326		TRANSFERS TO RESERVE ALLOWANCES																
327	28211	Transfers to Reserve Allowances	457,000	14.25%	432,750	-5.31%	534,209	16.89%	400,000	-25.12%	400,000	0.00%	400,000	0.00%	400,000	0.00%	-8.23%	
328																		
329		TAXES COLLECTED FOR OTHERS																
330		REGIONAL DISTRICT																
331	28410	Alberni-Clayoquot Regional District	1,464,497	21.64%	1,304,000	-10.96%	1,304,000	-10.96%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	-21.24%	
332																		
333		SCHOOL DISTRICTS																
334	28811	Non-Residential School Tax	2,273,081	8.24%	2,100,000	-7.61%	1,800,000	-20.81%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	-20.81%	
335	28812	Residential School Tax	3,097,999	3.27%	3,000,000	-3.16%	3,000,000	-3.16%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	-3.16%	
336																		
337		REGIONAL GOVERNMENTS																
338	28820	Alberni-Clayoquot Regional Hosp District	692,282	-2.16%	760,000	9.78%	760,000	9.78%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%	9.78%	
339																		
340		JOINT BOARDS AND COMMISSIONS																
341	28830	Municipal Finance Authority	1,186	137.12%	500	-57.83%	500	-57.83%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	-57.83%	
342	28831	BC Assessment	166,967	4.35%	160,000	-4.17%	160,000	-4.17%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	-4.17%	
343		TAXES COLLECTED FOR OTHERS	7,696,012	7.30%	7,324,500	-4.83%	7,024,500	-8.73%	6,890,500	-1.91%	6,890,500	0.00%	6,890,500	0.00%	6,890,500	0.00%	-10.63%	
344																		
345																		
346																		
347																		
348																		
349		GENERAL FUND EXPENDITURE	38,577,467	5.83%	37,562,175	-2.63%	39,174,508	1.55%	40,343,285	2.98%	41,051,558	1.76%	41,904,716	2.08%	42,786,353	2.10%	10.47%	
350																		

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD
1		CITY OF PORT ALBERNI														
2		SEWER REVENUE FUND - 5 YEAR PLAN														
3			2019		2019		2020		2021		2022		2023		2024	
4																
5			<i>Actual (unaudited)</i>		<i>Amended</i>											
6		-1.00														
7		SALES OF SERVICE														
8																
9	94421	Sewer Fees	2,749,393	-6.56%	2,997,544	9.03%	3,053,793	11.07%	3,111,167	1.88%	3,169,689	1.88%	3,236,785	2.12%	3,305,405	2.12%
10	94431	Sewer Connections	-	-100.00%	38,497	#DIV/0!	39,267	#DIV/0!	40,052	2.00%	40,853	2.00%	41,670	2.00%	42,503	2.00%
11	94432	Service Charges Sundry	-	-100.00%	3,822	#DIV/0!	3,898	#DIV/0!	3,976	2.00%	4,056	2.01%	4,137	2.00%	4,220	2.00%
12	94433	User Charges	43,531	152.53%	17,583	-59.61%	17,934	-58.80%	18,293	2.00%	18,659	2.00%	19,032	2.00%	19,413	2.00%
13			-													
14		OTHER SERVICES														
15	94441	Sewage Disposal Fees	48,425	295.88%	12,477	-74.23%	12,726	-73.72%	12,981	2.00%	13,241	2.00%	13,506	2.00%	13,776	2.00%
16		SALES OF SERVICE	2,841,349	-5.71%	3,069,923	8.04%	3,127,618	10.08%	3,186,469	1.88%	3,246,498	1.88%	3,315,130	2.11%	3,385,317	2.12%
17																
18		OTHER REVENUE FROM OWN SOURCE														
19																
20	95590	Interest Income	60,064	400.53%	12,000	-80.02%	12,000	-80.02%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	32,472	62.36%	20,000	-38.41%	20,000	-38.41%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
22	91210	Sewer Local Improvement Charges	-	-100.00%	3,200	#DIV/0!	3,200	#DIV/0!	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
23		OTHER REVENUE	92,536	162.89%	35,200	-61.96%	35,200	-61.96%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%
24																
25		OTHER TRANSFERS														
26																
27	99110	Transfer from Capital Reserve-Gas Tax	-	-100.00%	6,000	#DIV/0!	46,000	#DIV/0!	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%
28	99111	Transfers from Reserves & Allowances	-		-		660,000		50,000		-		-		-	
29	99114	Operating Funds from Prior Year	-		-		-		-		-		-		-	
30	99211	Contribution (To) From General Revenue	-		-		-		-		-		-		-	
31																
32		SEWER FUND REVENUE	2,933,885	-13.06%	3,111,123	6.04%	3,868,818	31.87%	3,317,669	-14.25%	3,327,698	0.30%	3,396,330	2.06%	3,466,517	2.07%
33																
34		SEWER SYSTEM														
35																
36		ADMINISTRATION														
37	104210	Sewer Administration & Other	329,527	12.89%	291,900	-11.42%	373,811	13.44%	375,037	0.33%	376,295	0.34%	377,583	0.34%	378,904	0.35%
38																
39		ENGINEERING SERVICES														
40	104221	Consulting Services	-	-100.00%	31,000	#DIV/0!	31,000	#DIV/0!	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
41																
42		SEWER SYSTEM ADMINISTRATION														
43	104233	Customer Service Requests	73,535	-40.13%	125,281	70.37%	127,840	73.85%	130,450	2.04%	133,114	2.04%	136,144	2.28%	138,925	2.04%
44	104236	Small Tools/Equipment/Supplies	9,095	-34.71%	14,049	54.47%	8,800	-3.25%	8,899	1.13%	9,000	1.13%	9,115	1.28%	9,221	1.16%
45																
46		SEWER COLLECTION SYSTEM														
47	104240	Sewage Collection System Main	127,959	11.75%	119,500	-6.61%	124,600	-2.63%	126,772	1.74%	128,993	1.75%	131,476	1.92%	133,802	1.77%
48	104241	Sewer Service Connections	223,353	22.40%	195,725	-12.37%	213,020	-4.63%	216,560	1.66%	220,183	1.67%	224,195	1.82%	227,996	1.70%
49																
50		SEWER LIFT STATIONS														
51	104260	Sewage Lift Stations	165,329	2.81%	163,987	-0.81%	167,605	1.38%	170,102	1.49%	172,651	1.50%	175,474	1.64%	178,135	1.52%
52																
53		SEWER TREATMENT AND DISPOSAL														
54	104280	Sewage Treatment	334,764	14.09%	299,787	-10.45%	314,000	-6.20%	319,086	1.62%	324,271	1.62%	329,803	1.71%	335,196	1.64%
55																
56		OTHER COMMON SERVICES														
57	104294	Special Work Orders	123	-93.85%	2,000	1526.02%	2,000	1526.02%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
58		SEWER SYSTEM	1,263,687	4.19%	1,243,229	-1.62%	1,362,676	7.83%	1,379,906	1.26%	1,397,507	1.28%	1,416,790	1.38%	1,435,179	1.30%
59																
60																
61																
62																

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD
1		CITY OF PORT ALBERNI														
2		SEWER REVENUE FUND - 5 YEAR PLAN														
3			2019		2019		2020		2021		2022		2023		2024	
4																
5			<i>Actual (unaudited)</i>		<i>Amended</i>											
6			-1.00													
63		FISCAL SERVICES														
64																
65		DEBT														
66	108120	Interest Payments On Debentures	160,425	-36.57%	252,925	57.66%	344,613	114.81%	344,613	0.00%	344,613	0.00%	344,613	0.00%	344,613	0.00%
67	108130	Principal Payments On Debentures	95,346	-49.27%	187,932	97.10%	317,423	232.92%	317,423	0.00%	317,423	0.00%	317,423	0.00%	317,423	0.00%
68		TOTAL DEBT	255,771	-41.98%	440,857	72.36%	662,036	158.84%	662,036	0.00%	662,036	0.00%	662,036	0.00%	662,036	0.00%
69																
70		TRANSFER TO FUNDS AND RESERVES														
71	108220	Transfer To Sewer Capital Fund	815,000	103.75%	815,000	0.00%	1,045,000	28.22%	650,000	-37.80%	560,000	-13.85%	100,000	-82.14%	650,000	550.00%
72	108910	Debt Reserve Fund Transfer	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances														
74	108920	Transfer to Infrastructure Capital Reserve	597,427		610,037		797,106		623,727	-21.75%	706,155	13.22%	1,215,504	72.13%	717,302	-40.99%
75		TRANSFERS	1,414,427	-17.81%	1,427,037	0.89%	1,844,106	30.38%	1,275,727	-30.82%	1,268,155	-0.59%	1,317,504	3.89%	1,369,302	3.93%
76																
77		FISCAL SERVICES	1,670,198	-22.74%	1,867,894	11.84%	2,506,142	50.05%	1,937,763	-22.68%	1,930,191	-0.39%	1,979,540	2.56%	2,031,338	2.62%
78																
79		EXCESS OF REVENUE OVER EXPENSE	-		-		-		-		-		-		-	
80																
81		SEWER FUND EXPENSES	2,933,885	-13.06%	3,111,123	6.04%	3,868,818	31.87%	3,317,669	-14.25%	3,327,698	0.30%	3,396,330	2.06%	3,466,517	2.07%
82																

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD
1		CITY OF PORT ALBERNI														
2		WATER REVENUE FUND - 5 YEAR PLAN														
3			2019		2019		2020		2021		2022		2023		2024	
4			Actual (unaudited)		Amended											
5																
6																
7		SALES OF SERVICE														
8	54421	Metered Sales	3,223,319	-10.07%	3,763,660	16.76%	3,951,843	22.60%	4,149,435	5.00%	4,232,424	2.00%	4,317,072	2.00%	4,403,414	2.00%
9	54431	Connections	-	-100.00%	40,571	#DIV/0!	42,599	#DIV/0!	44,729	5.00%	45,624	2.00%	46,536	2.00%	47,467	2.00%
10	54432	Turn-On Charges	1,169	221.15%	382	-67.32%	401	-65.70%	421	4.99%	430	2.14%	439	2.09%	447	1.82%
11	54433	Service Charges Sundry	2,078	-78.62%	10,202	391.06%	10,712	415.61%	11,248	5.00%	11,473	2.00%	11,702	2.00%	11,936	2.00%
12		SALES OF SERVICE	3,226,565	-11.19%	3,814,815	18.23%	4,005,555	24.14%	4,205,833	5.00%	4,289,951	2.00%	4,375,749	2.00%	4,463,264	2.00%
13																
14		OTHER REVENUE FROM OWN SOURCE														
15																
16	55590	Other Interest	38,477	189.30%	13,300	-65.43%	13,300	-65.43%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17	55611	Water Penalty	35,228	25.81%	28,000	-20.52%	28,000	-20.52%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		OTHER REVENUE	73,705	78.46%	41,300	-43.97%	41,300	-43.97%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%
19																
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		-		-		-		-		-		-	
21																
22		PROVINCIAL GOVERNMENT	-		-		-		-		-		-		-	
23																
24		OTHER TRANSFERS														
25																
26	59111	Reserve For Projects & Purchases	-		-		-		-		-		-		-	
27	59112	Operating Surplus From Prior Years	-		-		-		-		-		-		-	
28		OTHER TRANSFERS	-		-		-		-		-		-		-	
29																
30																
31		WATER FUND REVENUE	3,300,270	-10.18%	3,856,115	16.84%	4,046,855	22.62%	4,247,133	4.95%	4,331,251	1.98%	4,417,049	1.98%	4,504,564	1.98%
32																
33																
34																
35		WATER SUPPLY SYSTEM														
36																
37		ADMINISTRATION														
38	64110	Water Administration & Other	285,755	8.13%	264,793	-7.34%	349,147	22.18%	354,997	1.68%	360,968	1.68%	367,122	1.70%	373,344	1.69%
39																
40		ENGINEERING SERVICES														
41	64121	Engineering Consulting Services	-	-100.00%	30,000	#DIV/0!	30,000	#DIV/0!	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42																
43		WATER SYSTEM ADMINISTRATION														
44	64133	Customer Service Requests	84,309	-8.48%	93,942	11.43%	97,434	15.57%	99,443	2.06%	101,494	2.06%	103,819	2.29%	105,962	2.06%
45	64136	Small Tools/Equipment/Supplies	8,229	-30.76%	12,008	45.92%	12,133	47.43%	12,261	1.05%	12,391	1.06%	12,540	1.20%	12,676	1.08%
46																
47		SERVICE OF SUPPLY														
48	64141	Supply Inspection & Operation	81,667	-31.89%	121,951	49.33%	116,844	43.07%	119,175	1.99%	121,558	2.00%	124,229	2.20%	126,724	2.01%
49																
50		PUMPING														
51	64161	Pumping Inspection & Operation	248,142	-7.98%	272,513	9.82%	292,263	17.78%	295,627	1.15%	299,061	1.16%	302,955	1.30%	306,542	1.18%
52																
53		TRANSMISSION & DISTRIBUTION														
54	64181	Transmission/Distribution System	289,710	-1.61%	263,131	-9.17%	303,936	4.91%	273,433	-10.04%	313,028	14.48%	283,219	-9.52%	323,023	14.05%
55	64183	Connections	327,329	146.07%	144,366	-55.90%	208,000	-36.46%	211,500	1.68%	215,079	1.69%	219,077	1.86%	222,826	1.71%
56	64185	Meters	146,082	-36.18%	187,265	28.19%	216,500	48.20%	219,230	1.26%	222,018	1.27%	225,177	1.42%	228,091	1.29%
57	64187	Hydrants	46,878	19.80%	39,703	-15.31%	44,287	-5.53%	45,003	1.62%	45,734	1.62%	46,559	1.80%	47,324	1.64%
58																
59		OTHER COMMON SERVICES														
60	64194	Special Water Work Orders	-		-		-		-		-		-		-	
61																
62		WATER SUPPLY SYSTEM	1,518,102	2.34%	1,429,672	-5.83%	1,670,544	10.04%	1,660,669	-0.59%	1,721,331	3.65%	1,714,697	-0.39%	1,776,512	3.61%
63																

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD
1		CITY OF PORT ALBERNI														
2		WATER REVENUE FUND - 5 YEAR PLAN														
3			2019		2019		2020		2021		2022		2023		2024	
4			Actual (unaudited)		Amended											
5																
6																
64		FISCAL SERVICES														
65																
66		DEBT														
67		68120 Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68		68130 Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		DEBT	82,743		82,743		82,743		82,743		82,743		82,743		82,743	
70																
71		TRANSFERS TO FUNDS AND RESERVES														
72		68211 Transfer To Capital Reserves	-		-		-		-		-		-		-	
73		68220 Transfers To Water Capital Fund	1,699,425	37.57%	2,340,500	37.72%	935,000	-44.98%	1,152,000	23.21%	350,000	-69.62%	4,000,000	1042.86%	1,350,000	-66.25%
74		68230 Transfer to Infrastructure Capital Reserve	-	-100.00%	(100)	#DIV/0!	1,355,268	#DIV/0!	1,348,421	-0.51%	2,173,877	61.22%	(1,383,691)	-163.65%	1,292,009	-193.37%
75		68910 Debt Reserve Fund Transfer	-	-100.00%	3,300	#DIV/0!	3,300	#DIV/0!	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76		TRANSFERS	1,699,425	-19.40%	2,343,700	37.91%	2,293,568	34.96%	2,503,721	9.16%	2,527,177	0.94%	2,619,609	3.66%	2,645,309	0.98%
77																
78		FISCAL SERVICES	1,782,168	-18.66%	2,426,443	36.15%	2,376,311	33.34%	2,586,464	8.84%	2,609,920	0.91%	2,702,352	3.54%	2,728,052	0.95%
79																
80		EXCESS OF REVENUE OVER EXPENSE	-		-		-		-		-		-		-	
81																
82		WATER FUND EXPENSE	3,300,270	-10.18%	3,856,115	16.84%	4,046,855	22.62%	4,247,133	4.95%	4,331,251	1.98%	4,417,049	1.98%	4,504,564	1.98%
83																



**CITY OF PORT ALBERNI
PARKS AND RECREATION CAPITAL RESERVE**

Established: 21-Aug-2000

	2019 <i>Actual</i>	2020	2021	2022	2023	2024
RECEIPTS						
Balance forward (2009)	-	-	-	-	-	-
Investment Income	52,351	35,000	25,000	25,000	25,000	25,000
Recreation Services Surcharge	288,215	127,233	135,000	135,000	135,000	135,000
Other Deposits	-	-	-	-	-	-
Transfers	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	-
	340,566	162,233	160,000	160,000	160,000	160,000
EXPENSES						
Parks & Recreation Properties and Facilities	-	150,000	-	-	-	-
	-	150,000	-	-	-	-
REVENUE OVER (UNDER) EXPENSE	340,566	12,233	160,000	160,000	160,000	160,000
FUND EQUITY - ENDING	2,513,614	2,525,847	2,685,847	2,845,847	3,005,847	3,165,847



CITY OF PORT ALBERNI
CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN

Established: 8-Aug-1994

	2019 <i>Actual</i>	2020	2021	2022	2023	2024
RECEIPTS						
Investment Income	51,735	35,000	35,000	35,000	35,000	35,000
New Deal Gas Tax Funds	1,638,361	741,000	741,000	228,500	248,500	252,000
Miscellaneous	80,000	80,000	80,000	80,000	80,000	80,001
	<u>1,770,096</u>	<u>856,000</u>	<u>856,000</u>	<u>343,500</u>	<u>363,500</u>	<u>367,001</u>
EXPENSES						
Gas Tax - capital projects	986,510	1,205,000	1,246,000	182,500	202,500	-
Gas Tax - operating (capacity bldg)	46,000	46,000	46,000	46,000	46,000	46,000
Capital Expenditures - Special	-	-	-	-	-	-
Capital Expenditures	-	-	-	-	-	-
	<u>1,032,510</u>	<u>1,251,000</u>	<u>1,292,000</u>	<u>228,500</u>	<u>248,500</u>	<u>46,000</u>
REVENUE OVER EXPENSES	<u>737,586</u>	<u>(395,000)</u>	<u>(436,000)</u>	<u>115,000</u>	<u>115,000</u>	<u>321,001</u>
FUND EQUITY - ENDING	<u>\$ 1,058,626</u>	<u>\$ 663,626</u>	<u>\$ 227,626</u>	<u>\$ 342,626</u>	<u>\$ 457,626</u>	<u>\$ 778,627</u>



CITY OF PORT ALBERNI

EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN Established: 31-Dec-1973

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
Sale of Equipment		-	-	-	-	-
Investment Income	139,296	100,000	100,000	40,000	30,000	30,000
Transfers from General Revenue	42,000	64,000	34,000	30,000	24,000	18,000
Contributions - ERRF Schedule	827,193	903,442	966,194	1,003,756	1,024,297	1,055,026
	1,008,489	1,067,442	1,100,194	1,073,756	1,078,297	1,103,026
EXPENSES						
Transfer to Capital Works Bylaw	-	-	-	-	-	-
Equipment Purchases	586,500	318,955	2,686,625	2,392,085	848,253	1,673,725
	586,500	318,955	2,686,625	2,392,085	848,253	1,673,725
REVENUE OVER EXPENSES	421,989	748,487	(1,586,431)	(1,318,329)	230,044	(570,699)
FUND EQUITY - ENDING	6,353,618	7,102,105	5,515,674	4,197,345	4,427,389	3,856,690



CITY OF PORT ALBERNI
LAND SALE RESERVE FUND - 5 YEAR PLAN

Established: pre 1970

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Sale of Property	1,000	1,000	1,000	1,000	1,000	1,000
Investment Income	19,812	8,000	8,500	9,500	9,700	10,000
Transfer from RCMP Surplus	-	-	-	-	-	-
Transfer from Off Street Parking R	-	-	-	-	-	-
	<u>20,812</u>	<u>9,000</u>	<u>9,500</u>	<u>10,500</u>	<u>10,700</u>	<u>11,000</u>
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Acquisitions and Expenses	683,000	50,000	50,000	50,000	50,000	50,000
	<u>683,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
REVENUE OVER EXPENSES	<u>(662,188)</u>	<u>(41,000)</u>	<u>(40,500)</u>	<u>(39,500)</u>	<u>(39,300)</u>	<u>(39,000)</u>
FUND EQUITY - ENDING	<u>185,944</u>	<u>144,944</u>	<u>104,444</u>	<u>64,944</u>	<u>25,644</u>	<u>(13,356)</u>



CITY OF PORT ALBERNI

DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLA Established: 22-Mar-2010

	2019 <i>Actual</i>	2020	2021	2022	2023	2024
RECEIPTS						
Contributions	671,715	15,000	15,000	15,000	15,000	15,000
Investment Income	3,000	3,500	3,500	3,500	3,500	3,500
	674,715	18,500	18,500	18,500	18,500	18,500
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Acquisitions and Expenses	190,000	100,000	-	-	-	-
	190,000	100,000	-	-	-	-
REVENUE OVER EXPENSES	484,715	(81,500)	18,500	18,500	18,500	18,500
FUND EQUITY - ENDING	1,331,174	1,249,674	1,268,174	1,286,674	1,305,174	1,323,674



**CITY OF PORT ALBERNI
CEMETERY TRUST FUND - 5 YEAR PLAN**

	2019 <i>Actual</i>	2020	2021	2022	2023	2024
RECEIPTS						
Sale Proceeds	6,570	3,000	3,000	3,000	3,000	3,000
Investment Income	3,600	2,000	2,000	2,000	2,000	2,000
	<u>10,170</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
EXPENSES						
Transfer to General Revenue	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,001</u>
REVENUE OVER EXPENDITURE	<u>8,170</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>2,999</u>
FUND EQUITY - ENDING	<u>170,959</u>	<u>173,959</u>	<u>176,959</u>	<u>179,959</u>	<u>182,959</u>	<u>185,958</u>



CITY OF PORT ALBERNI
CARBON TRUST RESERVE FUND - 5 YEAR PLAN

Established: 13-May-2013

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Contributions	93,700	93,700	93,700	93,700	93,700	93,700
Investment Income	5,926	2,000	3,000	4,000	4,000	4,000
	<u>99,626</u>	<u>95,700</u>	<u>96,700</u>	<u>97,700</u>	<u>97,700</u>	<u>97,700</u>
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Projects and Expenses	376,230	22,600	40,000	-	-	-
	<u>376,230</u>	<u>22,600</u>	<u>40,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
REVENUE OVER EXPENSES	<u>(276,604)</u>	<u>73,100</u>	<u>56,700</u>	<u>97,700</u>	<u>97,700</u>	<u>97,700</u>
FUND EQUITY - ENDING	<u>26,104</u>	<u>99,204</u>	<u>155,904</u>	<u>253,604</u>	<u>351,304</u>	<u>449,004</u>



CITY OF PORT ALBERNI

ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN - AMENDEI Established: 14-Oct-2014

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Dividends Received	150,000	-	-	-	-	-
Donations Received						
Investment Income	1,500	1,500	1,500	1,500	1,500	1,500
	<u>151,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Projects and Expenses	10,000	10,000	10,000	10,000	10,000	10,000
	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
REVENUE OVER EXPENSES	<u>141,500</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>
FUND EQUITY - ENDING	<u>247,922</u>	<u>239,422</u>	<u>230,922</u>	<u>222,422</u>	<u>213,922</u>	<u>205,422</u>



CITY OF PORT ALBERNI
PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN

Established: 12-Jun-2006

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
<hr/>						
RECEIPTS						
Investment Income	\$ 5,276	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Sale of Parkland	-	-	-	-	-	-
Parkland Dedication Deposits	-	-	-	-	-	-
Historical correction	-	-	-	-	-	-
	5,276	2,500	2,500	2,500	2,500	2,500
<hr/>						
EXPENSES						
Acquisition of Parkland	-	-	-	-	-	-
	-	-	-	-	-	-
<hr/>						
REVENUE OVER (UNDER) EXPENSE	5,276	2,500	2,500	2,500	2,500	2,500
<hr/>						
FUND EQUITY - ENDING	\$ 292,895	\$ 295,395	\$ 297,895	\$ 300,395	\$ 302,895	\$ 305,395
<hr/>						



2020

	NET TAXABLE VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	2,053,235,500	2,236,980,800	13,708,497	14,530,792	59.75%	59.75%	6.6765	6.4957	1.0000	1.0000
UTILITIES	2,023,100	2,174,300	54,588	57,863	0.24%	0.24%	26.9825	26.6121	4.0414	4.0969
MAJOR IND.	91,504,200	93,059,000	5,068,910	5,372,965	22.09%	22.09%	55.3954	57.7372	8.2970	8.8885
LIGHT IND.	2,257,200	2,307,800	125,457	132,983	0.55%	0.55%	55.5810	57.6233	8.3248	8.8710
BUSINESS	284,910,946	299,941,553	3,964,826	4,202,654	17.28%	17.28%	13.9160	14.0116	2.0843	2.1570
NON-PROFIT	2,483,500	2,451,700	18,547	19,659	0.08%	0.08%	6.6765	6.4957	1.0000	1.0000
FARM	90,784	90,784	719	763	0.00%	0.00%	6.6765	6.4957	1.0000	1.0000
TOTAL	2,436,505,230	2,637,005,937	22,941,545	24,317,678.92	100.00%	100.00%				

24,317,678.92

AVERAGE SINGLE FAMILY RESIDENCE

New Single Family homes 19

Business & other classes amount increase 5.9%

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$291,383	\$1,963.38	\$315,381	\$2,048.63	\$85.25	4.3%

Residential single family homes per BCA:

Residential single family home assessment per BCA:

2020	2019	2018
6,373	\$ 6,354	6318
2,009,922,700	1,851,598,600	1,561,415,400

**** NMC represent 1.22% of change

Capital 2020-2024		General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov	Other	Capital Wks	Water Revenue		Sewer Revenue		Total Project
				Operating	Reserves			Assistance		Reserves	Operating	Reserves	Operating	Reserves	Expenditure
STRATEGIC CAPITAL PROJECTS 2020 FUNDING SOURCES															
Community Safety Building - Renovate to Suit 3rd Ave. Upgrades		500,000	150,000					400,000			400,000		400,000		150,000
City Welcome Sign		100,000					50,000								1,700,000
															150,000
TOTAL EXPENDITURE		600,000	150,000	-	-	-	50,000	400,000	-	-	400,000	-	400,000	-	2,000,000
OPERATING CAPITAL PROJECTS 2020 FUNDING SOURCES		General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov	Other	Capital Wks	Water Revenue		Sewer Revenue		Total Project
ADMINISTRATION		Operating	Reserves					Assistance		Reserves	Operating	Reserves	Operating		Expenditure
Computer Equipment Replacement					66,900										-
Server Upgrade/Refresh 5 Year ERRF Cycle					-										66,900
															-
		-	-	-	66,900	-	-	-	-	-	-	-	-	-	66,900
															-
FIRE DEPARTMENT															-
															-
															-
															-
Self-Contained Breathing Apparatus (SCBA)		69,857	128,143		66,655										264,655
		69,857	128,143	-	66,655	-	-	-	-	-	-	-	-	-	264,655
TRANSPORTATION SERVICES															-
Replace 2007 Ford Ranger Pickup #171					33,600										33,600
Replace 2007 John Deere Backhoe #302					151,800										151,800
					185,400										185,400
ROAD CONSTRUCTION & SEWER/STORM/WATER PROJECTS															-
6th Ave-Argyle to Angus 150m (ptp, wtr, st,sani)- Paving & Storm							210,000						90,000		300,000
4th Ave-Bruce to Melrose 240m (ptp,sani,st)		80,000					125,000						125,000		330,000
Melrose St-6th Ave to 8th (ptp, st, sani)							480,000							560,000	1,040,000
Burde Street Anderson to 17th Watermain replacement 300mm							-		100,000	DCC Reserve	460,000				560,000
		80,000	-	-	-	-	815,000	-	100,000	-	460,000	-	215,000	560,000	2,230,000
TRAFFIC UPGRADES															
10th Ave/ Roger St. Traffic Signal Controller Replacement		31,000													31,000
		31,000	-	-	-	-	-	-	-	-	-	-	-	-	31,000
STORM															-
Replacements & Upgrades															-
Sm Capital Storm Replacement			100,000												100,000
Replacement															-
Re-lining Program															-
															-
Re-lining Program (Coal Creek/ 3rd Ave Crossing/ 2nd-3rd, Johnson)		200,000					100,000								300,000
															-
New Main Installs															-
Montrose St. Lane East of 6th Ave 100m new 250mm							60,000								60,000
		200,000	100,000	-	-	-	160,000	-	-	-	-	-	-	-	3

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks Reserves	Water Revenue		Sewer Revenue		Total Project Expenditure
	Operating	Reserves					Assistance	Other		Operating	Reserves	Operating	Reserves	
<u>PARKS</u>														-
Penny Lane Bridge Replacement	25,000							15,000						25,000
Victoria Quay Shelter		5,000												20,000
Johnston Rd Planter Box Installation		16,000												16,000
	25,000	21,000	-	-	-	-	-	15,000	-	-	-	-	-	61,000
<u>CULTURAL SERVICES</u>														-
McLean Mill Capital Projects	30,000							90,000						120,000
	30,000	-	-	-	-	-	-	90,000	-	-	-	-	-	120,000
<u>PARKS, RECREATION & HERITAGE</u>														-
Aquatic Centre Pool Repairs	100,000													100,000
Curling Club Ice Plant Replacement						40,000		40,000						80,000
Echo Park Field House Furnace #2	6,600													6,600
Echo Park Field House Security Cameras	15,000													15,000
Multiplex - Small Equipment	19,640													19,640
Multiplex- Replace Weyerhaeuser Lighting -LED								100,000	Carbon Reserve					100,000
Clock Tower AHQ		100,000						150,000	Parks & Rec Reserve					250,000
	141,240	100,000	-	-	-	40,000	-	290,000	-	-	-	-	-	571,240
TOTAL 2020 GENERAL CAPITAL														
<u>WATER WORKS</u>														-
<u>Main Renewals & Upgrades</u>														-
Dead Ends & Distribution Upgrades											100,000			100,000
Cowichan Reservoir to Burde St. New Twin Main Ph 4 (church St./16th Ave to Montrose St./15th Ave 420m 150mm PVC & 450mm HDPE											1,000,000			1,000,000
<u>Treatment, Pumping & Metering</u>														-
Water Meter Replacement Program 6 yrs.											400,000			400,000
SCADA Software Upgrade										75,000				75,000
	-	-	-	-	-	-	-	-	-	75,000	1,500,000	-	-	1,575,000
TOTAL WATER CAPITAL														
<u>SEWER SYSTEM</u>														-
<u>Renewals /Relines</u>														-
Small Capital Main Replacements												100,000		100,000
Sewer Main Video Program												100,000		100,000
Johnston Rd Elizabeth to Gertrude 120m 300mm Reline												95,000		95,000
Harbour Rd/Bruce St Outfall Reline												100,000		100,000
Montrose St Lane east of 6th Ave 100m 200mm PVC												60,000		60,000
Sewer Lagoon Project additional estimates					5,680,000							4,300,000		9,980,000
<u>Treatment & Pumping</u>														-
SCADA Software Upgrade												75,000		75,000
	-	-	-	-	5,680,000	-	-	-	-	-	-	430,000	4,400,000	10,510,000
TOTAL 2020 CAPITAL														
STRATEGIC CAPITAL PROJECTS 2021	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks Reserves	Water Revenue		Sewer Revenue		Total Project Expenditure
FUNDING SOURCES	Operating	Reserves					Assistance	Other		Operating	Reserves	Operating	Reserves	
Quay to Quay Trail system	1,112,000					388,000								1,500,000
Implement Argyle (1st-3rd) Kingsway to Harbour Quay	762,500					87,500				100,000				950,000
														-
TOTAL EXPENDITURE	1,874,500	-	-	-	-	475,500	-	-	-	100,000	-	-	-	2,450,000

Capital 2020-2024		General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue		Total Project	
Operating	Reserves	Assistance	Other					Reserves	Operating		Reserves	Operating	Reserves			
OPERATING CAPITAL PROJECTS 2021		General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov	Assistance	Other	Capital Wks	Water Revenue		Sewer Revenue		Total Project
FUNDING SOURCES		Operating	Reserves									Operating	Reserves	Operating	Reserves	
ADMINISTRATION																-
Computer Equipment Replacement					68,200											68,200
		-	-	-	68,200	-	-	-	-	-	-	-	-	-	-	68,200
FIRE DEPARTMENT																-
Replace 2006 Ford F550 Rescue Truck #8		35,400			89,600											125,000
Replace Holmatro Hydraulic Tools		55,000														
Replace 1991 Pumper Truck #1		128,000			609,643											
Firehall Structural Prep for Ladder Truck 2 replacement							88,000									88,000
		218,400	-	-	699,243	-	88,000	-	-	-	-	-	-	-	-	213,000
TRANSPORTATION																-
Replace 2008 Dodge Ram 2500 PU (Carpenter) #151					33,482											33,482
Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154					32,000											32,000
Replace 1996 Triple Axle Tilt Trailer #388					45,700											45,700
Replace 2012 Int'l Flusher/Vac Truck #435					405,800											405,800
Replace 2007 Volvo Tandem Dump Truck #265					217,500											217,500
Replace 1998 GMC 4.5M3 Dump Truck #259					110,400											110,400
Replace 1999 GMC 4.5M3 Dump Truck #260					110,000											110,000
Replace 2006 Langfab Dump Pup Trailer #367					45,700											45,700
Replace 2005 Ford F350 W/Comp Body #520					90,000											90,000
Replace 2004 Chev Cube Van #616					49,700											49,700
Replace 2006 Ford FE350 Pass Van #619					59,600											59,600
Replace 2006 Ford F550 Haul All #613					134,600											134,600
		-	-	-	1,334,482	-	-	-	-	-	-	-	-	-	-	1,334,482
ROAD CONSTRUCTION & SEWER/STORM/WATER PROJECTS																-
																-
																-
6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)							150,000		280,000	MFA Surplus		100,000		50,000		580,000
7th Ave-Redford to Bute 180m (ptp, storm)		105,000					40,000									145,000
		105,000	-	-	-	-	190,000	-	280,000	-	-	100,000	-	50,000	-	725,000
TRAFFIC UPGRADES																-
																-
Traffic Signal controller Replacement		27,000														27,000
		27,000	-	-	-	-	-	-	-	-	-	-	-	-	-	27,000
STORM																-
Replacements & Upgrades																-
Re-lining Project		300,000														300,000
Margaret St Storm Pump Upgrade		112,500					112,500									225,000
Sm Capital Storm Main Replacements			100,000													100,000
		412,500	100,000	-	-	-	112,500	-	-	-	-	-	-	-	-	625,000
WORKS-OTHER																-
																-
Victoria Quay Bridge Deck Rehabilitation		200,000														200,000
Garbage Carts					570,700											570,700
		200,000	-	-	570,700	-	-	-	-	-	-	-	-	-	-	770,700
PARKS																-
																-
Scott Kenny Trail -4th Bridge		100,000							50,000	Carbon Tax						150,000
Scott Kenny Trail - Stairway to South Gate									40,000	Carbon Tax						40,000
		100,000	-	-	-	-	-	-	90,000	-	-	-	-	-	-	190,000

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks Reserves	Water Revenue		Sewer Revenue		Total Project Expenditure
	Operating	Reserves					Assistance	Other		Operating	Reserves	Operating	Reserves	
<u>TRANSPORTATION SERVICES</u>														-
														-
Replace 2009 Case 580 Sm Backhoe #303				137,100										137,100
Replace 1997 Big 40 Diesel Miller Welder #393				18,500										18,500
Replace 2007 Ford F350 Pickup (Carpenter) #622				37,500										37,500
Replace 2007 GMC C5500 Utility Dump Trk #240				110,000										110,000
Replace 2005 Volvo Tandem Gravel #264				185,000										185,000
Replace 2007 GMC 5500 W/Service Box #140				93,100										93,100
Replace 2009 Dodge 5500 Service Truck #141				85,000										85,000
Replace 2007 Dodge Caliber #721				23,285										23,285
	-	-	-	689,485	-	-	-	-	-	-	-	-	-	689,485
<u>PAVING & ROAD CONSTRUCTION</u>														-
														-
Burde St-11th Ave to Estevan 650m (ptp, water)	490,000					100,000				350,000				940,000
Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000													200,000
	690,000	-	-	-	-	100,000	-	-	-	350,000	-	-	-	1,140,000
<u>TRAFFIC UPGRADES</u>														-
														-
Traffic Light Controller 10th & Roger	29,000													29,000
	29,000	-	-	-	-	-	-	-	-	-	-	-	-	29,000
<u>STORM</u>														-
														-
Replacements & Upgrades														-
Re-lining Project	300,000													300,000
Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	32,500					32,500								65,000
	332,500	-	-	-	-	32,500	-	-	-	-	-	-	-	365,000
<u>WORKS-OTHER</u>														-
														-
Total Survey Station Instrument				50,000										50,000
	-	-	-	50,000	-	-	-	-	-	-	-	-	-	50,000
<u>PARKS</u>														-
														-
Esso Beach Development						50,000		50,000						100,000
Victoria Quay Millstone Park Connector Foot Bridge	115,000													115,000
	115,000	-	-	-	-	50,000	-	50,000	-	-	-	-	-	215,000
<u>CULTURAL SERVICES</u>														-
														-
McLean Mill Capital Projects	30,000							90,000						120,000
	30,000	-	-	-	-	-	-	90,000	-	-	-	-	-	120,000
<u>PARKS, RECREATION & HERITAGE</u>														-
														-
Aquatic Centre Fitness Studio Flooring & Paint	35,000													35,000
Facilities Upgrade	250,000													250,000
Glenwood Centre Generator	25,000													25,000
Recreation Park Stadium Paint	50,000													50,000
Recreation Park Grandstand Cameras	10,000													10,000
	370,000	-	-	-	-	-	-	-	-	-	-	-	-	370,000
TOTAL GENERAL CAPITAL 2022	1,910,500	-	-	2,423,085	-	182,500	-	162,600	-	350,000	-	-	-	5,228,685
<u>WATER WORKS</u>														-
														-
<u>Main Renewals & Upgrades</u>														-
														-
<u>SEWER SYSTEM</u>														-
														-
<u>Renewals /Relines</u>														-
														-
Maitland St-Wood Ave to Kendall St 225m 250mm PVC (ptp st, sani)												160,000		160,000
Sewer Main Video Program												100,000		100,000
Harbour Road Trunk Sewer Replacement												300,000		300,000
	-	-	-	-	-	-	-	-	-	-	-	560,000	-	560,000
TOTAL CAPITAL 2022	1,910,500	-	-	2,423,085	-	182,500	-	162,600	-	350,000	-	560,000	-	5,788,685

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov	Other	Capital Wks	Water Revenue		Sewer Revenue		Total Project
	Operating	Reserves					Assistance		Reserves	Operating	Reserves	Operating	Reserves	Expenditure
														-
STRATEGIC CAPITAL PROJECTS 2023	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue		Total Project
FUNDING SOURCES	Operating	Reserves					Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	Expenditure
														-
														-
														-
TOTAL EXPENDITURE	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING CAPITAL PROJECTS 2023	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue		Total Project
FUNDING SOURCES	Operating	Reserves					Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	Expenditure
ADMINISTRATION														-
Server Upgrade/Refresh 5 Year ERRF Cycle				170,000										71,000
Computer Equipment Replacement				71,000										71,000
	-	-	-	241,000	-	-	-	-	-	-	-	-	-	241,000
FIRE DEPARTMENT														-
Fire Pump Test Pit	50,000													50,000
	50,000	-	-	-	-	-	-	-	-	-	-	-	-	50,000
TRANSPORTATION SERVICES														-
Replace 2004 Ford F450 w/Utility Dump Box #263				70,000										70,000
Replace 1990 Britco Office Trailer #369				26,258										26,258
Replace 1996 Wells Cargo Trailer (Swr) #389				14,100										14,100
Replace 2008 Dodge Ram 3500 Flatdeck (shop) #150				46,200										46,200
Replace 2011 Freightliner Asphalt Patch Truck #266				193,200										193,200
Replace 2005 Ford F250 4X4 Pickup #610				47,500										47,500
Replace 2005 GMC TC5500 152" WB (Hort) #614				85,800										85,800
Replace 2005 GMC TC5500 128" WB (Utili) #615				87,874										87,874
Replace 2008 Ford Ranger 4X4 Pickup #627				36,321										36,321
	-	-	-	607,253	-	-	-	-	-	-	-	-	-	607,253
TRAFFIC UPGRADES														-
Traffic Signal Controller Replacement	31,000													31,000
	31,000	-	-	-	-	-	-	-	-	-	-	-	-	31,000
STORM														-
Replacements & Upgrades														-
Anderson Ave-Maitland to Wallace 200m (ptp, st, san)	32,500					32,500								65,000
New Main Installs														-
Bute St-4th Ave to 10th Ave 500m 600mm	500,000													500,000
Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	80,000					80,000								160,000
6th Ave-Athol St to Dunbar St 270m (st, wtr)	90,000					90,000								180,000
	702,500	-	-	-	-	202,500	-	-	-	-	-	-	-	905,000
WORKS-OTHER														-
PARKS														-
Canal Waterfront Park Pier	100,000													100,000
Paper Mill Dam Playground	75,000													75,000
	175,000	-	-	-	-	-	-	-	-	-	-	-	-	175,000
CULTURAL SERVICES														-
McLean Mill Capital Projects	30,000							90,000						120,000
	30,000	-	-	-	-	-	-	90,000	-	-	-	-	-	120,000
PARKS, RECREATION & HERITAGE														-
Echo Door Access Hardware	20,000													20,000
Facilities Upgrade	250,000													250,000
	270,000	-	-	-	-	-	-	-	-	-	-	-	-	270,000
														-
TOTAL GENERAL CAPITAL 2023	1,228,500	-	-	241,000	-	202,500	-	-	-	-	-	-	-	2,399,253

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue		Total Project
	Operating	Reserves					Assistance	Other		Operating	Reserves	Operating	Reserves	
<u>WATER WORKS</u>														-
Main Renewals & Upgrades														-
River Road Main 2,400m 350AC										2,000,000				2,000,000
Bainbridge Plant to Cowichan Reservoir Supply Main Replacement					3,000,000					2,000,000	2,000,000			7,000,000
	-	-	-	-	3,000,000	-	-	-	-	4,000,000	2,000,000	-	-	9,000,000
<u>SEWER SYSTEM</u>														-
Renewals /Relines														-
Sewer Main Video Program												100,000		100,000
	-	-	-	-	-	-	-	-	-	-	-	100,000	-	100,000
														-
TOTAL CAPITAL 2023	1,228,500	-	-	241,000	3,000,000	202,500	-	-	-	4,000,000	2,000,000	100,000	-	11,499,253
														-
<u>STRATEGIC CAPITAL PROJECTS 2024</u>														-
<u>FUNDING SOURCES</u>	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating	Reserves	Sewer Revenue Operating	Reserves	Total Project Expenditure
														-
														-
														-
TOTAL EXPENDITURE	-	-	-	-	-	-	-	-	-	-	-	-	-	-
														-
<u>OPERATING CAPITAL PROJECTS 2024</u>														-
<u>FUNDING SOURCES</u>	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating	Reserves	Sewer Revenue Operating	Reserves	Total Project Expenditure
<u>ADMINISTRATION</u>														-
Computer Equipment Replacement				72,400										72,400
	-	-	-	72,400	-	-	-	-	-	-	-	-	-	72,400
														-
<u>TRANSPORTATION SERVICES</u>														-
Replace 1992 Ingersoll Rand Compressor/Trailer #377				29,600										29,600
Replace 2018 Freightliner Garbage Truck #401				443,060										443,060
Replace 2018 Freightliner Garbage Truck #402				443,060										443,060
Replace 2018 Freightliner Garbage Truck #403				443,060										443,060
Replace 2012 Chev 3500 Service Truck #521				77,681										77,681
Replace 2014 Toyota Tacoma #522				50,500										50,500
2011 Chev Silverado 4x4 #13				60,564										60,564
	-	-	-	1,547,525	-	-	-	-	-	-	-	-	-	1,547,525
														-
<u>TRAFFIC UPGRADES</u>														-
Traffic Signal Controller Replacement	33,000													33,000
	33,000	-	-	-	-	-	-	-	-	-	-	-	-	33,000
														-
<u>WORKS-OTHER</u>														-
Total Station Survey Instrument				53,800										53,800
	-	-	-	53,800	-	-	-	-	-	-	-	-	-	53,800
														-
<u>CULTURAL SERVICES</u>														-
McLean Mill Capital Projects	30,000							90,000						120,000
	30,000		-	-	-	-	-	90,000	-	-	-	-	-	120,000
														-
<u>PARKS, RECREATION & HERITAGE</u>														-
Facilities Upgrade	250,000													250,000
	250,000		-	-	-	-	-	-	-	-	-	-	-	250,000
														-
TOTAL GENERAL CAPITAL 2024	313,000	-	-	1,673,725	-	-	-	90,000	-	-	-	-	-	2,076,725

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks Reserves	Water Revenue		Sewer Revenue		Total Project Expenditure
	Operating	Reserves					Assistance	Other		Operating	Reserves	Operating	Reserves	
<u>Main Renewals & Upgrades</u> <u>Dead Ends & Distribution Upgrades</u> <u>Installations</u> Treatment, Pumping & Metering										800,000				-
														-
														-
														-
										350,000				-
														-
										200,000				-
	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000
SEWER SYSTEM Maitland St-3rd Ave to 6th Ave Renewals /Relines Small Capital Main Replacements												400,000		-
														-
												250,000		-
												650,000		-
	-	-	-	-	-	-	-	-	-	-	-			-
TOTAL CAPITAL 2024	1,663,000	1,350,000	1,350,000	3,023,725	1,350,000	1,350,000	1,350,000	1,440,000	1,350,000	1,350,000	1,350,000	2,000,000	1,350,000	4,076,725