

# CITY OF PORT ALBERNI AMENDED 5 YEAR FINANCIAL PLAN

2020-2024

DRAFT



# CITY OF PORT ALBERNI CONSOLIDATED FINANCIAL PLAN 2020-2024

	2019	2019	2020	2021	2022	2023	2024
Revenue Taxes	Actual (unaudited)	Budget					
Property Taxes	23,151,826	23,153,216	24,317,679	25,987,007	27,016,020	27,820,211	28,648,527
Other Taxes	705,800	710,141	710,200	710,200	710,200	710,200	707,000
Grants in Lieu of Taxes	212,570	219,500	219,500	219,500	219,500	219,500	219,500
Granto III Elea di Taxeo	212,010	210,000	210,000	210,000	210,000	210,000	210,000
Fees and Charges							
Sales of Service	3,643,567	3,446,969	3,802,504	3,524,542	3,491,883	3,537,650	3,590,971
Sales of Service/Utilities	6,067,914	6,884,738	7,133,173	7,392,302	7,536,449	7,690,879	7,848,581
Service to other Government	57,371	167,000	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	309,515	228,640	237,140	238,140	240,140	242,140	242,140
Rentals	145,112	143,200	144,300	145,500	146,700	147,900	147,900
Interest/Penalties/Miscellaneous	985,587	629,100	638,575	736,775	736,775	736,775	736,775
Grants/Other Governments	1,120,424	1,107,340	1,507,340	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions	699,630	699,630	395,000	460,000	162,600	90,000	90,000
	37,099,316	37,389,474	39,272,411	40,688,305	41,534,607	42,469,595	43,505,734
Expenses							
Debt Interest	320,914	396,128	487,816	487,816	487,816	487,816	487,816
Capital Expenses	8,799,040	8,799,040	9,018,195	8,721,303	5,870,271	12,759,802	6,225,076
Other Municipal Purposes							
General Municipal	4,237,283	3,958,444	4,263,800	4,310,001	4,472,617	4,471,229	4,613,354
Police Services	6,685,905	7,325,995	7,493,161	7,649,642	7,847,848	8,053,087	8,260,107
Fire Services	3,916,399	3,589,253	3,657,489	3,750,092	3,872,436	3,964,686	4,059,461
Other Protective Services	269,288	260,413	262,699	264,886	267,074	269,567	271,976
Transportation Services	4,373,238	4,198,108	4,124,868	4,317,829	4,464,622	4,520,702	4,572,310
Environmental Health and Development Parks and Recreation	2,271,652	2,178,658 5,600,090	2,659,546 5,899,437	2,230,842 6,271,298	2,121,772 6,476,455	2,158,613 6,612,515	2,245,650 6,941,793
Cultural	6,029,061 1,350,617	1,302,804	1,409,031	1,442,847	1,476,477	1,506,096	1,531,180
Water	1,518,102	1,429,672	1,670,544	1,660,669	1,721,331	1,714,697	1,776,512
Sewer	1,263,687	1,243,229	1,362,676	1,379,906	1,397,507	1,416,790	1,435,179
Contingency	20,752	264,700	300,000	200,000	200,000	200,000	200,000
Contingency	20,702	201,700	000,000	200,000	200,000	200,000	200,000
	41,055,937	40,546,534	42,609,262	42,687,130	40,676,226	48,135,600	42,620,414
Revenue Over (Under) Expenses Before Other	(3,956,621)	(3,157,060)	(3,336,851)	(1,998,825)	858,381	(5,666,006)	885,320
Other							
Other Debt Proceeds						3,000,000	
Debt Principal	(254,557)	(347,143)	(476,634)	(476,634)	(476,634)	(476,634)	(476,634)
Transfer from Equipment Replacement Reserve	522,500	522,500	254,955	2,652,625	2,358,085	814,253	1,639,725
Transfer from Land Sale Reserve	683,000	683,000	204,800	2,002,020	2,000,000	014,200	1,000,120
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	2,953,609	2,222,384	3,496,530	(179,166)	(2,741,832)	2,326,387	(2,050,411)
Transfer from (to) Surplus	50,069	74,319	60,000	(170,100)	(2,741,002)	-	(2,000,111)
		, ,,,-,-	1				
	3,956,621	3,157,060	3,336,851	1,998,825	(858,381)	5,666,006	(885,320)
Balanced Budget		-		-	-	-	-

CITY OF PORT ALBERN   GENERAL REVENUE FUND - 8 YEAR PLAN   2019   2019   2020   2021   2022   2023   2024   2024   2025   2025   2025   2025   2026	0.00% 12,000 0.00% 695,000 2.90% 29,355,527	3.00% 0.00% 2.98% 0.00% 0.00%
2019   2019   2019   2020   2021   2022   2023   2024   2023   2023   2023   2024   2023   2023   2023   2023   2024   2023   2023   2023   2024   2023	3.00% 28,436,856 0.00% 211,671 2.98% 28,648,527 0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 2.98% 0.00% 0.00%
11111 General Purposes - Taxes   22,940,182   3.00%   24,318,008   6.01%   24,106,008   5.08%   25,775,336   6.92%   26,804,349   3.99%   27,608,540     11112 Debt Purposes - Taxes   21,644   -0.01%   211,671   0.01%   211,671   0.01%   211,671   0.00%   211,671   0.00%   211,671   0.00%   211,671     TAX LEVY   23,151,826   2.98%   24,529,679   5.95%   24,317,679   5.04%   25,987,007   6.86%   27,016,020   3.96%   27,820,211     1210 Local Improvements   -	3.00% 28,436,856 0.00% 211,671 2.98% 28,648,527 0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 2.98% 0.00% 0.00%
11111 General Purposes - Taxes   22,940,182   3.00%   24,318,008   6.01%   24,106,008   5.08%   25,775,336   6.92%   26,804,349   3.99%   27,608,540     11112 Debt Purposes - Taxes   21,644   -0.01%   211,671   0.01%   211,671   0.01%   211,671   0.00%   211,671   0.00%   211,671   0.00%   211,671     TAX LEVY   23,151,826   2.98%   24,529,679   5.95%   24,317,679   5.04%   25,987,007   6.86%   27,016,020   3.96%   27,820,211     1210 Local Improvements   -	3.00% 28,436,856 0.00% 211,671 2.98% 28,648,527 0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 2.98% 0.00% 0.00%
11111 General Purposes - Taxes   22,940,182   3.00%   24,318,008   6.01%   24,106,008   5.08%   25,775,336   6.92%   26,804,349   3.99%   27,608,540     11112 Debt Purposes - Taxes   21,644   -0.01%   211,671   0.01%   211,671   0.01%   211,671   0.00%   211,671   0.00%   211,671   0.00%   211,671     TAX LEVY   23,151,826   2.98%   24,529,679   5.95%   24,317,679   5.04%   25,987,007   6.86%   27,016,020   3.96%   27,820,211     1210 Local Improvements   -	3.00% 28,436,856 0.00% 211,671 2.98% 28,648,527 0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 2.98% 0.00% 0.00%
11111   General Purposes - Taxes   22,940,182   3.00%   24,318,008   6.01%   24,106,008   5.08%   25,775,366   6.92%   26,804,349   3.99%   27,608,540     11112   Debt Purposes - Taxes   211,644   -0.01%   211,671   0.01%   211,671   0.01%   211,671   0.00%   211,671   0.00%   211,671     TAX LEVY   23,151,826   2.98%   24,529,679   5.95%   24,317,679   5.04%   25,987,007   6.86%   27,016,020   3.96%   27,820,211     11210   Local Improvements   -	0.00%         211,671           2.98%         28,648,527           0.00%         12,000           0.00%         12,000           0.00%         695,000           2.90%         29,355,527           0.00%         500	0.00% 2.98% 0.00% 0.00%
11111 General Purposes - Taxes   22,940,182   3.00%   24,318,008   6.01%   24,106,008   5.08%   25,775,336   6.92%   26,804,349   3.99%   27,608,540     11112 Debt Purposes - Taxes   21,644   -0.01%   211,671   0.01%   211,671   0.01%   211,671   0.00%   211,671   0.00%   211,671   0.00%   211,671     TAX LEVY   23,151,826   2.98%   24,529,679   5.95%   24,317,679   5.04%   25,987,007   6.86%   27,016,020   3.96%   27,820,211     1210 Local Improvements   -	0.00%         211,671           2.98%         28,648,527           0.00%         12,000           0.00%         12,000           0.00%         695,000           2.90%         29,355,527           0.00%         500	0.00% 2.98% 0.00% 0.00%
11111 General Purposes - Taxes   22,940,182   3.00%   24,318,008   6.01%   24,106,008   5.08%   25,775,336   6.92%   26,804,349   3.99%   27,608,540     11112 Debt Purposes - Taxes   21,644   -0.01%   211,671   0.01%   211,671   0.01%   211,671   0.00%   211,671   0.00%   211,671   0.00%   211,671     TAX LEVY   23,151,826   2.98%   24,529,679   5.95%   24,317,679   5.04%   25,987,007   6.86%   27,016,020   3.96%   27,820,211     1210 Local Improvements   -	0.00%         211,671           2.98%         28,648,527           0.00%         12,000           0.00%         12,000           0.00%         695,000           2.90%         29,355,527           0.00%         500	0.00% 2.98% 0.00% 0.00%
11111   General Purposes - Taxes   22,940,182   3.00%   24,318,008   6.01%   24,106,008   5.08%   25,775,366   6.92%   26,804,349   3.99%   27,608,540     11112   Debt Purposes - Taxes   211,644   -0.01%   211,671   0.01%   211,671   0.01%   211,671   0.00%   211,671   0.00%   211,671     TAX LEVY   23,151,826   2.98%   24,529,679   5.95%   24,317,679   5.04%   25,987,007   6.86%   27,016,020   3.96%   27,820,211     11210   Local Improvements   -	0.00%         211,671           2.98%         28,648,527           0.00%         12,000           0.00%         12,000           0.00%         695,000           2.90%         29,355,527           0.00%         500	0.00% 2.98% 0.00% 0.00%
TAX LEVY 23,151,826 2,98% 24,529,679 5,95% 24,317,679 5,04% 25,987,007 6,86% 27,016,020 3,96% 27,820,211    13	0.00%         211,671           2.98%         28,648,527           0.00%         12,000           0.00%         12,000           0.00%         695,000           2.90%         29,355,527           0.00%         500	0.00% 2.98% 0.00% 0.00%
TAX LEVY 23,151,826 2,98% 24,529,679 5,95% 24,317,679 5,04% 25,987,007 6,86% 27,016,020 3,96% 27,820,211  13	2.98%     28,648,527       0.00%     12,000       0.00%     12,000       0.00%     695,000       2.90%     29,355,527       0.00%     500	2.98% 0.00% 0.00% 0.00%
TAX LEVY 23,151,826 2,98% 24,529,679 5,95% 24,317,679 5,04% 25,987,007 6,86% 27,016,020 3,96% 27,820,211    13	0.00% 12,000 0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 0.00% 0.00%
13	0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 0.00%
15	0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 0.00%
15	0.00% 12,000 0.00% 695,000 2.90% 29,355,527	0.00% 0.00%
11910   Utility Tax 1%   694,941   15.82%   694,941   0.00%   695,000   0.01%   695,000   0.00%   69	0.00% 695,000 2.90% 29,355,527 0.00% 500	0.00%
19	2.90% 29,355,527 0.00% 500	2007,000,000,000
1910   Utility Tax 1%   694,941   15.82%   694,941   0.00%   695,000   0.01%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%   695,000   0.00%	2.90% 29,355,527 0.00% 500	2007,000,000,000
Column   FEDERAL GOVERNMENT   FEDERAL GOVERNMENT	0.00% 500	
20     FEDERAL GOVERNMENT		2.90%
FEDERAL GOVERNMENT		1
24   PROVINCIAL GOVERNMENT   -		- 1
24   PROVINCIAL GOVERNMENT   -	0.00% 2,000	0.00%
24   PROVINCIAL GOVERNMENT   -		0.00%
27   12411 Public Housing Grant (in lieu of taxes)   59,851 -0.25%   60,000   0.25%   60,000   0.25%   60,000   0.00%   60,000   60,000   0.00%   60,000   0.		
27   12411 Public Housing Grant (in lieu of taxes)   59,851 -0.25%   60,000   0.25%   60,000   0.25%   60,000   0.00%   60,000   60,000   0.00%   60,000   0.	A STATE OF THE STA	0.00%
27   12411 Public Housing Grant (in lieu of taxes)   59,851 -0.25%   60,000   0.25%   60,000   0.25%   60,000   0.00%   60,	Self-state the state of the sta	0.00%
28 OTHER ENTITIES -	0.00% 60,000	0.00%
29 12910 University of Victoria 400 100.00% 200 -50.00% 200 -50.00% 200 0.00% 200 0.00% 200 0.00% 200		0.00%
30 GRANTS IN LIEU OF TAXES 212,570 -2.80% 219,500 3.26% 219,500 0.00% 219,500 0.00% 219,500 219,500	0.00% 219,500	0.00%
31		
32 SERVICES PROVIDED TO GOVERNMENT		
33		
13121 PRISONER EXPENSE RECOVERY 57,371 -65.65% 167,000 191.09% 167,000 191.09% 167,000 0.00% 167,000 0.00% 167,000	0.00% 167,000	0.00%
35		
36 SALES OF SERVICES		
37		
38 14120 ADMINISTRATION SERVICE CHARGE 36,173 20.58% 33,000 -8.77% 33,000 -8.77% 33,000 0.00% 33,000 0.00% 33,000		0.00%
39 14120.3082 HR Recoveries 500 0.00% 500 0.00% 500 0.00% 500 0.00% 500 0.00% 500 0.00% 500	0.00% 500	0.00%
40		0.4404
41 14221 Law Enforcement Service Charge 225,552 75.07% 128,973 -42.82% 129,112 -42.76% 129,252 0.11% 129,394 0.11% 129,537	ALCO CO. TOTAL TOTAL CONTRACTOR	0.11%
42 14241 Fire Department Service Charge 116,528 -36.30% 188,723 61.95% 192,181 64.92% 195,709 1.84% 199,198 1.78% 202,771		2.00%
43 PROTECTIVE SERVICES 342,080 9.72% 317,696 -7.13% 321,293 -6.08% 324,961 1.14% 328,592 1.12% 332,308	1.13% 336,506	1.26%
44 44 44 44 44 44 44 44 44 44 44 44 44	0.000/ 77.000	0.000
45 14310 Public Works Service Charge 45,773 -30.22% 65,600 43.32% 77,600 69.53% 77,600 0.00% 77,600 0.00% 77,600		0.00%
46 14400 Public Transit Revenue 309,418 -6,71% 342,122 10.57% 335,113 8.30% 340,298 1.55% 340,960 0.19% 341,635	Control of the contro	2 0
TRANSPORTATION SERVICES 355,191 -10.60% 407,722 14.79% 412,713 16.19% 417,898 1.26% 418,560 0.16% 419,235	0.16% 419,235	0.00%
48 - 14433 Commercial Solid Waste Collection 18.695 133.69% 13,000 -30.46% 13,000 -30.46% 13,000 0.00% 13,000 0.00% 13,000	0.00% 13,000	0.00%
		3.21%
50 14434 Residential Solid Waste Collection 680,692 -0.74% 709,626 4.25% 766,396 12.59% 827,708 8.00% 893,488 7.95% 912,252		
51 ENV HEALTH WASTE COLLECTION 699,388 0.81% 722,626 3.32% 779,396 11.44% 840,708 7.87% 906,488 7.82% 925,252	2.07% 954,495	3.16%
52 53 14516 PUBLIC HEALTH-CEMETERIES 71,550 16.91% 61,200 -14.47% 61,200 -14.47% 61,200 0.00% 61,200 0.00% 61,200	0.00% 64.300	0.000/
53 14516 PUBLIC HEALTH-CEMETERIES 71,550 16.91% 61,200 -14.47% 61,200 -14.47% 61,200 0.00% 61,200 0.00% 61,200 -	0.00% 61,200	0.00%
	0.00% 25,500	0.00%
55 14550 PLANNING ADMINISTRATION 73,827 220,99% 23,500 -68.17% 24,500 -66.81% 24,500 0.00% 25,500 4.08% 25,500	0.00% 25,500	0.00%
56 57 14560 ECONOMIC DEVELOPMENT 302,399 616.08% 126,300 -58.23% 521,833 72.56% 146,833 -71.86% 21,833 -85.13% 21,833	0.00% 21,833	0.00%
57 14560 ECONOMIC DEVELOPMENT 302,399 616.08% 126,300 -58.23% 521,833 72.56% 146,833 -71.86% 21,833 -85.13% 21,833 -58.	0.00% 21,033	0.00%
59 14600 Marine Commercial Building 79,764 7.89% 74,668 -6.39% 75,415 -5.45% 76,169 1.00% 76,931 1.00% 77,700	1.00% 78,477	1.00%
60 14601 Port Building 23,471 4.02% 22,789 -2.90% 23,017 -1.93% 23,247 1.00% 23,479 1.00% 23,714		1.00%
61 14602 Market Square 27,807 -21.40% 35,731 28.50% 36,088 29.78% 36,449 1.00% 36,813 1.00% 37,182		1.00%
		35-000-04-0-00
63 ALBERNI HARBOUR QUAY 131,042 -2.48% 135,688 3.55% 137,020 4.56% 138,365 0.98% 139,723 0.98% 141,096	0.000/ 440 404	0.00%
[07]	0.98% 142,481	35-000-04-0-00

	Α	В	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF
1		CITY OF PORT ALBERNI								_		-				
2		GENERAL REVENUE FUND - 5 YEAR F	PLAN													
3	(1)															- 1
4 5 6 7 65	( <del>43-1-43)</del> )															
5	-		2019		2019		2020		2021		2022		2023		2024	- 1
6	$\overline{}$		Actual (unaudited)		Budget											
7																
65		RECREATION SERVICES														1
66		DEODE ATION EAGUITIES														
67		RECREATION FACILITIES														
68	4.4747	O O TO Voult O Total	0.454	40.400/	0.000	F 070/	0.400	0.400/	0.000	0.000/	0.400	4 000/	0.400	4.000/	0.575	4 000/
69 70		0 Gyro Youth Centre	8,454	18.40% -3.59%	8,000	-5.37% 5.80%	8,160	-3.48%	8,323	2.00%	8,406	1.00%	8,490	1.00%	8,575	1.00%
71		2 Echo '67 Centre 4 Glenwood Centre	209,861 55,536	27.03%	222,035 42,470	-23.53%	226,490 42,015	7.92% -24.35%	231,032 42,817	2.01% 1.91%	233,342	1.00% 1.00%	235,676 43,678	1.00% 1.00%	238,033	1.00% 1.00%
72		6 Echo Aquatic Centre	40,345	4.25%	39,444	-23.33%	41,142	1.97%	41,925	1.90%	43,245 42,344	1.00%	42,768	1.00%	44,115 43,195	1.00%
73		8 AV Multiplex	573,902	4.16%	557,441	-2.87%	494,883	-13.77%	499,832	1.00%	504,830	1.00%	509,878	1.00%	514,977	1.00%
74		0 Stadium & Athletic Fields	27,146	-26.35%	37,567	38.39%	29,100	7.20%	29,551	1.55%	29,683	0.45%	29,817	0.45%	29,952	0.45%
75	1172	o otadiam a / timoto / foldo	27,110	20.0070	07,007	00.0070	20,100	7.2070	20,001	1.0070	20,000	0.1070	20,017	0.1070	20,002	0.1070
76		RECREATION PROGRAMS														
77			-													
78		SPORT PROGRAMS	-													
80	14730	0 Glenwood Centre	1,236	-75.28%	4,272	245.63%	3,020	144.34%	3,055	1.16%	3,091	1.18%	3,127	1.16%	3,158	0.99%
81	14732	2 Echo Aquatic Centre	260,073	2.65%	258,417	-0.64%	242,198	-6.87%	247,042	2.00%	251,982	2.00%	257,022	2.00%	262,162	2.00%
82	14734	4 AV Multiplex	33,400	50.08%	22,063	-33.94%	25,260	-24.37%	27,033	7.02%	27,510	1.76%	28,060	2.00%	28,621	2.00%
84																
85		LEISURE DIVISION PROGRAMS	=													
86		8 Children's Programs	46,926	-37.43%	76,500	63.02%	58,000	23.60%	59,160	2.00%	60,343	2.00%	61,550	2.00%	62,781	2.00%
87		O Youth Programs & Services	889	-40.71%	4,335	387.45%	4,422	397.23%	4,510	1.99%	4,600	2.00%	4,692	2.00%	4,786	2.00%
88		2 Adult Programs	74,655	-12.17%	66,300	-11.19%	67,626	-9.42%	68,979	2.00%	70,358	2.00%	71,765	2.00%	73,201	2.00%
89	14750	O Special Events	1,652	65.19%	1,326	-19.73%	1,353	-18.09%	1,380	2.00%	1,407	1.96%	1,435	1.99%	1,464	2.02%
90			_													- 1
91 92	4.4700	COMMUNITY SERVICES	0.705	440.700/	0.500	F0 700/	0.500	F0 700/	0.550	4.400/	0.004	4.4407	0.050	4.4407	0.700	4.450/
92		O Community Services Misc Revenue O Contributions & Grants	8,705 139,249	148.72% -10.10%	3,500 159,117	-59.79% 14.27%	3,500 163,380	-59.79% 17.33%	3,550 167,688	1.43% 2.64%	3,601 169,045	1.44% 0.81%	3,653 170,415	1.44% 0.81%	3,706 171,795	1.45% 0.81%
94 95	14770	RECREATION SERVICES	1,482,031	-0.97%	1,502,787	1.40%	1,410,549	-4.82%	1,435,877	1.80%	1,453,787	1.25%	1,472,026	1.25%	1,490,521	1.26%
96		RECREATION SERVICES	1,402,031	-0.57 /6	1,302,767	1.4076	1,410,549	-4.02 /0	1,433,677	1.00%	1,433,767	1.2570	1,472,020	1.2570	1,490,521	1.2076
96 97		CULTURAL SERVICES														
98		GOET GIVILE GENTIGES														
99		MUSEUM SERVICES														1
100	14810	O Museum-Sales & Service	57,686	137.88%	32,550	-43.57%	32,100	-44.35%	32,300	0.62%	34,300	6.19%	37,300	8.75%	37,300	0.00%
101		Museum-Federal Grants	15,000	349.10%	3,400	-77.33%	3,400	-77.33%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830	Museum-Provincial Grants	76,700	18.00%	80,000	4.30%	65,000	-15.25%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		CULTURAL SERVICES	149,386	61.34%	115,950	-22.38%	100,500	-32.72%	100,700	0.20%	102,700	1.99%	105,700	2.92%	105,700	0.00%
105								_		_		_				- 1
106		SALES OF SERVICES	3,643,567	10.97%	3,446,969	-5.40%	3,802,504	4.36%	3,524,542	-7.31%	3,491,883	-0.93%	3,537,650	1.31%	3,590,971	1.51%
107																
108		OTHER REVENUE OWN SOURCES														
109				22.2888	3 - 5 toss =	22 3 22	g 20 o 1000 o	22 2 22	220 000	2 3 2 2 2	222					2 00000
110		Business Licence Fees	159,395	32.83%	130,000	-18.44%	130,000	-18.44%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
112		Dog Licence Fees	28,705	187.05%	10,000	-65.16%	10,000	-65.16%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113 114		D Building & Plumbing Permit Fees	74,902	-2.72%	78,000	4.14%	79,000 140	5.47%	80,000	1.27%	82,000 140	2.50%	84,000 140	2.44% 0.00%	84,000	0.00%
115		1 Other Const/Demolition Permit Fees	40	-71.43%	140 1,000	250.00%	1,000	250.00% #DIV/0!	140 1,000	0.00%		0.00% 0.00%	1,000		140 1,000	0.00%
116	15190	Vacant Bldg Registration Permit Fees		-100.00%		#DIV/0! — -16.69%		-16.31%		0.00% _	1,000 223,140	0.00%	The second second second second second	0.00% —		0.00%
117		LICENCES & PERMITS	263,042	26.38%	219,140	-10.09%	220,140	-10.31%	221,140	0.45%	223,140	0.90%	225,140	0.90%	225,140	0.00%
118	15210	FINES & PARKING TICKETS	46,473	389.19%	9,500	-79.56%	17,000	-63.42%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%
119	13210	TINES & FARRING HORETS	40,473	303.1370	3,500	-73.3070	17,000	-03.42 /0	17,000	0.0070	17,000	0.0070	17,000	0.0070	17,000	0.0070
120	15320	RENTALS	145,112	2.12%	143,200	-1.32%	144,300	-0.56%	145,500	0.83%	146,700	0.82%	147,900	0.82%	147,900	0.00%
121	10020		-		. 10,200		,	2.3070	,	5.5070	, , , , , ,	0.5270	,000	5.5270	,000	2.30 /0
122	15510	Interest On Investments	396,667	72.46%	235,000	-40.76%	240,000	-39.50%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%
122 123		O Other Interest	70,967	183.87%	28,000	-60.54%	28,000	-60.54%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124 125 126		RETURN ON INVESTMENTS	467,634	83.39%	263,000	-43.76%	268,000	-42.69%	268,000	0.00%	268,000	0.00%	268,000	0.00%	268,000	0.00%
125		reconnection and distribution of the second	and the f		ACT ACTOR			2002/2007/2007/2007					7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		1 0000 (DCC)	**************************************
126	15611	1 Current Tax Penalties	147,332	23.81%	118,000	-19.91%	118,000	-19.91%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
127	15621	Arrears & Delinquent Tax Interest	48,785	8.89%	45,100	-7.55%	45,100	-7.55%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
128	15625	Residential Garbage Penalties	9,750	-2.50%	11,400	16.92%	11,400	16.92%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
							-									

	Α	В	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	ВС	BD	BE	BF
1		CITY OF PORT ALBERNI														
2 3 4 5 6 7 129		GENERAL REVENUE FUND - 5 YEAR P	PLAN													
3																
5	(55-2-50)		2019		2019		2020		2021		2022		2023		2024	- 1
6			Actual (unaudited)		Budget		2020		2021		LULL		2020		2024	- 1
7																- 1
129		PENALTIES & INTEREST	205,867	18.45%	174,500	-15.24%	174,500	-15.24%	174,500	0.00%	174,500	0.00%	174,500	0.00%	174,500	0.00%
130 131																
131		Miscellaneous Revenue	117,570	-52.88%	94,500	-19.62%	94,500	-19.62%	192,700	103.92%	192,700	0.00%	192,700	0.00%	192,700	0.00%
132	15940	Miscellaneous Revenue-IT Services	28,275	18.80%	23,800	-15.83%	28,275	0.00%	28,275	0.00%	28,275	0.00%	28,275	0.00% _	28,275	0.00%
133		MISCELLANEOUS REVENUE	145,845		118,300		122,775		220,975	79.98%	220,975	0.00%	220,975	0.00%	220,975	0.00%
134		OTHER REVENUE OWN SOURCES	1,273,973	19.98%	927,640	-27.19%	946,715	-25.69%	1,047,115	10.61%	1,050,315	0.31%	1,053,515	0.30%	1,053,515	0.00%
132 133 134 135 136 137 138 139		OTTER REVENUE OWN GOORGES	1,270,070	10.0070	021,040		540,715	20.0070	1,047,110	10.0170	1,000,010	0.0170	1,000,010	0.0070	1,000,010	0.0070
137		UNCONDITIONAL TRANSFERS OTHER	GOV'T													
138																
139		PROVINCIAL GOVERNMENT														
140		Small Community Protection Grant	280,144	8.16%	288,700	3.05%	288,700	3.05%	288,700	0.00%	288,700	0.00%	288,700	0.00%	288,700	0.00%
141 142		Revenue Sharing - Traffic Fines	312,700	11.40% 0.00%	302,800	-3.17% 0.00%	302,800	-3.17% 0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00% 0.00%	302,800 445,840	0.00%
142	16215	Community Gaming Revenue UNCOND TFRS OTHER GOV'T	445,840 1,038,684	5.39%	445,840 1,037,340	-0.13%	445,840 1,037,340	-0.13%	1,037,340	0.00%	445,840 1,037,340	0.00%	1,037,340	0.00% _	1,037,340	0.00%
143 144		UNCOND TERS OTHER GOV I	1,030,004	5.59%	1,037,340	-0.1370	1,037,340	-0.13%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%
145		CONDITIONAL TRANSFERS OTHER														
146	18120	Grants/Contributions UBCM/FCM			~		n <u>u</u>		12							
147	18121	Grants/Contributions Other	81,740	16.77%	70,000	-14.36%	70,000	-14.36%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	81,740		70,000	-	70,000	1	70,000	-	70,000		70,000		70,000	
149																
150		OTHER TRANSFERS & COLLECTIONS														
151		OTHER TRANSFERS & COLLECTIONS														
153	19110	Cemetery Trust Fund	2.000	-26.25%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
156		Operating Funds From Prior Years	507,069	27.03%	507,069	0.00%	594,209	17.19%	400,000	-32.68%	400,000	0.00%	400,000	0.00%	400,000	0.00%
157	19115	Transfer from RCMP Surplus Reserve		0_	Ε.	0_	286,061	0_	291,282	1.83%	296,607	1.83%	302,040	1.83%	307,581	1.83%
158		TRANSFERS FROM OWN RESERVES	509,069	26.67%	509,069	0.00%	882,270	73.31%	693,282	-21.42%	402,000	-42.01%	402,000	0.00%	402,000	0.00%
159		COLLECTIONS FOR CTUER COME														
160		COLLECTIONS FOR OTHER GOV'T														
162	19811	Non-Residential School Tax	1,792,267	-14.65%	2,100,000	17.17%	1,800,000	0.43%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%
163		Residential School Tax	3,785,950	26.20%	3,000,000	-20.76%	3,000,000	-20.76%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
164			5,578,217	9.38%	5,100,000	-8.57%	4,800,000	-13.95%	4,800,000	0.00%	4,800,000	0.00%	4,800,000	0.00%	4,800,000	0.00%
147 148 149 150 151 152 153 156 157 158 159 160 161 162 163 164 165 166 167																
166		REGIONAL GOVERNMENT	101	0.045	101.000	0.040	404.000	0.040		100 0001		#DD #0:		#DIV #0:		#DIV #0:
167		Parcel Tax	134,857 692,174	0.64% -2.18%	134,000 760,000	-0.64% 9.80%	134,000 760,000	-0.64% 9.80%	760,000	-100.00% 0.00%	760,000	#DIV/0! 0.00%	760,000	#DIV/0! 0.00%	760,000	#DIV/0! 0.00%
160		Alberni-Clayoquot Regional Hosp Dist Alberni-Clayoquot Regional District	1,329,467	24.25%	1,170,000	-11.99%	1,170,000	-11.99%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
170	13021	Alberni-Glayoquot Negional District	2,156,498	12.81%	2,064,000	-4.29%	2,064,000	-4.29%	1,930,000	-6.49%	1,930,000	0.00%	1.930.000	0.00%	1.930.000	0.00%
171			2,100,100	12.0170	2,001,000	1.2070	2,001,000	1.2070	1,000,000	0.1070	1,000,000	0.0070	1,000,000	0.0070	1,000,000	0.0070
172		JOINT BOARDS AND COMMISSIONS														
173		Municipal Finance Authority	1,186	137.12%	500	-57.83%	500	-57.83%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
174	19831	BC Assessment	166,967	4.35%	160,000	-4.17% _	160,000	-4.17% _	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
175			168,153	4.77%	160,500	-4.55%	160,500	-4.55%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
176 177		OTHER TRANSFERS COLLECTIONS	7 000 000	10.19%	7 324 500	-7.32%	7,024,500	-11.11%	6,890,500	-1.91%	6,890,500	0.00%	6,890,500	0.00%	6,890,500	0.00%
177		OTHER TRANSFERS, COLLECTIONS	7,902,868	10.19%	7,324,500	-1.32%	1,024,500	-11.11% _	0,080,000	-1.91%	0,090,000	0.00% _	0,090,000	0.00%	0,090,000	0.00%
178		GENERAL FUND REVENUE	38,577,467	5.83%	38,938,638	0.94%	39,174,508	1.55%	40,343,285	2.98%	41,051,558	1.76%	41,904,716	2.08%	42,786,353	2.10%
180		The state of the s	23,011,431	=	,-30,000	=	,,000		-,,=00	=	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	=	.,,, , ,			
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╽┯┨	CITY OF PORT ALBERNI	M2	AI	AU I	AV	AVV		At	AZ I	DA ]	<u> </u>	ВС	BU	BE	BF	BG	ВП
2	GENERAL REVENUE FUND - 5 YEAR PLAN						** Highlight	ed Items are	Strategic P	riorities							
3	A Par								ŭ								
4	( <del>)</del>															Aggregate	
5	igotharpoons	2019 Actual (unaudited)		2019 Budaet		2020		2021		2022		2023		2024		Change 2020-2024	
5 6 7 8 9		Actual (unauditeu)		Duagei												2020-2024	1
8	GENERAL GOVERNMENT SERVICE																
9	21110 Mayor-Stipends	50,914	14.02%	45,546	-10.54%	46,456	-8.76%	47,386	2.00%	48,333	2.00%	49,300	2.00%	50,286	2.00%	-0.75%	
10	21130 Councillors-Stipends 21190 Receptions and Other Services	132,549 20,380	11.63% -47.74%	121,118 39,000	-8.62% 91.36%	123,540 39,000	-6.80% 91.36%	126,011 39,000	2.00% 0.00%	128,532 39,000	2.00% 0.00%	131,103 39,000	2.00% 0.00%	133,725 39,000	2.00% 0.00%	1.20% 91.36%	
10 11 12 13 14 15 16	LEGISLATIVE	203,843	0.72%	205,664	0.89%	208,996	2.53%	212,397	1.63%	215,865	1.63%	219,403	1.64%	223,011	1.64%	9.07%	
13								,		,		,					
14	GENERAL ADMINISTRATION																
15	ADMINISTRATIVE 21211 City Manager	208,421	3.01%	206,362	-0.99%	210,479	0.99%	214,679	2.00%	218,962	2.00%	223,331	2.00%	227,798	2.00%	8.97%	
17	21212 Municipal Clerk	487,396	18.55%	418,995	-14.03%	553,660	13.60%	559.290	1.02%	570,133	1.94%	581,192	1.94%	592.816	2.00%	20.49%	
18	21215 Legal Services	65,641	64.10%	40,000	-39.06%	41,600	-36.62%	43,264	4.00%	44,995	4.00%	46,794	4.00%	48,666	4.00%	-20.62%	
1							40.4004					7	4.0504	100 701		00 7004	Strategic Intlative- Increase to
19 20	21216 Bylaw Enforcement 21217 Bylaw Enforcement Vehicles	314,828 17,156.58	19.56% 128.60%	336,554 14,106	6.90% -17.78%	357,075 14,452	13.42% -15.76%	378,806 14,756	6.09% 2.10%	391,172 15.070	3.26% 2.13%	398,786 15.394	1.95% 2.15%	406,761 15,702	2.00%	-7.38%	Bylaw enforcement
21	21217 Bylaw Enforcement Vehicles	17,156.58	120.00%	14,100	-17.70%	14,452	-10,70%	14,756	2.10%	15,070	2,13%	10,394	2.13%	15,702	2.00%	-7.30%	
22																	
23	FINANCIAL MANAGEMENT																
24 25	21221 Financial Management Administration 21225 External Audit	820,017 53,994	11.94% 74.74%	783,744 31,200	-4.42% -42.22%	802,000 31,000	-2.20% -42.59%	818,000 27,300	2.00% -11.94%	834,300 28,700	1.99% 5.13%	853,600 29,900	2.31% 4.18%	870,800 31,500	2.01% 5.35%	6.12% -39.86%	
26	21225 External Addit 21226 Purchasing Administration	144.368	-31.58%	122,500	-42.22%	124,000	-14.11%	126,400	1.94%	128,400	1.58%	131,000	2.02%	133,100	1.60%	-6,96%	
27	21229 Other Financial Management	5,289	-76.17%	20,000	278.12%	22,250	320.65%	3,250	-85.39%	3,250	0.00%	3,250	0.00%	3,250	0.00%	235.26%	
28																	
29 30	COMMON SERVICES 21222 Administration Vehicle	7.962	-1.89%	9.377	17.78%	9.643	21,12%	9.913	2.80%	10.086	1.75%	10,214	1.27%	10,344	1.27%	28.20%	
31	21252 City Hall	115,369	-26.04%	156,700	35.82%	133,342	15.58%	135.313	1.48%	137,316	1.48%	139,353	1.48%	219,696	57.65%	77.67%	
32	21253 Other City Buildings	12,419	336.52%	12,419	0.00%	2,564	-79.35%	2,609	1.76%	2,654	1.72%	2,700	1.73%	2,739	1.44%	-72.70%	
$\Box$																	Strategic Intiative-
35	21259 Other Common Services	666,122	94.40%	494,382	-25,78%	443,031	-33.49%	449,203	1.39%	455,698	1.45%	462,117	1.41%	436,400	-5.57%		Reconciliation
36	21260 Carbon Offsets	49,125	-12.59%	56,200	14.40%	56,200	14.40%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%	14.40%	
38	INFORMATION SERVICES																
39	21261 Information Services	756,748	14.78%	674,591	-10.86%	696,957	-7.90%	682,039	-2.14%	710,587	4.19%	724,903	2.01%	739,561	2.02%	-1.82%	
40 41	OTHER ADMINISTRATIVE SERVICES																
41	OTHER ADMINISTRATIVE SERVICES 21282 Appraisals	24,250		24,250		_		_		25,000		_		_			1
43	21283 Personnel (Human Resources)	261,431	-4.65%	277,688	6.22%	284,632	8.87%	304,200	6.87%	293,350	-3.57%	298,864	1.88%	305,542	2.23%	16.30%	
44	21285 Employee Wellness (EFAP)	14,118	-7.73%	15,318	8.50%	15,336	8.63%	15,354	0.12%	15,372	0.12%	15,390	0.12%	15,698	2.00%	10.98%	
45	DECOMEDIES																
46	RECOVERIES 21290 Administration Services Recovered	(489.000)	7.24%	(465,000)	-4.91%	(474.000)	-3.07%	(483,500)	2.00%	(493,200)	2.01%	(503.000)	1.99%	(503.000)	0.00%	2.93%	
48	GENERAL ADMINISTRATION	3,535,655	18.67%	3,229,386	-8.66%	3,324,221	-5.98%	3,357,076	0.99%	3,448,045	2.71%	3,489,988	1.22%	3,613,573	3.54%	2.48%	
42 43 44 45 46 47 48 49 50 51 52 53 54															11 May 12	(IMA IS	
50	21911 Election Expense	3,110	-94.12%	147,865	-100.00% 38.98%	163,378	191,798 53.56%	- 162,714	-0.41%	57,162 162,915	0.12%	- 162,181	-100.00% -0.45%	168,434	#DIV/0! 3.86%	#DIV/0! 56.69%	
52	21920 Training and Development 21925 Council Travel and Development	106,391 62,769	-29,52% 24.30%	147,865 51,005	38.98% -18.74%	163,378 51,515	-17.93%	162,714 52,030	-0.41% 1.00%	162,915 52,551	0.12% 1.00%	162,181 53,076	-0.45% 1.00%	168,434 53,607	1.00%	-13.93%	
53	21930 Insurance	291,243	11.97%	264,950	-9.03%	483,041	65.86%	492,702	2.00%	502,556	2.00%	512,607	2.00%	520,296	1.50%	73.36%	
54	21931 Damage Claims	6,383	-69.33%	21,224	232.53%	21,649	239.18%	22,082	2.00%	22,523	2.00%	22,974	2.00%	23,433	2.00%	247.18%	
55 56	21950 Grants In Aid	27,890	153.55%	36,350	30.33%	11,000	-60.56% #DIV/0!	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	-60.56%	
56 57	21990 Other General Services OTHER GENERAL GOV'T SERVICES	497,785	-100.00% <b>_</b>	2,000 523,394	#DIV/0! 5.14%	730,583	#DIV/0! 46,77%	740,528	#DIV/0! — 1.36% —	808,707	#DIV/0! 9.21%	761,838	#DIV/0! -5.80%	776,770	#DIV/0! 1.96%	#DIV/0! 53.50%	
58	OTHER GENERAL GOV F SERVICES	437,700	-J.Z 1 /0	020,034	U. 1770	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-10.1170	7-70,020	1.0070	000,101	5.21/0	, 01,000	-5.5070	,,,,,,,	1.3070	55.50 /6	
59	GENERAL GOVERNMENT SERVICE	4,237,283	13.60%	3,958,444	-6.58%	4,263,800	0.63%	4,310,001	1.08%	4,472,617	3.77%	4,471,229	-0.03%	4,613,354	3.18%	8.63%	
60	PROTECTIVE REPLYATA																
61	PROTECTIVE SERVICES 22121 Police Services Contract	4,863,405	-9.15%	5,606,456	15,28%	5.550.410	14.13%	5,670,390	2.16%	5,830,904	2.83%	5.997.664	2.86%	6,164,576	2.78%	24.76%	
59 60 61 62 63	22121 Police Services Contract 22122 Police Services Administration	1,058,389	19.53%	901,653	-14.81%	919,183	-13.15%	937,056	1.94%	955,757	2.00%	974,872	2.00%	994,369	2.00%	-5.21%	
64	22123 Police Services Consulting	29,991	24.96%	24,480	-18.37%	24,970	-16.74%	25,469	2.00%	25,978	2.00%	26,498	2.00%	27,028	2.00%	-8.74%	
			00.5			000	1,000 0 :::	004 000	4	000 000	,	200 215	4 6551	007.50	4 6 5 5 1		Strategic Intiative- Community
65	22130 Community Policing	18,717	-28.04%	83,530	346.28%	286,061	1428.34%	291,282	1.83%	296,607	1.83%	302,040	1.83%	307,581	1.83%	1435.66%	Policing
66	22140 Commissionaire Services 22160 Police Building Maintenance	31,536 177,429	26.15% 15.47%	25,000 167,500	-20.73% -5.60%	25,000 159,815	-20.73% -9.93%	25,000 162,168	0.00% 1.47%	25,000 164,560	0.00% 1.48%	25,000 166,990	0.00% 1.48%	25,000 170,330	0.00% 2.00%	-20.73% -3.50%	
68	22180 Detention & Custody of Prisoners	506,437	-0.16%	517,375	2.16%	527,722	4.20%	538,277	2.00%	549,042	2.00%	560,023	2.00%	571,223	2.00%	12.20%	
66 67 68 69	POLICE PROTECTION	6,685,904	-4.14%	7,325,994	9.57%	7,493,161	12.07%	7,649,642	2.09%	7,847,848	2.59%	8,053,087	2.62%	8,260,107	2.57%	21.94%	
70																	

	Α	В	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	8F	8G	BH
1		CITY OF PORT ALBERNI														······································		
2		GENERAL REVENUE FUND - 5 YEAR PLAN					,	*** Highlight	ed Items are	e Strategic F	Priorities							
13/	<b>68</b> (68)																Aggregate	
5	<b>3</b>		2019		2019		2020		2021		2022		2023		2024		Change	
6			Actual (unaudited)		Budget												2020-2024	
7 71	22411	Fire Protection Administration	306,248	-9.61%	338,772	10.62%	345,347	12.77%	352,056	1.94%	358,898	1.94%	365,879	1.95%	373,077	1.97%	20.57%	
72		Fire Crew	3,133,599	19.95%	2,683,920	-14.35%	2,732,025	-12.82%	2,806,841	2.74%	2,883,526	2.73%	2,955,555	2.50%	3,029,425	2.50%	-2.35%	
73		Personnel Expense	34,709	-27.36%	48,257	39.03%	56,740	63.47%	57,307	1.00%	57,880	1.00%	58,457	1.00%	59,626	2.00%	68.47%	
74		Communication System	5,978	-48.48%	11,720	96.04%	11,837	98.00%	11,956	1.01%	12,075	1.00%	12,301	1.87%	12,547	2.00%	103.87%	
75 76		Fire Investigation Fire Prevention	157,801	-100.00% 3.63%	995 155,834	#DIV/0! -1.25%	1,005 159,473	#DIV/0! 1.06%	1,015 163,205	1.00% 2.34%	1,025 167,025	0.99% 2.34%	1,036 171,161	1.07% 2.48%	1,057 175,426	2.03% 2.49%	#DIV/0! 10.71%	
77		Fire Building Maintenance	41,799	-30.52%	65,760	57.33%	61,367	46,82%	61,981	1.00%	62,601	1.00%	63,226	1.00%	64,491	2.49%	51.82%	
79		External Regional Training		-100.00%	1,656	#DIV/0!	1,674	#DIV/0!	1,690	0.96%	1,707	1.01%	1,706	-0.06%	1,740	1.99%	#DIV/0!	
80		Vehicle Repair & Maintenance	195,581	-12.68%	228,767	16.97%	233,912	19,60%	239,391	2.34%	272,503	13.83%	279,618	2.61%	285,210	2.00%	40.38%	
81 82		Sundry Equipment Repair & Mtce Fire Fighting Tools/Supplies Purchases	20,742 19,810	-20.05% -26.89%	26,204 27,368	26.33% 38.15%	26,467 27,642	27.60% 39.54%	26,732 27,918	1.00% 1.00%	26,999 28,197	1.00% 1.00%	27,269 28,478	1.00% 1.00%	27,814 29,048	2,00% 2.00%	32.60% 44.53%	
83		FIRE PROTECTION	3,916,399	11.81%	3,589,253	-8.35%	3,657,489	-6.61%	3,750,092	2.53%	3,872,436	3.26%	3,964,686	2.38%	4,059,461	2.39%	3.96%	
84													,					
85		Emergency Program (Tsunami Warning)	571	14.18% _	500	-12.42%	500	-12.42% _	500	0.00% _	500	0.00% _	500	0.00% _	500	0.00%	-12.42%	
86 87		EMERGENCY MEASURES	571	14.18%	500	-12.42%	500	-12.42%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	-12.42%	
88	22921	Building & Plumbing Inspection	105,030	1.95%	105,030	0.00%	107,140	2.01%	109,250	1.97%	111,360	1.93%	113,547	1.96%	115,818	2.00%	9.87%	
89	22926	Building Inspector Vehicle	3,633	1.00%	3,633	0.00%	3,770	3.77%	3,808	1.01%	3,847	1.02%	4,112	6.89%	4,210	2.38%	15.07%	
90 91		Animal Control Services Contract OTHER PROTECTION	160,054 268,717	5.85% <b>—</b>	151,250 259,913	-5.50% <b>_</b> -3.28%	151,289 262,199	-5.48% -2.43%	151,328 264,386	0.03% <b>—</b>	151,367 266,574	0.03% —	151,408 269,067	0.03% — 0.94% —	151,448 271,476	0.03% 0.90%	-5.37% 1.07%	
92		OTHER PROTECTION	200,717	4.22%	∠59,913	-3.28%	202,199	-2.45%	204,386	U.83%	200,574	0.83%	209,067	U.94%	217,416	0.90%	1.07%	
92 93 94 95 96		PROTECTIVE SERVICES	10,871,591	1.27%	11,175,660	2.80%	11,413,349	4.98%	11,664,620	2.20%	11,987,358	2.77%	12,287,340	2.50%	12,591,544	2.48%	14.93%	
94		TOANSDORTATION SESSION																
95		TRANSPORTATION SERVICE COMMON SERVICES																
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97	23110	Engineering Administration	565,488	-6.53%	593,113	4.89%	590,948	4.50%	603,110	2.06%	615,515	2.06%	629,503	2.27%	642,488	2.06%		Engineering Technician
98	23121	Engineering Consulting Services	44,679	39.62%	31,000	-30.62%	30,000	-32.85%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	-32.85%	
98 99 100		PUBLIC WORKS ADMINISTRATION																
101		Clerical & Reception-Operation	108,733	0.17%	110,824	1.92%	113,647	4.52%	116,017	2.09%	118,438	2.09%	121,159	2.30%	123,688	2.09%	13.08%	
102		Supervision Operations	502,733	35.02%	379,785	-24.46%	322,732	-35.80%	330,801	2.50%	339,071	2.50%	347,548	2.50%	356,236	2.50%	-25.80%	
103		Small Tools/Equipment/Supplies	43,953	-4.18%	46,643	6.12%	44,478	1.19%	45,328	1.91%	46,174	1.87%	47,090	1.98%	47,981	1.89%	8.85%	
104 105		Works Yard Maintenance Main Building Maintenance	81,454 105,257	25.27% -31.22%	59,000 103,720	-27.57% -1.46%	61,000 96,921	-25.11% -7.92%	62,258 98,707	2.06% 1.84%	63,542 100,527	2.06% 1.84%	64,971 102,491	2.25% 1.95%	66,431 104,385	2.25% 1.85%	-16.49% -0.43%	
106		Shop Overhead	105,254	15.07%	93,540	-11.13%	95,307	-9.45%	96,498	1.25%	97,713	1.26%	99,104	1.42%	100,371	1.28%	-4.24%	
107		,													·			
108		GENERAL EQUIPMENT	726 004	2.400/	704.729	4 200/	717,731	2 6 4 9 /	731,230	1.88%	744 707	4 969/	750 400	4.000/	770 544	4.000/	4.050/	
109		General Equipment Maintenance Vehicle Maintenance & Replacement	736,981 12,861	2.10% 19.81%	10,909	-4.38% -15.18%	14,071	-2.61% 9.41%	14,242	1.88%	744,797 14,418	1.86% 1.24%	759,408 14,604	1.96% 1.29%	773,541 14,789	1.86% 1.27%	4.95% 14.42%	
111		Supv Vehicle Mtce & Replacement	25,934	-19.51%	29,629	14.25%	27,535	6.17%	30,514	10.82%	30,428	-0.28%	30,944	1.70%	31,460	1.67%	20.07%	
112	-	COMMON SERVICES	2,333,324	4.26%	2,162,892	-7.30%	2,114,370	-9.38%	2,158,705	2.10%	2,200,623	1.94%	2,246,822	2.10%	2,291,370	1.98%	-1.26%	
113 114		ROAD TRANSPORTATION																
115		ROADS AND STREETS																
117	23205	Customer Service Requests-Streets	28,379	-40.26%	48,147	69.66%	32,700	15.23%	33,372	2.06%	34,058	2.06%	34,837	2.29%	35,554	2.06%	23.68%	
118		Small Tools/Supplies-Streets	17,591	356.20%	3,907	-77.79%	9,700	-44.86%	9,886	1.92%	10,076	1.92%	10,290	2.12%	10,489	1.93%	-36.96%	
119 120		Streets Inspections Roadway Surfaces Maintenance	80,252 352,976	46.65% -43.02%	55,748 624,018	-30.53% 76.79%	69,600 630,248	-13.27% 78.55%	71,035 636,620	2.06% 1.01%	72,500 643,136	2.06% 1.02%	74,165 650,407	2.30% 1.13%	75,695 657,234	2.06% 1.05%	-4.79% 82.77%	
121		Road Allowance Maintenance	279,642	8.95%	259,954	-7.04%	273,293	-2.27%	278,499	1.90%	283,827	1.91%	289,723	2.08%	295,313	1.93%	5.55%	
122	23234	New Driveway Crossings	34,414	61.39%	21,600	-37.23%	21,882	-36.42%	22,170	1.32%	22,464	1.33%	22,800	1.50%	23,106	1.34%	-30.94%	
123 124		Street Sweeping Snow & Ice Removal	202,189 106,810	42.86% -45.92%	144,366 199,545	-28,60% 86,82%	152,940 187,231	-24.36% 75.29%	156,423 192,977	2.28% 3.07%	159,991 198,933	2.28% 3.09%	163,905 205,387	2.45% 3.24%	167,654 211,798	2.29% 3.12%	-15.07% 87.81%	
125	20201	CHOW & ICC NOTHOVAL	100,010	-40.0270	155,540	00.02 /0	107,201	13.2370	192,311	3.01 /0	100,003	3,0370	200,007	3,2470	211,130	3.1270	07.01%	
126		BRIDGES AND RETAINING WALLS																
127 128 129	23241	Bridges & Retaining Walts	1,829	-95.79%	43,529	2280.14%	43,592	2283.59%	43,655	0.14%	43,721	0.15%	43,795	0.17%	43,863	0.16%	2284.21%	
128		STREET LIGHTING																
130	23250	Overhead & Decorative Lighting	330,678	10.79%	302,400	-8.55%	306,412	-7.34%	311,035	1.51%	315,742	1.51%	320,538	1.52%	325,416	1.52%	-1.28%	
131	23261	Signs & Traffic Marking	242,318	20.41%	220,795	-8.88%	223,151	-7.91%	225,557	1.08%	228,013	1.09%	230,799	1.22%	233,366	1.11%	-3.41%	
132 133	23264	Traffic & Railroad Signals	8,922	-28.66%	12,557	40.74%	12,671	42,02%	12,748	0.61%	12,826	0.61%	12,913	0.68%	12,994	0.63%	44.55%	
134		PARKING																
134 135	23272	Off-Street Parking	7,895	-4.83%	7,881	-0.17%	11,759	48.95%	11,948	1.61%	12,142	1.62%	12,352	1.73%	12,556	1.65%	55.56%	
136 137		OTHER																
138	23291		236,842	32.96%	202,648	-14.44%	204,441	-13.68%	206,227	0.87%	208,158	0.94%	210,223	0.99%	212,199	0.94%	-9.94%	
138 139 140		ROADS & STREETS	1,930,735	-7.39%	2,147,095	11.21%	2,179,620	12.89%	2,212,152	1.49%	2,245,587	1.51%	2,282,134	1.63%	2,317,237	1.54%	19.06%	
140		STORM DRAWAGE																
141 142		STORM DRAINAGE OPEN DRAINAGE																
143		Ditch, Creek & Dyke Maintenance	79,690	-31.71%	118,222	48.35%	99,000	24.23%	100,880	1.90%	102,802	1.91%	104,950	2.09%	106,964	1.92%	32.04%	

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1	CITY OF	PORT ALBERNI	1 40	Λ,	AU	AV I	AW	~ 1	1	AL ]	υΛ <u></u>			טט	- 00	DI		DIT
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راځا,		AL REVENUE FUND - 5 YEAR PLAN						nigilligil	eu items ai	e Strategic F	rionues							
3/4	### (##)																	
4/	<b>***</b>				2010		****		2024								Aggregate	
5	$\odot$		2019		2019		2020		2021		2022		2023		2024		Change	
<u> </u>			Actual (unaudited)		Budget												2020-2024	
-4-1																		
144	стопи	SEWERS																
145			445.047	0.440/	445 500	00.000/	444.040	04.040/	440 700	4.0407	440.040	4.0507	400 700	4.0407	400.000	4.0704	44.5504	
146		ewer Maintenance	145,947	8.11%	115,500	-20.86%	114,840	-21.31%	116,722	1.64%	118,648	1.65%	120,790	1.81%	122,808	1.67%	-14.55%	
147		ewer Pump Station	9,450	-23.17%	10,520	11.32%	8,814	-6.73%	8,970	1.77%	9,129	1.77%	9,297	1.84%	9,462	1.77%	0.42%	
148		ewer Connections	120,715	114.89%	63,000	-47.81% _	88,000	-27.10% _	89,360	1.55%	90,751	1.56% _	92,303	1.71% _	93,760	1.58%	-20.71%	
149	STORM	DRAINAGE	355,803	11.13%	307,242	-13.65%	310,654	-12.69%	315,932	1.70%	321,330	1.71%	327,340	1.87%	332,994	1.73%	-5.68%	
150																		

	A B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	ВН
2	CITY OF PORT ALBERNI  GENERAL REVENUE FUND - 5 YEAR PLAN					*	** Highlight	ed Items are	Strategic P	riorities							
3	and the second						i iigiiiigiit	ou itomio uro	Ottutogio	Horitico							
5		2019		2019		2020		2021		2022		2023		2024		Aggregate Change	
5 6 7 151 153 154 156		Actual (unaudited)		Budget												2020-2024	
151	OTHER COMMON SERVICES			121202		20.100		99 9 99	2 10 10 1	10.500		1.000	2 2000	22 10100	0.000		
153 154	23881 Training Program 23882 Safety	36,791 36,220	-51.77% 7.89%	64,933 41,300	76.49% 14.03%	39,120 41,959	6.33% 15.85%	39,944 42,376	2.11% 0.99%	40,785 42,802	2.11% 1.01%	41,735 43,289	2.33% 1.14%	42,615 43,734	2.11% 1.03%	14.98% 20.01%	
156	23884 Special Streets Work Orders OTHER COMMON SERVICES	73,274	-96.70% _ -37.83%	8,100 114,333	2966.09% 56.03%	8,012 89,091	2932.78% _ 21.59%	8,178 90,498	2.07% 1.58%	8,348	2.08% <b>—</b> 1.59%	8,535	2.24% _	8,713	2.09%	2941.26%	
157 158 159	to a substitution of the process attributed by the process of the contract of	13,214	-37.0370	114,000	30.0376	09,091	21.3970	90,490	1.50%	91,935	1.3976	93,559	1.77%	95,062	1.61%	28.13%	
159 160	OTHER 23510 PUBLIC TRANSIT	1,093,646	-0.21%	1,093,646	0.00%	1,090,133	-0.32%	1,232,442	13.05%	1,331,147	8.01%	1,331,147	0.00%	1,331,147	0.00%	20.74%	
160 161 162	RECOVERIES							.,,		-1		.,,		.,,			
163	23951 General Overhead Recovery	(716,016)	-13.21%	(841,500)	17.53%	(858,000)	19.83%	(875,000)	1.98%	(893,000)	2.06%	(910,800)	1.99%	(929,000)	2.00%	27.86%	
164 165	23952 Main Building Expense Recovery 23953 Shop Overhead Recovery	(24,000) (88,288)	2.13% -11.36%	(24,000) (101,600)	0.00% 15.08%	(24,400) (103,600)	1.67% 17.34%	(24,900) (105,700)	2.05% 2.03%	(25,400) (107,800)	2.01% 1.99%	(25,900) (109,900)	1.97% 1.95%	(26,400) (112,100)	1.93%	9.62% 25.31%	
166	23958 Equipment Charges Recovery	(439,311)	-19.10%	(554,000)	26.11%	(565,000)	28.61%	(576,300)	2.00%	(587,800)	2.00%	(599,500)	1.99%	(611,500)	2.00%	36.60%	
167 168	23959 Gravel Cost Recovery RECOVERIES	(145,931) (1,413,545)	40.32% _ -11.38%	(106,000)	-27.36% 15.11%	(108,000)	-25.99% <b></b> 17.36%	(110,000)	1.85% 1.98%	(112,000)	1.82% <b>—</b> 2.02% <b>—</b>	(114,200)	1.96% 1.99%	(116,500) (1,795,500)	2.01%	-18.34% 25.35%	
169 170	TRANSPORTATION SERVICE	4,373,238	2.62%	4,198,108	-4.00%	4,124,868	-5.68%	4,317,829	4.68%	4,464,622	3.40%	4,520,702	1.26%	4,572,310	1.14%	4.80%	
171		4,010,200	2.02/0	7,100,100	-4.5076	7,127,000	-3.0076	7,017,020	4.00%	7,707,022	5.4070	4,020,102	1.2070	4,512,510	1.1470	4.00%	
172 173	ENVIRONMENTAL HEALTH SERVICES SOLID WASTE COLLECTION																
174 176	24320 Residential Waste Collection 24322 Solid Waste Containers Purchase & Mtce	524,039 5,726	21.56% 54.76%	437,549 3,720	-16.50% -35.04%	475,983 7,706	-9.17% 34.57%	487,351 7,812	2.39% 1.38%	487,351 7,921	0.00% 1.40%	502,009 8,044	3.01% 1.55%	527,117 8,157	5.00% 1.40%	1.23% 40.30%	
177	24323 Solid Waste Disposal Fees	380,397	50.65%	255,025	-32.96%	390,370	2.62%	394,274	1.00%	398,216	1.00%	402,199	1.00%	406,221	1.00%	6.62%	
178 179	24324 City Facility Solid Waste Collection ENVIRONMENTAL HEALTH	10,831 920,993	-76.31% <b>—</b> 25.64% <b>—</b>	742,668	328.18% — -19.36% —	47,431 921,490	337.94% — 0.05% —	48,514 937,951	2.28% — 1.79% —	49,622 943,110	2.28% — 0.55% —	50,845 963,097	2.46% — 2.12%	52,008 993,503	2.29% 3.16%	347.26% 7.67%	
179 180 181		020,000	20.0170	1 12,000	10.0070	021,100	0.0070	007,007	1.7070	0.10,1.10	0.0070	000,007	2.1270	000,000	0.1070	7.0770	
181	PUBLIC HEALTH 25161 Cemetery Maintenance	11,249	-26.37%	15,432	37.18%	15,690	39.48%	15,938	1.58%	16,190	1.58%	16,475	1.76%	26,870	63.10%	107.49%	
182 183 184 185	25162 Interments 25163 Memorial Marker Installation	36,581 27,794	17.76% 94.62%	31,574 14,537	-13.69% -47.70%	39,345 14,828	7.56% -46.65%	37,577 15,125	-4.49% 2.00%	38,325 15,428	1.99% 2.00%	39,167 15,772	2.20% 2.23%	39,949 16,088	2.00%	9.25% -38.41%	
185	CEMETERIES	75,624	24.75%	61,543	-18.62%	69,863	-7.62%	68,640	-1.75%	69,943	1.90%	71,414	2.10%	82,907	16.09%	10.73%	
188 189	PUBLIC HEALTH	75,624	24.75%	61,543	-18.62%	69,863	-7.62%	68,640	-1.75%	69,943	1.90%	71,414	2.10%	82,907	16.09%	10.73%	
190 191	ENVIRONMENTAL DEVELOPMENT					109,292											
П			2.227	202.000			20. 20.22		2.222	222.22	2 5 - 22						Strategic Intlative- Additional
192	26129 Planning Administration	259,998	-0.90%	267,080	2.72%	369,290	42.04%	383,260	3.78%	387,809	1.19%	392,763	1.28%	400,618	2.00%	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	olanning staff Strategic Intlative- OCP
193 194	26132 Consulting Services RESEARCH AND PLANNING	259,998	-0.90%	267,080	2.72%	80,000 449,290	72.81%	202.260	14 70%	207 000	1.19%	392,763	1 200/	400.648	2.00%		Project
195 196	RESEARCH AND PLANNING							383,260	-14.70%	387,809	1.19%	392,763	1.28%	400,618	2.00%	62.57%	
196 197	26234 Business Development 26235 Economic Development	136,111 637,265	74.50% 50.86%	80,000 751,525	-41.22% 17.93%	80,000 902,604	-41.22% 41.64%	80,000 526,635	0.00% -41.65%	80,000 404,482	0.00% -23.20%	80,000 412,796	0.00% 2.06%	80,000 418,189	0.00%	-41.22% -19.85%	
199 200	26237 Community Serv-Community Inv Program	43,693	1.14%	39,200 500	-10.28%	37,200 500	-14.86%	33,200	-10.75%	33,200	0.00%	33,200	0.00%	33,200	0.00%	-25.61%	
200 203 204	26238 Community Serv-Community Engagement COMMUNITY DEVELOPMENT	817,069	-100.00% <u></u> 50.16%	871,225	#DIV/0! 6.63%	1,020,304	#DIV/0! 24.87%	500 640,335	0.00% <b>—</b> -37.24% <b>—</b>	500 518,182	0.00% <b>—</b> -19.08% <b>—</b>	500 526,496	0.00% <b>—</b>	500 531,889	0.00% 1.02%	#DIV/0! -28.81%	
204	26701 Alberni Harbour Quay Overhead	17,920	-8.67%	19,741	10.16%	19,864	10.85%	20,127	1.32%	20,395	1.33%	20,666	1.33%	20,943	1.34%	16.17%	
205 206	26770 Harbour Quay - Buildings Maintenance	81,039	-14.38%	104,856	29.39%	91,324	12.69%	92,244	1.01%	93,166	1.00%	94,118	1.02%	124,890	32.70%	48.41%	
207 208 209	ALBERNI HARBOUR QUAY	98,959	-13.40%	124,597	25.91%	111,188	12.36%	112,371	1.06%	113,561	1.06%	114,784	1.08%	145,833	27.05%	42.61%	
209 210	OTHER ENVIRONMENTAL DEVELOPMENT 26800 Green Home Renovation Program	2		2.		_		_		_							
211	26810 Security Lighting Incentive Program	13,321	0.000	25,000	4.000	-	0.2121	-		-			4 05**	06	0.5	graver.	
212 213	26911 Chamber of Commerce Visitor Centre 26917 Promotion of Tourism	85,688	0.00%	86,545	1.00%	87,411	2.01%	88,285	1.00%	89,167	1.00%	90,059	1.00% — #DIV/0!	90,900	0.93% #DIV/0!	5.94% #DIV/0!	
214 215	OTHER	99,009	-10.55%	111,545	12.66%	87,411	-11.71%	88,285	1.00%	89,167	1.00%	90,059	1.00%	90,900	0.93%	-7.78%	
216 217	ENVIRONMENTAL DEVELOPMENT	1,275,035	23.62%	1,374,447	7.80%	1,668,193	30.84%	1,224,251	-26.61%	1,108,719	-9.44%	1,124,102	1.39%	1,169,240	4.02%	0.19%	
217 218	PARKS, RECREATION & HERITAGE																
218 219 220	RECREATION FACILITIES																
220 221 222	ADMINISTRATION 27110 Parks, Recreation & Heritage Mgmt Serv	508,828	-1.40%	555,459	9.16%	565,046	11.05%	574,833	1.73%	584,385	1.66%	594,128	1.67%	604,068	1.67%	17.78%	
222 223	COMMUNITY CENTRES AND HALLS																
224 225	27120 Gyro Youth Centre Maintenance	78,700	125.86%	43,872	-44.25%	162,339	106.28%	165,122	1.71%	167,957	1.72%	171,148	1.90%		27.01%	138.62%	
225 226 227	27124 Glenwood Concessions 27126 Glenwood Skate Shop	3,326 1,482	-45.29% -56.94%	4,072 3,362	22.43% 126.81%	4,127 3,399	24.09% 129.31%	4,183 3,467	1.36% 2.00%	4,240 3,537	1.36% 2.02%	4,297 3,607	1.34% 1.98%	4,355 3,679	1.35% 2.00%	29.50% 137.31%	
227 228	27128 Glenwood Centre Maintenance 27129 Bob Dailey Stadium	46,803 13,869	-42.18% 36.65%	75,923 9,369	62.22% -32.44%	77,044 9,523	64.61% -31.33%	74,452 9,619	-3.36% 1.01%	73,887 9,715	-0.76% 1.00%	73,073 9,813	-1.10% 1.01%	80,404	10.03% 22.25%	69.42% -6.07%	
220	ET 120 DOD Dalley Claulum	10,009	00.0070	2,303	UL.7470	0,020	-01.0070	0,019	1.0170	0,710	1.0070	5,013	1.0170	11,990	44.4070	-0.0770	

	I A   В	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	вс	BD	BE	BF	BG	вн
	CITY OF PORT ALBERNI		L								<u> </u>			52	<u>.</u> ,		5,1
2	GENERAL REVENUE FUND - 5 YEAR PLAN					,	*** Highligh	ted Items are	Strategic	Priorities							
3	( <b>43)</b>															Aggregate	
5	( • • · · · · · · · · · · · · · · · · ·	2019		2019		2020		2021		2022		2023		2024		Change	
<u>6</u> 7		Actual (unaudited)		Budget												2020-2024	
	27130 Echo Activity Centre Maintenance	378,191	-1.65%	388,351	2.69%	401,793	6.24%	388,968	-3.19%	392,992	1.03%	397,268	1.09%	437,136	10.04%	15.21%	
231	27134 Echo Aquatic Maintenance	464,342	-11.71%	540,087	16.31%	546,149	17.62%	551,566	0.99%	557,142	1.01%	562,907	1.03%	620,347	10.20%	30,86%	
232	27140 AV Multiplex Concessions 27142 AV Multiplex Skate Shop	127,984 5,749	-20.01% -43.56%	155,122 11,040	21.20% 92.05%	157,038 8,798	22.70% 53.04%	158,985 8,959	1.24% 1.83%	160,964 9,122	1.24% 1.82%	162,976 9,289	1.25% 1.83%	165,020 9,475	1.25% 2.00%	27.69% 60.53%	
229 231 232 233 234	27144 AV Multiplex Maintenance	1,036,729	34.32%	784,103	-24.37%	796,960	-23.13%	804,933	1.00%	813,060	1.01%	821,298	1.01%	890,054	8.37%	-11.73%	
235	27146 Parks Building & Fieldhouses	116,439	24.56%	95,606	-17.89%	96,913	-16.77%	97,869	0.99%	98,856	1.01%	99,741	0.90%	126,240	26.57%	12.69%	
235 236 237 238 239	27148 Echo Park Complex	66,573	30.30%	47,853	-28.12%	63,407	-4.76%	43,632	-31.19%	44,067	1.00%	44,511	1.01%	73,828	65.86%	31.93%	
238	RECREATION PROGRAMS																
239	SPORT PROGRAMS	0.007	-75.96%	1,724	-21,89%	4.740	00.000/	4 770	4.400/	4 700	4 4407	4.004	4.450/	4.000	4.070/	44.5407	
242	27156 Glenwood Centre Programs 27160 Echo Aquatic Programs	2,207 741,235	-5.06%	772,930	4.28%	1,748 803,850	-20.80% 8.45%	1,773 825,628	1.43% 2.71%	1,798 838,178	1.41% 1.52%	1,824 838,178	1.45% 0.00%	1,860 854,447	1.97% 1.94%	-14.54% 14.62%	
244	27163 AV Multiplex Programs	215,111	16.51%	186,223	-13.43%	188,866	-12.20%	191,550	1.42%	194,277	1.42%	196,996	1.40%	200,822	1.94%	-6.01%	
242 243 244 245 246	LEISURE PROGRAMS																
247	27166 Leisure Service Programs	253,577	-11.00%	291,810	15.08%	297,625	17.37%	303,555	1.99%	309,604	1.99%	315,774	1.99%	322,066	1.99%	25.34%	
248	27170 Youth Services and Programs	23,227	-6.34%	23,565	1.46%	23,971	3.20%	24,384	1.72%	24,804	1.72%	25,233	1.73%	25,717	1.92%	10.30%	
249	27173 Children's Programs 27180 Adult Programs	82,158 63,868	-25.98% -8.76%	132,500 70,700	61.27% 10.70%	135,049 71,407	64.38% 11.80%	137,648 72,121	1.92% 1.00%	140,298 72,842	1.93% 1.00%	143,000 73,571	1.93% 1.00%	145,203 74,306	1.54% 1.00%	71.69% 15.80%	
251	-	,30		,,		,		,		,				,==3	,,		
252	SPECIAL EVENTS 27190 Special Events	2,666	-85.22%	18,081	578.15%	17,103	541,47%	17,125	0,13%	17,147	0.13%	17,170	0.13%	17,264	0.55%	542.41%	
255	27198 Vehicle Maintenance & Repair	7,639	-54.81%	10,581	38.52%	10,779	41.11%	10,880	0.94%	11,748	7.98% _	11,771	0.20% _	12,428	5.58%	55.80%	
248 249 250 251 252 253 255 256 257 258 259	RECREATION FACILITIES & PROGRAMS	4,705,044	13.41%	4,222,333	-10.26%	4,442,934	-5.57%	4,471,252	0.64%	4,530,620	1.33%	4,577,573	1.04%	4,898,095	7.00%	4.43%	
258	PARKS AND PLAYGROUNDS																
259	27210 Parks & Facility Management Services	307,050	21.20%	257,056	-16.28%	261,889	-14.71%	266,820	1.88%	271,852	1.89%	276,985	1.89%	282,221	1.89%	-7.16%	Pérséanta taétaéban Tura
260	27215 Parks Maintenance	609,210	-3.96%	643,628	5.65%	720,202	18.22%	1,029,974	43.01%	1,186,937	15.24%	1,267,105	6.75%	1,187,015	-6.32%	76.90%	Strategic Intiative- Tree Planting/ Trail Maintenance
261 262	27220 Horticultural Services	300,446	5.35%	306,679	2.07%	301,688	0.41%	304,686	0.99%	307,674	0.98%	310,702	0.98%	373,607	20.25%	23.62%	
262	27225 Vehicles & Equipment Mtce & Repair	141,690	-15.81%	169,977	19.96%	172,717	21.90%	174,441	1.00%	176,166	0.99%	177,907	0.99%	183,964	3.40%	28.28%	Stratagia Intiativa, Trail
263	27230 Parks Upgrading	35,278	-59.80%	87,014	146.65%	88,333	150.39%	114,218	29.30%	95,101	-16.74%	95,976	0.92%	112,499	17.22%		Strategic Intiative- Trail Nayfinding Signage
264	27499 Equipment Recovery	(69,656)	-17.95% _	(86,595)	24.32% _	(88,326)	26,80%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%	(95,608)	2.00%	34.81%	
263 264 265 266 267 268 269 270	PARKS & PLAYGROUNDS	1,324,019	-1.49%	1,377,759	4.06%	1,456,503	10.01%	1,800,046	23.59%	1,945,835	8.10%	2,034,942	4.58%	2,043,698	0.43%	46.70%	
267	CULTURAL SERVICES	200 15-	45.000/	040 500	40.0404	070 450	4.500	075 5 40		000 710	4 0001	000 5 40	0.074	001.000	4.6.40	0 (00:	
268	27510 Museum Services 27515 Museum Programs-Curatorial	283,435 22,312	-15,20% 27,10%	313,596 17,876	10.64% -19.88%	270,458 18,183	-4.58% -18.51%	275,548 18,498	1.88% 1.73%	280,740 18,818	1.88% 1.73%	286,546 19,144	2.07% 1.73%	291,822 19,477	1.84% 1.74%	3.10% -11.57%	
	27516 Museum Programs-Permanent Exhibits	355	-94.50%	6,618	1762.13%	6,724	1791.95%	6,833	1.62%	6,944	1.62%	7,057	1.63%	7,172	1.63%	1798.46%	
271	27517 Museum Programs-Temporary Exhibits 27530 Industrial Collections	26,533 46,367	-27.54% 52.70%	38,566 34,935	45,35% -24.66%	37,397 30,935	40.95% -33.28%	37,632 30,935	0.63% 0.00%	37,821 30,935	0.50% 0.00%	38,013 30,935	0.51% 0.00%	38,210 30,935	0.52% 0.00%	43.10% -33.28%	
272 273	27550 Museum Maintenance	68,132	11.96%	61,702	-24.00%	62,874	-33.26%	64,069	1,90%	65,287	1.90%	66,529	1.90%	67,795	1.90%	-33.26% -0.11%	
275	27600 Vancouver Island Regional Library	703,212	-3.27%	703,211	0.00%	792,460	12.69%	818,532	3.29%	844,316	3.15%	865,424	2.50%	882,472	1.97%	23,60%	
276	McLean Mill City Agreement 27700 McLean Mill Operator Agreement	50,271 150,000	-35.06%	126,300	-15.80%	40,000 150,000	0.00%	40,800 150,000	2.00% 0.00%	41,616 150,000	2.00% 0.00%	42,448 150,000	2.00% 0.00%	43,297 150,000	2.00% 0.00%	-12.43% 0.00%	
278	CULTURAL SERVICES	1,350,617	-6.47%	1,302,804	-3.54%	1,409,031	4.33%	1,442,847	2.40%	1,476,477	2.33%	1,506,096	2.01%	1,531,180	1.67%	12.73%	
275 276 277 278 279 280 281 282 283	RECREATION & CULTURAL	7 270 670	6.38%	6,902,896	-6.46%	7,308,468	-0.96%	7,714,145	5.55%	7 052 022	_	0 110 014	2.000/	9 470 072	4.36%	14.400/	
280 281	RECREATION & COLTURAL	7,379,679	0.38%	0,902,898	-0.40%	7,300,400	-0.96%	7,714,140	3.33%	7,952,932		8,118,611	2.08%	8,472,973	4,30%	14.13%	
282	TOTAL OPERATIONS EXPENSES	29,133,443	5.98%	28,413,766	-2.47%	29,770,031	2.19%	30,237,437	1.57%	30,999,301		31,556,495	1.80%	32,495,831	2.98%	11.05%	
283																	
284 285	INTEREST & DEBT SERVICING		1011		04			,		,		,					
287	28115 Interest on Prepaid Taxes 28121 Interest Payments on Debentures	17,118 91,203	1041.21% 0.00%	1,500 91,203	-91.24% 0.00%	1,500 91,203	-91.24% 0.00%	1,500 91,203	0.00% 0,00%	1,500 91,203	0.00% 0.00%	1,500 91,203	0.00% 0.00%	1,500 91,203	0.00% 0.00%	-91.24% 0.00%	
288 289	28131 Principal Payments on Debentures	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	0.00%	
291	28193 Banking Service Charges	8,168	25.67%	6,500	-20.42% _	6,500	-20.42% _	6,500	0.00% _	6,500	0.00%	6,500	0.00%	6,500	0.00%	-20.42%	
292 293		236,957	7.87%	219,671	-7.29%	219,671	-7.29%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%	-7.29%	
293 294																	
295	TOTAL OPERATIONS AND DEBT SERVICING	29,370,400	6.00%	28, 633, 437	-2.51%	29,989,702	2.11%	30,457,108	1.56%	31,218,972	2.50%	31,776,166	1.78%	32,715,502	2.96%	10.91%	
295 296		,,		,										,			İ
297 298	TRANSFERS TO RESERVES 28910 Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	0.00%	
298 299	28222 Transfer to Equipment Replacement	64,000	0.00%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%	34,000	0.00%	-46.88%	
300	28230 Transfer to Capital Works Reserve	70,000 149,000	0.00% <b>_</b> 0.00% <b>_</b>	70,000 149,000	0.00% _	70,000 149,000	0.00% _	70,000	0.00% _ -20.13% _	70,000	0.00% <b></b>	70,000	0.00%	70,000 119,000	0.00% 0.00%	0.00% -20.13%	
301 302 303		149,000	0.00%	144,000	0.00%	148,000	0.00%	119,000	-20.1070	113,000	0.00%	119,000	0.00%	119,000	0.00%	-20.1370	
303																	

☐ A		AS	AT	AU	AV	AW	AX	AY	AZ	ВА	BB	BC	BD	BE	BF	BG	BH
14	CITY OF PORT ALBERNI									n							
2	GENERAL REVENUE FUND - 5 YEAR PLAN						*** Highligh	ted Items a	re Strategic	Priorities							
3 4 5	<b>4</b>																
		2019		2019		2020		2021		2022		2023		2024		Aggregate Change	
191		Actual (unaudited)		Budget		2010		2021		1021		2020		2024		2020-2024	
7		riotaer (arreaantee)															
304	TRANSFERS TO CAPITAL FUNDS																
305 28	220 Transfers to General Capital Fund:																
307	Projects TBD Council Direction	-		-		-		(661,222)		126,586		1,260,550		2,148,351			
308	Administration	- 		F F 000				240 400		250,000				-			
309	Fire Department Transportation Services	55,937		55,000		69,857		218,400		80,000		50,000		-			
311	Paving and Road Construction	160,000		160,000		580,000		525,000		590,000		_		_			
312	Traffic Upgrades	20,000		20,000		31,000		27,000		29,000		31,000		33,000			
313	Storm Drains	50,000		50,000		200,000		175,000		432,500		702,500		-			
314	Other Public Works Projects	262,466		136,888		100,000		200,000		200,000		-		-			
3 4 5 6 7 7 304 28 309 309 311 311 312 313 314 315 316 317 322 29 323 324	Parks	55,000		55,000		25,000		1,212,000		115,000		175,000					
316	Cultural Services	30,100		30,100		30,000		279,500		30,000		30,000		30,000			
317	Parks, Recreation and Heritage	250,800 884,303	7.000/	250,800		141,240	33.11%	301,000 2,276,678	93.41%	370,000 2,223,086		270,000	40.0404	250,000	0.0004	105 1001	
318	TOTAL GENERAL CAPITAL TRANSFERS	884,303	7.38%	757,788	-14.31%	1,177,097	33.11%	2,210,018	93.41%	2,223,000	-2.35%	2,519,050	13.31%	2,461,351	-2.29%	135.19%	
320	OTHER SERVICES																
321	OTHER BUDGET CONSIDERATIONS																
322 29	911 Contingency Funds	20,752	-89.62%	264,700	1175.52%	300,000	1345.62%	200,000	-33.33%	200,000	0.00%	200,000	0.00%	200,000	0.00%	1312.28%	
323	OTHER BUDGET CONSIDERATIONS	20,752	-89.62%	264,700	1175.52%	300,000	1345.62%	200,000	-33.33%	200,000	0.00%	200,000	0.00%	200,000	0.00%	1312.28%	
324																	
	TOTAL OPERATIONS, DEBT SERVICING,																
225	RESERVE AND CAPITAL TRANSFERS, CONTINGENCY	30,424,455	E 240/	29,804,925	2.040/	31,615,799	3.92%	33,052,785	4,55%	33,761,058	0.140/	34,614,216	2.53%	35,495,853	2,55%	15,68%	
325	CONTINUENCE	30,424,433	3.5470	23,004,323	-2.0470_	31,010,733	3.52 /6	33,032,703	4.55%	33,701,030	2.1478	34,014,210	2.55%	33,433,033	2.5576	15.00%	
327																	
328	TRANSFERS TO RESERVE ALLOWANCES																
329 28	211 Transfers to Reserve Allowances	457,000	14.25%	432,750	-5.31% _	534,209	16.89%	400,000	-25.12%	400,000	0.00% _	400,000	0.00% _	400,000	0.00%	-8.23%	
330																	
331	TAXES COLLECTED FOR OTHERS																
332	REGIONAL DISTRICT																
334 28	410 Alberni-Clayoquot Regional District	1,464,497	21.64%	1,304,000	-10.96%	1,304,000	-10.96%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	-21.24%	
335		.,,	2	.,,		.,,				.,,	0.0070	.,,	0.0070	.,,	0.0070	22.70	
336	SCHOOL DISTRICTS							`									
337 28	B11 Non-Residential School Tax	2,273,081	8.24%	2,100,000	-7.61%	1,800,000	-20.81%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	-20.81%	
338 28	B12 Residential School Tax	3,097,999	3.27%	3,000,000	-3.16%	3,000,000	-3.16%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	-3.16%	
339	DECICNAL CONFERNMENTS																
341 28	REGIONAL GOVERNMENTS 820 Alberni-Clayoquot Regional Hosp District	692,282	-2.16%	760,000	9.78%	760,000	9.78%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%	9.78%	
342	520 Albertin-Stayoquot Negloriai Floap Distilict	092,202	-2.10/0	100,000	3.7070	700,000	3.7378	700,000	0.00%	700,000	0.0076	700,000	0.0076	100,000	0.0070	3.7070	
343	JOINT BOARDS AND COMMISSIONS																
344 28	830 Municipal Finance Authority	1,186	137.12%	500	-57.83%	500	-57.83%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	-57.83%	
345 28	BC Assessment	166,967	4.35%	160,000	-4.17%	160,000	-4.17%	160,000	0.00% _	160,000	0.00% _	160,000	0.00%	160,000	0.00%	-4.17%	
346	TAXES COLLECTED FOR OTHERS	7,696,012	7.30%	7,324,500	-4.83%	7,024,500	-8.73%	6,890,500	-1.91%	6,890,500	0.00%	6,890,500	0.00%	6,890,500	0.00%	-10.63%	
347																	
326 327 328 329 330 331 332 333 334 28 335 340 341 28 342 343 344 28 342 343 344 28 342 343 344 345 346 347 348 349 349 349 349 340 340 341 341 342 343 344 345 346 347 347 348 349 340 340 340 340 340 340 340 340																	
350	GENERAL FUND EXPENDITURE	38,577,467	5.83%	37,562,175	-2.63%	39,174,508	1.55%	40,343,285	2.98%	41,051,558	1.76%	41,904,716	2.08%	42,786,353	2.10%	10.47%	
13001		55,5,707	0.0070	,,	2,00,0			,,		,,	//	,,				/ /	

CITY OF PORT ALBERN   SWERR REVENUE FUND - 4 YEAR PLAN   2019   2019   2020   2021   2022   2023   2023   2024   2024   2024   2025   2024   2025   2024   2025		A	В	AQ	AR	AS	AT	AU	I AV I	AW	AX	AY	AZ	BA	BB	BC	BD
Severa Revenue Fruncisco   Severa Revenue   Severa Reve	1			7.55	7	,,,,											
SALES OF SERVICE   1.00   1.																	
SALES OF SERVICE   1.00   1.	2	as Tan	SEVER REVERSE FORD - 3 TEAR FEAR	2010		2010		2020		2021		2022		2023		2024	1
SALES OF SERVICE   1.00   1.	3	100	<b>)</b> ~	2019		2019		2020		2021		2022		2023		2024	
SALES OF SERVICE   1.00   1.	-4			A atual (unavalitad)		Amondod											
SALES OF SERVICE	0			Actual (unaudited)		Amenaea											
March   Marc	6																I I
3	7		SALES OF SERVICE														
1943   Sewer Connections																	
1				2,749,393												,	
1943 User Charges		94431	Sewer Connections	-		00.2000								20 (2)			2011/06/2014 (0.00)
THER SERVICES  OTHER SERVICES  AS 44 Sewage Disposal Fees  48,425 Sep 58 M 12,477 74,23% 12,705 10,00% 3,106,460 1,00% 3,240,468 1,00% 33,15,130 2,00% 13,276 2,00% 10,00% 12,000 0,00% 12,	11	94432	Service Charges Sundry	=	-100.00%	3,822	#DIV/0!	3,898	#DIV/0!	3,976	2.00%	4,056	2.01%	4,137	2.00%	4,220	2.00%
THE SERVICES	12	94433	User Charges	43,531	152.53%	17,583	-59.61%	17,934	-58.80%	18,293	2.00%	18,659	2.00%	19,032	2.00%	19,413	2.00%
15   94441 Sewage DisposalFiees	13			-													
15   94441 Sewage DisposalFiees	14		OTHER SERVICES	_													- 1
SALES OF SERVICE   2,841,349   5,71%   3,099,923   6,04%   3,127,618   10,08%   3,188,469   1,88%   3,346,498   1,88%   3,315,130   2,11%   3,385,317   2,12%		94441	Sewage Disposal Fees	48,425	295.88%	12,477	-74.23%	12,726	-73.72%	12,981	2.00%	13,241	2.00%	13,506	2.00%	13,776	2.00%
THE REVENUE FROM OWN SOURCE  OTHER REVENUE SOURCE  OTHER REVE																	
THER REVENUE FROM OWN SOURCE			CALLO OF CLAVIOL	2,011,010	0.7 170	0,000,020	0.0 170	0,121,010	. 0.0070	0,100,100		0,2 10, 100	1.0070	0,010,100		0,000,011	2.1270
130	18		OTHER REVENUE FROM OWN SOURCE														
59590   Interest Income	10		STILL NEVEROL I NOW OWN SOURCE														
Sever Fenally   Sever Fenall		05500	Interest Income	60.064	400 520/	12 000	80 030/	12.000	80 030/	12 000	0.000/	12 000	0.000/	12 000	0.000/	12 000	0.000/
\$\frac{1}{22} \frac{1}{23} \f																	
30   99110 Transfer from Capital Reserve-Sas Tax   -100.00%   6,000   46,000   0.00%   46	21			32,472													
30   99110 Transfer from Capital Reserve-Sas Tax   -100.00%   6,000   46,000   0.00%   46	22	91210						The second secon							_		
30   99110 Transfer from Capital Reserve-Sas Tax   -100.00%   6,000   46,000   0.00%   46	23		OTHER REVENUE	92,536	162.89%	35,200	-61.96%	35,200	-61.96%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%
30   99110 Transfer from Capital Reserve-Sqs Tax   -100.00%   6,000   46,000   0,00%   46	24																
30   99110 Transfer from Capital Reserve-Sqs Tax   -100.00%   6,000   46,000   0,00%   46	29																
31   99111 Transfer from Reserves & Allowances	30	99110	Transfer from Capital Reserve-Gas Tax		-100.00%	6,000	#DIV/0!	46,000	#DIV/0!	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%
99114 Operating Funds from Prior Year 99121 Contribution (To) From General Revenue 9912 Contribution (To) From Gen	31	99111	Transfers from Reserves & Allowances	-		-		660,000		50,000				-		-	
Sewer Fund Revenue   2,933,885   -13.08%   3,111,123   6.04%   3,868,818   31.87%   3,317,669   -14.25%   3,327,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.668,918   3.87%   3.876,699   -14.25%   3,327,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.668,918   3.87%   3.876,699   -14.25%   3,327,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.668,918   3.87%   3.876,999   -14.25%   3,327,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.668,918   3.87%   3.88%   3.89%   3.13%   3.89%   3.13%   3.89%   3.13%   3.89%   3.89%   3.13%   3.89%   3.89%   3.13%   3.89%	32	99114	Operating Funds from Prior Year	-		-		-		-		-		-		-	
Sewer Fund Revenue   2,933,885   -13.06%   3,111,123   6.04%   3,868,818   31.87%   3,317,669   -14.25%   3,327,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.668,517   2.07%   3.668,517	33	99211	Contribution (To) From General Revenue	-		-				-		-		-		-	
SEWER FUND REVENUE   2,933,885   -13.06%   3,111,123   6.04%   3,868,818   31.87%   3,317,669   -14.25%   3,327,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.888   3.87%   3.877,669   -14.25%   3,277,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.888   3.87%   3.877,669   -14.25%   3,277,698   0.30%   3,396,330   2.06%   3,466,517   2.07%   3.888   3.87%   3.877,699   -14.25%   3,277,699   -14.	34						_				-				_		
SEWER SYSTEM  ADMINISTRATION  104210 Sewer Administration & Other 329,527 12.89% 291,900 -11.42% 373,811 13.44% 375,037 0.33% 376,295 0.34% 377,583 0.34% 378,904 0.35% 421 ENGINEERING SERVICES  43 104221 Consulting Services100.00% 31,000 #DIV/01 31,000 #DIV/01 31,000 0.00%	35		SEWER FUND REVENUE	2.933.885	-13.06%	3.111.123	6.04%	3.868.818	31.87%	3.317.669	-14.25%	3.327.698	0.30%	3.396.330	2.06%	3.466.517	2.07%
SEWER SYSTEM	36			_,,,	-		=		_		=		-		=		
38 ADMINISTRATION 40 104210 Sewer Administration & Other 329,527 12.89% 291,900 -11.42% 373,811 13.44% 375,037 0.33% 376,295 0.34% 377,583 0.34% 378,904 0.35% 42 ENGINEERING SERVICES 43 104221 Consulting Services100.00% 31,000 #DIV/0! 31,000 #DIV/0! 31,000 0.00% 31,000 0.00	27		SEMIED SYSTEM														
ADMINISTRATION   104210   Sewer Administration & Other   329,527   12,89%   291,900   -11,42%   373,811   13,44%   375,037   0.33%   376,295   0.34%   377,583   0.34%   378,904   0.35%   41   42   42   42   42   42   42   42	37		SEVVER STSTEW														
104210 Sewer Administration & Other   329,527   12,89%   291,900   -11,42%   373,811   13,44%   375,037   0.33%   376,295   0.34%   377,583   0.34%   378,904   0.35%   421   ENGINEERING SERVICES   104221 Consulting Services   -100.00%   31,000   #DIV/0!   31,000   #DIV/0!   31,000   0.00%   3	38		ADMINISTRATION														1
Ali	39	101010		000 507	40.000/	004 000	44 400/	070.044	40 440/	075 007	0.000/	070 005	0.040/	077 500	0.040/	070 004	0.050/
ENGINEERING SERVICES   104221 Consulting Services  100.00%   31,000   #DIV/0!   31,000   #DIV/0!   31,000   0.00%   31,	40	104210	Sewer Administration & Other	329,527	12.89%	291,900	-11.42%	3/3,811	13.44%	3/5,03/	0.33%	376,295	0.34%	377,583	0.34%	378,904	0.35%
43   104221 Consulting Services  100.00%   31,000   #DIV/O    31,000   #DIV/O    31,000   0.00%   31,0	41																
SEWER SYSTEM ADMINISTRATION   104233 Customer Service Requests   73,535   -40,13%   125,281   70,37%   127,840   73.85%   130,450   2.04%   133,114   2.04%   136,144   2.28%   138,925   2.04%   104236 Small Tools/Equipment/Supplies   9,095   -34.71%   14,049   54.47%   8,800   -3.25%   8,899   1.13%   9,000   1.13%   9,115   1.28%   9,221   1.16%   1.28%   1.16%   1.16%   1.28%   1.16%	42																
SEWER SYSTEM ADMINISTRATION   104233 Customer Service Requests   73,535   -40,13%   125,281   70,37%   127,840   73.85%   130,450   2.04%   133,114   2.04%   136,144   2.28%   138,925   2.04%   104236 Small Tools/Equipment/Supplies   9,095   -34.71%   14,049   54.47%   8,800   -3.25%   8,899   1.13%   9,000   1.13%   9,115   1.28%   9,221   1.16%   1.28%   1.16%   1.16%   1.28%   1.16%	43	104221	Consulting Services	-	-100.00%	31,000	#DIV/0!	31,000	#DIV/0!	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
46	44																- 1
46	45																
48	46	104233	Customer Service Requests	73,535	-40.13%	125,281	70.37%	127,840	73.85%	130,450	2.04%	133,114	2.04%	136,144	2.28%	138,925	
SEWER COLLECTION SYSTEM	47	104236	Small Tools/Equipment/Supplies	9,095	-34.71%	14,049	54.47%	8,800	-3.25%	8,899	1.13%	9,000	1.13%	9,115	1.28%	9,221	1.16%
SEWER COLLECTION SYSTEM   104240 Sewage Collection System Main   127,959   11.75%   119,500   -6.61%   124,600   -2.63%   126,772   1.74%   128,993   1.75%   131,476   1.92%   133,802   1.77%   104241 Sewer Service Connections   223,353   22.40%   195,725   -12.37%   213,020   -4.63%   216,560   1.66%   220,183   1.67%   224,195   1.82%   227,996   1.70%   104241 Sewer Service Connections   223,353   22.40%   195,725   -12.37%   213,020   -4.63%   216,560   1.66%   220,183   1.67%   224,195   1.82%   227,996   1.70%   104241 Sewer Service Connections   223,353   22.40%   195,725   -12.37%   213,020   -4.63%   216,560   1.66%   220,183   1.67%   224,195   1.82%   227,996   1.70%   104240 Sewage Lift Stations   165,329   2.81%   163,987   -0.81%   167,605   1.38%   170,102   1.49%   172,651   1.50%   175,474   1.64%   178,135   1.52%   104280 Sewage Treatment   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   104280 Sewage Treatment   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   104280 Sewage Treatment   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   104280 Sewage Treatment   34,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   104280 Sewage Treatment   34,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   1.64	48		* **														
Total Sewage Collection System Main   127,959   11.75%   119,500   -6.61%   124,600   -2.63%   126,772   1.74%   128,993   1.75%   131,476   1.92%   133,802   1.77%   104241   Sewer Service Connections   223,353   22.40%   195,725   -12.37%   213,020   -4.63%   216,560   1.66%   220,183   1.67%   224,195   1.82%   227,996   1.70%   1.70%   1.00%	49		SEWER COLLECTION SYSTEM														
The first of the	50	104240		127,959	11.75%	119,500	-6.61%	124,600	-2.63%	126,772	1.74%	128,993	1.75%	131,476	1.92%	133,802	1.77%
SEWER LIFT STATIONS   165,329   2.81%   163,987   -0.81%   167,605   1.38%   170,102   1.49%   172,651   1.50%   175,474   1.64%   178,135   1.52%   104280   Sewage Treatment   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   178,135   1.52%   104280   Sewage Treatment   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   178,135   1.52%   104280   Sewage Treatment   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   1																	
SEWER LIFT STATIONS   165,329   2.81%   163,987   -0.81%   167,605   1.38%   170,102   1.49%   172,651   1.50%   175,474   1.64%   178,135   1.52%						,											10.100 5.615
54   104260 Sewage Lift Stations   165,329   2.81%   163,987   -0.81%   167,605   1.38%   170,102   1.49%   172,651   1.50%   175,474   1.64%   178,135   1.52%   1.555   56   SEWER TREATMENT AND DISPOSAL   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   1.64			SEWER LIFT STATIONS														
SEWER TREATMENT AND DISPOSAL   SEWER TREATMENT AND DISPOSAL   334,764   14.09%   299,787   -10.45%   314,000   -6.20%   319,086   1.62%   324,271   1.62%   329,803   1.71%   335,196   1.64%   1.64		10/260		165 320	2 81%	163 987	-0.81%	167 605	1 38%	170 102	1 49%	172 651	1 50%	175 474	1 64%	178 135	1.52%
SEWER TREATMENT AND DISPOSAL	55	104200	OCWAGE LIII Olations	100,029	2.0170	100,007	-0.0170	107,000	1.0070	170,102	1.7070	172,001	1.0070	110,717	1.0470	170,100	1.0270
57         104280 Sewage Treatment         334,764         14.09%         299,787         -10.45%         314,000         -6.20%         319,086         1.62%         324,271         1.62%         329,803         1.71%         335,196         1.64%           58           59         OTHER COMMON SERVICES           60         104294 Special Work Orders         123         -93.85%         2,000         1526.02%         2,000         0.00%         2,000         0.00%         2,000         0.00%         2,000         0.00%         2,000         0.00%         2,000         0.00%         2,000         0.00%         2,000         0.00%         1,26%         1,416,790         1.38%         1,435,179         1.30%			SEIMED TREATMENT AND DISPOSAL														
58     59   OTHER COMMON SERVICES   123 -93.85%   2,000   1526.02%   2,000   1526.02%   2,000   0.00%   2,000   0.00%   2,000   0.00%   2,000   0.00%   2,000   0.00%   0.00%   2,000   0.00%   0.00	55	404000		004704	14.000/	200 707	10 450/	214 000	6 200/	210 000	1.000/	204 074	1.000/	220 002	1 740/	225 406	1 6 40/
SEWER SYSTEM   1,263,687   4.19%   1,243,229   -1.62%   1,362,676   7.83%   1,379,906   1.26%   1,397,507   1.28%   1,416,790   1.38%   1,435,179   1.30%   1,30%	5/	104280	Sewage Treatment	334,764	14.09%	299,787	-10.45%	314,000	-0.20%	319,086	1.02%	324,211	1.02%	ა∠ყ,803	1./1%	335,196	1.04%
60         104294 Special Work Orders         123         -93.85%         2,000         1526.02%         2,000         1526.02%         2,000         0.00%         2,000 <t< td=""><td>58</td><td></td><td>OTHER COLUMNIA OF THE STATE</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>- 1</td></t<>	58		OTHER COLUMNIA OF THE STATE														- 1
61 SEWER SYSTEM 1,263,687 4.19% 1,243,229 -1.62% 1,362,676 7.83% 1,379,906 1.26% 1,397,507 1.28% 1,416,790 1.38% 1,435,179 1.30%				100 A10000		12 (2)(2)(4)											
		104294			CONTRACTOR OF THE PARTY						Market of State		100000000000000000000000000000000000000				Section 11 October
62			SEWER SYSTEM	1,263,687	4.19%	1,243,229	-1.62%	1,362,676	7.83%	1,379,906	1.26%	1,397,507	1.28%	1,416,790	1.38%	1,435,179	1.30%
	62																

	Λ	В	AQ	AR	AS	AT	AU	A)/ [	AW	AX	AY	AZ	DA I	nn T	BC	BD
1	A	CITY OF PORT ALBERNI	I AU	AR	MO.	AI I	AU	AV	AVV	AX	AT	AZ	BA	BB	ВС	טפ
1																- 1
2	(#) (#)	SEWER REVENUE FUND - 5 YEAR PLAN														- 1
3		)	2019		2019		2020		2021		2022		2023		2024	1
4	<b>3</b>															ı
5			Actual (unaudited)		Amended											
6		-1.00														
63		FISCAL SERVICES														
64																
63 64 65 66		DEBT														
66		Interest Payments On Debentures	160,425	-36.57%	252,925	57.66%	344,613	114.81%	344,613	0.00%	344,613	0.00%	344,613	0.00%	344,613	0.00%
67	108130	Principal Payments On Debentures	95,346	-49.27%	187,932	97.10%	317,423	232.92%	317,423	0.00%	317,423	0.00%	317,423	0.00%	317,423	0.00%
68 69 70		TOTAL DEBT	255,771	-41.98%	440,857	72.36%	662,036	158.84%	662,036	0.00%	662,036	0.00%	662,036	0.00%	662,036	0.00%
69																
70		TRANSFER TO FUNDS AND RESERVES														l
71		Transfer To Sewer Capital Fund	815,000	103.75%	815,000	0.00%	1,045,000	28.22%	650,000	-37.80%	560,000	-13.85%	100,000	-82.14%	650,000	550.00%
72		Debt Reserve Fund Transfer	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73		Transfer to Reserves & Allowances			-				-							- 1
74	108920	Transfer to Infrastructure Capital Reserve	597,427	_	610,037	_	797,106		623,727	-21.75%	706,155	13.22%	1,215,504	72.13% _	717,302	-40.99%
75 76 77		TRANSFERS	1,414,427	-17.81%	1,427,037	0.89%	1,844,106	30.38%	1,275,727	-30.82%	1,268,155	-0.59%	1,317,504	3.89%	1,369,302	3.93%
76																
77		FISCAL SERVICES	1,670,198	-22.74%	1,867,894	11.84%	2,506,142	50.05%	1,937,763	-22.68%	1,930,191	-0.39%	1,979,540	2.56%	2,031,338	2.62%
78 79																
79		EXCESS OF REVENUE OVER EXPENSE	-	_	-	_		_			-		-			
80 81				-		_				-						
81		SEWER FUND EXPENSES	2,933,885	-13.06%	3,111,123	6.04%	3,868,818	31.87%	3,317,669	-14.25%	3,327,698	0.30%	3,396,330	2.06%	3,466,517	2.07%
82				-		=		=		=		=		-		

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	ВС	BD
1		CITY OF PORT ALBERNI					•		•	<u> </u>					<u> </u>	
2	1	WATER REVENUE FUND - 5 YEAR PLAN														
3	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)		2019		2019		2020		2021		2022		2023		2024	
4	1		Actual (unaudited)		Amended											
6	$\overline{}$															
4 5 6 7		SALES OF SERVICE														
8	54421	Metered Sales	3,223,319	-10.07%	3,763,660	16.76%	3,951,843	22.60%	4,149,435	5.00%	4,232,424	2.00%	4,317,072	2.00%	4,403,414	2.00%
9		Connections	-	-100.00%	40,571	#DIV/0!	42,599	#DIV/0!	44,729	5.00%	45,624	2.00%	46,536	2.00%	47,467	2.00%
10		! Turn-On Charges	1,169	221.15%	382	-67.32%	401	-65.70%	421	4.99%	430	2.14%	439	2.09%	447	1.82%
11	54433	Service Charges Sundry	2,078	-78.62%	10,202	391.06%	10,712	415.61%	11,248	5.00%	11,473	2.00%	11,702	2.00%	11,936	2.00%
12		SALES OF SERVICE	3,226,565	-11.19%	3,814,815	18.23%	4,005,555	24.14%	4,205,833	5.00%	4,289,951	2.00%	4,375,749	2.00%	4,463,264	2.00%
13 14		OTHER REVENUE FROM OWN SOURCE														
15		OTHER REVENUE PROMITOWN SOURCE														
16	55590	Other Interest	38,477	189.30%	13,300	-65.43%	13,300	-65.43%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17		Water Penalty	35,228	25.81%	28,000	-20.52%	28,000	-20.52%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		OTHER REVENUE	73,705	78.46%	41,300	-43.97%	41,300	-43.97%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%
19																
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		-		-		-		-		-		-	
21		PROVINCIAL GOVERNMENT														
25		PROVINCIAL GOVERNIMENT			-		-		-				.=		->	
26		OTHER TRANSFERS														
27	59111	Reserve For Projects & Purchases	-		:=		-		-		-		-		-	
28	59112	Operating Surplus From Prior Years			-			· ·	=	<u></u>	-	_	-	_	-	
29		OTHER TRANSFERS	-		-			-	-		-	_	-		-	
30				10.1001		100101		00.000/		4.0504		4.0004		4.0004		
31		WATER FUND REVENUE	3,300,270	-10.18%	3,856,115	16.84%	4,046,855	22.62% =	4,247,133	4.95% =	4,331,251	1.98% =	4,417,049	1.98% =	4,504,564	1.98%
32 33																- 1
34																
35		WATER SUPPLY SYSTEM														
36																
37		ADMINISTRATION														
38	64110	Water Administration & Other	285,755	8.13%	264,793	-7.34%	349,147	22.18%	354,997	1.68%	360,968	1.68%	367,122	1.70%	373,344	1.69%
39 40		ENCINEEDING SERVICES														1
41	6/121	ENGINEERING SERVICES Engineering Consulting Services	_	-100.00%	30,000	#DIV/0!	30,000	#DIV/0!	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42	04121	Engineering Consuming Convices	_	-100.0070	50,000	#101070:	50,000	#51070:	30,000	0.0070	30,000	0.0070	30,000	0.0070	30,000	0.0070
43		WATER SYSTEM ADMINISTRATION														
42 43 44	64133	Customer Service Requests	84,309	-8.48%	93,942	11.43%	97,434	15.57%	99,443	2.06%	101,494	2.06%	103,819	2.29%	105,962	2.06%
45	64136	Small Tools/Equipment/Supplies	8,229	-30.76%	12,008	45.92%	12,133	47.43%	12,261	1.05%	12,391	1.06%	12,540	1.20%	12,676	1.08%
46		SEDVICE OF SUPPLY														
47 48	6/1/1	SERVICE OF SUPPLY Supply Inspection & Operation	81,667	-31.89%	121,951	49.33%	116,844	43.07%	119,175	1.99%	121,558	2.00%	124,229	2.20%	126,724	2.01%
49	04141	σαρριγ πιομεσιίστι α Ομεταιίστι	01,007	-51.0570	121,301	40.0070	110,044	43.07 70	110,170	1.3370	121,000	2.0070	124,223	2.2070	120,124	2.0170
50		PUMPING														
50 51	64161	Pumping Inspection & Operation	248,142	-7.98%	272,513	9.82%	292,263	17.78%	295,627	1.15%	299,061	1.16%	302,955	1.30%	306,542	1.18%
52																
53		TRANSMISSION & DISTRIBUTION						,						2 2011		
54 55		Transmission/Distribution System	289,710	-1.61%	263,131	-9.17%	303,936	4.91%	273,433	-10.04%	313,028	14.48%	283,219	-9.52%	323,023	14.05%
56		Connections Meters	327,329 146,082	146.07% -36.18%	144,366 187,265	-55.90% 28.19%	208,000 216,500	-36.46% 48.20%	211,500 219,230	1.68% 1.26%	215,079 222,018	1.69% 1.27%	219,077 225,177	1.86% 1.42%	222,826 228,091	1.71% 1.29%
57		Hydrants	46,878	19.80%	39,703	-15.31%	44,287	-5.53%	45,003	1.62%	45,734	1.62%	46,559	1.42%	47,324	1.64%
58	51101	.,	10,010		,, 00		,	3.0070	, 0 0 0		, 1 - 1		. 5,000		,021	
59		OTHER COMMON SERVICES														
60	64194	Special Water Work Orders	-				-		1							
61						5 005: <b>5</b>					170100:		171100		1 770 715	
62 63		WATER SUPPLY SYSTEM	1,518,102	2.34%	1,429,672	-5.83%	1,670,544	10.04%	1,660,669	-0.59%	1,721,331	3.65%	1,714,697	-0.39%	1,776,512	3.61%
US																

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD
1 2 3 4 5		CITY OF PORT ALBERNI : WATER REVENUE FUND - 5 YEAR PLAN	2019 Actual (unaudited)		2019 Amended		2020	·	2021	•	2022	ie .	2023		2024	
6 64 65 66		FISCAL SERVICES														
67	68120	DEBT ) Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68		Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		DEBT	82,743	•	82,743	_	82,743	_	82,743	_	82,743	-	82,743	-	82,743	
68 69 70 71 72 73 74 75 76 77 80 81 82 83	68230	TRANSFERS TO FUNDS AND RESERVES Transfer To Capital Reserves Transfers To Water Capital Fund Transfer to Infrastructure Capital Reserve Debt Reserve Fund Transfer TRANSFERS FISCAL SERVICES	1,699,425 - 1,699,425 1,782,168	-100.00% -100.00% -19.40%	2,340,500 (100) 3,300 2,343,700 2,426,443	37.72% #DIV/0! #DIV/0! 37.91%	935,000 1,355,268 3,300 2,293,568 2,376,311	-44.98% #DIV/0! #DIV/0! 34.96%	1,152,000 1,348,421 3,300 2,503,721 2,586,464	23.21% -0.51% 0.00% 9.16%	350,000 2,173,877 3,300 2,527,177 2,609,920	-69.62% 61.22% 0.00% 0.94%	4,000,000 (1,383,691) 3,300 2,619,609 2,702,352		1,350,000 1,292,009 3,300 2,645,309 2,728,052	-66.25% -193.37% 0.00% 0.98% 0.95%
80		EXCESS OF REVENUE OVER EXPENSE				_		_	=0	_	#1	_		_		
81 82 83		WATER FUND EXPENSE	3,300,270	-10.18%	3,856,115	16.84% _	4,046,855	22.62%	4,247,133	4.95% =	4,331,251	1.98% =	4,417,049	1.98%	4,504,564	1.98%



### CITY OF PORT ALBERNI PARKS AND RECREATION CAPITAL RESERVE

Established:

21-Aug-2000

	<b>2019</b> Actual	2020	2021	2022	2023	2024
RECEIPTS						
Balance forward (2009)	=	Ħ	i=	=	=	-
Investment Income	52,351	35,000	25,000	25,000	25,000	25,000
Recreation Services Surcharge	288,215	127,233	135,000	135,000	135,000	135,000
Other Deposits	-	_	_	-	-	_
Transfers		-	-	-	-	-
Sale of Property	-	-	_	-	-	-
_	340,566	162,233	160,000	160,000	160,000	160,000
EXPENSES Parks & Recreation Properties and Facilities		150,000	-	-	-	-
	=	150,000	-	=	-	=
REVENUE OVER (UNDER) EXPENSE_	340,566	12,233	160,000	160,000	160,000	160,000
FUND EQUITY - ENDING	2,513,614	2,525,847	2,685,847	2,845,847	3,005,847	3,165,847



### CITY OF PORT ALBERNI CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN

Established:

8-Aug-1994

	<b>2019</b> Actual	2020	2021	2022	2023	2024
RECEIPTS						
Investment Income	51,735	35,000	35,000	35,000	35,000	35,000
New Deal Gas Tax Funds	1,638,361	741,000	741,000	228,500	248,500	252,000
Miscellaneous	80,000	80,000	80,000	80,000	80,000	80,001
	1,770,096	856,000	856,000	343,500	363,500	367,001
EXPENSES Gas Tax - capital projects Gas Tax - operating (capacity bldg) Capital Expenditures - Special Capital Expenditures	986,510 46,000 - - 1,032,510	1,205,000 46,000 - - 1,251,000	1,246,000 46,000 1,292,000	182,500 46,000 228,500	202,500 46,000 248,500	46,000
REVENUE OVER EXPENSES	737,586	(395,000)	(436,000)	115,000	115,000	321,001
FUND EQUITY - ENDING	\$ 1,058,626	\$ 663,626	\$ 227,626	\$ 342,626	\$ 457,626	\$ 778,627



### CITY OF PORT ALBERNI

EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN Established:

31-Dec-1973

	<b>2019</b> Actual	2020	2021	2022	2023	2024
Sale of Equipment		-	-	-	-	_
Investment Income	139,296	100,000	100,000	40,000	30,000	30,000
Transfers from General Revenue	42,000	64,000	34,000	30,000	24,000	18,000
Contributions - ERRF Schedule	827,193	903,442	966,194	1,003,756	1,024,297	1,055,026
	1,008,489	1,067,442	1,100,194	1,073,756	1,078,297	1,103,026
EXPENSES Transfer to Capital Works Bylaw Equipment Purchases	586,500 586,500	318,955 318,955	2,686,625 2,686,625	2,392,085 2,392,085	848,25 <u>3</u> 848,253	1,673,725 1,673,725
REVENUE OVER EXPENSES	421,989	748,487	(1,586,431)	(1,318,329)	230,044	(570,699)
FUND EQUITY - ENDING	6,353,618	7,102,105	5,515,674	4,197,345	4,427,389	3,856,690
TOTAL EQUIT. ENDING	0,000,010	7,102,100	0,010,014	1, 107,040	1, 121,000	0,000,00

### CITY OF PORT ALBERNI LAND SALE RESERVE FUND - 5 YEAR PLAN

Established: pre 1970

	<b>2019</b> Actual	2020	2021	2022	2023	2024
RECEIPTS						
Sale of Property	1,000	1,000	1,000	1,000	1,000	1,000
Investment Income	19,812	8,000	8,500	9,500	9,700	10,000
Transfer from RCMP Surplus	_	, <u> </u>	_	_	-	-
Transfer from Off Street Parking R	-	_	_	_	-	_
<u> </u>	20,812	9,000	9,500	10,500	10,700	11,000
EXPENSES						
Transfer to Other Funds	-	z <b>–</b>	-	_	, ,=	-
Acquisitions and Expenses	683,000	50,000	50,000	50,000	50,000	50,000
_	683,000	50,000	50,000	50,000	50,000	50,000
REVENUE OVER EXPENSES _	(662,188)	(41,000)	(40,500)	(39,500)	(39,300)	(39,000)
FUND EQUITY - ENDING	185,944	144,944	104,444	64,944	25,644	(13,356)

CITY OF PORT ALBERNI
DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLA Established:

22-Mar-2010

,	<b>2019</b> Actual	2020	2021	2022	2023	2024
RECEIPTS						
Contributions	671,715	15,000	15,000	15,000	15,000	15,000
Investment Income	3,000	3,500	3,500	3,500	3,500	3,500
	674,715	18,500	18,500	18,500	18,500	18,500
EXPENSES Transfer to Other Funds Acquisitions and Expenses	- 190,000	- 100,000	- -	- -	- -	-
	190,000	100,000	_	-	=	-
REVENUE OVER EXPENSES	484,715	(81,500)	18,500	18,500	18,500	18,500
FUND EQUITY - ENDING	1,331,174	1,249,674	1,268,174	1,286,674	1,305,174	1,323,674
. O. D. E. C. LINDING	1,001,171	1,2,0,011	.,, , , , , ,	1,200,011	1,000,171	1,020,071

### CITY OF PORT ALBERNI CEMETERY TRUST FUND - 5 YEAR PLAN

	<b>2019</b> Actual	2020	2021	2022	2023	2024
RECEIPTS						
Sale Proceeds	6,570	3,000	3,000	3,000	3,000	3,000
Investment Income	3,600	2,000	2,000	2,000	2,000	2,000
	10,170	5,000	5,000	5,000	5,000	5,000
EXPENSES Transfer to General Revenue	2,000	2,000	2,000	2,000	2,000	2,001
REVENUE OVER EXPENDITURE	8,170	3,000	3,000	3,000	3,000	2,999
FUND EQUITY - ENDING	170,959	173,959	176,959	179,959	182,959	185,958

### CITY OF PORT ALBERNI CARBON TRUST RESERVE FUND - 5 YEAR PLAN

Established:

13-May-2013

	<b>2019</b> Actual	2020	2021	2022	2023	2024
RECEIPTS						
Contributions	93,700	93,700	93,700	93,700	93,700	93,700
Investment Income	5,926	2,000	3,000	4,000	4,000	4,000
	99,626	95,700	96,700	97,700	97,700	97,700
EXPENSES Transfer to Other Funds Projects and Expenses	- 376,230	- 22,600	- 40,000	- -	- -	- -
	376,230	22,600	40,000	_	_	· ·
REVENUE OVER EXPENSES	(276,604)	73,100	56,700	97,700	97,700	97,700
FUND FOUITY - ENDING	26.104	99.204	155.904	253.604	351.304	449.004

## CITY OF PORT ALBERNI

ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN - AMENDEI Established:

14-Oct-2014

/	<b>2019</b> Actual	2020	2021	2022	2023	2024
RECEIPTS Dividends Received Donations Received	150,000	-	-	-	_	-
Investment Income	1,500	1,500	1,500	1,500	1,500	1,500
	151,500	1,500	1,500	1,500	1,500	1,500
EXPENSES Transfer to Other Funds Projects and Expenses	10,000 10,000	10,000 10,000	10,000 10,000	10,000 10,000	10,000 10,000	10,000 10,000
REVENUE OVER EXPENSES	141,500	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)
FUND EQUITY - ENDING	247,922	239,422	230,922	222,422	213,922	205,422



### CITY OF PORT ALBERNI PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN

Established: 12-Jun-2006

	a	<b>2019</b> Actual	2020	2021	2022	2023	2	2024
RECEIPTS								
Investment Income	\$	5,276	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$	2,500
Sale of Parkland		-	-	-	_	-		-
Parkland Dedication Deposits		-	_	-	_	-		-
Historical correction		_	-	-	-	_		-
		5,276	2,500	2,500	2,500	2,500		2,500
EXPENSES								
Acquisition of Parkland		-	-	-	-	-		-
		_	_	_	_	_		-
REVENUE OVER (UNDER) EXPENSE	:	5,276	2,500	2,500	2,500	2,500		2,500
FUND EQUITY - ENDING	\$	292,895	\$ 295,395	\$ 297,895	\$ 300,395	\$ 302,895	\$3	05,395



### 2020

NET TAXABLE			TAX	PERCEN	NT TAX	EFFECTIVE	TAX RATE	CLASS MULTIPLE		
VA	LUE	S	HARE	SHA	RE	PER THOUSAND				
PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	

RESIDENTIAL UTILITIES MAJOR IND. LIGHT IND. BUSINESS NON-PROFIT FARM

TOTAL

\$	\$	\$	\$	%	%	\$	\$		
2,053,235,500	2,236,980,800	13,708,497	14,530,792	59.75%	59.75%	6.6765	6.4957	1.0000	1.0000
2,023,100	2,174,300	54,588	57,863	0.24%	0.24%	26.9825	26.6121	4.0414	4.0969
91,504,200	93,059,000	5,068,910	5,372,965	22.09%	22.09%	55.3954	57.7372	8.2970	8.8885
2,257,200	2,307,800	125,457	132,983	0.55%	0.55%	55.5810	57.6233	8.3248	8.8710
284,910,946	299,941,553	3,964,826	4,202,654	17.28%	17.28%	13.9160	14.0116	2.0843	2.1570
2,483,500	2,451,700	18,547	19,659	0.08%	0.08%	6.6765	6.4957	1.0000	1.0000
90,784	90,784	719	763	0.00%	0.00%	6.6765	6.4957	1.0000	1.0000
2,436,505,230	2,637,005,937	22,941,545	24,317,678.92	100.00%	100.00%	9			

24,317,678.92

### 0.32

New Single Family homes 19

Business & other classes amount increase 5.9%

AVERAGE SINGLE FAMILY RESID	ENCE
PRIOR YEAR	

PRI	OR YEAR	CURRI	ENT YEAR	CHA	NGE
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$291,383	\$1,963.38	\$315,381	\$2,048.63	\$85.25	4.3%

Residential single family homes per BCA:

Residential single family home assessment per BCA:

2020	2019	2018
6,373	\$ 6,354	6318
2,009,922,700	1,851,598,600	1,561,415,400

\*\*\*\* NMC represent 1.22% of change

Capital 2020-2024	General R	ovenue.					Fed 8	k Prov	Capital Wks	Water	Revenue	Sewer	Revenue	Total Project
Capital 2020-2024	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	Expenditure
STRATEGIC CAPITAL PROJECTS 2020	Operating													Report S
FUNDING SOURCES														
Community Safety Building - Renovate to Suit		150,000								750.00 00000				150,000
3rd Ave. Upgrades	500,000						400,000			400,000		400,00	0	1,700,000
City Welcome Sign	100,000					50,000								150,000
										400.000		400.00	0 -	2,000,000
TOTAL EXPENDITURE	600,000	150,000	-	-	•	50,000	400,000		-	400,000	-	400,00	<u> </u>	2,000,000
OPERATING CAPITAL PROJECTS 2020	General Revenue						Fed & Prov		Capital Wks	Water Revenu	10	Sewer Revenu	9	Total Project
	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating		Expenditure
FUNDING SOURCES ADMINISTRATION	Operating	Reserves	Lanu Sale	EMM	Borrowing	Gas Tax	Assistance	Offici	Reserves	Operating	IXCSCI VCS	Operating		-
Computer Equipment Replacement			1	66,900						1	1			66,900
Server Upgrade/Refresh 5 Year ERRF Cycle			1	-						1				-
The control of the co											-	1	-	66,900
		-		66,900	-	-		-	-		-	-	<del>-</del>	66,900
FIRE DEPARTMENT											1			
<u> </u>			1	-							1			-
	-						l							
	00.057	400 440	1	66,655										264,655
Self-Contained Breathing Apparatus (SCBA)	69,857 69,857	128,143 128,143	-	66,655	-	-	-	-	-	-		-	-	264,655
	00,001	120,140		00,000										
TRANSPORTATION SERVICES										1	1			
Replace 2007 Ford Ranger Pickup #171				33,600										33,600
Replace 2007 John Deere Backhoe #302			-	151,800 185,400							-			151,800 185,400
				185,400	-			-		-	1			100,100
ROAD CONSTRUCTION & SEWER/STORMWATER PROJECTS										ì	1			-
6th Ave-Argyle to Angus 150m (ptp, wtr, st,sani)- Paving & Storm						210,000				1		90,00		300,000
4th Ave-Bruce to Melrose 240m (ptp,sani,st)	80,000		1			125,000						125,00		330,000
Melrose St-6th Ave to 8th (ptp, st, sani)						480,000		400.000	DOO D	460,000			560,000	1,040,000 560,000
Burde Street Anderson to 17th Watermain replacement 300mm	80,000		l .	-	-	815,000	-	100,000	DCC Reserve	460,000		215,00	0 560,000	
	80,000		<del>                                     </del>	-	<del> </del>	010,000		100,000		400,000		210,00	000,000	2,200,000
											1			
TRAFFIC UPGRADES										1				
10th Ave/ Roger St. Traffic Signal Controller Replacement	31,000					-		-	_		<u> </u>	l	<del>-</del>	31,000 31,000
	31,000	-	-	-	-	-	-	-	-	-	<del>                                     </del>	<u> </u>	-	31,000
STORM											1			
Replacements & Upgrades								1		1				
Sm Capital Storm Replacement Replacement		100,000	1											100,000
Do lining Drogram		20								1				
Re-lining Program														
Re-lining Program (Coal Creek/ 3rd Ave Crossing/ 2nd-3rd, Johnson)	200,000					100,000						1		300,000
10.70 (0.00)	(8)													
New Main Installs						00.000					1	1		60,000
Montrose St. Lane East of 6th Ave 100m new 250mm						60,000								60,000
	200,000	100,000				160,000		-	-		-	-	-	360,000
						. 2								
			1	1		1				1				
WORKS-OTHER		000.000	1	1	l .	140,000		I .		1				372 000
<u>WORKS-OTHER</u> MCLean Mill Dam Repairs Arrowview Hotel Demolition		233,000 650,000				140,000								373,000 650,000

Capital 2020-2024	General F	Revenue Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Assistance	Prov Other	Capital Wks Reserves	Water Operating	Revenue Reserves	Sewer R Operating	evenue Reserves	Total Project Expenditure
PARKS														-
	1													
Penny Lane Bridge Replacement	25,000							45.000						25,000 20,000
Victoria Quay Shelter		5,000			1			15,000						16,000
Johnston Rd Planter Box Installation	25,000	16,000 21,000	_	_	-	-	-	15,000	-	-	<b>-</b>	-		61,000
	25,000	21,000	-	-	-	-	-	10,000	<u> </u>		<u> </u>			01,000
CULTURAL SERVICES														
McLean Mill Capital Projects	30,000			1				90,000						120,000
	30,000	-	-	-1	-	-	-	90,000						120,000
PARKS, RECREATION & HERITAGE											1			
										240				400,000
Aquatic Centre Pool Repairs	100,000					40.000		40.000	1					100,000 80,000
Curling Club Ice Plant Replacement					1	40,000	1	40,000						6,600
Echo Park Field House Furnace #2	6,600 15,000													15,000
Echo Park Field House Security Cameras	19,640													19,640
Multiplex - Small Equipment Multiplex- Replace Weyerhaeuser Lighting -LED	15,040							100,000	Carbon Reserve					100,000
Clock Tower AHQ		100,000						150,000	Parks & Rec Re					250,000
Clock Tower And	141,240	100,000	-	-	-	40,000	.=:	290,000	-	-	-			571,240
	,=.:	,												
TOTAL 2020 GENERAL CAPITAL														
WATER WORKS														
Main Denouvele & Ungrados	ľ													
<u>Main Renewals &amp; Upgrades</u> Dead Ends & Distribution Upgrades											100,000			100,000
Cowichan Reservoir to Burde St. New Twin Main Ph 4 (church St./16th Ave to Montrose St./15th Ave 420m 150mm PVC & 450mm HDPE	1										1,000,000			1,000,000
Treatment, Pumping & Metering											400,000			400,000
Water Meter Replacement Program 6 yrs. SCADA Software Upgrade										75,000	400,000			75,000
SCADA Software Opgrade	-		-	-	-	-	-		-	75,000	1,500,000	-		1,575,000
TOTAL WATER CAPITAL											M. Delivery			
SEWER SYSTEM														
Renewals /Relines													100,000	100,000
Small Capital Main Replacements												100,000	100,000	100,000
Sewer Main Video Program											ľ	95,000		95,000
Johnston Rd Elizabeth to Gertrude 120m 300mm Reline Harbour Rd/Bruce St Outfall Reline			1									100,000		100,000
Montrose St Lane east of 6th Ave 100m 200mm PVC											1	60,000		60,000
					5,680,000							00,000	4,300,000	9,980,000
Sewer Lagoon Project additional estimates  Treatment & Pumping					5,000,000								.,,	-,,500
SCADA Software Upgrade												75,000		75,000
-	-	-	-	-	5,680,000	-	-					430,000	4,400,000	10,510,000
TOTAL 2020 CAPITAL	1,177,097	1,382,143		318,955	5,680,000	1,205,000	400,000	495,000		935,000	1,500,000	1,045,000	4,960,000	18,998,195
				010,000	واموماموم	1,200,000								
STRATEGIC CAPITAL PROJECTS 2021 FUNDING SOURCES	General R Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Assistance	Prov Other	Capital Wks Reserves	Water Operating	Revenue Reserves	Sewer R Operating	evenue Reserves	Total Project Expenditure
Outside Outsid Trail quatern	1,112,000					388,000								1,500,000
Quay to Quay Trail system Implement Argyle (1st-3rd) Kingsway to Harbour Quay	762,500					87,500				100,000				950,000
TOTAL EVENINITUE	1071500					475,500			_	100,000	-	-		2,450,000
TOTAL EXPENDITURE	1,874,500	-	-		-	4/5,500			· ·	100,000			-	2,400,000

Capital 2020-2024	General F Operating	Revenue Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Assistance	Prov Other	Capital Wks Reserves	Water I Operating	Revenue Reserves	Sewer F Operating	Revenue Reserves	Total Project Expenditure
OPERATING CAPITAL PROJECTS 2021 FUNDING SOURCES	General Revenue Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating	Reserves	Sewer Revenue Operating	Reserves	Total Project Expenditure
ADMINISTRATION Computer Equipment Replacement	-		_	68,200 68,200		_		-	_	_	-		_	68,200 68,200
FIRE DEPARTMENT				00,200										00,200
Replace 2006 Ford F550 Rescue Truck #8 Replace Holmatro Hydraulic Tools Replace 1991 Pumper Truck #1	35,400 55,000 128,000			89,600 609,643										125,000
Firehall Structural Prep for Ladder Truck 2 replacement	218,400		-	699,243		88,000 88,000	-				-	-	-	88,000 213,000
TRANSPORTATION  Replace 2008 Dodge Ram 2500 PU (Carpenter) #151 Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154 Replace 1996 Triple Axle Tilt Trailer #388 Replace 2012 Int'l Flusher/Vac Truck #435 Replace 2007 Volvo Tandem Dump Truck #265 Replace 1998 GMC 4.5M3 Dump Truck #259 Replace 1999 GMC 4.5M3 Dump Truck #260 Replace 2006 Langfab Dump Pup Trailer #367 Replace 2005 Ford F350 W/Comp Body #520 Replace 2004 Chev Cube Van #616 Replace 2006 Ford F530 Pass Van #619 Replace 2006 Ford F550 Haul All #613	-		-	33,482 32,000 45,700 405,800 217,500 110,400 110,000 45,700 90,000 49,700 59,600 134,600				-						33,482 32,000 45,700 405,800 217,500 110,400 45,700 90,000 49,700 59,600 134,600
ROAD CONSTRUCTION & SEWER/STORM/WATER PROJECTS  6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)						150,000		280,000	MFA Surplus		100,000		50,000	- - - 580,000
7th Ave-Redford to Bute 180m (ptp, storm)	105,000 105,000			_	_	40,000 190,000	_	280,000		-	100,000	-	50,000	145,000 725,000
TRAFFIC UPGRADES  Traffic Signal controller Replacement	27,000										·			- - 27,000
	27,000	-	-	-	-	-	-	-	-	-	-	-	-	27,000
STORM Replacements & Upgrades Re-lining Project Margaret St Storm Pump Upgrade Sm Capital Storm Main Replacements	300,000 112,500 412,500	100,000 100,000				112,500 112,500	_	_	_	_		-	-	300,000 225,000 100,000 625,000
WORKS-OTHER Victoria Quay Bridge Deck Rehabilitation Garbage Carts	200,000			570,700										200,000 570,700
	200,000	-	-	570,700	-	-	-	-	-	-	-		-	770,700
PARKS Scott Kenny Trail -4th Bridge Scott Kenny Trail - Stairway to South Gate	100,000						_	50,000 40,000 90,000	Carbon Tax Carbon Tax		_	_		150,000 40,000 190,000

Capital 2020-2024	General F	Revenue Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed 8 Assistance	Prov Other	Capital Wks Reserves	Water Operating	Revenue Reserves	Sewer F Operating	Revenue Reserves	Total Project Expenditure
CULTURAL SERVICES									40000					
McLean Mill Capital Projects	279,500 279,500		-	_	-			90,000	ACRD Parks Ca	nada Grants	-	-	-	369,500 369,500
PARKS, RECREATION & HERITAGE Aquatic Centre Pool Repairs Echo Field House Furnace #3 Facilities Upgrade Multiplex Dehumidifier-Desiccant Wheel Multiplex Floor Scrubber	7,000 250,000 44,000			14,000	·	100,000								- 100,000 7,000 250,000 44,000
	301,000			14,000	-	100,000	-				-	-		415,000
TOTAL 2021 GENERAL CAPITAL	1,643,400	100,000		2,686,625		490,500	Que en la val	460,000			100,000		50,000	4,737,882
WATER WORKS  Main Renewals & Upgrades Dead Ends & Distribution Upgrades 5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr) Dunbar St-10th Ave to 11th Ave loop 200mm Maitland St-3rd Ave to 6th Ave 300m 150mm Cl Burde St-7th Ave to 10th Ave 300m 150mm PVC Burde St-Regulator Replacement Water Meter Replacement Water Meter Replacement Program 6 yrs.	-									82,000 100,000 120,000 150,000 200,000 400,000				82,000 100,000 120,000 150,000 200,000 400,000 1,052,000
	-		-	-	-	-		-		1,052,000		-		1,052,000
SEWER SYSTEM Renewals /Relines Small Capital Main Replacements 10th Ave-Dry Creek to Argyle St 250m 250mm Harbour Rd Trunk Sewer Replacement Coal Creek to Argyle Sewer Main Video Program			_						_	_	_	200,000 350,000 100,000 650,000	-	200,000 350,000 100,000 650,000
TOTAL CAPITAL 2021	1,643,400	100,000		2,686,625	•	490,500	•	460,000		1,052,000	100,000	650,000	50,000	6,439,882
STRATEGIC CAPITAL PROJECTS 2022	General F	Revenue		225,250			Fed 8		Capital Wks	Water	Revenue	Sewer F		Total Project
FUNDING SOURCES	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	Expenditure
Argyle St-Kingsway to Harbour Quay Fountain	200,000												_	200,000
TOTAL EXPENDITURE	200,000	-	-	-	-			-	•		-	-		200,000
OPERATING CAPITAL PROJECTS 2022 FUNDING SOURCES	General Revenue Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenu Operating	Reserves	Sewer Revenue Operating	Reserves	Total Project Expenditure
ADMINISTRATION Computer Equipment Replacement ERP Replacement Replace #721 2007 Dodge Caliber	250,000 250,000		_	69,600 250,000 23,300 342,900	-	-		22,600 22,600	Carbon Tax	-	-	-	-	69,600 500,000 45,900 615,500
FIRE DEPARTMENT Confined Space Equipment Replacement Replace Garage Door Openers (7) 2007 Dodge Dakota Replace 1998 Jordair Compressor Replace Ladder Truck 2	30,000 50,000 14,000		-	31,000 59,700 1,250,000 1,340,700		-	-		-		-	-	-	- 30,000 50,000 45,000 59,700 1,250,000

Capital 2020-2024	General Operating	Revenue Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Assistance	Prov Other	Capital Wks Reserves	Water Operating	Revenue Reserves	Sewer l Operating	Revenue Reserves	Total Project Expenditure
TRANSPORTATION SERVICES														
Replace 2009 Case 580 Sm Backhoe #303				137,100 18,500										137,1 18,5
Replace 1997 Big 40 Diesel Miller Welder #393 Replace 2007 Ford F350 Pickup (Carpenter) #622				37,500		1								37,5
Replace 2007 GMC C5500 Utility Dump Trk #240				110,000										110,0
Replace 2005 Volvo Tandem Gravel #264				185,000					1					185,0
Replace 2007 GMC 5500 W/Service Box #140			1	93,100		1								93,1
Replace 2009 Dodge 5500 Service Truck #141				85,000							ľ			85,0
Replace 2007 Dodge Caliber #721				23,285										23,2
		-	-	689,485	-	-	-	-	-			<del></del>	-	689,4
PAVING & ROAD CONSTRUCTION	}												1	
Burde St-11th Ave to Estevan 650m (ptp, water)	490,000					100,000				350,000				940,0
Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000											1		200,0
	690,000	-	-	-	-	100,000	-	-	-	350,000	-	-	-	1,140,0
V - 18 W - W - V - V														-
TRAFFIC UPGRADES	20,000										1			29,0
Traffic Light Controller 10th & Roger	29,000		-			-		-	-			-	-	29,0
	29,000	-	<del></del>	<del>                                     </del>	<u> </u>	<del>-</del>	-	<del></del>	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<u> </u>	29,00
STORM											1			
Replacements & Upgrades											1	1		-
Re-lining Project	300,000										1	1		300,00
Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	32,500					32,500								65,00
	332,500	-	-	-		32,500	-	-	-	-	-	-	-	365,0
WORKS-OTHER			1											-
Total Survey Station Instrument			į.	50,000										50.0
Total out 10 y classes mortalment	-	-	-	50,000	-	-	-	-	-	-		-	-	50,00
														- E-750 - 1-7-
<u>PARKS</u>			1											
F D D			1			F0 000		50,000						400.00
Esso Beach Development Victoria Quay Millstone Park Connector Foot Bridge	115,000					50,000		50,000						100,00 115,00
Victoria Quay milistone Park Connector Foot Bridge	115,000			-	-	50,000		50,000	-	-	-	-	-	215,00
	110,000							00,000						-
<u>CULTURAL SERVICES</u>														
McLean Mill Capital Projects	30,000							90,000						120,00
	30,000		-	=	-	-	•	90,000	-	-	-	•	-	120,00
DARKS RESPECTION & HERITAGE														
PARKS, RECREATION & HERITAGE Aquatic Centre Fitness Studio Flooring & Paint	35,000													35,0
Facilities Upgrade	250,000													250,0
Glenwood Centre Generator	25,000		1											25,0
Recreation Park Stadium Paint	50,000													50,0
Recreation Park Grandstand Cameras	10,000													10,0
	370,000	-1	-	-	-	-	-	-	-	-	-	-	-	370,0
TOTAL GENERAL CAPITAL 2022	1,910,500			2,423,085	SCHOOL STATE	182,500		162,600	NIP DEPOS	350,000				5,228,6
TOTAL GLIVENAL CAPITAL 2022	1,010,000	CONTRACTOR OF THE PARTY OF THE		2,420,000		102,000		102,000		000,000				0,220,0
NATER WORKS														-
lain Renewals & Upgrades														
SEWER SYSTEM														
Renewals /Relines														
												999 6 48		
Maitland St-Wood Ave to Kendall St 225m 250mm PVC (ptp st, sani)												160,000		160,0
Sewer Main Video Program Harbour Road Trunk Sewer Replacement				1	1				1			100,000 300,000		100,0 300,0
iarbour noad frunk sewer nepracement	+		-	-	-	-	_	-	-	-	_	560,000		560,0
												1,		-
TOTAL CAPITAL 2022	1,910,500			2,423,085		182,500		162,600		350,000		560,000	To State of	5,788,6

Capital 2020-2024	General Revenue Operating Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed 8 Assistance	Prov Other	Capital Wks Reserves	Water Operating	Revenue Reserves	Sewer Operating	Revenue Reserves	Total Project Expenditure
STRATEGIC CAPITAL PROJECTS 2023 FUNDING SOURCES	General Revenue Operating Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed 8 Assistance	Prov Other	Capital Wks Reserves	Water Operating	Revenue Reserves	Sewer Operating	Revenue Reserves	Total Project Expenditure
TOTAL EXPENDITURE	-	· 1=						·	<u> </u>			-	
OPERATING CAPITAL PROJECTS 2023 FUNDING SOURCES	General Revenue Operating Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Reven Operating	ue Reserves	Sewer Revenu Operating	e Reserves	Total Project Expenditure
ADMINISTRATION Server Upgrade/Refresh 5 Year ERRF Cycle Computer Equipment Replacement			170,000 71,000										71,000
Computer Equipment replacement		. 14	241,000	-			-		-		-	-	241,000
FIRE DEPARTMENT Fire Pump Test Pit	50,000												50,000 50,000
TRANSPORTATION SERVICES  Replace 2004 Ford F450 w/Utility Dump Box #263  Replace 1990 Britco Office Trailer #369  Replace 1996 Wells Cargo Trailer (Swr) #389  Replace 2008 Dodge Ram 3500 Flatdeck (shop) #150  Replace 2011 Freightliner Asphalt Patch Truck #266  Replace 2005 Ford F250 4X4 Pickup #610  Replace 2005 GMC TC5500 152" WB (Hort) #514  Replace 2005 GMC TC5500 128" WB (Util) #615  Replace 2008 Ford Ranger 4X4 Pickup #627	50,000	-	70,000 26,258 14,100 46,200 193,200 47,500 85,800 87,874 36,321	-		-		-	-		-		70,000 26,258 14,100 46,200 193,200 47,500 85,800 87,874 36,321
	•	-	607,253			-	-	1/2	-	-	-	-	607,253
TRAFFIC UPGRADES Traffic Signal Controller Replacement	31,000 31,000						_	-	-	_		-	31,000 31,000
STORM  Replacements & Upgrades Anderson Ave-Maitland to Wallace 200m (ptp, st, san)  New Main Installs Bute St-4th Ave to 10th Ave 500m 600mm	32,500 500,000				32,500								65,000 - 500,000
Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm) 6th Ave-Athol St to Dunbar St 270m (st, wtr)	80,000 90,000				80,000 90,000								160,000 180,000
out Ave-Autor at to Burisar at 27011 (at, wit)	702,500				202,500		-	-	-	-	-	-	905,000
<i>WORKS-OTHER</i> <u>PARKS</u> Canal Waterfront Park Pier  Paper Mill Dam Playground	100,000 75,000												100,000 75,000
	175,000	+ -	-	<del>                                     </del>		-	-	-	-	-	-	-	175,000
CULTURAL SERVICES  McLean Mill Capital Projects	30,000 30,000		-	-	-	-	90,000	-	-	-1	-	-	120,000 120,000
PARKS, RECREATION & HERITAGE Echo Door Access Hardware Facilities Upgrade	20,000 250,000										_		20,000 250,000 270,000
	270,000	-	<u> </u>	-	<u> </u>	-	-	-	-		-	-	270,000

Capital 2020-2024	General Operating	Revenue Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed 8 Assistance	Prov Other	Capital Wks Reserves	Water Operating	Revenue Reserves	Sewer F Operating	Revenue Reserves	Total Project Expenditure
WATER WORKS														
Main Renewals & Upgrades River Road Main 2,400m 350AC Bainbridge Plant to Cowichan Reservoir Supply Main Replacement					3,000,000					2,000,000 2,000,000				2,000,000 7,000,000
Ballipridge Plant to Cowichan Reservoir Supply main Replacement	-	F		-	3,000,000	-	-1	-	-	4,000,000		-	-	9,000,000
SEWER SYSTEM														
Renewals /Relines Sewer Main Video Program												100,000		100,000 100,000
	-	-	-		-		-	-		-	-	100,000	<del></del>	100,000
TOTAL CAPITAL 2023	1,228,50	)		241,000	3,000,000	202,500		No. of London		4,000,000	2,000,000	100,000		11,499,253
						1100						0 0		T.A.I.D.
STRATEGIC CAPITAL PROJECTS 2024 FUNDING SOURCES	General Operating	Revenue Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenu Operating	e Reserves	Sewer Revenue Operating	Reserves	Total Project Expenditure
PUNJING SOURCES	Operating	Reserves	Earla Sale	List	Dorrowing	Cas rax	Piosipidinos	Cilici		opo.z.m.g				-
TOTAL EXPENDITURE	-	-	-	-	-	-		-	-	·				•
OPERATING CAPITAL PROJECTS 2024 FUNDING SOURCES	General Revenu Operating	e Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenu Operating	e Reserves	Sewer Revenue Operating	Reserves	Total Project Expenditure
ADMINISTRATION														
ADMINISTRATION  Computer Equipment Replacement				72,400		4						*		72,400
			-	72,400			-	-	-		-	-		72,400
TRANSPORTATION SERVICES  Replace 1992 Ingersoll Rand Compressor/Trailer #377  Replace 2018 Freightliner Garbage Truck #401  Replace 2018 Freightliner Garbage Truck #402  Replace 2018 Freightliner Garbage Truck #403  Replace 2012 Chev 3500 Service Truck #521  Replace 2014 Toyota Tacoma #522  2011 Chev Silverado 4x4 #13				29,600 443,060 443,060 443,060 77,681 50,500 60,564					×					29,600 443,060 443,060 77,681 50,500 60,564
		-	-	1,547,525	-	-	-	-	-		,=0	-	-	1,547,525
TRAFFIC UPGRADES Traffic Signal Controller Replacement	33,00													33,000
	33,00	-	-	-				-		-	-	-	-	33,000
<u>WORKS-OTHER</u> Total Station Survey Instrument				53,800										53,800
	-			53,800		-	-	-	-	•	-		-	53,800
<u>CULTURAL SERVICES</u> McLean Mill Capital Projects	30,00				_	_	-	90,000	-	-	_			120,000 120,000
PARKS, RECREATION & HERITAGE								30,000	-					250,000
Facilities Upgrade	250,00 250,00		-		-	-	-	-	-			-		250,000
														-
TOTAL GENERAL CAPITAL 2024	313,00	)		1,673,725				90,000					Company of the Compan	2,076,725

Capital 2020-2024	General Re	evenue					Fed &		Capital Wks	38.200 (1920)	Revenue	Sewer R	#D++0<00101-00101010101010101010101010101010	Total Project
^	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	Expenditure
Main Renewals & Upgrades Dead Ends & Distribution Upgrades										800,000				800,000
<u>Installations</u>										350,000				350,000 -
Treatment, Pumping & Metering								÷		200,000				200,000
Treatment of amping a metering	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000
SEWER SYSTEM Maitland St-3rd Ave to 6th Ave												400,000		- - 400,000 -
Renewals /Relines												250,000		250,000
Small Capital Main Replacements								_	_	21		250,000 650,000	_	650,000
	-			-	-	-	-		-			030,000		-
TOTAL CAPITAL 2024	1,663,000	1,350,000	1,350,000	3,023,725	1,350,000	1,350,000	1,350,000	1,440,000	1,350,000	1,350,000	1,350,000	2,000,000	1,350,000	4,076,725