



CITY OF PORT ALBERNI

5 YEAR FINANCIAL PLAN

2019-2023

Completed Roll

CITY OF PORT ALBERNI



5 YEAR PLAN 2019-2023

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CITY OF PORT ALBERNI
CONSOLIDATED FINANCIAL PLAN 2019-2023

	2019	2020	2021	2022	2023
Revenue					
Taxes					
Property Taxes	23,153,216	23,839,827	24,548,671	25,278,781	26,030,795
Other Taxes	710,141	710,200	710,200	710,200	710,200
Grants in Lieu of Taxes	219,500	219,500	219,500	219,500	219,500
Fees and Charges					
Sales of Service	3,446,969	3,414,656	3,477,495	3,524,196	3,564,452
Sales of Service/Utilities	6,884,738	7,133,173	7,392,302	7,536,449	7,690,879
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	228,640	229,640	230,640	232,640	234,640
Rentals					
Rentals	143,200	144,300	145,500	146,700	147,900
Interest/Penalties/Miscellaneous					
Interest/Penalties/Miscellaneous	629,100	634,100	732,300	732,300	732,300
Grants/Other Governments					
Grants/Other Governments	1,107,340	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions					
Other Contributions	456,400	392,500	29,900	29,900	29,900
	<u>37,146,244</u>	<u>37,992,236</u>	<u>38,760,848</u>	<u>39,685,006</u>	<u>40,634,906</u>
Expenses					
Debt Interest					
Debt Interest	396,128	396,128	396,128	396,128	396,128
Capital Expenses					
Capital Expenses	8,105,810	7,313,318	6,129,411	3,295,571	11,658,645
Other Municipal Purposes					
General Municipal	3,934,194	3,853,303	3,896,777	4,012,584	4,014,756
Police Services	7,325,995	7,561,366	7,734,870	7,913,454	8,098,188
Fire Services	3,589,253	3,649,489	3,742,013	3,864,276	3,956,444
Other Protective Services	260,413	262,698	265,127	267,323	269,598
Transportation Services	4,198,108	4,205,871	4,389,845	4,528,146	4,560,358
Environmental Health and Development	2,178,658	1,801,671	1,818,137	1,841,690	1,796,182
Parks and Recreation	5,600,090	5,698,007	5,762,996	5,852,379	5,949,164
Cultural	1,302,804	1,375,469	1,352,802	1,388,579	1,416,263
Water	1,429,672	1,526,345	1,508,357	1,560,713	1,543,424
Sewer	1,243,229	1,259,550	1,276,255	1,292,491	1,310,403
Contingency	264,700	200,000	200,000	200,000	200,000
	<u>39,829,054</u>	<u>39,103,215</u>	<u>38,472,718</u>	<u>36,413,334</u>	<u>45,169,553</u>
Revenue Over (Under) Expenses Before Other	<u>(2,682,810)</u>	<u>(1,110,979)</u>	<u>288,130</u>	<u>3,271,672</u>	<u>(4,534,647)</u>
Other					
Debt Proceeds					
Debt Proceeds	-	-	-	-	3,000,000
Debt Principal					
Debt Principal	(347,143)	(347,143)	(347,143)	(347,143)	(347,143)
Transfer from Equipment Replacement Reserve					
Transfer from Equipment Replacement Reserve	522,500	2,229,900	2,756,800	590,400	37,600
Transfer from Land Sale Reserve					
Transfer from Land Sale Reserve	33,000	-	-	-	-
Transfer from Cemetery Trust					
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves					
Transfer from (to) Other Reserves	2,422,384	(773,778)	(2,699,787)	(3,516,929)	1,842,190
Transfer from (to) Surplus					
Transfer from (to) Surplus	50,069	-	-	-	-
	<u>2,682,810</u>	<u>1,110,979</u>	<u>(288,130)</u>	<u>(3,271,672)</u>	<u>4,534,647</u>
Balanced Budget	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3														
4														
5		2018		2019		2020		2021		2022		2023		
6		<i>Amended</i>												
7														
8		REAL PROPERTY TAXES												
9														
10	11111	General Purposes - Taxes	22,271,803	3.00%	22,941,545	3.01%	23,628,156	2.99%	24,337,000	3.00%	25,067,110	3.00%	25,819,124	3.00%
11	11112	Debt Purposes - Taxes	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12		TAX LEVY	22,483,474	2.97%	23,153,216	2.98%	23,839,827	2.97%	24,548,671	2.97%	25,278,781	2.97%	26,030,795	2.97%
13														
14	11210	Local Improvements	-		-		-		-		-		-	
15	11211	Special Area Levy	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
16		SPECIAL ASSESSMENTS	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
17														
18	11910	Utility Tax 1%	600,000	-9.09%	694,941	15.82%	695,000	0.01%	695,000	0.00%	695,000	0.00%	695,000	0.00%
19		TAXES	23,093,974	2.62%	23,860,157	3.32%	24,546,827	2.88%	25,255,671	2.89%	25,985,781	2.89%	26,737,795	2.89%
20														
21		FEDERAL GOVERNMENT												
22	12110	Federal Building Grant	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
23	12210	CBC Grant	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
24		PROVINCIAL GOVERNMENT												
25	12310	Provincial Government Grant	45,000	0.00%	45,800	1.78%	45,800	0.00%	45,800	0.00%	45,800	0.00%	45,800	0.00%
26	12410	BC Hydro	111,000	-1.77%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28		OTHER ENTITIES												
29	12910	University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		GRANTS IN LIEU OF TAXES	218,700	-0.91%	219,500	0.37%	219,500	0.00%	219,500	0.00%	219,500	0.00%	219,500	0.00%
31														
32		SERVICES PROVIDED TO GOVERNMENT												
33														
34	13121	PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35														
36		SALES OF SERVICES												
37														
38	14120	ADMINISTRATION SERVICE CHARGE	30,000	0.00%	33,000	10.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%
39		14120.3082 HR Recoveries	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
40														
41	14221	Law Enforcement Service Charge	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%	129,394	0.11%	129,537	0.11%
42	14241	Fire Department Service Charge	182,932	1.89%	188,723	3.17%	192,181	1.83%	195,709	1.84%	199,197	1.78%	202,771	1.79%
43		PROTECTIVE SERVICES	311,768	1.14%	317,696	1.90%	321,293	1.13%	324,961	1.14%	328,591	1.12%	332,308	1.13%
44														
45	14310	Public Works Service Charge	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%
46	14400	Public Transit Revenue	331,687	1.15%	342,122	3.15%	343,519	0.41%	344,776	0.37%	345,808	0.30%	345,808	0.00%
47		TRANSPORTATION SERVICES	397,287	0.96%	407,722	2.63%	409,119	0.34%	410,376	0.31%	411,408	0.25%	411,408	0.00%
48														
49	14433	Commercial Solid Waste Collection	8,000	0.00%	13,000	62.50%	13,000	0.00%	13,000	0.00%	13,000	0.00%	13,000	0.00%
50	14434	Residential Solid Waste Collection	685,800	1.31%	709,626	3.47%	734,013	3.44%	758,976	3.40%	775,701	2.20%	791,215	2.00%
51		ENV HEALTH WASTE COLLECTION	693,800	1.30%	722,626	4.15%	747,013	3.37%	771,976	3.34%	788,701	2.17%	804,215	1.97%
52														

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
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4														
5			2018		2019		2020		2021		2022		2023	
6			<i>Amended</i>											
7														
53	14516	PUBLIC HEALTH-CEMETERIES	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54														
55	14550	PLANNING ADMINISTRATION	23,000	2.22%	23,500	2.17%	24,500	4.26%	24,500	0.00%	25,500	4.08%	25,500	0.00%
56														
57	14560	ECONOMIC DEVELOPMENT	42,230	-88.64%	126,300	199.08%	20,000	-84.16%	20,000	0.00%	20,000	0.00%	20,000	0.00%
58														
59	14600	Marine Commercial Building	73,929	1.00%	74,668	1.00%	75,415	1.00%	76,169	1.00%	76,931	1.00%	77,700	1.00%
60	14601	Port Building	22,563	1.00%	22,789	1.00%	23,017	1.00%	23,247	1.00%	23,479	1.00%	23,714	1.00%
61	14602	Market Square	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%	36,813	1.00%	37,182	1.00%
62	14690	A. H. Q. Miscellaneous Revenue	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,525	1.00%
63		ALBERNI HARBOUR QUAY	134,369	0.98%	135,688	0.98%	137,020	0.98%	138,365	0.98%	139,723	0.98%	141,121	1.00%
64														
65		RECREATION SERVICES												
66														
67		RECREATION FACILITIES												
68														
69	14710	Gyro Youth Centre	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%	8,406	1.00%	8,490	1.00%
70	14712	Echo '67 Centre	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%	233,342	1.00%	235,676	1.00%
71	14714	Glenwood Centre	43,720	5.35%	42,470	-2.86%	43,269	1.88%	44,083	1.88%	44,524	1.00%	44,970	1.00%
72	14716	Echo Aquatic Centre	38,700	1.84%	39,444	1.92%	40,202	1.92%	40,976	1.93%	41,386	1.00%	41,800	1.00%
73	14718	AV Multiplex	550,960	1.95%	557,441	1.18%	567,200	1.75%	577,341	1.79%	583,104	1.00%	588,925	1.00%
74	14720	Stadium & Athletic Fields	36,860	13.42%	37,567	1.92%	38,289	1.92%	39,025	1.92%	39,025	0.00%	39,025	0.00%
75														
76		RECREATION PROGRAMS												
77														
78		SPORT PROGRAMS												
80	14730	Glenwood Centre	5,000	33.33%	4,272	-14.56%	4,325	1.24%	4,379	1.25%	4,433	1.23%	4,488	1.24%
81	14732	Echo Aquatic Centre	253,350	-1.61%	258,417	2.00%	263,585	2.00%	268,857	2.00%	274,234	2.00%	279,719	2.00%
82	14734	AV Multiplex	22,255	-12.21%	22,063	-0.86%	22,503	1.99%	22,954	2.00%	23,349	1.72%	23,816	2.00%
84														
85		LEISURE DIVISION PROGRAMS												
86	14738	Children's Programs	75,000	-29.25%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%	82,806	2.00%
87	14740	Youth Programs & Services	1,500	-78.57%	4,335	189.00%	4,422	2.01%	4,510	1.99%	4,600	2.00%	4,692	2.00%
88	14742	Adult Programs	85,000	-19.05%	66,300	-22.00%	67,626	2.00%	68,979	2.00%	70,358	2.00%	71,765	2.00%
89	14750	Special Events	1,000	0.00%	1,326	32.60%	1,353	2.04%	1,380	2.00%	1,407	1.96%	1,435	1.99%
90														
91		COMMUNITY SERVICES												
92	14760	Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94	14770	Contributions & Grants	154,899	2.77%	159,117	2.72%	163,380	2.68%	167,688	2.64%	169,045	0.81%	170,415	0.81%
95		RECREATION SERVICES	1,496,554	-2.35%	1,502,787	0.42%	1,532,334	1.97%	1,562,618	1.98%	1,581,895	1.23%	1,601,522	1.24%
96														

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1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3														
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5		2018												
6		<i>Amended</i>												
7														
97		CULTURAL SERVICES												
98														
99		MUSEUM SERVICES												
100	14810	Museum-Sales & Service	24,250	0.62%	32,550	34.23%	60,277	85.18%	61,599	2.19%	65,278	5.97%	65,278	0.00%
101	14820	Museum-Federal Grants	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830	Museum-Provincial Grants	65,000	0.00%	80,000	23.08%	65,000	-18.75%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		CULTURAL SERVICES	<u>92,590</u>	0.24%	<u>115,950</u>	25.23%	<u>128,677</u>	10.98%	<u>129,999</u>	1.03%	<u>133,678</u>	2.83%	<u>133,678</u>	0.00%
105														
106		SALES OF SERVICES	<u>3,283,298</u>	-9.57%	<u>3,446,969</u>	4.98%	<u>3,414,656</u>	-0.94%	<u>3,477,495</u>	1.84%	<u>3,524,196</u>	1.34%	<u>3,564,452</u>	1.14%
107														
108		OTHER REVENUE OWN SOURCES												
109														
110	15110	Business Licence Fees	120,000	0.00%	130,000	8.33%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
112	15160	Dog Licence Fees	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113	15170	Building & Plumbing Permit Fees	77,000	2.67%	78,000	1.30%	79,000	1.28%	80,000	1.27%	82,000	2.50%	84,000	2.44%
114	15181	Other Const/Demolition Permit Fees	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115	15190	Vacant Bldg Registration Permit Fees	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116		LICENCES & PERMITS	<u>208,140</u>	0.97%	<u>219,140</u>	5.28%	<u>220,140</u>	0.46%	<u>221,140</u>	0.45%	<u>223,140</u>	0.90%	<u>225,140</u>	0.90%
117														
118	15210	FINES & PARKING TICKETS	9,500	5.56%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%
119														
120	15320	RENTALS	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%	146,700	0.82%	147,900	0.82%
121														
122	15510	Interest On Investments	230,000	2.22%	235,000	2.17%	240,000	2.13%	240,000	0.00%	240,000	0.00%	240,000	0.00%
123	15590	Other Interest	25,000	0.00%	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124		RETURN ON INVESTMENTS	<u>255,000</u>	2.00%	<u>263,000</u>	3.14%	<u>268,000</u>	1.90%	<u>268,000</u>	0.00%	<u>268,000</u>	0.00%	<u>268,000</u>	0.00%
125														
126	15611	Current Tax Penalties	119,000	0.00%	118,000	-0.84%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
127	15621	Arrears & Delinquent Tax Interest	44,800	0.00%	45,100	0.67%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
128	15625	Residential Garbage Penalties	10,000	0.00%	11,400	14.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
129		PENALTIES & INTEREST	<u>173,800</u>	0.00%	<u>174,500</u>	0.40%	<u>174,500</u>	0.00%	<u>174,500</u>	0.00%	<u>174,500</u>	0.00%	<u>174,500</u>	0.00%
130														
131	15930	Miscellaneous Revenue	249,500	2526.32%	94,500	-62.12%	94,500	0.00%	192,700	103.92%	192,700	0.00%	192,700	0.00%
132	15940	Miscellaneous Revenue-IT Services	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
133		MISCELLANEOUS REVENUE	<u>273,300</u>		<u>118,300</u>		<u>118,300</u>		<u>216,500</u>	83.01%	<u>216,500</u>	0.00%	<u>216,500</u>	0.00%
134														
135		OTHER REVENUE OWN SOURCES	<u>1,061,840</u>	30.57%	<u>927,640</u>	-12.64%	<u>934,740</u>	0.77%	<u>1,035,140</u>	10.74%	<u>1,038,340</u>	0.31%	<u>1,041,540</u>	0.31%
136														

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1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3														
4														
5	2018													
6	<i>Amended</i>													
7														
137	UNCONDITIONAL TRANSFERS OTHER GOV'T													
138														
139	PROVINCIAL GOVERNMENT													
140	16212	Small Community Protection Grant	259,000	-4.84%	288,700	11.47%	288,700	0.00%	288,700	0.00%	288,700	0.00%	288,700	0.00%
141	16214	Revenue Sharing - Traffic Fines	280,700	-0.02%	302,800	7.87%	302,800	0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00%
142	16215	Community Gaming Revenue	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
143		UNCOND TFRS OTHER GOV'T	985,540	-1.32%	1,037,340	5.26%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%
144														
145	CONDITIONAL TRANSFERS OTHER													
146	18120	Grants/Contributions UBCM/FCM	-	-100.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
147	18121	Grants/Contributions Other	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	70,000		70,000		70,000		70,000		70,000		70,000	
149														
150														
151	OTHER TRANSFERS & COLLECTIONS													
152														
153	19110	Cemetery Trust Fund	2,000	-6.33%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
156	19114	Operating Funds From Prior Years	399,160	-0.21%	507,069	27.03%	400,000	-21.12%	400,000	0.00%	400,000	0.00%	400,000	0.00%
157		TRANSFERS FROM OWN RESERVES	401,160	-0.24%	509,069	26.90%	402,000	-21.03%	402,000	0.00%	402,000	0.00%	402,000	0.00%
158														
159	COLLECTIONS FOR OTHER GOV'T													
160														
161	19811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
162	19812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
163			5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%
164														
165	REGIONAL GOVERNMENT													
166	11212	Parcel Tax	134,000	0.01%	134,000	0.00%	134,000	0.00%	-	-100.00%	-	#DIV/0!	-	#DIV/0!
167	19820	Alberni-Clayoquot Regional Hosp Dist	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
168	19821	Alberni-Clayoquot Regional District	1,070,000	0.12%	1,170,000	9.35%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
169			1,911,600	0.07%	2,064,000	7.97%	2,064,000	0.00%	1,930,000	-6.49%	1,930,000	0.00%	1,930,000	0.00%
170														
171	JOINT BOARDS AND COMMISSIONS													
172	19830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
173	19831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
174			160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
175														
176		OTHER TRANSFERS, COLLECTIONS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
177														
178		GENERAL FUND REVENUE	36,453,612	1.28%	37,562,175	3.04%	38,116,563	1.48%	38,854,646	1.94%	39,634,657	2.01%	40,430,127	2.01%
179														

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7														
8	GENERAL GOVERNMENT SERVICE													
9	21110	Mayor-Stipends	44,653	2.00%	45,546	2.00%	46,456	2.00%	47,386	2.00%	48,333	2.00%	49,300	2.00%
10	21130	Councillors-Stipends	118,743	2.00%	121,118	2.00%	123,540	2.00%	126,011	2.00%	128,532	2.00%	131,103	2.00%
11	21190	Receptions and Other Services	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
12	LEGISLATIVE		202,396	1.61%	205,664	1.61%	208,996	1.62%	212,397	1.63%	215,865	1.63%	219,403	1.64%
13														
14	GENERAL ADMINISTRATION													
15	ADMINISTRATIVE													
16	21211	City Manager	202,325	2.87%	206,362	2.00%	210,479	2.00%	214,679	2.00%	218,962	2.00%	223,331	2.00%
17	21212	Municipal Clerk	411,115	-0.18%	418,995	1.92%	427,032	1.92%	435,229	1.92%	443,591	1.92%	452,120	1.92%
18	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
19	21216	Bylaw Enforcement	263,321	191.61%	336,554	27.81%	347,075	3.13%	357,306	2.95%	364,243	1.94%	371,317	1.94%
20	21217	Bylaw Enforcement Vehicles	7,505	1.30%	14,106	87.95%	14,452	2.45%	14,756	2.10%	15,070	2.13%	15,394	2.15%
21														
22														
23	FINANCIAL MANAGEMENT													
24	21221	Financial Management Administration	732,525	2.44%	783,744	6.99%	799,419	2.00%	815,396	2.00%	831,676	2.00%	848,298	2.00%
25	21225	External Audit	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%	32,000	0.63%	32,000	0.00%
26	21226	Purchasing Administration	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%	128,400	1.58%	130,460	1.60%
27	21229	Other Financial Management	22,200	0.00%	22,250	0.23%	22,250	0.00%	3,250	-85.39%	3,250	0.00%	3,250	0.00%
28														
29	COMMON SERVICES													
30	21222	Administration Vehicle	8,115	4.75%	9,377	15.55%	9,643	2.84%	9,913	2.80%	10,086	1.75%	10,214	1.27%
31	21252	City Hall	155,980	73.23%	156,700	0.46%	158,892	1.40%	161,118	1.40%	163,380	1.40%	165,677	1.41%
32	21253	Other City Buildings	2,845	22.63%	12,419	336.52%	2,563	-79.36%	2,608	1.76%	2,653	1.73%	2,700	1.77%
35	21259	Other Common Services	342,654	-0.52%	494,382	44.28%	390,831	-20.95%	394,803	1.02%	398,998	1.06%	403,017	1.01%
36	21260	Carbon Offsets	56,200	-4.42%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%
37														
38	INFORMATION SERVICES													
39	21261	Information Services	659,310	2.91%	674,591	2.32%	687,768	1.95%	701,256	1.96%	715,064	1.97%	729,199	1.98%
40														
41	OTHER ADMINISTRATIVE SERVICES													
42	21282	Appraisals	-		-		-							
43	21283	Personnel (Human Resources)	274,171	-3.76%	277,688	1.28%	281,126	1.24%	285,782	1.66%	289,777	1.40%	294,668	1.69%
44	21285	Employee Wellness (EFAP)	15,300	0.66%	15,318	0.12%	15,335	0.11%	15,353	0.12%	15,371	0.12%	15,389	0.12%
45														
46	RECOVERIES													
47	21290	Administration Services Recovered	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00%	(493,200)	2.01%	(503,000)	1.99%
48	GENERAL ADMINISTRATION		2,979,466	9.61%	3,207,386	7.65%	3,144,965	-1.95%	3,182,349	1.19%	3,235,521	1.67%	3,290,234	1.69%

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6			<i>Amended</i>											
7														
49														
50	21911 Election Expense	52,928		-	-100.00%	-		-			57,162		-	-100.00%
51	21920 Training and Development	150,960	4.25%	147,865	-2.05%	147,878	0.01%	146,919	-0.65%	146,962	0.03%	146,069	-0.61%	
52	21925 Council Travel and Development	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%	52,551	1.00%	53,076	1.00%	
53	21930 Insurance	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%	269,000	0.37%	270,000	0.37%	
54	21931 Damage Claims	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%	22,523	2.00%	22,974	2.00%	
55	21950 Grants In Aid	11,000	1.66%	36,350	230.45%	11,000	-69.74%	11,000	0.00%	11,000	0.00%	11,000	0.00%	
56	21990 Other General Services	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	
57	OTHER GENERAL GOV'T SERVICES	548,296	12.93%	521,144	-4.95%	499,342	-4.18%	502,031	0.54%	561,198	11.79%	505,119	-9.99%	
58														
59	GENERAL GOVERNMENT SERVICE	3,730,158	9.62%	3,934,194	5.47%	3,853,303	-2.06%	3,896,777	1.13%	4,012,584	2.97%	4,014,756	0.05%	
60														
61	<i>PROTECTIVE SERVICES</i>													
62	22121 Police Services Contract	5,353,114	0.98%	5,606,456	4.73%	5,763,614	2.80%	5,903,018	2.42%	6,046,357	2.43%	6,195,150	2.46%	
63	22122 Police Services Administration	885,457	-6.33%	901,653	1.83%	919,184	1.94%	937,056	1.94%	955,757	2.00%	974,832	2.00%	
64	22123 Police Services Consulting	24,000	9.09%	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%	26,498	2.00%	
65	22130 Community Policing	26,010	2.00%	83,530	221.15%	141,061	68.87%	143,882	2.00%	146,760	2.00%	149,695	2.00%	
66	22140 Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	
67	22160 Police Building Maintenance	153,664	17.08%	167,500	9.00%	159,815	-4.59%	162,168	1.47%	164,560	1.48%	166,990	1.48%	
68	22180 Detention & Custody of Prisoners	507,229	2.23%	517,375	2.00%	527,722	2.00%	538,277	2.00%	549,042	2.00%	560,023	2.00%	
69	POLICE PROTECTION	6,974,474	0.40%	7,325,994	5.04%	7,561,366	3.21%	7,734,870	2.29%	7,913,454	2.31%	8,098,188	2.33%	
70														
71	22411 Fire Protection Administration	338,810	2.62%	338,772	-0.01%	345,348	1.94%	352,057	1.94%	358,899	1.94%	365,879	1.94%	
72	22421 Fire Crew	2,612,512	3.82%	2,683,920	2.73%	2,732,025	1.79%	2,806,840	2.74%	2,883,525	2.73%	2,955,555	2.50%	
73	22422 Personnel Expense	47,779	1.00%	48,257	1.00%	48,739	1.00%	49,227	1.00%	49,719	1.00%	50,215	1.00%	
74	22431 Communication System	11,604	1.01%	11,720	1.00%	11,837	1.00%	11,956	1.01%	12,075	1.00%	12,301	1.87%	
75	22440 Fire Investigation	985	1.03%	995	1.02%	1,005	1.01%	1,015	1.00%	1,025	0.99%	1,036	1.07%	
76	22441 Fire Prevention	152,280	0.77%	155,834	2.33%	159,474	2.34%	163,206	2.34%	167,026	2.34%	171,161	2.48%	
77	22471 Fire Building Maintenance	60,159	1.00%	65,760	9.31%	61,368	-6.68%	61,982	1.00%	62,602	1.00%	63,226	1.00%	
79	22473 External Regional Training	1,640	0.99%	1,656	0.98%	1,673	1.03%	1,690	1.02%	1,707	1.01%	1,706	-0.06%	
80	22480 Vehicle Repair & Maintenance	223,976	-6.31%	228,767	2.14%	233,912	2.25%	239,391	2.34%	272,503	13.83%	279,618	2.61%	
81	22481 Sundry Equipment Repair & Mtce	25,945	1.00%	26,204	1.00%	26,466	1.00%	26,731	1.00%	26,998	1.00%	27,269	1.00%	
82	22482 Fire Fighting Tools/Supplies Purchases	27,097	1.00%	27,368	1.00%	27,642	1.00%	27,918	1.00%	28,197	1.00%	28,478	1.00%	
83	FIRE PROTECTION	3,502,787	2.71%	3,589,253	2.47%	3,649,489	1.68%	3,742,013	2.54%	3,864,276	3.27%	3,956,444	2.39%	
84														
85	22510 Emergency Program (Tsunami Warning)	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	
86	EMERGENCY MEASURES	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	
87														
88	22921 Building & Plumbing Inspection	103,020	1.49%	105,030	1.95%	107,140	2.01%	109,250	1.97%	111,360	1.93%	113,547	1.96%	
89	22926 Building Inspector Vehicle	3,597	0.98%	3,633	1.00%	3,770	3.77%	4,049	7.40%	4,096	1.16%	4,144	1.17%	
90	22931 Animal Control Services Contract	151,212	0.01%	151,250	0.03%	151,288	0.03%	151,328	0.03%	151,367	0.03%	151,407	0.03%	
91	OTHER PROTECTION	257,829	0.61%	259,913	0.81%	262,198	0.88%	264,627	0.93%	266,823	0.83%	269,098	0.85%	
92														
93	PROTECTIVE SERVICES	10,735,590	1.15%	11,175,660	4.10%	11,473,553	2.67%	11,742,010	2.34%	12,045,053	2.58%	12,324,230	2.32%	

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95	<i>TRANSPORTATION SERVICE</i>													
96	<i>COMMON SERVICES</i>													
97	23110	Engineering Administration	605,003	-0.54%	593,113	-1.97%	580,476	-2.13%	592,126	2.01%	604,083	2.02%	614,874	1.79%
98	23121	Engineering Consulting Services	32,000	-20.00%	31,000	-3.13%	30,000	-3.23%	30,000	0.00%	30,000	0.00%	30,000	0.00%
99														
100	<i>PUBLIC WORKS ADMINISTRATION</i>													
101	23129	Clerical & Reception-Operation	108,549	2.27%	110,824	2.10%	113,147	2.10%	115,518	2.10%	117,938	2.09%	120,381	2.07%
102	23130	Supervision Operations	372,338	2.01%	379,785	2.00%	387,380	2.00%	395,128	2.00%	403,031	2.00%	411,091	2.00%
103	23134	Small Tools/Equipment/Supplies	45,869	1.93%	46,643	1.69%	47,754	2.38%	48,670	1.92%	49,583	1.88%	50,519	1.89%
104	23136	Works Yard Maintenance	65,025	2.56%	59,000	-9.27%	60,000	1.69%	61,018	1.70%	62,054	1.70%	63,109	1.70%
105	23137	Main Building Maintenance	153,033	36.61%	103,720	-32.22%	106,141	2.33%	108,623	2.34%	111,168	2.34%	113,779	2.35%
106	23138	Shop Overhead	91,470	8.46%	93,540	2.26%	94,695	1.23%	95,874	1.25%	97,077	1.25%	98,303	1.26%
107														
108	<i>GENERAL EQUIPMENT</i>													
109	23160	General Equipment Maintenance	721,840	0.61%	704,729	-2.37%	717,731	1.84%	730,994	1.85%	744,524	1.85%	758,325	1.85%
110	23161	Vehicle Maintenance & Replacement	10,734	2.23%	10,909	1.63%	11,088	1.64%	11,272	1.66%	11,462	1.69%	11,656	1.69%
111	23162	Supv Vehicle Mtce & Replacement	32,218	2.26%	29,629	-8.04%	30,298	2.26%	33,093	9.23%	33,427	1.01%	33,944	1.55%
112	COMMON SERVICES		2,238,079	2.49%	2,162,892	-3.36%	2,178,710	0.73%	2,222,316	2.00%	2,264,347	1.89%	2,305,981	1.84%
113														
114	<i>ROAD TRANSPORTATION</i>													
115	<i>ROADS AND STREETS</i>													
117	23205	Customer Service Requests-Streets	47,508	2.08%	48,147	1.35%	49,044	1.86%	49,959	1.87%	50,892	1.87%	51,844	1.87%
118	23210	Small Tools/Supplies-Streets	3,856	1.47%	3,907	1.32%	3,969	1.59%	4,012	1.08%	4,067	1.37%	4,122	1.35%
119	23220	Streets Inspections	54,725	2.10%	55,748	1.87%	56,790	1.87%	57,854	1.87%	58,939	1.88%	60,046	1.88%
120	23231	Roadway Surfaces Maintenance	619,527	-6.78%	624,018	0.72%	628,598	0.73%	633,270	0.74%	638,035	0.75%	642,896	0.76%
121	23233	Road Allowance Maintenance	256,680	1.42%	259,954	1.28%	263,293	1.28%	266,699	1.29%	270,172	1.30%	273,716	1.31%
122	23234	New Driveway Crossings	21,324	1.45%	21,600	1.29%	21,882	1.31%	22,170	1.32%	22,464	1.33%	22,763	1.33%
123	23236	Street Sweeping	141,525	1.45%	144,366	2.01%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
124	23237	Snow & Ice Removal	197,500	6.61%	199,545	1.04%	201,631	1.05%	203,759	1.06%	205,929	1.06%	208,142	1.07%
125														
126	<i>BRIDGES AND RETAINING WALLS</i>													
127	23241	Bridges & Retaining Walls	43,468	-0.07%	43,529	0.14%	43,592	0.14%	43,656	0.15%	43,721	0.15%	43,787	0.15%
128														
129	<i>STREET LIGHTING</i>													
130	23250	Overhead & Decorative Lighting	298,468	0.02%	302,400	1.32%	309,940	2.49%	317,706	2.51%	325,704	2.52%	333,942	2.53%
131	23261	Signs & Traffic Marking	201,250	1.13%	220,795	9.71%	222,881	0.94%	225,009	0.95%	227,179	0.96%	221,892	-2.33%
132	23264	Traffic & Railroad Signals	12,506	-23.98%	12,557	0.41%	12,675	0.94%	12,728	0.42%	12,783	0.43%	12,838	0.43%
133														
134	<i>PARKING</i>													
135	23272	Off-Street Parking	8,295	1.16%	7,881	-4.99%	7,969	1.12%	8,058	1.12%	8,149	1.13%	8,242	1.14%
136														
137	<i>OTHER</i>													
138	23291	Gravel	178,125	0.64%	202,648	13.77%	203,690	0.51%	204,754	0.52%	205,839	0.53%	206,946	0.54%
139	ROADS & STREETS		2,084,757	-1.19%	2,147,095	2.99%	2,172,197	1.17%	2,197,792	1.18%	2,223,984	1.19%	2,243,279	0.87%

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6			<i>Amended</i>											
7														
140														
141			<i>STORM DRAINAGE</i>											
142			<i>OPEN DRAINAGE</i>											
143	23311	Ditch, Creek & Dyke Maintenance	116,688	1.47%	118,222	1.31%	119,786	1.32%	121,382	1.33%	123,010	1.34%	124,670	1.35%
144														
145			<i>STORM SEWERS</i>											
146	23331	Storm Sewer Maintenance	135,000	-6.90%	115,500	-14.44%	116,800	1.13%	118,126	1.14%	119,479	1.15%	120,858	1.15%
147	23333	Storm Sewer Pump Station	12,300	-16.89%	10,520	-14.47%	10,771	2.39%	11,030	2.40%	11,295	2.40%	11,567	2.41%
148	23335	Storm Sewer Connections	56,175	1.22%	63,000	12.15%	60,700	-3.65%	61,414	1.18%	62,142	1.19%	62,885	1.20%
149		STORM DRAINAGE	320,163	-3.07%	307,242	-4.04%	308,057	0.27%	311,952	1.26%	315,926	1.27%	319,980	1.28%
150														
151			<i>OTHER COMMON SERVICES</i>											
153	23881	Training Program	76,283	1.71%	64,933	-14.88%	65,872	1.45%	66,829	1.45%	67,806	1.46%	68,802	1.47%
154	23882	Safety	33,570	-0.68%	41,300	23.03%	41,700	0.97%	42,108	0.98%	42,524	0.99%	42,949	1.00%
156	23884	Special Streets Work Orders	8,000	-5.88%	8,100	1.25%	8,202	1.26%	8,306	1.27%	8,412	1.28%	8,520	1.28%
157		OTHER COMMON SERVICES	117,853	0.47%	114,333	-2.99%	115,774	1.26%	117,243	1.27%	118,742	1.28%	120,271	1.29%
158														
159			<i>OTHER</i>											
160	23510	PUBLIC TRANSIT	1,095,927	1.73%	1,093,646	-0.21%	1,090,133	-0.32%	1,232,442	13.05%	1,331,147	8.01%	1,331,147	0.00%
161														
162			<i>RECOVERIES</i>											
163	23951	General Overhead Recovery	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(875,000)	1.98%	(893,000)	2.06%	(910,800)	1.99%
164	23952	Main Building Expense Recovery	(23,500)	-2.08%	(24,000)	2.13%	(24,400)	1.67%	(24,900)	2.05%	(25,400)	2.01%	(25,900)	1.97%
165	23953	Shop Overhead Recovery	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(105,700)	2.03%	(107,800)	1.99%	(109,900)	1.95%
166	23958	Equipment Charges Recovery	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(576,300)	2.00%	(587,800)	2.00%	(599,500)	1.99%
167	23959	Gravel Cost Recovery	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(110,000)	1.85%	(112,000)	1.82%	(114,200)	1.96%
168		RECOVERIES	(1,595,100)	1.92%	(1,627,100)	2.01%	(1,659,000)	1.96%	(1,691,900)	1.98%	(1,726,000)	2.02%	(1,760,300)	1.99%
169														
170		TRANSPORTATION SERVICE	4,261,679	0.19%	4,198,108	-1.49%	4,205,871	0.18%	4,389,845	4.37%	4,528,146	3.15%	4,560,358	0.71%
171														

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3														
4														
5			2018		2019		2020		2021		2022		2023	
6			<i>Amended</i>											
7														
172		<i>ENVIRONMENTAL HEALTH SERVICES</i>												
173		<i>SOLID WASTE COLLECTION</i>												
174	24320	Residential Waste Collection	431,105	1.63%	437,549	1.49%	444,135	1.51%	450,866	1.52%	460,749	2.19%	467,870	1.55%
176	24322	Solid Waste Containers Purchase & Mtce	3,700	289.47%	3,720	0.54%	3,740	0.54%	3,761	0.56%	3,782	0.56%	3,804	0.58%
177	24323	Solid Waste Disposal Fees	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%	262,753	1.00%	265,380	1.00%
178	24324	City Facility Solid Waste Collection	45,720	1.60%	46,374	1.43%	47,042	1.44%	47,723	1.45%	48,417	1.45%	49,127	1.47%
179		ENVIRONMENTAL HEALTH	733,025	1.79%	742,668	1.32%	752,492	1.32%	762,501	1.33%	775,701	1.73%	786,181	1.35%
180														
181		<i>PUBLIC HEALTH</i>												
182	25161	Cemetery Maintenance	15,278	-10.39%	15,432	1.01%	15,690	1.67%	15,952	1.67%	16,220	1.68%	16,492	1.68%
183	25162	Interments	31,063	1.85%	31,574	1.65%	32,096	1.65%	32,628	1.66%	33,170	1.66%	33,724	1.67%
184	25163	Memorial Marker Installation	14,281	2.01%	14,537	1.79%	14,797	1.79%	15,063	1.80%	15,335	1.81%	15,611	1.80%
185		CEMETERIES	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
188														
189		PUBLIC HEALTH	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
190														
191		<i>ENVIRONMENTAL DEVELOPMENT</i>												
192	26129	Planning Administration	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
193	26132	Consulting Services	-		-		-		-		-		-	
194		RESEARCH AND PLANNING	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
195														
196	26234	Business Development	78,000	4.00%	80,000	2.56%	80,000	0.00%	80,000	0.00%	80,000	0.00%	8,000	-90.00%
197	26235	Economic Development	422,421	-43.26%	751,525	77.91%	402,007	-46.51%	400,411	-0.40%	404,444	1.01%	413,704	2.29%
199	26237	Community Serv-Community Inv Program	43,200	-31.49%	39,200	-9.26%	37,200	-5.10%	33,200	-10.75%	33,200	0.00%	33,200	0.00%
200	26238	Community Serv-Community Engagement	500	-95.45%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
203		COMMUNITY DEVELOPMENT	544,121	-39.11%	871,225	60.12%	519,707	-40.35%	514,111	-1.08%	518,144	0.78%	455,404	-12.11%
204														
205	26701	Alberni Harbour Quay Overhead	19,620	-8.70%	19,741	0.62%	19,864	0.62%	20,127	1.32%	20,395	1.33%	20,666	1.33%
206	26770	Harbour Quay - Buildings Maintenance	94,651	3.62%	104,856	10.78%	91,324	-12.91%	92,870	1.69%	94,548	1.81%	96,257	1.81%
207		ALBERNI HARBOUR QUAY	114,271	1.27%	124,597	9.04%	111,188	-10.76%	112,997	1.63%	114,943	1.72%	116,923	1.72%
208														

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3														
4														
5														
6														
7														
209	OTHER ENVIRONMENTAL DEVELOPMENT													
210	26800	Green Home Renovation Program	-	-	-	-	-	-	-	-	-	-	-	-
211	26810	Security Lighting Incentive Program	25,000	25,000	-	-	-	-	-	-	-	-	-	-
212	26911	Chamber of Commerce Visitor Centre	85,688	1.00%	86,545	1.00%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
214		OTHER	110,688	30.47%	111,545	0.77%	87,411	-21.64%	88,285	1.00%	89,167	1.00%	90,059	1.00%
215														
216		ENVIRONMENTAL DEVELOPMENT	1,031,450	-23.20%	1,374,447	33.25%	986,596	-28.22%	991,993	0.55%	1,001,264	0.93%	944,174	-5.70%
217														
218	PARKS, RECREATION & HERITAGE													
219	RECREATION FACILITIES													
220	ADMINISTRATION													
221	27110	Parks, Recreation & Heritage Mgmt Serv	516,066	1.73%	555,459	7.63%	565,046	1.73%	574,833	1.73%	584,385	1.66%	594,128	1.67%
222														
223	COMMUNITY CENTRES AND HALLS													
224	27120	Gyro Youth Centre Maintenance	34,845	20.65%	43,872	25.91%	46,534	6.07%	61,209	31.54%	45,956	-24.92%	46,717	1.66%
225	27124	Glenwood Concessions	6,079	1.32%	4,072	-33.02%	4,127	1.35%	4,183	1.36%	4,240	1.36%	4,297	1.34%
226	27126	Glenwood Skate Shop	3,442	1.77%	3,362	-2.32%	3,399	1.10%	2,437	-28.30%	2,475	1.56%	2,515	1.62%
227	27128	Glenwood Centre Maintenance	80,941	28.02%	75,923	-6.20%	76,940	1.34%	77,973	1.34%	79,021	1.34%	80,085	1.35%
228	27129	Bob Dailey Stadium	10,149	1.86%	9,369	-7.69%	9,495	1.34%	9,622	1.34%	9,751	1.34%	9,882	1.34%
229	27130	Echo Activity Centre Maintenance	384,517	13.70%	388,351	1.00%	401,793	3.46%	388,968	-3.19%	396,283	1.88%	403,739	1.88%
231	27134	Echo Aquatic Maintenance	525,926	1.84%	540,087	2.69%	546,149	1.12%	555,375	1.69%	564,769	1.69%	574,333	1.69%
232	27140	AV Multiplex Concessions	160,000	-4.76%	155,122	-3.05%	157,038	1.24%	158,985	1.24%	160,964	1.24%	162,976	1.25%
233	27142	AV Multiplex Skate Shop	10,185	-2.74%	11,040	8.39%	8,798	-20.31%	8,959	1.83%	9,122	1.82%	9,289	1.83%
234	27144	AV Multiplex Maintenance	771,833	-1.05%	784,103	1.59%	796,600	1.59%	809,315	1.60%	822,253	1.60%	835,417	1.60%
235	27146	Parks Building & Fieldhouses	93,481	7.38%	95,606	2.27%	96,913	1.37%	98,241	1.37%	99,589	1.37%	100,957	1.37%
236	27148	Echo Park Complex	51,092	44.21%	47,853	-6.34%	63,407	32.50%	43,551	-31.32%	44,205	1.50%	44,871	1.51%
237														

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3														
4														
5		2018		2019		2020		2021		2022		2023		
6		<i>Amended</i>												
7														
238		RECREATION PROGRAMS												
239		SPORT PROGRAMS												
242	27156	Glenwood Centre Programs	9,180	2.00%	1,724	-81.22%	1,748	1.39%	1,773	1.43%	1,798	1.41%	1,824	1.45%
243	27160	Echo Aquatic Programs	780,718	3.44%	772,930	-1.00%	792,688	2.56%	803,850	1.41%	825,628	2.71%	838,178	1.52%
244	27163	AV Multiplex Programs	184,622	1.64%	186,223	0.87%	188,866	1.42%	191,550	1.42%	194,277	1.42%	196,996	1.40%
245														
246		LEISURE PROGRAMS												
247	27166	Leisure Service Programs	284,930	5.70%	291,810	2.41%	297,625	1.99%	303,555	1.99%	309,603	1.99%	315,773	1.99%
248	27170	Youth Services and Programs	24,800	1.22%	23,565	-4.98%	23,971	1.72%	24,384	1.72%	24,804	1.72%	25,233	1.73%
249	27173	Children's Programs	111,000	-34.71%	132,500	19.37%	135,049	1.92%	137,648	1.92%	140,298	1.93%	143,000	1.93%
250	27180	Adult Programs	70,000	-17.65%	70,700	1.00%	71,407	1.00%	72,121	1.00%	72,842	1.00%	73,571	1.00%
251														
252		SPECIAL EVENTS												
253	27190	Special Events	18,040	-9.80%	18,081	0.23%	18,122	0.23%	18,165	0.24%	18,208	0.24%	18,252	0.24%
255	27198	Vehicle Maintenance & Repair	16,905	1.20%	10,581	-37.41%	10,779	1.87%	10,981	1.87%	11,947	8.80%	12,057	0.92%
256		RECREATION FACILITIES & PROGRAMS	4,148,751	1.55%	4,222,333	1.77%	4,316,494	2.23%	4,357,678	0.95%	4,422,418	1.49%	4,494,090	1.62%
257														
258		PARKS AND PLAYGROUNDS												
259	27210	Parks & Facility Management Services	253,342	7.27%	257,056	1.47%	261,890	1.88%	266,821	1.88%	271,853	1.89%	276,985	1.89%
260	27215	Parks Maintenance	634,315	4.93%	643,628	1.47%	645,213	0.25%	657,019	1.83%	669,051	1.83%	681,314	1.83%
261	27220	Horticultural Services	285,175	-17.71%	306,679	7.54%	301,687	-1.63%	306,787	1.69%	311,979	1.69%	317,265	1.69%
262	27225	Vehicles & Equipment Mtce & Repair	168,298	-5.80%	169,977	1.00%	172,716	1.61%	175,111	1.39%	177,937	1.61%	180,821	1.62%
263	27230	Parks Upgrading	87,750	3.97%	87,014	-0.84%	88,333	1.52%	89,673	1.52%	91,036	1.52%	92,422	1.52%
264	27499	Equipment Recovery	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%
265		PARKS & PLAYGROUNDS	1,343,983	-1.69%	1,377,759	2.51%	1,381,513	0.27%	1,405,318	1.72%	1,429,961	1.75%	1,455,074	1.76%
266														
267		CULTURAL SERVICES												
268	27510	Museum Services	334,234	1.78%	313,596	-6.17%	344,948	10.00%	317,384	-7.99%	323,412	1.90%	329,426	1.86%
269	27515	Museum Programs-Curatorial	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%	18,818	1.73%	19,144	1.73%
270	27516	Museum Programs-Permanent Exhibits	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%	6,944	1.62%	7,057	1.63%
271	27517	Museum Programs-Temporary Exhibits	36,618	8.57%	38,566	5.32%	37,397	-3.03%	37,632	0.63%	37,821	0.50%	38,013	0.51%
272	27530	Industrial Collections	30,364	1.77%	34,935	15.05%	30,935	-11.45%	30,935	0.00%	30,935	0.00%	30,935	0.00%
273	27550	Museum Maintenance	60,852	2.74%	61,702	1.40%	62,874	1.90%	64,069	1.90%	65,287	1.90%	66,529	1.90%
275	27600	Vancouver Island Regional Library	726,996	7.67%	703,211	-3.27%	713,408	1.45%	736,451	3.23%	764,362	3.79%	784,159	2.59%
276	27700	McLean Mill Society (2017)	231,000	-11.49%	126,300	-45.32%	161,000	27.47%	141,000	-12.42%	141,000	0.00%	141,000	0.00%
277		CULTURAL SERVICES	1,444,083	1.62%	1,302,804	-9.78%	1,375,469	5.58%	1,352,802	-1.65%	1,388,579	2.64%	1,416,263	1.99%
278														
279		RECREATION & CULTURAL	6,936,817	0.92%	6,902,896	-0.49%	7,073,476	2.47%	7,115,798	0.60%	7,240,958		7,365,427	1.72%
280														
281		TOTAL OPERATIONS EXPENSES	27,489,341	0.81%	28,389,516	3.27%	28,407,874	0.06%	28,962,567	1.95%	29,668,431		30,060,953	1.32%
282														

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7														
283														
284	INTEREST & DEBT SERVICING													
286	28115	Interest on Prepaid Taxes	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
287	28121	Interest Payments on Debentures	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
288	28131	Principal Payments on Debentures	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
290	28193	Banking Service Charges	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%
291			<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%
292														
293														
294	TOTAL OPERATIONS AND DEBT SERVICING													
295			27,709,012	0.80%	28,609,187	3.25%	28,627,545	0.06%	29,182,238	1.94%	29,888,102	2.42%	30,280,624	1.31%
296	TRANSFERS TO RESERVES													
297	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
298	28222	Transfer to Equipment Replacement	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%
299	28230	Transfer to Capital Works Reserve	70,000	15.04%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
300			<u>149,000</u>	14.75%	<u>149,000</u>	0.00%	<u>149,000</u>	0.00%	<u>119,000</u>	-20.13%	<u>119,000</u>	0.00%	<u>119,000</u>	0.00%
301														
302														
303	TRANSFERS TO CAPITAL FUNDS													
304	28220	Transfers to General Capital Fund:												
306		Projects TBD Council Direction	-		-		(222,622)		479,008		359,455		1,442,403	
307		Administration	-		-		-		-		250,000		-	
308		Fire Department	10,000		55,000		50,000		90,400		80,000		-	
309		Transportation Services	-		-		-		-		-		-	
310		Paving and Road Construction	200,000		160,000		195,000		550,000		590,000		-	
311		Traffic Upgrades	25,000		20,000		-		-		27,500		-	
312		Storm Drains	250,000		50,000		930,000		175,000		300,000		702,500	
313		Other Public Works Projects	12,500		136,888		-		200,000		-		-	
314		Parks	160,000		55,000		-		129,400		-		-	
315		Cultural Services	95,000		30,100		95,100		95,100		95,100		95,100	
316		Parks, Recreation and Heritage	71,000		250,800		368,040		44,000		135,000		-	
317		TOTAL GENERAL CAPITAL TRANSFERS	<u>823,500</u>	16.31%	<u>757,788</u>	-7.98%	<u>1,415,518</u>	86.80%	<u>1,762,908</u>	24.54%	<u>1,837,055</u>	4.21%	<u>2,240,003</u>	21.93%
318														
319	OTHER SERVICES													
320	OTHER BUDGET CONSIDERATIONS													
321	29911	Contingency Funds	200,000	0.00%	264,700	32.35%	200,000	-24.44%	200,000	0.00%	200,000	0.00%	200,000	0.00%
322		OTHER BUDGET CONSIDERATIONS	<u>200,000</u>	0.00%	<u>264,700</u>	32.35%	<u>200,000</u>	-24.44%	<u>200,000</u>	0.00%	<u>200,000</u>	0.00%	<u>200,000</u>	0.00%
323														
324	TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY													
325			<u>28,881,512</u>	1.25%	<u>29,780,675</u>	3.11%	<u>30,392,063</u>	2.05%	<u>31,264,146</u>	2.87%	<u>32,044,157</u>	2.49%	<u>32,839,627</u>	2.48%

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1		CITY OF PORT ALBERNI												
2		GENERAL REVENUE FUND - 5 YEAR PLAN												
3														
4														
5			2018		2019		2020		2021		2022		2023	
6			<i>Amended</i>											
7														
326														
327			<i>TRANSFERS TO RESERVE ALLOWANCES</i>											
328	28211	Transfers to Reserve Allowances	400,000	35.72%	457,000	14.25%	400,000	-12.47%	400,000	0.00%	400,000	0.00%	400,000	0.00%
329														
330														
331			<i>TAXES COLLECTED FOR OTHERS</i>											
332			<i>REGIONAL DISTRICT</i>											
333	28410	Alberni-Clayoquot Regional District	1,204,000	0.11%	1,304,000	8.31%	1,304,000	0.00%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%
334														
335			<i>SCHOOL DISTRICTS</i>											
336	28811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
337	28812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
338														
339			<i>REGIONAL GOVERNMENTS</i>											
340	28820	Alberni-Clayoquot Regional Hosp District	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
341														
342			<i>JOINT BOARDS AND COMMISSIONS</i>											
343	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
344	28831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
345		TAXES COLLECTED FOR OTHERS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
346														
347														
348														
349		GENERAL FUND EXPENDITURE	36,453,612	1.28%	37,562,175	3.04%	38,116,563	1.48%	38,854,646	1.94%	39,634,657	2.01%	40,430,127	2.01%
350														

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3			2018		2019		2020		2021		2022		2023	
4														
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	3,584,438	10.00%	3,763,660	5.00%	3,951,843	5.00%	4,149,435	5.00%	4,232,424	2.00%	4,317,072	2.00%
9	54431	Connections	38,639	10.00%	40,571	5.00%	42,599	5.00%	44,729	5.00%	45,624	2.00%	46,536	2.00%
10	54432	Turn-On Charges	364	9.90%	382	4.95%	401	4.97%	421	4.99%	430	2.14%	439	2.09%
11	54433	Service Charges Sundry	9,716	10.00%	10,202	5.00%	10,712	5.00%	11,248	5.00%	11,473	2.00%	11,702	2.00%
12		SALES OF SERVICE	3,633,157	10.00%	3,814,815	5.00%	4,005,555	5.00%	4,205,833	5.00%	4,289,951	2.00%	4,375,749	2.00%
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17	55611	Water Penalty	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		OTHER REVENUE	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		-		-		-		-		-	
21														
22		PROVINCIAL GOVERNMENT	-		-		-		-		-		-	
25														
26		OTHER TRANSFERS												
27	59111	Reserve For Projects & Purchases	-		-		100,000		-		-		-	
28	59112	Operating Surplus From Prior Years	-		-		-		-		-		2,000,000	
29		OTHER TRANSFERS	-		-		100,000		-		-		-	
30														
31		WATER FUND REVENUE	3,674,457	9.88%	3,856,115	4.94%	4,146,855	7.54%	4,247,133	2.42%	4,331,251	1.98%	4,417,049	1.98%
32														

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3			2018		2019		2020		2021		2022		2023	
4														
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38	64110	Water Administration & Other	264,269	2.24%	264,793	0.20%	265,328	0.20%	265,877	0.21%	266,437	0.21%	267,012	0.22%
39														
40		ENGINEERING SERVICES												
41	64121	Engineering Consulting Services	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44	64133	Customer Service Requests	92,120	45.99%	93,942	1.98%	95,801	1.98%	97,697	1.98%	99,632	1.98%	101,606	1.98%
45	64136	Small Tools/Equipment/Supplies	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%	12,391	1.06%	12,524	1.07%
46														
47		SERVICE OF SUPPLY												
48	64141	Supply Inspection & Operation	119,913	-2.92%	121,951	1.70%	124,033	1.71%	126,160	1.71%	128,332	1.72%	130,551	1.73%
49														
50		PUMPING												
51	64161	Pumping Inspection & Operation	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%	281,450	1.09%	284,549	1.10%
52														
53		TRANSMISSION & DISTRIBUTION												
54	64181	Transmission/Distribution System	294,450	15.29%	263,131	-10.64%	301,886	14.73%	270,715	-10.33%	309,622	14.37%	278,606	-10.02%
55	64183	Connections	133,025	1.55%	144,366	8.53%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
56	64185	Meters	228,888	2.00%	187,265	-18.18%	235,201	25.60%	238,195	1.27%	241,248	1.28%	244,363	1.29%
57	64187	Hydrants	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%	41,490	1.49%	42,110	1.49%
58														
59		OTHER COMMON SERVICES												
60	64194	Special Water Work Orders	-		-		-		-		-		-	
61														
62		WATER SUPPLY SYSTEM	1,483,330	5.75%	1,429,672	-3.62%	1,526,345	6.76%	1,508,357	-1.18%	1,560,713	3.47%	1,543,424	-1.11%
63														

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3			2018		2019		2020		2021		2022		2023	
4														
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		<u>DEBT</u>	<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Capital Reserves	-		-		-		-		-		-	
73	68220	Transfers To Water Capital Fund	1,235,276	-18.10%	2,340,500	89.47%	1,620,000	-30.78%	582,000	-64.07%	430,000	-26.12%	4,000,000	830.23%
74	68230	Transfer to Infrastructure Capital Reserve	869,808	150.52%	(100)	-100.01%	914,467	#####	2,070,733	126.44%	2,254,495	8.87%	(1,212,418)	-153.78%
75	68910	Debt Reserve Fund Transfer	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76		<u>TRANSFERS</u>	<u>2,108,384</u>	<u>13.43%</u>	<u>2,343,700</u>	<u>11.16%</u>	<u>2,537,767</u>	<u>8.28%</u>	<u>2,656,033</u>	<u>4.66%</u>	<u>2,687,795</u>	<u>1.20%</u>	<u>2,790,882</u>	<u>3.84%</u>
77														
78		FISCAL SERVICES	2,191,127	12.86%	2,426,443	10.74%	2,620,510	8.00%	2,738,776	4.51%	2,770,538	1.16%	2,873,625	3.72%
79														
80		<u>EXCESS OF REVENUE OVER EXPENSE</u>	<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>	
81														
82		<u>WATER FUND EXPENSE</u>	<u>3,674,457</u>	9.88%	<u>3,856,115</u>	4.94%	<u>4,146,855</u>	7.54%	<u>4,247,133</u>	2.42%	<u>4,331,251</u>	1.98%	<u>4,417,049</u>	1.98%
83														

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3			2018		2019		2020		2021		2022		2023	
4														
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%	3,169,689	1.88%	3,236,785	2.12%
10	94431	Sewer Connections	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%	40,853	2.00%	41,670	2.00%
11	94432	Service Charges Sundry	3,747	2.00%	3,822	2.00%	3,898	1.99%	3,976	2.00%	4,056	2.01%	4,137	2.00%
12	94433	User Charges	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%	18,659	2.00%	19,032	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%	13,241	2.00%	13,506	2.00%
16		SALES OF SERVICE	3,013,356	1.87%	3,069,923	1.88%	3,127,618	1.88%	3,186,469	1.88%	3,246,498	1.88%	3,315,130	2.11%
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	Interest Income	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
22	91210	Sewer Local Improvement Charges	3,200	-92.92%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
23		OTHER REVENUE	35,200	-54.41%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%
24														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Reserve-Gas Tax	46,000	15.00%	6,000	-86.96%	46,000	666.67%	46,000	0.00%	46,000	0.00%	46,000	0.00%
31	99111	Transfers from Reserves & Allowances	280,000	-	-	-	50,000	-	-	-	-	-	-	-
32	99114	Operating Funds from Prior Year	-	-	-	-	-	-	-	-	-	-	-	-
33	99211	Contribution (To) From General Revenue	-	-	-	-	-	-	-	-	-	-	-	-
34														
35		SEWER FUND REVENUE	3,374,556	9.74%	3,111,123	-7.81%	3,258,818	4.75%	3,267,669	0.27%	3,327,698	1.84%	3,396,330	2.06%
36														

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3			2018		2019		2020		2021		2022		2023	
4														
5														
6														
37		SEWER SYSTEM												
38		ADMINISTRATION												
39		104210 Sewer Administration & Other	291,900	-0.03%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%
40														
41		ENGINEERING SERVICES												
42		104221 Consulting Services	31,000	24.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
43														
44		SEWER SYSTEM ADMINISTRATION												
45		104233 Customer Service Requests	122,825	0.35%	125,281	2.00%	127,787	2.00%	130,342	2.00%	132,949	2.00%	135,609	2.00%
46		104236 Small Tools/Equipment/Supplies	13,931	-8.95%	14,049	0.85%	14,170	0.86%	14,293	0.87%	14,419	0.88%	14,548	0.89%
47														
48		SEWER COLLECTION SYSTEM												
49		104240 Sewage Collection System Main	114,500	14.50%	119,500	4.37%	121,100	1.34%	122,732	1.35%	124,397	1.36%	126,095	1.36%
50		104241 Sewer Service Connections	182,475	0.54%	195,725	7.26%	198,019	1.17%	200,359	1.18%	202,747	1.19%	205,181	1.20%
51														
52		SEWER LIFT STATIONS												
53		104260 Sewage Lift Stations	160,806	-4.05%	163,987	1.98%	167,240	1.98%	170,569	1.99%	173,085	1.48%	176,926	2.22%
54														
55		SEWER TREATMENT AND DISPOSAL												
56		104280 Sewage Treatment	293,413	2.23%	299,787	2.17%	306,334	2.18%	313,060	2.20%	319,994	2.21%	327,144	2.23%
57														
58		OTHER COMMON SERVICES												
59		104294 Special Work Orders	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
60		SEWER SYSTEM	1,212,850	1.68%	1,243,229	2.50%	1,259,550	1.31%	1,276,255	1.33%	1,292,491	1.27%	1,310,403	1.39%
61														
62														

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3			2018		2019		2020		2021		2022		2023	
4														
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest Payments On Debentures	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%
67	108130	Principal Payments On Debentures	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%
68		TOTAL DEBT	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	400,000	-31.03%	815,000	103.75%	800,000	-1.84%	650,000	-18.75%	260,000	-60.00%	100,000	-61.54%
72	108910	Debt Reserve Fund Transfer	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances	-		-		-		-		-		-	
74	108920	Transfer to Infrastructure Capital Reserve	1,318,849		610,037		756,411		898,557	18.79%	1,332,350	48.28%	1,543,070	15.82%
75		TRANSFERS	1,720,849	19.38%	1,427,037	-17.07%	1,558,411	9.21%	1,550,557	-0.50%	1,594,350	2.82%	1,645,070	3.18%
76														
77		FISCAL SERVICES	2,161,706	14.84%	1,867,894	-13.59%	1,999,268	7.03%	1,991,414	-0.39%	2,035,207	2.20%	2,085,927	2.49%
78														
79		EXCESS OF REVENUE OVER EXPENSE	-		-		-		-		-		-	
80														
81		SEWER FUND EXPENSES	3,374,556	9.74%	3,111,123	-7.81%	3,258,818	4.75%	3,267,669	0.27%	3,327,698	1.84%	3,396,330	2.06%
82														

	A	B	N	O	P	Q	R	S	T
1		CITY OF PORT ALBERNI							
2		PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN					Established:	12-Jun-2006	
3									
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Investment Income	\$ 2,891	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
8		Sale of Parkland	61,500	-	-	-	-	-	-
9		Parkland Dedication Deposits	-	-	-	-	-	-	-
10		Historical correction	20,304	-	-	-	-	-	-
11			<u>84,695</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
12									
13		EXPENSES							
14		Acquisition of Parkland	3,426	-	-	-	-	-	-
15									
16			<u>3,426</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
17									
18		REVENUE OVER (UNDER) EXPENSES	<u>81,269</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
19									
20									
21									
22		FUND EQUITY - ENDING	<u>\$ 283,330</u>	<u>\$ 285,830</u>	<u>\$ 288,330</u>	<u>\$ 290,830</u>	<u>\$ 293,330</u>	<u>\$ 295,830</u>	<u>\$ 298,330</u>
23									

	A	B	J	K	L	M	N	O	P
1		CITY OF PORT ALBERNI							
2		PARKS AND RECREATION CAPITAL RESERVE					Established:	21-Aug-2000	
3									
4				2017	2018	2019	2020	2021	2022
5			<i>Actual</i>						
6		RECEIPTS							
7		Balance forward (2009)	-	-	-	-	-	-	-
8		Investment Income	24,575	25,000	25,000	25,000	25,000	25,000	25,000
9		Recreation Services Surcharge	135,623	135,000	135,000	135,000	135,000	135,000	135,000
10		Other Deposits	-	-	-	-	-	-	-
11		Transfers	-	-	-	-	-	-	-
12		Sale of Property	-	-	-	-	-	-	-
13			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
14			160,198	160,000	160,000	160,000	160,000	160,000	160,000
15									
16		EXPENSES							
17		Parks & Recreation Properties and Facilities	-	-	-	-	-	-	-
18									
19			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			-	-	-	-	-	-	-
21		REVENUE OVER (UNDER) EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
22			160,198	160,000	160,000	160,000	160,000	160,000	160,000
23									
24		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
25			2,138,448	2,298,448	2,458,448	2,618,448	2,778,448	2,938,448	3,098,448

	A	B	P	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI							
2		CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN					Established:	8-Aug-1994	
3									
4									
5			2017	2018	2019	2020	2021	2022	2023
6			<i>Actual</i>						
6		RECEIPTS							
8		Investment Income	36,217	5,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	788,817	1,104,398	1,032,510	607,400	359,802	160,216	263,142
11		Miscellaneous	-	80,978	80,000	80,000	80,000	80,000	80,000
12			<u>825,034</u>	<u>1,190,376</u>	<u>1,117,510</u>	<u>692,400</u>	<u>444,802</u>	<u>245,216</u>	<u>348,142</u>
13									
14									
15		EXPENSES							
16		Gas Tax - capital projects	733,884	1,064,398	986,510	561,400	313,802	114,216	217,142
17		Gas Tax - operating (capacity bldg)	-	40,000	46,000	46,000	46,000	46,000	46,000
18		Capital Expenditures - Special	70,000	-	-	-	-	-	-
19		Capital Expenditures	-	-	-	-	-	-	-
20			<u>803,884</u>	<u>1,104,398</u>	<u>1,032,510</u>	<u>607,400</u>	<u>359,802</u>	<u>160,216</u>	<u>263,142</u>
21									
22		REVENUE OVER EXPENSES	<u>21,150</u>	<u>85,978</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
23									
25									
26		FUND EQUITY - ENDING	<u>\$ 269,266</u>	<u>\$ 355,244</u>	<u>\$ 440,244</u>	<u>\$ 525,244</u>	<u>\$ 610,244</u>	<u>\$ 695,244</u>	<u>\$ 780,244</u>
27									

	A	B	P	Q	R	S	T	U	V	
1										
2		CITY OF PORT ALBERNI								
3		EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN					Established:	31-Dec-1973		
4										
5										
6			2017	2018	2019	2020	2021	2022	2023	
7			<i>Actual</i>							
8		Sale of Equipment	1	-	-	-	-	-	-	
9		Investment Income	89,359	46,000	46,000	45,000	40,000	30,000	30,000	
10		Transfers from General Revenue	32,000	64,000	64,000	64,000	34,000	-	-	
11		Contributions - ERRF Schedule	760,154	795,867	827,193	869,058	907,530	967,602	990,561	
12			881,514	905,867	937,193	978,058	981,530	997,602	1,020,561	
13										
14										
15		EXPENSES								
16		Transfer to Capital Works Bylaw	-	-	-	-	-	-	-	
17		Equipment Purchases	425,011	346,800	586,500	2,293,900	2,790,800	624,400	71,600	
18			425,011	346,800	586,500	2,293,900	2,790,800	624,400	71,600	
19										
20		REVENUE OVER EXPENSES	456,503	559,067	350,693	(1,315,842)	(1,809,270)	373,202	948,961	
21										
22										
23										
24										
25		FUND EQUITY - ENDING	6,059,450	6,618,517	6,969,210	5,653,368	3,844,098	4,217,300	5,166,261	
26										

	A	B	P	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI							
2		LAND SALE RESERVE FUND - 5 YEAR PLAN					Established: pre 1970		
3									
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Sale of Property	310,711	-	100,000	100,000	100,000	100,000	100,000
8		Investment Income	11,130	7,500	7,500	8,000	8,500	9,500	-
9		Transfer from RCMP Surplus	-	-	-	-	-	-	-
10		Transfer from Off Street Parking Res	-	-	-	-	-	-	-
11			<u>321,841</u>	<u>7,500</u>	<u>107,500</u>	<u>108,000</u>	<u>108,500</u>	<u>109,500</u>	<u>100,000</u>
12									
13		EXPENSES							
14		Transfer to Other Funds	25,000	-	-	-	-	-	-
15		Acquisitions and Expenses	12,941	-	50,000	50,000	50,000	50,000	50,000
16			<u>37,941</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
17									
18		REVENUE OVER EXPENSES	<u>283,900</u>	<u>7,500</u>	<u>57,500</u>	<u>58,000</u>	<u>58,500</u>	<u>59,500</u>	<u>50,000</u>
19									
20									
21		FUND EQUITY - ENDING	<u>959,376</u>	<u>966,876</u>	<u>1,024,376</u>	<u>1,082,376</u>	<u>1,140,876</u>	<u>1,200,376</u>	<u>1,250,376</u>
22									
23									

	A	B	H	I	J	K	L	M	N
1		CITY OF PORT ALBERNI							
2		DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN					Established:	22-Mar-2010	
3									
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Contributions	55,938	100,000	15,000	15,000	15,000	15,000	15,000
8		Investment Income	2,300	2,000	3,000	3,500	3,500	3,500	3,500
9			<u>58,238</u>	<u>102,000</u>	<u>18,000</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Acquisitions and Expenses	-	-	-	-	-	-	-
14			<u>-</u>						
15									
16		REVENUE OVER EXPENSES							
17			<u>58,238</u>	<u>102,000</u>	<u>18,000</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
18									
19		FUND EQUITY - ENDING							
20			<u>247,715</u>	<u>349,715</u>	<u>367,715</u>	<u>386,215</u>	<u>404,715</u>	<u>423,215</u>	<u>441,715</u>
21									

	A	B	G	H	I	J	K	L	M
1		CITY OF PORT ALBERNI							
2		CARBON TRUST RESERVE FUND - 5 YEAR PLAN					Established:	13-May-2013	
3									
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Contributions	91,210	93,700	93,700	93,700	93,700	93,700	93,700
8		Investment Income	4,223	5,000	1,000	2,000	3,000	4,000	4,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			95,433	98,700	94,700	95,700	96,700	97,700	97,700
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Projects and Expenses	72,744	119,230	323,000	22,500	-	-	-
15			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
16			72,744	119,230	323,000	22,500	-	-	-
17		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18			22,689	(20,530)	(228,300)	73,200	96,700	97,700	97,700
19									
20		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
21			258,587	238,057	9,757	82,957	179,657	277,357	375,057

	A	B	F	G	H	I	J	K	L
1		CITY OF PORT ALBERNI							
2		ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN					Established:	14-Oct-2014	
3									
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Dividends Received	-	-	150,000	-	-	-	-
8		Donations Received	40						
9		Investment Income	1,019	1,500	1,500	1,500	1,500	1,500	1,500
10			<u>1,059</u>	<u>1,500</u>	<u>151,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Projects and Expenses	1,000	-	-	-	-	-	-
15			<u>1,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
16									
17		REVENUE OVER EXPENSES	<u>59</u>	<u>1,500</u>	<u>151,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
18									
19									
20		FUND EQUITY - ENDING	<u>104,679</u>	<u>106,179</u>	<u>257,679</u>	<u>259,179</u>	<u>260,679</u>	<u>262,179</u>	<u>263,679</u>
21									
22									

	A	B	P	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI							
2		CEMETERY TRUST FUND - 5 YEAR PLAN							
3									
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Sale Proceeds	6,989	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,135	2,000	2,000	2,000	2,000	2,000	2,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			9,124	5,000	5,000	5,000	5,000	5,000	5,000
11									
12		EXPENSES							
13		Transfer to General Revenue	2,135	2,000	2,000	2,000	2,000	2,000	2,000
14			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
15									
16		REVENUE OVER EXPENDITURE	6,989	3,000	3,000	3,000	3,000	3,000	3,000
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18									
19		FUND EQUITY - ENDING	155,879	158,879	161,879	164,879	167,879	170,879	173,879
20			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1274		City of Port Alberni														
1275		2019 Capital Projects Budget														
1276																
1277																
1278	Project No.	Capital Project														
1279			Budgeted	Funding Sources												
1280			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1281				Operating	Reserves	Land Sale						Operating	Reserves	Operating	Reserves	
1282		ADMINISTRATION														
1282		Purchases/Equipment Replacement	65,600	-			65,600									
1283		Mapping and GIS Software (Asset Mgmt Planning)	13,010	-	not capital				13,010							
1284		Asset Management Plan Implementation & Software	-	-	Ongoing from 2017 \$550K funded from SPF Capacity Dev 100%; \$400K consult/\$150K software											
1285			78,610	-	-	-	65,600	-	13,010	-	-	-	-	-	-	-
1286																
1287		FIRE DEPARTMENT														
1287		Firehall Structural Prep for Ladder Truck 2 replacement	-		Moved to 2020 \$88K											
1292		Replace portable radios	35,000	35,000	Moved from 2021 to 2019; incr to \$35K											
1296		Replace pagers	20,000	20,000	Moved from 2021 to 2019; decr to \$20K											
1297		Replace Firehall Generator	60,000		Cfwd fr 2018; appr 2016	60,000										
1298																
1299																
1300			115,000	55,000	-	-	60,000	-	-	-	-	-	-	-	-	-
1301																
1302		TRANSPORTATION SERVICES														
1304		Replace 2004 Versatile Tractor #399	123,100				123,100									
1305		Replace 1998 GMC 4.5M3 Dump Truck #259	-		Moved to 2021 \$106K											
1306		Replace 1999 GMC 4.5M3 Dump Truck #260	-		Moved to 2021 \$105,700											
1308		Replace 2004 Tiger Flail Mower #300	73,100				73,100									
1309		Replace 2006 Langfab Dump Pup Trailer #367	-		Moved to 2021 \$43,900											
1310		Replace 2005 Ford F350 W/Comp Body #520	-		Moved to 2021 \$85500											
1311		Replace 2002 Volvo Tandem Dump Truck #262	184,700		Moved fr 2022		184,700									
1312		Purchase hybrid vehicle for Eng/PW	38,000									38,000	Carbon Trust			
1313																
1314			418,900	-	-	-	380,900	-	-	-	-	38,000	-	-	-	-
1315																
1316		PAVING & ROAD CONSTRUCTION														
1317	16408	Beaver Cr Rd Widening-Pineo to Compton 600m	80,000	-	25,000	Cfwd fr 2016 \$30K appr 2016, moved fr 2018		30,000				25,000				
1318		16th Ave-Burde St S 325m (ptp, wtr, st, san)	150,000	-	Reduced from \$215K; \$110K added for storm			150,000								
1319		Burde St-16th Ave to Estevan Dr (190m)	60,000	60,000	2019 approved options											
1320		Paving & road repairs to be determined	100,000	100,000	2019 approved options											
1321		Burde St-11th Ave to Estevan 650m (ptp, water)	-	-	Moved to 2022 \$390K											
1322		7th Ave-Redford to Bute 180m (ptp, storm)	-	-	Moved to 2020 \$218,600											
1323		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-	-	Moved to 2022 \$200K											
1324																
1325			390,000	160,000	25,000	-	-	180,000	-	-	-	25,000	-	-	-	-
1326																
1327		TRAFFIC UPGRADES														
1328		Traffic Signal Head LED upgrades	20,000	20,000												
1329																
1330			20,000	20,000	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1331																	
1332																	
1333		City of Port Alberni															
1334		2019 Capital Projects Budget															
1335																	
1336	Project No.	Capital Project	Budgeted	General Revenue			Funding Sources					Capital Wks		Water Revenue		Sewer Revenue	
1337			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1338		STORM															
1339		Replacements & Upgrades															
1341		Small Capital Storm Main Replacements	100,000	50,000					50,000								
1342		16th Ave-Burde St S 325m (ptp, wtr, st, san)	110,000	-					110,000								
1343		Montrose-6th Ave to 9th Ave 250m (st, san)	75,000						75,000								
1344		8th Ave-Dogwood to Cedarwood (st, san)	65,000		65,000	unused cap res											
1345		7th Ave-Redford St to Bute St 180m (ptp, storm)	-	-	Moved to 2020 \$218,600												
1346		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-	-	Moved to 2022 \$200K												
1347		Margaret St Storm Pump Upgrade	-	-	Moved to 2021 \$225K												
1349																	
1350																	
1351		New Main Installs															
1352																	
1353			350,000	50,000	65,000	-	-	-	235,000	-	-	-	-	-	-	-	
1354																	
1355		WORKS-OTHER															
1356		Total Survey Station Instrument	-	Moved fr 2018; moved to 2022 \$47,800													
1357		Grandview Walkway 385m ditch infill, paved shoulder	125,000	-	Addnl \$25K options list				125,000								
1358	16414	City Hall Generator	80,000		\$50K appr 2016; \$30K addn		80,000	Payback x 5 yrs, ERRF future yrs									
1359	17432	Argyle St Creative Crosswalks	6,000		5,000 Appr 2017						1,000						
1360		Gertrude St Bridge Rehabilitation (Roger Creek)	200,000	94,888	105,112	unused cap res											
1361		Line Painting Machine Power Driver & Trailer	12,000	12,000	2019 approved options												
1362		McLean Mill Dam Repairs	233,000		200,000	33,000											
1363		McLean Mill Water Quality	30,000	30,000		Not capital											
1364																	
1365			686,000	136,888	310,112	33,000	80,000	-	125,000	-	1,000	-	-	-	-	-	
1366																	
1367		PARKS															
1370		Paper Mill Dam Stairs	10,000	10,000	2019 approved options												
1371		Blair Park Spray Electrical	15,000	15,000	2019 approved options												
1372		16th Ave Park Spray Electrical	15,000	15,000	2019 approved options												
1373		Victoria Quay Shelter	30,000	15,000	2019 approved options						15,000						
1374		Replace 2006 Ford F550 Haul All #613	-	-	Moved to 2021 \$129,400												
1377		Canal Beach Upgrades Phase 2 (Playground)	-	-	Moved to options list \$60K												
1378		Canal Waterfront Pier	-	-	Moved to options list \$120K												
1379																	
1380			70,000	55,000	-	-	-	-	-	-	15,000	-	-	-	-	-	
1381																	
1382																	
1383		CULTURAL SERVICES															
1384		McLean Mill Capital Projects	60,000	30,100							29,900						
1385			60,000	30,100	-	-	-	-	-	-	29,900	-	-	-	-	-	
1386																	
1387		PARKS, RECREATION & HERITAGE															
1388		Bob Dailey Support Posts Repair	100,000	100,000													
1389		Echo Field Parking Lot-Resurface	-	-	Moved to options list \$150K												
1390		Multiplex Ice Plant Chiller	330,000		Early approval granted Sept 24 2018				155,000		175,000	Carbon Trust					
1391		Multiplex Condenser	240,000		Moved fr 2020				240,000								
1392		Multiplex-Service Membrane Roof	38,500		Capital - extends life of roof 10 years				38,500								
1394		Multiplex Parking Lot - Repaving	-	-	Moved to options list \$165K												
1395		Multiplex-Replace Weyerhaeuser Lighting-LED	110,000								110,000	Carbon Trust					
1396		Multiplex-Replace Walk In Cooler	40,000	40,000													
1397		Multiplex/Parks Yard Genie Lift	55,000	55,000	2019 approved options												
1398		Fitness Studio-Cardio Equipment Replacement	10,200	10,200													
1399		Curling Club Ice Plant Replacement	-	-	Committed Feb 2018; moved fr 2018 then to 2020 \$80K												
1400		Gyro Youth Centre Security Cameras	10,000	10,000	2019 approved options												
1401		Glenwood Centre - Ride On Floor Scrubber	9,000	9,000	2019 approved options												
1402		Echo Field House Furnace (1 of 4)	6,600	6,600	2019 approved options												
1403		Johnston Rd Planter Box Installation	20,000	20,000	2019 approved options												
1404																	
1405			969,300	250,800	-	-	-	-	433,500	-	285,000	-	-	-	-	-	
1406																	
1407		TOTAL GENERAL CAPITAL	3,157,810	757,788	400,112	33,000	586,500	-	986,510	-	393,900	-	-	-	-	-	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1408																
1409																
1410		City of Port Alberni														
1411		2019 Capital Projects Budget														
1412																
1413	Project No.	Capital Project	Budgeted	Funding Sources						Capital Wks	Water Revenue		Sewer Revenue			
1414			Cost	General Revenue						Fed & Prov	Reserves	Operating	Reserves	Operating	Reserves	
1415				Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other					
1416		<u>WATER WORKS</u>														
1417		<u>Main Renewals & Upgrades</u>														
1418		Dead Ends & Distribution Upgrades	100,000									100,000				
1419		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	-		Moved to 2022 \$110K							-				
1421		River Road Main 2,400m 350AC	-		Moved to 2023 \$200K							-				
1422		16th Ave-Burde St South 325m (ptp, water)	165,000									165,000				
1423		Morton St-9th Ave to 10th Ave	75,000									75,000				
1424		Burde St-7th Ave to 10th Ave (ptp, wtr, st, swr)	-		Moved to 2020 \$120K							-				
1425	17503	Argyle St-17th Ave to 21st Ave 450m (150mm PVC)														
1426		450mm HDPE)	800,000		Aprr 2017, cfwd; added \$100K from 21st Ave Cow Res to Burde (#17411) per Nov 13 2018 countil motion							-	800,000			
1427	18503	6th Ave-Angyle St to Melrose 735m 150mm PVC	13,000		Scope revision, budget increase of \$13K added to 2018 project no. 18503 (project is 2018 WIP)							13,000				
1428		6th Ave-Angus to Montrose 350m 150mm PVC Incl looping 3 dead end mains (ptp, wtr, st)	200,000									200,000				
1429		21st Ave-Cowichan Reservoir to Burde St Main Replacement 800m (Argyle to Burde) Phase 3	1,600,000		Incl 2018 \$300-\$400K project							1,200,000	400,000			
1430																
1431		<u>Installations</u>														
1432		Bainbridge Plan-Raw Water Flushout Valve	30,000									30,000				
1433																
1434																
1435		<u>Treatment, Pumping & Metering</u>														
1436		Water Meter Replacement Program 6 yrs	400,000	began 2017								400,000				
1437		China Creek Dam Resurface & Rotork Repl	250,000		Aprr 2018							-	250,000			
1438	14504	Backup Genset Arrowsmith Pumpstation	-		Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$100K							-	-			
1439	13022	Arrowsmith Reservoir Pumps	-		Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$30K							-	-			
1440	18506	Arrowsmith Reservoir Pump Station (new bldg)	-		Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$150K							-	-			
1441		New Burde St Pumpstation	500,000								62,500	157,500	280,000			
1442																
1443		TOTAL WATER CAPITAL	4,133,000	-	-	-	-	-	-	-	62,500	-	2,340,500	1,730,000	-	
1444																
1445		<u>SEWER SYSTEM</u>														
1446		<u>Renewals /Relines</u>														
1447		Small Capital Main Replacements	100,000												100,000	
1448		Argyle Forcemain Somass River Crossing	100,000		Estimate reduced fr \$500K										100,000	
1449		Montrose-6th Ave to 9th Ave (st, san)	75,000												75,000	
1450		16th Ave-Burde St S 325m (ptp, wtr, st, san)	225,000												225,000	
1451		8th Ave-Dogwood to Cedarwood 225m	150,000												150,000	
1452		China Ck Rd to Church St Alley 75m	40,000												40,000	
1453		Neill St to Durant St Lane 40m	25,000												25,000	
1454		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023										100,000	
1455																
1456																
1457		<u>New Sewer Installs</u>														
1458																
1459																
1460		<u>Treatment & Pumping</u>														
1461																
1462		TOTAL SEWER CAPITAL	815,000	-	-	-	-	-	-	-	-	-	-	-	815,000	
1463																
1464		TOTAL 2019 CAPITAL	8,105,810	757,788	400,112	33,000	586,500	-	986,510	-	456,400	-	2,340,500	1,730,000	815,000	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1465																
1466																
1467		City of Port Alberni														
1468		2020 Capital Projects Budget														
1469																
1470	Project No.	Capital Project														
1471			Budgeted	General Revenue			Funding Sources									
1472			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating	Reserves	Sewer Revenue Operating	Reserves
1473		ADMINISTRATION														
1474		Purchases/Equipment Replacement	67,500				67,500									
1475		Server Upgrade/Refresh 5 Year ERRF Cycle	170,000		Moved fr 2021		170,000									
1476		Replace #721 2007 Dodge Caliber	45,000				22,400				22,600	Carbon Trust				
1477		Mapping and GIS Software (Asset Mgmt Planning)	13,400		not capital				13,400							
1478			295,900	-	-	-	259,900	-	13,400	-	22,600	-	-	-	-	-
1479																
1480		FIRE DEPARTMENT														
1482		Fire Pump Test Pit	50,000	50,000												
1483		Firehall Structural Prep for Ladder Truck 2 replacement	88,000		Moved fr 2019				88,000	Eligible under Disaster Mitigation p12 Gas Tax Agreement						
1484		Replace #10 2007 Dodge Dakota 4x4 pickup	45,000				45,000	cost est?								
1485		Replace Ladder Truck 2	1,250,000	Replacement cost to be reviewed			1,250,000	ERRF to be adjusted pending replacement cost review								
1486			1,433,000	50,000	-	-	1,295,000	-	88,000	-	-	-	-	-	-	-
1487																
1488		TRANSPORTATION SERVICES														
1489		Replace 2007 John Deere Tractor 5625 #624	117,200				117,200									
1490		Replace 2005 Volvo Tandem Gravel #264	170,900				170,900									
1491		Replace 2007 GMC 5500 W/Service Box #140	-		Moved to 2021 \$89,500		-									
1492		Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400									
1493		Replace 2007 Ford Ranger Pickup #171	33,600				33,600									
1494		Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700									
1495		Replace 2007 John Deere Backhoe #302	151,800				151,800									
1496		Replace 1990 Britco Office Trailer #369	-		Moved to 2021 \$24,700		-									
1497																
1498			652,600	-	-	-	652,600	-	-	-	-	-	-	-	-	-
1499																
1500		PAVING & ROAD CONSTRUCTION														
1514		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	-	-	Moved to 2021 \$550K											
1515		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	50,000	50,000	Moved fr 2018; addnl											
1516		4th Ave-Bruce to Melrose 240m (ptp, st)	80,000	80,000												
1517	18415	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	280,000		Appr 2018; cfwd					280,000	MFA Surplus					
1518		7th Ave-Redford to Bute 180m (ptp, storm)	65,000	65,000	Moved fr 2019; revised fr \$218600											
1519																
1520			475,000	195,000	-	-	-	-	-	-	280,000	-	-	-	-	-
1521																
1522		TRAFFIC UPGRADES														
1523		None	-	-												
1524			-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1525																
1526																
1527		City of Port Alberni														
1528		2020 Capital Projects Budget														
1529																
1530	Project No.	Capital Project	Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1531			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1532		STORM														
1533		Replacements & Upgrades														
1534		Johnston Rd-Elizabeth to Gertrude 120m 300mm				Moved fr 2017			47,500							
1535		reline Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	95,000	47,500												
1536			65,000	32,500		Moved fr 2017			32,500							
1537		4th Ave-Bruce St to Melrose St 240m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1538		6th Ave-Argyle St to Mar St 300m (ptp, storm)	-	-		Moved to 2022 \$200K										
1539	18417	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	150,000			Appr 2018; cfwd			150,000							
1540		7th Ave-Redford St to Bute St 180m (ptp, st, sani)	80,000	40,000		Moved fr 2019; reduced fr \$218,600			40,000							
		Storm Main Relining: Coal Ck 3rd Ave Xing; South St-2nd to 3rd; Johnston-Elizabeth to Gertrude; 6th Ave-Montrose to Melrose	600,000	600,000												
1541		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	60,000	60,000												
1542																
1543		New Main Installs														
1544		Bute St-4th Ave to 10th Ave 500m 600mm	-	-		Moved to 2023 \$500K										
1545		Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	-	-		Moved to 2023 \$160K										
1546		Melrose St-5th Ave to 8th Ave 200m	150,000	75,000					75,000							
1547		6th Ave-Athol St to Dunbar St 270m (st, wtr)	-	-		Moved to 2023 \$180K										
1548		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	-	-		Moved to 2021 \$150K										
1549																
1550																
1551																
1552																
1553			1,350,000	930,000	-	-	-	-	420,000	-	-	-	-	-	-	-
1554																
1555		<u>WORKS-OTHER</u>														
1556																
1557																
1558																
1559																
1560		<u>PARKS</u>														
1561		Canal Waterfront Park-Floating Pier	-	-		Moved to 2019 options list \$100K										
1562		Canal Waterfront Park Upgrades Phase 3	-	-		Moved to 2019 options list \$75K										
1563		Canal Waterfront Park Washrooms	-	-		Moved to 2019 options list \$120K										
1564		Scott Kenny Trail - 4th Bridge	-	-		Moved to 2019 options list \$150K										
1565		Scott Kenny Trail-Stairway to Southgate St	-	-		Moved to 2019 options list \$40K										
1566		Gyro Centre Retaining Wall w/Seats & Path	-	-		Moved to 2019 options list \$15K										
1567		Replace 2004 Chev Cube Van #616	48,700						48,700							
1568		Replace 201 Kubota F3680 Mower #625	37,700						37,700							
1569																
1570																
1571																
1572																
1573			86,400	-	-	-	86,400	-	-	-	-	-	-	-	-	-
1574																
1575		<u>CULTURAL SERVICES</u>														
1576		McLean Mill Capital Projects	125,000	95,100							29,900					
1577			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1578																
1579		<u>PARKS, RECREATION & HERITAGE</u>														
1580		Aquatic Centre Pool Repairs	100,000	100,000												
1581		Echo Field House Furnace #2	6,600	6,600												
1582		Gyro Youth Centre Upstairs Upgrades	100,000		80,000	PRH reserve					20,000					
1583		Multiplex Dehumidifier-Desiccant Wheel	-	-		Moved to 2021 \$40K										
1584		Multiplex Condenser	240,000	240,000		Moved to 2019 \$240K										
1585		Multiplex Brine Pump	14,300	14,300												
1586		Multiplex Ice Edger	7,140	7,140												
1587		Glenwood Centre Boiler Replacement	-	-		Moved to 2020 options list \$95K										
1588		Echo Centre Cedar Room Divider	-	-		Moved to 2020 options list \$44K										
1589		Curling Club Ice Plant Replacement	80,000			Committed Feb 2018; moved fr 2019			40,000		40,000	Curling Club				
1590																
1591			548,040	368,040	80,000	-	-	-	40,000	-	60,000	-	-	-	-	-
1592																
1593		TOTAL GENERAL CAPITAL	4,965,940	1,638,140	80,000	-	2,293,900	-	561,400	-	392,500	-	-	-	-	-
1594																
1595																

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1600																
1601																
1602		City of Port Alberni														
1603		2020 Capital Projects Budget														
1604																
1605	Project No.	Capital Project	Budgeted	Funding Sources												
1606			Cost	General Revenue			Fed & Prov			Capital Wks	Water Revenue		Sewer Revenue			
1607				Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1608		<u>WATER WORKS</u>														
1609		<u>Main Renewals & Upgrades</u>														
1610		Dead Ends & Distribution Upgrades	100,000									100,000				
1611		River Road Main 2,400m 350AC	-		Moved to 2023 \$200K							-				
1612		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4	400,000									400,000				
1613		Maitland St-3rd Ave to 6th Ave 300m 150mm CI	120,000									120,000				
1614		6th Ave-Athol St to Dunbar St 275m 150mm CI	140,000									140,000				
1615		Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr)	80,000									80,000				
1616	18504	6th Ave-Melrose to Bruce 240m	100,000		Aprr 2018							-		100,000		
1617		Burde St-7th Ave to 10th Ave 300m 150mm PVC	130,000		Moved fr 2019; incr \$10K							130,000				
1618		Burde St Regulator Replacement	150,000									150,000				
1619																
1620		<u>Installations</u>														
1621																
1622		<u>Treatment, Pumping & Metering</u>														
1623		Water Meter Replacement Program 6 yrs	400,000	began 2017								400,000				
1624		SCADA Software Upgrade	100,000									100,000				
1625		TOTAL WATER CAPITAL	1,720,000	-	-	-	-	-	-	-	-	-	1,620,000	100,000	-	-
1626																
1627		<u>SEWER SYSTEM</u>														
1628		<u>Renewals /Relines</u>														
1629		Small Capital Main Replacements	-													
1630		Harbour Road Trunk Sewer Replacement	300,000												300,000	
1631		Maitland St-3rd Ave to 6th Ave	400,000												400,000	
1632	18603	6th Ave-Melrose to Bruce 240m	50,000		Aprr 2018										-	50,000
1633		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023										100,000	
1634																
1635		<u>New Sewer Installs</u>														
1636																
1637		<u>Treatment & Pumping</u>														
1638																
1639		TOTAL SEWER CAPITAL	850,000	-	-	-	-	-	-	-	-	-	-	-	800,000	50,000
1640																
1641		TOTAL 2020 CAPITAL	7,535,940	1,638,140	80,000	-	2,293,900	-	561,400	-	392,500	-	1,620,000	100,000	800,000	50,000
1642																
1643																
1644																
1645																
1646																
1647																
1648																

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1649																
1650		City of Port Alberni														
1651		2021 Capital Projects Budget														
1652																
1653	Project No.	Capital Project	Budgeted	Funding Sources												
1654			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1655				Operating	Reserves	Land Sale						Operating	Reserves	Operating	Reserves	
1656		ADMINISTRATION														
1657		Purchases/Equipment Replacement	69,500				69,500									
1659		Mapping and GIS Software (Asset Mgmt Planning)	13,802		not capital				13,802							
1660			83,302	-	-	-	69,500	-	13,802	-	-	-	-	-	-	-
1661																
1662		FIRE DEPARTMENT														
1663		Replace 1991 Pumper Truck #1	609,500				609,500									
1665		Replace pagers	-		Moved to 2019 \$30K											
1666		Replace portable radios	-		Moved to 2019 \$30K											
1667		Replace Holmatrol Hydraulic Tools	55,000	55,000												
1668		Compressed Foam Unit R8	-		Removed \$60K											
1669		Wildland Firefighting Slide In Box	-		Removed \$35K - purch in 2018											
1670		Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400			89,600									
1671																
1672																
1673																
1674			789,500	90,400	-	-	699,100	-	-	-	-	-	-	-	-	-
1675																
1676		TRANSPORTATION SERVICES														
1677		Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500									
1678		Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154	32,000				32,000									
1679		Replace 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000									
1680		Replace 1996 Triple Axle Tilt Trailer #388	45,700				45,700									
1681		Replace 1996 Wells Cargo Trailer (Swr) #389	13,600				13,600									
1682		Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800									
1683		Replace 2007 Volvo Tandem Dump Truck #265	209,100				209,100									
1684		Replace 1998 GMC 4.5M3 Dump Truck #259	106,000		Moved fr 2019		106,000									
1685		Replace 1999 GMC 4.5M3 Dump Truck #260	105,700		Moved fr 2019		105,700									
1686		Replace 2006 Langfab Dump Pup Trailer #367	43,900		Moved fr 2019		43,900									
1687		Replace 2007 GMC 5500 W/Service Box #140	89,500		Moved fr 2020		89,500									
1688		Replace 1990 Britco Office Trailer #369	24,700		Moved fr 2020		24,700									
1689		Replace 2005 Ford F350 W/Comp Body #520	90,000		Moved fr 2019		90,000									
1690																
1691			1,262,500	-	-	-	1,262,500	-	-	-	-	-	-	-	-	-
1692																
1693		PAVING & ROAD CONSTRUCTION														
1695		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000	Moved fr 2020											
1696																
1697			550,000	550,000	-	-	-	-	-	-	-	-	-	-	-	-
1698																
1699		TRAFFIC UPGRADES														
1700		None	-	-												
1701			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1702																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1703																
1704		City of Port Alberni														
1705		2021 Capital Projects Budget														
1706																
1707	Project No.	Capital Project														
1708			Budgeted	General Revenue			Funding Sources						Water Revenue		Sewer Revenue	
1709			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1710		<u>STORM</u>														
1711		Replacements & Upgrades														
1712		Margaret St Storm Pump Upgrade	225,000	112,500	Moved fr 2019				112,500							
1713																
1714		<u>New Main Installs</u>														
1715		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	150,000	62,500	Moved fr 2020				87,500							
1716			375,000	175,000					200,000							
1717																
1718		<u>WORKS-OTHER</u>														
1719		Victoria Quay Bridge Deck Rehabilitation	200,000	200,000	Moved from 2017											
1720		Garbage Carts	570,700				570,700									
1721																
1722																
1723																
1724			770,700	200,000			570,700									
1725																
1726		<u>PARKS</u>														
1727		Replace 2006 Ford F550 Haul All #613	129,400		Moved fr 2019		129,400									
1728			129,400				129,400									
1729																
1730		<u>CULTURAL SERVICES</u>														
1731		McLean Mill Capital Projects	125,000	95,100							29,900					
1732			125,000	95,100							29,900					
1733																
1734		<u>PARKS, RECREATION & HERITAGE</u>														
1735		Aquatic Centre Pool Repairs	100,000						100,000							
1737		Replace 2006 Ford FE350 Pass Van #619	59,600		Moved fr 2019		59,600									
1738		Multiplex Dehumidifier-Desiccant Wheel	44,000	44,000	Moved fr 2020											
1739		Echo Field House Furnace #3	6,600	6,600	Capital?											
1740		Echo Centre Improvements	100,000	100,000												
1741																
1742																
1743			203,600	44,000			59,600		100,000							
1744																
1745		TOTAL GENERAL CAPITAL	4,289,002	1,154,500			2,790,800		313,802		29,900					

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1746																
1747																
1748		City of Port Alberni														
1749		2021 Capital Projects Budget														
1750																
1751	Project No.	Capital Project														
1752			Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1753			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1754		<u>WATER WORKS</u>														
1755		<u>Main Renewals & Upgrades</u>														
1757		Dead Ends & Distribution Upgrades														
1758		5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr)	82,000		Moved fr 2018								82,000			
1759		Dunbar St-10th Ave to 11th Ave loop 200mm	100,000		Moved fr 2018								100,000			
1760																
1761																
1762		<u>Installations</u>														
1763																
1764																
1765		<u>Treatment, Pumping & Metering</u>														
1766		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1767																
1768		TOTAL WATER CAPITAL	582,000										582,000			
1769																
1770		<u>SEWER SYSTEM</u>														
1771																
1772		<u>Renewals /Relines</u>														
1773		Small Capital Main Replacements														
1774		10th Ave-Dry Creek to Argyle St 250m 250mm	200,000		Moved fr 2018										200,000	
1775		Harbour Rd Trunk Sewer Replacement Coal Creek to Argyle	350,000		Moved fr 2018										350,000	
1776		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023										100,000	
1777																
1778		<u>New Sewer Installs</u>														
1779																
1780																
1781		<u>Treatment & Pumping</u>														
1782																
1783		TOTAL SEWER CAPITAL	650,000													650,000
1784																
1785		TOTAL 2021 CAPITAL	5,521,002	1,154,500			2,790,800		313,802		29,900		582,000		650,000	
1786																
1787																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1788		City of Port Alberni														
1789		2022 Capital Projects Budget														
1790																
1791																
1792	Project No.	Capital Project	Funding Sources													
1793			Budgeted	General Revenue				Fed & Prov			Capital Wks	Water Revenue		Sewer Revenue		
1794			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1795		ADMINISTRATION														
1796		Purchases/Equipment Replacement	71,600				71,600									
1797		ERP Replacement	500,000	250,000			250,000									
1798		Mapping and GIS Software (Asset Mgmt Planning)	14,216		not capital				14,216							
1799			585,816	250,000			321,600		14,216							
1800		FIRE DEPARTMENT														
1801		Confined Space Equipment Replacement	30,000	30,000												
1802		Replace Garage Door Openers (7)	50,000	50,000												
1803		Replace 1998 Jordair Compressor	59,700		Moved from 2017		59,700									
1804																
1805			139,700	80,000			59,700									
1806		TRANSPORTATION SERVICES														
1807		Replace 2002 Volvo Tandem Dump Truck #262	-		Moved to 2019 \$184,700		-									
1808		Replace 2009 Case 580 Sm Backhoe #303	137,100				137,100									
1809		Replace 1997 Big 40 Diesel Miller Welder #393	18,500				18,500									
1810		Replace 2007 Ford F350 Pickup (Carpenter) #622	37,500				37,500									
1811																
1812			193,100				193,100									
1813		PAVING & ROAD CONSTRUCTION														
1814		Burde St-11th Ave to Estevan 650m (ptp, water)	390,000	390,000	Moved fr 2019											
1815		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	200,000	Moved fr 2019											
1816			590,000	590,000												
1817		TRAFFIC UPGRADES														
1818		Traffic Light Controller 10th & Roger	27,500	27,500												
1819			27,500	27,500												
1820																
1821																
1822																
1823																
1824																
1825																
1826																
1827																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1828																
1829		City of Port Alberni														
1830		2022 Capital Projects Budget														
1831																
1832	Project No.	Capital Project														
1833			Budgeted	General Revenue			Funding Sources						Water Revenue		Sewer Revenue	
1834			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1835		STORM														
1836		Replacements & Upgrades														
1838		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	100,000	Moved fr 2019				100,000							
1839		6th Ave-Argyle St to Mar St 300m (ptp, storm)	200,000	200,000	Moved fr 2020											
1840																
1841																
1842		<u>New Main Installs</u>														
1843																
1844			400,000	300,000	-	-	-	-	100,000	-	-	-	-	-	-	-
1845																
1846		<u>WORKS-OTHER</u>														
1847		Total Survey Station Instrument	50,000		Moved fr 2019, incr to \$50K		50,000									
1848																
1849																
1850																
1851																
1852			50,000	-	-	-	50,000	-	-	-	-	-	-	-	-	-
1853																
1854		<u>PARKS</u>														
1855																
1856																
1857																
1858		<u>CULTURAL SERVICES</u>														
1859		McLean Mill Capital Projects	125,000	95,100							29,900					
1860			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1861																
1862		<u>PARKS, RECREATION & HERITAGE</u>														
1863		Echo Kitchen Upgrade to Code/Insurance Req	110,000	110,000												
1864		Echo Cedar Room Floor	25,000	25,000												
1865																
1866																
1867			135,000	135,000	-	-	-	-	-	-	-	-	-	-	-	-
1868																
1869		TOTAL GENERAL CAPITAL	2,246,116	1,477,600	-	-	624,400	-	114,216	-	29,900	-	-	-	-	-
1870																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1871																
1872		City of Port Alberni														
1873		2022 Capital Projects Budget														
1874																
1875	Project No.	Capital Project														
1876			Budgeted	Funding Sources												
1877			Cost	General Revenue					Fed & Prov Assistance		Capital Wks Reserves	Water Revenue		Sewer Revenue		
1878				Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Other		Operating	Reserves	Operating	Reserves	
1879		<u>WATER WORKS</u>														
1880		<u>Main Renewals & Upgrades</u>														
1881		Dead Ends & Distribution Upgrades	-													
1882		River Road Main 2,400m 350AC			Moved to 2023 \$200K; scope change								-			
1883		River Road Main 2,400m 350AC			Moved to 2023 \$200K; scope change								-			
1884		Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr)	80,000										80,000			
1885		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	350,000		Moved fr 2019; revised estimate fr \$110K								350,000			
1886																
1887		<u>Installations</u>														
1888																
1889																
1890		<u>Treatment, Pumping & Metering</u>														
1891																
1892																
1893																
1894		TOTAL WATER CAPITAL	430,000	-	-	-	-	-	-	-	-	-	430,000	-	-	
1895		<u>SEWER SYSTEM</u>														
1896																
1897		<u>Renewals /Relines</u>														
1898		Small Capital Main Replacements	-													
1899		Maitland St-Wood Ave to Kendall St 225m 250mm PVC (ptp st, sani)	160,000												160,000	
1900		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023										100,000	
1901																
1902		<u>New Sewer Installs</u>														
1903																
1904																
1905		<u>Treatment & Pumping</u>														
1906																
1907																
1908		TOTAL SEWER CAPITAL	260,000	-	-	-	-	-	-	-	-	-	-	-	260,000	
1909																
1910		TOTAL 2022 CAPITAL	2,936,116	1,477,600	-	-	624,400	-	114,216	-	29,900	-	430,000	-	260,000	
1911																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1912																
1913		City of Port Alberni														
1914		2023 Capital Projects Budget														
1915																
1916	Project No.	Capital Project														
1917			Budgeted	Funding Sources												
1918			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1919		<u>ADMINISTRATION</u>		Operating	Reserves	Land Sale							Operating	Reserves	Operating	Reserves
1920		Purchases/Equipment Replacement	71,600				71,600									
1921		Mapping and GIS Software (Asset Mgmt Planning)	14,642					14,642								
1922																
1923			86,242	-	-	-	71,600	-	14,642	-	-	-	-	-	-	-
1924																
1925		<u>FIRE DEPARTMENT</u>														
1926																
1927																
1928																
1929																
1930			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1931																
1932		<u>TRANSPORTATION SERVICES</u>														
1933																
1934																
1935																
1936																
1937																
1938																
1939																
1940			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1941																
1942		<u>PAVING & ROAD CONSTRUCTION</u>														
1943			-													
1944																
1945																
1946			-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1947																
1948		TRAFFIC UPGRADES														
1949		None	-	-												
1950			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1951																
1952																
1953		City of Port Alberni														
1954		2023 Capital Projects Budget														
1955																
1956	Project No.	Capital Project														
1957			Budgeted	General Revenue				Funding Sources				Water Revenue		Sewer Revenue		
1958			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1959		STORM														
1960		Replacements & Upgrades														
1961		Anderson Ave-Maitland to Wallace 200m (ptp, st, san)	65,000	32,500					32,500							
1962																
1963		New Main Installs														
1964		Bute St-4th Ave to 10th Ave 500m 600mm	500,000	500,000		Moved fr 2020										
1965		Maitland St-Wood Ave to Kendall St 225m 250mm														
1966		PVC (san, storm)	160,000	80,000		Moved fr 2020			80,000							
1967		6th Ave-Athol St to Dunbar St 270m (st, wtr)	180,000	90,000		Moved fr 2020			90,000							
1968			905,000	702,500	-	-	-	-	202,500	-	-	-	-	-	-	-
1969																
1970		WORKS-OTHER														
1971																
1972																
1973																
1974																
1975																
1976			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1977		PARKS														
1978																
1979			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1980																
1981																
1982		CULTURAL SERVICES														
1983		McLean Mill Capital Projects	125,000	95,100								29,900				
1984			125,000	95,100	-	-	-	-	-	-	-	29,900	-	-	-	-
1985																
1986		PARKS, RECREATION & HERITAGE														
1987			-													
1988			-													
1989																
1990																
1991			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1992																
1993		TOTAL GENERAL CAPITAL	1,116,242	797,600	-	-	71,600	-	217,142	-	29,900	-	-	-	-	-
1994																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1995		City of Port Alberni														
1996		2023 Capital Projects Budget														
1997																
1998																
1999	Project No.	Capital Project	Funding Sources													
2000			Budgeted	General Revenue				Fed & Prov			Capital Wks	Water Revenue		Sewer Revenue		
2001			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
2002		<u>WATER WORKS</u>														
2003																
2004		<u>Main Renewals & Upgrades</u>														
2005		Dead Ends & Distribution Upgrades	-													
2006		River Road Main 2,400m 350AC	2,000,000				Incl 2019-2022 (4x200K) River Rd projects						2,000,000			
2007		Bainbridge Plant to Cowichan Reservoir Supply Main Replacement	7,000,000					3,000,000					2,000,000	2,000,000		
2008																
2009		<u>Installations</u>														
2010																
2011																
2012		<u>Treatment, Pumping & Metering</u>														
2013																
2014																
2015		TOTAL WATER CAPITAL	9,000,000	-	-	-	-	3,000,000	-	-	-	-	4,000,000	2,000,000	-	-
2016																
2017		<u>SEWER SYSTEM</u>														
2018																
2019		<u>Renewals /Relines</u>														
2020		Small Capital Main Replacements	-													
2021		Sewer Main Video Program	100,000				5 yr project, 100K yr 2019-2023								100,000	
2022																
2023																
2024		<u>New Sewer Installs</u>														
2025																
2026																
2027		<u>Treatment & Pumping</u>														
2028																
2029		TOTAL SEWER CAPITAL	100,000	-	-	-	-	-	-	-	-	-	-	-	100,000	-
2030																
2031		TOTAL 2023 CAPITAL	10,216,242	797,600	-	-	71,600	3,000,000	217,142	-	29,900	-	4,000,000	2,000,000	100,000	-
2032																

2019

	NET TAXABLE VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,728,826,700	2,057,230,900	13,430,192	13,834,979	59.73%	59.75%	7.7684	6.7250	1.0000	1.0000
UTILITIES	1,969,000	2,023,100	53,487	55,092	0.24%	0.24%	27.1646	27.2315	3.4968	4.0493
MAJOR IND.	90,307,400	91,504,200	4,966,604	5,115,678	22.09%	22.09%	54.9966	55.9065	7.0795	8.3132
LIGHT IND.	2,016,900	2,257,200	122,926	126,615	0.55%	0.55%	60.9480	56.0938	7.8456	8.3410
BUSINESS	266,025,844	286,072,646	3,884,830	4,001,408	17.28%	17.28%	14.6032	13.9874	1.8798	2.0799
NON-PROFIT	2,331,300	2,483,500	24,598	18,718	0.11%	0.08%	7.7684	6.7250	1.0000	1.0000
FARM	90,784	90,784	837	726	0.00%	0.00%	7.7684	6.7250	1.0000	1.0000
TOTAL	2,091,567,928	2,441,662,330	22,483,474	23,153,216	100.00%	100.00%				

AVERAGE SINGLE FAMILY RESIDENCE

New Single Family homes 37

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$247,138	\$1,919.86	\$291,819	\$1,962.49	\$42.63	2.2%

Business & other classes amount increase 3%

Residential single family homes per BCA: 6,355 (2018 6,318)

Residential single family home assessment per BCA: 1,854,507,200 (2018 \$1,561,415,400)



BUDGET SUMMARY - 2019 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$13,834,979	\$5,115,678	\$4,001,408	\$201,151	\$23,153,216
Property Tax % change prev yr.		3.0%	3.0%	3.0%	-0.3%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,441
						\$24,079,657

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,583,534	\$732,500	\$1,037,340	49%	\$1,813,694
Police (RCMP)	22121-22180 13121, 14221	\$7,300,994	\$295,973		4%	\$7,005,021
Fire Department	22411-22510 14241	\$3,589,753	\$188,723		5%	\$3,401,030
Animal Control & Protection (SPCA)	22931 15160	\$151,250	\$10,000		7%	\$141,250
Engineering Administration	23110, 23121 14310, 14516	\$624,113	\$126,800		20%	\$497,313
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,662,319	\$722,626	\$70,000	17%	\$3,869,693
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,856,115	\$3,856,115		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,111,123	\$3,111,123		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,093,646	\$342,122		31%	\$751,524
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$751,403	\$242,140		32%	\$509,263
Economic Development	26234, 26235 14560	\$831,525		\$126,300	15%	\$705,225
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$151,245			0%	\$151,245
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,346,930	\$1,638,475		38%	\$2,708,455
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$599,593	\$115,950		19%	\$483,643
Library Services (VIRL)	27600	\$703,211			0%	\$703,211
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$757,788			0%	\$757,788
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$870,700	\$509,069		58%	\$361,631
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,079,657

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$3,856,115			
Operating Expenditures	64110-64194	\$1,429,672				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$3,200				
Transfers to Capital	68211-68910	\$2,340,500				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,105,123	\$6,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,243,229				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,427,037				



BUDGET SUMMARY - 2020 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,244,599	\$5,267,746	\$4,120,353	\$207,129	\$23,839,827
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,491,776		\$1,037,340	51%	\$1,715,836
Police (RCMP)	22121-22180 13121, 14221	\$7,536,366	\$296,112		4%	\$7,240,254
Fire Department	22411-22510 14241	\$3,649,989	\$192,181		5%	\$3,457,808
Animal Control & Protection (SPCA)	22931 15160	\$151,288	\$10,000		7%	\$141,288
Engineering Administration	23110, 23121 14310, 14516	\$610,476	\$126,800		21%	\$483,676
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,701,850	\$747,013	\$70,000	17%	\$3,884,837
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,146,855	\$4,146,855		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,258,818	\$3,258,818		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,090,133	\$343,519		32%	\$746,614
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$765,727	\$244,140		32%	\$521,587
Economic Development	26234, 26235 14560	\$482,007		\$20,000	4%	\$462,007
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$125,111			0%	\$125,111
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,427,682	\$1,669,354		38%	\$2,758,328
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$662,061	\$128,677		19%	\$533,384
Library Services (VIRL)	27600	\$713,408			0%	\$713,408
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,415,518			0%	\$1,415,518
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,146,855			
Operating Expenditures	64110-64194	\$1,526,345				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$917,767				
Transfers to Capital	68211-68910	\$1,620,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,212,818	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,259,550				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,558,411				



BUDGET SUMMARY - 2021 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,668,144	\$5,424,376	\$4,242,866	\$213,285	\$24,548,671
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$25,475,171

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,524,715	\$838,000	\$1,037,340	53%	\$1,649,375
Police (RCMP)	22121-22180 13121, 14221	\$7,709,870	\$296,252		4%	\$7,413,618
Fire Department	22411-22510 14241	\$3,742,513	\$195,709		5%	\$3,546,804
Animal Control & Protection (SPCA)	22931 15160	\$151,328	\$10,000		7%	\$141,328
Engineering Administration	23110, 23121 14310, 14516	\$622,126	\$126,800		20%	\$495,326
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,766,739	\$771,976	\$70,000	18%	\$3,924,763
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,247,133	\$4,247,133		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,267,669	\$3,267,669		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,232,442	\$344,776		28%	\$887,666
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$786,961	\$245,140		31%	\$541,821
Economic Development	26234, 26235 14560	\$480,411		\$20,000	4%	\$460,411
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$121,985			0%	\$121,985
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,470,675	\$1,700,983		38%	\$2,769,692
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$616,351	\$129,999		21%	\$486,352
Library Services (VIRL)	27600	\$736,451			0%	\$736,451
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,762,908			0%	\$1,762,908
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,475,171

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,247,133			
Operating Expenditures	64110-64194	\$1,508,357				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,074,033				
Transfers to Capital	68211-68910	\$582,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,221,669	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,276,255				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,550,557				



BUDGET SUMMARY - 2022 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,104,395	\$5,585,704	\$4,369,055	\$219,627	\$25,278,781
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$26,205,281

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,633,271		\$839,200 \$1,037,340	52%	\$1,756,731
Police (RCMP)	22121-22180 13121, 14221	\$7,888,454	\$296,394		4%	\$7,592,060
Fire Department	22411-22510 14241	\$3,864,776	\$199,197		5%	\$3,665,579
Animal Control & Protection (SPCA)	22931 15160	\$151,367	\$10,000		7%	\$141,367
Engineering Administration	23110, 23121 14310, 14516	\$634,083	\$126,800		20%	\$507,283
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,833,303	\$788,701	\$70,000	18%	\$3,974,602
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,331,251	\$4,331,251		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,327,698	\$3,327,698		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181 15190, 15210	\$798,779	\$248,140		31%	\$550,639
Economic Development	26234, 26235 14560	\$484,444		\$20,000	4%	\$464,444
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$122,867			0%	\$122,867
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,537,361	\$1,721,618		38%	\$2,815,743
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$624,217	\$133,678		21%	\$490,539
Library Services (VIRL)	27600	\$764,362			0%	\$764,362
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,837,055			0%	\$1,837,055
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$26,205,281

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,331,251			
Operating Expenditures	64110-64194	\$1,560,713				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,257,795				
Transfers to Capital	68211-68910	\$430,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,281,698	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,292,491				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,594,350				



BUDGET SUMMARY - 2023 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,553,734	\$5,751,872	\$4,499,029	\$226,160	\$26,030,795
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$26,957,295

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,628,045	\$840,400	\$1,037,340	52%	\$1,750,305
Police (RCMP)	22121-22180 13121, 14221	\$8,073,188	\$296,537		4%	\$7,776,651
Fire Department	22411-22510 14241	\$3,956,944	\$202,771		5%	\$3,754,173
Animal Control & Protection (SPCA)	22931 15160	\$151,407	\$10,000		7%	\$141,407
Engineering Administration	23110, 23121 14310, 14516	\$644,874	\$126,800		20%	\$518,074
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,891,419	\$804,215	\$70,000	18%	\$4,017,204
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,417,049	\$4,417,049		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,396,330	\$3,396,330		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$811,190	\$250,140		31%	\$561,050
Economic Development	26234, 26235 14560	\$421,704		\$20,000	5%	\$401,704
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$123,759			0%	\$123,759
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,611,013	\$1,742,643		38%	\$2,868,370
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$632,104	\$133,678		21%	\$498,426
Library Services (VIRL)	27600	\$784,159			0%	\$784,159
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,240,003			0%	\$2,240,003
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$26,957,295

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,417,049			
Operating Expenditures	64110-64194	\$1,543,424				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$1,209,118				
Transfers to Capital	68211-68910	\$4,000,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,350,330	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,310,403				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,645,070				