

CITY OF PORT ALBERNI

5 YEAR FINANCIAL PLAN

2018-2022

CITY OF PORT ALBERNI



5 YEAR PLAN 2018-2022


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CITY OF PORT ALBERNI
CONSOLIDATED FINANCIAL PLAN 2018-2022


| | 2018 | 2019 | 2020 | 2021 | 2022 |
|---|--------------------|-------------------|--------------------|--------------------|--------------------|
| Revenue | | | | | |
| Taxes | | | | | |
| Property Taxes | 22,483,474 | 23,151,219 | 23,839,405 | 24,548,237 | 25,278,334 |
| Other Taxes | 613,700 | 613,700 | 613,700 | 613,700 | 613,700 |
| Grants in Lieu of Taxes | 218,700 | 218,700 | 218,700 | 218,700 | 218,700 |
| Fees and Charges | | | | | |
| Sales of Service | 3,283,298 | 3,362,165 | 3,428,499 | 3,492,352 | 3,538,687 |
| Sales of Service/Utilities | 6,646,513 | 6,884,738 | 7,133,173 | 7,392,302 | 7,536,449 |
| Service to other Government | 167,000 | 167,000 | 167,000 | 167,000 | 167,000 |
| User Fees/Fines | 217,640 | 218,640 | 219,640 | 220,640 | 222,640 |
| Rentals | 142,100 | 143,200 | 144,300 | 145,500 | 146,700 |
| Interest/Penalties/Miscellaneous | 775,400 | 620,400 | 625,400 | 778,700 | 783,700 |
| Grants/Other Governments | 5,179,700 | 1,054,700 | 1,054,700 | 1,054,700 | 1,054,700 |
| Other Contributions | 773,801 | 124,900 | 72,500 | 29,900 | 29,900 |
| | <u>40,501,326</u> | <u>36,559,362</u> | <u>37,517,017</u> | <u>38,661,731</u> | <u>39,590,510</u> |
| Expenses | | | | | |
| Debt Interest | 396,128 | 396,128 | 396,128 | 396,128 | 396,128 |
| Capital Expenses | 11,406,275 | 4,948,141 | 7,346,638 | 5,812,270 | 3,972,245 |
| Other Municipal Purposes | | | | | |
| General Municipal | 3,730,159 | 3,668,519 | 3,718,365 | 3,749,235 | 3,844,792 |
| Police Services | 6,974,474 | 7,029,877 | 7,171,451 | 7,340,713 | 7,511,034 |
| Fire Services | 3,502,787 | 3,591,006 | 3,656,286 | 3,748,853 | 3,870,919 |
| Other Protective Services | 258,329 | 260,383 | 262,638 | 265,036 | 267,201 |
| Transportation Services | 4,261,679 | 4,191,986 | 4,200,471 | 4,357,602 | 4,389,787 |
| Environmental Health and Development | 1,825,097 | 1,788,439 | 1,807,769 | 1,820,664 | 1,847,037 |
| Parks and Recreation | 5,492,734 | 5,502,044 | 5,583,012 | 5,621,971 | 5,689,653 |
| Cultural | 1,444,083 | 1,433,822 | 1,415,544 | 1,392,468 | 1,407,144 |
| Water | 1,483,330 | 1,466,372 | 1,519,779 | 1,503,559 | 1,557,720 |
| Sewer | 1,212,850 | 1,228,428 | 1,244,373 | 1,260,694 | 1,276,540 |
| Contingency | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| | <u>42,187,925</u> | <u>35,705,145</u> | <u>38,522,454</u> | <u>37,469,193</u> | <u>36,230,200</u> |
| Revenue Over (Under) Expenses Before Other | <u>(1,686,599)</u> | <u>854,217</u> | <u>(1,005,437)</u> | <u>1,192,538</u> | <u>3,360,310</u> |
| Other | | | | | |
| Debt Proceeds | - | - | - | - | - |
| Debt Principal | (347,143) | (347,143) | (347,143) | (347,143) | (347,143) |
| Transfer from Equipment Replacement Reserve | 342,800 | 716,100 | 2,594,100 | 2,167,600 | 665,400 |
| Transfer from Land Sale Reserve | - | - | - | - | - |
| Transfer from Cemetery Trust | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Transfer from (to) Other Reserves | 1,688,942 | (1,225,174) | (1,243,520) | (3,014,995) | (3,680,567) |
| Transfer from (to) Surplus | - | - | - | - | - |
| | <u>1,686,599</u> | <u>(854,217)</u> | <u>1,005,437</u> | <u>(1,192,538)</u> | <u>(3,360,310)</u> |
| Balanced Budget | <u>-</u> | <u>-</u> | <u>0</u> | <u>0</u> | <u>-</u> |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|----|--|---|-------------------|----------------|-------------------|---------------|-------------------|--------------|-------------------|--------------|-------------------|--------------|-------------------|--------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | |
| 5 | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | | |
| 6 | | <i>Amended (2)</i> | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
| 8 | | REAL PROPERTY TAXES | | | | | | | | | | | | |
| 9 | | | | | | | | | | | | | | |
| 10 | 11111 | General Purposes - Taxes | 21,622,724 | 2.33% | 22,271,803 | 3.00% | 22,939,548 | 3.00% | 23,627,734 | 3.00% | 24,336,566 | 3.00% | 25,066,663 | 3.00% |
| 11 | 11112 | Debt Purposes - Taxes | 211,671 | -41.86% | 211,671 | 0.00% | 211,671 | 0.00% | 211,671 | 0.00% | 211,671 | 0.00% | 211,671 | 0.00% |
| 12 | | TAX LEVY | 21,834,395 | 1.58% | 22,483,474 | 2.97% | 23,151,219 | 2.97% | 23,839,405 | 2.97% | 24,548,237 | 2.97% | 25,278,334 | 2.97% |
| 13 | | | | | | | | | | | | | | |
| 14 | 11210 | Local Improvements | - | | - | | - | | - | | - | | - | |
| 15 | 11211 | Special Area Levy | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% |
| 16 | | SPECIAL ASSESSMENTS | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% | 10,500 | 0.00% |
| 17 | | | | | | | | | | | | | | |
| 18 | 11910 | Utility Tax 1% | 660,000 | 438.34% | 600,000 | -9.09% | 600,000 | 0.00% | 600,000 | 0.00% | 600,000 | 0.00% | 600,000 | 0.00% |
| 19 | | TAXES | 22,504,895 | 4.06% | 23,093,974 | 2.62% | 23,761,719 | 2.89% | 24,449,905 | 2.90% | 25,158,737 | 2.90% | 25,888,834 | 2.90% |
| 20 | | | | | | | | | | | | | | |
| 21 | | FEDERAL GOVERNMENT | | | | | | | | | | | | |
| 22 | 12110 | Federal Building Grant | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| 23 | 12210 | CBC Grant | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% |
| 24 | | PROVINCIAL GOVERNMENT | | | | | | | | | | | | |
| 25 | 12310 | Provincial Government Grant | 45,000 | 0.00% | 45,000 | 0.00% | 45,000 | 0.00% | 45,000 | 0.00% | 45,000 | 0.00% | 45,000 | 0.00% |
| 26 | 12410 | BC Hydro | 113,000 | -81.17% | 111,000 | -1.77% | 111,000 | 0.00% | 111,000 | 0.00% | 111,000 | 0.00% | 111,000 | 0.00% |
| 27 | 12411 | Public Housing Grant (in lieu of taxes) | 60,000 | 0.00% | 60,000 | 0.00% | 60,000 | 0.00% | 60,000 | 0.00% | 60,000 | 0.00% | 60,000 | 0.00% |
| 28 | | OTHER ENTITIES | | | | | | | | | | | | |
| 29 | 12910 | University of Victoria | 200 | 0.00% | 200 | 0.00% | 200 | 0.00% | 200 | 0.00% | 200 | 0.00% | 200 | 0.00% |
| 30 | | GRANTS IN LIEU OF TAXES | 220,700 | -68.81% | 218,700 | -0.91% | 218,700 | 0.00% | 218,700 | 0.00% | 218,700 | 0.00% | 218,700 | 0.00% |
| 31 | | | | | | | | | | | | | | |
| 32 | | SERVICES PROVIDED TO GOVERNMENT | | | | | | | | | | | | |
| 33 | | | | | | | | | | | | | | |
| 34 | 13121 | PRISONER EXPENSE RECOVERY | 167,000 | 0.00% | 167,000 | 0.00% | 167,000 | 0.00% | 167,000 | 0.00% | 167,000 | 0.00% | 167,000 | 0.00% |
| 35 | | | | | | | | | | | | | | |
| 36 | | SALES OF SERVICES | | | | | | | | | | | | |
| 37 | | | | | | | | | | | | | | |
| 38 | 14120 | ADMINISTRATION SERVICE CHARGE | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% |
| 39 | | 14120.3082 HR Recoveries | 500 | -90.39% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| 40 | | | | | | | | | | | | | | |
| 41 | 14221 | Law Enforcement Service Charge | 128,700 | -8.33% | 128,836 | 0.11% | 128,973 | 0.11% | 129,112 | 0.11% | 129,252 | 0.11% | 129,393 | 0.11% |
| 42 | 14241 | Fire Department Service Charge | 179,545 | 4.86% | 182,932 | 1.89% | 186,386 | 1.89% | 189,908 | 1.89% | 193,500 | 1.89% | 197,054 | 1.84% |
| 43 | | PROTECTIVE SERVICES | 308,245 | -1.08% | 311,768 | 1.14% | 315,359 | 1.15% | 319,020 | 1.16% | 322,752 | 1.17% | 326,447 | 1.14% |
| 44 | | | | | | | | | | | | | | |
| 45 | 14310 | Public Works Service Charge | 65,600 | -15.35% | 65,600 | 0.00% | 65,600 | 0.00% | 65,600 | 0.00% | 65,600 | 0.00% | 65,600 | 0.00% |
| 46 | 14400 | Public Transit Revenue | 327,927 | 1.30% | 331,687 | 1.15% | 334,640 | 0.89% | 335,873 | 0.37% | 337,154 | 0.38% | 337,154 | 0.00% |
| 47 | | TRANSPORTATION SERVICES | 393,527 | -1.91% | 397,287 | 0.96% | 400,240 | 0.74% | 401,473 | 0.31% | 402,754 | 0.32% | 402,754 | 0.00% |
| 48 | | | | | | | | | | | | | | |
| 49 | 14433 | Commercial Solid Waste Collection | 8,000 | | 8,000 | 0.00% | 8,000 | 0.00% | 8,000 | 0.00% | 8,000 | 0.00% | 8,000 | 0.00% |
| 50 | 14434 | Residential Solid Waste Collection | 676,924 | 2.88% | 685,800 | 1.31% | 709,626 | 3.47% | 734,013 | 3.44% | 758,976 | 3.40% | 775,701 | 2.20% |
| 51 | | ENV HEALTH WASTE COLLECTION | 684,924 | 4.09% | 693,800 | 1.30% | 717,626 | 3.43% | 742,013 | 3.40% | 766,976 | 3.36% | 783,701 | 2.18% |
| 52 | | | | | | | | | | | | | | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|----|--|---|----|----|----|----|----|----|----|----|----|----|----|----|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
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| 95 | | | | | | | | | | | | | | |
| 96 | | | | | | | | | | | | | | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|-----|--|---|-----------|---------|-----------|----------|-----------|---------|-----------|-------|-----------|---------|-----------|-------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | |
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| 7 | | | | | | | | | | | | | | |
| 97 | | CULTURAL SERVICES | | | | | | | | | | | | |
| 98 | | | | | | | | | | | | | | |
| 99 | | MUSEUM SERVICES | | | | | | | | | | | | |
| 100 | 14810 | Museum-Sales & Service | 24,100 | 7.59% | 24,250 | 0.62% | 56,537 | 133.14% | 60,277 | 6.62% | 61,599 | 2.19% | 65,278 | 5.97% |
| 101 | 14820 | Museum-Federal Grants | 3,265 | 2.03% | 3,340 | 2.30% | 3,400 | 1.80% | 3,400 | 0.00% | 3,400 | 0.00% | 3,400 | 0.00% |
| 102 | 14830 | Museum-Provincial Grants | 65,000 | 0.00% | 65,000 | 0.00% | 65,000 | 0.00% | 65,000 | 0.00% | 65,000 | 0.00% | 65,000 | 0.00% |
| 104 | | CULTURAL SERVICES | 92,365 | 1.95% | 92,590 | 0.24% | 124,937 | 34.94% | 128,677 | 2.99% | 129,999 | 1.03% | 133,678 | 2.83% |
| 105 | | | | | | | | | | | | | | |
| 106 | | SALES OF SERVICES | 3,630,804 | 11.68% | 3,283,298 | -9.57% | 3,362,165 | 2.40% | 3,428,499 | 1.97% | 3,492,352 | 1.86% | 3,538,687 | 1.33% |
| 107 | | | | | | | | | | | | | | |
| 108 | | OTHER REVENUE OWN SOURCES | | | | | | | | | | | | |
| 109 | | | | | | | | | | | | | | |
| 110 | 15110 | Business Licence Fees | 120,000 | 0.00% | 120,000 | 0.00% | 120,000 | 0.00% | 120,000 | 0.00% | 120,000 | 0.00% | 120,000 | 0.00% |
| 112 | 15160 | Dog Licence Fees | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% |
| 113 | 15170 | Building & Plumbing Permit Fees | 75,000 | 7.14% | 77,000 | 2.67% | 78,000 | 1.30% | 79,000 | 1.28% | 80,000 | 1.27% | 82,000 | 2.50% |
| 114 | 15181 | Other Const/Demolition Permit Fees | 140 | 40.00% | 140 | 0.00% | 140 | 0.00% | 140 | 0.00% | 140 | 0.00% | 140 | 0.00% |
| 115 | 15190 | Vacant Bldg Registration Permit Fees | 1,000 | -75.00% | 1,000 | 0.00% | 1,000 | 0.00% | 1,000 | 0.00% | 1,000 | 0.00% | 1,000 | 0.00% |
| 116 | | LICENCES & PERMITS | 206,140 | 1.00% | 208,140 | 0.97% | 209,140 | 0.48% | 210,140 | 0.48% | 211,140 | 0.48% | 213,140 | 0.95% |
| 117 | | | | | | | | | | | | | | |
| 118 | 15210 | FINES & PARKING TICKETS | 9,000 | -10.00% | 9,500 | 5.56% | 9,500 | 0.00% | 9,500 | 0.00% | 9,500 | 0.00% | 9,500 | 0.00% |
| 119 | | | | | | | | | | | | | | |
| 120 | 15320 | RENTALS | 141,000 | 1.64% | 142,100 | 0.78% | 143,200 | 0.77% | 144,300 | 0.77% | 145,500 | 0.83% | 146,700 | 0.82% |
| 121 | | | | | | | | | | | | | | |
| 122 | 15510 | Interest On Investments | 225,000 | 2.27% | 230,000 | 2.22% | 235,000 | 2.17% | 240,000 | 2.13% | 245,000 | 2.08% | 250,000 | 2.04% |
| 123 | 15590 | Other Interest | 25,000 | -13.79% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% |
| 124 | | RETURN ON INVESTMENTS | 250,000 | 0.40% | 255,000 | 2.00% | 260,000 | 1.96% | 265,000 | 1.92% | 270,000 | 1.89% | 275,000 | 1.85% |
| 125 | | | | | | | | | | | | | | |
| 126 | 15611 | Current Tax Penalties | 119,000 | 8.18% | 119,000 | 0.00% | 119,000 | 0.00% | 119,000 | 0.00% | 119,000 | 0.00% | 119,000 | 0.00% |
| 127 | 15621 | Arrears & Delinquent Tax Interest | 44,800 | 72.31% | 44,800 | 0.00% | 44,800 | 0.00% | 44,800 | 0.00% | 44,800 | 0.00% | 44,800 | 0.00% |
| 128 | 15625 | Residential Garbage Penalties | 10,000 | | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% |
| 129 | | PENALTIES & INTEREST | 173,800 | 27.79% | 173,800 | 0.00% | 173,800 | 0.00% | 173,800 | 0.00% | 173,800 | 0.00% | 173,800 | 0.00% |
| 130 | | | | | | | | | | | | | | |
| 131 | 15930 | Miscellaneous Revenue | 9,500 | #DIV/0! | 249,500 | 2526.32% | 89,500 | -64.13% | 89,500 | 0.00% | 237,800 | 165.70% | 237,800 | 0.00% |
| 132 | 15940 | Miscellaneous Revenue-IT Services | 23,800 | #DIV/0! | 23,800 | 0.00% | 23,800 | 0.00% | 23,800 | 0.00% | 23,800 | 0.00% | 23,800 | 0.00% |
| 133 | | MISCELLANEOUS REVENUE | 33,300 | | 273,300 | | 113,300 | | 113,300 | | 261,600 | 130.89% | 261,600 | 0.00% |
| 134 | | | | | | | | | | | | | | |
| 135 | | OTHER REVENUE OWN SOURCES | 813,240 | 10.22% | 1,061,840 | 30.57% | 908,940 | -14.40% | 916,040 | 0.78% | 1,071,540 | 16.98% | 1,079,740 | 0.77% |
| 136 | | | | | | | | | | | | | | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|-----|--|---|-------------------|---------------|-------------------|---------------|-------------------|--------------|-------------------|--------------|-------------------|---------------|-------------------|--------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | |
| 5 | | 2017 | | | | | | | | | | | | |
| 6 | | <i>Amended (2)</i> | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
| 137 | | UNCONDITIONAL TRANSFERS OTHER GOV'T | | | | | | | | | | | | |
| 138 | | | | | | | | | | | | | | |
| 139 | | PROVINCIAL GOVERNMENT | | | | | | | | | | | | |
| 140 | 16212 | Small Community Protection Grant | 272,172 | 5.09% | 259,000 | -4.84% | 259,000 | 0.00% | 259,000 | 0.00% | 259,000 | 0.00% | 259,000 | 0.00% |
| 141 | 16214 | Revenue Sharing - Traffic Fines | 280,744 | -6.04% | 280,700 | -0.02% | 280,700 | 0.00% | 280,700 | 0.00% | 280,700 | 0.00% | 280,700 | 0.00% |
| 142 | 16215 | Community Gaming Revenue | 445,840 | 0.19% | 445,000 | -0.19% | 445,000 | 0.00% | 445,000 | 0.00% | 445,000 | 0.00% | 445,000 | 0.00% |
| 143 | | UNCOND TFRS OTHER GOV'T | 998,756 | -0.40% | 984,700 | -1.41% | 984,700 | 0.00% | 984,700 | 0.00% | 984,700 | 0.00% | 984,700 | 0.00% |
| 144 | | | | | | | | | | | | | | |
| 145 | | CONDITIONAL TRANSFERS OTHER | | | | | | | | | | | | |
| 146 | 18120 | Grants/Contributions UBCM/FCM | 10,000 | | - | -100.00% | - | | - | | - | | - | |
| 147 | 18121 | Grants/Contributions Other | 73,049 | 630.49% | 70,000 | -4.17% | 70,000 | 0.00% | 70,000 | 0.00% | 70,000 | 0.00% | 70,000 | 0.00% |
| 148 | | CONDITIONAL TRANSFERS OTHER | 83,049 | | 70,000 | | 70,000 | | 70,000 | | 70,000 | | 70,000 | |
| 149 | | | | | | | | | | | | | | |
| 150 | | | | | | | | | | | | | | |
| 151 | | OTHER TRANSFERS & COLLECTIONS | | | | | | | | | | | | |
| 152 | | | | | | | | | | | | | | |
| 153 | 19110 | Cemetery Trust Fund | 2,000 | -83.40% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% |
| 156 | 19114 | Operating Funds From Prior Years | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% |
| 157 | | TRANSFERS FROM OWN RESERVES | 402,000 | -2.44% | 402,000 | 0.00% | 402,000 | 0.00% | 402,000 | 0.00% | 402,000 | 0.00% | 402,000 | 0.00% |
| 158 | | | | | | | | | | | | | | |
| 159 | | COLLECTIONS FOR OTHER GOV'T | | | | | | | | | | | | |
| 160 | | | | | | | | | | | | | | |
| 161 | 19811 | Non-Residential School Tax | 2,100,000 | -4.55% | 2,100,000 | 0.00% | 2,100,000 | 0.00% | 2,100,000 | 0.00% | 2,100,000 | 0.00% | 2,100,000 | 0.00% |
| 162 | 19812 | Residential School Tax | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% |
| 163 | | | 5,100,000 | -1.92% | 5,100,000 | 0.00% | 5,100,000 | 0.00% | 5,100,000 | 0.00% | 5,100,000 | 0.00% | 5,100,000 | 0.00% |
| 164 | | | | | | | | | | | | | | |
| 165 | | REGIONAL GOVERNMENT | | | | | | | | | | | | |
| 166 | 11212 | Parcel Tax | 133,993 | 1.90% | 134,000 | 0.01% | 134,000 | 0.00% | 134,000 | 0.00% | - | -100.00% | - | #DIV/0! |
| 167 | 19820 | Alberni-Clayoquot Regional Hosp Dist | 707,654 | 7.46% | 707,600 | -0.01% | 707,600 | 0.00% | 707,600 | 0.00% | 707,600 | 0.00% | 707,600 | 0.00% |
| 168 | 19821 | Alberni-Clayoquot Regional District | 1,068,699 | 28.45% | 1,070,000 | 0.12% | 1,070,000 | 0.00% | 1,070,000 | 0.00% | 1,070,000 | 0.00% | 1,070,000 | 0.00% |
| 169 | | | 1,910,346 | 17.78% | 1,911,600 | 0.07% | 1,911,600 | 0.00% | 1,911,600 | 0.00% | 1,777,600 | -7.01% | 1,777,600 | 0.00% |
| 170 | | | | | | | | | | | | | | |
| 171 | | JOINT BOARDS AND COMMISSIONS | | | | | | | | | | | | |
| 172 | 19830 | Municipal Finance Authority | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| 173 | 19831 | BC Assessment | 160,000 | -5.88% | 160,000 | 0.00% | 160,000 | 0.00% | 160,000 | 0.00% | 160,000 | 160,000 | 160,000 | 0.00% |
| 174 | | | 160,500 | -5.87% | 160,500 | 0.00% | 160,500 | 0.00% | 160,500 | 0.00% | 160,500 | 0.00% | 160,500 | 0.00% |
| 175 | | | | | | | | | | | | | | |
| 176 | | OTHER TRANSFERS, COLLECTIONS | 7,170,846 | 2.55% | 7,172,100 | 0.02% | 7,172,100 | 0.00% | 7,172,100 | 0.00% | 7,038,100 | -1.87% | 7,038,100 | 0.00% |
| 177 | | | | | | | | | | | | | | |
| 178 | | GENERAL FUND REVENUE | 35,991,290 | 3.10% | 36,453,612 | 1.28% | 37,047,324 | 1.63% | 37,808,944 | 2.06% | 38,603,129 | 2.10% | 39,387,761 | 2.03% |
| 179 | | | | | | | | | | | | | | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|----|--|---|-----------|---------|-------------|---------|-------------|---------|-------------|--------|-------------|---------|-------------|-------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | |
| 5 | | 2017 | | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 6 | | <i>Amended (2)</i> | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
| 8 | | GENERAL GOVERNMENT SERVICE | | | | | | | | | | | | |
| 9 | 21110 | Mayor-Stipends | 43,777 | 0.10% | 44,653 | 2.00% | 45,546 | 2.00% | 46,456 | 2.00% | 47,386 | 2.00% | 48,333 | 2.00% |
| 10 | 21130 | Councillors-Stipends | 116,415 | 0.10% | 118,743 | 2.00% | 121,118 | 2.00% | 123,540 | 2.00% | 126,011 | 2.00% | 128,532 | 2.00% |
| 11 | 21190 | Receptions and Other Services | 39,000 | -2.99% | 39,000 | 0.00% | 39,000 | 0.00% | 39,000 | 0.00% | 39,000 | 0.00% | 39,000 | 0.00% |
| 12 | | LEGISLATIVE | 199,192 | -0.52% | 202,396 | 1.61% | 205,664 | 1.61% | 208,996 | 1.62% | 212,397 | 1.63% | 215,865 | 1.63% |
| 13 | | | | | | | | | | | | | | |
| 14 | | GENERAL ADMINISTRATION | | | | | | | | | | | | |
| 15 | | ADMINISTRATIVE | | | | | | | | | | | | |
| 16 | 21211 | City Manager | 196,677 | -29.96% | 202,325 | 2.87% | 206,362 | 2.00% | 210,479 | 2.00% | 214,679 | 2.00% | 218,962 | 2.00% |
| 17 | 21212 | Municipal Clerk | 411,841 | 1.36% | 411,115 | -0.18% | 418,994 | 1.92% | 427,031 | 1.92% | 435,229 | 1.92% | 443,591 | 1.92% |
| 18 | 21215 | Legal Services | 40,000 | 0.00% | 40,000 | 0.00% | 40,000 | 0.00% | 40,000 | 0.00% | 40,000 | 0.00% | 40,000 | 0.00% |
| 19 | 21216 | Bylaw Enforcement | 90,300 | -0.33% | 263,321 | 191.61% | 331,554 | 25.91% | 338,075 | 1.97% | 344,726 | 1.97% | 351,511 | 1.97% |
| 20 | 21217 | Bylaw Enforcement Vehicles | 7,409 | -15.95% | 7,505 | 1.30% | 11,654 | 55.28% | 11,806 | 1.30% | 11,912 | 0.90% | 12,020 | 0.91% |
| 21 | | | | | | | | | | | | | | |
| 22 | | | | | | | | | | | | | | |
| 23 | | FINANCIAL MANAGEMENT | | | | | | | | | | | | |
| 24 | 21221 | Financial Management Administration | 715,100 | -1.58% | 732,525 | 2.44% | 783,496 | 6.96% | 799,165 | 2.00% | 815,137 | 2.00% | 831,411 | 2.00% |
| 25 | 21225 | External Audit | 30,600 | 2.00% | 30,900 | 0.98% | 31,200 | 0.97% | 31,500 | 0.96% | 31,800 | 0.95% | 32,000 | 0.63% |
| 26 | 21226 | Purchasing Administration | 206,900 | -5.09% | 211,000 | 1.98% | 122,500 | -41.94% | 124,400 | 1.55% | 126,400 | 1.61% | 128,400 | 1.58% |
| 27 | 21229 | Other Financial Management | 22,200 | 825.00% | 22,200 | 0.00% | 22,250 | 0.23% | 22,250 | 0.00% | 3,250 | -85.39% | 3,250 | 0.00% |
| 28 | | | | | | | | | | | | | | |
| 29 | | COMMON SERVICES | | | | | | | | | | | | |
| 30 | 21222 | Administration Vehicle | 7,747 | -6.55% | 8,115 | 4.75% | 8,245 | 1.60% | 8,477 | 2.81% | 8,712 | 2.77% | 8,850 | 1.58% |
| 31 | 21252 | City Hall | 90,040 | -6.76% | 155,980 | 73.23% | 97,044 | -37.78% | 98,533 | 1.53% | 100,052 | 1.54% | 101,601 | 1.55% |
| 32 | 21253 | Other City Buildings | 2,320 | 45.00% | 2,845 | 22.63% | 2,867 | 0.77% | 2,889 | 0.77% | 2,912 | 0.80% | 2,935 | 0.79% |
| 35 | 21259 | Other Common Services | 344,448 | 23.70% | 342,654 | -0.52% | 340,982 | -0.49% | 339,231 | -0.51% | 337,603 | -0.48% | 338,498 | 0.27% |
| 36 | 21260 | Carbon Offsets | 58,800 | 0.00% | 56,200 | -4.42% | 56,200 | 0.00% | 56,200 | 0.00% | 56,200 | 0.00% | 56,200 | 0.00% |
| 37 | | | | | | | | | | | | | | |
| 38 | | INFORMATION SERVICES | | | | | | | | | | | | |
| 39 | 21261 | Information Services | 640,681 | 9.53% | 659,310 | 2.91% | 670,917 | 1.76% | 682,753 | 1.76% | 694,824 | 1.77% | 701,534 | 0.97% |
| 40 | | | | | | | | | | | | | | |
| 41 | | OTHER ADMINISTRATIVE SERVICES | | | | | | | | | | | | |
| 43 | 21283 | Personnel (Human Resources) | 284,887 | 25.64% | 274,171 | -3.76% | 277,688 | 1.28% | 281,126 | 1.24% | 285,782 | 1.66% | 289,777 | 1.40% |
| 44 | 21285 | Employee Wellness (EFAP) | 15,200 | -11.95% | 15,300 | 0.66% | 15,318 | 0.12% | 15,335 | 0.11% | 15,353 | 0.12% | 15,371 | 0.12% |
| 45 | | | | | | | | | | | | | | |
| 46 | | RECOVERIES | | | | | | | | | | | | |
| 47 | 21290 | Administration Services Recovered | (447,000) | 2.01% | (456,000) | 2.01% | (465,000) | 1.97% | (474,000) | 1.94% | (483,500) | 2.00% | (493,200) | 2.01% |
| 48 | | GENERAL ADMINISTRATION | 2,718,150 | 3.04% | 2,979,466 | 9.61% | 2,972,271 | -0.24% | 3,015,250 | 1.45% | 3,041,071 | 0.86% | 3,082,711 | 1.37% |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|----|--|---|----------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|----|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | |
| 5 | | 2017 | | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 6 | | <i>Amended (2)</i> | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
| 49 | | | | | | | | | | | | | | |
| 50 | 21911 Election Expense | - | -100.00% | 52,928 | - | -100.00% | - | - | - | - | - | - | 48,928 | |
| 51 | 21920 Training and Development | 144,800 | 1.00% | 150,960 | 4.25% | 143,655 | -4.84% | 143,655 | 0.00% | 142,655 | -0.70% | 142,655 | 0.00% | |
| 52 | 21925 Council Travel and Development | 50,000 | -1.77% | 50,500 | 1.00% | 51,005 | 1.00% | 51,515 | 1.00% | 52,030 | 1.00% | 52,551 | 1.00% | |
| 53 | 21930 Insurance | 257,500 | 0.00% | 260,100 | 1.01% | 262,700 | 1.00% | 265,300 | 0.99% | 268,000 | 1.02% | 269,000 | 0.37% | |
| 54 | 21931 Damage Claims | 20,400 | 2.00% | 20,808 | 2.00% | 20,224 | -2.81% | 20,649 | 2.10% | 20,082 | -2.75% | 20,082 | 0.00% | |
| 55 | 21950 Grants In Aid | 10,820 | 0.00% | 11,000 | 1.66% | 11,000 | 0.00% | 11,000 | 0.00% | 11,000 | 0.00% | 11,000 | 0.00% | |
| 56 | 21990 Other General Services | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | |
| 57 | OTHER GENERAL GOV'T SERVICES | 485,520 | -1.83% | 548,296 | 12.93% | 490,584 | -10.53% | 494,119 | 0.72% | 495,767 | 0.33% | 546,216 | 10.18% | |
| 58 | | | | | | | | | | | | | | |
| 59 | GENERAL GOVERNMENT SERVICE | 3,402,862 | 2.10% | 3,730,158 | 9.62% | 3,668,519 | -1.65% | 3,718,365 | 1.36% | 3,749,235 | 0.83% | 3,844,792 | 2.55% | |
| 60 | | | | | | | | | | | | | | |
| 61 | PROTECTIVE SERVICES | | | | | | | | | | | | | |
| 62 | 22121 Police Services Contract | 5,301,190 | -0.08% | 5,353,114 | 0.98% | 5,380,649 | 0.51% | 5,491,366 | 2.06% | 5,629,140 | 2.51% | 5,766,850 | 2.45% | |
| 63 | 22122 Police Services Administration | 945,313 | 14.49% | 885,457 | -6.33% | 901,652 | 1.83% | 919,183 | 1.94% | 937,055 | 1.94% | 955,756 | 2.00% | |
| 64 | 22123 Police Services Consulting | 22,000 | | 24,000 | 9.09% | 24,480 | 2.00% | 24,970 | 2.00% | 25,469 | 2.00% | 25,978 | 2.00% | |
| 65 | 22130 Community Policing | 25,500 | 2.00% | 26,010 | 2.00% | 26,530 | 2.00% | 27,061 | 2.00% | 27,602 | 2.00% | 28,154 | 2.00% | |
| 66 | 22140 Commissionaire Services | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | 25,000 | 0.00% | |
| 67 | 22160 Police Building Maintenance | 131,250 | -0.08% | 153,664 | 17.08% | 154,191 | 0.34% | 156,150 | 1.27% | 158,171 | 1.29% | 160,255 | 1.32% | |
| 68 | 22180 Detention & Custody of Prisoners | 496,158 | 2.00% | 507,229 | 2.23% | 517,374 | 2.00% | 527,721 | 2.00% | 538,276 | 2.00% | 549,041 | 2.00% | |
| 69 | POLICE PROTECTION | 6,946,411 | 2.17% | 6,974,474 | 0.40% | 7,029,876 | 0.79% | 7,171,451 | 2.01% | 7,340,713 | 2.36% | 7,511,034 | 2.32% | |
| 70 | | | | | | | | | | | | | | |
| 71 | 22411 Fire Protection Administration | 330,150 | 2.05% | 338,810 | 2.62% | 345,298 | 1.91% | 351,914 | 1.92% | 358,662 | 1.92% | 365,542 | 1.92% | |
| 72 | 22421 Fire Crew | 2,516,470 | 2.17% | 2,612,512 | 3.82% | 2,683,921 | 2.73% | 2,732,025 | 1.79% | 2,806,840 | 2.74% | 2,883,525 | 2.73% | |
| 73 | 22422 Personnel Expense | 47,307 | 2.00% | 47,779 | 1.00% | 48,257 | 1.00% | 48,739 | 1.00% | 49,227 | 1.00% | 49,719 | 1.00% | |
| 74 | 22431 Communication System | 11,488 | 2.00% | 11,604 | 1.01% | 11,720 | 1.00% | 11,837 | 1.00% | 11,955 | 1.00% | 12,075 | 1.00% | |
| 75 | 22440 Fire Investigation | 975 | 1.99% | 985 | 1.03% | 995 | 1.02% | 1,005 | 1.01% | 1,015 | 1.00% | 1,025 | 0.99% | |
| 76 | 22441 Fire Prevention | 151,109 | 2.83% | 152,280 | 0.77% | 155,833 | 2.33% | 159,474 | 2.34% | 163,205 | 2.34% | 167,026 | 2.34% | |
| 77 | 22471 Fire Building Maintenance | 59,563 | 2.00% | 60,159 | 1.00% | 60,760 | 1.00% | 61,368 | 1.00% | 61,981 | 1.00% | 62,601 | 1.00% | |
| 79 | 22473 External Regional Training | 1,624 | 2.01% | 1,640 | 0.99% | 1,657 | 1.04% | 1,673 | 0.97% | 1,690 | 1.02% | 1,707 | 1.01% | |
| 80 | 22480 Vehicle Repair & Maintenance | 239,051 | -0.01% | 223,976 | -6.31% | 228,993 | 2.24% | 234,143 | 2.25% | 239,629 | 2.34% | 272,503 | 13.72% | |
| 81 | 22481 Sundry Equipment Repair & Mtce | 25,688 | 72.67% | 25,945 | 1.00% | 26,204 | 1.00% | 26,466 | 1.00% | 26,731 | 1.00% | 26,998 | 1.00% | |
| 82 | 22482 Fire Fighting Tools/Supplies Purchases | 26,830 | 25.36% | 27,097 | 1.00% | 27,368 | 1.00% | 27,642 | 1.00% | 27,918 | 1.00% | 28,198 | 1.00% | |
| 83 | FIRE PROTECTION | 3,410,255 | 2.49% | 3,502,787 | 2.71% | 3,591,006 | 2.52% | 3,656,286 | 1.82% | 3,748,853 | 2.53% | 3,870,919 | 3.26% | |
| 84 | | | | | | | | | | | | | | |
| 85 | 22510 Emergency Program (Tsunami Warning) | 500 | -45.53% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | |
| 86 | EMERGENCY MEASURES | 500 | -45.53% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | |
| 87 | | | | | | | | | | | | | | |
| 88 | 22921 Building & Plumbing Inspection | 101,510 | 2.01% | 103,020 | 1.49% | 105,030 | 1.95% | 107,140 | 2.01% | 109,250 | 1.97% | 111,360 | 1.93% | |
| 89 | 22926 Building Inspector Vehicle | 3,562 | -10.95% | 3,597 | 0.98% | 3,633 | 1.00% | 3,770 | 3.77% | 4,049 | 7.40% | 4,096 | 1.16% | |
| 90 | 22931 Animal Control Services Contract | 151,200 | -2.44% | 151,212 | 0.01% | 151,220 | 0.01% | 151,228 | 0.01% | 151,237 | 0.01% | 151,245 | 0.01% | |
| 91 | OTHER PROTECTION | 256,272 | -0.86% | 257,829 | 0.61% | 259,883 | 0.80% | 262,138 | 0.87% | 264,536 | 0.91% | 266,701 | 0.82% | |
| 92 | | | | | | | | | | | | | | |
| 93 | PROTECTIVE SERVICES | 10,613,438 | 2.19% | 10,735,590 | 1.15% | 10,881,265 | 1.36% | 11,090,375 | 1.92% | 11,354,602 | 2.38% | 11,649,154 | 2.59% | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
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| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
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| 5 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 6 | | | <i>Amended (2)</i> | | | | | | | | | | | |
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| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|-----|--|---|-------------|---------|-------------|---------|-------------|--------|-------------|--------|-------------|--------|-------------|-------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
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| 142 | | | | | | | | | | | | | | |
| 143 | 23311 | Ditch, Creek & Dyke Maintenance | 115,000 | -16.97% | 116,688 | 1.47% | 118,221 | 1.31% | 119,786 | 1.32% | 121,381 | 1.33% | 123,009 | 1.34% |
| 144 | | | | | | | | | | | | | | |
| 145 | | STORM SEWERS | | | | | | | | | | | | |
| 146 | 23331 | Storm Sewer Maintenance | 145,000 | -19.44% | 135,000 | -6.90% | 136,400 | 1.04% | 137,828 | 1.05% | 139,285 | 1.06% | 140,770 | 1.07% |
| 147 | 23333 | Storm Sewer Pump Station | 14,800 | 7.25% | 12,300 | -16.89% | 12,370 | 0.57% | 12,644 | 2.22% | 12,925 | 2.22% | 13,214 | 2.24% |
| 148 | 23335 | Storm Sewer Connections | 55,500 | -2.63% | 56,175 | 1.22% | 56,789 | 1.09% | 57,414 | 1.10% | 58,053 | 1.11% | 58,704 | 1.12% |
| 149 | | STORM DRAINAGE | 330,300 | -15.16% | 320,163 | -3.07% | 323,780 | 1.13% | 327,672 | 1.20% | 331,644 | 1.21% | 335,697 | 1.22% |
| 150 | | | | | | | | | | | | | | |
| 151 | | OTHER COMMON SERVICES | | | | | | | | | | | | |
| 153 | 23881 | Training Program | 75,000 | 0.00% | 76,283 | 1.71% | 77,448 | 1.53% | 78,637 | 1.54% | 79,850 | 1.54% | 81,087 | 1.55% |
| 154 | 23882 | Safety | 33,800 | 16.55% | 33,570 | -0.68% | 33,815 | 0.73% | 34,066 | 0.74% | 34,321 | 0.75% | 34,581 | 0.76% |
| 156 | 23884 | Special Streets Work Orders | 8,500 | -19.05% | 8,000 | -5.88% | 8,100 | 1.25% | 8,202 | 1.26% | 8,306 | 1.27% | 8,412 | 1.28% |
| 157 | | OTHER COMMON SERVICES | 117,300 | 2.45% | 117,853 | 0.47% | 119,363 | 1.28% | 120,905 | 1.29% | 122,477 | 1.30% | 124,080 | 1.31% |
| 158 | | | | | | | | | | | | | | |
| 159 | | OTHER | | | | | | | | | | | | |
| 160 | 23510 | PUBLIC TRANSIT | 1,077,292 | 0.14% | 1,095,927 | 1.73% | 1,093,162 | -0.25% | 1,088,794 | -0.40% | 1,205,664 | 10.73% | 1,205,664 | 0.00% |
| 161 | | | | | | | | | | | | | | |
| 162 | | RECOVERIES | | | | | | | | | | | | |
| 163 | 23951 | General Overhead Recovery | (808,900) | 2.01% | (825,000) | 1.99% | (841,500) | 2.00% | (858,000) | 1.96% | (875,000) | 1.98% | (893,000) | 2.06% |
| 164 | 23952 | Main Building Expense Recovery | (24,000) | 2.13% | (23,500) | -2.08% | (24,000) | 2.13% | (24,400) | 1.67% | (24,900) | 2.05% | (25,400) | 2.01% |
| 165 | 23953 | Shop Overhead Recovery | (97,700) | 1.98% | (99,600) | 1.94% | (101,600) | 2.01% | (103,600) | 1.97% | (105,700) | 2.03% | (107,800) | 1.99% |
| 166 | 23958 | Equipment Charges Recovery | (532,400) | 1.99% | (543,000) | 1.99% | (554,000) | 2.03% | (565,000) | 1.99% | (576,300) | 2.00% | (587,800) | 2.00% |
| 167 | 23959 | Gravel Cost Recovery | (102,000) | 2.00% | (104,000) | 1.96% | (106,000) | 1.92% | (108,000) | 1.89% | (110,000) | 1.85% | (112,000) | 1.82% |
| 168 | | RECOVERIES | (1,565,000) | 2.00% | (1,595,100) | 1.92% | (1,627,100) | 2.01% | (1,659,000) | 1.96% | (1,691,900) | 1.98% | (1,726,000) | 2.02% |
| 169 | | | | | | | | | | | | | | |
| 170 | | TRANSPORTATION SERVICE | 4,253,484 | -0.97% | 4,261,679 | 0.19% | 4,191,986 | -1.64% | 4,200,471 | 0.20% | 4,357,602 | 3.74% | 4,389,787 | 0.74% |
| 171 | | | | | | | | | | | | | | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|-----|--|---|--------------------|---------|-------------|---------|-------------|--------|-------------|--------|-------------|---------|-------------|-------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | |
| 5 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 6 | | | <i>Amended (2)</i> | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
| 172 | | ENVIRONMENTAL HEALTH SERVICES | | | | | | | | | | | | |
| 173 | | SOLID WASTE COLLECTION | | | | | | | | | | | | |
| 174 | 24320 | Residential Waste Collection | 424,182 | 2.09% | 431,105 | 1.63% | 437,548 | 1.49% | 444,134 | 1.51% | 450,865 | 1.52% | 460,748 | 2.19% |
| 176 | 24322 | Solid Waste Containers Purchase & Mtce | 950 | -52.50% | 3,700 | 289.47% | 3,720 | 0.54% | 3,740 | 0.54% | 3,761 | 0.56% | 3,782 | 0.56% |
| 177 | 24323 | Solid Waste Disposal Fees | 250,000 | -1.57% | 252,500 | 1.00% | 255,025 | 1.00% | 257,575 | 1.00% | 260,151 | 1.00% | 262,753 | 1.00% |
| 178 | 24324 | City Facility Solid Waste Collection | 45,000 | 87.50% | 45,720 | 1.60% | 46,374 | 1.43% | 47,042 | 1.44% | 47,723 | 1.45% | 48,417 | 1.45% |
| 179 | | ENVIRONMENTAL HEALTH | 720,132 | 3.54% | 733,025 | 1.79% | 742,667 | 1.32% | 752,491 | 1.32% | 762,500 | 1.33% | 775,700 | 1.73% |
| 180 | | | | | | | | | | | | | | |
| 181 | | PUBLIC HEALTH | | | | | | | | | | | | |
| 182 | 25161 | Cemetery Maintenance | 17,050 | 33.96% | 15,278 | -10.39% | 15,370 | 0.60% | 15,566 | 1.28% | 15,766 | 1.28% | 15,969 | 1.29% |
| 183 | 25162 | Interments | 30,500 | 10.11% | 31,063 | 1.85% | 31,574 | 1.65% | 32,095 | 1.65% | 32,627 | 1.66% | 33,170 | 1.66% |
| 184 | 25163 | Memorial Marker Installation | 14,000 | 3.70% | 14,281 | 2.01% | 14,537 | 1.79% | 14,798 | 1.80% | 15,064 | 1.80% | 15,335 | 1.80% |
| 185 | | CEMETERIES | 61,550 | 14.13% | 60,622 | -1.51% | 61,481 | 1.42% | 62,459 | 1.59% | 63,457 | 1.60% | 64,474 | 1.60% |
| 188 | | | | | | | | | | | | | | |
| 189 | | PUBLIC HEALTH | 61,550 | 14.13% | 60,622 | -1.51% | 61,481 | 1.42% | 62,459 | 1.59% | 63,457 | 1.60% | 64,474 | 1.60% |
| 190 | | | | | | | | | | | | | | |
| 191 | | ENVIRONMENTAL DEVELOPMENT | | | | | | | | | | | | |
| 192 | 26129 | Planning Administration | 251,860 | -3.74% | 262,370 | 4.17% | 267,080 | 1.80% | 271,790 | 1.76% | 276,600 | 1.77% | 279,010 | 0.87% |
| 193 | 26132 | Consulting Services | - | | - | | - | | - | | - | | - | |
| 194 | | RESEARCH AND PLANNING | 251,860 | -3.74% | 262,370 | 4.17% | 267,080 | 1.80% | 271,790 | 1.76% | 276,600 | 1.77% | 279,010 | 0.87% |
| 195 | | | | | | | | | | | | | | |
| 196 | 26234 | Business Development | 75,000 | -1.57% | 78,000 | 4.00% | 80,000 | 2.56% | 80,000 | 0.00% | 80,000 | 0.00% | 80,000 | 0.00% |
| 197 | 26235 | Economic Development | 744,508 | 115.17% | 422,421 | -43.26% | 398,689 | -5.62% | 402,007 | 0.83% | 400,411 | -0.40% | 407,444 | 1.76% |
| 199 | 26237 | Community Serv-Community Inv Program | 63,060 | 88.46% | 43,200 | -31.49% | 39,200 | -9.26% | 37,200 | -5.10% | 33,200 | -10.75% | 33,200 | 0.00% |
| 200 | 26238 | Community Serv-Community Engagement | 11,000 | 450.00% | 500 | -95.45% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| 203 | | COMMUNITY DEVELOPMENT | 893,568 | 91.07% | 544,121 | -39.11% | 518,389 | -4.73% | 519,707 | 0.25% | 514,111 | -1.08% | 521,144 | 1.37% |
| 204 | | | | | | | | | | | | | | |
| 205 | 26701 | Alberni Harbour Quay Overhead | 21,490 | -7.73% | 19,620 | -8.70% | 19,741 | 0.62% | 19,864 | 0.62% | 20,127 | 1.32% | 20,395 | 1.33% |
| 206 | 26770 | Harbour Quay - Buildings Maintenance | 91,348 | -15.88% | 94,651 | 3.62% | 92,536 | -2.23% | 94,047 | 1.63% | 95,584 | 1.63% | 97,147 | 1.64% |
| 207 | | ALBERNI HARBOUR QUAY | 112,838 | -14.44% | 114,271 | 1.27% | 112,277 | -1.74% | 113,911 | 1.46% | 115,711 | 1.58% | 117,542 | 1.58% |
| 208 | | | | | | | | | | | | | | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|-----|--|---|-----------|---------|-----------|---------|---------|---------|---------|--------|---------|--------|-----------|--------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
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| 209 | | OTHER ENVIRONMENTAL DEVELOPMENT | | | | | | | | | | | | |
| 210 | 26800 | Green Home Renovation Program | - | | - | | - | | - | | - | | - | |
| 211 | 26810 | Security Lighting Incentive Program | - | | 25,000 | | - | | - | | - | | - | |
| 212 | 26911 | Chamber of Commerce Visitor Centre | 84,840 | 1.00% | 85,688 | 1.00% | 86,545 | 1.00% | 87,411 | 1.00% | 88,285 | 1.00% | 89,167 | 1.00% |
| 214 | | OTHER | 84,840 | -25.58% | 110,688 | 30.47% | 86,545 | -21.81% | 87,411 | 1.00% | 88,285 | 1.00% | 89,167 | 1.00% |
| 215 | | | | | | | | | | | | | | |
| 216 | | ENVIRONMENTAL DEVELOPMENT | 1,343,106 | 37.73% | 1,031,450 | -23.20% | 984,291 | -4.57% | 992,819 | 0.87% | 994,707 | 0.19% | 1,006,863 | 1.22% |
| 217 | | | | | | | | | | | | | | |
| 218 | | PARKS, RECREATION & HERITAGE | | | | | | | | | | | | |
| 219 | | RECREATION FACILITIES | | | | | | | | | | | | |
| 220 | | ADMINISTRATION | | | | | | | | | | | | |
| 221 | 27110 | Parks, Recreation & Heritage Mgmt Serv | 507,269 | 3.09% | 516,066 | 1.73% | 525,459 | 1.82% | 535,046 | 1.82% | 544,834 | 1.83% | 554,059 | 1.69% |
| 222 | | | | | | | | | | | | | | |
| 223 | | COMMUNITY CENTRES AND HALLS | | | | | | | | | | | | |
| 224 | 27120 | Gyro Youth Centre Maintenance | 28,881 | 10.75% | 34,845 | 20.65% | 35,343 | 1.43% | 35,850 | 1.43% | 36,516 | 1.86% | 37,241 | 1.99% |
| 225 | 27124 | Glenwood Concessions | 6,000 | -9.38% | 6,079 | 1.32% | 6,150 | 1.17% | 6,223 | 1.19% | 6,798 | 9.24% | 6,836 | 0.56% |
| 226 | 27126 | Glenwood Skate Shop | 3,382 | 11.10% | 3,442 | 1.77% | 2,990 | -13.13% | 3,040 | 1.67% | 3,091 | 1.68% | 3,117 | 0.84% |
| 227 | 27128 | Glenwood Centre Maintenance | 63,227 | 3.83% | 80,941 | 28.02% | 61,808 | -23.64% | 62,872 | 1.72% | 63,970 | 1.75% | 65,101 | 1.77% |
| 228 | 27129 | Bob Dailey Stadium | 9,964 | -38.69% | 10,149 | 1.86% | 10,315 | 1.64% | 10,483 | 1.63% | 10,657 | 1.66% | 10,798 | 1.32% |
| 229 | 27130 | Echo Activity Centre Maintenance | 338,183 | 2.47% | 384,517 | 13.70% | 379,578 | -1.28% | 371,281 | -2.19% | 378,707 | 2.00% | 386,281 | 2.00% |
| 231 | 27134 | Echo Aquatic Maintenance | 516,437 | 6.99% | 525,926 | 1.84% | 518,027 | -1.50% | 485,115 | -6.35% | 494,758 | 1.99% | 504,593 | 1.99% |
| 232 | 27140 | AV Multiplex Concessions | 168,000 | 2.94% | 160,000 | -4.76% | 161,200 | 0.75% | 162,424 | 0.76% | 158,672 | -2.31% | 159,309 | 0.40% |
| 233 | 27142 | AV Multiplex Skate Shop | 10,472 | -14.24% | 10,185 | -2.74% | 10,878 | 6.80% | 11,076 | 1.82% | 10,778 | -2.69% | 10,881 | 0.96% |
| 234 | 27144 | AV Multiplex Maintenance | 779,995 | -2.00% | 771,833 | -1.05% | 806,983 | 4.55% | 862,218 | 6.84% | 830,461 | -3.68% | 811,129 | -2.33% |
| 235 | 27146 | Parks Building & Fieldhouses | 87,056 | -8.57% | 93,481 | 7.38% | 93,703 | 0.24% | 94,946 | 1.33% | 96,214 | 1.34% | 97,469 | 1.30% |
| 236 | 27148 | Echo Park Complex | 35,430 | -11.09% | 51,092 | 44.21% | 47,014 | -7.98% | 47,954 | 2.00% | 48,913 | 2.00% | 49,891 | 2.00% |
| 237 | | | | | | | | | | | | | | |


| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|-----|--|---|----|----|----|----|----|----|----|----|----|----|----|----|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
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|-----|--|---|----|----|----|----|----|----|----|----|----|----|----|----|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
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| | A | B | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX | AY | AZ |
|-----|--|---|--|--------|-------------------|--------|-------------------|-------|-------------------|-------|-------------------|---------|-------------------|-------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | GENERAL REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
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| 4 | | | | | | | | | | | | | | |
| 5 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 6 | | | <i>Amended (2)</i> | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
| 326 | | | | | | | | | | | | | | |
| 327 | | | TRANSFERS TO RESERVE ALLOWANCES | | | | | | | | | | | |
| 328 | 28211 | Transfers to Reserve Allowances | 294,716 | 51.27% | 400,000 | 35.72% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 | 0.00% |
| 329 | | | | | | | | | | | | | | |
| 330 | | | | | | | | | | | | | | |
| 331 | | | TAXES COLLECTED FOR OTHERS | | | | | | | | | | | |
| 332 | | | REGIONAL DISTRICT | | | | | | | | | | | |
| 333 | 28410 | Alberni-Clayoquot Regional District | 1,202,692 | 24.83% | 1,204,000 | 0.11% | 1,204,000 | 0.00% | 1,204,000 | 0.00% | 1,070,000 | -11.13% | 1,070,000 | 0.00% |
| 334 | | | | | | | | | | | | | | |
| 335 | | | SCHOOL DISTRICTS | | | | | | | | | | | |
| 336 | 28811 | Non-Residential School Tax | 2,100,000 | -4.55% | 2,100,000 | 0.00% | 2,100,000 | 0.00% | 2,100,000 | 0.00% | 2,100,000 | 0.00% | 2,100,000 | 0.00% |
| 337 | 28812 | Residential School Tax | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% | 3,000,000 | 0.00% |
| 338 | | | | | | | | | | | | | | |
| 339 | | | REGIONAL GOVERNMENTS | | | | | | | | | | | |
| 340 | 28820 | Alberni-Clayoquot Regional Hosp District | 707,654 | 7.46% | 707,600 | -0.01% | 707,600 | 0.00% | 707,600 | 0.00% | 707,600 | 0.00% | 707,600 | 0.00% |
| 341 | | | | | | | | | | | | | | |
| 342 | | | JOINT BOARDS AND COMMISSIONS | | | | | | | | | | | |
| 343 | 28830 | Municipal Finance Authority | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% | 500 | 0.00% |
| 344 | 28831 | BC Assessment | 160,000 | -5.88% | 160,000 | 0.00% | 160,000 | 0.00% | 160,000 | 0.00% | 160,000 | 0.00% | 160,000 | 0.00% |
| 345 | | TAXES COLLECTED FOR OTHERS | 7,170,846 | 2.55% | 7,172,100 | 0.02% | 7,172,100 | 0.00% | 7,172,100 | 0.00% | 7,038,100 | -1.87% | 7,038,100 | 0.00% |
| 346 | | | | | | | | | | | | | | |
| 347 | | | | | | | | | | | | | | |
| 348 | | | | | | | | | | | | | | |
| 349 | | GENERAL FUND EXPENDITURE | 35,991,290 | 3.10% | 36,453,612 | 1.28% | 37,047,324 | 1.63% | 37,808,944 | 2.06% | 38,603,129 | 2.10% | 39,387,761 | 2.03% |
| 350 | | | | | | | | | | | | | | |


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|----|---|---|--------------------|---------------|------------------|---------------|------------------|--------------|------------------|--------------|------------------|--------------|------------------|--------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | WATER REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 4 | | | <i>Amended (2)</i> | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | |
| 7 | | SALES OF SERVICE | | | | | | | | | | | | |
| 8 | 54421 | Metered Sales | 3,258,580 | 10.00% | 3,584,438 | 10.00% | 3,763,660 | 5.00% | 3,951,843 | 5.00% | 4,149,435 | 5.00% | 4,232,424 | 2.00% |
| 9 | 54431 | Connections | 35,126 | 2.00% | 38,639 | 10.00% | 40,571 | 5.00% | 42,599 | 5.00% | 44,729 | 5.00% | 45,624 | 2.00% |
| 10 | 54432 | Turn-On Charges | 331 | 2.00% | 364 | 9.90% | 382 | 4.95% | 401 | 4.97% | 421 | 4.99% | 430 | 2.14% |
| 11 | 54433 | Service Charges Sundry | 8,833 | 2.00% | 9,716 | 10.00% | 10,202 | 5.00% | 10,712 | 5.00% | 11,248 | 5.00% | 11,473 | 2.00% |
| 12 | | SALES OF SERVICE | 3,302,870 | 9.88% | 3,633,157 | 10.00% | 3,814,815 | 5.00% | 4,005,555 | 5.00% | 4,205,833 | 5.00% | 4,289,951 | 2.00% |
| 13 | | | | | | | | | | | | | | |
| 14 | | OTHER REVENUE FROM OWN SOURCE | | | | | | | | | | | | |
| 15 | | | | | | | | | | | | | | |
| 16 | 55590 | Other Interest | 13,300 | 303.03% | 13,300 | 0.00% | 13,300 | 0.00% | 13,300 | 0.00% | 13,300 | 0.00% | 13,300 | 0.00% |
| 17 | 55611 | Water Penalty | 28,000 | 12.00% | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% | 28,000 | 0.00% |
| 18 | | OTHER REVENUE | 41,300 | 45.94% | 41,300 | 0.00% | 41,300 | 0.00% | 41,300 | 0.00% | 41,300 | 0.00% | 41,300 | 0.00% |
| 19 | | | | | | | | | | | | | | |
| 20 | | CONDITIONAL TRANSFERS OTHER GOV'T | - | | - | | - | | - | | - | | - | |
| 21 | | | | | | | | | | | | | | |
| 22 | | PROVINCIAL GOVERNMENT | - | | - | | - | | - | | - | | - | |
| 25 | | | | | | | | | | | | | | |
| 26 | | OTHER TRANSFERS | | | | | | | | | | | | |
| 27 | 59111 | Reserve For Projects & Purchases | - | | - | | - | | - | | - | | - | |
| 28 | 59112 | Operating Surplus From Prior Years | - | | - | | - | | - | | - | | - | |
| 29 | | OTHER TRANSFERS | - | | - | | - | | - | | - | | - | |
| 30 | | | | | | | | | | | | | | |
| 31 | | WATER FUND REVENUE | 3,344,170 | 10.22% | 3,674,457 | 9.88% | 3,856,115 | 4.94% | 4,046,855 | 4.95% | 4,247,133 | 4.95% | 4,331,251 | 1.98% |
| 32 | | | | | | | | | | | | | | |


| | A | B | AM | AN | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX |
|----|--|---|-----------|----------|-----------|--------|-----------|---------|-----------|--------|-----------|---------|-----------|--------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | WATER REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | |
| 33 | | | | | | | | | | | | | | |
| 34 | | | | | | | | | | | | | | |
| 35 | | WATER SUPPLY SYSTEM | | | | | | | | | | | | |
| 36 | | | | | | | | | | | | | | |
| 37 | | ADMINISTRATION | | | | | | | | | | | | |
| 38 | | 64110 Water Administration & Other | 258,471 | 26.70% | 264,269 | 2.24% | 264,793 | 0.20% | 265,328 | 0.20% | 265,877 | 0.21% | 266,437 | 0.21% |
| 39 | | | | | | | | | | | | | | |
| 40 | | ENGINEERING SERVICES | | | | | | | | | | | | |
| 41 | | 64121 Engineering Consulting Services | 30,000 | -40.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% | 30,000 | 0.00% |
| 42 | | | | | | | | | | | | | | |
| 43 | | WATER SYSTEM ADMINISTRATION | | | | | | | | | | | | |
| 44 | | 64133 Customer Service Requests | 63,100 | -4.39% | 92,120 | 45.99% | 93,942 | 1.98% | 95,801 | 1.98% | 97,697 | 1.98% | 99,632 | 1.98% |
| 45 | | 64136 Small Tools/Equipment/Supplies | 11,750 | -6.00% | 11,885 | 1.15% | 12,008 | 1.03% | 12,133 | 1.04% | 12,261 | 1.05% | 12,391 | 1.06% |
| 46 | | | | | | | | | | | | | | |
| 47 | | SERVICE OF SUPPLY | | | | | | | | | | | | |
| 48 | | 64141 Supply Inspection & Operation | 123,525 | -26.69% | 119,913 | -2.92% | 121,951 | 1.70% | 124,033 | 1.71% | 126,160 | 1.71% | 128,332 | 1.72% |
| 49 | | | | | | | | | | | | | | |
| 50 | | PUMPING | | | | | | | | | | | | |
| 51 | | 64161 Pumping Inspection & Operation | 266,500 | 3.70% | 269,650 | 1.18% | 272,513 | 1.06% | 275,433 | 1.07% | 278,412 | 1.08% | 281,450 | 1.09% |
| 52 | | | | | | | | | | | | | | |
| 53 | | TRANSMISSION & DISTRIBUTION | | | | | | | | | | | | |
| 54 | | 64181 Transmission/Distribution System | 255,400 | -10.70% | 294,450 | 15.29% | 263,131 | -10.64% | 301,886 | 14.73% | 270,715 | -10.33% | 309,622 | 14.37% |
| 55 | | 64183 Connections | 131,000 | 3.97% | 133,025 | 1.55% | 134,866 | 1.38% | 136,743 | 1.39% | 138,658 | 1.40% | 140,611 | 1.41% |
| 56 | | 64185 Meters | 224,400 | 2.00% | 228,888 | 2.00% | 233,465 | 2.00% | 238,135 | 2.00% | 242,897 | 2.00% | 247,755 | 2.00% |
| 57 | | 64187 Hydrants | 38,500 | -25.32% | 39,130 | 1.64% | 39,703 | 1.46% | 40,287 | 1.47% | 40,882 | 1.48% | 41,490 | 1.49% |
| 58 | | | | | | | | | | | | | | |
| 59 | | OTHER COMMON SERVICES | | | | | | | | | | | | |
| 60 | | 64194 Special Water Work Orders | - | -100.00% | - | | - | | - | | - | | - | |
| 61 | | | | | | | | | | | | | | |
| 62 | | WATER SUPPLY SYSTEM | 1,402,646 | -3.20% | 1,483,330 | 5.75% | 1,466,372 | -1.14% | 1,519,779 | 3.64% | 1,503,559 | -1.07% | 1,557,720 | 3.60% |
| 63 | | | | | | | | | | | | | | |


| | A | B | AM | AN | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX |
|----|---|--|-------------------------|---------------------|-------------------------|---------------------|-------------------------|---------------------|-------------------------|---------------------|-------------------------|---------------------|-------------------------|---------------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | WATER REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 4 | | | <i>Amended (2)</i> | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | |
| 64 | | FISCAL SERVICES | | | | | | | | | | | | |
| 65 | | | | | | | | | | | | | | |
| 66 | | DEBT | | | | | | | | | | | | |
| 67 | 68120 | Interest Payments On Debentures | 44,000 | 0.00% | 44,000 | 0.00% | 44,000 | 0.00% | 44,000 | 0.00% | 44,000 | 0.00% | 44,000 | 0.00% |
| 68 | 68130 | Principal Payments On Debentures | 38,743 | 0.00% | 38,743 | 0.00% | 38,743 | 0.00% | 38,743 | 0.00% | 38,743 | 0.00% | 38,743 | 0.00% |
| 69 | | <u>DEBT</u> | <u>82,743</u> | | <u>82,743</u> | | <u>82,743</u> | | <u>82,743</u> | | <u>82,743</u> | | <u>82,743</u> | |
| 70 | | | | | | | | | | | | | | |
| 71 | | TRANSFERS TO FUNDS AND RESERVES | | | | | | | | | | | | |
| 72 | 68211 | Transfer To Capital Reserves | - | | - | | - | | - | | - | | - | |
| 73 | 68220 | Transfers To Water Capital Fund | 1,508,276 | 219.21% | 2,035,276 | 34.94% | 1,170,000 | -42.51% | 1,340,000 | 14.53% | 582,000 | -56.57% | 480,000 | -17.53% |
| 74 | 68230 | Transfer to Infrastructure Capital Reserve | 347,205 | -65.84% | 69,808 | -79.89% | 1,133,700 | 1524.03% | 1,101,033 | -2.88% | 2,075,531 | 88.51% | 2,207,488 | 6.36% |
| 75 | 68910 | Debt Reserve Fund Transfer | 3,300 | 0.00% | 3,300 | 0.00% | 3,300 | 0.00% | 3,300 | 0.00% | 3,300 | 0.00% | 3,300 | 0.00% |
| 76 | | <u>TRANSFERS</u> | <u>1,858,781</u> | <u>24.56%</u> | <u>2,108,384</u> | <u>13.43%</u> | <u>2,307,000</u> | <u>9.42%</u> | <u>2,444,333</u> | <u>5.95%</u> | <u>2,660,831</u> | <u>8.86%</u> | <u>2,690,788</u> | <u>1.13%</u> |
| 77 | | | | | | | | | | | | | | |
| 78 | | FISCAL SERVICES | 1,941,524 | 23.27% | 2,191,127 | 12.86% | 2,389,743 | 9.06% | 2,527,076 | 5.75% | 2,743,574 | 8.57% | 2,773,531 | 1.09% |
| 79 | | | | | | | | | | | | | | |
| 80 | | <u>EXCESS OF REVENUE OVER EXPENSE</u> | <u>0</u> | | <u>-</u> | | <u>-</u> | | <u>-</u> | | <u>-</u> | | <u>-</u> | |
| 81 | | | | | | | | | | | | | | |
| 82 | | <u>WATER FUND EXPENSE</u> | <u>3,344,170</u> | <u>9.79%</u> | <u>3,674,457</u> | <u>9.88%</u> | <u>3,856,115</u> | <u>4.94%</u> | <u>4,046,855</u> | <u>4.95%</u> | <u>4,247,133</u> | <u>4.95%</u> | <u>4,331,251</u> | <u>1.98%</u> |
| 83 | | | | | | | | | | | | | | |


| | A | B | AM | AN | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX |
|----|--|--|--------------------|---------------|------------------|----------------|------------------|---------------|------------------|--------------|------------------|--------------|------------------|--------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | SEWER REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 4 | | | <i>Amended (2)</i> | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | |
| 7 | | SALES OF SERVICE | | | | | | | | | | | | |
| 8 | | | | | | | | | | | | | | |
| 9 | | 94421 Sewer Fees | 2,888,332 | 17.53% | 2,942,397 | 1.87% | 2,997,544 | 1.87% | 3,053,793 | 1.88% | 3,111,167 | 1.88% | 3,169,689 | 1.88% |
| 10 | | 94431 Sewer Connections | 37,002 | 10.00% | 37,742 | 2.00% | 38,497 | 2.00% | 39,267 | 2.00% | 40,052 | 2.00% | 40,853 | 2.00% |
| 11 | | 94432 Service Charges Sundry | 3,674 | 10.00% | 3,747 | 2.00% | 3,822 | 2.00% | 3,898 | 1.99% | 3,976 | 2.00% | 4,056 | 2.01% |
| 12 | | 94433 User Charges | 16,900 | 10.00% | 17,238 | 2.00% | 17,583 | 2.00% | 17,934 | 2.00% | 18,293 | 2.00% | 18,659 | 2.00% |
| 13 | | | | | | | | | | | | | | |
| 14 | | OTHER SERVICES | | | | | | | | | | | | |
| 15 | | 94441 Sewage Disposal Fees | 11,992 | 10.00% | 12,232 | 2.00% | 12,477 | 2.00% | 12,726 | 2.00% | 12,981 | 2.00% | 13,241 | 2.00% |
| 16 | | SALES OF SERVICE | 2,957,900 | 17.34% | 3,013,356 | 1.87% | 3,069,923 | 1.88% | 3,127,618 | 1.88% | 3,186,469 | 1.88% | 3,246,498 | 1.88% |
| 17 | | | | | | | | | | | | | | |
| 18 | | OTHER REVENUE FROM OWN SOURCE | | | | | | | | | | | | |
| 19 | | | | | | | | | | | | | | |
| 20 | | 95590 Interest Income | 12,000 | 1100.00% | 12,000 | 0.00% | 12,000 | 0.00% | 12,000 | 0.00% | 12,000 | 0.00% | 12,000 | 0.00% |
| 21 | | 95611 Sewer Penalty | 20,000 | 44.99% | 20,000 | 0.00% | 20,000 | 0.00% | 20,000 | 0.00% | 20,000 | 0.00% | 20,000 | 0.00% |
| 22 | | 91210 Sewer Local Improvement Charges | 45,208 | 10.00% | 3,200 | -92.92% | 3,200 | 0.00% | 3,200 | 0.00% | 3,200 | 0.00% | 3,200 | 0.00% |
| 23 | | OTHER REVENUE | 77,208 | 38.14% | 35,200 | -54.41% | 35,200 | 0.00% | 35,200 | 0.00% | 35,200 | 0.00% | 35,200 | 0.00% |
| 24 | | | | | | | | | | | | | | |
| 29 | | OTHER TRANSFERS | | | | | | | | | | | | |
| 30 | | 99110 Transfer from Capital Reserve-Gas Tax | 40,000 | 0.00% | 46,000 | 15.00% | 46,000 | 0.00% | 46,000 | 0.00% | 46,000 | 0.00% | 46,000 | 0.00% |
| 31 | | 99111 Transfers from Reserves & Allowances | - | | 280,000 | | - | | - | | - | | - | |
| 32 | | 99114 Operating Funds from Prior Year | - | | - | | - | | - | | - | | - | |
| 33 | | 99211 Contribution (To) From General Revenue | - | | - | | - | | - | | - | | - | |
| 34 | | | | | | | | | | | | | | |
| 35 | | SEWER FUND REVENUE | 3,075,108 | 17.52% | 3,374,556 | 9.74% | 3,151,123 | -6.62% | 3,208,818 | 1.83% | 3,267,669 | 1.83% | 3,327,698 | 1.84% |
| 36 | | | | | | | | | | | | | | |


| | A | B | AM | AN | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX |
|----|--|---|--------------------|---------------|------------------|--------------|------------------|--------------|------------------|--------------|------------------|--------------|------------------|--------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | SEWER REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 4 | | | <i>Amended (2)</i> | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | |
| 37 | | SEWER SYSTEM | | | | | | | | | | | | |
| 38 | | | | | | | | | | | | | | |
| 39 | | ADMINISTRATION | | | | | | | | | | | | |
| 40 | | 104210 Sewer Administration & Other | 291,990 | 87.17% | 291,900 | -0.03% | 291,900 | 0.00% | 291,900 | 0.00% | 291,900 | 0.00% | 291,900 | 0.00% |
| 41 | | | | | | | | | | | | | | |
| 42 | | ENGINEERING SERVICES | | | | | | | | | | | | |
| 43 | | 104221 Consulting Services | 25,000 | -37.50% | 31,000 | 24.00% | 31,000 | 0.00% | 31,000 | 0.00% | 31,000 | 0.00% | 31,000 | 0.00% |
| 44 | | | | | | | | | | | | | | |
| 45 | | SEWER SYSTEM ADMINISTRATION | | | | | | | | | | | | |
| 46 | | 104233 Customer Service Requests | 122,400 | 2.00% | 122,825 | 0.35% | 125,281 | 2.00% | 127,787 | 2.00% | 130,342 | 2.00% | 132,949 | 2.00% |
| 47 | | 104236 Small Tools/Equipment/Supplies | 15,300 | 2.00% | 13,931 | -8.95% | 14,049 | 0.85% | 14,170 | 0.86% | 14,293 | 0.87% | 14,419 | 0.88% |
| 48 | | | | | | | | | | | | | | |
| 49 | | SEWER COLLECTION SYSTEM | | | | | | | | | | | | |
| 50 | | 104240 Sewage Collection System Main | 100,000 | -50.02% | 114,500 | 14.50% | 115,700 | 1.05% | 116,924 | 1.06% | 118,172 | 1.07% | 119,446 | 1.08% |
| 51 | | 104241 Sewer Service Connections | 181,500 | 6.68% | 182,475 | 0.54% | 184,725 | 1.23% | 187,019 | 1.24% | 189,359 | 1.25% | 191,747 | 1.26% |
| 52 | | | | | | | | | | | | | | |
| 53 | | SEWER LIFT STATIONS | | | | | | | | | | | | |
| 54 | | 104260 Sewage Lift Stations | 167,600 | -21.50% | 160,806 | -4.05% | 163,987 | 1.98% | 167,240 | 1.98% | 170,569 | 1.99% | 173,085 | 1.48% |
| 55 | | | | | | | | | | | | | | |
| 56 | | SEWER TREATMENT AND DISPOSAL | | | | | | | | | | | | |
| 57 | | 104280 Sewage Treatment | 287,000 | -2.71% | 293,413 | 2.23% | 299,786 | 2.17% | 306,333 | 2.18% | 313,059 | 2.20% | 319,994 | 2.22% |
| 58 | | | | | | | | | | | | | | |
| 59 | | OTHER COMMON SERVICES | | | | | | | | | | | | |
| 60 | | 104294 Special Work Orders | 2,000 | -20.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% |
| 61 | | SEWER SYSTEM | 1,192,790 | -1.60% | 1,212,850 | 1.68% | 1,228,428 | 1.28% | 1,244,373 | 1.30% | 1,260,694 | 1.31% | 1,276,540 | 1.26% |
| 62 | | | | | | | | | | | | | | |


| | A | B | AM | AN | AO | AP | AQ | AR | AS | AT | AU | AV | AW | AX |
|----|--|--|--------------------|---------------|------------------|---------------|------------------|----------------|------------------|--------------|------------------|--------------|------------------|--------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | | | | | | |
| 2 | | SEWER REVENUE FUND - 5 YEAR PLAN | | | | | | | | | | | | |
| 3 | | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | |
| 4 | | | <i>Amended (2)</i> | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | |
| 63 | | FISCAL SERVICES | | | | | | | | | | | | |
| 64 | | | | | | | | | | | | | | |
| 65 | | DEBT | | | | | | | | | | | | |
| 66 | 108120 | Interest Payments On Debentures | 252,925 | 42.77% | 252,925 | 0.00% | 252,925 | 0.00% | 252,925 | 0.00% | 252,925 | 0.00% | 252,925 | 0.00% |
| 67 | 108130 | Principal Payments On Debentures | 187,932 | 37.89% | 187,932 | 0.00% | 187,932 | 0.00% | 187,932 | 0.00% | 187,932 | 0.00% | 187,932 | 0.00% |
| 68 | | TOTAL DEBT | 440,857 | 40.65% | 440,857 | 0.00% | 440,857 | 0.00% | 440,857 | 0.00% | 440,857 | 0.00% | 440,857 | 0.00% |
| 69 | | | | | | | | | | | | | | |
| 70 | | TRANSFER TO FUNDS AND RESERVES | | | | | | | | | | | | |
| 71 | 108220 | Transfer To Sewer Capital Fund | 580,000 | 286.67% | 450,000 | -22.41% | 600,000 | 33.33% | 700,000 | 16.67% | 550,000 | -21.43% | 160,000 | -70.91% |
| 72 | 108910 | Debt Reserve Fund Transfer | 2,000 | 100.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% | 2,000 | 0.00% |
| 73 | 108211 | Transfer to Reserves & Allowances | - | | - | | - | | - | | - | | - | |
| 74 | 108920 | Transfer to Infrastructure Capital Reserve | 859,461 | | 1,268,849 | | 879,838 | | 821,588 | | 1,014,118 | 23.43% | 1,448,301 | 42.81% |
| 75 | | TRANSFERS | 1,441,461 | 32.13% | 1,720,849 | 19.38% | 1,481,838 | -13.89% | 1,523,588 | 2.82% | 1,566,118 | 2.79% | 1,610,301 | 2.82% |
| 76 | | | | | | | | | | | | | | |
| 77 | | FISCAL SERVICES | 1,882,318 | 34.03% | 2,161,706 | 14.84% | 1,922,695 | -11.06% | 1,964,445 | 2.17% | 2,006,975 | 2.16% | 2,051,158 | 2.20% |
| 78 | | | | | | | | | | | | | | |
| 79 | | EXCESS OF REVENUE OVER EXPENSE | (0) | | - | | - | | - | | - | | - | |
| 80 | | | | | | | | | | | | | | |
| 81 | | SEWER FUND EXPENSES | 3,075,108 | 17.52% | 3,374,556 | 9.74% | 3,151,123 | -6.62% | 3,208,818 | 1.83% | 3,267,669 | 1.83% | 3,327,698 | 1.84% |
| 82 | | | | | | | | | | | | | | |


| | A | B | M | N | O | P | Q | R | S |
|----|---|---|---------------|--------------------|-------------|-------------|-------------|-------------|-------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | |
| 2 | | PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 5 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 6 | | RECEIPTS | | | | | | | |
| 7 | | Investment Income | \$ 1,531 | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 2,500 |
| 8 | | Sale of Parkland | \$ 163,000 | 61,500 | - | - | - | - | - |
| 9 | | Parkland Dedication Deposits | - | - | - | - | - | - | - |
| 10 | | Historical correction | - | 14,113 | - | - | - | - | - |
| 11 | | | 164,531 | 78,113 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 12 | | | | | | | | | |
| 13 | | EXPENSES | | | | | | | |
| 14 | | Acquisition of Parkland | - | - | - | - | - | - | - |
| 15 | | | | | | | | | |
| 16 | | | - | - | - | - | - | - | - |
| 17 | | | | | | | | | |
| 18 | | REVENUE OVER (UNDER) EXPENSES | 164,531 | 78,113 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 19 | | | | | | | | | |
| 20 | | | | | | | | | |
| 21 | | | | | | | | | |
| 22 | | FUND EQUITY - ENDING | \$ 202,061 | \$ 280,174 | \$ 282,674 | \$ 285,174 | \$ 287,674 | \$ 290,174 | \$ 292,674 |
| 23 | | Note: Restricted funds \$163,000 until 2021 | | | | | | | |


| | A | B | O | P | Q | R | S | T | U |
|----|---|---|---------------|--------------------|-------------|-------------|-------------|-------------|-------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | |
| 2 | | CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| 6 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 7 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 8 | | RECEIPTS | | | | | | | |
| 9 | | Investment Income | 34,608 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 10 | | New Deal Gas Tax Funds | 516,306 | 1,556,568 | 1,254,398 | 872,665 | 689,401 | 158,953 | 59,522 |
| 11 | | Miscellaneous | 14,470 | 60,849 | 80,978 | 80,000 | 80,000 | 80,000 | 80,000 |
| 12 | | | 565,384 | 1,622,417 | 1,340,376 | 957,665 | 774,401 | 243,953 | 144,522 |
| 13 | | | | | | | | | |
| 14 | | | | | | | | | |
| 15 | | EXPENSES | | | | | | | |
| 16 | | Gas Tax - capital projects | 516,306 | 1,516,568 | 1,214,398 | 832,665 | 643,401 | 118,953 | 19,522 |
| 17 | | Gas Tax - operating (capacity bldg) | - | 40,000 | 40,000 | 40,000 | 46,000 | 40,000 | 40,000 |
| 18 | | Capital Expenditures - Special | 228,555 | 70,000 | - | - | - | - | - |
| 19 | | Capital Expenditures | - | - | - | - | - | - | - |
| 20 | | | 744,861 | 1,626,568 | 1,254,398 | 872,665 | 689,401 | 158,953 | 59,522 |
| 21 | | | | | | | | | |
| 22 | | REVENUE OVER EXPENSES | (179,477) | (4,151) | 85,978 | 85,000 | 85,000 | 85,000 | 85,000 |
| 23 | | | | | | | | | |
| 24 | | | | | | | | | |
| 25 | | | | | | | | | |
| 26 | | FUND EQUITY - ENDING | \$ 248,116 | \$ 243,965 | \$ 329,943 | \$ 414,943 | \$ 499,943 | \$ 584,943 | \$ 669,943 |
| 27 | | | | | | | | | |


| | A | B | O | P | Q | R | S | T | U |
|----|---|---|---|--------------------|-------------|-------------|-------------|-------------|-------------|
| 1 | | | | | | | | | |
| 2 | |  | CITY OF PORT ALBERNI | | | | | | |
| 3 | | | EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| 6 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 7 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 8 | | Sale of Equipment | 5,849 | 114,000 | - | - | - | - | - |
| 9 | | Investment Income | 51,201 | 55,000 | 46,000 | 46,000 | 45,000 | 40,000 | 30,000 |
| 10 | | Transfers from General Revenue | 30,000 | 54,000 | 64,000 | 64,000 | 64,000 | 34,000 | - |
| 11 | | Contributions - ERRF Schedule | 743,180 | 797,001 | 806,710 | 829,618 | 853,508 | 881,505 | 938,159 |
| 12 | | | 830,230 | 1,020,001 | 916,710 | 939,618 | 962,508 | 955,505 | 968,159 |
| 13 | | | | | | | | | |
| 14 | | | | | | | | | |
| 15 | | EXPENSES | | | | | | | |
| 16 | | Transfer to Capital Works Bylaw | - | - | - | - | - | - | - |
| 17 | | Equipment Purchases | 208,955 | 1,275,867 | 406,800 | 780,100 | 2,658,100 | 2,201,600 | 699,400 |
| 18 | | | 208,955 | 1,275,867 | 406,800 | 780,100 | 2,658,100 | 2,201,600 | 699,400 |
| 19 | | | | | | | | | |
| 20 | | REVENUE OVER EXPENSES | 621,275 | (255,866) | 509,910 | 159,518 | (1,695,592) | (1,246,095) | 268,759 |
| 21 | | | | | | | | | |
| 22 | | | | | | | | | |
| 23 | | | | | | | | | |
| 24 | | | | | | | | | |
| 25 | | FUND EQUITY - ENDING | 5,602,947 | 5,347,081 | 5,856,991 | 6,016,509 | 4,320,917 | 3,074,822 | 3,343,581 |
| 26 | | | | | | | | | |

| | A | B | O | P | Q | R | S | T | U |
|----|---|---|---------------|--------------------|-------------|-------------|-------------|-------------|-------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | |
| 2 | | LAND SALE RESERVE FUND - 5 YEAR PLAN | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 5 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 6 | | RECEIPTS | | | | | | | |
| 7 | | Sale of Property | 446,216 | 308,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 8 | | Investment Income | 9,211 | 5,000 | 7,500 | 7,500 | 8,000 | 8,500 | 9,500 |
| 9 | | Transfer from RCMP Surplus | 132,681 | - | - | - | - | - | - |
| 10 | | Transfer from Off Street Parking Res | - | - | - | - | - | - | - |
| 11 | | | 588,108 | 313,000 | 107,500 | 107,500 | 108,000 | 108,500 | 109,500 |
| 12 | | | | | | | | | |
| 13 | | EXPENSES | | | | | | | |
| 14 | | Transfer to Other Funds | - | - | - | - | - | - | - |
| 15 | | Acquisitions and Expenses | 412,292 | 255,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 16 | | | 412,292 | 255,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 17 | | | | | | | | | |
| 18 | | REVENUE OVER EXPENSES | 175,816 | 58,000 | 57,500 | 57,500 | 58,000 | 58,500 | 59,500 |
| 19 | | | | | | | | | |
| 20 | | | | | | | | | |
| 21 | | | | | | | | | |
| 22 | | FUND EQUITY - ENDING | 675,476 | 733,476 | 790,976 | 848,476 | 906,476 | 964,976 | 1,024,476 |
| 23 | | Note: Restricted funds \$252,331 until 2019 | | | | | | | |

| | A | B | G | H | I | J | K | L | M |
|----|---|--|----------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | |
| 2 | | DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 5 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 6 | | RECEIPTS | | | | | | | |
| 7 | | Contributions | 26,556 | 43,500 | 100,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 8 | | Investment Income | 1,614 | 2,000 | 2,000 | 3,000 | 3,500 | 3,500 | 3,500 |
| 9 | | | <u>28,169</u> | <u>45,500</u> | <u>102,000</u> | <u>18,000</u> | <u>18,500</u> | <u>18,500</u> | <u>18,500</u> |
| 10 | | | | | | | | | |
| 11 | | EXPENSES | | | | | | | |
| 12 | | Transfer to Other Funds | - | - | - | - | - | - | - |
| 13 | | Acquisitions and Expenses | - | - | - | - | - | - | - |
| 14 | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| 15 | | | | | | | | | |
| 16 | | REVENUE OVER EXPENSES | <u>28,169</u> | <u>45,500</u> | <u>102,000</u> | <u>18,000</u> | <u>18,500</u> | <u>18,500</u> | <u>18,500</u> |
| 17 | | | | | | | | | |
| 18 | | | | | | | | | |
| 19 | | FUND EQUITY - ENDING | <u>189,477</u> | <u>234,977</u> | <u>336,977</u> | <u>354,977</u> | <u>373,477</u> | <u>391,977</u> | <u>410,477</u> |
| 20 | | | | | | | | | |
| 21 | | | | | | | | | |

| | A | B | F | G | H | I | J | K | L |
|----|---|--|-----------------|--------------------|------------------|----------------|----------------|----------------|----------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | |
| 2 | | CARBON TRUST RESERVE FUND - 5 YEAR PLAN | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 5 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 6 | | RECEIPTS | | | | | | | |
| 7 | | Contributions | 92,055 | 97,000 | 93,700 | 93,700 | 93,700 | 93,700 | 93,700 |
| 8 | | Investment Income | 4,642 | 4,000 | 5,000 | 1,000 | 2,000 | 3,000 | 4,000 |
| 9 | | | <u>96,697</u> | <u>101,000</u> | <u>98,700</u> | <u>94,700</u> | <u>95,700</u> | <u>96,700</u> | <u>97,700</u> |
| 10 | | | | | | | | | |
| 11 | | EXPENSES | | | | | | | |
| 12 | | Transfer to Other Funds | - | - | - | - | - | - | - |
| 13 | | Projects and Expenses | 163,917 | 29,700 | 319,230 | - | 22,600 | - | - |
| 14 | | | <u>163,917</u> | <u>29,700</u> | <u>319,230</u> | <u>-</u> | <u>22,600</u> | <u>-</u> | <u>-</u> |
| 15 | | | | | | | | | |
| 16 | | REVENUE OVER EXPENSES | <u>(67,220)</u> | <u>71,300</u> | <u>(220,530)</u> | <u>94,700</u> | <u>73,100</u> | <u>96,700</u> | <u>97,700</u> |
| 17 | | | | | | | | | |
| 18 | | | | | | | | | |
| 19 | | | | | | | | | |
| 20 | | FUND EQUITY - ENDING | <u>273,898</u> | <u>345,198</u> | <u>124,668</u> | <u>219,368</u> | <u>292,468</u> | <u>389,168</u> | <u>486,868</u> |
| 21 | | | | | | | | | |

| | A | B | E | F | G | H | I | J | K |
|----|---|--|---------------|--------------------|-------------|-------------|-------------|-------------|-------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | |
| 2 | | ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 5 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 6 | | RECEIPTS | | | | | | | |
| 7 | | Dividends Received | 100,000 | 50,000 | - | - | - | - | - |
| 8 | | Investment Income | 534 | - | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 9 | | | 100,534 | 50,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 10 | | | | | | | | | |
| 11 | | | | | | | | | |
| 12 | | EXPENSES | | | | | | | |
| 13 | | Transfer to Other Funds | - | - | - | - | - | - | - |
| 14 | | Projects and Expenses | 58,400 | - | - | - | - | - | - |
| 15 | | | 58,400 | - | - | - | - | - | - |
| 16 | | | | | | | | | |
| 17 | | REVENUE OVER EXPENSES | 42,134 | 50,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 18 | | | | | | | | | |
| 19 | | | | | | | | | |
| 20 | | FUND EQUITY - ENDING | 104,620 | 154,620 | 156,120 | 157,620 | 159,120 | 160,620 | 162,120 |
| 21 | | | | | | | | | |

| | A | B | O | P | Q | R | S | T | U |
|----|---|--|----------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| 1 |  | CITY OF PORT ALBERNI | | | | | | | |
| 2 | | CEMETERY TRUST FUND - 5 YEAR PLAN | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| 6 | | | <i>Actual</i> | <i>Amended (2)</i> | | | | | |
| 7 | | RECEIPTS | | | | | | | |
| 8 | | Sale Proceeds | 3,175 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 9 | | Investment Income | 2,412 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 10 | | | <u>5,587</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> |
| 11 | | | | | | | | | |
| 12 | | EXPENSES | | | | | | | |
| 13 | | Transfer to General Revenue | 12,047 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 14 | | | | | | | | | |
| 15 | | | | | | | | | |
| 16 | | REVENUE OVER EXPENDITURE | <u>(6,460)</u> | <u>3,000</u> | <u>3,000</u> | <u>3,000</u> | <u>3,000</u> | <u>3,000</u> | <u>3,000</u> |
| 17 | | | | | | | | | |
| 18 | | | | | | | | | |
| 19 | | FUND EQUITY - ENDING | <u>148,890</u> | <u>151,890</u> | <u>154,890</u> | <u>157,890</u> | <u>160,890</u> | <u>163,890</u> | <u>166,890</u> |
| 20 | | | | | | | | | |

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P |
|------|--------------------|--|-----------------|------------------------|-------------------------|--|-------------|--|----------------|----------------------------------|--------------|-----------------------------|----------------------|----------------------|---|---|
| 1070 | | | | | | | | | | | | | | | | |
| 1071 | | | | | | | | | | | | | | | | |
| 1072 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1073 | | 2018 Capital Projects Budget | | | | | | | | | | | | | | |
| 1074 | | | | | | | | | | | | | | | | |
| 1075 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1076 | | | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1077 | | | Cost | General Revenue | | | | | | | | | | | | |
| 1078 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue | Sewer Revenue | | |
| 1079 | | ADMINISTRATION | | | | | | | | | | | | | | |
| 1080 | | Purchases/Equipment Replacement | 63,600 | - | | | 63,600 | | | | | | | | | |
| 1081 | | Purchases/Equipment Replacement | 53,230 | | Cfwd fr 2017; appr 2016 | | | | | | 53,230 | Carbon Trust | | | | |
| 1082 | | Mapping and GIS Software (Asset Mgmt Planning) | 17,345 | | not capital | | | | 17,345 | | | | | | | |
| 1083 | | | 134,175 | - | - | - | 63,600 | - | 17,345 | - | 53,230 | - | - | - | - | - |
| 1084 | | | | | | | | | | | | | | | | |
| 1085 | | FIRE DEPARTMENT | | | | | | | | | | | | | | |
| 1092 | | Replace 1998 Jordair Compressor | 59,700 | - | | | 59,700 | | | | | | | | | |
| 1093 | | Replace Gas Detection Equipment | 10,000 | 10,000 | | | | | | | | | | | | |
| 1094 | | Replace Firehall Generator | 60,000 | | Cfwd fr 2017; appr 2016 | | 60,000 | ERRF pay back x 5 yrs, ERRF future yrs | | | | | | | | |
| 1095 | | | 129,700 | 10,000 | - | - | 119,700 | - | - | - | - | - | - | - | - | - |
| 1096 | | | | | | | | | | | | | | | | |
| 1097 | | TRANSPORTATION SERVICES | | | | | | | | | | | | | | |
| 1098 | | Replace 2003 Ford 1/2 T #168 with 4x4 | 35,000 | | | | 35,000 | | | | | | | | | |
| 1099 | | Replace 2004 Ford F350 #169 | 62,200 | | | | 62,200 | | | | | | | | | |
| 1100 | | Replace 2005 Ford Ranger 4X4 Pickup #170 | 36,300 | | | | 36,300 | | | | | | | | | |
| 1103 | | Replace 2003 Chev 1 T Comp Body #518 | 90,000 | | | | 90,000 | | | | | | | | | |
| 1104 | | Purchase Electric Vehicle | 60,000 | | | | | | | | 60,000 | Carbon Trust | | | | |
| 1105 | | | | | | | | | | | | | | | | |
| 1106 | | | 283,500 | - | - | - | 223,500 | - | - | - | 60,000 | - | - | - | - | - |
| 1107 | | | | | | | | | | | | | | | | |
| 1108 | | PAVING & ROAD CONSTRUCTION | | | | | | | | | | | | | | |
| 1112 | 17410 | Coal Creek Storm/Sani Paving Phase 2 (ptp, storm, sani) | 130,000 | - | 130,000 | Appr 2017, cfwd | | | | | | | | | | |
| 1113 | 17412 | Athol St-3rd to 4th Apt Bldg Development 100m (ptp, st, wtr) | 35,000 | | | Appr 2017, cfwd | | | 17,118 | | 17,882 | | | | | |
| 1114 | 17411 | Paving Argyle 17th-21st Ave Cowichan Water Main Replacement Project 450m (ptp wtr) | - | - | - | Appr 2017, cfwd; project moved to water \$100K (paving patch only) | | | | | | | | | | |
| 1115 | | 6th Ave-Argyle St to Melrose 735m (ptp, st, wtr, sani) | 500,000 | 200,000 | 100,000 | \$100K reserve tfd fr Argyle 17th-21st project | | | 200,000 | | | | | | | |
| 1119 | | 6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani) | 280,000 | | | | | | | | 280,000 | MFA Surplus | | | | |
| 1120 | 18401 | N Park Drive-7th Ave to 10th Ave (storm, sani) | 60,000 | | | | | | 60,000 | | | | | | | |
| 1122 | | | | | | | | | | | | | | | | |
| 1123 | | | | | | | | | | | | | | | | |
| 1124 | | | 1,005,000 | 200,000 | 230,000 | - | - | - | 277,118 | - | 297,882 | - | - | - | - | - |
| 1125 | | | | | | | | | | | | | | | | |
| 1126 | | TRAFFIC UPGRADES | | | | | | | | | | | | | | |
| 1128 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1129 | | | | | | | | | | | | | | | | |
| 1130 | | | | | | | | | | | | | | | | |

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P |
|------|------------------------------|--|-----------|-----------------|--|-----------------|---------|-----------|-----------|--|---------|---------------|---------------|----------|---------------|----------|
| 1131 | City of Port Alberni | | | | | | | | | | | | | | | |
| 1132 | 2018 Capital Projects Budget | | | | | | | | | | | | | | | |
| 1133 | | | | | | | | | | | | | | | | |
| 1134 | Project No. | Capital Project | | Funding Sources | | | | | | | | | | | | |
| 1135 | | | Budgeted | General Revenue | | | | | | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | |
| 1136 | | | Cost | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Assistance | Other | Reserves | Operating | Reserves | Operating | Reserves |
| 1137 | | STORM | | | | | | | | | | | | | | |
| 1138 | | Replacements & Upgrades | | | | | | | | | | | | | | |
| 1139 | 18400 | Small Capital Storm Main Replacements | 100,000 | | | | | | 100,000 | | | | | | | |
| 1140 | 17422 | Hilton Ave Culvert Replacement | 25,000 | | Appr 2017, cfwd | | | | 25,000 | | | | | | | |
| 1141 | 18402 | North Park Dr-7th Ave to 10th Ave 330m | 150,000 | 75,000 | | | | | 75,000 | | | | | | | |
| 1144 | | 6th Ave-Argyle St to Melrose 735m (ptp, st, wtr, sani) | 400,000 | 175,000 | | | | | 225,000 | | | | | | | |
| 1145 | | 6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani) | 150,000 | | | | | | 150,000 | | | | | | | |
| 1146 | 17420 | Athol St-3rd to 4th Apt Bldg Development 100m (ptp, st, wtr) | 55,000 | | Appr 2017, cfwd | | | | 43,435 | | 11,565 | | | | | |
| 1147 | | | | | | | | | | | | | | | | |
| 1148 | | New Main Installs | | | | | | | | | | | | | | |
| 1151 | 17426 | Coal Creek Storm/Sani Phase 2 (ptp, storm, sani) | 244,000 | | Appr 2017, cfwd | | | | 244,000 | Pending Climate Change Innovation Fund grant | | | | | | |
| 1152 | | | | | | | | | | | | | | | | |
| 1153 | | | | | | | | | | | | | | | | |
| 1154 | | | 1,124,000 | 250,000 | - | - | - | - | 862,435 | - | 11,565 | - | - | - | - | - |
| 1155 | | | | | | | | | | | | | | | | |
| 1156 | | WORKS-OTHER | | | | | | | | | | | | | | |
| 1161 | 17432 | Argyle St Creative Crosswalks | 6,000 | | 5,000 | Appr 2017, cfwd | | | | | 1,000 | | | | | |
| 1162 | | Solar Installation | 100,000 | | Approved by Council motion Jan 8 2018 | | | | | | | 100,000 | Carbon Trust | | | |
| 1163 | 17431 | Stamp Ave Multi Use Path-Redford to Roger 2017 | 200,000 | | Approved 2017 | | | | | 100,000 | | 100,000 | Carbon Trust | | | |
| 1164 | | Traffic Light Controller 10th & Redford | 25,000 | 25,000 | | | | | | | | | | | | |
| 1165 | | Fencing-Fall Fairgrounds Roger Creek Embankment | 25,000 | 12,500 | | | | | | | 12,500 | Fall Fair Soc | | | | |
| 1166 | | | | | | | | | | | | | | | | |
| 1167 | | | 356,000 | 37,500 | 5,000 | - | - | - | - | 100,000 | 213,500 | - | - | - | - | - |
| 1168 | | | | | | | | | | | | | | | | |
| 1169 | | PARKS | | | | | | | | | | | | | | |
| 1176 | | Blair Park Playground Surface | 40,000 | 40,000 | | | | | | | | | | | | |
| 1177 | | Blair Park-Resurface Spray Park and Drainage Repair | 75,000 | 55,000 | | | | | | | 20,000 | MFA Surplus | | | | |
| 1178 | | Harbour Quay Playground Surface | 40,000 | 40,000 | | | | | | | | | | | | |
| 1180 | | Harbour Quay-Playground Area Windbreak | 25,000 | | | | | | | | 25,000 | HQ Reserve | | | | |
| 1181 | | Millstone Park-Completion | 25,000 | 25,000 | | | | | | | | | | | | |
| 1182 | | | | | | | | | | | | | | | | |
| 1183 | | | | | | | | | | | | | | | | |
| 1184 | | | 205,000 | 160,000 | - | - | - | - | - | - | 45,000 | - | - | - | - | - |
| 1185 | | | | | | | | | | | | | | | | |
| 1186 | | CULTURAL SERVICES | | | | | | | | | | | | | | |
| 1187 | | McLean Mill Capital Projects | 124,900 | 95,000 | | | | | | | 29,900 | | | | | |
| 1188 | | | 124,900 | 95,000 | - | - | - | - | - | - | 29,900 | - | - | - | - | - |
| 1189 | | | | | | | | | | | | | | | | |
| 1190 | | PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | |
| 1191 | | Aquatic Centre-Water Bottle Filling Station | 6,000 | | | | | | | | 6,000 | Carbon Trust | | | | |
| 1195 | | Curling Club Ice Plant Replacement | - | | Committed Feb 2018; moved to 2019 \$80K | | | | | - | | - | Curling Club | | | |
| 1196 | 17442 | Gyro Youth Centre Wheelchair Ramp | 35,000 | | Appr 2017, cfwd | | | | 17,500 | 17,500 | | | | | | |
| 1197 | | Gyro Youth Centre Perimeter Drains & Walkway | 40,000 | | | | | | 40,000 | | | | | | | |
| 1198 | | Gyro Youth Centre Upgrades-Cda 150 | 75,000 | | - moved fr 2017 | | | | | 50,000 | 25,000 | | | | | |
| 1200 | | Multiplex Ice Plant Chiller | - | | - Removed \$175K; \$50K gen rev; \$125K Carbon Trust | | | | | | | - | Carbon Trust | | | |
| 1201 | | Recreation Park Revitalization Phase 2 | 160,000 | | 22,500 | PRH cap reserve | | | | 122,500 | 15,000 | | | | | |
| 1202 | | Bob Dailey Stadium-Engineering Assessment Main | | | | | | | | | | | | | | |
| 1204 | | Support Posts | 10,000 | | 10,000 | PRH cap reserve | | | | | | | | | | |
| 1204 | | City Hall Reno Phase 1-Flooring | 71,000 | 71,000 | | | | | | | | | | | | |
| 1205 | | | | | | | | | | | | | | | | |
| 1206 | | | | | | | | | | | | | | | | |
| 1207 | | | 397,000 | 71,000 | 32,500 | - | - | - | 57,500 | 190,000 | 46,000 | - | - | - | - | - |
| 1208 | | | | | | | | | | | | | | | | |
| 1209 | | TOTAL GENERAL CAPITAL | 3,759,275 | 823,500 | 267,500 | - | 406,800 | - | 1,214,398 | 290,000 | 757,077 | - | - | - | - | - |

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P |
|------|--------------------|---|-------------------|------------------------|-----------------|------------------|----------------|------------------|------------------|----------------------------------|----------------|-----------------------------|----------------------|----------------------|------------------|-----------------|
| 1210 | | | | | | | | | | | | | | | | |
| 1211 | | | | | | | | | | | | | | | | |
| 1212 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1213 | | 2018 Capital Projects Budget | | | | | | | | | | | | | | |
| 1214 | | | | | | | | | | | | | | | | |
| 1215 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1216 | | | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1217 | | | Cost | General Revenue | | | | | | | | | | | | |
| 1218 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue | Sewer Revenue | | |
| 1219 | | | | | | | | | | | | | Operating | Reserves | Operating | Reserves |
| 1220 | | <u>WATER WORKS</u> | | | | | | | | | | | | | | |
| 1221 | | <u>Main Renewals & Upgrades</u> | | | | | | | | | | | | | | |
| 1222 | 18500 | Dead Ends & Distribution Upgrades | 100,000 | | | | | | | | | | 100,000 | | | |
| 1223 | 15503 | 21st Ave-Cowichan Reservoir to Burde St New Twin Main 400m (Cowichan Water Supply Main Replacement) | | | | | | | | | | | | | | |
| 1224 | 17503 | Argyle St-17th Ave to 21st Ave 450m (150mm PVC) 450mm HDPE) | 300,000 | | | | | | | | | | | | 300,000 | |
| 1225 | 17504 | Athol St-3rd to 4th Apt Bldg Development | 700,000 | | | | | | | | | | 100,000 | | 600,000 | |
| 1226 | | 21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 3 | 40,000 | | | | | | | | 16,724 | | 23,276 | | | |
| 1227 | | Rainbow Gardens Water Distribution Looping | 400,000 | | | | | | | | | | 400,000 | | | |
| 1228 | | 6th Ave-Argyle St to Melrose 735m 150mm PVC | 250,000 | | | | | | | | | | 250,000 | | | |
| 1229 | | 6th Ave-Melrose to Bruce 240m | 262,000 | | | | | | | | | | 262,000 | | | |
| 1230 | | Installations | 100,000 | | | | | | | | | | 100,000 | | | |
| 1231 | | <u>Treatment, Pumping & Metering</u> | | | | | | | | | | | | | | |
| 1232 | | Water Meter Replacement Program 6 yrs | 400,000 | began 2017 | | | | | | | | | 400,000 | | | |
| 1233 | | China Creek Dam Resurface & Rotork Repl | 250,000 | | | | | | | | | | 250,000 | | | |
| 1234 | 14504 | Backup Genset Arrowsmith Pumpstation | 100,000 | | | | | | | | | | | | 100,000 | |
| 1235 | 13022 | Arrowsmith Reservoir Pumps | 30,000 | | | | | | | | | | | | 30,000 | |
| 1236 | | Arrowsmith Reservoir Pump Station (new bldg) | 150,000 | | | | | | | | | | 150,000 | | | |
| 1237 | | Cowichan Water Supply Main Replacement-from Upper Cowichan Reservoir to Burde Reservoir | | | | | | | | | | | | | | |
| 1238 | | | 3,835,000 | | | | | | | 3,835,000 | | | | | | |
| 1239 | | TOTAL WATER CAPITAL | 6,917,000 | - | - | - | - | - | - | 3,835,000 | 16,724 | - | 2,035,276 | 1,030,000 | - | - |
| 1240 | | <u>SEWER SYSTEM</u> | | | | | | | | | | | | | | |
| 1241 | | <u>Renewals /Relines</u> | | | | | | | | | | | | | | |
| 1242 | 18600 | Small Capital Main Replacements | 100,000 | | | | | | | | | | | | 100,000 | |
| 1243 | 18601 | North Park Dr-7th Ave to 10th Ave 330m | 200,000 | | | | | | | | | | | | 200,000 | |
| 1244 | | 6th Ave-Argyle St to Melrose 735m | 100,000 | | | | | | | | | | | | 100,000 | |
| 1245 | | 6th Ave-Melrose to Bruce 240m | 50,000 | | | | | | | | | | | | 50,000 | |
| 1246 | 17603 | Coal Creek Storm/Sani Separation Phase 2 (ptp, storm, sani) | 280,000 | | | | | | | | | | | | | 280,000 |
| 1247 | | | | | | | | | | | | | | | | |
| 1248 | | <u>New Sewer Installs</u> | | | | | | | | | | | | | | |
| 1249 | | | | | | | | | | | | | | | | |
| 1250 | | <u>Treatment & Pumping</u> | | | | | | | | | | | | | | |
| 1251 | | | | | | | | | | | | | | | | |
| 1252 | | TOTAL SEWER CAPITAL | 730,000 | - | - | - | - | - | - | - | - | - | - | - | 450,000 | 280,000 |
| 1253 | | TOTAL 2018 CAPITAL | 11,406,275 | 823,500 | 267,500 | - | 406,800 | - | 1,214,398 | 4,125,000 | 773,801 | - | 2,035,276 | 1,030,000 | 450,000 | 280,000 |

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| 1271 | | | | | | | | | | | | | | | | |
| 1272 | | | | | | | | | | | | | | | | |
| 1273 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1274 | | 2019 Capital Projects Budget | | | | | | | | | | | | | | |
| 1275 | | | | | | | | | | | | | | | | |
| 1276 | Project No. | Capital Project | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1277 | | | Cost | General Revenue | | | | | | Fed & Prov | | Capital Wks | Water Revenue | | Sewer Revenue | |
| 1278 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Assistance | Other | Reserves | Operating | Reserves | Operating | Reserves |
| 1279 | | ADMINISTRATION | | | | | | | | | | | | | | |
| 1280 | | Purchases/Equipment Replacement | 65,600 | - | | | 65,600 | | | | | | | | | |
| 1281 | | Mapping and GIS Software (Asset Mgmt Planning) | 17,865 | | not capital | | | | 17,865 | | | | | | | |
| 1282 | | | 83,465 | - | - | - | 65,600 | - | 17,865 | - | - | - | - | - | - | - |
| 1283 | | | | | | | | | | | | | | | | |
| 1284 | | FIRE DEPARTMENT | | | | | | | | | | | | | | |
| 1289 | | Firehall Structural Prep for Ladder Truck 2 replacement | 88,000 | | | | | | 88,000 | Eligible under Disaster Mitigation p12 Gas Tax Agreement | | | | | | |
| 1293 | | | 88,000 | - | - | - | - | - | 88,000 | - | - | - | - | - | - | - |
| 1294 | | | | | | | | | | | | | | | | |
| 1295 | | TRANSPORTATION SERVICES | | | | | | | | | | | | | | |
| 1297 | | Replace 2004 Versatile Tractor #399 | 123,100 | | | | 123,100 | | | | | | | | | |
| 1298 | | Replace 1998 GMC 4.5M3 Dump Truck #259 | 106,000 | | | | 106,000 | | | | | | | | | |
| 1299 | | Replace 1999 GMC 4.5M3 Dump Truck #260 | 105,700 | | | | 105,700 | | | | | | | | | |
| 1301 | | Replace 2004 Tiger Flail Mower #300 | 73,100 | | | | 73,100 | | | | | | | | | |
| 1302 | | Replace 2006 Langfab Dump Pup Trailer #367 | 43,900 | | | | 43,900 | | | | | | | | | |
| 1303 | | Replace 2005 Ford F350 W/Comp Body #520 | 85,500 | | | | 85,500 | | | | | | | | | |
| 1304 | | | | | | | | | | | | | | | | |
| 1305 | | | 537,300 | - | - | - | 537,300 | - | - | - | - | - | - | - | - | - |
| 1306 | | | | | | | | | | | | | | | | |
| 1307 | | PAVING & ROAD CONSTRUCTION | | | | | | | | | | | | | | |
| 1308 | 16408 | Beaver Cr Rd Widening-Pineo to Compton 600m | 55,000 | | Cfwd fr 2016 \$30K appr 2016, moved fr 2018 | | | | | 30,000 | | 25,000 | | | | |
| 1309 | | 16th Ave-Burde St S 325m (ptp, water) | 215,000 | 215,000 | | | | | | | | | | | | |
| 1310 | | Burde St-11th Ave to Estevan 650m (ptp, water) | 390,000 | 390,000 | | | | | | | | | | | | |
| 1311 | | 7th Ave-Redford to Bute 180m (ptp, storm) | 218,600 | 218,600 | | | | | | | | | | | | |
| 1312 | | Maitland St-6th Ave to 8th Ave 100m (ptp, storm) | 200,000 | 200,000 | | | | | | | | | | | | |
| 1313 | | | 1,078,600 | 1,023,600 | - | - | - | - | 30,000 | - | 25,000 | - | - | - | - | - |
| 1314 | | | | | | | | | | | | | | | | |
| 1315 | | TRAFFIC UPGRADES | | | | | | | | | | | | | | |
| 1316 | | None | - | - | | | | | | | | | | | | |
| 1317 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

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|------|-------------|--|-----------|-----------------|---|-----------|---------|-----------|-----------------|---------|-----------------------|---------|--------------|---------------|---------------|---|
| 1318 | | | | | | | | | | | | | | | | |
| 1319 | | | | | | | | | | | | | | | | |
| 1320 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1321 | | 2019 Capital Projects Budget | | | | | | | | | | | | | | |
| 1322 | | | | | | | | | | | | | | | | |
| 1323 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1324 | | | Budgeted | General Revenue | | | | | Funding Sources | | | | | | | |
| 1325 | | | Cost | Operating | Reserves | Land Sale | ERRF | Borrowing | Fed & Prov | Gas Tax | Assistance | Other | Capital Wks | Water Revenue | Sewer Revenue | |
| 1326 | | STORM | | | | | | | | | | | Reserves | Operating | Reserves | |
| 1327 | | Replacements & Upgrades | | | | | | | | | | | | | | |
| 1328 | | Small Capital Storm Main Replacements | 100,000 | 50,000 | | | | | | 50,000 | | | | | | |
| 1329 | | 7th Ave-Redford St to Bute St 180m (ptp, storm) | 218,600 | 109,300 | | | | | | 109,300 | | | | | | |
| 1330 | | Maitland St-6th Ave to 8th Ave 100m (ptp, storm) | 200,000 | 100,000 | | | | | | 100,000 | | | | | | |
| 1331 | | Margaret St Storm Pump Upgrade | 225,000 | 112,500 | | | | | | 112,500 | | | | | | |
| 1333 | | | | | | | | | | | | | | | | |
| 1334 | | New Main Installs | | | | | | | | | | | | | | |
| 1335 | | None | - | | | | | | | | | | | | | |
| 1336 | | | 743,600 | 371,800 | - | - | - | - | | 371,800 | - | - | - | - | - | - |
| 1337 | | | | | | | | | | | | | | | | |
| 1338 | | WORKS-OTHER | | | | | | | | | | | | | | |
| 1339 | | Total Survey Station Instrument | 47,800 | | Moved fr 2018 | | 47,800 | | | | | | | | | |
| 1340 | | Grandview Walkway 385m gravel path | 100,000 | 100,000 | | | | | | | | | | | | |
| 1341 | | | 147,800 | 100,000 | - | - | 47,800 | - | - | - | - | - | - | - | - | - |
| 1342 | | | | | | | | | | | | | | | | |
| 1343 | | PARKS | | | | | | | | | | | | | | |
| 1346 | | Replace 2006 Ford F550 Haul All #613 | 129,400 | | | | 129,400 | | | | | | | | | |
| 1349 | | | 129,400 | - | - | - | 129,400 | - | - | - | - | - | - | - | - | - |
| 1350 | | | | | | | | | | | | | | | | |
| 1351 | | | | | | | | | | | | | | | | |
| 1352 | | CULTURAL SERVICES | | | | | | | | | | | | | | |
| 1353 | | McLean Mill Capital Projects | 29,900 | | | | | | | | 29,900 | | | | | |
| 1354 | | | 29,900 | - | - | - | - | - | - | - | 29,900 | - | - | - | - | - |
| 1355 | | | | | | | | | | | | | | | | |
| 1356 | | PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | |
| 1357 | | Bob Daily Support Posts Repair | 100,000 | 100,000 | | | | | | | | | | | | |
| 1358 | | Canal Beach Upgrades Phase 2 (Playground) | 60,000 | 30,000 | | | | | | | | 30,000 | | | | |
| 1360 | | Canal Waterfront Park Pier | 120,000 | 120,000 | | | | | | | | | | | | |
| 1361 | | Echo Field Parking Lot-Resurface | 150,000 | 150,000 | | | | | | | | | | | | |
| 1362 | | Multiplex-Service Membrane Roof | 35,000 | | Capital - extends life of roof 10 years | | | | | 35,000 | | | | | | |
| 1364 | | Multiplex Parking Lot - Repaving | 150,000 | | | | | | | 150,000 | | | | | | |
| 1365 | | Multiplex Walk In Cooler Replacement | 40,000 | 40,000 | | | | | | | | | | | | |
| 1366 | | Multiplex-Replace Weyerhaeuser Lighting-LED | 100,000 | | | | | | | 100,000 | elig for Carbon Trust | | | | | |
| 1367 | | Fitness Studio-Cardio Equipment Replacement | 10,000 | 10,000 | | | | | | | | | | | | |
| 1368 | | Curling Club Ice Plant Replacement | 80,000 | | Committed Feb 2018; moved fr 2018 | | | | | 40,000 | | 40,000 | Curling Club | | | |
| 1369 | | | 845,000 | 450,000 | - | - | - | - | | 325,000 | - | 70,000 | - | - | - | - |
| 1370 | | | | | | | | | | | | | | | | |
| 1371 | | TOTAL GENERAL CAPITAL | 3,683,065 | 1,945,400 | - | - | 780,100 | - | | 832,665 | - | 124,900 | - | - | - | - |

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| 1372 | | | | | | | | | | | | | | | | |
| 1373 | | | | | | | | | | | | | | | | |
| 1374 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1375 | | 2019 Capital Projects Budget | | | | | | | | | | | | | | |
| 1376 | | | | | | | | | | | | | | | | |
| 1377 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1378 | | | Budgeted | General Revenue | | | | | | Funding Sources | | | | | | |
| 1379 | | | Cost | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1380 | | <u>WATER WORKS</u> | | | | | | | | | | | | | | |
| 1381 | | | | | | | | | | | | | | | | |
| 1382 | | <u>Main Renewals & Upgrades</u> | | | | | | | | | | | | | | |
| 1383 | | Dead Ends & Distribution Upgrades | 100,000 | | | | | | | | | | 100,000 | | | |
| 1385 | | Burde St-11th Ave to Estevan Dr 650m (ptp, water) | 110,000 | | | | | | | | | | 110,000 | | | |
| 1386 | | River Road Main 2,400m 350AC Phase 3 | 200,000 | | | | | | | | | | 200,000 | | | |
| 1387 | | 16th Ave-Burde St South 325m (ptp, water) | 165,000 | | Moved fr 2018 | | | | | | | | 165,000 | | | |
| 1388 | | Morton St-9th Ave to 10th Ave | 75,000 | | Moved fr 2018 | | | | | | | | 75,000 | | | |
| 1389 | | Burde St-7th Ave to 10th Ave (ptp, wtr, st, swr) | 120,000 | | | | | | | | | | 120,000 | | | |
| 1390 | | | | | | | | | | | | | | | | |
| 1391 | | | | | | | | | | | | | | | | |
| 1392 | | <u>Installations</u> | | | | | | | | | | | | | | |
| 1393 | | | | | | | | | | | | | | | | |
| 1394 | | | | | | | | | | | | | | | | |
| 1395 | | <u>Treatment, Pumping & Metering</u> | | | | | | | | | | | | | | |
| 1396 | | Water Meter Replacement Program 6 yrs | 400,000 | began 2017 | | | | | | | | | 400,000 | | | |
| 1397 | | | | | | | | | | | | | | | | |
| 1398 | | TOTAL WATER CAPITAL | 1,170,000 | - | - | - | - | - | - | - | - | - | 1,170,000 | - | - | - |
| 1399 | | | | | | | | | | | | | | | | |
| 1400 | | <u>SEWER SYSTEM</u> | | | | | | | | | | | | | | |
| 1401 | | | | | | | | | | | | | | | | |
| 1402 | | <u>Renewals /Relines</u> | | | | | | | | | | | | | | |
| 1403 | | Small Capital Main Replacements | 100,000 | | | | | | | | | | | | 100,000 | |
| 1404 | | Argyle Forcemain Somass River Crossing | 500,000 | | | | | | | | | | | | 500,000 | |
| 1405 | | | | | | | | | | | | | | | | |
| 1406 | | | | | | | | | | | | | | | | |
| 1407 | | <u>New Sewer Installs</u> | | | | | | | | | | | | | | |
| 1408 | | | | | | | | | | | | | | | | |
| 1409 | | | | | | | | | | | | | | | | |
| 1410 | | <u>Treatment & Pumping</u> | | | | | | | | | | | | | | |
| 1411 | | | | | | | | | | | | | | | | |
| 1412 | | TOTAL SEWER CAPITAL | 600,000 | - | - | - | - | - | - | - | - | - | - | - | 600,000 | - |
| 1413 | | | | | | | | | | | | | | | | |
| 1414 | | TOTAL 2019 CAPITAL | 5,453,065 | 1,945,400 | - | - | 780,100 | - | 832,665 | - | 124,900 | - | 1,170,000 | - | 600,000 | - |

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| 1415 | | | | | | | | | | | | | | | | |
| 1416 | | | | | | | | | | | | | | | | |
| 1417 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1418 | | 2020 Capital Projects Budget | | | | | | | | | | | | | | |
| 1419 | | | | | | | | | | | | | | | | |
| 1420 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1421 | | | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1422 | | | Cost | General Revenue | | | | | | | | | | | | |
| 1423 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1424 | | ADMINISTRATION | | | | | | | | | | | | | | |
| 1425 | | Purchases/Equipment Replacement | 67,500 | | | | 67,500 | | | | | | | | | |
| 1426 | | Server Upgrade/Refresh 5 Year ERRF Cycle | 170,000 | | Moved fr 2021 | | 170,000 | | | | | | | | | |
| 1427 | | Replace #721 2007 Dodge Caliber | 45,000 | | | | 22,400 | | | | 22,600 | Carbon Trust | | | | |
| 1428 | | Mapping and GIS Software (Asset Mgmt Planning) | 18,401 | | not capital | | | | 18,401 | | | | | | | |
| 1429 | | | 300,901 | - | - | - | 259,900 | - | 18,401 | - | 22,600 | - | - | - | - | - |
| 1430 | | FIRE DEPARTMENT | | | | | | | | | | | | | | |
| 1431 | | Replace Turnout Gear Lockers | 20,000 | 20,000 | | | | | | | | | | | | |
| 1433 | | Fire Pump Test Pit | 50,000 | 50,000 | | | | | | | | | | | | |
| 1434 | | Replace #10 2007 Dodge Dakota 4x4 pickup | 45,000 | | | | 45,000 | cost est? | | | | | | | | |
| 1435 | | Replace Ladder Truck 2 | 1,500,000 | | | | 1,500,000 | | | | | | | | | |
| 1436 | | | 1,615,000 | 70,000 | - | - | 1,545,000 | - | - | - | - | - | - | - | - | - |
| 1437 | | | | | | | | | | | | | | | | |
| 1438 | | TRANSPORTATION SERVICES | | | | | | | | | | | | | | |
| 1439 | | Replace 2007 John Deere Tractor 5625 #624 | 117,200 | | | | 117,200 | | | | | | | | | |
| 1440 | | Replace 2005 Volvo Tandem Gravel #264 | 170,900 | | | | 170,900 | | | | | | | | | |
| 1441 | | Replace 2007 GMC 5500 W/Service Box #140 | 89,500 | | | | 89,500 | | | | | | | | | |
| 1442 | | Replace 2009 Dodge 5500 Service Truck #141 | 73,400 | | | | 73,400 | | | | | | | | | |
| 1443 | | Replace 2007 Ford Ranger Pickup #171 | 33,600 | | | | 33,600 | | | | | | | | | |
| 1444 | | Replace 2007 GMC C5500 Utility Dump Trk #240 | 105,700 | | | | 105,700 | | | | | | | | | |
| 1445 | | Replace 2007 John Deere Backhoe #302 | 151,800 | | | | 151,800 | | | | | | | | | |
| 1446 | | Replace 1990 Britco Office Trailer #369 | 24,700 | | | | 24,700 | | | | | | | | | |
| 1447 | | | | | | | | | | | | | | | | |
| 1448 | | | 766,800 | - | - | - | 766,800 | - | - | - | - | - | - | - | - | - |
| 1449 | | | | | | | | | | | | | | | | |
| 1450 | | PAVING & ROAD CONSTRUCTION | | | | | | | | | | | | | | |
| 1464 | | Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr) | 550,000 | 550,000 | Moved fr 2018 | | | | | | | | | | | |
| 1465 | | | | | | | | | | | | | | | | |
| 1466 | | | | | | | | | | | | | | | | |
| 1467 | | | | | | | | | | | | | | | | |
| 1468 | | | 550,000 | 550,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| 1469 | | | | | | | | | | | | | | | | |
| 1470 | | TRAFFIC UPGRADES | | | | | | | | | | | | | | |
| 1471 | | None | - | - | | | | | | | | | | | | |
| 1472 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

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| 1473 | | | | | | | | | | | | | | | | |
| 1474 | | | | | | | | | | | | | | | | |
| 1475 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1476 | | 2020 Capital Projects Budget | | | | | | | | | | | | | | |
| 1477 | | | | | | | | | | | | | | | | |
| 1478 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1479 | | | Budgeted | General Revenue | | | | | | Funding Sources | | | | | | |
| 1480 | | | Cost | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1481 | | <u>STORM</u> | | | | | | | | | | | | | | |
| 1482 | | <u>Replacements & Upgrades</u> | | | | | | | | | | | | | | |
| 1483 | | Johnston Rd-Elizabeth to Gertrude 120m 300mm reline | 95,000 | 47,500 | | Moved fr 2017 | | | 47,500 | | | | | | | |
| 1484 | | Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm) | 65,000 | 32,500 | | Moved fr 2017 | | | 32,500 | | | | | | | |
| 1485 | | 4th Ave-Bruce St to Melrose St 240m (ptp, storm) | 150,000 | 75,000 | | Moved fr 2017 | | | 75,000 | | | | | | | |
| 1486 | | 6th Ave-Argyle St to Mar St 300m (ptp, storm) | 200,000 | 200,000 | | Moved fr 2017 | | | | | | | | | | |
| 1487 | | | | | | | | | | | | | | | | |
| 1488 | | <u>New Main Installs</u> | | | | | | | | | | | | | | |
| 1489 | | Bute St-4th Ave 600m 600mm | 550,000 | 550,000 | | | | | | | | | | | | |
| 1490 | | Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm) | 160,000 | 80,000 | | Moved fr 2017 | | | 80,000 | | | | | | | |
| 1491 | | Melrose St-5th Ave to 8th Ave 300m | 195,000 | 97,500 | | Moved fr 2017 | | | 97,500 | | | | | | | |
| 1492 | | 6th Ave-Athol St to Dunbar St 270m (st, wtr) | 180,000 | 90,000 | | Moved fr 2017 | | | 90,000 | | | | | | | |
| 1493 | | Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr) | 150,000 | 62,500 | Moved fr 2018 | | | | 87,500 | | | | | | | |
| 1494 | | | 1,745,000 | 1,235,000 | - | - | - | - | 510,000 | - | - | - | - | - | - | - |
| 1495 | | | | | | | | | | | | | | | | |
| 1496 | | <u>WORKS-OTHER</u> | | | | | | | | | | | | | | |
| 1497 | | | | | | | | | | | | | | | | |
| 1498 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1499 | | | | | | | | | | | | | | | | |
| 1500 | | | | | | | | | | | | | | | | |
| 1501 | | <u>PARKS</u> | | | | | | | | | | | | | | |
| 1504 | | Canal Waterfront Park-Floating Pier | 100,000 | 100,000 | | | | | | | | | | | | |
| 1505 | | Scott Kenny Trail-Stairway to Southgate St | 40,000 | | | | | | 40,000 | | | | | | | |
| 1506 | | Replace 2004 Chev Cube Van #616 | 48,700 | | | | 48,700 | | | | | | | | | |
| 1507 | | Replace 201 Kubota F3680 Mower #625 | 37,700 | | | | 37,700 | | | | | | | | | |
| 1508 | | | 226,400 | 100,000 | - | - | 86,400 | - | 40,000 | - | - | - | - | - | - | - |
| 1509 | | | | | | | | | | | | | | | | |
| 1510 | | <u>CULTURAL SERVICES</u> | | | | | | | | | | | | | | |
| 1511 | | McLean Mill Capital Projects | 29,900 | | | | | | | | 29,900 | | | | | |
| 1512 | | | 29,900 | - | - | - | - | - | - | - | 29,900 | - | - | - | - | - |
| 1513 | | | | | | | | | | | | | | | | |
| 1514 | | <u>PARKS, RECREATION & HERITAGE</u> | | | | | | | | | | | | | | |
| 1517 | | Aquatic Centre Pool Repairs | 100,000 | 100,000 | | | | | | | | | | | | |
| 1518 | | Canal Beach Upgrades Phase 3 | 75,000 | | | | | | 75,000 | | | | | | | |
| 1523 | | Gyro Youth Centre Upstairs Upgrades | 100,000 | | 80,000 | PRH reserve | | | | | 20,000 | | | | | |
| 1524 | | Multiplex Dehumidifier-Desiccant Wheel | 40,000 | 40,000 | | | | | | | | | | | | |
| 1525 | | | 315,000 | 140,000 | 80,000 | - | - | - | 75,000 | - | 20,000 | - | - | - | - | - |
| 1526 | | | | | | | | | | | | | | | | |
| 1527 | | <u>TOTAL GENERAL CAPITAL</u> | 5,549,001 | 2,095,000 | 80,000 | - | 2,658,100 | - | 643,401 | - | 72,500 | - | - | - | - | - |

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| 1528 | | | | | | | | | | | | | | | | |
| 1529 | | | | | | | | | | | | | | | | |
| 1530 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1531 | | 2020 Capital Projects Budget | | | | | | | | | | | | | | |
| 1532 | | | | | | | | | | | | | | | | |
| 1533 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1534 | | | Budgeted | General Revenue | | | | | | Funding Sources | | | | | | |
| 1535 | | | Cost | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1536 | | <u>WATER WORKS</u> | | | | | | | | | | | | | | |
| 1537 | | | | | | | | | | | | | | | | |
| 1538 | | <u>Main Renewals & Upgrades</u> | | | | | | | | | | | | | | |
| 1539 | | Dead Ends & Distribution Upgrades | - | | | | | | | | | | | | | |
| 1540 | | River Road Main 2,400m 350AC Phase 4 | 200,000 | | | | | | | | | | 200,000 | | | |
| 1541 | | 21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4 | 400,000 | | | | | | | | | | 400,000 | | | |
| 1542 | | Maitland St-3rd Ave to 6th Ave 300m 150mm CI | 120,000 | | | | | | | | | | 120,000 | | | |
| 1543 | | 6th Ave-Athol St to Dunbar St 275m 150mm CI | 140,000 | | Moved fr 2018 | | | | | | | | 140,000 | | | |
| 1544 | | Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr) | 80,000 | | Moved fr 2018 | | | | | | | | 80,000 | | | |
| 1545 | | | | | | | | | | | | | | | | |
| 1546 | | <u>Installations</u> | | | | | | | | | | | | | | |
| 1547 | | | | | | | | | | | | | | | | |
| 1548 | | | | | | | | | | | | | | | | |
| 1549 | | <u>Treatment, Pumping & Metering</u> | | | | | | | | | | | | | | |
| 1550 | | Water Meter Replacement Program 6 yrs | 400,000 | began 2017 | | | | | | | | | 400,000 | | | |
| 1551 | | | | | | | | | | | | | | | | |
| 1552 | | <u>TOTAL WATER CAPITAL</u> | 1,340,000 | - | - | - | - | - | - | - | - | - | 1,340,000 | - | - | - |
| 1553 | | | | | | | | | | | | | | | | |
| 1554 | | <u>SEWER SYSTEM</u> | | | | | | | | | | | | | | |
| 1555 | | | | | | | | | | | | | | | | |
| 1556 | | <u>Renewals /Relines</u> | | | | | | | | | | | | | | |
| 1557 | | Small Capital Main Replacements | - | | | | | | | | | | | | | |
| 1558 | | Harbour Road Trunk Sewer Replacement | 300,000 | | | | | | | | | | | | 300,000 | |
| 1559 | | Maitland St-3rd Ave to 6th Ave | 400,000 | | | | | | | | | | | | 400,000 | |
| 1560 | | | | | | | | | | | | | | | | |
| 1561 | | <u>New Sewer Installs</u> | | | | | | | | | | | | | | |
| 1562 | | | | | | | | | | | | | | | | |
| 1563 | | | | | | | | | | | | | | | | |
| 1564 | | <u>Treatment & Pumping</u> | | | | | | | | | | | | | | |
| 1565 | | | | | | | | | | | | | | | | |
| 1566 | | <u>TOTAL SEWER CAPITAL</u> | 700,000 | - | - | - | - | - | - | - | - | - | - | - | 700,000 | - |
| 1567 | | | | | | | | | | | | | | | | |
| 1568 | | <u>TOTAL 2020 CAPITAL</u> | 7,589,001 | 2,095,000 | 80,000 | - | 2,658,100 | - | 643,401 | - | 72,500 | - | 1,340,000 | - | 700,000 | - |
| 1569 | | | | | | | | | | | | | | | | |

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| 1570 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1571 | | 2021 Capital Projects Budget | | | | | | | | | | | | | | |
| 1572 | | | | | | | | | | | | | | | | |
| 1573 | | | | | | | | | | | | | | | | |
| 1574 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1575 | | | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1576 | | | Cost | General Revenue | | | | | | | | | | | | |
| 1577 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1578 | | ADMINISTRATION | | | | | | | | | | | | | | |
| 1579 | | Purchases/Equipment Replacement | 69,500 | | | | 69,500 | | | | | | | | | |
| 1580 | | Mapping and GIS Software (Asset Mgmt Planning) | 18,953 | | not capital | | | | 18,953 | | | | | | | |
| 1581 | | | 88,453 | - | | - | 69,500 | - | 18,953 | - | - | - | - | - | - | - |
| 1582 | | | | | | | | | | | | | | | | |
| 1583 | | FIRE DEPARTMENT | | | | | | | | | | | | | | |
| 1584 | | Replace 1991 Pumper Truck #1 | 609,500 | | | | 609,500 | | | | | | | | | |
| 1585 | | Replace pagers | 30,000 | 30,000 | | | | | | | | | | | | |
| 1586 | | Replace portable radios | 30,000 | 30,000 | | | | | | | | | | | | |
| 1587 | | Replace Holmatrol Hydraulic Tools | 55,000 | 55,000 | | | | | | | | | | | | |
| 1588 | | Compressed Foam Unit R8 | 60,000 | 60,000 | | | | | | | | | | | | |
| 1589 | | Wildland Firefighting Slide In Box | 35,000 | 35,000 | | | | | | | | | | | | |
| 1590 | | Replace 2006 Ford F550 Rescue Truck #8 | 125,000 | 35,400 | | | 89,600 | | | | | | | | | |
| 1591 | | | | | | | | | | | | | | | | |
| 1592 | | | | | | | | | | | | | | | | |
| 1593 | | | | | | | | | | | | | | | | |
| 1594 | | | | | | | | | | | | | | | | |
| 1595 | | | 944,500 | 245,400 | - | - | 699,100 | - | - | - | - | - | - | - | - | - |
| 1596 | | | | | | | | | | | | | | | | |
| 1597 | | TRANSPORTATION SERVICES | | | | | | | | | | | | | | |
| 1598 | | Replace 2008 Dodge Ram 2500 PU (Carpenter) #151 | 33,500 | | | | 33,500 | | | | | | | | | |
| 1599 | | Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154 | 32,000 | | | | 32,000 | | | | | | | | | |
| 1600 | | Replace 2004 Ford F450 w/Utility Dump Box #263 | 63,000 | | | | 63,000 | | | | | | | | | |
| 1601 | | Replace 1996 Triple Axle Tilt Trailer #388 | 45,700 | | | | 45,700 | | | | | | | | | |
| 1602 | | Replace 1996 Wells Cargo Trailer (Swt) #389 | 13,600 | | | | 13,600 | | | | | | | | | |
| 1603 | | Replace 2012 Int'l Flusher/Vac Truck #435 | 405,800 | | | | 405,800 | | | | | | | | | |
| 1604 | | Replace 2007 Volvo Tandem Dump Truck #265 | 209,100 | | | | 209,100 | | | | | | | | | |
| 1605 | | | 802,700 | - | - | - | 802,700 | - | - | - | - | - | - | - | - | - |
| 1606 | | | | | | | | | | | | | | | | |
| 1607 | | PAVING & ROAD CONSTRUCTION | | | | | | | | | | | | | | |
| 1608 | | | | | | | | | | | | | | | | |
| 1609 | | | | | | | | | | | | | | | | |
| 1610 | | | | | | | | | | | | | | | | |
| 1611 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1612 | | | | | | | | | | | | | | | | |
| 1613 | | TRAFFIC UPGRADES | | | | | | | | | | | | | | |
| 1614 | | None | - | - | | | | | | | | | | | | |
| 1615 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1616 | | | | | | | | | | | | | | | | |

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| 1617 | City of Port Alberni | | | | | | | | | | | | | | | |
| 1618 | 2021 Capital Projects Budget | | | | | | | | | | | | | | | |
| 1619 | | | | | | | | | | | | | | | | |
| 1620 | | | | | | | | | | | | | | | | |
| 1621 | Project No. | Capital Project | Funding Sources | | | | | | | | | | | | | |
| 1622 | | | Budgeted | General Revenue | | | Fed & Prov | | | | Capital Wks | Water Revenue | | Sewer Revenue | | |
| 1623 | | | Cost | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Assistance | Other | Reserves | Operating | Reserves | Operating | Reserves |
| 1624 | | STORM | | | | | | | | | | | | | | |
| 1625 | | Replacements & Upgrades | | | | | | | | | | | | | | |
| 1626 | | | | | | | | | | | | | | | | |
| 1627 | | New Main Installs | | | | | | | | | | | | | | |
| 1628 | | | | | | | | | | | | | | | | |
| 1629 | | | | | | | | | | | | | | | | |
| 1630 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1631 | | | | | | | | | | | | | | | | |
| 1632 | | WORKS-OTHER | | | | | | | | | | | | | | |
| 1633 | | Victoria Quay Bridge Deck Rehabilitation | 200,000 | 200,000 | | Moved from 2017 | | | | | | | | | | |
| 1634 | | | | | | | | | | | | | | | | |
| 1635 | | | | | | | | | | | | | | | | |
| 1636 | | | | | | | | | | | | | | | | |
| 1637 | | Garbage Carts | 570,700 | | | | 570,700 | | | | | | | | | |
| 1638 | | | 770,700 | 200,000 | - | - | 570,700 | - | - | - | - | - | - | - | - | - |
| 1639 | | | | | | | | | | | | | | | | |
| 1640 | | PARKS | | | | | | | | | | | | | | |
| 1641 | | | | | | | | | | | | | | | | |
| 1642 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1643 | | | | | | | | | | | | | | | | |
| 1644 | | CULTURAL SERVICES | | | | | | | | | | | | | | |
| 1645 | | McLean Mill Capital Projects | 29,900 | | | | | | | | 29,900 | | | | | |
| 1646 | | | 29,900 | - | - | - | - | - | - | - | 29,900 | - | - | - | - | - |
| 1647 | | | | | | | | | | | | | | | | |
| 1648 | | PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | |
| 1649 | | Aquatic Centre Pool Repairs | 100,000 | | | | | | 100,000 | | | | | | | |
| 1651 | | Replace 2006 Ford FE350 Pass Van #619 | 59,600 | | Moved fr 2019 | | 59,600 | | | | | | | | | |
| 1652 | | | | | | | | | | | | | | | | |
| 1653 | | | 159,600 | - | - | - | 59,600 | - | 100,000 | - | - | - | - | - | - | - |
| 1654 | | | | | | | | | | | | | | | | |
| 1655 | | TOTAL GENERAL CAPITAL | 2,795,853 | 445,400 | - | - | 2,201,600 | - | 118,953 | - | 29,900 | - | - | - | - | - |

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| 1656 | | | | | | | | | | | | | | | | |
| 1657 | | | | | | | | | | | | | | | | |
| 1658 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1659 | | 2021 Capital Projects Budget | | | | | | | | | | | | | | |
| 1660 | | | | | | | | | | | | | | | | |
| 1661 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1662 | | | Budgeted | General Revenue | | | | | | Funding Sources | | | | | | |
| 1663 | | | Cost | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1664 | | <u>WATER WORKS</u> | | | | | | | | | | | | | | |
| 1665 | | <u>Main Renewals & Upgrades</u> | | | | | | | | | | | | | | |
| 1666 | | Dead Ends & Distribution Upgrades | - | | | | | | | | | | | | - | |
| 1667 | | 5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr) | 82,000 | | Moved fr 2018 | | | | | | | | 82,000 | | | |
| 1668 | | Dunbar St-10th Ave to 11th Ave loop 200mm | 100,000 | | Moved fr 2018 | | | | | | | | 100,000 | | | |
| 1669 | | | | | | | | | | | | | | | | |
| 1670 | | | | | | | | | | | | | | | | |
| 1671 | | | | | | | | | | | | | | | | |
| 1672 | | | | | | | | | | | | | | | | |
| 1673 | | <u>Installations</u> | | | | | | | | | | | | | | |
| 1674 | | | | | | | | | | | | | | | | |
| 1675 | | | | | | | | | | | | | | | | |
| 1676 | | <u>Treatment, Pumping & Metering</u> | | | | | | | | | | | | | | |
| 1677 | | Water Meter Replacement Program 6 yrs | 400,000 | began 2017 | | | | | | | | | 400,000 | | | |
| 1678 | | | | | | | | | | | | | | | | |
| 1679 | | <u>TOTAL WATER CAPITAL</u> | 582,000 | - | - | - | - | - | - | - | - | - | 582,000 | - | - | - |
| 1680 | | | | | | | | | | | | | | | | |
| 1681 | | <u>SEWER SYSTEM</u> | | | | | | | | | | | | | | |
| 1682 | | | | | | | | | | | | | | | | |
| 1683 | | <u>Renewals /Relines</u> | | | | | | | | | | | | | | |
| 1684 | | Small Capital Main Replacements | - | | | | | | | | | | | | | |
| 1685 | | 10th Ave-Dry Creek to Argyle St 250m 250mm | 200,000 | | Moved fr 2018 | | | | | | | | | | 200,000 | |
| 1686 | | Harbour Rd Trunk Sewer Replacement Coal Creek to Argyle | 350,000 | | Moved fr 2018 | | | | | | | | | | 350,000 | |
| 1687 | | | | | | | | | | | | | | | | |
| 1688 | | <u>New Sewer Installs</u> | | | | | | | | | | | | | | |
| 1689 | | | | | | | | | | | | | | | | |
| 1690 | | | | | | | | | | | | | | | | |
| 1691 | | <u>Treatment & Pumping</u> | | | | | | | | | | | | | | |
| 1692 | | | | | | | | | | | | | | | | |
| 1693 | | <u>TOTAL SEWER CAPITAL</u> | 550,000 | - | - | - | - | - | - | - | - | - | - | - | 550,000 | - |
| 1694 | | | | | | | | | | | | | | | | |
| 1695 | | <u>TOTAL 2021 CAPITAL</u> | 3,927,853 | 445,400 | - | - | 2,201,600 | - | 118,953 | - | 29,900 | - | 582,000 | - | 550,000 | - |
| 1696 | | | | | | | | | | | | | | | | |

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| 1697 | | | | | | | | | | | | | | | | |
| 1698 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1699 | | 2022 Capital Projects Budget | | | | | | | | | | | | | | |
| 1700 | | | | | | | | | | | | | | | | |
| 1701 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1702 | | | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1703 | | | Cost | General Revenue | | | | | | | | | | | | |
| 1704 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1705 | | ADMINISTRATION | | | | | | | | | | | | | | |
| 1706 | | Purchases/Equipment Replacement | 71,600 | | | | 71,600 | | | | | | | | | |
| 1707 | | ERP Replacement | 500,000 | 250,000 | | | 250,000 | | | | | | | | | |
| 1708 | | Mapping and GIS Software (Asset Mgmt Planning) | 19,522 | | not capital | | | | 19,522 | | | | | | | |
| 1709 | | | 591,122 | 250,000 | - | - | 321,600 | - | 19,522 | - | - | - | - | - | - | - |
| 1710 | | FIRE DEPARTMENT | | | | | | | | | | | | | | |
| 1711 | | No capital projects | | | | | | | | | | | | | | |
| 1712 | | | | | | | | | | | | | | | | |
| 1713 | | | | | | | | | | | | | | | | |
| 1714 | | | | | | | | | | | | | | | | |
| 1715 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1716 | | | | | | | | | | | | | | | | |
| 1717 | | TRANSPORTATION SERVICES | | | | | | | | | | | | | | |
| 1718 | | Replace 2002 Volvo Tandem Dump Truck #262 | 184,700 | | | | 184,700 | | | | | | | | | |
| 1719 | | Replace 2009 Case 580 Sm Backhoe #303 | 137,100 | | | | 137,100 | | | | | | | | | |
| 1720 | | Replace 1997 Big 40 Diesel Miller Welder #393 | 18,500 | | | | 18,500 | | | | | | | | | |
| 1721 | | Replace 2007 Ford F350 Pickup (Carpenter) #622 | 37,500 | | | | 37,500 | | | | | | | | | |
| 1722 | | | | | | | | | | | | | | | | |
| 1723 | | | | | | | | | | | | | | | | |
| 1724 | | | | | | | | | | | | | | | | |
| 1725 | | | 377,800 | - | - | - | 377,800 | - | - | - | - | - | - | - | - | - |
| 1726 | | | | | | | | | | | | | | | | |
| 1727 | | PAVING & ROAD CONSTRUCTION | | | | | | | | | | | | | | |
| 1728 | | | | | | | | | | | | | | | | |
| 1729 | | | | | | | | | | | | | | | | |
| 1730 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1731 | | | | | | | | | | | | | | | | |
| 1732 | | | | | | | | | | | | | | | | |
| 1733 | | TRAFFIC UPGRADES | | | | | | | | | | | | | | |
| 1734 | | None | - | - | | | | | | | | | | | | |
| 1735 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1736 | | | | | | | | | | | | | | | | |

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P |
|------|--------------------|--|-----------------|------------------------|-----------------|------------------|-------------|------------------|----------------|----------------------------------|--------------|-----------------------------|--------------------------------|-----------------|--------------------------------|-----------------|
| 1737 | | | | | | | | | | | | | | | | |
| 1738 | | City of Port Alberni | | | | | | | | | | | | | | |
| 1739 | | 2022 Capital Projects Budget | | | | | | | | | | | | | | |
| 1740 | | | | | | | | | | | | | | | | |
| 1741 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1742 | | | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1743 | | | Cost | General Revenue | | | | | | | | | | | | |
| 1744 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue Operating | Reserves | Sewer Revenue Operating | Reserves |
| 1745 | | STORM | | | | | | | | | | | | | | |
| 1746 | | Replacements & Upgrades | | | | | | | | | | | | | | |
| 1747 | | | | | | | | | | | | | | | | |
| 1748 | | New Main Installs | | | | | | | | | | | | | | |
| 1749 | | | | | | | | | | | | | | | | |
| 1750 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1751 | | | | | | | | | | | | | | | | |
| 1752 | | WORKS-OTHER | | | | | | | | | | | | | | |
| 1753 | | | | | | | | | | | | | | | | |
| 1754 | | | | | | | | | | | | | | | | |
| 1755 | | | | | | | | | | | | | | | | |
| 1756 | | | | | | | | | | | | | | | | |
| 1757 | | | | | | | | | | | | | | | | |
| 1758 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1759 | | | | | | | | | | | | | | | | |
| 1760 | | PARKS | | | | | | | | | | | | | | |
| 1761 | | | | - | | | | | | | | | | | | |
| 1762 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1763 | | | | | | | | | | | | | | | | |
| 1764 | | CULTURAL SERVICES | | | | | | | | | | | | | | |
| 1765 | | McLean Mill Capital Projects | 29,900 | | | | | | | | 29,900 | | | | | |
| 1766 | | | 29,900 | - | - | - | - | - | - | - | 29,900 | - | - | - | - | - |
| 1767 | | | | | | | | | | | | | | | | |
| 1768 | | PARKS, RECREATION & HERITAGE | | | | | | | | | | | | | | |
| 1769 | | Echo Kitchen Upgrade to Code/Insurance Req | - | | | | | | | | | | | | | |
| 1770 | | Echo Cedar Room Floor | - | | | | | | | | | | | | | |
| 1771 | | | | | | | | | | | | | | | | |
| 1772 | | | | | | | | | | | | | | | | |
| 1773 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 1774 | | | | | | | | | | | | | | | | |
| 1775 | | TOTAL GENERAL CAPITAL | 998,822 | 250,000 | - | - | 699,400 | - | 19,522 | - | 29,900 | - | - | - | - | - |
| 1776 | | | | | | | | | | | | | | | | |

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P |
|------|-------------------------------------|--|------------------|------------------------|-----------------|------------------|----------------|------------------|----------------|----------------------------------|---------------|-----------------------------|----------------------|-----------------|----------------------|-----------------|
| 1777 | City of Port Alberni | | | | | | | | | | | | | | | |
| 1778 | 2022 Capital Projects Budget | | | | | | | | | | | | | | | |
| 1779 | | | | | | | | | | | | | | | | |
| 1780 | | | | | | | | | | | | | | | | |
| 1781 | Project No. | Capital Project | | | | | | | | | | | | | | |
| 1782 | | | Budgeted | Funding Sources | | | | | | | | | | | | |
| 1783 | | | Cost | General Revenue | | | | | | | | | | | | |
| 1784 | | | | Operating | Reserves | Land Sale | ERRF | Borrowing | Gas Tax | Fed & Prov Assistance | Other | Capital Wks Reserves | Water Revenue | | Sewer Revenue | |
| 1785 | | | | | | | | | | | | | Operating | Reserves | Operating | Reserves |
| 1786 | | <u>WATER WORKS</u> | | | | | | | | | | | | | | |
| 1787 | | Main Renewals & Upgrades | | | | | | | | | | | | | | |
| 1788 | | Dead Ends & Distribution Upgrades | - | | | | | | | | | | | | | |
| 1789 | | River Road Main 2,400m 350AC Phase 1 | 200,000 | | Moved fr 2018 | | | | | | | | 200,000 | | | |
| 1790 | | River Road Main 2,400m 350AC Phase 2 | 200,000 | | Moved fr 2018 | | | | | | | | 200,000 | | | |
| 1791 | | Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr) | 80,000 | | Moved fr 2018 | | | | | | | | 80,000 | | | |
| 1792 | | | | | | | | | | | | | | | | |
| 1793 | | | | | | | | | | | | | | | | |
| 1794 | | <u>Installations</u> | | | | | | | | | | | | | | |
| 1795 | | | | | | | | | | | | | | | | |
| 1796 | | | | | | | | | | | | | | | | |
| 1797 | | <u>Treatment, Pumping & Metering</u> | | | | | | | | | | | | | | |
| 1798 | | | | | | | | | | | | | | | | |
| 1799 | | | | | | | | | | | | | | | | |
| 1800 | | TOTAL WATER CAPITAL | 480,000 | - | - | - | - | - | - | - | - | - | 480,000 | - | - | - |
| 1801 | | | | | | | | | | | | | | | | |
| 1802 | | <u>SEWER SYSTEM</u> | | | | | | | | | | | | | | |
| 1803 | | | | | | | | | | | | | | | | |
| 1804 | | Renewals /Relines | | | | | | | | | | | | | | |
| 1805 | | Small Capital Main Replacements | - | | | | | | | | | | | | | |
| 1806 | | Maitland St-Wood Ave to Kendall St 225m 250mm PVC (ptp st, sani) | 160,000 | | Moved fr 2018 | | | | | | | | | | 160,000 | |
| 1807 | | | | | | | | | | | | | | | | |
| 1808 | | | | | | | | | | | | | | | | |
| 1809 | | <u>New Sewer Installs</u> | | | | | | | | | | | | | | |
| 1810 | | | | | | | | | | | | | | | | |
| 1811 | | | | | | | | | | | | | | | | |
| 1812 | | <u>Treatment & Pumping</u> | | | | | | | | | | | | | | |
| 1813 | | | | | | | | | | | | | | | | |
| 1814 | | TOTAL SEWER CAPITAL | 160,000 | - | - | - | - | - | - | - | - | - | - | - | 160,000 | - |
| 1815 | | | | | | | | | | | | | | | | |
| 1816 | | TOTAL 2022 CAPITAL | 1,638,822 | 250,000 | - | - | 699,400 | - | 19,522 | - | 29,900 | - | 480,000 | - | 160,000 | - |

2018

1 2 3 4 5 6 7 8 9 10

| | NET ACTUAL VALUE | | TAX SHARE | | PERCENT TAX SHARE | | EFFECTIVE TAX RATE PER THOUSAND | | CLASS MULTIPLE | |
|-------------|---------------------|---------------|--------------|------------|----------------------|----------|------------------------------------|----------|----------------|----------|
| | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR | PRIOR YEAR | CUR YEAR |
| | \$ | \$ | \$ | \$ | % | % | \$ | \$ | | |
| RESIDENTIAL | 1,424,776,700 | 1,732,844,600 | 13,042,449 | 13,430,192 | 59.73% | 59.73% | 9.1540 | 7.7504 | 1.0000 | 1.0000 |
| UTILITIES | 1,396,900 | 1,969,000 | 51,946 | 53,487 | 0.24% | 0.24% | 37.1866 | 27.1646 | 4.0623 | 3.5049 |
| MAJOR IND. | 89,752,600 | 90,307,400 | 4,823,341 | 4,966,604 | 22.09% | 22.09% | 53.7404 | 54.9966 | 5.8707 | 7.0960 |
| LIGHT IND. | 2,190,300 | 2,016,900 | 119,381 | 122,926 | 0.55% | 0.55% | 54.5044 | 60.9480 | 5.9541 | 7.8639 |
| BUSINESS | 244,190,248 | 266,151,144 | 3,772,789 | 3,884,830 | 17.28% | 17.28% | 15.4502 | 14.5963 | 1.6878 | 1.8833 |
| NON-PROFIT | 2,609,500 | 2,331,300 | 23,600 | 24,598 | 0.11% | 0.11% | 9.1540 | 7.7504 | 1.0000 | 1.0000 |
| FARM | 88,911 | 85,405 | 889 | 837 | 0.00% | 0.00% | 9.1540 | 7.7504 | 1.0000 | 1.0000 |
| TOTAL | 1,765,005,159 | 2,095,705,749 | 21,834,395 | 22,483,474 | 100.00% | 100.00% | | | | |

AVERAGE SINGLE FAMILY RESIDENCE

New residential construction \$13,129,700; new Single Family homes 38

Major industry to remain same to end of 2017

Business & other classes amount increase 3%

| PRIOR YEAR | | CURRENT YEAR | | CHANGE | |
|------------|------------|--------------|------------|------------|----------|
| VALUE | AMOUNT | VALUE | AMOUNT | DIFFERENCE | % CHANGE |
| \$202,667 | \$1,855.22 | \$247,673 | \$1,919.56 | \$64.34 | 3.5% |

Residential single family homes per BCA: 6,318 (2017 6,280)

Residential single family home assessment per BCA: 1,564,796,000 (2017 \$1,272,750,100)



BUDGET SUMMARY - 2018 Financial Plan

| Taxation | Budget Lines | Residential | Industrial | Business | Other | Total Property Tax |
|------------------------------------|--------------|--------------|-------------|-------------|-----------|--------------------|
| Property Tax - General & Debt | 11111-11112 | \$13,430,192 | \$4,966,604 | \$3,884,830 | \$201,848 | \$22,483,474 |
| Property Tax % change prev yr. | | 3.0% | 3.0% | 3.0% | 3.1% | 3.0% |
| Other Tax - L I and Grants in Lieu | 11210-12910 | | | | | \$829,200 |
| | | | | | | \$23,312,674 |

| Department/Cost Centre | Budget Line Items | Expenditure | Service Fee Revenue | Other Gov Revenue | Rev/Exp | Amount from Property Tax |
|---|--|-------------|---------------------|-------------------|---------|--------------------------|
| General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal) | 21110-21215, 21221-21950, 21990 14120, 15320-16215 | \$3,459,332 | \$874,700 | \$984,700 | 54% | \$1,599,932 |
| Police (RCMP) | 22121-22180 13121, 14221 | \$6,949,474 | \$295,836 | | 4% | \$6,653,638 |
| Fire Department | 22411-22510 14241 | \$3,503,287 | \$182,932 | | 5% | \$3,320,355 |
| Animal Control & Protection (SPCA) | 22931 15160 | \$151,212 | \$10,000 | | 7% | \$141,212 |
| Engineering Administration | 23110, 23121 14310, 14516 | \$637,003 | \$126,800 | | 20% | \$510,203 |
| Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks) | 23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121 | \$4,666,379 | \$693,800 | \$70,000 | 16% | \$3,902,579 |
| Waterworks System (operating, capital, and debt repayment) | 64110-68910 54431-55611 | \$3,674,457 | \$3,674,457 | | 100% | \$0 |
| Sewerage System (operating, capital, and debt repayment) | 94421-99211 104210-109110 | \$3,374,556 | \$3,374,556 | | 100% | \$0 |
| Public Transit (B.C. Transit/Diversified) | 23510 14400 | \$1,095,927 | \$331,687 | | 30% | \$764,240 |
| Planning, Bylaw and Building | 21216, 21217, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210 | \$664,813 | \$230,640 | | 35% | \$434,173 |
| Economic Development | 26234, 26235 14560 | \$500,421 | | \$42,230 | 8% | \$458,191 |
| Community Development (Sustainability, Chamber of Commerce, Community Forest) | 26237-26450, 26911-26917 | \$154,388 | | | 0% | \$154,388 |
| Parks & Recreation (Programs, Facilities, AHQ) | 26701, 26770, 27110-27198 14770 | \$4,263,022 | \$1,630,923 | | 38% | \$2,632,099 |
| Heritage & Culture (Museum, Steam Train, McLean Mill) | 27510-27555 14810, 4830, 14910 | \$717,087 | \$92,590 | | 13% | \$624,497 |
| Library Services (VIRL) | 27600 | \$726,996 | | | 0% | \$726,996 |
| Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA) | 28410-28831 19811-19831 | \$7,172,100 | \$7,172,100 | | 100% | \$0 |
| Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment) | 28220 19111 | \$823,500 | | | 0% | \$823,500 |
| Internal Transfers and Reserves (Surplus, Contingency, Reserves) | 28211, 28222, 28236, 28910, 29911 19114 | \$749,000 | \$402,000 | | 54% | \$347,000 |
| Debt Repayment (RCMP Building and other interest) | 28111-28193 | \$219,671 | | | 0% | \$219,671 |

\$23,312,674

| Department/Cost Centre | Budget Line Items | Expenditure | Utility Fees Revenue | Other Gov Revenue | Rev/Exp | Surplus/ (Deficit) |
|-----------------------------------|----------------------|-------------|----------------------|-------------------|---------|--------------------|
| Waterworks System | | | | | 100% | \$0 |
| Revenues | 54421-55611 | | \$3,674,457 | | | |
| Operating Expenditures | 64110-64194 | \$1,483,330 | | | | |
| Debt Repayment | 68120-68130 | \$82,743 | | | | |
| Transfers to Reserves | | \$73,108 | | | | |
| Transfers to Capital | 68211-68910 | \$2,035,276 | | | | |
| Sewer System | | | | | 100% | \$0 |
| Revenues | 94421-99111 | | \$3,048,556 | \$46,000 | | |
| Contribution from General Revenue | 99211 | | \$0 | | | |
| Operating Expenditures | 104210-104294 | \$1,212,850 | | | | |
| Debt Repayment | 108120-108130 | \$440,857 | | | | |
| Transfers to/from Reserve | 99111.108211, 108910 | \$2,000 | | 280,000 | | |
| Transfers to Capital | 108220 | \$1,720,849 | | | | |



BUDGET SUMMARY - 2019 Financial Plan

| Taxation | Budget Lines | Residential | Industrial | Business | Other | Total Property Tax |
|------------------------------------|--------------|--------------|-------------|-------------|-----------|--------------------|
| Property Tax - General & Debt | 11111-11112 | \$13,828,894 | \$5,114,200 | \$4,000,278 | \$207,847 | \$23,151,219 |
| Property Tax % change prev yr. | | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| Other Tax - L I and Grants in Lieu | 11210-12910 | | | | | \$829,200 |
| | | | | | | \$23,980,419 |

| Department/Cost Centre | Budget Line Items | Expenditure | Service Fee Revenue | Other Gov Revenue | Rev/Exp | Amount from Property Tax |
|---|---|-------------|---------------------|-------------------|---------|--------------------------|
| General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal) | 21110-21215, 21221-21950, 25281, 14120, 15320-16215 | \$3,325,311 | \$720,800 | \$984,700 | 51% | \$1,619,811 |
| Police (RCMP) | 22121-22180, 13121, 14221 | \$7,004,876 | \$295,973 | | 4% | \$6,708,903 |
| Fire Department | 22411-22510, 14241 | \$3,591,506 | \$186,386 | | 5% | \$3,405,120 |
| Animal Control & Protection (SPCA) | 22931, 15160 | \$151,220 | \$10,000 | | 7% | \$141,220 |
| Engineering Administration | 23110, 23121, 14310, 14516 | \$624,113 | \$126,800 | | 20% | \$497,313 |
| Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks) | 23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121 | \$4,618,097 | \$717,626 | \$70,000 | 17% | \$3,830,471 |
| Waterworks System (operating, capital, and debt repayment) | 64110-68910, 54431-55611 | \$3,674,457 | \$3,674,457 | | 100% | \$0 |
| Sewerage System (operating, capital, and debt repayment) | 94421-99211, 104210-109110 | \$3,374,556 | \$3,374,556 | | 100% | \$0 |
| Public Transit (B.C. Transit/Diversified) | 23510, 14400 | \$1,093,162 | \$334,640 | | 31% | \$758,522 |
| Planning, Bylaw and Building | 21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210 | \$743,951 | \$232,140 | | 31% | \$511,811 |
| Economic Development | 26234, 26235, 14560 | \$478,689 | | \$20,000 | 4% | \$458,689 |
| Community Development (Sustainability, Chamber of Commerce, Community Forest) | 26237-26450, 26911-26917 | \$126,245 | | | 0% | \$126,245 |
| Parks & Recreation (Programs, Facilities, AHQ) | 26701, 26770, 27110-27198, 14770 | \$4,275,085 | \$1,668,803 | | 39% | \$2,606,282 |
| Heritage & Culture (Museum, Steam Train, McLean Mill) | 27510-27555, 14810, 4830, 14910 | \$699,556 | \$124,937 | | 18% | \$574,619 |
| Library Services (VIRL) | 27600 | \$734,266 | | | 0% | \$734,266 |
| Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA) | 28410-28831, 19811-19831 | \$7,172,100 | \$7,172,100 | | 100% | \$0 |
| Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment) | 28220, 19111 | \$1,440,476 | | | 0% | \$1,440,476 |
| Internal Transfers and Reserves (Surplus, Contingency, Reserves) | 28211, 28222, 28236, 28910, 29911, 19114 | \$749,000 | \$402,000 | | 54% | \$347,000 |
| Debt Repayment (RCMP Building and other interest) | 28111-28193 | \$219,671 | | | 0% | \$219,671 |

\$23,980,419

| Department/Cost Centre | Budget Line Items | Expenditure | Utility Fees Revenue | Other Gov Revenue | Rev/Exp | Surplus (Deficit) |
|-----------------------------------|-------------------|-------------|----------------------|-------------------|---------|-------------------|
| Waterworks System | | | | | 100% | \$0 |
| Revenues | 54421-55611 | | \$3,856,115 | | | |
| Operating Expenditures | 64110-64194 | \$1,466,372 | | | | |
| Debt Repayment | 68120-68130 | \$82,743 | | | | |
| Transfers to Reserves | | \$1,137,000 | | | | |
| Transfers to Capital | 68211-68910 | \$1,170,000 | | | | |
| Sewer System | | | | | 100% | \$0 |
| Revenues | 94421-99114 | | \$3,105,123 | \$46,000 | | |
| Contribution from General Revenue | 99211 | | \$0 | | | |
| Operating Expenditures | 104210-104294 | \$1,228,428 | | | | |
| Debt Repayment | 108120-108130 | \$440,857 | | | | |
| Transfers to Reserve | 108211, 108910 | \$2,000 | | | | |
| Transfers to Capital | 108220 | \$1,481,838 | | | | |



BUDGET SUMMARY - 2020 Financial Plan

| Taxation | Budget Lines | Residential | Industrial | Business | Other | Total Property Tax |
|------------------------------------|--------------|--------------|-------------|-------------|-----------|--------------------|
| Property Tax - General & Debt | 11111-11112 | \$14,239,968 | \$5,266,223 | \$4,119,189 | \$214,025 | \$23,839,405 |
| Property Tax % change prev yr. | | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| Other Tax - L I and Grants in Lieu | 11210-12910 | | | | | \$829,200 |
| | | | | | | \$24,668,605 |

| Department/Cost Centre | Budget Line Items | Expenditure | Service Fee Revenue | Other Gov Revenue | Rev/Exp | Amount from Property Tax |
|---|---|-------------|---------------------|-------------------|---------|--------------------------|
| General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal) | 21110-21215, 21221-21950, 25281, 14120, 15320-16215 | \$3,368,484 | \$726,900 | \$984,700 | 51% | \$1,656,884 |
| Police (RCMP) | 22121-22180, 13121, 14221 | \$7,146,451 | \$296,112 | | 4% | \$6,850,339 |
| Fire Department | 22411-22510, 14241 | \$3,656,786 | \$189,908 | | 5% | \$3,466,878 |
| Animal Control & Protection (SPCA) | 22931, 15160 | \$151,228 | \$10,000 | | 7% | \$141,228 |
| Engineering Administration | 23110, 23121, 14310, 14516 | \$609,476 | \$126,800 | | 21% | \$482,676 |
| Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks) | 23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121 | \$4,676,854 | \$742,013 | \$70,000 | 17% | \$3,864,841 |
| Waterworks System (operating, capital, and debt repayment) | 64110-68910, 54431-55611 | \$3,674,457 | \$3,674,457 | | 100% | \$0 |
| Sewerage System (operating, capital, and debt repayment) | 94421-99211, 104210-109110 | \$3,374,556 | \$3,374,556 | | 100% | \$0 |
| Public Transit (B.C. Transit/Diversified) | 23510, 14400 | \$1,088,794 | \$335,873 | | 31% | \$752,921 |
| Planning, Bylaw and Building | 21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210 | \$757,581 | \$234,140 | | 31% | \$523,441 |
| Economic Development | 26234, 26235, 14560 | \$482,007 | | \$20,000 | 4% | \$462,007 |
| Community Development (Sustainability, Chamber of Commerce, Community Forest) | 26237-26450, 26911-26917 | \$125,111 | | | 0% | \$125,111 |
| Parks & Recreation (Programs, Facilities, AHQ) | 26701, 26770, 27110-27198, 14770 | \$4,337,220 | \$1,701,116 | | 39% | \$2,636,104 |
| Heritage & Culture (Museum, Steam Train, McLean Mill) | 27510-27555, 14810, 4830, 14910 | \$674,008 | \$128,677 | | 19% | \$545,331 |
| Library Services (VIRL) | 27600 | \$741,536 | | | 0% | \$741,536 |
| Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA) | 28410-28831, 19811-19831 | \$7,172,100 | \$7,172,100 | | 100% | \$0 |
| Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment) | 28220, 19111 | \$1,852,637 | | | 0% | \$1,852,637 |
| Internal Transfers and Reserves (Surplus, Contingency, Reserves) | 28211, 28222, 28236, 28910, 29911, 19114 | \$749,000 | \$402,000 | | 54% | \$347,000 |
| Debt Repayment (RCMP Building and other interest) | 28111-28193 | \$219,671 | | | 0% | \$219,671 |

\$24,668,605

| Department/Cost Centre | Budget Line Items | Expenditure | Utility Fees Revenue | Other Gov Revenue | Rev/Exp | Surplus (Deficit) |
|-----------------------------------|-------------------|-------------|----------------------|-------------------|---------|-------------------|
| Waterworks System | | | | | 100% | \$0 |
| Revenues | 54421-55611 | | \$4,046,855 | | | |
| Operating Expenditures | 64110-64194 | \$1,519,779 | | | | |
| Debt Repayment | 68120-68130 | \$82,743 | | | | |
| Transfers to Reserves | | \$1,104,333 | | | | |
| Transfers to Capital | 68211-68910 | \$1,340,000 | | | | |
| Sewer System | | | | | 100% | \$0 |
| Revenues | 94421-99114 | | \$3,162,818 | \$46,000 | | |
| Contribution from General Revenue | 99211 | | \$0 | | | |
| Operating Expenditures | 104210-104294 | \$1,244,373 | | | | |
| Debt Repayment | 108120-108130 | \$440,857 | | | | |
| Transfers to Reserve | 108211, 108910 | \$2,000 | | | | |
| Transfers to Capital | 108220 | \$1,523,588 | | | | |



BUDGET SUMMARY - 2021 Financial Plan

| Taxation | Budget Lines | Residential | Industrial | Business | Other | Total Property Tax |
|------------------------------------|--------------|--------------|-------------|-------------|-----------|--------------------|
| Property Tax - General & Debt | 11111-11112 | \$14,663,375 | \$5,422,807 | \$4,241,667 | \$220,388 | \$24,548,237 |
| Property Tax % change prev yr. | | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| Other Tax - L I and Grants in Lieu | 11210-12910 | | | | | \$829,200 |
| | | | | | | \$25,377,437 |

| Department/Cost Centre | Budget Line Items | Expenditure | Service Fee Revenue | Other Gov Revenue | Rev/Exp | Amount from Property Tax |
|---|---|-------------|---------------------|-------------------|---------|--------------------------|
| General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal) | 21110-21215, 21221-21950, 25281, 14120, 15320-16215 | \$3,392,597 | \$881,400 | \$984,700 | 55% | \$1,526,497 |
| Police (RCMP) | 22121-22180, 13121, 14221 | \$7,315,713 | \$296,252 | | 4% | \$7,019,461 |
| Fire Department | 22411-22510, 14241 | \$3,749,353 | \$193,500 | | 5% | \$3,555,853 |
| Animal Control & Protection (SPCA) | 22931, 15160 | \$151,237 | \$10,000 | | 7% | \$141,237 |
| Engineering Administration | 23110, 23121, 14310, 14516 | \$619,626 | \$126,800 | | 20% | \$492,826 |
| Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks) | 23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121 | \$4,738,850 | \$766,976 | \$70,000 | 18% | \$3,901,874 |
| Waterworks System (operating, capital, and debt repayment) | 64110-68910, 54431-55611 | \$3,674,457 | \$3,674,457 | | 100% | \$0 |
| Sewerage System (operating, capital, and debt repayment) | 94421-99211, 104210-109110 | \$3,374,556 | \$3,374,556 | | 100% | \$0 |
| Public Transit (B.C. Transit/Diversified) | 23510, 14400 | \$1,205,664 | \$337,154 | | 28% | \$868,510 |
| Planning, Bylaw and Building | 21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210 | \$771,537 | \$235,140 | | 30% | \$536,397 |
| Economic Development | 26234, 26235, 14560 | \$480,411 | | \$20,000 | 4% | \$460,411 |
| Community Development (Sustainability, Chamber of Commerce, Community Forest) | 26237-26450, 26911-26917 | \$121,985 | | | 0% | \$121,985 |
| Parks & Recreation (Programs, Facilities, AHQ) | 26701, 26770, 27110-27198, 14770 | \$4,357,101 | \$1,733,671 | | 40% | \$2,623,430 |
| Heritage & Culture (Museum, Steam Train, McLean Mill) | 27510-27555, 14810, 4830, 14910 | \$643,662 | \$129,999 | | 20% | \$513,663 |
| Library Services (VIRL) | 27600 | \$748,806 | | | 0% | \$748,806 |
| Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA) | 28410-28831, 19811-19831 | \$7,038,100 | \$7,038,100 | | 100% | \$0 |
| Transfers for Capital PurcAues (Roads, Drainage, Buildings, Equipment) | 28220, 19111 | \$2,329,816 | | | 0% | \$2,329,816 |
| Internal Transfers and Reserves (Surplus, Contingency, Reserves) | 28211, 28222, 28236, 28910, 29911, 19114 | \$719,000 | \$402,000 | | 56% | \$317,000 |
| Debt Repayment (RCMP Building and other interest) | 28111-28193 | \$219,671 | | | 0% | \$219,671 |

\$25,377,437

| Department/Cost Centre | Budget Line Items | Expenditure | Utility Fees Revenue | Other Gov Revenue | Rev/Exp | Surplus (Deficit) |
|-----------------------------------|-------------------|-------------|----------------------|-------------------|---------|-------------------|
| Waterworks System | | | | | 100% | \$0 |
| Revenues | 54421-55611 | | \$4,247,133 | | | |
| Operating Expenditures | 64110-64194 | \$1,503,559 | | | | |
| Debt Repayment | 68120-68130 | \$82,743 | | | | |
| Transfers to Reserves | | \$2,078,831 | | | | |
| Transfers to Capital | 68211-68910 | \$582,000 | | | | |
| Sewer System | | | | | 100% | \$0 |
| Revenues | 94421-99114 | | \$3,221,669 | \$46,000 | | |
| Contribution from General Revenue | 99211 | | \$0 | | | |
| Operating Expenditures | 104210-104294 | \$1,260,694 | | | | |
| Debt Repayment | 108120-108130 | \$440,857 | | | | |
| Transfers to Reserve | 108211, 108910 | \$2,000 | | | | |
| Transfers to Capital | 108220 | \$1,566,118 | | | | |



BUDGET SUMMARY - 2022 Financial Plan

| Taxation | Budget Lines | Residential | Industrial | Business | Other | Total Property Tax |
|------------------------------------|--------------|--------------|-------------|-------------|-----------|--------------------|
| Property Tax - General & Debt | 11111-11112 | \$15,099,483 | \$5,584,088 | \$4,367,820 | \$226,943 | \$25,278,334 |
| Property Tax % change prev yr. | | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| Other Tax - L I and Grants in Lieu | 11210-12910 | | | | | \$829,200 |
| | | | | | | \$26,107,534 |

| Department/Cost Centre | Budget Line Items | Expenditure | Service Fee Revenue | Other Gov Revenue | Rev/Exp | Amount from Property Tax |
|---|---|-------------|---------------------|-------------------|---------|--------------------------|
| General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal) | 21110-21215, 21221-21950, 25281, 14120, 15320-16215 | \$3,481,261 | \$887,600 | \$984,700 | 54% | \$1,608,961 |
| Police (RCMP) | 22121-22180, 13121, 14221 | \$7,486,034 | \$296,393 | | 4% | \$7,189,641 |
| Fire Department | 22411-22510, 14241 | \$3,871,419 | \$197,054 | | 5% | \$3,674,365 |
| Animal Control & Protection (SPCA) | 22931, 15160 | \$151,245 | \$10,000 | | 7% | \$141,245 |
| Engineering Administration | 23110, 23121, 14310, 14516 | \$624,083 | \$126,800 | | 20% | \$497,283 |
| Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks) | 23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121 | \$4,802,096 | \$783,701 | \$70,000 | 18% | \$3,948,395 |
| Waterworks System (operating, capital, and debt repayment) | 64110-68910, 54431-55611 | \$3,856,115 | \$3,856,115 | | 100% | \$0 |
| Sewerage System (operating, capital, and debt repayment) | 94421-99211, 104210-109110 | \$3,151,123 | \$3,151,123 | | 100% | \$0 |
| Public Transit (B.C. Transit/Diversified) | 23510, 14400 | \$1,205,664 | \$337,154 | | 28% | \$868,510 |
| Planning, Bylaw and Building | 21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210 | \$782,997 | \$238,140 | | 30% | \$544,857 |
| Economic Development | 26234, 26235, 14560 | \$487,444 | | \$20,000 | 4% | \$467,444 |
| Community Development (Sustainability, Chamber of Commerce, Community Forest) | 26237-26450, 26911-26917 | \$122,867 | | | 0% | \$122,867 |
| Parks & Recreation (Programs, Facilities, AHQ) | 26701, 26770, 27110-27198, 14770 | \$4,405,313 | \$1,754,907 | | 40% | \$2,650,406 |
| Heritage & Culture (Museum, Steam Train, McLean Mill) | 27510-27555, 14810, 4830, 14910 | \$651,068 | \$133,678 | | 21% | \$517,390 |
| Library Services (VIRL) | 27600 | \$756,076 | | | 0% | \$756,076 |
| Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA) | 28410-28831, 19811-19831 | \$7,038,100 | \$7,038,100 | | 100% | \$0 |
| Transfers for Capital PurcAUes (Roads, Drainage, Buildings, Equipment) | 28220, 19111 | \$2,583,423 | | | 0% | \$2,583,423 |
| Internal Transfers and Reserves (Surplus, Contingency, Reserves) | 28211, 28222, 28236, 28910, 29911, 19114 | \$719,000 | \$402,000 | | 56% | \$317,000 |
| Debt Repayment (RCMP Building and other interest) | 28111-28193 | \$219,671 | | | 0% | \$219,671 |

\$26,107,534

| Department/Cost Centre | Budget Line Items | Expenditure | Utility Fees Revenue | Other Gov Revenue | Rev/Exp | Surplus (Deficit) |
|-----------------------------------|-------------------|-------------|----------------------|-------------------|---------|-------------------|
| Waterworks System | | | | | 100% | \$0 |
| Revenues | 54421-55611 | | \$4,331,251 | | | |
| Operating Expenditures | 64110-64194 | \$1,557,720 | | | | |
| Debt Repayment | 68120-68130 | \$82,743 | | | | |
| Transfers to Reserves | | \$2,210,788 | | | | |
| Transfers to Capital | 68211-68910 | \$480,000 | | | | |
| Sewer System | | | | | 100% | \$0 |
| Revenues | 94421-99114 | | \$3,281,698 | \$46,000 | | |
| Contribution from General Revenue | 99211 | | \$0 | | | |
| Operating Expenditures | 104210-104294 | \$1,276,540 | | | | |
| Debt Repayment | 108120-108130 | \$440,857 | | | | |
| Transfers to Reserve | 108211, 108910 | \$2,000 | | | | |
| Transfers to Capital | 108220 | \$1,610,301 | | | | |