

CITY OF PORT ALBERNI
DRAFT
5 YEAR FINANCIAL PLAN

2018-2022

Nov 28, 2017

CITY OF PORT ALBERNI


DRAFT


5 YEAR PLAN 2018-2022





Table of Contents


	Page
SCHEDULES:	
General Revenue Fund Revenue and Expenses	2
Water Revenue Fund Revenue and Expenses	15
Sewer Revenue Fund Revenue and Expenses	18
Parkland Acquisition Reserve	21
Capital Works Reserve	22
Equipment Replacement Reserve	23
Land Sale Reserve	24
Development Cost Charges Reserve	25
Carbon Trust Reserve	26
Alberni Valley Community Forest Reserve	27
Cemetery Trust Fund	28
Capital Expenses Detail - 2018	29
Capital Expenses Detail - 2019	35
Capital Expenses Detail - 2020	38
Capital Expenses Detail - 2021	41
Capital Expenses Detail - 2022	44
Revenue Funds Operating Summaries 2018-2022	48


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3														
4														
5	2017													
6	<i>Amended (2)</i>													
7														
8	REAL PROPERTY TAXES													
9														
10	11111	General Purposes - Taxes	21,622,724	2.33%	22,271,406	3.00%	22,939,548	3.00%	23,627,734	3.00%	24,336,566	3.00%	25,066,663	3.00%
11	11112	Debt Purposes - Taxes	211,671	-41.86%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12		TAX LEVY	21,834,395	1.58%	22,483,077	2.97%	23,151,219	2.97%	23,839,405	2.97%	24,548,237	2.97%	25,278,334	2.97%
13														
14	11210	Local Improvements	-		-		-		-		-		-	
15	11211	Special Area Levy	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%
16		SPECIAL ASSESSMENTS	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%
17														
18	11910	Utility Tax 1%	660,000	438.34%	600,000	-9.09%	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%
19		TAXES	22,504,895	4.06%	23,093,577	2.62%	23,761,719	2.89%	24,449,905	2.90%	25,158,737	2.90%	25,888,834	2.90%
20														
21	FEDERAL GOVERNMENT													
22	12110	Federal Building Grant	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
23	12210	CBC Grant	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
24	PROVINCIAL GOVERNMENT													
25	12310	Provincial Government Grant	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
26	12410	BC Hydro	113,000	-81.17%	111,000	-1.77%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28	OTHER ENTITIES													
29	12910	University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		GRANTS IN LIEU OF TAXES	220,700	-68.81%	218,700	-0.91%	218,700	0.00%	218,700	0.00%	218,700	0.00%	218,700	0.00%
31														
32	SERVICES PROVIDED TO GOVERNMENT													
33														
34	13121	PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35														
36	SALES OF SERVICES													
37														
38	14120	ADMINISTRATION SERVICE CHARGE	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
39		14120.3082 HR Recoveries	500	-90.39%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
40														
41	14221	Law Enforcement Service Charge	128,700	-8.33%	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%	129,393	0.11%
42	14241	Fire Department Service Charge	179,545	4.86%	182,932	1.89%	186,386	1.89%	189,908	1.89%	193,500	1.89%	197,054	1.84%
43		PROTECTIVE SERVICES	308,245	-1.08%	311,768	1.14%	315,359	1.15%	319,020	1.16%	322,752	1.17%	326,447	1.14%
44														
45	14310	Public Works Service Charge	65,600	-15.35%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%
46	14400	Public Transit Revenue	327,927	1.30%	331,687	1.15%	334,640	0.89%	335,873	0.37%	337,154	0.38%	337,154	0.00%
47		TRANSPORTATION SERVICES	393,527	-1.91%	397,287	0.96%	400,240	0.74%	401,473	0.31%	402,754	0.32%	402,754	0.00%
48														
49	14433	Commercial Solid Waste Collection	8,000		8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%
50	14434	Residential Solid Waste Collection	676,924	2.88%	685,800	1.31%	709,626	3.47%	734,013	3.44%	758,976	3.40%	775,701	2.20%
51		ENV HEALTH WASTE COLLECTION	684,924	4.09%	693,800	1.30%	717,626	3.43%	742,013	3.40%	766,976	3.36%	783,701	2.18%
52														


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4														
5			2017		2018		2019		2020		2021		2022	
6			<i>Amended (2)</i>											
7														
53	14516	PUBLIC HEALTH-CEMETERIES	61,200	97.42%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54														
55	14550	PLANNING ADMINISTRATION	22,500	50.00%	23,000	2.22%	23,500	2.17%	24,500	4.26%	24,500	0.00%	25,500	4.08%
56														
57	14560	ECONOMIC DEVELOPMENT	371,870	1552.76%	42,230	-88.64%	20,000	-52.64%	20,000	0.00%	20,000	0.00%	20,000	0.00%
58														
59	14600	Marine Commercial Building	73,197	4.57%	73,929	1.00%	74,668	1.00%	75,415	1.00%	76,169	1.00%	76,931	1.00%
60	14601	Port Building	22,340	0.54%	22,563	1.00%	22,789	1.00%	23,017	1.00%	23,247	1.00%	23,479	1.00%
61	14602	Market Square	35,027	8.38%	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%	36,813	1.00%
62	14690	A. H. Q. Miscellaneous Revenue	2,500		2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
63		ALBERNI HARBOUR QUAY	133,064	6.84%	134,369	0.98%	135,688	0.98%	137,020	0.98%	138,365	0.98%	139,723	0.98%
64														
65		RECREATION SERVICES												
66														
67		RECREATION FACILITIES												
68														
69	14710	Gyro Youth Centre	7,000	5.58%	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%	8,406	1.00%
70	14712	Echo '67 Centre	213,384	1.65%	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%	233,342	1.00%
71	14714	Glenwood Centre	41,500	1.72%	43,720	5.35%	44,454	1.68%	45,703	2.81%	46,467	1.67%	46,857	0.84%
72	14716	Echo Aquatic Centre	38,000	4.94%	38,700	1.84%	39,414	1.84%	40,142	1.85%	40,885	1.85%	41,264	0.93%
73	14718	AV Multiplex	540,400	-6.34%	550,960	1.95%	567,081	2.93%	577,466	1.83%	588,220	1.86%	593,922	0.97%
74	14720	Stadium & Athletic Fields	32,500	-6.29%	36,860	13.42%	37,567	1.92%	38,289	1.92%	39,025	1.92%	39,414	1.00%
75														
76		RECREATION PROGRAMS												
77														
78		SPORT PROGRAMS												
80	14730	Glenwood Centre	3,750	40.06%	5,000	33.33%	5,100	2.00%	5,202	2.00%	5,306	2.00%	5,364	1.09%
81	14732	Echo Aquatic Centre	257,500	-1.00%	253,350	-1.61%	258,417	2.00%	263,585	2.00%	268,857	2.00%	274,234	2.00%
82	14734	AV Multiplex	25,350	-8.29%	22,255	-12.21%	22,700	2.00%	23,154	2.00%	23,617	2.00%	24,023	1.72%
84														
85		LEISURE DIVISION PROGRAMS												
86	14738	Children's Programs	106,000	14.20%	75,000	-29.25%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%
87	14740	Youth Programs & Services	7,000	-31.37%	1,500	-78.57%	1,530	2.00%	1,561	2.03%	1,592	1.99%	1,624	2.01%
88	14742	Adult Programs	105,000	-14.22%	85,000	-19.05%	86,700	2.00%	88,434	2.00%	90,203	2.00%	92,007	2.00%
89	14750	Special Events	1,000	-1.96%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
90														
91		COMMUNITY SERVICES												
92	14760	Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94	14770	Contributions & Grants	150,725	11.05%	154,899	2.77%	159,117	2.72%	163,380	2.68%	167,688	2.64%	169,045	0.81%
95		RECREATION SERVICES	1,532,609	-1.84%	1,496,554	-2.35%	1,533,115	2.44%	1,564,096	2.02%	1,595,306	2.00%	1,615,184	1.25%
96														


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7														
97		CULTURAL SERVICES												
98														
99		MUSEUM SERVICES												
100	14810	Museum-Sales & Service	24,100	7.59%	24,250	0.62%	56,537	133.14%	60,277	6.62%	61,599	2.19%	65,278	5.97%
101	14820	Museum-Federal Grants	3,265	2.03%	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830	Museum-Provincial Grants	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		CULTURAL SERVICES	92,365	1.95%	92,590	0.24%	124,937	34.94%	128,677	2.99%	129,999	1.03%	133,678	2.83%
105														
106		SALES OF SERVICES	3,630,804	11.68%	3,283,298	-9.57%	3,362,165	2.40%	3,428,499	1.97%	3,492,352	1.86%	3,538,687	1.33%
107														
108		OTHER REVENUE OWN SOURCES												
109														
110	15110	Business Licence Fees	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%
112	15160	Dog Licence Fees	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113	15170	Building & Plumbing Permit Fees	75,000	7.14%	77,000	2.67%	78,000	1.30%	79,000	1.28%	80,000	1.27%	82,000	2.50%
114	15181	Other Const/Demolition Permit Fees	140	40.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115	15190	Vacant Bldg Registration Permit Fees	1,000	-75.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116		LICENCES & PERMITS	206,140	1.00%	208,140	0.97%	209,140	0.48%	210,140	0.48%	211,140	0.48%	213,140	0.95%
117														
118	15210	FINES & PARKING TICKETS	9,000	-10.00%	9,500	5.56%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%
119														
120	15320	RENTALS	141,000	1.64%	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%	146,700	0.82%
121														
122	15510	Interest On Investments	225,000	2.27%	230,000	2.22%	235,000	2.17%	240,000	2.13%	245,000	2.08%	250,000	2.04%
123	15590	Other Interest	25,000	-13.79%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
124		RETURN ON INVESTMENTS	250,000	0.40%	255,000	2.00%	260,000	1.96%	265,000	1.92%	270,000	1.89%	275,000	1.85%
125														
126	15611	Current Tax Penalties	119,000	8.18%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%
127	15621	Arrears & Delinquent Tax Interest	44,800	72.31%	44,800	0.00%	44,800	0.00%	44,800	0.00%	44,800	0.00%	44,800	0.00%
128	15625	Residential Garbage Penalties	10,000		10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
129		PENALTIES & INTEREST	173,800	27.79%	173,800	0.00%	173,800	0.00%	173,800	0.00%	173,800	0.00%	173,800	0.00%
130														
131	15930	Miscellaneous Revenue	9,500	#DIV/0!	249,500	2526.32%	89,500	-64.13%	89,500	0.00%	237,800	165.70%	237,800	0.00%
132	15940	Miscellaneous Revenue-IT Services	23,800	#DIV/0!	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
133		MISCELLANEOUS REVENUE	33,300		273,300		113,300		113,300		261,600	130.89%	261,600	0.00%
134														
135		OTHER REVENUE OWN SOURCES	813,240	10.22%	1,061,840	30.57%	908,940	-14.40%	916,040	0.78%	1,071,540	16.98%	1,079,740	0.77%
136														


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137	UNCONDITIONAL TRANSFERS OTHER GOV'T													
138														
139	PROVINCIAL GOVERNMENT													
140	16212	Small Community Protection Grant	272,172	5.09%	259,000	-4.84%	259,000	0.00%	259,000	0.00%	259,000	0.00%	259,000	0.00%
141	16214	Revenue Sharing - Traffic Fines	280,744	-6.04%	280,700	-0.02%	280,700	0.00%	280,700	0.00%	280,700	0.00%	280,700	0.00%
142	16215	Community Gaming Revenue	445,840	0.19%	445,000	-0.19%	445,000	0.00%	445,000	0.00%	445,000	0.00%	445,000	0.00%
143		UNCOND TFRS OTHER GOV'T	998,756	-0.40%	984,700	-1.41%	984,700	0.00%	984,700	0.00%	984,700	0.00%	984,700	0.00%
144														
145	CONDITIONAL TRANSFERS OTHER													
146	18120	Grants/Contributions UBCM/FCM	10,000		-	-100.00%	-		-		-		-	
147	18121	Grants/Contributions Other	73,049	630.49%	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	83,049		70,000		70,000		70,000		70,000		70,000	
149														
150														
151	OTHER TRANSFERS & COLLECTIONS													
152														
153	19110	Cemetery Trust Fund	2,000	-83.40%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
156	19114	Operating Funds From Prior Years	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
157		TRANSFERS FROM OWN RESERVES	402,000	-2.44%	402,000	0.00%	402,000	0.00%	402,000	0.00%	402,000	0.00%	402,000	0.00%
158														
159	COLLECTIONS FOR OTHER GOV'T													
160														
161	19811	Non-Residential School Tax	2,100,000	-4.55%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
162	19812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
163		TRANSFERS FROM OWN RESERVES	5,100,000	-1.92%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%
164														
165	REGIONAL GOVERNMENT													
166	11212	Parcel Tax	133,993	1.90%	134,000	0.01%	134,000	0.00%	134,000	0.00%	-	-100.00%	-	#DIV/0!
167	19820	Alberni-Clayoquot Regional Hosp Dist	707,654	7.46%	707,600	-0.01%	707,600	0.00%	707,600	0.00%	707,600	0.00%	707,600	0.00%
168	19821	Alberni-Clayoquot Regional District	1,068,699	28.45%	1,070,000	0.12%	1,070,000	0.00%	1,070,000	0.00%	1,070,000	0.00%	1,070,000	0.00%
169		REGIONAL GOVERNMENT	1,910,346	17.78%	1,911,600	0.07%	1,911,600	0.00%	1,911,600	0.00%	1,777,600	-7.01%	1,777,600	0.00%
170														
171	JOINT BOARDS AND COMMISSIONS													
172	19830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
173	19831	BC Assessment	160,000	-5.88%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	160,000	160,000	0.00%
174		JOINT BOARDS AND COMMISSIONS	160,500	-5.87%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
175														
176		OTHER TRANSFERS, COLLECTIONS	7,170,846	2.55%	7,172,100	0.02%	7,172,100	0.00%	7,172,100	0.00%	7,038,100	-1.87%	7,038,100	0.00%
177														
178		GENERAL FUND REVENUE	35,991,290	3.10%	36,453,215	1.28%	37,047,324	1.63%	37,808,944	2.06%	38,603,129	2.10%	39,387,761	2.03%


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8			GENERAL GOVERNMENT SERVICE											
9	21110	Mayor-Stipends	43,777	0.10%	44,653	2.00%	45,546	2.00%	46,456	2.00%	47,386	2.00%	48,333	2.00%
10	21130	Councillors-Stipends	116,415	0.10%	118,743	2.00%	121,118	2.00%	123,540	2.00%	126,011	2.00%	128,532	2.00%
11	21190	Receptions and Other Services	39,000	-2.99%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
12		LEGISLATIVE	199,192	-0.52%	202,396	1.61%	205,664	1.61%	208,996	1.62%	212,397	1.63%	215,865	1.63%
13														
14			GENERAL ADMINISTRATION											
15			ADMINISTRATIVE											
16	21211	City Manager	196,677	-29.96%	202,325	2.87%	206,362	2.00%	210,479	2.00%	214,679	2.00%	218,962	2.00%
17	21212	Municipal Clerk	411,841	1.36%	411,115	-0.18%	418,994	1.92%	427,031	1.92%	435,229	1.92%	443,591	1.92%
18	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
19	21216	Bylaw Enforcement	90,300	-0.33%	95,300	5.54%	97,100	1.89%	98,900	1.85%	100,800	1.92%	102,700	1.88%
20	21217	Bylaw Enforcement Vehicles	7,409	-15.95%	7,505	1.30%	7,654	1.99%	7,806	1.99%	7,912	1.36%	8,020	1.37%
21														
22														
23			FINANCIAL MANAGEMENT											
24	21221	Financial Management Administration	715,100	-1.58%	732,525	2.44%	783,496	6.96%	799,165	2.00%	815,137	2.00%	831,411	2.00%
25	21225	External Audit	30,600	2.00%	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%	32,000	0.63%
26	21226	Purchasing Administration	206,900	-5.09%	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%	128,400	1.58%
27	21229	Other Financial Management	22,200	825.00%	22,200	0.00%	22,250	0.23%	22,250	0.00%	3,250	-85.39%	3,250	0.00%
28														
29			COMMON SERVICES											
30	21222	Administration Vehicle	7,747	-6.55%	8,115	4.75%	8,245	1.60%	8,477	2.81%	8,712	2.77%	8,850	1.58%
31	21252	City Hall	90,040	-6.76%	95,980	6.60%	97,044	1.11%	98,533	1.53%	100,052	1.54%	101,601	1.55%
32	21253	Other City Buildings	2,320	45.00%	2,845	22.63%	2,867	0.77%	2,889	0.77%	2,912	0.80%	2,935	0.79%
35	21259	Other Common Services	344,448	23.70%	342,654	-0.52%	340,982	-0.49%	339,231	-0.51%	337,603	-0.48%	338,498	0.27%
36	21260	Carbon Offsets	58,800	0.00%	56,200	-4.42%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%
37														
38			INFORMATION SERVICES											
39	21261	Information Services	640,681	9.53%	659,310	2.91%	670,917	1.76%	682,753	1.76%	694,824	1.77%	701,534	0.97%
40														
41			OTHER ADMINISTRATIVE SERVICES											
43	21283	Personnel (Human Resources)	284,887	25.64%	274,171	-3.76%	277,688	1.28%	281,126	1.24%	285,782	1.66%	289,777	1.40%
44	21285	Employee Wellness (EFAP)	15,200	-11.95%	15,300	0.66%	15,318	0.12%	15,335	0.11%	15,353	0.12%	15,371	0.12%
45														
46			RECOVERIES											
47	21290	Administration Services Recovered	(447,000)	2.01%	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00%	(493,200)	2.01%
48		GENERAL ADMINISTRATION	2,718,150	3.04%	2,751,445	1.22%	2,733,817	-0.64%	2,772,075	1.40%	2,793,145	0.76%	2,829,900	1.32%


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6			<i>Amended (2)</i>											
7														
49														
50	21911	Election Expense	-	-100.00%	52,928		-	-100.00%	-		-		48,928	
51	21920	Training and Development	144,800	1.00%	150,960	4.25%	143,655	-4.84%	143,655	0.00%	142,655	-0.70%	142,655	0.00%
52	21925	Council Travel and Development	50,000	-1.77%	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%	52,551	1.00%
53	21930	Insurance	257,500	0.00%	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%	269,000	0.37%
54	21931	Damage Claims	20,400	2.00%	20,808	2.00%	20,224	-2.81%	20,649	2.10%	20,082	-2.75%	20,082	0.00%
55	21950	Grants In Aid	10,820	0.00%	11,000	1.66%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%
56	21990	Other General Services	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
57		OTHER GENERAL GOV'T SERVICES	485,520	-1.83%	548,296	12.93%	490,584	-10.53%	494,119	0.72%	495,767	0.33%	546,216	10.18%
58														
59		GENERAL GOVERNMENT SERVICE	3,402,862	2.10%	3,502,137	2.92%	3,430,065	-2.06%	3,475,190	1.32%	3,501,309	0.75%	3,591,981	2.59%
60														
61		<i>PROTECTIVE SERVICES</i>												
62	22121	Police Services Contract	5,301,190	-0.08%	5,353,114	0.98%	5,380,649	0.51%	5,491,366	2.06%	5,629,140	2.51%	5,766,850	2.45%
63	22122	Police Services Administration	945,313	14.49%	885,457	-6.33%	901,652	1.83%	919,183	1.94%	937,055	1.94%	955,756	2.00%
64	22123	Police Services Consulting	22,000		24,000	9.09%	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%
65	22130	Community Policing	25,500	2.00%	26,010	2.00%	26,530	2.00%	27,061	2.00%	27,602	2.00%	28,154	2.00%
66	22140	Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
67	22160	Police Building Maintenance	131,250	-0.08%	153,664	17.08%	154,191	0.34%	156,150	1.27%	158,171	1.29%	160,255	1.32%
68	22180	Detention & Custody of Prisoners	496,158	2.00%	507,229	2.23%	517,374	2.00%	527,721	2.00%	538,276	2.00%	549,041	2.00%
69		POLICE PROTECTION	6,946,411	2.17%	6,974,474	0.40%	7,029,876	0.79%	7,171,451	2.01%	7,340,713	2.36%	7,511,034	2.32%
70														
71	22411	Fire Protection Administration	330,150	2.05%	338,810	2.62%	345,298	1.91%	351,914	1.92%	358,662	1.92%	365,542	1.92%
72	22421	Fire Crew	2,516,470	2.17%	2,612,512	3.82%	2,683,921	2.73%	2,732,025	1.79%	2,806,840	2.74%	2,883,525	2.73%
73	22422	Personnel Expense	47,307	2.00%	47,779	1.00%	48,257	1.00%	48,739	1.00%	49,227	1.00%	49,719	1.00%
74	22431	Communication System	11,488	2.00%	11,604	1.01%	11,720	1.00%	11,837	1.00%	11,955	1.00%	12,075	1.00%
75	22440	Fire Investigation	975	1.99%	985	1.03%	995	1.02%	1,005	1.01%	1,015	1.00%	1,025	0.99%
76	22441	Fire Prevention	151,109	2.83%	152,280	0.77%	155,833	2.33%	159,474	2.34%	163,205	2.34%	167,026	2.34%
77	22471	Fire Building Maintenance	59,563	2.00%	60,159	1.00%	60,760	1.00%	61,368	1.00%	61,981	1.00%	62,601	1.00%
79	22473	External Regional Training	1,624	2.01%	1,640	0.99%	1,657	1.04%	1,673	0.97%	1,690	1.02%	1,707	1.01%
80	22480	Vehicle Repair & Maintenance	239,051	-0.01%	223,976	-6.31%	228,993	2.24%	234,143	2.25%	239,629	2.34%	272,503	13.72%
81	22481	Sundry Equipment Repair & Mtce	25,688	72.67%	25,945	1.00%	26,204	1.00%	26,466	1.00%	26,731	1.00%	26,998	1.00%
82	22482	Fire Fighting Tools/Supplies Purchases	26,830	25.36%	27,097	1.00%	27,368	1.00%	27,642	1.00%	27,918	1.00%	28,198	1.00%
83		FIRE PROTECTION	3,410,255	2.49%	3,502,787	2.71%	3,591,006	2.52%	3,656,286	1.82%	3,748,853	2.53%	3,870,919	3.26%
84														
85	22510	Emergency Program (Tsunami Warning)	500	-45.53%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
86		EMERGENCY MEASURES	500	-45.53%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
87														
88	22921	Building & Plumbing Inspection	101,510	2.01%	103,020	1.49%	105,030	1.95%	107,140	2.01%	109,250	1.97%	111,360	1.93%
89	22926	Building Inspector Vehicle	3,562	-10.95%	3,597	0.98%	3,633	1.00%	3,770	3.77%	4,049	7.40%	4,096	1.16%
90	22931	Animal Control Services Contract	151,200	-2.44%	151,212	0.01%	151,220	0.01%	151,228	0.01%	151,237	0.01%	151,245	0.01%
91		OTHER PROTECTION	256,272	-0.86%	257,829	0.61%	259,883	0.80%	262,138	0.87%	264,536	0.91%	266,701	0.82%
92														
93		PROTECTIVE SERVICES	10,613,438	2.19%	10,735,590	1.15%	10,881,265	1.36%	11,090,375	1.92%	11,354,602	2.38%	11,649,154	2.59%


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2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3														
4														
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94														
95	<i>TRANSPORTATION SERVICE</i>													
96	<i>COMMON SERVICES</i>													
97	23110	Engineering Administration	608,313	8.74%	605,003	-0.54%	593,113	-1.97%	580,476	-2.13%	592,126	2.01%	604,083	2.02%
98	23121	Engineering Consulting Services	40,000	0.00%	32,000	-20.00%	31,000	-3.13%	29,000	-6.45%	27,500	-5.17%	20,000	-27.27%
99														
100	<i>PUBLIC WORKS ADMINISTRATION</i>													
101	23129	Clerical & Reception-Operation	106,140	0.81%	108,549	2.27%	110,824	2.10%	113,147	2.10%	115,517	2.09%	117,938	2.10%
102	23130	Supervision Operations	365,000	-3.57%	372,338	2.01%	379,784	2.00%	387,380	2.00%	395,128	2.00%	403,030	2.00%
103	23134	Small Tools/Equipment/Supplies	44,999	-4.85%	45,869	1.93%	47,012	2.49%	47,883	1.85%	48,803	1.92%	49,720	1.88%
104	23136	Works Yard Maintenance	63,400	-0.94%	65,025	2.56%	66,048	1.57%	67,090	1.58%	68,154	1.59%	69,239	1.59%
105	23137	Main Building Maintenance	112,020	-14.16%	113,033	0.90%	113,953	0.81%	116,212	1.98%	118,530	1.99%	120,907	2.01%
106	23138	Shop Overhead	84,333	-13.59%	91,470	8.46%	92,595	1.23%	93,750	1.25%	94,929	1.26%	96,131	1.27%
107														
108	<i>GENERAL EQUIPMENT</i>													
109	23160	General Equipment Maintenance	717,457	1.77%	721,840	0.61%	704,736	-2.37%	717,738	1.84%	731,001	1.85%	744,531	1.85%
110	23161	Vehicle Maintenance & Replacement	10,500	5.57%	10,734	2.23%	10,909	1.63%	11,089	1.65%	11,273	1.66%	11,462	1.68%
111	23162	Supv Vehicle Mtce & Replacement	31,506	8.91%	32,218	2.26%	30,845	-4.26%	31,257	1.34%	34,051	8.94%	34,384	0.98%
112	COMMON SERVICES		2,183,668	0.79%	2,198,079	0.66%	2,180,819	-0.79%	2,195,022	0.65%	2,237,012	1.91%	2,271,425	1.54%
113														
114	<i>ROAD TRANSPORTATION</i>													
115	<i>ROADS AND STREETS</i>													
117	23205	Customer Service Requests-Streets	46,540	3.42%	47,508	2.08%	48,387	1.85%	49,284	1.85%	50,199	1.86%	51,132	1.86%
118	23210	Small Tools/Supplies-Streets	3,800	-30.91%	3,856	1.47%	3,907	1.32%	3,960	1.36%	4,013	1.34%	4,067	1.35%
119	23220	Streets Inspections	53,600	17.80%	54,725	2.10%	55,748	1.87%	56,790	1.87%	57,854	1.87%	58,939	1.88%
120	23231	Roadway Surfaces Maintenance	664,586	10.67%	619,527	-6.78%	624,017	0.72%	628,598	0.73%	633,270	0.74%	638,035	0.75%
121	23233	Road Allowance Maintenance	253,078	-0.95%	256,680	1.42%	259,953	1.28%	263,292	1.28%	266,698	1.29%	270,172	1.30%
122	23234	New Driveway Crossings	21,020	3.04%	21,324	1.45%	21,601	1.30%	21,883	1.31%	22,170	1.31%	22,464	1.33%
123	23236	Street Sweeping	139,500	22.37%	141,525	1.45%	143,366	1.30%	145,243	1.31%	147,158	1.32%	149,111	1.33%
124	23237	Snow & Ice Removal	185,250	-7.38%	197,500	6.61%	199,545	1.04%	201,631	1.05%	203,759	1.06%	205,929	1.06%
125														
126	<i>BRIDGES AND RETAINING WALLS</i>													
127	23241	Bridges & Retaining Walls	43,500	-13.00%	43,468	-0.07%	43,529	0.14%	43,591	0.14%	43,655	0.15%	43,720	0.15%
128														
129	<i>STREET LIGHTING</i>													
130	23250	Overhead & Decorative Lighting	298,400	-13.26%	298,468	0.02%	298,529	0.02%	306,091	2.53%	313,880	2.54%	321,902	2.56%
131	23261	Signs & Traffic Marking	199,000	4.74%	201,250	1.13%	203,295	1.02%	205,381	1.03%	207,509	1.04%	209,679	1.05%
132	23264	Traffic & Railroad Signals	16,450	-30.88%	12,506	-23.98%	12,557	0.41%	12,676	0.95%	12,729	0.42%	12,783	0.42%
133														
134	<i>PARKING</i>													
135	23272	Off-Street Parking	8,200	2.50%	8,295	1.16%	8,380	1.02%	8,468	1.05%	8,557	1.05%	8,649	1.08%
136														
137	<i>OTHER</i>													
138	23291	Gravel	177,000	-2.21%	178,125	0.64%	179,148	0.57%	180,190	0.58%	181,254	0.59%	182,339	0.60%
139	ROADS & STREETS		2,109,924	1.28%	2,084,757	-1.19%	2,101,962	0.83%	2,127,078	1.19%	2,152,705	1.20%	2,178,921	1.22%


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7														
140														
141	<i>STORM DRAINAGE</i>													
142	<i>OPEN DRAINAGE</i>													
143	23311	Ditch, Creek & Dyke Maintenance	115,000	-16.97%	116,688	1.47%	118,221	1.31%	119,786	1.32%	121,381	1.33%	123,009	1.34%
144														
145	<i>STORM SEWERS</i>													
146	23331	Storm Sewer Maintenance	145,000	-19.44%	135,000	-6.90%	136,400	1.04%	137,828	1.05%	139,285	1.06%	140,770	1.07%
147	23333	Storm Sewer Pump Station	14,800	7.25%	12,300	-16.89%	12,370	0.57%	12,644	2.22%	12,925	2.22%	13,214	2.24%
148	23335	Storm Sewer Connections	55,500	-2.63%	56,175	1.22%	56,789	1.09%	57,414	1.10%	58,053	1.11%	58,704	1.12%
149	STORM DRAINAGE		330,300	-15.16%	320,163	-3.07%	323,780	1.13%	327,672	1.20%	331,644	1.21%	335,697	1.22%
150														
151	<i>OTHER COMMON SERVICES</i>													
153	23881	Training Program	75,000	0.00%	76,283	1.71%	77,448	1.53%	78,637	1.54%	79,850	1.54%	81,087	1.55%
154	23882	Safety	33,800	16.55%	33,570	-0.68%	33,815	0.73%	34,066	0.74%	34,321	0.75%	34,581	0.76%
156	23884	Special Streets Work Orders	8,500	-19.05%	8,000	-5.88%	8,100	1.25%	8,202	1.26%	8,306	1.27%	8,412	1.28%
157	OTHER COMMON SERVICES		117,300	2.45%	117,853	0.47%	119,363	1.28%	120,905	1.29%	122,477	1.30%	124,080	1.31%
158														
159	<i>OTHER</i>													
160	23510	PUBLIC TRANSIT	1,077,292	0.14%	1,095,927	1.73%	1,093,162	-0.25%	1,088,794	-0.40%	1,205,664	10.73%	1,205,664	0.00%
161														
162	<i>RECOVERIES</i>													
163	23951	General Overhead Recovery	(808,900)	2.01%	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(875,000)	1.98%	(893,000)	2.06%
164	23952	Main Building Expense Recovery	(24,000)	2.13%	(23,500)	-2.08%	(24,000)	2.13%	(24,400)	1.67%	(24,900)	2.05%	(25,400)	2.01%
165	23953	Shop Overhead Recovery	(97,700)	1.98%	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(105,700)	2.03%	(107,800)	1.99%
166	23958	Equipment Charges Recovery	(532,400)	1.99%	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(576,300)	2.00%	(587,800)	2.00%
167	23959	Gravel Cost Recovery	(102,000)	2.00%	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(110,000)	1.85%	(112,000)	1.82%
168	RECOVERIES		(1,565,000)	2.00%	(1,595,100)	1.92%	(1,627,100)	2.01%	(1,659,000)	1.96%	(1,691,900)	1.98%	(1,726,000)	2.02%
169														
170	TRANSPORTATION SERVICE		4,253,484	-0.97%	4,221,679	-0.75%	4,191,986	-0.70%	4,200,471	0.20%	4,357,602	3.74%	4,389,787	0.74%
171														


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7														
172		<i>ENVIRONMENTAL HEALTH SERVICES</i>												
173		<i>SOLID WASTE COLLECTION</i>												
174	24320	Residential Waste Collection	424,182	2.09%	431,105	1.63%	437,548	1.49%	444,134	1.51%	450,865	1.52%	460,748	2.19%
176	24322	Solid Waste Containers Purchase & Mtce	950	-52.50%	3,700	289.47%	3,720	0.54%	3,740	0.54%	3,761	0.56%	3,782	0.56%
177	24323	Solid Waste Disposal Fees	250,000	-1.57%	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%	262,753	1.00%
178	24324	City Facility Solid Waste Collection	45,000	87.50%	45,720	1.60%	46,374	1.43%	47,042	1.44%	47,723	1.45%	48,417	1.45%
179		ENVIRONMENTAL HEALTH	720,132	3.54%	733,025	1.79%	742,667	1.32%	752,491	1.32%	762,500	1.33%	775,700	1.73%
180														
181		<i>PUBLIC HEALTH</i>												
182	25161	Cemetery Maintenance	17,050	33.96%	15,278	-10.39%	15,370	0.60%	15,566	1.28%	15,766	1.28%	15,969	1.29%
183	25162	Interments	30,500	10.11%	31,063	1.85%	31,574	1.65%	32,095	1.65%	32,627	1.66%	33,170	1.66%
184	25163	Memorial Marker Installation	14,000	3.70%	14,281	2.01%	14,537	1.79%	14,798	1.80%	15,064	1.80%	15,335	1.80%
185		CEMETERIES	61,550	14.13%	60,622	-1.51%	61,481	1.42%	62,459	1.59%	63,457	1.60%	64,474	1.60%
188														
189		PUBLIC HEALTH	61,550	14.13%	60,622	-1.51%	61,481	1.42%	62,459	1.59%	63,457	1.60%	64,474	1.60%
190														
191		<i>ENVIRONMENTAL DEVELOPMENT</i>												
192	26129	Planning Administration	251,860	-3.74%	262,370	4.17%	267,080	1.80%	271,790	1.76%	276,600	1.77%	279,010	0.87%
193	26132	Consulting Services	-		-		-		-		-		-	
194		RESEARCH AND PLANNING	251,860	-3.74%	262,370	4.17%	267,080	1.80%	271,790	1.76%	276,600	1.77%	279,010	0.87%
195														
196	26234	Business Development	75,000	-1.57%	78,000	4.00%	80,000	2.56%	80,000	0.00%	80,000	0.00%	80,000	0.00%
197	26235	Economic Development	744,508	115.17%	422,421	-43.26%	398,689	-5.62%	402,007	0.83%	400,411	-0.40%	407,444	1.76%
199	26237	Community Serv-Community Inv Program	63,060	88.46%	43,200	-31.49%	39,200	-9.26%	37,200	-5.10%	33,200	-10.75%	33,200	0.00%
200	26238	Community Serv-Community Engagement	11,000	450.00%	500	-95.45%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
203		COMMUNITY DEVELOPMENT	893,568	91.07%	544,121	-39.11%	518,389	-4.73%	519,707	0.25%	514,111	-1.08%	521,144	1.37%
204														
205	26701	Alberni Harbour Quay Overhead	21,490	-7.73%	19,620	-8.70%	19,741	0.62%	19,864	0.62%	20,127	1.32%	20,395	1.33%
206	26770	Harbour Quay - Buildings Maintenance	91,348	-15.88%	94,651	3.62%	92,536	-2.23%	94,047	1.63%	95,584	1.63%	97,147	1.64%
207		ALBERNI HARBOUR QUAY	112,838	-14.44%	114,271	1.27%	112,277	-1.74%	113,911	1.46%	115,711	1.58%	117,542	1.58%
208														


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3														
4														
5			2017		2018		2019		2020		2021		2022	
6			<i>Amended (2)</i>											
7														
209			<i>OTHER ENVIRONMENTAL DEVELOPMENT</i>											
210	26800	Green Home Renovation Program	-		-		-		-		-		-	
211	26911	Chamber of Commerce Visitor Centre	84,840	1.00%	85,688	1.00%	86,545	1.00%	87,411	1.00%	88,285	1.00%	89,167	1.00%
213		OTHER	84,840	-25.58%	85,688	1.00%	86,545	1.00%	87,411	1.00%	88,285	1.00%	89,167	1.00%
214														
215		ENVIRONMENTAL DEVELOPMENT	1,343,106	37.73%	1,006,450	-25.07%	984,291	-2.20%	992,819	0.87%	994,707	0.19%	1,006,863	1.22%
216														
217		<i>PARKS, RECREATION & HERITAGE</i>												
218		<i>RECREATION FACILITIES</i>												
219		<i>ADMINISTRATION</i>												
220	27110	Parks, Recreation & Heritage Mgmt Serv	507,269	3.09%	516,066	1.73%	525,459	1.82%	535,046	1.82%	544,834	1.83%	554,059	1.69%
221														
222		<i>COMMUNITY CENTRES AND HALLS</i>												
223	27120	Gyro Youth Centre Maintenance	28,881	10.75%	34,845	20.65%	35,343	1.43%	35,850	1.43%	36,516	1.86%	37,241	1.99%
224	27124	Glenwood Concessions	6,000	-9.38%	6,079	1.32%	6,150	1.17%	6,223	1.19%	6,798	9.24%	6,836	0.56%
225	27126	Glenwood Skate Shop	3,382	11.10%	3,442	1.77%	2,990	-13.13%	3,040	1.67%	3,091	1.68%	3,117	0.84%
226	27128	Glenwood Centre Maintenance	63,227	3.83%	80,941	28.02%	61,808	-23.64%	62,872	1.72%	63,970	1.75%	65,101	1.77%
227	27129	Bob Dailey Stadium	9,964	-38.69%	10,149	1.86%	10,315	1.64%	10,483	1.63%	10,657	1.66%	10,798	1.32%
228	27130	Echo Activity Centre Maintenance	338,183	2.47%	384,517	13.70%	379,578	-1.28%	371,281	-2.19%	378,707	2.00%	386,281	2.00%
230	27134	Echo Aquatic Maintenance	516,437	6.99%	518,426	0.39%	518,027	-0.08%	485,115	-6.35%	494,758	1.99%	504,593	1.99%
231	27140	AV Multiplex Concessions	168,000	2.94%	160,000	-4.76%	161,200	0.75%	162,424	0.76%	158,672	-2.31%	159,309	0.40%
232	27142	AV Multiplex Skate Shop	10,472	-14.24%	10,185	-2.74%	10,878	6.80%	11,076	1.82%	10,778	-2.69%	10,881	0.96%
233	27144	AV Multiplex Maintenance	779,995	-2.00%	771,833	-1.05%	806,983	4.55%	862,218	6.84%	830,461	-3.68%	811,129	-2.33%
234	27146	Parks Building & Fieldhouses	87,056	-8.57%	93,481	7.38%	93,703	0.24%	94,946	1.33%	96,214	1.34%	97,469	1.30%
235	27148	Echo Park Complex	35,430	-11.09%	51,092	44.21%	47,014	-7.98%	47,954	2.00%	48,913	2.00%	49,891	2.00%
236														


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4														
5														
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7														
237	RECREATION PROGRAMS													
238	SPORT PROGRAMS													
241	27156	Glenwood Centre Programs	9,000	4.05%	9,180	2.00%	9,344	1.79%	11,000	17.72%	11,851	7.74%	11,960	0.92%
242	27160	Echo Aquatic Programs	754,772	-3.74%	780,718	3.44%	772,930	-1.00%	793,689	2.69%	803,850	1.28%	825,628	2.71%
243	27163	AV Multiplex Programs	181,639	-1.16%	184,622	1.64%	188,174	1.92%	191,798	1.93%	195,494	1.93%	199,264	1.93%
244														
245	LEISURE PROGRAMS													
246	27166	Leisure Service Programs	269,559	18.22%	284,930	5.70%	290,609	1.99%	296,401	1.99%	302,309	1.99%	308,335	1.99%
247	27170	Youth Services and Programs	24,500	-55.01%	24,800	1.22%	25,106	1.23%	23,418	-6.72%	23,736	1.36%	24,061	1.37%
248	27173	Children's Programs	170,000	3.68%	111,000	-34.71%	112,020	0.92%	113,060	0.93%	114,122	0.94%	115,204	0.95%
249	27180	Adult Programs	85,000	-11.78%	70,000	-17.65%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
250														
251	SPECIAL EVENTS													
252	27190	Special Events	20,000	-8.80%	18,040	-9.80%	18,081	0.23%	18,122	0.23%	18,165	0.24%	18,208	0.24%
254	27198	Vehicle Maintenance & Repair	16,705	19.64%	16,905	1.20%	17,096	1.13%	17,293	1.15%	17,494	1.16%	18,406	5.21%
255	RECREATION FACILITIES & PROGRAMS		4,085,471	0.15%	4,141,251	1.37%	4,162,808	0.52%	4,223,309	1.45%	4,241,390	0.43%	4,287,771	1.09%
256														
257	PARKS AND PLAYGROUNDS													
258	27210	Parks & Facility Management Services	236,166	3.45%	253,342	7.27%	257,974	1.83%	262,659	1.82%	267,438	1.82%	272,313	1.82%
259	27215	Parks Maintenance	604,500	10.05%	614,315	1.62%	618,525	0.69%	627,158	1.40%	635,963	1.40%	644,944	1.41%
260	27220	Horticultural Services	346,550	5.98%	285,175	-17.71%	289,179	1.40%	293,262	1.41%	297,427	1.42%	301,676	1.43%
261	27225	Vehicles & Equipment Mtce & Repair	178,653	20.02%	168,298	-5.80%	170,997	1.60%	174,203	1.87%	177,478	1.88%	180,823	1.88%
262	27230	Parks Upgrading	84,400	-0.39%	87,750	3.97%	89,158	1.60%	90,747	1.78%	92,368	1.79%	94,021	1.79%
263	27499	Equipment Recovery	(83,232)	2.00%	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%	(90,093)	2.00%	(91,895)	2.00%
264	PARKS & PLAYGROUNDS		1,367,037	8.79%	1,323,983	-3.15%	1,339,238	1.15%	1,359,703	1.53%	1,380,581	1.54%	1,401,882	1.54%
265														
266	CULTURAL SERVICES													
267	27510	Museum Services	328,378	9.57%	334,234	1.78%	350,301	4.81%	356,986	1.91%	343,854	-3.68%	350,280	1.87%
268	27515	Museum Programs-Curatorial	27,466	-1.05%	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%	18,818	1.73%
269	27516	Museum Programs-Permanent Exhibits	6,299	20.10%	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%	6,944	1.62%
270	27517	Museum Programs-Temporary Exhibits	33,727	38.54%	36,618	8.57%	37,029	1.12%	37,397	0.99%	37,632	0.63%	37,821	0.50%
271	27530	Industrial Collections	29,835	-30.70%	30,364	1.77%	34,935	15.05%	30,935	-11.45%	30,935	0.00%	30,935	0.00%
272	27550	Museum Maintenance	59,231	4.31%	60,852	2.74%	61,797	1.55%	62,783	1.60%	64,910	3.39%	65,270	0.55%
274	27600	Vancouver Island Regional Library	675,192	0.28%	726,996	7.67%	734,266	1.00%	741,536	0.99%	748,806	0.98%	756,076	0.97%
275	27700	McLean Mill Society (2017)	261,000	0.00%	175,000	-32.95%	160,000	-8.57%	130,000	-18.75%	110,000	-15.38%	110,000	0.00%
276	CULTURAL SERVICES		1,421,128	4.86%	1,388,083	-2.33%	1,402,822	1.06%	1,384,544	-1.30%	1,361,468	-1.67%	1,376,144	1.08%
277														
278	RECREATION & CULTURAL		6,873,636	2.73%	6,853,317	-0.30%	6,904,868	0.75%	6,967,556	0.91%	6,983,439	0.23%	7,065,797	
279														
280	TOTAL OPERATIONS EXPENSES		27,268,208	3.17%	27,112,820	-0.57%	27,196,623	0.31%	27,541,361	1.27%	28,017,616	1.73%	28,543,756	
281														


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6	<i>Amended (2)</i>													
7														
282														
283	INTEREST & DEBT SERVICING													
285	28115	Interest on Prepaid Taxes	1,500	-50.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
286	28121	Interest Payments on Debentures	91,203	-36.95%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
287	28131	Principal Payments on Debentures	120,468	-2.40%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
289	28193	Banking Service Charges	6,500	30.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%
290			<u>219,671</u>	<u>-20.44%</u>	<u>219,671</u>	<u>0.00%</u>	<u>219,671</u>	<u>0.00%</u>	<u>219,671</u>	<u>0.00%</u>	<u>219,671</u>	<u>0.00%</u>	<u>219,671</u>	<u>0.00%</u>
291														
292														
293	TOTAL OPERATIONS AND DEBT SERVICING													
294			<u>27,487,879</u>	<u>2.93%</u>	<u>27,332,491</u>	<u>-0.57%</u>	<u>27,416,294</u>	<u>0.31%</u>	<u>27,761,032</u>	<u>1.26%</u>	<u>28,237,287</u>	<u>1.72%</u>	<u>28,763,427</u>	<u>1.86%</u>
295	TRANSFERS TO RESERVES													
296	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
297	28222	Transfer to Equipment Replacement	54,000	80.00%	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%
298	28230	Transfer to Capital Works Reserve	60,849		70,000	15.04%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
299			<u>129,849</u>	<u>188.55%</u>	<u>149,000</u>	<u>14.75%</u>	<u>149,000</u>	<u>0.00%</u>	<u>149,000</u>	<u>0.00%</u>	<u>119,000</u>	<u>-20.13%</u>	<u>119,000</u>	<u>0.00%</u>
300														
301														
302	TRANSFERS TO CAPITAL FUNDS													
303	28220	Transfers to General Capital Fund:												
305		Projects TBD Council Direction	-		509,624	(135,470)	31,812	2,163,342	2,617,234					
306		Administration	-		-	-	-	-	250,000					
307		Fire Department	45,000		10,000	-	70,000	245,400	-					
308		Transportation Services	-		-	-	-	-	-					
309		Paving and Road Construction	270,000		300,000	1,023,600	550,000	-	-					
310		Traffic Upgrades	-		-	-	-	-	-					
311		Storm Drains	145,000		250,000	371,800	1,235,000	-	-					
312		Other Public Works Projects	25,000		-	-	-	200,000	-					
313		Parks	85,000		80,000	-	100,000	-	-					
314		Cultural Services	100,000		-	-	-	-	-					
315		Parks, Recreation and Heritage	38,000		50,000	450,000	140,000	-	-					
316		TOTAL GENERAL CAPITAL TRANSFERS	<u>708,000</u>	<u>-8.09%</u>	<u>1,199,624</u>	<u>69.44%</u>	<u>1,709,930</u>	<u>42.54%</u>	<u>2,126,812</u>	<u>24.38%</u>	<u>2,608,742</u>	<u>22.66%</u>	<u>2,867,234</u>	<u>9.91%</u>
317														
318	OTHER SERVICES													
319	OTHER BUDGET CONSIDERATIONS													
320	29911	Contingency Funds	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
321		OTHER BUDGET CONSIDERATIONS	<u>200,000</u>	<u>0.00%</u>	<u>200,000</u>	<u>0.00%</u>	<u>200,000</u>	<u>0.00%</u>	<u>200,000</u>	<u>0.00%</u>	<u>200,000</u>	<u>0.00%</u>	<u>200,000</u>	<u>0.00%</u>
322														
323	TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY													
324			<u>28,525,728</u>	<u>2.90%</u>	<u>28,881,115</u>	<u>1.25%</u>	<u>29,475,224</u>	<u>2.06%</u>	<u>30,236,844</u>	<u>2.58%</u>	<u>31,165,029</u>	<u>3.07%</u>	<u>31,949,661</u>	<u>2.52%</u>


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3														
4														
5			2017		2018		2019		2020		2021		2022	
6			<i>Amended (2)</i>											
7														
325														
326			<i>TRANSFERS TO RESERVE ALLOWANCES</i>											
327	28211	Transfers to Reserve Allowances	294,716	51.27%	400,000	35.72%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
328														
329														
330			<i>TAXES COLLECTED FOR OTHERS</i>											
331			<i>REGIONAL DISTRICT</i>											
332	28410	Alberni-Clayoquot Regional District	1,202,692	24.83%	1,204,000	0.11%	1,204,000	0.00%	1,204,000	0.00%	1,070,000	-11.13%	1,070,000	0.00%
333														
334			<i>SCHOOL DISTRICTS</i>											
335	28811	Non-Residential School Tax	2,100,000	-4.55%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
336	28812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
337														
338			<i>REGIONAL GOVERNMENTS</i>											
339	28820	Alberni-Clayoquot Regional Hosp District	707,654	7.46%	707,600	-0.01%	707,600	0.00%	707,600	0.00%	707,600	0.00%	707,600	0.00%
340														
341			<i>JOINT BOARDS AND COMMISSIONS</i>											
342	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
343	28831	BC Assessment	160,000	-5.88%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
344		TAXES COLLECTED FOR OTHERS	7,170,846	2.55%	7,172,100	0.02%	7,172,100	0.00%	7,172,100	0.00%	7,038,100	-1.87%	7,038,100	0.00%
345														
346														
347														
348		GENERAL FUND EXPENDITURE	35,991,290	3.10%	36,453,215	1.28%	37,047,324	1.63%	37,808,944	2.06%	38,603,129	2.10%	39,387,761	2.03%


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
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3			2017		2018		2019		2020		2021		2022	
4			<i>Amended (2)</i>											
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	3,258,580	10.00%	3,584,438	10.00%	3,763,660	5.00%	3,951,843	5.00%	4,149,435	5.00%	4,232,424	2.00%
9	54431	Connections	35,126	2.00%	38,639	10.00%	40,571	5.00%	42,599	5.00%	44,729	5.00%	45,624	2.00%
10	54432	Turn-On Charges	331	2.00%	364	9.90%	382	4.95%	401	4.97%	421	4.99%	430	2.14%
11	54433	Service Charges Sundry	8,833	2.00%	9,716	10.00%	10,202	5.00%	10,712	5.00%	11,248	5.00%	11,473	2.00%
12		SALES OF SERVICE	3,302,870	9.88%	3,633,157	10.00%	3,814,815	5.00%	4,005,555	5.00%	4,205,833	5.00%	4,289,951	2.00%
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	13,300	303.03%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17	55611	Water Penalty	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		OTHER REVENUE	41,300	45.94%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		-		-		-		-		-	
21														
22		PROVINCIAL GOVERNMENT	-		-		-		-		-		-	
25														
26		OTHER TRANSFERS												
27	59111	Reserve For Projects & Purchases	-		-		-		-		-		-	
28	59112	Operating Surplus From Prior Years	-		-		-		-		-		-	
29		OTHER TRANSFERS	-		-		-		-		-		-	
30														
31		WATER FUND REVENUE	3,344,170	10.22%	3,674,457	9.88%	3,856,115	4.94%	4,046,855	4.95%	4,247,133	4.95%	4,331,251	1.98%
32														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3			2017		2018		2019		2020		2021		2022	
4			<i>Amended (2)</i>											
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38	64110	Water Administration & Other	258,471	26.70%	264,269	2.24%	264,793	0.20%	265,328	0.20%	265,877	0.21%	266,437	0.21%
39														
40		ENGINEERING SERVICES												
41	64121	Engineering Consulting Services	30,000	-40.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44	64133	Customer Service Requests	63,100	-4.39%	92,120	45.99%	93,942	1.98%	95,801	1.98%	97,697	1.98%	99,632	1.98%
45	64136	Small Tools/Equipment/Supplies	11,750	-6.00%	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%	12,391	1.06%
46														
47		SERVICE OF SUPPLY												
48	64141	Supply Inspection & Operation	123,525	-26.69%	119,913	-2.92%	121,951	1.70%	124,033	1.71%	126,160	1.71%	128,332	1.72%
49														
50		PUMPING												
51	64161	Pumping Inspection & Operation	266,500	3.70%	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%	281,450	1.09%
52														
53		TRANSMISSION & DISTRIBUTION												
54	64181	Transmission/Distribution System	255,400	-10.70%	259,450	1.59%	263,131	1.42%	266,886	1.43%	270,715	1.43%	274,622	1.44%
55	64183	Connections	131,000	3.97%	133,025	1.55%	134,866	1.38%	136,743	1.39%	138,658	1.40%	140,611	1.41%
56	64185	Meters	224,400	2.00%	228,888	2.00%	233,465	2.00%	238,135	2.00%	242,897	2.00%	247,755	2.00%
57	64187	Hydrants	38,500	-25.32%	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%	41,490	1.49%
58														
59		OTHER COMMON SERVICES												
60	64194	Special Water Work Orders	-	-100.00%	-		-		-		-		-	
61														
62		WATER SUPPLY SYSTEM	1,402,646	-3.20%	1,448,330	3.26%	1,466,372	1.25%	1,484,779	1.26%	1,503,559	1.26%	1,522,720	1.27%
63														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3			2017		2018		2019		2020		2021		2022	
4			<i>Amended (2)</i>											
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		DEBT	82,743		82,743		82,743		82,743		82,743		82,743	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Capital Reserves	-		-		-		-		-		-	
73	68220	Transfers To Water Capital Fund	1,508,276	219.21%	1,835,276	21.68%	1,170,000	-36.25%	1,340,000	14.53%	582,000	-56.57%	480,000	-17.53%
74	68230	Transfer to Infrastructure Capital Reserve	347,205	-65.84%	304,808	-12.21%	1,133,700	271.94%	1,136,033	0.21%	2,075,531	82.70%	2,242,488	8.04%
75	68910	Debt Reserve Fund Transfer	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76		TRANSFERS	1,858,781	24.56%	2,143,384	15.31%	2,307,000	7.63%	2,479,333	7.47%	2,660,831	7.32%	2,725,788	2.44%
77														
78		FISCAL SERVICES	1,941,524	23.27%	2,226,127	14.66%	2,389,743	7.35%	2,562,076	7.21%	2,743,574	7.08%	2,808,531	2.37%
79														
80		EXCESS OF REVENUE OVER EXPENSE	0		-		-		-		-		-	
81														
82		WATER FUND EXPENSE	3,344,170	9.79%	3,674,457	9.88%	3,856,115	4.94%	4,046,855	4.95%	4,247,133	4.95%	4,331,251	1.98%


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3			2017		2018		2019		2020		2021		2022	
4			<i>Amended (2)</i>											
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,888,332	17.53%	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%	3,169,689	1.88%
10	94431	Sewer Connections	37,002	10.00%	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%	40,853	2.00%
11	94432	Service Charges Sundry	3,674	10.00%	3,747	2.00%	3,822	2.00%	3,898	1.99%	3,976	2.00%	4,056	2.01%
12	94433	User Charges	16,900	10.00%	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%	18,659	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	11,992	10.00%	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%	13,241	2.00%
16		SALES OF SERVICE	2,957,900	17.34%	3,013,356	1.87%	3,069,923	1.88%	3,127,618	1.88%	3,186,469	1.88%	3,246,498	1.88%
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	Interest Income	12,000	1100.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	20,000	44.99%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
22	91210	Sewer Local Improvement Charges	45,208	10.00%	3,200	-92.92%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
23		OTHER REVENUE	77,208	38.14%	35,200	-54.41%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%
24														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Reserve-Gas Tax	40,000	0.00%	46,000	15.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%
31	99111	Transfers from Reserves & Allowances	-		280,000		-		-		-		-	
32	99114	Operating Funds from Prior Year	-		-		-		-		-		-	
33	99211	Contribution (To) From General Revenue	-		-		-		-		-		-	
34														
35		SEWER FUND REVENUE	3,075,108	17.52%	3,374,556	9.74%	3,151,123	-6.62%	3,208,818	1.83%	3,267,669	1.83%	3,327,698	1.84%
36														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3			2017		2018		2019		2020		2021		2022	
4			<i>Amended (2)</i>											
5														
6														
37		SEWER SYSTEM												
38		ADMINISTRATION												
39		104210 Sewer Administration & Other	291,990	87.17%	291,900	-0.03%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%
40														
41		ENGINEERING SERVICES												
42		104221 Consulting Services	25,000	-37.50%	31,000	24.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
43														
44		SEWER SYSTEM ADMINISTRATION												
45		104233 Customer Service Requests	122,400	2.00%	122,825	0.35%	125,281	2.00%	127,787	2.00%	130,342	2.00%	132,949	2.00%
46		104236 Small Tools/Equipment/Supplies	15,300	2.00%	13,931	-8.95%	14,049	0.85%	14,170	0.86%	14,293	0.87%	14,419	0.88%
47														
48		SEWER COLLECTION SYSTEM												
49		104240 Sewage Collection System Main	100,000	-50.02%	114,500	14.50%	115,700	1.05%	116,924	1.06%	118,172	1.07%	119,446	1.08%
50		104241 Sewer Service Connections	181,500	6.68%	182,475	0.54%	184,725	1.23%	187,019	1.24%	189,359	1.25%	191,747	1.26%
51														
52		SEWER LIFT STATIONS												
53		104260 Sewage Lift Stations	167,600	-21.50%	160,806	-4.05%	163,987	1.98%	167,240	1.98%	170,569	1.99%	173,085	1.48%
54														
55		SEWER TREATMENT AND DISPOSAL												
56		104280 Sewage Treatment	287,000	-2.71%	293,413	2.23%	299,786	2.17%	306,333	2.18%	313,059	2.20%	319,994	2.22%
57														
58		OTHER COMMON SERVICES												
59		104294 Special Work Orders	2,000	-20.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
60		SEWER SYSTEM	1,192,790	-1.60%	1,212,850	1.68%	1,228,428	1.28%	1,244,373	1.30%	1,260,694	1.31%	1,276,540	1.26%
61														
62														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3			2017		2018		2019		2020		2021		2022	
4			<i>Amended (2)</i>											
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest Payments On Debentures	252,925	42.77%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%
67	108130	Principal Payments On Debentures	187,932	37.89%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%
68		TOTAL DEBT	440,857	40.65%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	580,000	286.67%	400,000	-31.03%	600,000	50.00%	700,000	16.67%	550,000	-21.43%	160,000	-70.91%
72	108910	Debt Reserve Fund Transfer	2,000	100.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances	-		-		-		-		-		-	
74	108920	Transfer to Infrastructure Capital Reserve	859,461		1,318,849		879,838		821,588		1,014,118	23.43%	1,448,301	42.81%
75		TRANSFERS	1,441,461	32.13%	1,720,849	19.38%	1,481,838	-13.89%	1,523,588	2.82%	1,566,118	2.79%	1,610,301	2.82%
76														
77		FISCAL SERVICES	1,882,318	34.03%	2,161,706	14.84%	1,922,695	-11.06%	1,964,445	2.17%	2,006,975	2.16%	2,051,158	2.20%
78														
79		EXCESS OF REVENUE OVER EXPENSE	(0)		-		-		-		-		-	
80														
81		SEWER FUND EXPENSES	3,075,108	17.52%	3,374,556	9.74%	3,151,123	-6.62%	3,208,818	1.83%	3,267,669	1.83%	3,327,698	1.84%


	A	B	M	N	O	P	Q	R	S	
1		CITY OF PORT ALBERNI								
2		PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN								
3										
4				2016	2017	2018	2019	2020	2021	2022
5				<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS								
7		Investment Income	\$ 1,531	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	
8		Sale of Parkland	\$ 163,000	61,500	-	-	-	-	-	
9		Parkland Dedication Deposits	-	-	-	-	-	-	-	
10		Historical correction	-	14,113	-	-	-	-	-	
11			164,531	78,113	2,500	2,500	2,500	2,500	2,500	
12										
13		EXPENSES								
14		Acquisition of Parkland	-	-	-	-	-	-	-	
15										
16										
17			-	-	-	-	-	-	-	
18										
19		REVENUE OVER (UNDER) EXPENSES	164,531	78,113	2,500	2,500	2,500	2,500	2,500	
20										
21										
22		FUND EQUITY - ENDING	\$ 202,061	\$ 280,174	\$ 282,674	\$ 285,174	\$ 287,674	\$ 290,174	\$ 292,674	


	A	B	O	P	Q	R	S	T	U
1		CITY OF PORT ALBERNI							
2		CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN							
3									
4			2016	2017	2018	2019	2020	2021	2022
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
8		Investment Income	34,608	5,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	516,306	1,556,568	1,144,398	832,665	689,401	158,953	59,522
11		Miscellaneous	14,470	60,849	70,000	70,000	70,000	70,000	70,000
12			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
12			565,384	1,622,417	1,219,398	907,665	764,401	233,953	134,522
13									
14									
15		EXPENSES							
16		Gas Tax - capital projects	516,306	1,516,568	1,104,398	792,665	643,401	118,953	19,522
17		Gas Tax - operating (capacity bldg)	-	40,000	40,000	40,000	46,000	40,000	40,000
18		Capital Expenditures - Special	228,555	70,000	-	-	-	-	-
19		Capital Expenditures	-	-	-	-	-	-	-
20			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			744,861	1,626,568	1,144,398	832,665	689,401	158,953	59,522
21									
22		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
22			(179,477)	(4,151)	75,000	75,000	75,000	75,000	75,000
24									
25		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
25			\$ 248,116	\$ 243,965	\$ 318,965	\$ 393,965	\$ 468,965	\$ 543,965	\$ 618,965


	A	B	O	P	Q	R	S	T	U
1									
2		CITY OF PORT ALBERNI							
3		EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN							
4									
5									
6			2016	2017	2018	2019	2020	2021	2022
7			<i>Actual</i>	<i>Amended (2)</i>					
8		Sale of Equipment	5,849	114,000	-	-	-	-	-
9		Investment Income	51,201	55,000	46,000	46,000	45,000	40,000	30,000
10		Transfers from General Revenue	30,000	54,000	64,000	64,000	64,000	34,000	-
11		Contributions - ERRF Schedule	743,180	797,001	806,710	829,618	853,508	881,505	938,159
12			830,230	1,020,001	916,710	939,618	962,508	955,505	968,159
13									
14									
15		EXPENSES							
16		Transfer to Capital Works Bylaw	-	-	-	-	-	-	-
17		Equipment Purchases	208,955	1,275,867	406,800	780,100	2,658,100	2,201,600	699,400
18			208,955	1,275,867	406,800	780,100	2,658,100	2,201,600	699,400
19									
20		REVENUE OVER EXPENSES	621,275	(255,866)	509,910	159,518	(1,695,592)	(1,246,095)	268,759
21									
22									
23									
24		FUND EQUITY - ENDING	5,602,947	5,347,081	5,856,991	6,016,509	4,320,917	3,074,822	3,343,581

	A	B	O	P	Q	R	S	T	U
1		CITY OF PORT ALBERNI							
2		LAND SALE RESERVE FUND - 5 YEAR PLAN							
3									
4			2016	2017	2018	2019	2020	2021	2022
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
7		Sale of Property	446,216	308,000	100,000	100,000	100,000	100,000	100,000
8		Investment Income	9,211	5,000	7,500	7,500	8,000	8,500	9,500
9		Transfer from RCMP Surplus	132,681	-	-	-	-	-	-
10		Transfer from Off Street Parking Res	-	-	-	-	-	-	-
11			<u>588,108</u>	<u>313,000</u>	<u>107,500</u>	<u>107,500</u>	<u>108,000</u>	<u>108,500</u>	<u>109,500</u>
12									
13		EXPENSES							
14		Transfer to Other Funds	-	-	-	-	-	-	-
15		Acquisitions and Expenses	<u>412,292</u>	<u>255,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
16			<u>412,292</u>	<u>255,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
17									
18		REVENUE OVER EXPENSES	<u>175,816</u>	<u>58,000</u>	<u>57,500</u>	<u>57,500</u>	<u>58,000</u>	<u>58,500</u>	<u>59,500</u>
19									
20									
21		FUND EQUITY - ENDING	<u>675,476</u>	<u>733,476</u>	<u>790,976</u>	<u>848,476</u>	<u>906,476</u>	<u>964,976</u>	<u>1,024,476</u>
22									

	A	B	G	H	I	J	K	L	M
1		CITY OF PORT ALBERNI							
2		DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN							
3									
4			2016	2017	2018	2019	2020	2021	2022
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
7		Contributions	26,556	43,500	100,000	15,000	15,000	15,000	15,000
8		Investment Income	1,614	2,000	2,000	3,000	3,500	3,500	3,500
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			28,169	45,500	102,000	18,000	18,500	18,500	18,500
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Acquisitions and Expenses	-	-	-	-	-	-	-
15			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
16			-	-	-	-	-	-	-
17		REVENUE OVER EXPENSES							
18			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
19			28,169	45,500	102,000	18,000	18,500	18,500	18,500
20		FUND EQUITY - ENDING							
			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
			189,477	234,977	336,977	354,977	373,477	391,977	410,477

	A	B	F	G	H	I	J	K	L	
1		CITY OF PORT ALBERNI								
2		CARBON TRUST RESERVE FUND - 5 YEAR PLAN								
3										
4				2016	2017	2018	2019	2020	2021	2022
5				<i>Actual</i>	<i>Amended (2)</i>					
6			RECEIPTS							
7			Contributions	92,055	97,000	93,700	93,700	93,700	93,700	93,700
8			Investment Income	4,642	4,000	5,000	1,000	2,000	3,000	4,000
9				<u>96,697</u>	<u>101,000</u>	<u>98,700</u>	<u>94,700</u>	<u>95,700</u>	<u>96,700</u>	<u>97,700</u>
10										
11			EXPENSES							
12			Transfer to Other Funds	-	-	-	-	-	-	-
13			Projects and Expenses	163,917	132,930	131,000	-	22,600	-	-
14				<u>163,917</u>	<u>132,930</u>	<u>131,000</u>	<u>-</u>	<u>22,600</u>	<u>-</u>	<u>-</u>
15										
16			REVENUE OVER EXPENSES	<u>(67,220)</u>	<u>(31,930)</u>	<u>(32,300)</u>	<u>94,700</u>	<u>73,100</u>	<u>96,700</u>	<u>97,700</u>
17										
18										
19			FUND EQUITY - ENDING	273,898	241,968	209,668	304,368	377,468	474,168	571,868
20										

	A	B	E	F	G	H	I	J	K
1		CITY OF PORT ALBERNI							
2		ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN							
3									
4			2016	2017	2018	2019	2020	2021	2022
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
7		Dividends Received	100,000	50,000	-	-	-	-	-
8		Investment Income	534	-	1,500	1,500	1,500	1,500	1,500
9			<u>100,534</u>	<u>50,000</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Projects and Expenses	58,400	-	-	-	-	-	-
14			<u>58,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES							
17			<u>42,134</u>	<u>50,000</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
18									
19		FUND EQUITY - ENDING							
20			104,620	154,620	156,120	157,620	159,120	160,620	162,120

	A	B	O	P	Q	R	S	T	U
1		CITY OF PORT ALBERNI							
2		CEMETERY TRUST FUND - 5 YEAR PLAN							
3									
4			2016	2017	2018	2019	2020	2021	2022
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
7		Sale Proceeds	3,175	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,412	2,000	2,000	2,000	2,000	2,000	2,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			5,587	5,000	5,000	5,000	5,000	5,000	5,000
11									
12		EXPENSES							
13		Transfer to General Revenue	12,047	2,000	2,000	2,000	2,000	2,000	2,000
14			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
15									
16		REVENUE OVER EXPENDITURE	(6,460)	3,000	3,000	3,000	3,000	3,000	3,000
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18									
19		FUND EQUITY - ENDING	148,890	151,890	154,890	157,890	160,890	163,890	166,890

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1070																
1071																
1072		City of Port Alberni														
1073		2018 Capital Projects Budget														
1074																
1075	Project No.	Capital Project	Budgeted	General Revenue			Funding Sources					Water Revenue		Sewer Revenue		
1076			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1077		ADMINISTRATION														
1078		Purchases/Equipment Replacement	63,600	-			63,600									
1079		Mapping and GIS Software (Asset Mgmt Planning)	17,345		not capital				17,345							
1080																
1081			80,945	-	-	-	63,600	-	17,345	-	-	-	-	-	-	-
1082																
1083		FIRE DEPARTMENT														
1084		Replace 1998 Jordair Compressor	59,700	-			59,700									
1091		Replace Gas Detection Equipment	10,000	10,000												
1092		Replace Firehall Generator	60,000		Cfwd fr 2017; appr 2016		60,000	ERRF pay back x 5 yrs, ERRF future yrs								
1093			129,700	10,000	-	-	119,700	-	-	-	-	-	-	-	-	-
1094																
1095		TRANSPORTATION SERVICES														
1096		Replace 2003 Ford 1/2 T #168 with 4x4	35,000				35,000									
1097		Replace 2004 Ford F350 #169	62,200				62,200									
1098		Replace 2005 Ford Ranger 4X4 Pickup #170	36,300				36,300									
1099		Replace 2003 Chev 1 T Comp Body #518	90,000				90,000									
1102																
1103			223,500	-	-	-	223,500	-	-	-	-	-	-	-	-	-
1104																
1105		PAVING & ROAD CONSTRUCTION														
1106		Coal Creek Storm/Sani Paving Phase 2 (ptp, storm, sani)	130,000	-	130,000	Appr 2017, cfwd										
1110	17410	Athof St-3rd to 4th Apt Bldg Development 100m (ptp, st, wtr)	35,000			Appr 2017, cfwd			17,118		17,882					
1111	17412	Paving Argyle 17th-21st Ave Cowichan Water Main Replacement Project 450m (ptp wtr)	100,000	-	100,000	Appr 2017, cfwd										
1112	17411	6th Ave-Argyle St to Melrose 735m (ptp, st, wtr, sani)	500,000	300,000					200,000							
1113		N Park Drive-7th Ave to 10th Ave (storm, sani)	60,000						60,000							
1117			825,000	300,000	230,000		-	-	277,118	-	17,882	-	-	-	-	-
1121																
1122		TRAFFIC UPGRADES														
1123			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1124																
1126																
1127																
1128																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1129		City of Port Alberni														
1130		2018 Capital Projects Budget														
1131																
1132	Project No.	Capital Project														
1133			Budgeted	General Revenue			Funding Sources					Water Revenue		Sewer Revenue		
1134			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1135		STORM														
1136		Replacements & Upgrades														
1137		Small Capital Storm Main Replacements	100,000						100,000							
1138	17422	Hilton Ave Culvert Replacement	25,000		Appr 2017, cfwd				25,000							
1139		North Park Dr-7th Ave to 10th Ave 330m	150,000	75,000					75,000							
1142		6th Ave-Argyle St to Melrose 735m (ptp, st, wtr, sani)	400,000	175,000					225,000							
1143	17420	Athol St-3rd to 4th Apt Bldg Development 100m (ptp, st, wtr)	55,000		Appr 2017, cfwd			43,435			11,565					
1144																
1145		New Main Installs														
1148	17426	Coal Creek Storm/Sani Phase 2 (ptp, storm, sani)	244,000		Appr 2017, cfwd				244,000	Pending Climate Change Innovation Fund grant						
1149																
1150																
1151			974,000	250,000	-	-	-	-	712,435	-	11,565	-	-	-	-	-
1152																
1153		WORKS-OTHER														
1158		None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1159																
1160		PARKS														
1167		Blair Park Playground Surface	40,000	40,000												
1169		Harbour Quay Playground Surface	40,000	40,000												
1171																
1172			80,000	80,000	-	-	-	-	-	-	-	-	-	-	-	-
1173																
1174		CULTURAL SERVICES														
1175		McLean Mill Capital Projects	29,900	-							29,900					
1176			29,900	-	-	-	-	-	-	-	29,900	-	-	-	-	-
1177																
1178		PARKS, RECREATION & HERITAGE														
1179		Aquatic Centre-Water Bottle Filling Station	6,000								6,000	Carbon Trust				
1183		Curling Club Ice Plant Replacement	80,000		Committed to June 2017				40,000		40,000	Curling Club				
1184	17442	Gyro Youth Centre Wheelchair Ramp	35,000		Appr 2017, cfwd				17,500	17,500						
1185		Gyro Youth Centre Perimeter Drains & Walkway	40,000						40,000							
1186		Gyro Youth Centre Upgrades-Cda 150	75,000		- moved fr 2017					50,000	25,000					
1188		Multiplex Ice Plant Chiller	175,000	50,000							125,000	Carbon Trust?				
1189		Recreation Park Revitalization Phase 2	160,000		22,500 PRH cap reserve					122,500	15,000					
1190		Bob Dailey Stadium-Engineering Assessment Main Support Posts	10,000		10,000 PRH cap reserve											
1192																
1193			581,000	50,000	32,500	-	-	-	97,500	190,000	211,000	-	-	-	-	-
1194																
1195		TOTAL GENERAL CAPITAL	2,924,045	690,000	262,500	-	406,800	-	1,104,398	190,000	270,347	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1196																
1197																
1198		City of Port Alberni														
1199		2018 Capital Projects Budget														
1200																
1201	Project No.	Capital Project														
1202			Budgeted	General Revenue			Funding Sources					Water Revenue		Sewer Revenue		
1203			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1204		<u>WATER WORKS</u>														
1205		<u>Main Renewals & Upgrades</u>														
1206		Dead Ends & Distribution Upgrades	100,000										100,000			
1207		21st Ave-Cowichan Reservoir to Burde St New Twin Main 400m (Cowichan Water Supply Main Replacement)														
1208	15503	Argyle St-17th Ave to 21st Ave 450m (150mm PVC)	300,000													300,000
1209	17503	450mm HDPE)	600,000													600,000
1210	17504	Athol St-3rd to 4th Apt Bldg Development	40,000													
1211		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 3	400,000													
1212		Rainbow Gardens Water Distribution Looping	250,000													
1221		6th Ave-Argyle St to Melrose 735m 150mm PVC	262,000													
1222																
1223		<u>Installations</u>														
1224		<u>Treatment, Pumping & Metering</u>														
1225		Water Meter Replacement Program 6 yrs	400,000													
1226		China Creek Dam Resurface & Rotork Repl	250,000													
1227																
1228	14504	Backup Genset Arrowsmith Pumpstation	100,000													
1229	13022	Arrowsmith Reservoir Pumps	30,000													
1230		Arrowsmith Reservoir Pump Station (new bldg)	150,000													
1231		Cowichan Water Supply Main Replacement-from Upper Cowichan Reservoir to Burde Reservoir	3,835,000													
1232																
1233		TOTAL WATER CAPITAL	6,717,000													
1234																
1235		<u>SEWER SYSTEM</u>														
1236		<u>Renewals /Relines</u>														
1237		Small Capital Main Replacements	100,000													
1238		North Park Dr-7th Ave to 10th Ave 330m	200,000													
1239		6th Ave-Argyle St to Melrose 735m	100,000													
1243		Coal Creek Storm/Sani Separation Phase 2 (ptp, storm, sani)	280,000													
1244	17603															
1245																
1246																
1247		<u>New Sewer Installs</u>														
1248																
1249																
1250		<u>Treatment & Pumping</u>														
1251																
1252																
1253		TOTAL SEWER CAPITAL	680,000													
1254																
1255		TOTAL 2018 CAPITAL	10,321,045	690,000	262,500		406,800		1,104,398	4,025,000	287,071		1,835,276	1,030,000	400,000	280,000

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1256																
1257																
1258		City of Port Alberni														
1259		2019 Capital Projects Budget														
1260																
1261	Project No.	Capital Project														
1262			Budgeted	General Revenue			Funding Sources					Water Revenue		Sewer Revenue		
1263			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1264		ADMINISTRATION														
1265		Purchases/Equipment Replacement	65,600	-			65,600									
1266		Mapping and GIS Software (Asset Mgmt Planning)	17,865	-	not capital				17,865							
1267			83,465	-	-	-	65,600	-	17,865	-	-	-	-	-	-	-
1268																
1269		FIRE DEPARTMENT														
1274		Firehall Structural Prep for Ladder Truck 2 replacement	88,000						88,000	Eligible under Disaster Mitigation p12 Gas Tax Agreement						
1278			88,000	-	-	-	-	-	88,000	-	-	-	-	-	-	-
1279																
1280		TRANSPORTATION SERVICES														
1282		Replace 2004 Versatile Tractor #399	123,100				123,100									
1283		Replace 1998 GMC 4.5M3 Dump Truck #259	106,000				106,000									
1284		Replace 1999 GMC 4.5M3 Dump Truck #260	105,700				105,700									
1286		Replace 2004 Tiger Flail Mower #300	73,100				73,100									
1287		Replace 2006 Langfab Dump Pup Trailer #367	43,900				43,900									
1288		Replace 2005 Ford F350 W/Comp Body #520	85,500				85,500									
1289																
1290			537,300	-	-	-	537,300	-	-	-	-	-	-	-	-	-
1291																
1292		PAVING & ROAD CONSTRUCTION														
1293	16408	Beaver Cr Rd Widening-Pineo to Compton 600m	55,000						30,000		25,000					
1294		16th Ave-Burde St S 325m (ptp, water)	215,000	215,000												
1295		Burde St-11th Ave to Estevan 650m (ptp, water)	390,000	390,000												
1296		7th Ave-Redford to Bute 180m (ptp, storm)	218,600	218,600												
1297		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	200,000												
1298			1,078,600	1,023,600	-	-	-	-	30,000	-	25,000	-	-	-	-	-
1299																
1300		TRAFFIC UPGRADES														
1301		None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1302																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1303																	
1304																	
1305		City of Port Alberni															
1306		2019 Capital Projects Budget															
1307																	
1308	Project No.	Capital Project															
1309			Budgeted	General Revenue			Funding Sources					Capital Wks		Water Revenue		Sewer Revenue	
1310			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1311		STORM															
1312		Replacements & Upgrades															
1313		Small Capital Storm Main Replacements	100,000	50,000					50,000								
1314		7th Ave-Redford St to Bute St 180m (ptp, storm)	218,600	109,300					109,300								
1315		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	100,000					100,000								
1316		Margaret St Storm Pump Upgrade	225,000	112,500					112,500								
1318																	
1319		New Main Installs															
1320		None	-														
1321			743,600	371,800	-	-	-	-	371,800	-	-	-	-	-	-	-	-
1322																	
1323		WORKS-OTHER															
1324		Total Survey Station Instrument	47,800		Moved fr 2018		47,800										
1325			47,800	-	-	-	47,800	-	-	-	-	-	-	-	-	-	-
1326																	
1327		PARKS															
1330		Replace 2006 Ford F550 Haul All #613	129,400				129,400										
1333			129,400	-	-	-	129,400	-	-	-	-	-	-	-	-	-	-
1334																	
1335																	
1336		CULTURAL SERVICES															
1337		McLean Mill Capital Projects	29,900								29,900						
1338			29,900	-	-	-	-	-	-	-	29,900	-	-	-	-	-	-
1339																	
1340		PARKS, RECREATION & HERITAGE															
1341		Bob Daily Support Posts Repair	100,000	100,000													
1342		Canal Beach Upgrades Phase 2 (Playground)	60,000	30,000							30,000						
1344		Canal Waterfront Park Pier	120,000	120,000													
1345		Echo Field Parking Lot-Resurface	150,000	150,000													
1346		Multiplex-Service Membrane Roof	35,000		Capital - extends life of roof 10 years			35,000									
1348		Multiplex Parking Lot - Repaving	150,000					150,000									
1349		Multiplex Walk In Cooler Replacement	40,000	40,000													
1350		Multiplex-Replace Weyerhaeuser Lighting-LED	100,000					100,000	elig for Carbon Trust								
1351		Fitness Studio-Cardio Equipment Replacement	10,000	10,000													
1352			765,000	450,000	-	-	-	-	285,000	-	30,000	-	-	-	-	-	-
1353																	
1354		TOTAL GENERAL CAPITAL	3,503,065	1,845,400	-	-	780,100	-	792,665	-	84,900	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1355																
1356																
1357		City of Port Alberni														
1358		2019 Capital Projects Budget														
1359																
1360	Project No.	Capital Project														
1361			Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1362			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1363		<u>WATER WORKS</u>														
1364		<u>Main Renewals & Upgrades</u>														
1365		Dead Ends & Distribution Upgrades	100,000										100,000			
1366		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	110,000										110,000			
1368		River Road Main 2,400m 350AC Phase 3	200,000										200,000			
1369		16th Ave-Burde St South 325m (ptp, water)	165,000		Moved fr 2018								165,000			
1370		Morton St-9th Ave to 10th Ave	75,000		Moved fr 2018								75,000			
1371		Burde St-7th Ave to 10th Ave (ptp, wtr, st, swr)	120,000										120,000			
1372																
1373																
1374		<u>Installations</u>														
1375																
1376																
1377		<u>Treatment, Pumping & Metering</u>														
1378		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1379																
1380		TOTAL WATER CAPITAL	1,170,000	-	-	-	-	-	-	-	-	-	1,170,000	-	-	-
1381																
1382		<u>SEWER SYSTEM</u>														
1383		<u>Renewals /Relines</u>														
1384																
1385		Small Capital Main Replacements	100,000												100,000	
1386		Argyle Forcemain Somass River Crossing	500,000												500,000	
1387																
1388		<u>New Sewer Installs</u>														
1389																
1390		<u>Treatment & Pumping</u>														
1391																
1392																
1393																
1394		TOTAL SEWER CAPITAL	600,000	-	-	-	-	-	-	-	-	-	-	-	600,000	-
1395																
1396		TOTAL 2019 CAPITAL	5,273,065	1,845,400	-	-	780,100	-	792,665	-	84,900	-	1,170,000	-	600,000	-
1397																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1398																
1399																
1400		City of Port Alberni														
1401		2020 Capital Projects Budget														
1402																
1403	Project No.	Capital Project	Budgeted	General Revenue			Funding Sources									
1404			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating	Reserves	Sewer Revenue Operating	Reserves
1406		ADMINISTRATION														
1407		Purchases/Equipment Replacement	67,500				67,500									
1408		Server Upgrade/Refresh 5 Year ERRF Cycle	170,000		Moved fr 2021		170,000									
1409		Replace #721 2007 Dodge Caliber	45,000				22,400				22,600	Carbon Trust				
1410		Mapping and GIS Software (Asset Mgmt Planning)	18,401		not capital				18,401							
1411			300,901	-	-	-	259,900	-	18,401	-	22,600	-	-	-	-	-
1412																
1413		FIRE DEPARTMENT														
1414		Replace Turnout Gear Lockers	20,000	20,000												
1416		Fire Pump Test Pit	50,000	50,000												
1417		Replace #10 2007 Dodge Dakota 4x4 pickup	45,000				45,000	cost est?								
1418		Replace Ladder Truck 2	1,500,000				1,500,000									
1419			1,615,000	70,000	-	-	1,545,000	-	-	-	-	-	-	-	-	-
1420																
1421		TRANSPORTATION SERVICES														
1422		Replace 2007 John Deere Tractor 5625 #624	117,200				117,200									
1423		Replace 2005 Volvo Tandem Gravel #264	170,900				170,900									
1424		Replace 2007 GMC 5500 W/Service Box #140	89,500				89,500									
1425		Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400									
1426		Replace 2007 Ford Ranger Pickup #171	33,600				33,600									
1427		Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700									
1428		Replace 2007 John Deere Backhoe #302	151,800				151,800									
1429		Replace 1990 Britco Office Trailer #369	24,700				24,700									
1430																
1431			766,800	-	-	-	766,800	-	-	-	-	-	-	-	-	-
1432																
1433		PAVING & ROAD CONSTRUCTION														
1447		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000	Moved fr 2018											
1448																
1449																
1450			550,000	550,000	-	-	-	-	-	-	-	-	-	-	-	-
1451																
1452																
1453		TRAFFIC UPGRADES														
1454		None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1455																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1456																
1457																
1458		City of Port Alberni														
1459		2020 Capital Projects Budget														
1460																
1461	Project No.	Capital Project														
1462			Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1463			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1464		<u>STORM</u>														
1465		<u>Replacements & Upgrades</u>														
1466		Johnston Rd-Elizabeth to Gertrude 120m 300mm reline	95,000	47,500		Moved fr 2017			47,500							
1467		Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	65,000	32,500		Moved fr 2017			32,500							
1468		4th Ave-Bruce St to Melrose St 240m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1469		6th Ave-Argyle St to Mar St 300m (ptp, storm)	200,000	200,000		Moved fr 2017										
1470																
1471		<u>New Main Installs</u>														
1472		Bute St-4th Ave 600m 600mm	550,000	550,000												
1473		Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	160,000	80,000		Moved fr 2017			80,000							
1474		Melrose St-5th Ave to 8th Ave 300m	195,000	97,500		Moved fr 2017			97,500							
1475		6th Ave-Athol St to Dunbar St 270m (st, wtr)	180,000	90,000		Moved fr 2017			90,000							
1476		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	150,000	62,500		Moved fr 2018			87,500							
1477			1,745,000	1,235,000	-	-	-	-	510,000	-	-	-	-	-	-	-
1478		<u>WORKS-OTHER</u>														
1479																
1480																
1481			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1482																
1483																
1484		<u>PARKS</u>														
1487		Canal Waterfront Park-Floating Pier	100,000	100,000												
1488		Scott Kenny Trail-Stairway to Southgate St	40,000						40,000							
1489		Replace 2004 Chev Cube Van #616	48,700				48,700									
1490		Replace 201 Kubota F3680 Mower #625	37,700				37,700									
1491			226,400	100,000	-	-	86,400	-	40,000	-	-	-	-	-	-	-
1492																
1493		<u>CULTURAL SERVICES</u>														
1494		McLean Mill Capital Projects	29,900								29,900					
1495			29,900	-	-	-	-	-	-	-	29,900	-	-	-	-	-
1496																
1497		<u>PARKS, RECREATION & HERITAGE</u>														
1500		Aquatic Centre Pool Repairs	100,000	100,000												
1501		Canal Beach Upgrades Phase 3	75,000						75,000							
1506		Gyro Youth Centre Upstairs Upgrades	100,000		80,000	PRH reserve					20,000					
1507		Multiplex Dehumidifier-Desiccant Wheel	40,000	40,000												
1508			315,000	140,000	80,000	-	-	-	75,000	-	20,000	-	-	-	-	-
1509																
1510		TOTAL GENERAL CAPITAL	5,549,001	2,095,000	80,000	-	2,658,100	-	643,401	-	72,500	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1511																
1512																
1513		City of Port Alberni														
1514		2020 Capital Projects Budget														
1515																
1516	Project No.	Capital Project	Budgeted	Funding Sources						Capital Wks	Water Revenue		Sewer Revenue			
1517			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1518		<u>WATER WORKS</u>														
1519		<u>Main Renewals & Upgrades</u>														
1522		Dead Ends & Distribution Upgrades	-													
1523		River Road Main 2,400m 350AC Phase 4	200,000									200,000				
1524		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4	400,000									400,000				
1525		Maitland St-3rd Ave to 6th Ave 300m 150mm CI	120,000									120,000				
1526		6th Ave-Athol St to Dunbar St 275m 150mm CI	140,000		Moved fr 2018							140,000				
1527		Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr)	80,000		Moved fr 2018							80,000				
1528		<u>Installations</u>														
1529		<u>Treatment, Pumping & Metering</u>														
1532		Water Meter Replacement Program 6 yrs	400,000	began 2017								400,000				
1533																
1534		TOTAL WATER CAPITAL	1,340,000	-	-	-	-	-	-	-	-	-	1,340,000	-	-	-
1536		<u>SEWER SYSTEM</u>														
1537		<u>Renewals /Relines</u>														
1539		Small Capital Main Replacements	-													
1540		Harbour Road Trunk Sewer Replacement	300,000												300,000	
1541		Maitland St-3rd Ave to 6th Ave	400,000												400,000	
1542																
1543		<u>New Sewer Installs</u>														
1544		<u>Treatment & Pumping</u>														
1545																
1546																
1547																
1548		TOTAL SEWER CAPITAL	700,000	-	-	-	-	-	-	-	-	-	-	-	700,000	-
1549																
1550		TOTAL 2020 CAPITAL	7,589,001	2,095,000	80,000	-	2,658,100	-	643,401	-	72,500	-	1,340,000	-	700,000	-
1551																
1552																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P		
1553		City of Port Alberni																
1554		2021 Capital Projects Budget																
1556																		
1557	Project No.	Capital Project																
1558			Budgeted	Funding Sources														
1559			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance		Other	Capital Wks Reserves		Water Revenue		Sewer Revenue	
1560				Operating	Reserves	Land Sale							Operating	Reserves	Operating	Reserves		
1561		ADMINISTRATION																
1561		Purchases/Equipment Replacement	69,500				69,500											
1563		Mapping and GIS Software (Asset Mgmt Planning)	18,953		not capital				18,953									
1564			88,453	-	-	-	69,500	-	18,953	-	-	-	-	-	-	-	-	
1565																		
1566		FIRE DEPARTMENT																
1567		Replace 1991 Pumper Truck #1	609,500				609,500											
1569		Replace pagers	30,000	30,000														
1570		Replace portable radios	30,000	30,000														
1571		Replace Holmatrol Hydraulic Tools	55,000	55,000														
1572		Compressed Foam Unit R8	60,000	60,000														
1573		Wildland Firefighting Slide In Box	35,000	35,000														
1574		Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400			89,600											
1575																		
1576																		
1577																		
1578			944,500	245,400	-	-	699,100	-	-	-	-	-	-	-	-	-	-	
1579																		
1580		TRANSPORTATION SERVICES																
1581		Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500											
1581		Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154	32,000				32,000											
1582		Replace 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000											
1584		Replace 1996 Triple Axle Tilt Trailer #388	45,700				45,700											
1585		Replace 1996 Wells Cargo Trailer (Swr) #389	13,600				13,600											
1586		Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800											
1587		Replace 2007 Volvo Tandem Dump Truck #265	209,100				209,100											
1588			802,700	-	-	-	802,700	-	-	-	-	-	-	-	-	-	-	
1589																		
1590		PAVING & ROAD CONSTRUCTION																
1592																		
1593																		
1594			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1595																		
1596		TRAFFIC UPGRADES																
1597		None	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1598			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1599																		

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1600																
1601		City of Port Alberni														
1602		2021 Capital Projects Budget														
1603																
1604	Project No.	Capital Project														
1605			Budgeted	Funding Sources												
1606			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1607				Operating	Reserves	Land Sale						Operating	Reserves	Operating	Reserves	
1608		STORM														
1609		Replacements & Upgrades														
1610																
1611		New Main Installs														
1612																
1613			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1614																
1615		WORKS-OTHER														
1616		Victoria Quay Bridge Deck Rehabilitation	200,000	200,000		Moved from 2017										
1617																
1618																
1619																
1620		Garbage Carts	570,700				570,700									
1621			770,700	200,000	-	-	570,700	-	-	-	-	-	-	-	-	-
1622																
1623		PARKS														
1624																
1625			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1626																
1627		CULTURAL SERVICES														
1628		McLean Mill Capital Projects	29,900								29,900					
1629			29,900	-	-	-	-	-	-	-	29,900	-	-	-	-	-
1630																
1631		PARKS, RECREATION & HERITAGE														
1632		Aquatic Centre Pool Repairs	100,000						100,000							
1634		Replace 2006 Ford FE350 Pass Van #619	59,600		Moved fr 2019		59,600									
1635																
1636			159,600	-	-	-	59,600	-	100,000	-	-	-	-	-	-	-
1637																
1638		TOTAL GENERAL CAPITAL	2,795,853	445,400	-	-	2,201,600	-	118,953	-	29,900	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1639																
1640																
1641		City of Port Alberni														
1642		2021 Capital Projects Budget														
1643																
1644	Project No.	Capital Project														
1645			Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1646			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1647		<u>WATER WORKS</u>														
1648		<u>Main Renewals & Upgrades</u>														
1649		Dead Ends & Distribution Upgrades	-													
1650		5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr)	82,000		Moved fr 2018								82,000			
1651		Dunbar St-10th Ave to 11th Ave loop 200mm	100,000		Moved fr 2018								100,000			
1652																
1653																
1654																
1655		<u>Installations</u>														
1656																
1657																
1658		<u>Treatment, Pumping & Metering</u>														
1659		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1660																
1661																
1662		TOTAL WATER CAPITAL	582,000	-	-	-	-	-	-	-	-	-	582,000	-	-	-
1663																
1664		<u>SEWER SYSTEM</u>														
1665		<u>Renewals /Relines</u>														
1666		Small Capital Main Replacements	-													
1667		10th Ave-Dry Creek to Argyle St 250m 250mm	200,000		Moved fr 2018										200,000	
1668		Harbour Rd Trunk Sewer Replacement Coal Creek to Argyle	350,000		Moved fr 2018										350,000	
1669																
1670		<u>New Sewer Installs</u>														
1671																
1672																
1673																
1674		<u>Treatment & Pumping</u>														
1675																
1676		TOTAL SEWER CAPITAL	550,000	-	-	-	-	-	-	-	-	-	-	-	550,000	-
1677																
1678		TOTAL 2021 CAPITAL	3,927,853	445,400	-	-	2,201,600	-	118,953	-	29,900	-	582,000	-	550,000	-
1679																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1680																	
1681		City of Port Alberni															
1682		2022 Capital Projects Budget															
1683																	
1684	Project No.	Capital Project															
1685			Budgeted	General Revenue			Funding Sources										
1686			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating	Reserves	Sewer Revenue Operating	Reserves	
1687		<u>ADMINISTRATION</u>															
1688		Purchases/Equipment Replacement	71,600				71,600										
1689		ERP Replacement	500,000	250,000			250,000										
1690		Mapping and GIS Software (Asset Mgmt Planning)	19,522		not capital				19,522								
1691			591,122	250,000			321,600		19,522								
1692																	
1693		<u>FIRE DEPARTMENT</u>															
1694		No capital projects															
1695																	
1696																	
1697																	
1698			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1699																	
1700		<u>TRANSPORTATION SERVICES</u>															
1701		Replace 2002 Volvo Tandem Dump Truck #262	184,700				184,700										
1702		Replace 2009 Case 580 Sm Backhoe #303	137,100				137,100										
1703		Replace 1997 Big 40 Diesel Miller Welder #393	18,500				18,500										
1704		Replace 2007 Ford F350 Pickup (Carpenter) #622	37,500				37,500										
1705																	
1706																	
1707																	
1708			377,800	-	-	-	377,800	-	-	-	-	-	-	-	-	-	
1709																	
1710		<u>PAVING & ROAD CONSTRUCTION</u>															
1711																	
1712																	
1713																	
1714			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1715																	
1716		<u>TRAFFIC UPGRADES</u>															
1717		None															
1718																	
1719																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1720	City of Port Alberni															
1721	2022 Capital Projects Budget															
1722																
1723																
1724	Project No.	Capital Project	Funding Sources													
1725		Budgeted	General Revenue				Fed & Prov			Capital Wks	Water Revenue		Sewer Revenue			
1726		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1727		STORM														
1728		Replacements & Upgrades														
1730		New Main Installs														
1732																
1733			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1734		WORKS-OTHER														
1735																
1736																
1737																
1738																
1739																
1740																
1741			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1742		PARKS														
1743																
1744			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1745																
1746		CULTURAL SERVICES														
1747		McLean Mill Capital Projects	29,900								29,900					
1748			29,900	-	-	-	-	-	-	-	29,900	-	-	-	-	-
1749																
1750																
1751		PARKS, RECREATION & HERITAGE														
1752		Echo Kitchen Upgrade to Code/Insurance Req	-													
1753		Echo Cedar Room Floor	-													
1754																
1755																
1756			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1757																
1758		TOTAL GENERAL CAPITAL	998,822	250,000	-	-	699,400	-	19,522	-	29,900	-	-	-	-	-
1759																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1760	City of Port Alberni															
1761	2022 Capital Projects Budget															
1762																
1763																
1764	Project No.	Capital Project	Funding Sources													
1765		Budgeted	General Revenue					Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue			
1766		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1767	<u>WATER WORKS</u>															
1768	<u>Main Renewals & Upgrades</u>															
1769	Dead Ends & Distribution Upgrades															
1770																
1771		200,000		Moved fr 2018								200,000				
1772		200,000		Moved fr 2018								200,000				
1773																
1774		80,000		Moved fr 2018								80,000				
1775																
1776	<u>Installations</u>															
1777																
1778																
1779	<u>Treatment, Pumping & Metering</u>															
1780																
1781																
1782																
1783	TOTAL WATER CAPITAL	480,000	-	-	-	-	-	-	-	-	-	480,000	-	-	-	-
1784	<u>SEWER SYSTEM</u>															
1785	<u>Renewals /Relines</u>															
1786	Small Capital Main Replacements															
1787																
1788																
1789		160,000		Moved fr 2018											160,000	
1790																
1791	<u>New Sewer Installs</u>															
1792																
1793																
1794																
1795	<u>Treatment & Pumping</u>															
1796																
1797	TOTAL SEWER CAPITAL	160,000	-	-	-	-	-	-	-	-	-	-	-	-	160,000	-
1798																
1799	TOTAL 2022 CAPITAL	1,638,822	250,000	-	-	699,400	-	19,522	-	29,900	-	480,000	-	160,000	-	-



BUDGET SUMMARY - 2018 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$13,429,795	\$4,966,604	\$3,884,830	\$201,848	\$22,483,077
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.1%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$23,312,277

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 21990 14120, 15320-16215	\$3,399,332		\$984,700	55%	\$1,539,932
Police (RCMP)	22121-22180 13121, 14221	\$6,949,474	\$295,836		4%	\$6,653,638
Fire Department	22411-22510 14241	\$3,503,287	\$182,932		5%	\$3,320,355
Animal Control & Protection (SPCA)	22931 15160	\$151,212	\$10,000		7%	\$141,212
Engineering Administration	23110, 23121 14310, 14516	\$637,003	\$126,800		20%	\$510,203
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,606,379		\$693,800 \$70,000	17%	\$3,842,579
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,095,927	\$331,687		30%	\$764,240
Planning, Bylaw and Building	21216, 21217, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181 15190, 15210	\$496,792	\$230,640		46%	\$266,152
Economic Development	26234, 26235 14560	\$500,421		\$42,230	8%	\$458,191
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$129,388			0%	\$129,388
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,255,522	\$1,630,923		38%	\$2,624,599
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$661,087	\$92,590		14%	\$568,497
Library Services (VIRL)	27600	\$726,996			0%	\$726,996
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,172,100	\$7,172,100		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,199,624			0%	\$1,199,624
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$23,312,277

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System						
Revenues	54421-55611		\$3,674,457		100%	\$0
Operating Expenditures	64110-64194	\$1,448,330				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$308,108				
Transfers to Capital	68211-68910	\$1,835,276				
Sewer System						
Revenues	94421-99111		\$3,048,556	\$46,000	100%	\$0
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,212,850				
Debt Repayment	108120-108130	\$440,857				
Transfers to/from Reserve	99111.108211, 108910	\$2,000		280,000		
Transfers to Capital	108220	\$1,720,849				



BUDGET SUMMARY - 2019 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$13,828,894	\$5,114,200	\$4,000,278	\$207,847	\$23,151,219
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$23,980,419

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,325,311	\$720,800	\$984,700	51%	\$1,619,811
Police (RCMP)	22121-22180 13121, 14221	\$7,004,876	\$295,973		4%	\$6,708,903
Fire Department	22411-22510 14241	\$3,591,506	\$186,386		5%	\$3,405,120
Animal Control & Protection (SPCA)	22931 15160	\$151,220	\$10,000		7%	\$141,220
Engineering Administration	23110,,23121 14310,14516	\$624,113	\$126,800		20%	\$497,313
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434,18121	\$4,618,097	\$717,626	\$70,000	17%	\$3,830,471
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,093,162	\$334,640		31%	\$758,522
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181, 15190,15210	\$505,497	\$232,140		46%	\$273,357
Economic Development	26234,26235 14560	\$478,689		\$20,000	4%	\$458,689
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$126,245			0%	\$126,245
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,275,085	\$1,668,803		39%	\$2,606,282
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$668,556	\$124,937		19%	\$543,619
Library Services (VIRL)	27600	\$734,266			0%	\$734,266
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,172,100	\$7,172,100		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,709,930			0%	\$1,709,930
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$23,980,419

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$3,856,115			
Operating Expenditures	64110-64194	\$1,466,372				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,137,000				
Transfers to Capital	68211-68910	\$1,170,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,105,123	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,228,428				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,481,838				



BUDGET SUMMARY - 2020 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,239,968	\$5,266,223	\$4,119,189	\$214,025	\$23,839,405
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$24,668,605

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,368,484	\$726,900	\$984,700	51%	\$1,656,884
Police (RCMP)	22121-22180 13121, 14221	\$7,146,451	\$296,112		4%	\$6,850,339
Fire Department	22411-22510 14241	\$3,656,786	\$189,908		5%	\$3,466,878
Animal Control & Protection (SPCA)	22931 15160	\$151,228	\$10,000		7%	\$141,228
Engineering Administration	23110, 23121 14310, 14516	\$609,476	\$126,800		21%	\$482,676
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,676,854	\$742,013	\$70,000	17%	\$3,864,841
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,088,794	\$335,873		31%	\$752,921
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$514,406	\$234,140		46%	\$280,266
Economic Development	26234, 26235 14560	\$482,007		\$20,000	4%	\$462,007
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$125,111			0%	\$125,111
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,337,220	\$1,701,116		39%	\$2,636,104
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$643,008	\$128,677		20%	\$514,331
Library Services (VIRL)	27600	\$741,536			0%	\$741,536
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,172,100	\$7,172,100		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,126,812			0%	\$2,126,812
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,668,605

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,046,855			
Operating Expenditures	64110-64194	\$1,484,779				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,139,333				
Transfers to Capital	68211-68910	\$1,340,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,162,818	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,244,373				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,523,588				



BUDGET SUMMARY - 2021 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,663,375	\$5,422,807	\$4,241,667	\$220,388	\$24,548,237
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$25,377,437

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,392,597	\$881,400	\$984,700	55%	\$1,526,497
Police (RCMP)	22121-22180, 13121, 14221	\$7,315,713	\$296,252		4%	\$7,019,461
Fire Department	22411-22510, 14241	\$3,749,353	\$193,500		5%	\$3,555,853
Animal Control & Protection (SPCA)	22931, 15160	\$151,237	\$10,000		7%	\$141,237
Engineering Administration	23110,,23121, 14310,14516	\$619,626	\$126,800		20%	\$492,826
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499, 14433, 14434,18121	\$4,738,850	\$766,976	\$70,000	18%	\$3,901,874
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510, 14400	\$1,205,664	\$337,154		28%	\$868,510
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132, 14550,15110,15170,15181, 15190,15210	\$523,611	\$235,140		45%	\$288,471
Economic Development	26234,26235, 14560	\$480,411		\$20,000	4%	\$460,411
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$121,985			0%	\$121,985
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110-27198, 14770	\$4,357,101	\$1,733,671		40%	\$2,623,430
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$612,662	\$129,999		21%	\$482,663
Library Services (VIRL)	27600	\$748,806			0%	\$748,806
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,038,100	\$7,038,100		100%	\$0
Transfers for Capital PurchAues (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$2,608,742			0%	\$2,608,742
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911, 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,377,437

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,247,133			
Operating Expenditures	64110-64194	\$1,503,559				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,078,831				
Transfers to Capital	68211-68910	\$582,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,221,669	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,260,694				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,566,118				



BUDGET SUMMARY - 2022 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,099,483	\$5,584,088	\$4,367,820	\$226,943	\$25,278,334
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$26,107,534

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,481,261	\$887,600	\$984,700	54%	\$1,608,961
Police (RCMP)	22121-22180 13121, 14221	\$7,486,034	\$296,393		4%	\$7,189,641
Fire Department	22411-22510 14241	\$3,871,419	\$197,054		5%	\$3,674,365
Animal Control & Protection (SPCA)	22931 15160	\$151,245	\$10,000		7%	\$141,245
Engineering Administration	23110,,23121 14310,14516	\$624,083	\$126,800		20%	\$497,283
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434,18121	\$4,802,096	\$783,701	\$70,000	18%	\$3,948,395
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,856,115	\$3,856,115		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,151,123	\$3,151,123		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,205,664	\$337,154		28%	\$868,510
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181, 15190,15210	\$530,186	\$238,140		45%	\$292,046
Economic Development	26234,26235 14560	\$487,444		\$20,000	4%	\$467,444
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$122,867			0%	\$122,867
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,405,313	\$1,754,907		40%	\$2,650,406
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$620,068	\$133,678		22%	\$486,390
Library Services (VIRL)	27600	\$756,076			0%	\$756,076
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,038,100	\$7,038,100		100%	\$0
Transfers for Capital PurchAues (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,867,234			0%	\$2,867,234
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$26,107,534

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,331,251			
Operating Expenditures	64110-64194	\$1,522,720				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,245,788				
Transfers to Capital	68211-68910	\$480,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,281,698	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,276,540				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,610,301				