

CITY OF PORT ALBERNI  
AMENDED  
5 YEAR FINANCIAL PLAN

2018-2022

revised roll Mar 28 2018

# CITY OF PORT ALBERNI

AMENDED

5 YEAR PLAN 2018-2022




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**CITY OF PORT ALBERNI**  
**AMENDED CONSOLIDATED FINANCIAL PLAN 2018-2022**


	2018	2019	2020	2021	2022
<b>Revenue</b>					
Taxes					
Property Taxes	22,483,474	23,151,219	23,839,405	24,548,237	25,278,334
Other Taxes	613,700	613,700	613,700	613,700	613,700
Grants in Lieu of Taxes	218,700	218,700	218,700	218,700	218,700
Fees and Charges					
Sales of Service	3,283,298	3,362,165	3,428,499	3,492,352	3,538,687
Sales of Service/Utilities	6,646,513	6,884,738	7,133,173	7,392,302	7,536,449
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	217,640	218,640	219,640	220,640	222,640
Rentals	142,100	143,200	144,300	145,500	146,700
Interest/Penalties/Miscellaneous	775,400	620,400	625,400	778,700	783,700
Grants/Other Governments	1,345,540	1,055,540	1,055,540	1,055,540	1,055,540
Other Contributions	773,801	224,900	72,500	29,900	29,900
	<u>36,667,166</u>	<u>36,660,202</u>	<u>37,517,857</u>	<u>38,662,571</u>	<u>39,591,350</u>
<b>Expenses</b>					
Debt Interest	396,128	396,128	396,128	396,128	396,128
Capital Expenses	7,621,275	4,948,141	7,346,638	5,812,270	3,972,245
Other Municipal Purposes					
General Municipal	3,730,159	3,668,519	3,718,365	3,749,235	3,844,792
Police Services	6,974,474	7,029,877	7,171,451	7,340,713	7,511,034
Fire Services	3,502,787	3,591,006	3,656,286	3,748,853	3,870,919
Other Protective Services	258,329	260,383	262,638	265,036	267,201
Transportation Services	4,261,679	4,191,986	4,200,471	4,357,602	4,389,787
Environmental Health and Development	1,825,097	1,788,439	1,807,769	1,820,664	1,847,037
Parks and Recreation	5,492,734	5,502,044	5,583,012	5,621,971	5,689,653
Cultural	1,444,083	1,433,822	1,415,544	1,392,468	1,407,144
Water	1,483,330	1,466,372	1,519,779	1,503,559	1,557,720
Sewer	1,212,850	1,228,428	1,244,373	1,260,694	1,276,540
Contingency	200,000	200,000	200,000	200,000	200,000
	<u>38,402,925</u>	<u>35,705,145</u>	<u>38,522,454</u>	<u>37,469,193</u>	<u>36,230,200</u>
<b>Revenue Over (Under) Expenses Before Other</b>	<u>(1,735,759)</u>	<u>955,057</u>	<u>(1,004,597)</u>	<u>1,193,378</u>	<u>3,361,150</u>
<b>Other</b>					
Debt Proceeds	-	-	-	-	-
Debt Principal	(347,143)	(347,143)	(347,143)	(347,143)	(347,143)
Transfer from Equipment Replacement Reserve	392,800	716,100	2,594,100	2,167,600	665,400
Transfer from Land Sale Reserve	-	-	-	-	-
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	1,688,942	(1,325,174)	(1,243,520)	(3,014,995)	(3,680,567)
Transfer from (to) Surplus	(840)	(840)	(840)	(840)	(840)
	<u>1,735,759</u>	<u>(955,057)</u>	<u>1,004,597</u>	<u>(1,193,378)</u>	<u>(3,361,150)</u>
<b>Balanced Budget</b>	<u>-</u>	<u>-</u>	<u>0</u>	<u>0</u>	<u>-</u>

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1	 <b>CITY OF PORT ALBERNI</b>													
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>													
3														
4														
5		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		
6		<i>Amended (2)</i>		<i>Amended</i>										
7														
8		<b>REAL PROPERTY TAXES</b>												
9														
10	11111	General Purposes - Taxes	21,622,724	2.33%	22,271,803	3.00%	22,939,548	3.00%	23,627,734	3.00%	24,336,566	3.00%	25,066,663	3.00%
11	11112	Debt Purposes - Taxes	211,671	-41.86%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12		<b>TAX LEVY</b>	<b>21,834,395</b>	<b>1.58%</b>	<b>22,483,474</b>	<b>2.97%</b>	<b>23,151,219</b>	<b>2.97%</b>	<b>23,839,405</b>	<b>2.97%</b>	<b>24,548,237</b>	<b>2.97%</b>	<b>25,278,334</b>	<b>2.97%</b>
13														
14	11210	Local Improvements	-		-		-		-		-		-	
15	11211	Special Area Levy	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%
16		<b>SPECIAL ASSESSMENTS</b>	<b>10,500</b>	<b>0.00%</b>	<b>10,500</b>	<b>0.00%</b>	<b>10,500</b>	<b>0.00%</b>	<b>10,500</b>	<b>0.00%</b>	<b>10,500</b>	<b>0.00%</b>	<b>10,500</b>	<b>0.00%</b>
17														
18	11910	Utility Tax 1%	660,000	438.34%	600,000	-9.09%	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%
19		<b>TAXES</b>	<b>22,504,895</b>	<b>4.06%</b>	<b>23,093,974</b>	<b>2.62%</b>	<b>23,761,719</b>	<b>2.89%</b>	<b>24,449,905</b>	<b>2.90%</b>	<b>25,158,737</b>	<b>2.90%</b>	<b>25,888,834</b>	<b>2.90%</b>
20														
21		<b>FEDERAL GOVERNMENT</b>												
22	12110	Federal Building Grant	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
23	12210	CBC Grant	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
24		<b>PROVINCIAL GOVERNMENT</b>												
25	12310	Provincial Government Grant	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
26	12410	BC Hydro	113,000	-81.17%	111,000	-1.77%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28		<b>OTHER ENTITIES</b>												
29	12910	University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		<b>GRANTS IN LIEU OF TAXES</b>	<b>220,700</b>	<b>-68.81%</b>	<b>218,700</b>	<b>-0.91%</b>	<b>218,700</b>	<b>0.00%</b>	<b>218,700</b>	<b>0.00%</b>	<b>218,700</b>	<b>0.00%</b>	<b>218,700</b>	<b>0.00%</b>
31														
32		<b>SERVICES PROVIDED TO GOVERNMENT</b>												
33														
34	13121	PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35														
36		<b>SALES OF SERVICES</b>												
37														
38	14120	ADMINISTRATION SERVICE CHARGE	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
39		14120.3082 HR Recoveries	500	-90.39%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
40														
41	14221	Law Enforcement Service Charge	128,700	-8.33%	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%	129,393	0.11%
42	14241	Fire Department Service Charge	179,545	4.86%	182,932	1.89%	186,386	1.89%	189,908	1.89%	193,500	1.89%	197,054	1.84%
43		<b>PROTECTIVE SERVICES</b>	<b>308,245</b>	<b>-1.08%</b>	<b>311,768</b>	<b>1.14%</b>	<b>315,359</b>	<b>1.15%</b>	<b>319,020</b>	<b>1.16%</b>	<b>322,752</b>	<b>1.17%</b>	<b>326,447</b>	<b>1.14%</b>
44														
45	14310	Public Works Service Charge	65,600	-15.35%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%
46	14400	Public Transit Revenue	327,927	1.30%	331,687	1.15%	334,640	0.89%	335,873	0.37%	337,154	0.38%	337,154	0.00%
47		<b>TRANSPORTATION SERVICES</b>	<b>393,527</b>	<b>-1.91%</b>	<b>397,287</b>	<b>0.96%</b>	<b>400,240</b>	<b>0.74%</b>	<b>401,473</b>	<b>0.31%</b>	<b>402,754</b>	<b>0.32%</b>	<b>402,754</b>	<b>0.00%</b>
48														
49	14433	Commercial Solid Waste Collection	8,000		8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%
50	14434	Residential Solid Waste Collection	676,924	2.88%	685,800	1.31%	709,626	3.47%	734,013	3.44%	758,976	3.40%	775,701	2.20%
51		<b>ENV HEALTH WASTE COLLECTION</b>	<b>684,924</b>	<b>4.09%</b>	<b>693,800</b>	<b>1.30%</b>	<b>717,626</b>	<b>3.43%</b>	<b>742,013</b>	<b>3.40%</b>	<b>766,976</b>	<b>3.36%</b>	<b>783,701</b>	<b>2.18%</b>
52														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1	 <b>CITY OF PORT ALBERNI</b>													
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>													
3														
4														
5			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
6			<i>Amended (2)</i>		<i>Amended</i>									
7														
53	14516	PUBLIC HEALTH-CEMETERIES	61,200	97.42%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54														
55	14550	PLANNING ADMINISTRATION	22,500	50.00%	23,000	2.22%	23,500	2.17%	24,500	4.26%	24,500	0.00%	25,500	4.08%
56														
57	14560	ECONOMIC DEVELOPMENT	371,870	1552.76%	42,230	-88.64%	20,000	-52.64%	20,000	0.00%	20,000	0.00%	20,000	0.00%
58														
59	14600	Marine Commercial Building	73,197	4.57%	73,929	1.00%	74,668	1.00%	75,415	1.00%	76,169	1.00%	76,931	1.00%
60	14601	Port Building	22,340	0.54%	22,563	1.00%	22,789	1.00%	23,017	1.00%	23,247	1.00%	23,479	1.00%
61	14602	Market Square	35,027	8.38%	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%	36,813	1.00%
62	14690	A. H. Q. Miscellaneous Revenue	2,500		2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
63	<b>ALBERNI HARBOUR QUAY</b>		<b>133,064</b>	<b>6.84%</b>	<b>134,369</b>	<b>0.98%</b>	<b>135,688</b>	<b>0.98%</b>	<b>137,020</b>	<b>0.98%</b>	<b>138,365</b>	<b>0.98%</b>	<b>139,723</b>	<b>0.98%</b>
64														
65	RECREATION SERVICES													
66														
67	RECREATION FACILITIES													
68														
69	14710	Gyro Youth Centre	7,000	5.58%	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%	8,406	1.00%
70	14712	Echo '67 Centre	213,384	1.65%	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%	233,342	1.00%
71	14714	Glenwood Centre	41,500	1.72%	43,720	5.35%	44,454	1.68%	45,703	2.81%	46,467	1.67%	46,857	0.84%
72	14716	Echo Aquatic Centre	38,000	4.94%	38,700	1.84%	39,414	1.84%	40,142	1.85%	40,885	1.85%	41,264	0.93%
73	14718	AV Multiplex	540,400	-6.34%	550,960	1.95%	567,081	2.93%	577,466	1.83%	588,220	1.86%	593,922	0.97%
74	14720	Stadium & Athletic Fields	32,500	-6.29%	36,860	13.42%	37,567	1.92%	38,289	1.92%	39,025	1.92%	39,414	1.00%
75														
76	RECREATION PROGRAMS													
77														
78	SPORT PROGRAMS													
80	14730	Glenwood Centre	3,750	40.06%	5,000	33.33%	5,100	2.00%	5,202	2.00%	5,306	2.00%	5,364	1.09%
81	14732	Echo Aquatic Centre	257,500	-1.00%	253,350	-1.61%	258,417	2.00%	263,585	2.00%	268,857	2.00%	274,234	2.00%
82	14734	AV Multiplex	25,350	-8.29%	22,255	-12.21%	22,700	2.00%	23,154	2.00%	23,617	2.00%	24,023	1.72%
84														
85	LEISURE DIVISION PROGRAMS													
86	14738	Children's Programs	106,000	14.20%	75,000	-29.25%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%
87	14740	Youth Programs & Services	7,000	-31.37%	1,500	-78.57%	1,530	2.00%	1,561	2.03%	1,592	1.99%	1,624	2.01%
88	14742	Adult Programs	105,000	-14.22%	85,000	-19.05%	86,700	2.00%	88,434	2.00%	90,203	2.00%	92,007	2.00%
89	14750	Special Events	1,000	-1.96%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
90														
91	COMMUNITY SERVICES													
92	14760	Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94	14770	Contributions & Grants	150,725	11.05%	154,899	2.77%	159,117	2.72%	163,380	2.68%	167,688	2.64%	169,045	0.81%
95	<b>RECREATION SERVICES</b>		<b>1,532,609</b>	<b>-1.84%</b>	<b>1,496,554</b>	<b>-2.35%</b>	<b>1,533,115</b>	<b>2.44%</b>	<b>1,564,096</b>	<b>2.02%</b>	<b>1,595,306</b>	<b>2.00%</b>	<b>1,615,184</b>	<b>1.25%</b>
96														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>												
3														
4														
5			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
6			<i>Amended (2)</i>		<i>Amended</i>									
7														
97		CULTURAL SERVICES												
98														
99		MUSEUM SERVICES												
100	14810	Museum-Sales & Service	24,100	7.59%	24,250	0.62%	56,537	133.14%	60,277	6.62%	61,599	2.19%	65,278	5.97%
101	14820	Museum-Federal Grants	3,265	2.03%	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830	Museum-Provincial Grants	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		<b>CULTURAL SERVICES</b>	<b>92,365</b>	<b>1.95%</b>	<b>92,590</b>	<b>0.24%</b>	<b>124,937</b>	<b>34.94%</b>	<b>128,677</b>	<b>2.99%</b>	<b>129,999</b>	<b>1.03%</b>	<b>133,678</b>	<b>2.83%</b>
105														
106		<b>SALES OF SERVICES</b>	<b>3,630,804</b>	<b>11.68%</b>	<b>3,283,298</b>	<b>-9.57%</b>	<b>3,362,165</b>	<b>2.40%</b>	<b>3,428,499</b>	<b>1.97%</b>	<b>3,492,352</b>	<b>1.86%</b>	<b>3,538,687</b>	<b>1.33%</b>
107														
108		OTHER REVENUE OWN SOURCES												
109														
110	15110	Business Licence Fees	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%
112	15160	Dog Licence Fees	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113	15170	Building & Plumbing Permit Fees	75,000	7.14%	77,000	2.67%	78,000	1.30%	79,000	1.28%	80,000	1.27%	82,000	2.50%
114	15181	Other Const/Demolition Permit Fees	140	40.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115	15190	Vacant Bldg Registration Permit Fees	1,000	-75.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116		<b>LICENCES &amp; PERMITS</b>	<b>206,140</b>	<b>1.00%</b>	<b>208,140</b>	<b>0.97%</b>	<b>209,140</b>	<b>0.48%</b>	<b>210,140</b>	<b>0.48%</b>	<b>211,140</b>	<b>0.48%</b>	<b>213,140</b>	<b>0.95%</b>
117														
118	15210	FINES & PARKING TICKETS	9,000	-10.00%	9,500	5.56%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%
119														
120	15320	RENTALS	141,000	1.64%	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%	146,700	0.82%
121														
122	15510	Interest On Investments	225,000	2.27%	230,000	2.22%	235,000	2.17%	240,000	2.13%	245,000	2.08%	250,000	2.04%
123	15590	Other Interest	25,000	-13.79%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
124		<b>RETURN ON INVESTMENTS</b>	<b>250,000</b>	<b>0.40%</b>	<b>255,000</b>	<b>2.00%</b>	<b>260,000</b>	<b>1.96%</b>	<b>265,000</b>	<b>1.92%</b>	<b>270,000</b>	<b>1.89%</b>	<b>275,000</b>	<b>1.85%</b>
125														
126	15611	Current Tax Penalties	119,000	8.18%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%
127	15621	Arrears & Delinquent Tax Interest	44,800	72.31%	44,800	0.00%	44,800	0.00%	44,800	0.00%	44,800	0.00%	44,800	0.00%
128	15625	Residential Garbage Penalties	10,000		10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
129		<b>PENALTIES &amp; INTEREST</b>	<b>173,800</b>	<b>27.79%</b>	<b>173,800</b>	<b>0.00%</b>	<b>173,800</b>	<b>0.00%</b>	<b>173,800</b>	<b>0.00%</b>	<b>173,800</b>	<b>0.00%</b>	<b>173,800</b>	<b>0.00%</b>
130														
131	15930	Miscellaneous Revenue	9,500	#DIV/0!	249,500	2526.32%	89,500	-64.13%	89,500	0.00%	237,800	165.70%	237,800	0.00%
132	15940	Miscellaneous Revenue-IT Services	23,800	#DIV/0!	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
133		<b>MISCELLANEOUS REVENUE</b>	<b>33,300</b>		<b>273,300</b>		<b>113,300</b>		<b>113,300</b>		<b>261,600</b>	<b>130.89%</b>	<b>261,600</b>	<b>0.00%</b>
134														
135		<b>OTHER REVENUE OWN SOURCES</b>	<b>813,240</b>	<b>10.22%</b>	<b>1,061,840</b>	<b>30.57%</b>	<b>908,940</b>	<b>-14.40%</b>	<b>916,040</b>	<b>0.78%</b>	<b>1,071,540</b>	<b>16.98%</b>	<b>1,079,740</b>	<b>0.77%</b>
136														


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3														
4														
5			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
6			<i>Amended (2)</i>		<i>Amended</i>									
7														
137		UNCONDITIONAL TRANSFERS OTHER GOV'T												
138														
139		PROVINCIAL GOVERNMENT												
140	16212	Small Community Protection Grant	272,172	5.09%	259,000	-4.84%	259,000	0.00%	259,000	0.00%	259,000	0.00%	259,000	0.00%
141	16214	Revenue Sharing - Traffic Fines	280,744	-6.04%	280,700	-0.02%	280,700	0.00%	280,700	0.00%	280,700	0.00%	280,700	0.00%
142	16215	Community Gaming Revenue	445,840	0.19%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
143		UNCOND TFRS OTHER GOV'T	998,756	-0.40%	985,540	-1.32%	985,540	0.00%	985,540	0.00%	985,540	0.00%	985,540	0.00%
144														
145		CONDITIONAL TRANSFERS OTHER												
146	18120	Grants/Contributions UBCM/FCM	10,000		-	-100.00%	-		-		-		-	
147	18121	Grants/Contributions Other	73,049	630.49%	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	83,049		70,000		70,000		70,000		70,000		70,000	
149														
150														
151		OTHER TRANSFERS & COLLECTIONS												
152														
153	19110	Cemetery Trust Fund	2,000	-83.40%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
156	19114	Operating Funds From Prior Years	400,000	0.00%	399,160	-0.21%	399,160	0.00%	399,160	0.00%	399,160	0.00%	399,160	0.00%
157		TRANSFERS FROM OWN RESERVES	402,000	-2.44%	401,160	-0.21%	401,160	0.00%	401,160	0.00%	401,160	0.00%	401,160	0.00%
158														
159		COLLECTIONS FOR OTHER GOV'T												
160														
161	19811	Non-Residential School Tax	2,100,000	-4.55%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
162	19812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
163			5,100,000	-1.92%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%
164														
165		REGIONAL GOVERNMENT												
166	11212	Parcel Tax	133,993	1.90%	134,000	0.01%	134,000	0.00%	134,000	0.00%	-	-100.00%	-	#DIV/0!
167	19820	Alberni-Clayoquot Regional Hosp Dist	707,654	7.46%	707,600	-0.01%	707,600	0.00%	707,600	0.00%	707,600	0.00%	707,600	0.00%
168	19821	Alberni-Clayoquot Regional District	1,068,699	28.45%	1,070,000	0.12%	1,070,000	0.00%	1,070,000	0.00%	1,070,000	0.00%	1,070,000	0.00%
169			1,910,346	17.78%	1,911,600	0.07%	1,911,600	0.00%	1,911,600	0.00%	1,777,600	-7.01%	1,777,600	0.00%
170														
171		JOINT BOARDS AND COMMISSIONS												
172	19830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
173	19831	BC Assessment	160,000	-5.88%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	160,000	160,000	0.00%
174			160,500	-5.87%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
175														
176		OTHER TRANSFERS, COLLECTIONS	7,170,846	2.55%	7,172,100	0.02%	7,172,100	0.00%	7,172,100	0.00%	7,038,100	-1.87%	7,038,100	0.00%
177														
178		<b>GENERAL FUND REVENUE</b>	<b>35,991,290</b>	<b>3.10%</b>	<b>36,453,612</b>	<b>1.28%</b>	<b>37,047,324</b>	<b>1.63%</b>	<b>37,808,944</b>	<b>2.06%</b>	<b>38,603,129</b>	<b>2.10%</b>	<b>39,387,761</b>	<b>2.03%</b>
179														


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6			<i>Amended (2)</i>		<i>Amended</i>									
7														
8			<b>GENERAL GOVERNMENT SERVICE</b>											
9	21110	Mayor-Stipends	43,777	0.10%	44,653	2.00%	45,546	2.00%	46,456	2.00%	47,386	2.00%	48,333	2.00%
10	21130	Councillors-Stipends	116,415	0.10%	118,743	2.00%	121,118	2.00%	123,540	2.00%	126,011	2.00%	128,532	2.00%
11	21190	Receptions and Other Services	39,000	-2.99%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
12		<b>LEGISLATIVE</b>	199,192	-0.52%	202,396	1.61%	205,664	1.61%	208,996	1.62%	212,397	1.63%	215,865	1.63%
13														
14			<b>GENERAL ADMINISTRATION</b>											
15			<b>ADMINISTRATIVE</b>											
16	21211	City Manager	196,677	-29.96%	202,325	2.87%	206,362	2.00%	210,479	2.00%	214,679	2.00%	218,962	2.00%
17	21212	Municipal Clerk	411,841	1.36%	411,115	-0.18%	418,994	1.92%	427,031	1.92%	435,229	1.92%	443,591	1.92%
18	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
19	21216	Bylaw Enforcement	90,300	-0.33%	263,321	191.61%	331,554	25.91%	338,075	1.97%	344,726	1.97%	351,511	1.97%
20	21217	Bylaw Enforcement Vehicles	7,409	-15.95%	7,505	1.30%	11,654	55.28%	11,806	1.30%	11,912	0.90%	12,020	0.91%
21														
22														
23			<b>FINANCIAL MANAGEMENT</b>											
24	21221	Financial Management Administration	715,100	-1.58%	732,525	2.44%	783,496	6.96%	799,165	2.00%	815,137	2.00%	831,411	2.00%
25	21225	External Audit	30,600	2.00%	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%	32,000	0.63%
26	21226	Purchasing Administration	206,900	-5.09%	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%	128,400	1.58%
27	21229	Other Financial Management	22,200	825.00%	22,200	0.00%	22,250	0.23%	22,250	0.00%	3,250	-85.39%	3,250	0.00%
28														
29			<b>COMMON SERVICES</b>											
30	21222	Administration Vehicle	7,747	-6.55%	8,115	4.75%	8,245	1.60%	8,477	2.81%	8,712	2.77%	8,850	1.58%
31	21252	City Hall	90,040	-6.76%	155,980	73.23%	97,044	-37.78%	98,533	1.53%	100,052	1.54%	101,601	1.55%
32	21253	Other City Buildings	2,320	45.00%	2,845	22.63%	2,867	0.77%	2,889	0.77%	2,912	0.80%	2,935	0.79%
35	21259	Other Common Services	344,448	23.70%	342,654	-0.52%	340,982	-0.49%	339,231	-0.51%	337,603	-0.48%	338,498	0.27%
36	21260	Carbon Offsets	58,800	0.00%	56,200	-4.42%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%
37														
38			<b>INFORMATION SERVICES</b>											
39	21261	Information Services	640,681	9.53%	659,310	2.91%	670,917	1.76%	682,753	1.76%	694,824	1.77%	701,534	0.97%
40														
41			<b>OTHER ADMINISTRATIVE SERVICES</b>											
43	21283	Personnel (Human Resources)	284,887	25.64%	274,171	-3.76%	277,688	1.28%	281,126	1.24%	285,782	1.66%	289,777	1.40%
44	21285	Employee Wellness (EFAP)	15,200	-11.95%	15,300	0.66%	15,318	0.12%	15,335	0.11%	15,353	0.12%	15,371	0.12%
45														
46			<b>RECOVERIES</b>											
47	21290	Administration Services Recovered	(447,000)	2.01%	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00%	(493,200)	2.01%
48		<b>GENERAL ADMINISTRATION</b>	2,718,150	3.04%	2,979,466	9.61%	2,972,271	-0.24%	3,015,250	1.45%	3,041,071	0.86%	3,082,711	1.37%





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4														
5														
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7														
49														
50		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		
51		<i>Amended (2)</i>		<i>Amended</i>										
52	21911 Election Expense	-	-100.00%	52,928	-	-100.00%	-	-	-	-	-	48,928		
53	21920 Training and Development	144,800	1.00%	150,960	4.25%	143,655	-4.84%	143,655	0.00%	142,655	-0.70%	142,655	0.00%	
54	21925 Council Travel and Development	50,000	-1.77%	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%	52,551	1.00%	
55	21930 Insurance	257,500	0.00%	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%	269,000	0.37%	
56	21931 Damage Claims	20,400	2.00%	20,808	2.00%	20,224	-2.81%	20,649	2.10%	20,082	-2.75%	20,082	0.00%	
57	21950 Grants In Aid	10,820	0.00%	11,000	1.66%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	
58	21990 Other General Services	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	
59	<b>OTHER GENERAL GOV'T SERVICES</b>	<b>485,520</b>	<b>-1.83%</b>	<b>548,296</b>	<b>12.93%</b>	<b>490,584</b>	<b>-10.53%</b>	<b>494,119</b>	<b>0.72%</b>	<b>495,767</b>	<b>0.33%</b>	<b>546,216</b>	<b>10.18%</b>	
60	<b>GENERAL GOVERNMENT SERVICE</b>	<b>3,402,862</b>	<b>2.10%</b>	<b>3,730,158</b>	<b>9.62%</b>	<b>3,668,519</b>	<b>-1.65%</b>	<b>3,718,365</b>	<b>1.36%</b>	<b>3,749,235</b>	<b>0.83%</b>	<b>3,844,792</b>	<b>2.55%</b>	
61	<b>PROTECTIVE SERVICES</b>													
62	22121 Police Services Contract	5,301,190	-0.08%	5,353,114	0.98%	5,380,649	0.51%	5,491,366	2.06%	5,629,140	2.51%	5,766,850	2.45%	
63	22122 Police Services Administration	945,313	14.49%	885,457	-6.33%	901,652	1.83%	919,183	1.94%	937,055	1.94%	955,756	2.00%	
64	22123 Police Services Consulting	22,000		24,000	9.09%	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%	
65	22130 Community Policing	25,500	2.00%	26,010	2.00%	26,530	2.00%	27,061	2.00%	27,602	2.00%	28,154	2.00%	
66	22140 Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	
67	22160 Police Building Maintenance	131,250	-0.08%	153,664	17.08%	154,191	0.34%	156,150	1.27%	158,171	1.29%	160,255	1.32%	
68	22180 Detention & Custody of Prisoners	496,158	2.00%	507,229	2.23%	517,374	2.00%	527,721	2.00%	538,276	2.00%	549,041	2.00%	
69	<b>POLICE PROTECTION</b>	<b>6,946,411</b>	<b>2.17%</b>	<b>6,974,474</b>	<b>0.40%</b>	<b>7,029,876</b>	<b>0.79%</b>	<b>7,171,451</b>	<b>2.01%</b>	<b>7,340,713</b>	<b>2.36%</b>	<b>7,511,034</b>	<b>2.32%</b>	
70														
71	22411 Fire Protection Administration	330,150	2.05%	338,810	2.62%	345,298	1.91%	351,914	1.92%	358,662	1.92%	365,542	1.92%	
72	22421 Fire Crew	2,516,470	2.17%	2,612,512	3.82%	2,683,921	2.73%	2,732,025	1.79%	2,806,840	2.74%	2,883,525	2.73%	
73	22422 Personnel Expense	47,307	2.00%	47,779	1.00%	48,257	1.00%	48,739	1.00%	49,227	1.00%	49,719	1.00%	
74	22431 Communication System	11,488	2.00%	11,604	1.01%	11,720	1.00%	11,837	1.00%	11,955	1.00%	12,075	1.00%	
75	22440 Fire Investigation	975	1.99%	985	1.03%	995	1.02%	1,005	1.01%	1,015	1.00%	1,025	0.99%	
76	22441 Fire Prevention	151,109	2.83%	152,280	0.77%	155,833	2.33%	159,474	2.34%	163,205	2.34%	167,026	2.34%	
77	22471 Fire Building Maintenance	59,563	2.00%	60,159	1.00%	60,760	1.00%	61,368	1.00%	61,981	1.00%	62,601	1.00%	
78	22473 External Regional Training	1,624	2.01%	1,640	0.99%	1,657	1.04%	1,673	0.97%	1,690	1.02%	1,707	1.01%	
79	22480 Vehicle Repair & Maintenance	239,051	-0.01%	223,976	-6.31%	228,993	2.24%	234,143	2.25%	239,629	2.34%	272,503	13.72%	
80	22481 Sundry Equipment Repair & Mtce	25,688	72.67%	25,945	1.00%	26,204	1.00%	26,466	1.00%	26,731	1.00%	26,998	1.00%	
81	22482 Fire Fighting Tools/Supplies Purchases	26,830	25.36%	27,097	1.00%	27,368	1.00%	27,642	1.00%	27,918	1.00%	28,198	1.00%	
82	<b>FIRE PROTECTION</b>	<b>3,410,255</b>	<b>2.49%</b>	<b>3,502,787</b>	<b>2.71%</b>	<b>3,591,006</b>	<b>2.52%</b>	<b>3,656,286</b>	<b>1.82%</b>	<b>3,748,853</b>	<b>2.53%</b>	<b>3,870,919</b>	<b>3.26%</b>	
83														
84														
85	22510 Emergency Program (Tsunami Warning)	500	-45.53%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	
86	<b>EMERGENCY MEASURES</b>	<b>500</b>	<b>-45.53%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	
87														
88	22921 Building & Plumbing Inspection	101,510	2.01%	103,020	1.49%	105,030	1.95%	107,140	2.01%	109,250	1.97%	111,360	1.93%	
89	22926 Building Inspector Vehicle	3,562	-10.95%	3,597	0.98%	3,633	1.00%	3,770	3.77%	4,049	7.40%	4,096	1.16%	
90	22931 Animal Control Services Contract	151,200	-2.44%	151,212	0.01%	151,220	0.01%	151,228	0.01%	151,237	0.01%	151,245	0.01%	
91	<b>OTHER PROTECTION</b>	<b>256,272</b>	<b>-0.86%</b>	<b>257,829</b>	<b>0.61%</b>	<b>259,883</b>	<b>0.80%</b>	<b>262,138</b>	<b>0.87%</b>	<b>264,536</b>	<b>0.91%</b>	<b>266,701</b>	<b>0.82%</b>	
92														
93	<b>PROTECTIVE SERVICES</b>	<b>10,613,438</b>	<b>2.19%</b>	<b>10,735,590</b>	<b>1.15%</b>	<b>10,881,265</b>	<b>1.36%</b>	<b>11,090,375</b>	<b>1.92%</b>	<b>11,354,602</b>	<b>2.38%</b>	<b>11,649,154</b>	<b>2.59%</b>	


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6			<i>Amended (2)</i>		<i>Amended</i>									
7														
94														
95		<b>TRANSPORTATION SERVICE</b>												
96		<b>COMMON SERVICES</b>												
97	23110	Engineering Administration	608,313	8.74%	605,003	-0.54%	593,113	-1.97%	580,476	-2.13%	592,126	2.01%	604,083	2.02%
98	23121	Engineering Consulting Services	40,000	0.00%	32,000	-20.00%	31,000	-3.13%	29,000	-6.45%	27,500	-5.17%	20,000	-27.27%
99														
100		<b>PUBLIC WORKS ADMINISTRATION</b>												
101	23129	Clerical & Reception-Operation	106,140	0.81%	108,549	2.27%	110,824	2.10%	113,147	2.10%	115,517	2.09%	117,938	2.10%
102	23130	Supervision Operations	365,000	-3.57%	372,338	2.01%	379,784	2.00%	387,380	2.00%	395,128	2.00%	403,030	2.00%
103	23134	Small Tools/Equipment/Supplies	44,999	-4.85%	45,869	1.93%	47,012	2.49%	47,883	1.85%	48,803	1.92%	49,720	1.88%
104	23136	Works Yard Maintenance	63,400	-0.94%	65,025	2.56%	66,048	1.57%	67,090	1.58%	68,154	1.59%	69,239	1.59%
105	23137	Main Building Maintenance	112,020	-14.16%	153,033	36.61%	113,953	-25.54%	116,212	1.98%	118,530	1.99%	120,907	2.01%
106	23138	Shop Overhead	84,333	-13.59%	91,470	8.46%	92,595	1.23%	93,750	1.25%	94,929	1.26%	96,131	1.27%
107														
108		<b>GENERAL EQUIPMENT</b>												
109	23160	General Equipment Maintenance	717,457	1.77%	721,840	0.61%	704,736	-2.37%	717,738	1.84%	731,001	1.85%	744,531	1.85%
110	23161	Vehicle Maintenance & Replacement	10,500	5.57%	10,734	2.23%	10,909	1.63%	11,089	1.65%	11,273	1.66%	11,462	1.68%
111	23162	Supv Vehicle Mtce & Replacement	31,506	8.91%	32,218	2.26%	30,845	-4.26%	31,257	1.34%	34,051	8.94%	34,384	0.98%
112		<b>COMMON SERVICES</b>	<b>2,183,668</b>	<b>0.79%</b>	<b>2,238,079</b>	<b>2.49%</b>	<b>2,180,819</b>	<b>-2.56%</b>	<b>2,195,022</b>	<b>0.65%</b>	<b>2,237,012</b>	<b>1.91%</b>	<b>2,271,425</b>	<b>1.54%</b>
113														
114		<b>ROAD TRANSPORTATION</b>												
115		<b>ROADS AND STREETS</b>												
117	23205	Customer Service Requests-Streets	46,540	3.42%	47,508	2.08%	48,387	1.85%	49,284	1.85%	50,199	1.86%	51,132	1.86%
118	23210	Small Tools/Supplies-Streets	3,800	-30.91%	3,856	1.47%	3,907	1.32%	3,960	1.36%	4,013	1.34%	4,067	1.35%
119	23220	Streets Inspections	53,600	17.80%	54,725	2.10%	55,748	1.87%	56,790	1.87%	57,854	1.87%	58,939	1.88%
120	23231	Roadway Surfaces Maintenance	664,586	10.67%	619,527	-6.78%	624,017	0.72%	628,598	0.73%	633,270	0.74%	638,035	0.75%
121	23233	Road Allowance Maintenance	253,078	-0.95%	256,680	1.42%	259,953	1.28%	263,292	1.28%	266,698	1.29%	270,172	1.30%
122	23234	New Driveway Crossings	21,020	3.04%	21,324	1.45%	21,601	1.30%	21,883	1.31%	22,170	1.31%	22,464	1.33%
123	23236	Street Sweeping	139,500	22.37%	141,525	1.45%	143,366	1.30%	145,243	1.31%	147,158	1.32%	149,111	1.33%
124	23237	Snow & Ice Removal	185,250	-7.38%	197,500	6.61%	199,545	1.04%	201,631	1.05%	203,759	1.06%	205,929	1.06%
125														
126		<b>BRIDGES AND RETAINING WALLS</b>												
127	23241	Bridges & Retaining Walls	43,500	-13.00%	43,468	-0.07%	43,529	0.14%	43,591	0.14%	43,655	0.15%	43,720	0.15%
128														
129		<b>STREET LIGHTING</b>												
130	23250	Overhead & Decorative Lighting	298,400	-13.26%	298,468	0.02%	298,529	0.02%	306,091	2.53%	313,880	2.54%	321,902	2.56%
131	23261	Signs & Traffic Marking	199,000	4.74%	201,250	1.13%	203,295	1.02%	205,381	1.03%	207,509	1.04%	209,679	1.05%
132	23264	Traffic & Railroad Signals	16,450	-30.88%	12,506	-23.98%	12,557	0.41%	12,676	0.95%	12,729	0.42%	12,783	0.42%
133														
134		<b>PARKING</b>												
135	23272	Off-Street Parking	8,200	2.50%	8,295	1.16%	8,380	1.02%	8,468	1.05%	8,557	1.05%	8,649	1.08%
136														
137		<b>OTHER</b>												
138	23291	Gravel	177,000	-2.21%	178,125	0.64%	179,148	0.57%	180,190	0.58%	181,254	0.59%	182,339	0.60%
139		<b>ROADS &amp; STREETS</b>	<b>2,109,924</b>	<b>1.28%</b>	<b>2,084,757</b>	<b>-1.19%</b>	<b>2,101,962</b>	<b>0.83%</b>	<b>2,127,078</b>	<b>1.19%</b>	<b>2,152,705</b>	<b>1.20%</b>	<b>2,178,921</b>	<b>1.22%</b>


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3														
4														
5														
6														
7														
140														
141	<i>STORM DRAINAGE</i>													
142	<i>OPEN DRAINAGE</i>													
143	23311	Ditch, Creek & Dyke Maintenance	115,000	-16.97%	116,688	1.47%	118,221	1.31%	119,786	1.32%	121,381	1.33%	123,009	1.34%
144														
145	<i>STORM SEWERS</i>													
146	23331	Storm Sewer Maintenance	145,000	-19.44%	135,000	-6.90%	136,400	1.04%	137,828	1.05%	139,285	1.06%	140,770	1.07%
147	23333	Storm Sewer Pump Station	14,800	7.25%	12,300	-16.89%	12,370	0.57%	12,644	2.22%	12,925	2.22%	13,214	2.24%
148	23335	Storm Sewer Connections	55,500	-2.63%	56,175	1.22%	56,789	1.09%	57,414	1.10%	58,053	1.11%	58,704	1.12%
149	<b>STORM DRAINAGE</b>		<b>330,300</b>	<b>-15.16%</b>	<b>320,163</b>	<b>-3.07%</b>	<b>323,780</b>	<b>1.13%</b>	<b>327,672</b>	<b>1.20%</b>	<b>331,644</b>	<b>1.21%</b>	<b>335,697</b>	<b>1.22%</b>
150														
151	<i>OTHER COMMON SERVICES</i>													
153	23881	Training Program	75,000	0.00%	76,283	1.71%	77,448	1.53%	78,637	1.54%	79,850	1.54%	81,087	1.55%
154	23882	Safety	33,800	16.55%	33,570	-0.68%	33,815	0.73%	34,066	0.74%	34,321	0.75%	34,581	0.76%
156	23884	Special Streets Work Orders	8,500	-19.05%	8,000	-5.88%	8,100	1.25%	8,202	1.26%	8,306	1.27%	8,412	1.28%
157	<b>OTHER COMMON SERVICES</b>		<b>117,300</b>	<b>2.45%</b>	<b>117,853</b>	<b>0.47%</b>	<b>119,363</b>	<b>1.28%</b>	<b>120,905</b>	<b>1.29%</b>	<b>122,477</b>	<b>1.30%</b>	<b>124,080</b>	<b>1.31%</b>
158														
159	<i>OTHER</i>													
160	23510	PUBLIC TRANSIT	1,077,292	0.14%	1,095,927	1.73%	1,093,162	-0.25%	1,088,794	-0.40%	1,205,664	10.73%	1,205,664	0.00%
161														
162	<i>RECOVERIES</i>													
163	23951	General Overhead Recovery	(808,900)	2.01%	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(875,000)	1.98%	(893,000)	2.06%
164	23952	Main Building Expense Recovery	(24,000)	2.13%	(23,500)	-2.08%	(24,000)	2.13%	(24,400)	1.67%	(24,900)	2.05%	(25,400)	2.01%
165	23953	Shop Overhead Recovery	(97,700)	1.98%	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(105,700)	2.03%	(107,800)	1.99%
166	23958	Equipment Charges Recovery	(532,400)	1.99%	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(576,300)	2.00%	(587,800)	2.00%
167	23959	Gravel Cost Recovery	(102,000)	2.00%	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(110,000)	1.85%	(112,000)	1.82%
168	<b>RECOVERIES</b>		<b>(1,565,000)</b>	<b>2.00%</b>	<b>(1,595,100)</b>	<b>1.92%</b>	<b>(1,627,100)</b>	<b>2.01%</b>	<b>(1,659,000)</b>	<b>1.96%</b>	<b>(1,691,900)</b>	<b>1.98%</b>	<b>(1,726,000)</b>	<b>2.02%</b>
169														
170	<b>TRANSPORTATION SERVICE</b>		<b>4,253,484</b>	<b>-0.97%</b>	<b>4,261,679</b>	<b>0.19%</b>	<b>4,191,986</b>	<b>-1.64%</b>	<b>4,200,471</b>	<b>0.20%</b>	<b>4,357,602</b>	<b>3.74%</b>	<b>4,389,787</b>	<b>0.74%</b>
171														

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5			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
6			<i>Amended (2)</i>		<i>Amended</i>									
7														
172		<i>ENVIRONMENTAL HEALTH SERVICES</i>												
173		<i>SOLID WASTE COLLECTION</i>												
174	24320	Residential Waste Collection	424,182	2.09%	431,105	1.63%	437,548	1.49%	444,134	1.51%	450,865	1.52%	460,748	2.19%
176	24322	Solid Waste Containers Purchase & Mtce	950	-52.50%	3,700	289.47%	3,720	0.54%	3,740	0.54%	3,761	0.56%	3,782	0.56%
177	24323	Solid Waste Disposal Fees	250,000	-1.57%	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%	262,753	1.00%
178	24324	City Facility Solid Waste Collection	45,000	87.50%	45,720	1.60%	46,374	1.43%	47,042	1.44%	47,723	1.45%	48,417	1.45%
179		<b>ENVIRONMENTAL HEALTH</b>	<b>720,132</b>	<b>3.54%</b>	<b>733,025</b>	<b>1.79%</b>	<b>742,667</b>	<b>1.32%</b>	<b>752,491</b>	<b>1.32%</b>	<b>762,500</b>	<b>1.33%</b>	<b>775,700</b>	<b>1.73%</b>
180														
181		<i>PUBLIC HEALTH</i>												
182	25161	Cemetery Maintenance	17,050	33.96%	15,278	-10.39%	15,370	0.60%	15,566	1.28%	15,766	1.28%	15,969	1.29%
183	25162	Interments	30,500	10.11%	31,063	1.85%	31,574	1.65%	32,095	1.65%	32,627	1.66%	33,170	1.66%
184	25163	Memorial Marker Installation	14,000	3.70%	14,281	2.01%	14,537	1.79%	14,798	1.80%	15,064	1.80%	15,335	1.80%
185		<b>CEMETERIES</b>	<b>61,550</b>	<b>14.13%</b>	<b>60,622</b>	<b>-1.51%</b>	<b>61,481</b>	<b>1.42%</b>	<b>62,459</b>	<b>1.59%</b>	<b>63,457</b>	<b>1.60%</b>	<b>64,474</b>	<b>1.60%</b>
188														
189		<b>PUBLIC HEALTH</b>	<b>61,550</b>	<b>14.13%</b>	<b>60,622</b>	<b>-1.51%</b>	<b>61,481</b>	<b>1.42%</b>	<b>62,459</b>	<b>1.59%</b>	<b>63,457</b>	<b>1.60%</b>	<b>64,474</b>	<b>1.60%</b>
190														
191		<i>ENVIRONMENTAL DEVELOPMENT</i>												
192	26129	Planning Administration	251,860	-3.74%	262,370	4.17%	267,080	1.80%	271,790	1.76%	276,600	1.77%	279,010	0.87%
193	26132	Consulting Services	-		-		-		-		-		-	
194		<b>RESEARCH AND PLANNING</b>	<b>251,860</b>	<b>-3.74%</b>	<b>262,370</b>	<b>4.17%</b>	<b>267,080</b>	<b>1.80%</b>	<b>271,790</b>	<b>1.76%</b>	<b>276,600</b>	<b>1.77%</b>	<b>279,010</b>	<b>0.87%</b>
195														
196	26234	Business Development	75,000	-1.57%	78,000	4.00%	80,000	2.56%	80,000	0.00%	80,000	0.00%	80,000	0.00%
197	26235	Economic Development	744,508	115.17%	422,421	-43.26%	398,689	-5.62%	402,007	0.83%	400,411	-0.40%	407,444	1.76%
199	26237	Community Serv-Community Inv Program	63,060	88.46%	43,200	-31.49%	39,200	-9.26%	37,200	-5.10%	33,200	-10.75%	33,200	0.00%
200	26238	Community Serv-Community Engagement	11,000	450.00%	500	-95.45%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
203		<b>COMMUNITY DEVELOPMENT</b>	<b>893,568</b>	<b>91.07%</b>	<b>544,121</b>	<b>-39.11%</b>	<b>518,389</b>	<b>-4.73%</b>	<b>519,707</b>	<b>0.25%</b>	<b>514,111</b>	<b>-1.08%</b>	<b>521,144</b>	<b>1.37%</b>
204														
205	26701	Alberni Harbour Quay Overhead	21,490	-7.73%	19,620	-8.70%	19,741	0.62%	19,864	0.62%	20,127	1.32%	20,395	1.33%
206	26770	Harbour Quay - Buildings Maintenance	91,348	-15.88%	94,651	3.62%	92,536	-2.23%	94,047	1.63%	95,584	1.63%	97,147	1.64%
207		<b>ALBERNI HARBOUR QUAY</b>	<b>112,838</b>	<b>-14.44%</b>	<b>114,271</b>	<b>1.27%</b>	<b>112,277</b>	<b>-1.74%</b>	<b>113,911</b>	<b>1.46%</b>	<b>115,711</b>	<b>1.58%</b>	<b>117,542</b>	<b>1.58%</b>
208														


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5			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
6			<i>Amended (2)</i>		<i>Amended</i>									
7														
209		<b>OTHER ENVIRONMENTAL DEVELOPMENT</b>												
210	26800	Green Home Renovation Program	-		-		-		-		-		-	
211	26810	Security Lighting Incentive Program	-		25,000		-		-		-		-	
212	26911	Chamber of Commerce Visitor Centre	84,840	1.00%	85,688	1.00%	86,545	1.00%	87,411	1.00%	88,285	1.00%	89,167	1.00%
214		OTHER	84,840	-25.58%	110,688	30.47%	86,545	-21.81%	87,411	1.00%	88,285	1.00%	89,167	1.00%
215														
216		<b>ENVIRONMENTAL DEVELOPMENT</b>	1,343,106	37.73%	1,031,450	-23.20%	984,291	-4.57%	992,819	0.87%	994,707	0.19%	1,006,863	1.22%
217														
218		<b>PARKS, RECREATION &amp; HERITAGE</b>												
219		<b>RECREATION FACILITIES</b>												
220		<b>ADMINISTRATION</b>												
221	27110	Parks, Recreation & Heritage Mgmt Serv	507,269	3.09%	516,066	1.73%	525,459	1.82%	535,046	1.82%	544,834	1.83%	554,059	1.69%
222														
223		<b>COMMUNITY CENTRES AND HALLS</b>												
224	27120	Gyro Youth Centre Maintenance	28,881	10.75%	34,845	20.65%	35,343	1.43%	35,850	1.43%	36,516	1.86%	37,241	1.99%
225	27124	Glenwood Concessions	6,000	-9.38%	6,079	1.32%	6,150	1.17%	6,223	1.19%	6,798	9.24%	6,836	0.56%
226	27126	Glenwood Skate Shop	3,382	11.10%	3,442	1.77%	2,990	-13.13%	3,040	1.67%	3,091	1.68%	3,117	0.84%
227	27128	Glenwood Centre Maintenance	63,227	3.83%	80,941	28.02%	61,808	-23.64%	62,872	1.72%	63,970	1.75%	65,101	1.77%
228	27129	Bob Dailey Stadium	9,964	-38.69%	10,149	1.86%	10,315	1.64%	10,483	1.63%	10,657	1.66%	10,798	1.32%
229	27130	Echo Activity Centre Maintenance	338,183	2.47%	384,517	13.70%	379,578	-1.28%	371,281	-2.19%	378,707	2.00%	386,281	2.00%
231	27134	Echo Aquatic Maintenance	516,437	6.99%	525,926	1.84%	518,027	-1.50%	485,115	-6.35%	494,758	1.99%	504,593	1.99%
232	27140	AV Multiplex Concessions	168,000	2.94%	160,000	-4.76%	161,200	0.75%	162,424	0.76%	158,672	-2.31%	159,309	0.40%
233	27142	AV Multiplex Skate Shop	10,472	-14.24%	10,185	-2.74%	10,878	6.80%	11,076	1.82%	10,778	-2.69%	10,881	0.96%
234	27144	AV Multiplex Maintenance	779,995	-2.00%	771,833	-1.05%	806,983	4.55%	862,218	6.84%	830,461	-3.68%	811,129	-2.33%
235	27146	Parks Building & Fieldhouses	87,056	-8.57%	93,481	7.38%	93,703	0.24%	94,946	1.33%	96,214	1.34%	97,469	1.30%
236	27148	Echo Park Complex	35,430	-11.09%	51,092	44.21%	47,014	-7.98%	47,954	2.00%	48,913	2.00%	49,891	2.00%
237														


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7														
238	<b>RECREATION PROGRAMS</b>													
239	<b>SPORT PROGRAMS</b>													
242	27156	Glenwood Centre Programs	9,000	4.05%	9,180	2.00%	9,344	1.79%	11,000	17.72%	11,851	7.74%	11,960	0.92%
243	27160	Echo Aquatic Programs	754,772	-3.74%	780,718	3.44%	772,930	-1.00%	793,689	2.69%	803,850	1.28%	825,628	2.71%
244	27163	AV Multiplex Programs	181,639	-1.16%	184,622	1.64%	188,174	1.92%	191,798	1.93%	195,494	1.93%	199,264	1.93%
245														
246	<b>LEISURE PROGRAMS</b>													
247	27166	Leisure Service Programs	269,559	18.22%	284,930	5.70%	290,609	1.99%	296,401	1.99%	302,309	1.99%	308,335	1.99%
248	27170	Youth Services and Programs	24,500	-55.01%	24,800	1.22%	25,106	1.23%	23,418	-6.72%	23,736	1.36%	24,061	1.37%
249	27173	Children's Programs	170,000	3.68%	111,000	-34.71%	112,020	0.92%	113,060	0.93%	114,122	0.94%	115,204	0.95%
250	27180	Adult Programs	85,000	-11.78%	70,000	-17.65%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
251														
252	<b>SPECIAL EVENTS</b>													
253	27190	Special Events	20,000	-8.80%	18,040	-9.80%	18,081	0.23%	18,122	0.23%	18,165	0.24%	18,208	0.24%
255	27198	Vehicle Maintenance & Repair	16,705	19.64%	16,905	1.20%	17,096	1.13%	17,293	1.15%	17,494	1.16%	18,406	5.21%
256	<b>RECREATION FACILITIES &amp; PROGRAMS</b>		<b>4,085,471</b>	<b>0.15%</b>	<b>4,148,751</b>	<b>1.55%</b>	<b>4,162,808</b>	<b>0.34%</b>	<b>4,223,309</b>	<b>1.45%</b>	<b>4,241,390</b>	<b>0.43%</b>	<b>4,287,771</b>	<b>1.09%</b>
257														
258	<b>PARKS AND PLAYGROUNDS</b>													
259	27210	Parks & Facility Management Services	236,166	3.45%	253,342	7.27%	257,974	1.83%	262,659	1.82%	267,438	1.82%	272,313	1.82%
260	27215	Parks Maintenance	604,500	10.05%	634,315	4.93%	618,525	-2.49%	627,158	1.40%	635,963	1.40%	644,944	1.41%
261	27220	Horticultural Services	346,550	5.98%	285,175	-17.71%	289,179	1.40%	293,262	1.41%	297,427	1.42%	301,676	1.43%
262	27225	Vehicles & Equipment Mtce & Repair	178,653	20.02%	168,298	-5.80%	170,997	1.60%	174,203	1.87%	177,478	1.88%	180,823	1.88%
263	27230	Parks Upgrading	84,400	-0.39%	87,750	3.97%	89,158	1.60%	90,747	1.78%	92,368	1.79%	94,021	1.79%
264	27499	Equipment Recovery	(83,232)	2.00%	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%	(90,093)	2.00%	(91,895)	2.00%
265	<b>PARKS &amp; PLAYGROUNDS</b>		<b>1,367,037</b>	<b>8.79%</b>	<b>1,343,983</b>	<b>-1.69%</b>	<b>1,339,238</b>	<b>-0.35%</b>	<b>1,359,703</b>	<b>1.53%</b>	<b>1,380,581</b>	<b>1.54%</b>	<b>1,401,882</b>	<b>1.54%</b>
266														
267	<b>CULTURAL SERVICES</b>													
268	27510	Museum Services	328,378	9.57%	334,234	1.78%	350,301	4.81%	356,986	1.91%	343,854	-3.68%	350,280	1.87%
269	27515	Museum Programs-Curatorial	27,466	-1.05%	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%	18,818	1.73%
270	27516	Museum Programs-Permanent Exhibits	6,299	20.10%	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%	6,944	1.62%
271	27517	Museum Programs-Temporary Exhibits	33,727	38.54%	36,618	8.57%	37,029	1.12%	37,397	0.99%	37,632	0.63%	37,821	0.50%
272	27530	Industrial Collections	29,835	-30.70%	30,364	1.77%	34,935	15.05%	30,935	-11.45%	30,935	0.00%	30,935	0.00%
273	27550	Museum Maintenance	59,231	4.31%	60,852	2.74%	61,797	1.55%	62,783	1.60%	64,910	3.39%	65,270	0.55%
275	27600	Vancouver Island Regional Library	675,192	0.28%	726,996	7.67%	734,266	1.00%	741,536	0.99%	748,806	0.98%	756,076	0.97%
276	27700	McLean Mill Society (2017)	261,000	0.00%	231,000	-11.49%	191,000	-17.32%	161,000	-15.71%	141,000	-12.42%	141,000	0.00%
277	<b>CULTURAL SERVICES</b>		<b>1,421,128</b>	<b>4.86%</b>	<b>1,444,083</b>	<b>1.62%</b>	<b>1,433,822</b>	<b>-0.71%</b>	<b>1,415,544</b>	<b>-1.27%</b>	<b>1,392,468</b>	<b>-1.63%</b>	<b>1,407,144</b>	<b>1.05%</b>
278														
279	<b>RECREATION &amp; CULTURAL</b>		<b>6,873,636</b>	<b>2.73%</b>	<b>6,936,817</b>	<b>0.92%</b>	<b>6,935,868</b>	<b>-0.01%</b>	<b>6,998,556</b>	<b>0.90%</b>	<b>7,014,439</b>	<b>0.23%</b>	<b>7,096,797</b>	
280														
281	<b>TOTAL OPERATIONS EXPENSES</b>		<b>27,268,208</b>	<b>3.17%</b>	<b>27,489,341</b>	<b>0.81%</b>	<b>27,466,077</b>	<b>-0.08%</b>	<b>27,815,536</b>	<b>1.27%</b>	<b>28,296,542</b>	<b>1.73%</b>	<b>28,827,567</b>	
282														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1	<b>CITY OF PORT ALBERNI</b>													
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>													
3														
4														
5			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
6			<i>Amended (2)</i>		<i>Amended</i>									
7														
283														
284			<b>INTEREST &amp; DEBT SERVICING</b>											
286	28115	Interest on Prepaid Taxes	1,500	-50.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
287	28121	Interest Payments on Debentures	91,203	-36.95%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
288	28131	Principal Payments on Debentures	120,468	-2.40%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
290	28193	Banking Service Charges	6,500	30.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%
291			219,671	-20.44%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%
292														
293														
294		<b>TOTAL OPERATIONS AND DEBT SERVICING</b>	27,487,879	2.93%	27,709,012	0.80%	27,685,748	-0.08%	28,035,207	1.26%	28,516,213	1.72%	29,047,238	1.86%
295														
296			<b>TRANSFERS TO RESERVES</b>											
297	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
298	28222	Transfer to Equipment Replacement	54,000	80.00%	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%
299	28230	Transfer to Capital Works Reserve	60,849		70,000	15.04%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
300			129,849	188.55%	149,000	14.75%	149,000	0.00%	149,000	0.00%	119,000	-20.13%	119,000	0.00%
301														
302														
303			<b>TRANSFERS TO CAPITAL FUNDS</b>											
304	28220	Transfers to General Capital Fund:												
306		Projects TBD Council Direction	-		-		(600,024)		(337,463)		1,789,316		2,238,323	
307		Administration	-		-		-		-		-		250,000	
308		Fire Department	45,000		10,000		-		70,000		245,400		-	
309		Transportation Services	-		-		-		-		-		-	
310		Paving and Road Construction	270,000		200,000		1,023,600		550,000		-		-	
311		Traffic Upgrades	-		-		-		-		-		-	
312		Storm Drains	145,000		250,000		371,800		1,235,000		-		-	
313		Other Public Works Projects	25,000		37,500		100,000		-		200,000		-	
314		Parks	85,000		160,000		-		100,000		-		-	
315		Cultural Services	100,000		95,000		95,100		95,100		95,100		95,100	
316		Parks, Recreation and Heritage	38,000		71,000		450,000		140,000		-		-	
317		<b>TOTAL GENERAL CAPITAL TRANSFERS</b>	708,000	-8.09%	823,500	16.31%	1,440,476	74.92%	1,852,637	28.61%	2,329,816	25.76%	2,583,423	10.89%
318														
319			<b>OTHER SERVICES</b>											
320			<b>OTHER BUDGET CONSIDERATIONS</b>											
321	29911	Contingency Funds	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
322		<b>OTHER BUDGET CONSIDERATIONS</b>	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
323														
324		<b>TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY</b>	28,525,728	2.90%	28,881,512	1.25%	29,475,224	2.06%	30,236,844	2.58%	31,165,029	3.07%	31,949,661	2.52%
325														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>												
3														
4														
5			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
6			<i>Amended (2)</i>		<i>Amended</i>									
7														
326														
327			<i>TRANSFERS TO RESERVE ALLOWANCES</i>											
328	28211	Transfers to Reserve Allowances	294,716	51.27%	400,000	35.72%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
329														
330														
331			<i>TAXES COLLECTED FOR OTHERS</i>											
332			<i>REGIONAL DISTRICT</i>											
333	28410	Alberni-Clayoquot Regional District	1,202,692	24.83%	1,204,000	0.11%	1,204,000	0.00%	1,204,000	0.00%	1,070,000	-11.13%	1,070,000	0.00%
334														
335			<i>SCHOOL DISTRICTS</i>											
336	28811	Non-Residential School Tax	2,100,000	-4.55%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
337	28812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
338														
339			<i>REGIONAL GOVERNMENTS</i>											
340	28820	Alberni-Clayoquot Regional Hosp District	707,654	7.46%	707,600	-0.01%	707,600	0.00%	707,600	0.00%	707,600	0.00%	707,600	0.00%
341														
342			<i>JOINT BOARDS AND COMMISSIONS</i>											
343	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
344	28831	BC Assessment	160,000	-5.88%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
345		<b>TAXES COLLECTED FOR OTHERS</b>	<b>7,170,846</b>	<b>2.55%</b>	<b>7,172,100</b>	<b>0.02%</b>	<b>7,172,100</b>	<b>0.00%</b>	<b>7,172,100</b>	<b>0.00%</b>	<b>7,038,100</b>	<b>-1.87%</b>	<b>7,038,100</b>	<b>0.00%</b>
346														
347														
348														
349		<b>GENERAL FUND EXPENDITURE</b>	<b>35,991,290</b>	<b>3.10%</b>	<b>36,453,612</b>	<b>1.28%</b>	<b>37,047,324</b>	<b>1.63%</b>	<b>37,808,944</b>	<b>2.06%</b>	<b>38,603,129</b>	<b>2.10%</b>	<b>39,387,761</b>	<b>2.03%</b>
350														





	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND - 5 YEAR PLAN</b>												
3			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
4			<i>Amended (2)</i>											
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	3,258,580	10.00%	3,584,438	10.00%	3,763,660	5.00%	3,951,843	5.00%	4,149,435	5.00%	4,232,424	2.00%
9	54431	Connections	35,126	2.00%	38,639	10.00%	40,571	5.00%	42,599	5.00%	44,729	5.00%	45,624	2.00%
10	54432	Turn-On Charges	331	2.00%	364	9.90%	382	4.95%	401	4.97%	421	4.99%	430	2.14%
11	54433	Service Charges Sundry	8,833	2.00%	9,716	10.00%	10,202	5.00%	10,712	5.00%	11,248	5.00%	11,473	2.00%
12		<b>SALES OF SERVICE</b>	<b>3,302,870</b>	<b>9.88%</b>	<b>3,633,157</b>	<b>10.00%</b>	<b>3,814,815</b>	<b>5.00%</b>	<b>4,005,555</b>	<b>5.00%</b>	<b>4,205,833</b>	<b>5.00%</b>	<b>4,289,951</b>	<b>2.00%</b>
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	13,300	303.03%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17	55611	Water Penalty	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		<b>OTHER REVENUE</b>	<b>41,300</b>	<b>45.94%</b>	<b>41,300</b>	<b>0.00%</b>	<b>41,300</b>	<b>0.00%</b>	<b>41,300</b>	<b>0.00%</b>	<b>41,300</b>	<b>0.00%</b>	<b>41,300</b>	<b>0.00%</b>
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T												
21			-		-		-		-		-		-	
22		PROVINCIAL GOVERNMENT												
23			-		-		-		-		-		-	
24														
25		OTHER TRANSFERS												
26														
27	59111	Reserve For Projects & Purchases	-		-		-		-		-		-	
28	59112	Operating Surplus From Prior Years	-		-		-		-		-		-	
29		<b>OTHER TRANSFERS</b>	<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>	
30														
31		<b>WATER FUND REVENUE</b>	<b>3,344,170</b>	<b>10.22%</b>	<b>3,674,457</b>	<b>9.88%</b>	<b>3,856,115</b>	<b>4.94%</b>	<b>4,046,855</b>	<b>4.95%</b>	<b>4,247,133</b>	<b>4.95%</b>	<b>4,331,251</b>	<b>1.98%</b>
32														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND - 5 YEAR PLAN</b>												
3			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
4			<i>Amended (2)</i>											
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38	64110	Water Administration & Other	258,471	26.70%	264,269	2.24%	264,793	0.20%	265,328	0.20%	265,877	0.21%	266,437	0.21%
39														
40		ENGINEERING SERVICES												
41	64121	Engineering Consulting Services	30,000	-40.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44	64133	Customer Service Requests	63,100	-4.39%	92,120	45.99%	93,942	1.98%	95,801	1.98%	97,697	1.98%	99,632	1.98%
45	64136	Small Tools/Equipment/Supplies	11,750	-6.00%	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%	12,391	1.06%
46														
47		SERVICE OF SUPPLY												
48	64141	Supply Inspection & Operation	123,525	-26.69%	119,913	-2.92%	121,951	1.70%	124,033	1.71%	126,160	1.71%	128,332	1.72%
49														
50		PUMPING												
51	64161	Pumping Inspection & Operation	266,500	3.70%	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%	281,450	1.09%
52														
53		TRANSMISSION & DISTRIBUTION												
54	64181	Transmission/Distribution System	255,400	-10.70%	294,450	15.29%	263,131	-10.64%	301,886	14.73%	270,715	-10.33%	309,622	14.37%
55	64183	Connections	131,000	3.97%	133,025	1.55%	134,866	1.38%	136,743	1.39%	138,658	1.40%	140,611	1.41%
56	64185	Meters	224,400	2.00%	228,888	2.00%	233,465	2.00%	238,135	2.00%	242,897	2.00%	247,755	2.00%
57	64187	Hydrants	38,500	-25.32%	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%	41,490	1.49%
58														
59		OTHER COMMON SERVICES												
60	64194	Special Water Work Orders	-	-100.00%	-		-		-		-		-	
61														
62		<b>WATER SUPPLY SYSTEM</b>	<b>1,402,646</b>	<b>-3.20%</b>	<b>1,483,330</b>	<b>5.75%</b>	<b>1,466,372</b>	<b>-1.14%</b>	<b>1,519,779</b>	<b>3.64%</b>	<b>1,503,559</b>	<b>-1.07%</b>	<b>1,557,720</b>	<b>3.60%</b>
63														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND - 5 YEAR PLAN</b>												
3			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
4			<i>Amended (2)</i>											
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		<u>DEBT</u>	<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Capital Reserves	-		-		-		-		-		-	
73	68220	Transfers To Water Capital Fund	1,508,276	219.21%	2,035,276	34.94%	1,170,000	-42.51%	1,340,000	14.53%	582,000	-56.57%	480,000	-17.53%
74	68230	Transfer to Infrastructure Capital Reserve	347,205	-65.84%	69,808	-79.89%	1,133,700	1524.03%	1,101,033	-2.88%	2,075,531	88.51%	2,207,488	6.36%
75	68910	Debt Reserve Fund Transfer	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76		<u>TRANSFERS</u>	<u>1,858,781</u>	<u>24.56%</u>	<u>2,108,384</u>	<u>13.43%</u>	<u>2,307,000</u>	<u>9.42%</u>	<u>2,444,333</u>	<u>5.95%</u>	<u>2,660,831</u>	<u>8.86%</u>	<u>2,690,788</u>	<u>1.13%</u>
77														
78		FISCAL SERVICES	1,941,524	23.27%	2,191,127	12.86%	2,389,743	9.06%	2,527,076	5.75%	2,743,574	8.57%	2,773,531	1.09%
79														
80		<u>EXCESS OF REVENUE OVER EXPENSE</u>	<u>0</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>	
81														
82		<u><b>WATER FUND EXPENSE</b></u>	<u><b>3,344,170</b></u>	<u><b>9.79%</b></u>	<u><b>3,674,457</b></u>	<u><b>9.88%</b></u>	<u><b>3,856,115</b></u>	<u><b>4.94%</b></u>	<u><b>4,046,855</b></u>	<u><b>4.95%</b></u>	<u><b>4,247,133</b></u>	<u><b>4.95%</b></u>	<u><b>4,331,251</b></u>	<u><b>1.98%</b></u>
83														

	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND - 5 YEAR PLAN</b>												
3			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
4			<i>Amended (2)</i>											
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,888,332	17.53%	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%	3,169,689	1.88%
10	94431	Sewer Connections	37,002	10.00%	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%	40,853	2.00%
11	94432	Service Charges Sundry	3,674	10.00%	3,747	2.00%	3,822	2.00%	3,898	1.99%	3,976	2.00%	4,056	2.01%
12	94433	User Charges	16,900	10.00%	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%	18,659	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	11,992	10.00%	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%	13,241	2.00%
16		<b>SALES OF SERVICE</b>	<b>2,957,900</b>	<b>17.34%</b>	<b>3,013,356</b>	<b>1.87%</b>	<b>3,069,923</b>	<b>1.88%</b>	<b>3,127,618</b>	<b>1.88%</b>	<b>3,186,469</b>	<b>1.88%</b>	<b>3,246,498</b>	<b>1.88%</b>
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	Interest Income	12,000	1100.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	20,000	44.99%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
22	91210	Sewer Local Improvement Charges	45,208	10.00%	3,200	-92.92%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
23		<b>OTHER REVENUE</b>	<b>77,208</b>	<b>38.14%</b>	<b>35,200</b>	<b>-54.41%</b>	<b>35,200</b>	<b>0.00%</b>	<b>35,200</b>	<b>0.00%</b>	<b>35,200</b>	<b>0.00%</b>	<b>35,200</b>	<b>0.00%</b>
24														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Reserve-Gas Tax	40,000	0.00%	46,000	15.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%
31	99111	Transfers from Reserves & Allowances	-		280,000		-		-		-		-	
32	99114	Operating Funds from Prior Year	-		-		-		-		-		-	
33	99211	Contribution (To) From General Revenue	-		-		-		-		-		-	
34														
35		<b>SEWER FUND REVENUE</b>	<b>3,075,108</b>	<b>17.52%</b>	<b>3,374,556</b>	<b>9.74%</b>	<b>3,151,123</b>	<b>-6.62%</b>	<b>3,208,818</b>	<b>1.83%</b>	<b>3,267,669</b>	<b>1.83%</b>	<b>3,327,698</b>	<b>1.84%</b>
36														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND - 5 YEAR PLAN</b>												
3			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
4			<i>Amended (2)</i>											
5														
6														
37		SEWER SYSTEM												
38		ADMINISTRATION												
39		104210 Sewer Administration & Other	291,990	87.17%	291,900	-0.03%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%
40														
41		ENGINEERING SERVICES												
42		104221 Consulting Services	25,000	-37.50%	31,000	24.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
43														
44		SEWER SYSTEM ADMINISTRATION												
45		104233 Customer Service Requests	122,400	2.00%	122,825	0.35%	125,281	2.00%	127,787	2.00%	130,342	2.00%	132,949	2.00%
46		104236 Small Tools/Equipment/Supplies	15,300	2.00%	13,931	-8.95%	14,049	0.85%	14,170	0.86%	14,293	0.87%	14,419	0.88%
47														
48		SEWER COLLECTION SYSTEM												
49		104240 Sewage Collection System Main	100,000	-50.02%	114,500	14.50%	115,700	1.05%	116,924	1.06%	118,172	1.07%	119,446	1.08%
50		104241 Sewer Service Connections	181,500	6.68%	182,475	0.54%	184,725	1.23%	187,019	1.24%	189,359	1.25%	191,747	1.26%
51														
52		SEWER LIFT STATIONS												
53		104260 Sewage Lift Stations	167,600	-21.50%	160,806	-4.05%	163,987	1.98%	167,240	1.98%	170,569	1.99%	173,085	1.48%
54														
55		SEWER TREATMENT AND DISPOSAL												
56		104280 Sewage Treatment	287,000	-2.71%	293,413	2.23%	299,786	2.17%	306,333	2.18%	313,059	2.20%	319,994	2.22%
57														
58		OTHER COMMON SERVICES												
59		104294 Special Work Orders	2,000	-20.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
60		<b>SEWER SYSTEM</b>	<b>1,192,790</b>	<b>-1.60%</b>	<b>1,212,850</b>	<b>1.68%</b>	<b>1,228,428</b>	<b>1.28%</b>	<b>1,244,373</b>	<b>1.30%</b>	<b>1,260,694</b>	<b>1.31%</b>	<b>1,276,540</b>	<b>1.26%</b>
61														
62														


	A	B	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND - 5 YEAR PLAN</b>												
3			<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>	
4			<i>Amended (2)</i>											
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest Payments On Debentures	252,925	42.77%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%
67	108130	Principal Payments On Debentures	187,932	37.89%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%
68		<b>TOTAL DEBT</b>	<b>440,857</b>	<b>40.65%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	580,000	286.67%	450,000	-22.41%	600,000	33.33%	700,000	16.67%	550,000	-21.43%	160,000	-70.91%
72	108910	Debt Reserve Fund Transfer	2,000	100.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances	-		-		-		-		-		-	
74	108920	Transfer to Infrastructure Capital Reserve	859,461		1,268,849		879,838		821,588		1,014,118	23.43%	1,448,301	42.81%
75		<b>TRANSFERS</b>	<b>1,441,461</b>	<b>32.13%</b>	<b>1,720,849</b>	<b>19.38%</b>	<b>1,481,838</b>	<b>-13.89%</b>	<b>1,523,588</b>	<b>2.82%</b>	<b>1,566,118</b>	<b>2.79%</b>	<b>1,610,301</b>	<b>2.82%</b>
76														
77		FISCAL SERVICES	1,882,318	34.03%	2,161,706	14.84%	1,922,695	-11.06%	1,964,445	2.17%	2,006,975	2.16%	2,051,158	2.20%
78														
79		<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>(0)</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>	
80														
81		<b>SEWER FUND EXPENSES</b>	<b>3,075,108</b>	<b>17.52%</b>	<b>3,374,556</b>	<b>9.74%</b>	<b>3,151,123</b>	<b>-6.62%</b>	<b>3,208,818</b>	<b>1.83%</b>	<b>3,267,669</b>	<b>1.83%</b>	<b>3,327,698</b>	<b>1.84%</b>
82														


	A	B	M	N	O	P	Q	R	S
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN</b>							
3									
4			<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
5			<i>Actual</i>	<i>Amended (2)</i>					
6		<b>RECEIPTS</b>							
7		Investment Income	\$ 1,531	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
8		Sale of Parkland	\$ 163,000	61,500	-	-	-	-	-
9		Parkland Dedication Deposits	-	-	-	-	-	-	-
10		Historical correction	-	14,113	-	-	-	-	-
11			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
12			164,531	78,113	2,500	2,500	2,500	2,500	2,500
13									
14		<b>EXPENSES</b>							
15		Acquisition of Parkland	-	-	-	-	-	-	-
16									
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18			-	-	-	-	-	-	-
19		<b>REVENUE OVER (UNDER) EXPENSES</b>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			164,531	78,113	2,500	2,500	2,500	2,500	2,500
21									
22		<b>FUND EQUITY - ENDING</b>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
23		Note: Restricted funds \$163,000 until 2021	\$ 202,061	\$ 280,174	\$ 282,674	\$ 285,174	\$ 287,674	\$ 290,174	\$ 292,674


	A	B	O	P	Q	R	S	T	U
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN</b>							
3									
4									
5			<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
6			<i>Actual</i>	<i>Amended (2)</i>					
7		RECEIPTS							
8		Investment Income	34,608	5,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	516,306	1,556,568	1,254,398	772,665	689,401	158,953	59,522
10		Miscellaneous	14,470	60,849	80,978	80,000	80,000	80,000	80,000
11									
12			<u>565,384</u>	<u>1,622,417</u>	<u>1,340,376</u>	<u>857,665</u>	<u>774,401</u>	<u>243,953</u>	<u>144,522</u>
13									
14		EXPENSES							
15		Gas Tax - capital projects	516,306	1,516,568	1,214,398	732,665	643,401	118,953	19,522
16		Gas Tax - operating (capacity bldg)	-	40,000	40,000	40,000	46,000	40,000	40,000
17		Capital Expenditures - Special	228,555	70,000	-	-	-	-	-
18		Capital Expenditures	-	-	-	-	-	-	-
19									
20			<u>744,861</u>	<u>1,626,568</u>	<u>1,254,398</u>	<u>772,665</u>	<u>689,401</u>	<u>158,953</u>	<u>59,522</u>
21									
22		REVENUE OVER EXPENSES	<u>(179,477)</u>	<u>(4,151)</u>	<u>85,978</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
23									
24									
25									
26		FUND EQUITY - ENDING	<u>\$ 248,116</u>	<u>\$ 243,965</u>	<u>\$ 329,943</u>	<u>\$ 414,943</u>	<u>\$ 499,943</u>	<u>\$ 584,943</u>	<u>\$ 669,943</u>
27									





	A	B	O	P	Q	R	S	T	U
1									
2		<b>CITY OF PORT ALBERNI</b>							
3		<b>EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN</b>							
4									
5									
6			<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
7			<i>Actual</i>	<i>Amended (2)</i>					
8		Sale of Equipment	5,849	114,000	-	-	-	-	-
9		Investment Income	51,201	55,000	46,000	46,000	45,000	40,000	30,000
10		Transfers from General Revenue	30,000	54,000	64,000	64,000	64,000	34,000	-
11		Contributions - ERRF Schedule	743,180	797,001	806,710	829,618	853,508	881,505	938,159
12			830,230	1,020,001	916,710	939,618	962,508	955,505	968,159
13									
14									
15		EXPENSES							
16		Transfer to Capital Works Bylaw	-	-	-	-	-	-	-
17		Equipment Purchases	208,955	1,275,867	456,800	780,100	2,658,100	2,201,600	699,400
18			208,955	1,275,867	456,800	780,100	2,658,100	2,201,600	699,400
19									
20		REVENUE OVER EXPENSES	621,275	(255,866)	459,910	159,518	(1,695,592)	(1,246,095)	268,759
21									
22									
23									
24									
25		FUND EQUITY - ENDING	5,602,947	5,347,081	5,806,991	5,966,509	4,270,917	3,024,822	3,293,581
26									

	A	B	O	P	Q	R	S	T	U	
1		<b>CITY OF PORT ALBERNI</b>								
2		<b>LAND SALE RESERVE FUND - 5 YEAR PLAN</b>								
3										
4				<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
5				<i>Actual</i>	<i>Amended (2)</i>					
6			<b>RECEIPTS</b>							
7			Sale of Property	446,216	308,000	100,000	100,000	100,000	100,000	100,000
8			Investment Income	9,211	5,000	7,500	7,500	8,000	8,500	9,500
9			Transfer from RCMP Surplus	132,681	-	-	-	-	-	-
10			Transfer from Off Street Parking Res	-	-	-	-	-	-	-
11				<u>588,108</u>	<u>313,000</u>	<u>107,500</u>	<u>107,500</u>	<u>108,000</u>	<u>108,500</u>	<u>109,500</u>
12										
13										
14			<b>EXPENSES</b>							
15			Transfer to Other Funds	-	-	-	-	-	-	-
16			Acquisitions and Expenses	<u>412,292</u>	<u>255,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
17				<u>412,292</u>	<u>255,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
18										
19			<b>REVENUE OVER EXPENSES</b>	<u>175,816</u>	<u>58,000</u>	<u>57,500</u>	<u>57,500</u>	<u>58,000</u>	<u>58,500</u>	<u>59,500</u>
20										
21										
22			<b>FUND EQUITY - ENDING</b>	<u>675,476</u>	<u>733,476</u>	<u>790,976</u>	<u>848,476</u>	<u>906,476</u>	<u>964,976</u>	<u>1,024,476</u>
23			Note: Restricted funds \$252,331 until 2019							

	A	B	G	H	I	J	K	L	M
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN</b>							
3									
4			<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
7		Contributions	26,556	43,500	100,000	15,000	15,000	15,000	15,000
8		Investment Income	1,614	2,000	2,000	3,000	3,500	3,500	3,500
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			28,169	45,500	102,000	18,000	18,500	18,500	18,500
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Acquisitions and Expenses	-	-	-	-	-	-	-
15			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
16			-	-	-	-	-	-	-
17		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18			28,169	45,500	102,000	18,000	18,500	18,500	18,500
19									
20		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
21			189,477	234,977	336,977	354,977	373,477	391,977	410,477

	A	B	F	G	H	I	J	K	L	
1		<b>CITY OF PORT ALBERNI</b>								
2		<b>CARBON TRUST RESERVE FUND - 5 YEAR PLAN</b>								
3										
4				<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
5				<i>Actual</i>	<i>Amended (2)</i>					
6			RECEIPTS							
7			Contributions	92,055	97,000	93,700	93,700	93,700	93,700	93,700
8			Investment Income	4,642	4,000	5,000	1,000	2,000	3,000	4,000
9				<u>96,697</u>	<u>101,000</u>	<u>98,700</u>	<u>94,700</u>	<u>95,700</u>	<u>96,700</u>	<u>97,700</u>
10										
11		EXPENSES								
12		Transfer to Other Funds	-	-	-	-	-	-	-	
13		Projects and Expenses	163,917	29,700	319,230	100,000	22,600	-	-	
14			<u>163,917</u>	<u>29,700</u>	<u>319,230</u>	<u>100,000</u>	<u>22,600</u>	<u>-</u>	<u>-</u>	
15										
16		REVENUE OVER EXPENSES	<u>(67,220)</u>	<u>71,300</u>	<u>(220,530)</u>	<u>(5,300)</u>	<u>73,100</u>	<u>96,700</u>	<u>97,700</u>	
17										
18										
19		FUND EQUITY - ENDING	<u>273,898</u>	<u>345,198</u>	<u>124,668</u>	<u>119,368</u>	<u>192,468</u>	<u>289,168</u>	<u>386,868</u>	
20										
21										

	A	B	E	F	G	H	I	J	K
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN</b>							
3									
4			<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
7		Dividends Received	100,000	50,000	-	-	-	-	-
8		Investment Income	534	-	1,500	1,500	1,500	1,500	1,500
9			<u>100,534</u>	<u>50,000</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Projects and Expenses	58,400	-	-	-	-	-	-
14			<u>58,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES	<u>42,134</u>	<u>50,000</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
17									
18									
19		FUND EQUITY - ENDING	<u>104,620</u>	<u>154,620</u>	<u>156,120</u>	<u>157,620</u>	<u>159,120</u>	<u>160,620</u>	<u>162,120</u>
20									
21									

	A	B	O	P	Q	R	S	T	U
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CEMETERY TRUST FUND - 5 YEAR PLAN</b>							
3									
4			<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
5			<i>Actual</i>	<i>Amended (2)</i>					
6		RECEIPTS							
7		Sale Proceeds	3,175	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,412	2,000	2,000	2,000	2,000	2,000	2,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			5,587	5,000	5,000	5,000	5,000	5,000	5,000
11									
12		EXPENSES							
13		Transfer to General Revenue	12,047	2,000	2,000	2,000	2,000	2,000	2,000
14			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
15									
16		REVENUE OVER EXPENDITURE	(6,460)	3,000	3,000	3,000	3,000	3,000	3,000
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18									
19		FUND EQUITY - ENDING	148,890	151,890	154,890	157,890	160,890	163,890	166,890
20			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1070																
1071																
1072		<b>City of Port Alberni</b>														
1073		<b>2018 Capital Projects Budget</b>														
1074																
1075	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>Funding Sources</b>						<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>			
1076			<b>Cost</b>	<b>General Revenue</b>						<b>Fed &amp; Prov</b>		<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1077				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>					
1078		ADMINISTRATION														
1079		Purchases/Equipment Replacement	63,600	-			63,600									
1080		Purchases/Equipment Replacement	53,230		Cfwd fr 2017; appr 2016						53,230	Carbon Trust				
1081		Mapping and GIS Software (Asset Mgmt Planning)	17,345		not capital				17,345							
1082																
1083			134,175	-	-	-	63,600	-	17,345	-	53,230	-	-	-	-	-
1084																
1085		FIRE DEPARTMENT														
1092		Replace 1998 Jordair Compressor	59,700	-			59,700									
1093		Replace Gas Detection Equipment	10,000	10,000												
1094		Replace Firehall Generator	60,000		Cfwd fr 2017; appr 2016		60,000	ERRF pay back x 5 yrs, ERRF future yrs								
1095			129,700	10,000	-	-	119,700	-	-	-	-	-	-	-	-	-
1096																
1097		TRANSPORTATION SERVICES														
1098		Replace 2003 Ford 1/2 T #168 with 4x4	35,000				35,000									
1099		Replace 2004 Ford F350 #169	62,200				62,200									
1100		Replace 2005 Ford Ranger 4X4 Pickup #170	36,300				36,300									
1103		Replace 2003 Chev 1 T Comp Body #518	90,000				90,000									
1104		Purchase Electric Vehicle	60,000								60,000	Carbon Trust				
1105																
1106			283,500	-	-	-	223,500	-	-	-	60,000	-	-	-	-	-
1107																
1108		PAVING & ROAD CONSTRUCTION														
17410		Coal Creek Storm/Sani Paving Phase 2 (ptp, storm, sani)	130,000	-	130,000	Appr 2017, cfwd										
17412		Athol St-3rd to 4th Apt Bldg Development 100m (ptp, st, wtr)	35,000			Appr 2017, cfwd			17,118		17,882					
17411		Paving Argyle 17th-21st Ave Cowichan Water Main Replacement Project 450m (ptp wtr)	-	-	-	Appr 2017, cfwd; project moved to water \$100K (paving patch only)										
1115		6th Ave-Argyle St to Melrose 735m (ptp, st, wtr, sani)	500,000	200,000	100,000	\$100K reserve tfd fr Argyle 17th-21st project			200,000							
1119		6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	280,000								280,000	MFA Surplus				
18401		N Park Drive-7th Ave to 10th Ave (storm, sani)	60,000						60,000							
1122																
1123																
1124			1,005,000	200,000	230,000	-	-	-	277,118	-	297,882	-	-	-	-	-
1125																
1126		TRAFFIC UPGRADES														
1128																
1129																
1130																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1131	<b>City of Port Alberni</b>																
1132	<b>2018 Capital Projects Budget</b>																
1133																	
1134	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1135			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1136		<b>STORM</b>															
1137		Replacements & Upgrades															
1139	18400	Small Capital Storm Main Replacements	100,000						100,000								
1140	17422	Hilton Ave Culvert Replacement	25,000		Appr 2017, cfwd				25,000								
1141	18402	North Park Dr-7th Ave to 10th Ave 330m	150,000	75,000					75,000								
1144		6th Ave-Argyle St to Melrose 735m (ptp, st, wtr, sani)	400,000	175,000					225,000								
1145		6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	150,000						150,000								
1146	17420	Athol St-3rd to 4th Apt Bldg Development 100m (ptp, st, wtr)	55,000		Appr 2017, cfwd				43,435		11,565						
1147																	
1148		New Main Installs															
1151	17426	Coal Creek Storm/Sani Phase 2 (ptp, storm, sani)	244,000		Appr 2017, cfwd				244,000	Pending Climate Change Innovation Fund grant							
1152																	
1153																	
1154			1,124,000	250,000	-	-	-	-	862,435	-	11,565	-	-	-	-	-	-
1155																	
1156		<b>WORKS-OTHER</b>															
1161	16414	City Hall Generator	50,000			Appr 2016	50,000	Payback x 5 yrs, ERRF future yrs									
1162	17432	Argyle St Creative Crosswalks	6,000		5,000	Appr 2017, cfwd					1,000						
1163		Solar Installation	100,000			Approved by Council motion Jan 8 2018					100,000	Carbon Trust					
1164	17431	Stamp Ave Multi Use Path-Redford to Roger 2017	200,000			Approved 2017				100,000	100,000	Carbon Trust					
1165		Traffic Light Controller 10th & Redford	25,000	25,000													
1166		Fencing-Fall Fairgrounds Roger Creek Embankment	25,000	12,500							12,500	Fall Fair Soc					
1167																	
1168			406,000	37,500	5,000	-	50,000	-	-	100,000	213,500	-	-	-	-	-	-
1169																	
1170		<b>PARKS</b>															
1177		Blair Park Playground Surface	40,000	40,000													
1178		Blair Park-Resurface Spray Park and Drainage Repair	75,000	55,000							20,000	MFA Surplus					
1179		Harbour Quay Playground Surface	40,000	40,000													
1181		Harbour Quay-Playground Area Windbreak	25,000								25,000	HQ Reserve					
1182		Millstone Park-Completion	25,000	25,000													
1183																	
1184																	
1185			205,000	160,000	-	-	-	-	-	-	45,000	-	-	-	-	-	-
1186																	
1187		<b>CULTURAL SERVICES</b>															
1188		McLean Mill Capital Projects	124,900	95,000							29,900						
1189			124,900	95,000	-	-	-	-	-	-	29,900	-	-	-	-	-	-
1190																	
1191		<b>PARKS, RECREATION &amp; HERITAGE</b>															
1192		Aquatic Centre-Water Bottle Filling Station	6,000								6,000	Carbon Trust					
1196		Curling Club Ice Plant Replacement	-		Committed Feb 2018; moved to 2019 \$80K				-		-	Curling Club					
1197	17442	Gyro Youth Centre Wheelchair Ramp	35,000		Appr 2017, cfwd				17,500	17,500							
1198		Gyro Youth Centre Perimeter Drains & Walkway	40,000						40,000								
1199		Gyro Youth Centre Upgrades-Cda 150	75,000		moved fr 2017					50,000	25,000						
1201		Multiplex Ice Plant Chiller	-		Removed \$175K; \$50K gen rev; \$125K Carbon Trust						-	Carbon Trust					
1202		Recreation Park Revitalization Phase 2	160,000		22,500 PRH cap reserve					122,500	15,000						
1203		Bob Dailey Stadium-Engineering Assessment Main Support Posts	10,000		10,000 PRH cap reserve												
1205		City Hall Reno Phase 1-Flooring	71,000	71,000													
1206																	
1207																	
1208			397,000	71,000	32,500	-	-	-	57,500	190,000	46,000	-	-	-	-	-	-
1209																	
1210		<b>TOTAL GENERAL CAPITAL</b>	3,809,275	823,500	267,500	-	456,800	-	1,214,398	290,000	757,077	-	-	-	-	-	-



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1211																
1212																
1213		<b>City of Port Alberni</b>														
1214		<b>2018 Capital Projects Budget</b>														
1215																
1216	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>Funding Sources</b>												
1217			<b>Cost</b>	<b>General Revenue</b>			<b>Fed &amp; Prov</b>			<b>Capital Wks</b>		<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1218				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1219		<u>WATER WORKS</u>														
1220		<u>Main Renewals &amp; Upgrades</u>														
1221	18500	Dead Ends & Distribution Upgrades	100,000										100,000			
1222	15503	21st Ave-Cowichan Reservoir to Burde St New Twin Main 400m (Cowichan Water Supply Main Replacement)	300,000												300,000	
1223	17503	Argyle St-17th Ave to 21st Ave 450m (150mm PVC) 450mm HDPE)	800,000										200,000	600,000		
1224	17504	Athol St-3rd to 4th Apt Bldg Development	40,000									16,724	23,276			
1225		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 3	300,000											300,000		
1226	1227	Rainbow Gardens Water Distribution Looping	250,000										250,000			
1236	1237	6th Ave-Argyle St to Melrose 735m 150mm PVC	262,000										262,000			
1237	1238	6th Ave-Melrose to Bruce 240m Installations	100,000										100,000			
1238	1239	<u>Treatment, Pumping &amp; Metering</u>														
1240	1241	Water Meter Replacement Program 6 yrs	400,000										400,000			
1241	1242	China Creek Dam Resurface & Rotork Repl	250,000										250,000			
1242	1243	Backup Genset Arrowsmith Pumpstation	100,000												100,000	
1243	1244	Arrowsmith Reservoir Pumps	30,000											30,000		
1244	1245	Arrowsmith Reservoir Pump Station (new bldg)	150,000										150,000			
1245	1246	Cowichan Water Supply Main Replacement-from Upper Cowichan Reservoir to Burde Reservoir	-													
1246	1247															
1247	1248	<b>TOTAL WATER CAPITAL</b>	<b>3,082,000</b>									16,724		2,035,276	1,030,000	
1248	1249	<u>SEWER SYSTEM</u>														
1249	1250	<u>Renewals /Relines</u>														
1250	1251	Small Capital Main Replacements	100,000													100,000
1251	1252	North Park Dr-7th Ave to 10th Ave 330m	200,000													200,000
1252	1253	6th Ave-Argyle St to Melrose 735m	100,000													100,000
1253	1254	6th Ave-Melrose to Bruce 240m	50,000													50,000
1254	1255	Coal Creek Storm/Sani Separation Phase 2 (ptp, storm, sani)	280,000													280,000
1255	1256															
1256	1257	<u>New Sewer Installs</u>														
1257	1258															
1258	1259	<u>Treatment &amp; Pumping</u>														
1259	1260															
1260	1261	<b>TOTAL SEWER CAPITAL</b>	<b>730,000</b>													450,000
1261	1262															
1262	1263	<b>TOTAL 2018 CAPITAL</b>	<b>7,621,275</b>	<b>823,500</b>	<b>267,500</b>		<b>456,800</b>		<b>1,214,398</b>	<b>290,000</b>	<b>773,801</b>		<b>2,035,276</b>	<b>1,030,000</b>	<b>450,000</b>	<b>280,000</b>
1263	1264															
1264	1265															
1265	1266															
1266	1267															
1267	1268															
1268	1269															
1269	1270															
1270	1271															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1272																
1273																
1274		<b>City of Port Alberni</b>														
1275		<b>2019 Capital Projects Budget</b>														
1276																
1277	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>Funding Sources</b>												
1278			<b>Cost</b>	<b>General Revenue</b>			<b>Fed &amp; Prov</b>			<b>Capital Wks</b>		<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1279				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1280		ADMINISTRATION														
1281		Purchases/Equipment Replacement	65,600	-			65,600									
1282		Mapping and GIS Software (Asset Mgmt Planning)	17,865	-	not capital				17,865							
1283			83,465	-	-	-	65,600	-	17,865	-	-	-	-	-	-	-
1284																
1285		FIRE DEPARTMENT														
1290		Firehall Structural Prep for Ladder Truck 2 replacement	88,000						88,000	Eligible under Disaster Mitigation p12 Gas Tax Agreement						
1294			88,000	-	-	-	-	-	88,000	-	-	-	-	-	-	-
1295																
1296		TRANSPORTATION SERVICES														
1298		Replace 2004 Versatile Tractor #399	123,100				123,100									
1299		Replace 1998 GMC 4.5M3 Dump Truck #259	106,000				106,000									
1300		Replace 1999 GMC 4.5M3 Dump Truck #260	105,700				105,700									
1302		Replace 2004 Tiger Flail Mower #300	73,100				73,100									
1303		Replace 2006 Langfab Dump Pup Trailer #367	43,900				43,900									
1304		Replace 2005 Ford F350 W/Comp Body #520	85,500				85,500									
1305																
1306			537,300	-	-	-	537,300	-	-	-	-	-	-	-	-	-
1307																
1308		PAVING & ROAD CONSTRUCTION														
1309	16408	Beaver Cr Rd Widening-Pineo to Compton 600m	55,000		Cfwd fr 2016 \$30K appr 2016, moved fr 2018				30,000		25,000					
1310		16th Ave-Burde St S 325m (ptp, water)	215,000	215,000												
1311		Burde St-11th Ave to Estevan 650m (ptp, water)	390,000	390,000												
1312		7th Ave-Redford to Bute 180m (ptp, storm)	218,600	218,600												
1313		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	200,000												
1314			1,078,600	1,023,600	-	-	-	-	30,000	-	25,000	-	-	-	-	-
1315																
1316		TRAFFIC UPGRADES														
1317		None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1318																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1319																	
1320																	
1321		<b>City of Port Alberni</b>															
1322		<b>2019 Capital Projects Budget</b>															
1323																	
1324	<b>Project No.</b>	<b>Capital Project</b>															
1325			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Capital Wks</b>		<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1326			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1327		<b>STORM</b>															
1328		Replacements & Upgrades															
1329		Small Capital Storm Main Replacements	100,000	50,000					50,000								
1330		7th Ave-Redford St to Bute St 180m (ptp, storm)	218,600	109,300					109,300								
1331		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	100,000					100,000								
1332		Margaret St Storm Pump Upgrade	225,000	112,500					112,500								
1334																	
1335		New Main Installs															
1336		None	-														
1337			743,600	371,800	-	-	-	-	371,800	-	-	-	-	-	-	-	-
1338																	
1339		<b>WORKS-OTHER</b>															
1340		Total Survey Station Instrument	47,800		Moved fr 2018		47,800										
1341		Grandview Walkway 385m gravel path	100,000	100,000													
1342			147,800	100,000	-	-	47,800	-	-	-	-	-	-	-	-	-	-
1343																	
1344		<b>PARKS</b>															
1347		Replace 2006 Ford F550 Haul All #613	129,400				129,400										
1350			129,400	-	-	-	129,400	-	-	-	-	-	-	-	-	-	-
1351																	
1352																	
1353		<b>CULTURAL SERVICES</b>															
1354		McLean Mill Capital Projects	125,000	95,100							29,900						
1355			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-	-
1356																	
1357		<b>PARKS, RECREATION &amp; HERITAGE</b>															
1358		Bob Daily Support Posts Repair	100,000	100,000													
1359		Canal Beach Upgrades Phase 2 (Playground)	60,000	30,000							30,000						
1361		Canal Waterfront Park Pier	120,000	120,000													
1362		Echo Field Parking Lot-Resurface	150,000	150,000													
1363		Multiplex-Service Membrane Roof	35,000		Capital - extends life of roof 10 years			35,000									
1365		Multiplex Parking Lot - Repaving	150,000					150,000									
1366		Multiplex Walk In Cooler Replacement	40,000	40,000													
1367		Multiplex-Replace Weyerhaeuser Lighting-LED	100,000								100,000	Carbon Trust					
1368		Fitness Studio-Cardio Equipment Replacement	10,000	10,000													
1369		Curling Club Ice Plant Replacement	80,000		Committed Feb 2018; moved fr 2018			40,000			40,000	Curling Club					
1370			845,000	450,000	-	-	-	-	225,000	-	170,000	-	-	-	-	-	-
1371																	
1372		<b>TOTAL GENERAL CAPITAL</b>	<b>3,778,165</b>	<b>2,040,500</b>	<b>-</b>	<b>-</b>	<b>780,100</b>	<b>-</b>	<b>732,665</b>	<b>-</b>	<b>224,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1373																
1374																
1375		<b>City of Port Alberni</b>														
1376		<b>2019 Capital Projects Budget</b>														
1377																
1378	<b>Project No.</b>	<b>Capital Project</b>	<b>Funding Sources</b>													
1379			<b>Budgeted</b>	<b>General Revenue</b>					<b>Fed &amp; Prov</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1380			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1381		<u>WATER WORKS</u>														
1382		<u>Main Renewals &amp; Upgrades</u>														
1383		Dead Ends & Distribution Upgrades	100,000										100,000			
1386		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	110,000										110,000			
1387		River Road Main 2,400m 350AC Phase 3	200,000										200,000			
1388		16th Ave-Burde St South 325m (ptp, water)	165,000		Moved fr 2018								165,000			
1389		Morton St-9th Ave to 10th Ave	75,000		Moved fr 2018								75,000			
1390		Burde St-7th Ave to 10th Ave (ptp, wtr, st, swr)	120,000										120,000			
1391																
1392		<u>Installations</u>														
1393																
1394																
1395																
1396		<u>Treatment, Pumping &amp; Metering</u>														
1397		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1398																
1399		<b>TOTAL WATER CAPITAL</b>	<b>1,170,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,170,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
1400																
1401		<u>SEWER SYSTEM</u>														
1402																
1403		<u>Renewals /Relines</u>														
1404		Small Capital Main Replacements	100,000												100,000	
1405		Argyle Forcemain Somass River Crossing	500,000												500,000	
1406																
1407																
1408		<u>New Sewer Installs</u>														
1409																
1410																
1411		<u>Treatment &amp; Pumping</u>														
1412																
1413		<b>TOTAL SEWER CAPITAL</b>	<b>600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>600,000</b>	<b>-</b>
1414																
1415		<b>TOTAL 2019 CAPITAL</b>	<b>5,548,165</b>	<b>2,040,500</b>	<b>-</b>	<b>-</b>	<b>780,100</b>	<b>-</b>	<b>732,665</b>	<b>-</b>	<b>224,900</b>	<b>-</b>	<b>1,170,000</b>	<b>-</b>	<b>600,000</b>	<b>-</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1416																
1417																
1418		<b>City of Port Alberni</b>														
1419		<b>2020 Capital Projects Budget</b>														
1420																
1421	<b>Project No.</b>	<b>Capital Project</b>														
1422			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1423			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1424		ADMINISTRATION														
1425		Purchases/Equipment Replacement	67,500				67,500									
1426		Server Upgrade/Refresh 5 Year ERRF Cycle	170,000		Moved fr 2021		170,000									
1427		Replace #721 2007 Dodge Caliber	45,000				22,400				22,600	Carbon Trust				
1428		Mapping and GIS Software (Asset Mgmt Planning)	18,401		not capital				18,401							
1429			300,901	-	-	-	259,900	-	18,401	-	22,600	-	-	-	-	-
1430																
1431		FIRE DEPARTMENT														
1432		Replace Turnout Gear Lockers	20,000	20,000												
1434		Fire Pump Test Pit	50,000	50,000												
1435		Replace #10 2007 Dodge Dakota 4x4 pickup	45,000				45,000	cost est?								
1436		Replace Ladder Truck 2	1,500,000	Replacement cost to be reviewed			1,500,000	ERRF to be adjusted pending replacement cost review								
1437			1,615,000	70,000	-	-	1,545,000									
1438																
1439		TRANSPORTATION SERVICES														
1440		Replace 2007 John Deere Tractor 5625 #624	117,200				117,200									
1441		Replace 2005 Volvo Tandem Gravel #264	170,900				170,900									
1442		Replace 2007 GMC 5500 W/Service Box #140	89,500				89,500									
1443		Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400									
1444		Replace 2007 Ford Ranger Pickup #171	33,600				33,600									
1445		Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700									
1446		Replace 2007 John Deere Backhoe #302	151,800				151,800									
1447		Replace 1990 Britco Office Trailer #369	24,700				24,700									
1448																
1449			766,800	-	-	-	766,800	-	-	-	-	-	-	-	-	-
1450																
1451		PAVING & ROAD CONSTRUCTION														
1465		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000	Moved fr 2018											
1466																
1467																
1468			550,000	550,000	-	-	-	-	-	-	-	-	-	-	-	-
1469																
1470																
1471		TRAFFIC UPGRADES														
1472		None	-	-												
1473			-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1474																
1475																
1476		<b>City of Port Alberni</b>														
1477		<b>2020 Capital Projects Budget</b>														
1478																
1479	<b>Project No.</b>	<b>Capital Project</b>														
1480			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1481			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1482		<u>STORM</u>														
1483		<u>Replacements &amp; Upgrades</u>														
1484		Johnston Rd-Elizabeth to Gertrude 120m 300mm reline	95,000	47,500		Moved fr 2017			47,500							
1485		Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	65,000	32,500		Moved fr 2017			32,500							
1486		4th Ave-Bruce St to Melrose St 240m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1487		6th Ave-Argyle St to Mar St 300m (ptp, storm)	200,000	200,000		Moved fr 2017										
1488		<u>New Main Installs</u>														
1490		Bute St-4th Ave 600m 600mm	550,000	550,000												
1491		Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	160,000	80,000		Moved fr 2017			80,000							
1492		Melrose St-5th Ave to 8th Ave 300m	195,000	97,500		Moved fr 2017			97,500							
1493		6th Ave-Athol St to Dunbar St 270m (st, wtr)	180,000	90,000		Moved fr 2017			90,000							
1494		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	150,000	62,500		Moved fr 2018			87,500							
1495			1,745,000	1,235,000	-	-	-	-	510,000	-	-	-	-	-	-	-
1496																
1497		<u>WORKS-OTHER</u>														
1498																
1499			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1500																
1501																
1502		<u>PARKS</u>														
1505		Canal Waterfront Park-Floating Pier	100,000	100,000												
1506		Scott Kenny Trail-Stairway to Southgate St	40,000						40,000							
1507		Replace 2004 Chev Cube Van #616	48,700				48,700									
1508		Replace 201 Kubota F3680 Mower #625	37,700				37,700									
1509			226,400	100,000	-	-	86,400	-	40,000	-	-	-	-	-	-	-
1510																
1511		<u>CULTURAL SERVICES</u>														
1512		McLean Mill Capital Projects	125,000	95,100							29,900					
1513			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1514																
1515		<u>PARKS, RECREATION &amp; HERITAGE</u>														
1518		Aquatic Centre Pool Repairs	100,000	100,000												
1519		Canal Beach Upgrades Phase 3	75,000						75,000							
1524		Gyro Youth Centre Upstairs Upgrades	100,000		80,000	PRH reserve					20,000					
1525		Multiplex Dehumidifier-Desiccant Wheel	40,000	40,000												
1526			315,000	140,000	80,000	-	-	-	75,000	-	20,000	-	-	-	-	-
1527																
1528		<b>TOTAL GENERAL CAPITAL</b>	5,644,101	2,190,100	80,000	-	2,658,100	-	643,401	-	72,500	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1529																
1530																
1531		<b>City of Port Alberni</b>														
1532		<b>2020 Capital Projects Budget</b>														
1533																
1534	<b>Project No.</b>	<b>Capital Project</b>														
1535			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1536			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1537		<u>WATER WORKS</u>														
1538		<u>Main Renewals &amp; Upgrades</u>														
1540		Dead Ends & Distribution Upgrades	-													
1541		River Road Main 2,400m 350AC Phase 4	200,000										200,000			
1542		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4	400,000										400,000			
1543		Maitland St-3rd Ave to 6th Ave 300m 150mm CI	120,000										120,000			
1544		6th Ave-Athol St to Dunbar St 275m 150mm CI	140,000		Moved fr 2018								140,000			
1545		Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr)	80,000		Moved fr 2018								80,000			
1546		<u>Installations</u>														
1547																
1548																
1549																
1550		<u>Treatment, Pumping &amp; Metering</u>														
1551		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1552																
1553		<b>TOTAL WATER CAPITAL</b>	<b>1,340,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,340,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
1554		<u>SEWER SYSTEM</u>														
1555																
1556		<u>Renewals /Relines</u>														
1558		Small Capital Main Replacements	-													
1559		Harbour Road Trunk Sewer Replacement	300,000												300,000	
1560		Maitland St-3rd Ave to 6th Ave	400,000												400,000	
1561		<u>New Sewer Installs</u>														
1562																
1563																
1564																
1565		<u>Treatment &amp; Pumping</u>														
1566																
1567		<b>TOTAL SEWER CAPITAL</b>	<b>700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>700,000</b>	<b>-</b>
1568																
1569		<b>TOTAL 2020 CAPITAL</b>	<b>7,684,101</b>	<b>2,190,100</b>	<b>80,000</b>	<b>-</b>	<b>2,658,100</b>	<b>-</b>	<b>643,401</b>	<b>-</b>	<b>72,500</b>	<b>-</b>	<b>1,340,000</b>	<b>-</b>	<b>700,000</b>	<b>-</b>
1570																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1571		<b>City of Port Alberni</b>														
1572		<b>2021 Capital Projects Budget</b>														
1573																
1574																
1575	<b>Project No.</b>	<b>Capital Project</b>														
1576			<b>Budgeted</b>	<b>Funding Sources</b>												
1577			<b>Cost</b>	<b>General Revenue</b>			<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1578				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>						<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1579		ADMINISTRATION														
1579		Purchases/Equipment Replacement	69,500				69,500									
1581		Mapping and GIS Software (Asset Mgmt Planning)	18,953		not capital				18,953							
1582			88,453	-	-	-	69,500	-	18,953	-	-	-	-	-	-	-
1583																
1584		FIRE DEPARTMENT														
1585		Replace 1991 Pumper Truck #1	609,500				609,500									
1587		Replace pagers	30,000	30,000												
1588		Replace portable radios	30,000	30,000												
1589		Replace Holmatrol Hydraulic Tools	55,000	55,000												
1590		Compressed Foam Unit R8	60,000	60,000												
1591		Wildland Firefighting Slide In Box	35,000	35,000												
1592		Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400			89,600									
1593																
1594																
1595																
1596			944,500	245,400	-	-	699,100	-	-	-	-	-	-	-	-	-
1597																
1598		TRANSPORTATION SERVICES														
1599		Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500									
1600		Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154	32,000				32,000									
1601		Replace 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000									
1602		Replace 1996 Triple Axle Tilt Trailer #388	45,700				45,700									
1603		Replace 1996 Wells Cargo Trailer (Swr) #389	13,600				13,600									
1604		Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800									
1605		Replace 2007 Volvo Tandem Dump Truck #265	209,100				209,100									
1606			802,700	-	-	-	802,700	-	-	-	-	-	-	-	-	-
1607																
1608		PAVING & ROAD CONSTRUCTION														
1610																
1611																
1612			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1613																
1614		TRAFFIC UPGRADES														
1615		None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1616			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1617																



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1618																
1619		<b>City of Port Alberni</b>														
1620		<b>2021 Capital Projects Budget</b>														
1621																
1622	<b>Project No.</b>	<b>Capital Project</b>														
1623			<b>Budgeted</b>	<b>Funding Sources</b>												
1624			<b>Cost</b>	<b>General Revenue</b>			<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1625				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>						<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1626		STORM														
1627		Replacements & Upgrades														
1628																
1629		New Main Installs														
1630																
1631			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1632																
1633		WORKS-OTHER														
1634		Victoria Quay Bridge Deck Rehabilitation	200,000	200,000		Moved from 2017										
1635																
1636																
1637																
1638		Garbage Carts	570,700				570,700									
1639			770,700	200,000	-	-	570,700	-	-	-	-	-	-	-	-	-
1640																
1641		PARKS														
1642																
1643			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1644																
1645		CULTURAL SERVICES														
1646		McLean Mill Capital Projects	125,000	95,100							29,900					
1647			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1648																
1649		PARKS, RECREATION & HERITAGE														
1650		Aquatic Centre Pool Repairs	100,000						100,000							
1652		Replace 2006 Ford FE350 Pass Van #619	59,600		Moved fr 2019		59,600									
1653																
1654			159,600	-	-	-	59,600	-	100,000	-	-	-	-	-	-	-
1655																
1656		<b>TOTAL GENERAL CAPITAL</b>	2,890,953	540,500	-	-	2,201,600	-	118,953	-	29,900	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1657																	
1658																	
1659		<b>City of Port Alberni</b>															
1660		<b>2021 Capital Projects Budget</b>															
1661																	
1662	<b>Project No.</b>	<b>Capital Project</b>															
1663			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Capital Wks</b>		<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1664			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1665		<u>WATER WORKS</u>															
1666		<u>Main Renewals &amp; Upgrades</u>															
1667		Dead Ends & Distribution Upgrades															
1668		5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr)	82,000		Moved fr 2018								82,000				
1669		Dunbar St-10th Ave to 11th Ave loop 200mm	100,000		Moved fr 2018								100,000				
1670																	
1671																	
1672																	
1673																	
1674		<u>Installations</u>															
1675																	
1676																	
1677		<u>Treatment, Pumping &amp; Metering</u>															
1678		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000				
1679																	
1680		<b>TOTAL WATER CAPITAL</b>	<b>582,000</b>										<b>582,000</b>				
1681																	
1682		<u>SEWER SYSTEM</u>															
1683		<u>Renewals /Relines</u>															
1684		Small Capital Main Replacements															
1685		10th Ave-Dry Creek to Argyle St 250m 250mm	200,000		Moved fr 2018										200,000		
1686		Harbour Rd Trunk Sewer Replacement Coal Creek to Argyle	350,000		Moved fr 2018										350,000		
1687																	
1688		<u>New Sewer Installs</u>															
1689																	
1690																	
1691																	
1692		<u>Treatment &amp; Pumping</u>															
1693																	
1694		<b>TOTAL SEWER CAPITAL</b>	<b>550,000</b>													<b>550,000</b>	
1695																	
1696		<b>TOTAL 2021 CAPITAL</b>	<b>4,022,953</b>	<b>540,500</b>			<b>2,201,600</b>		<b>118,953</b>		<b>29,900</b>		<b>582,000</b>		<b>550,000</b>		
1697																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1698																	
1699		<b>City of Port Alberni</b>															
1700		<b>2022 Capital Projects Budget</b>															
1701																	
1702	<b>Project No.</b>	<b>Capital Project</b>															
1703			<b>Budgeted</b>	<b>Funding Sources</b>													
1704			<b>Cost</b>	<b>General Revenue</b>			<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>		<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1705		<u>ADMINISTRATION</u>		<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>							<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1706		Purchases/Equipment Replacement	71,600					71,600									
1707		ERP Replacement	500,000	250,000				250,000									
1708		Mapping and GIS Software (Asset Mgmt Planning)	19,522		not capital				19,522								
1709			591,122	250,000				321,600		19,522							
1710																	
1711		<u>FIRE DEPARTMENT</u>															
1712		No capital projects															
1713																	
1714																	
1715																	
1716			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1717																	
1718		<u>TRANSPORTATION SERVICES</u>															
1719		Replace 2002 Volvo Tandem Dump Truck #262	184,700					184,700									
1720		Replace 2009 Case 580 Sm Backhoe #303	137,100					137,100									
1721		Replace 1997 Big 40 Diesel Miller Welder #393	18,500					18,500									
1722		Replace 2007 Ford F350 Pickup (Carpenter) #622	37,500					37,500									
1723																	
1724																	
1725																	
1726			377,800	-	-	-	-	377,800	-	-	-	-	-	-	-	-	
1727																	
1728		<u>PAVING &amp; ROAD CONSTRUCTION</u>															
1730																	
1731																	
1732			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1733																	
1734		<u>TRAFFIC UPGRADES</u>															
1735		None															
1736			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1737																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1738																
1739		<b>City of Port Alberni</b>														
1740		<b>2022 Capital Projects Budget</b>														
1741																
1742	<b>Project No.</b>	<b>Capital Project</b>														
1743			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>		
1744			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1745		STORM														
1746		Replacements & Upgrades														
1748																
1749		New Main Installs														
1750																
1751			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1752																
1753		WORKS-OTHER														
1754																
1755																
1756																
1757																
1758																
1759			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1760																
1761		PARKS														
1762																
1763			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1764																
1765		CULTURAL SERVICES														
1766		McLean Mill Capital Projects	125,000	95,100								29,900				
1767			125,000	95,100	-	-	-	-	-	-	-	29,900	-	-	-	-
1768																
1769		PARKS, RECREATION & HERITAGE														
1770		Echo Kitchen Upgrade to Code/Insurance Req	-													
1771		Echo Cedar Room Floor	-													
1772																
1773																
1774			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1775																
1776		<b>TOTAL GENERAL CAPITAL</b>	1,093,922	345,100	-	-	699,400	-	19,522	-	29,900	-	-	-	-	-
1777																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1778	<b>City of Port Alberni</b>															
1779	<b>2022 Capital Projects Budget</b>															
1780																
1781																
1782	<b>Project No.</b>	<b>Capital Project</b>	<b>Funding Sources</b>													
1783		<b>Budgeted</b>	<b>General Revenue</b>					<b>Fed &amp; Prov</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1784		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1785	<u>WATER WORKS</u>															
1786	<u>Main Renewals &amp; Upgrades</u>															
1787	Dead Ends & Distribution Upgrades															
1788					Moved fr 2018							200,000				-
1789		200,000			Moved fr 2018							200,000				
1790		200,000			Moved fr 2018							200,000				
1791					Moved fr 2018							80,000				
1792		80,000			Moved fr 2018							80,000				
1793																
1794	<u>Installations</u>															
1795																
1796																
1797	<u>Treatment, Pumping &amp; Metering</u>															
1798																
1799																
1800																
1801		<b>TOTAL WATER CAPITAL</b>	480,000	-	-	-	-	-	-	-	-	480,000	-	-	-	-
1802	<u>SEWER SYSTEM</u>															
1803	<u>Renewals /Relines</u>															
1804	Small Capital Main Replacements															
1805					Moved fr 2018											160,000
1806		-			Moved fr 2018											
1807		160,000			Moved fr 2018											160,000
1808					Moved fr 2018											
1809	<u>New Sewer Installs</u>															
1810																
1811																
1812	<u>Treatment &amp; Pumping</u>															
1813																
1814																
1815		<b>TOTAL SEWER CAPITAL</b>	160,000	-	-	-	-	-	-	-	-	-	-	-	160,000	-
1816																
1817		<b>TOTAL 2022 CAPITAL</b>	1,733,922	345,100	-	-	699,400	-	19,522	-	29,900	-	480,000	-	160,000	-

2018

1                    2                    3                    4                    5                    6                    7                    8                    9                    10

NET ACTUAL VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR

	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,424,776,700	1,728,826,700	13,042,449	13,430,192	59.73%	59.73%	9.1540	7.7684	1.0000	1.0000
UTILITIES	1,396,900	1,969,000	51,946	53,487	0.24%	0.24%	37.1866	27.1646	4.0623	3.4968
MAJOR IND.	89,752,600	90,307,400	4,823,341	4,966,604	22.09%	22.09%	53.7404	54.9966	5.8707	7.0795
LIGHT IND.	2,190,300	2,016,900	119,381	122,926	0.55%	0.55%	54.5044	60.9480	5.9541	7.8456
BUSINESS	244,190,248	266,025,844	3,772,789	3,884,830	17.28%	17.28%	15.4502	14.6032	1.6878	1.8798
NON-PROFIT	2,609,500	2,331,300	23,600	24,598	0.11%	0.11%	9.1540	7.7684	1.0000	1.0000
FARM	88,911	90,784	889	837	0.00%	0.00%	9.1540	7.7684	1.0000	1.0000
<b>TOTAL</b>	<b>1,765,005,159</b>	<b>2,091,567,928</b>	<b>21,834,395</b>	<b>22,483,474</b>	<b>100.00%</b>	<b>100.00%</b>				

**AVERAGE SINGLE FAMILY RESIDENCE**

New residential construction \$13,129,700; new Single Family homes 38

Major industry to remain same to end of 2017

Business & other classes amount increase 3%

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$202,667	\$1,855.22	\$247,138	\$1,919.86	\$64.64	3.5%

Residential single family homes per BCA:                    6,318 (2017 6,280)

Residential single family home assessment per BCA:    1,561,415,400 (2017 \$1,272,750,100)



## BUDGET SUMMARY - 2018 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$13,430,192	\$4,966,604	\$3,884,830	\$201,848	\$22,483,474
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.1%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$23,312,674

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 21990 14120, 15320-16215	\$3,459,332	\$874,700	\$985,540	54%	\$1,599,092
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$6,949,474	\$295,836		4%	\$6,653,638
<b>Fire Department</b>	22411-22510 14241	\$3,503,287	\$182,932		5%	\$3,320,355
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,212	\$10,000		7%	\$141,212
<b>Engineering Administration</b>	23110,,23121 14310,14516	\$637,003	\$126,800		20%	\$510,203
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,666,379	\$693,800	\$70,000	16%	\$3,902,579
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,095,927	\$331,687		30%	\$764,240
<b>Planning, Bylaw and Building</b>	21216,21217,22921, 22926, 26129,26132 14550,15110,15170,15181, 15190,15210	\$664,813	\$230,640		35%	\$434,173
<b>Economic Development</b>	26234,26235 14560	\$500,421		\$42,230	8%	\$458,191
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$154,388			0%	\$154,388
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690,14710-14770	\$4,263,022	\$1,630,923		38%	\$2,632,099
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$717,087	\$92,590		13%	\$624,497
<b>Library Services (VIRL)</b>	27600	\$726,996			0%	\$726,996
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,172,100	\$7,172,100		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$823,500			0%	\$823,500
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$401,160		54%	\$347,840
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$23,312,674

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$3,674,457			
Operating Expenditures	64110-64194	\$1,483,330				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$73,108				
Transfers to Capital	68211-68910	\$2,035,276				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99111		\$3,048,556	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,212,850				
Debt Repayment	108120-108130	\$440,857				
Transfers to/from Reserve	99111.108211, 108910	\$2,000		280,000		
Transfers to Capital	108220	\$1,720,849				





## BUDGET SUMMARY - 2019 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$13,828,894	\$5,114,200	\$4,000,278	\$207,847	\$23,151,219
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$23,980,419

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,325,311		\$720,800	51%	\$1,618,971
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$7,004,876	\$295,973		4%	\$6,708,903
<b>Fire Department</b>	22411-22510 14241	\$3,591,506	\$186,386		5%	\$3,405,120
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,220	\$10,000		7%	\$141,220
<b>Engineering Administration</b>	23110, 23121 14310, 14516	\$624,113	\$126,800		20%	\$497,313
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,618,097	\$717,626	\$70,000	17%	\$3,830,471
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,093,162	\$334,640		31%	\$758,522
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$743,951	\$232,140		31%	\$511,811
<b>Economic Development</b>	26234, 26235 14560	\$478,689		\$20,000	4%	\$458,689
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$126,245			0%	\$126,245
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,275,085	\$1,668,803		39%	\$2,606,282
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$699,556	\$124,937		18%	\$574,619
<b>Library Services (VIRL)</b>	27600	\$734,266			0%	\$734,266
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,172,100	\$7,172,100		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,440,476			0%	\$1,440,476
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$401,160		54%	\$347,840
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$23,980,419

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$3,856,115			
Operating Expenditures	64110-64194	\$1,466,372				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,137,000				
Transfers to Capital	68211-68910	\$1,170,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,105,123	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,228,428				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,481,838				



## BUDGET SUMMARY - 2020 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$14,239,968	\$5,266,223	\$4,119,189	\$214,025	\$23,839,405
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						<b>\$24,668,605</b>

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,368,484		\$726,900 \$985,540	51%	\$1,656,044
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$7,146,451	\$296,112		4%	\$6,850,339
<b>Fire Department</b>	22411-22510 14241	\$3,656,786	\$189,908		5%	\$3,466,878
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,228	\$10,000		7%	\$141,228
<b>Engineering Administration</b>	23110, 23121 14310, 14516	\$609,476	\$126,800		21%	\$482,676
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,676,854	\$742,013	\$70,000	17%	\$3,864,841
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,088,794	\$335,873		31%	\$752,921
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$757,581	\$234,140		31%	\$523,441
<b>Economic Development</b>	26234, 26235 14560	\$482,007		\$20,000	4%	\$462,007
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$125,111			0%	\$125,111
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,337,220	\$1,701,116		39%	\$2,636,104
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$674,008	\$128,677		19%	\$545,331
<b>Library Services (VIRL)</b>	27600	\$741,536			0%	\$741,536
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,172,100	\$7,172,100		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,852,637			0%	\$1,852,637
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$401,160		54%	\$347,840
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

**\$24,668,605**

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$4,046,855			
Operating Expenditures	64110-64194	\$1,519,779				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,104,333				
Transfers to Capital	68211-68910	\$1,340,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,162,818	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,244,373				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,523,588				



## BUDGET SUMMARY - 2021 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,663,375	\$5,422,807	\$4,241,667	\$220,388	\$24,548,237
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$25,377,437

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,392,597		\$881,400 \$985,540	55%	\$1,525,657
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$7,315,713	\$296,252		4%	\$7,019,461
<b>Fire Department</b>	22411-22510 14241	\$3,749,353	\$193,500		5%	\$3,555,853
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,237	\$10,000		7%	\$141,237
<b>Engineering Administration</b>	23110, 23121 14310, 14516	\$619,626	\$126,800		20%	\$492,826
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,738,850		\$766,976 \$70,000	18%	\$3,901,874
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,674,457	\$3,674,457		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,374,556	\$3,374,556		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,205,664	\$337,154		28%	\$868,510
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$771,537	\$235,140		30%	\$536,397
<b>Economic Development</b>	26234, 26235 14560	\$480,411		\$20,000	4%	\$460,411
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$121,985			0%	\$121,985
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,357,101	\$1,733,671		40%	\$2,623,430
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$643,662	\$129,999		20%	\$513,663
<b>Library Services (VIRL)</b>	27600	\$748,806			0%	\$748,806
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,038,100	\$7,038,100		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,329,816			0%	\$2,329,816
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$401,160		56%	\$317,840
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,377,437

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$4,247,133			
Operating Expenditures	64110-64194	\$1,503,559				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,078,831				
Transfers to Capital	68211-68910	\$582,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,221,669	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,260,694				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,566,118				



## BUDGET SUMMARY - 2022 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$15,099,483	\$5,584,088	\$4,367,820	\$226,943	\$25,278,334
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						<b>\$26,107,534</b>

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,481,261		\$887,600	54%	\$1,608,121
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$7,486,034	\$296,393		4%	\$7,189,641
<b>Fire Department</b>	22411-22510 14241	\$3,871,419	\$197,054		5%	\$3,674,365
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,245	\$10,000		7%	\$141,245
<b>Engineering Administration</b>	23110, 23121 14310, 14516	\$624,083	\$126,800		20%	\$497,283
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,802,096	\$783,701	\$70,000	18%	\$3,948,395
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,856,115	\$3,856,115		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,151,123	\$3,151,123		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,205,664	\$337,154		28%	\$868,510
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181 15190, 15210	\$782,997	\$238,140		30%	\$544,857
<b>Economic Development</b>	26234, 26235 14560	\$487,444		\$20,000	4%	\$467,444
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$122,867			0%	\$122,867
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,405,313	\$1,754,907		40%	\$2,650,406
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$651,068	\$133,678		21%	\$517,390
<b>Library Services (VIRL)</b>	27600	\$756,076			0%	\$756,076
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,038,100	\$7,038,100		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,583,423			0%	\$2,583,423
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$401,160		56%	\$317,840
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

**\$26,107,534**

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$4,331,251			
Operating Expenditures	64110-64194	\$1,557,720				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,210,788				
Transfers to Capital	68211-68910	\$480,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,281,698	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,276,540				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,610,301				