



**CITY OF PORT ALBERNI**

**FINANCIAL PLAN**

**2022-2026**



**CITY OF PORT ALBERNI  
CONSOLIDATED FINANCIAL PLAN 2022-2026**

	2022	2023	2024	2025	2026
<b>Revenue</b>					
<b>Taxes</b>					
Property Taxes	25,651,671	27,128,281	28,406,820	29,746,090	31,148,975
Other Taxes	761,391	761,391	761,391	761,391	761,391
Grants in Lieu of Taxes	233,955	233,955	233,955	233,955	233,955
<b>Fees and Charges</b>					
Sales of Service	3,922,909	3,933,787	4,062,725	4,153,079	4,250,911
Sales of Service/Utilities	7,239,244	7,571,611	7,864,810	8,039,794	8,466,442
Service to other Government	100,000	100,000	100,000	100,000	100,000
User Fees/Fines	494,500	498,325	502,184	506,077	510,006
<b>Rentals</b>	153,500	156,570	159,701	162,895	166,153
Interest/Penalties/Miscellaneous	717,875	722,321	727,185	732,180	737,198
Grants/Other Governments	1,095,840	1,095,840	1,095,840	1,095,840	1,095,840
Other Contributions	-	-	-	-	-
	<u>40,370,885</u>	<u>42,202,081</u>	<u>43,914,611</u>	<u>45,531,301</u>	<u>47,470,871</u>
<b>Expenses</b>					
Debt Interest	488,170	583,795	583,795	583,795	583,795
Capital Expenses	9,801,296	8,378,035	5,134,847	5,669,011	4,825,756
<b>Other Municipal Purposes</b>					
General Municipal	4,646,792	4,805,437	4,927,374	5,019,214	5,096,632
Police Services	8,073,162	8,272,325	8,586,906	8,808,923	9,015,162
Fire Services	4,086,596	4,264,882	4,360,844	4,456,965	4,551,648
Other Protective Services	361,030	391,063	395,907	400,311	404,790
Transportation Services	4,688,697	4,679,899	4,781,381	4,881,862	4,979,256
Environmental Health and Development	3,368,306	3,261,754	3,111,997	3,165,232	3,220,303
Parks and Recreation	5,767,854	5,896,628	6,082,829	6,227,902	6,317,130
Cultural	1,500,346	1,514,983	1,547,745	1,561,173	1,585,480
Water	1,882,171	1,821,187	1,849,216	1,879,195	1,910,090
Sewer	1,490,521	1,515,827	1,541,694	1,567,102	1,592,976
Contingency	200,000	200,000	200,000	200,000	200,000
	<u>46,354,941</u>	<u>45,585,815</u>	<u>43,104,535</u>	<u>44,420,685</u>	<u>44,283,018</u>
<b>Revenue Over (Under) Expenses Before Other</b>	<u>(5,984,056)</u>	<u>(3,383,734)</u>	<u>810,076</u>	<u>1,110,616</u>	<u>3,187,853</u>
<b>Other</b>					
Debt Proceeds (*Sewer fund 2022, approved in 2021)	8,500,000	-	-	-	-
Debt Principal	(371,426)	(572,870)	(572,870)	(572,870)	(572,870)
Transfer from Equipment Replacement Reserve	1,023,600	3,640,503	1,896,817	904,521	1,441,674
Transfer from Land Sale Reserve	-	-	-	-	-
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Reserves	(3,170,118)	314,101	(2,136,023)	(1,444,267)	(4,058,657)
	<u>5,984,056</u>	<u>3,383,734</u>	<u>(810,076)</u>	<u>(1,110,616)</u>	<u>(3,187,853)</u>
<b>Balanced Budget</b>	<u>-</u>	<u>-</u>	<u>(0)</u>	<u>(0)</u>	<u>-</u>



**CITY OF PORT ALBERNI  
GENERAL FUND - REVENUE  
2022-2026 FINANCIAL PLAN**

	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
<b>REAL PROPERTY TAXES</b>														
		<i>(unaudited)</i>	<i>(unaudited)</i>	<i>(unaudited)</i>										
11111 General Purposes - Taxes	24,463,807	24,444,706	(19,102)	-0.08%	25,440,000	3.99%	26,916,610	5.80%	28,195,149	4.75%	29,534,419	4.75%	30,937,304	4.75%
11112 Debt Purposes - Taxes	211,671	211,546	(125)	-0.06%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
<i>TAX LEVY</i>	24,675,478	24,656,251	(19,227)	-0.08%	25,651,671	3.96%	27,128,281	5.76%	28,406,820	4.71%	29,746,090	4.71%	31,148,975	4.72%
11211 Special Area Levy	14,500	14,266	(234)	-1.62%	14,650	1.03%	14,650	0.00%	14,650	0.00%	14,650	0.00%	14,650	0.00%
<i>SPECIAL ASSESSMENTS</i>	14,500	14,266	(234)	-1.62%	14,650	1.03%	14,650	0.00%	14,650	0.00%	14,650	0.00%	14,650	0.00%
11910 Utility Tax 1%	725,000	736,720	11,720	1.62%	746,741	3.00%	746,741	0.00%	746,741	0.00%	746,741	0.00%	746,741	0.00%
<i>TAXES</i>	25,414,978	25,407,236	(7,742)	-0.03%	26,413,062	3.93%	27,889,672	5.59%	29,168,211	4.58%	30,507,481	4.59%	31,910,366	4.60%
<b>FEDERAL GOVERNMENT</b>														
12110 Federal Building Grant	500	577	77	15.41%	575	15.00%	575	0.00%	575	0.00%	575	0.00%	575	0.00%
12210 CBC Grant	2,500	3,254	754	30.17%	3,200	28.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
<b>PROVINCIAL GOVERNMENT</b>														
12310 Provincial Government Grant	45,800	50,728	4,928	10.76%	50,000	9.17%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
12410 BC Hydro	111,000	100,866	(10,134)	-9.13%	100,000	-9.91%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%
12411 Public Housing Grant (in lieu of taxes)	60,000	63,328	3,328	5.55%	80,000	33.33%	80,000	0.00%	80,000	0.00%	80,000	0.00%	80,000	0.00%
<b>OTHER ENTITIES</b>														
12910 University of Victoria	180	186	6	3.33%	180	0.00%	180	0.00%	180	0.00%	180	0.00%	180	0.00%
<i>GRANTS IN LIEU OF TAXES</i>	219,980	218,939	(1,041)	-0.47%	233,955	6.35%	233,955	0.00%	233,955	0.00%	233,955	0.00%	233,955	0.00%
<b>SERVICES PROVIDED TO GOVERNMENT</b>														
13121 PRISONER EXPENSE RECOVERY	100,000	48,965	(51,035)	-51.04%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%
<b>SALES OF SERVICES</b>														
14120 ADMINISTRATION SERVICE CHARGE	33,500	16,952	(16,548)	-49.40%	45,000	34.33%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
14221 Law Enforcement Service Charge	129,252	32,177	(97,075)	-75.11%	141,500	9.48%	141,500	0.00%	141,500	0.00%	141,500	0.00%	141,520	0.01%
14241 Fire Department Service Charge	195,709	283,696	87,987	44.96%	198,338	1.34%	203,490	2.60%	208,797	2.61%	214,263	2.62%	219,893	2.63%
<i>PROTECTIVE SERVICES</i>	324,961	315,873	(9,088)	-2.80%	339,838	4.58%	344,990	1.52%	350,297	1.54%	355,763	1.56%	361,413	1.59%
14310 Public Works Service Charge	77,600	22,334	(55,266)	-71.22%	77,600	0.00%	77,600	0.00%	77,600	0.00%	77,600	0.00%	77,600	0.00%
14400 Public Transit Revenue	201,063	548,079	347,016	172.59%	288,230	43.35%	281,296	-2.41%	321,514	14.30%	346,968	7.92%	356,363	2.71%
<i>TRANSPORTATION SERVICES</i>	278,663	570,413	291,750	104.70%	365,830	31.28%	358,896	-1.90%	399,114	11.21%	424,568	6.38%	433,963	2.21%
14433 Commercial Solid Waste Collection	13,000	15,797	2,797	21.52%	10,000	-23.08%	-	-100.00%	-	0.00%	-	0.00%	-	0.00%
14434 Residential Solid Waste Collection	1,235,718	848,821	(386,897)	-31.31%	1,381,260	11.78%	1,356,260	-1.81%	1,383,385	2.00%	1,411,053	2.00%	1,439,274	2.00%
14434 Recycle BC Collection Incentive	271,128	80,038	(191,090)	-70.48%	287,239	5.94%	303,375	5.62%	306,409	1.00%	309,473	1.00%	312,568	1.00%
<i>CURBSIDE WASTE COLLECTION</i>	1,519,846	944,657	(575,189)	-37.85%	1,678,499	10.44%	1,659,635	-1.12%	1,689,794	1.82%	1,720,526	1.82%	1,751,842	1.82%
14516 PUBLIC HEALTH-CEMETERIES	61,200	80,038	18,838	30.78%	66,600	8.82%	66,600	0.00%	66,600	0.00%	66,600	0.00%	66,600	0.00%
14550 PLANNING ADMINISTRATION	44,500	50,254	5,754	12.93%	46,100	3.60%	46,712	1.33%	47,336	1.34%	47,973	1.35%	48,025	0.11%
14560 ECONOMIC DEVELOPMENT	146,833	187,510	40,677	27.70%	8,500	-94.21%	8,500	0.00%	8,500	0.00%	8,500	0.00%	8,500	0.00%
14600 Marine Commercial Building	76,169	87,017	10,848	14.24%	87,000	14.22%	88,740	2.00%	90,500	1.98%	92,325	2.02%	94,100	1.92%
14601 Port Building	23,247	24,107	860	3.70%	26,000	11.84%	26,520	2.00%	27,050	2.00%	27,600	2.03%	28,200	2.17%
14602 Market Square	32,000	20,460	(11,540)	-36.06%	30,000	-6.25%	30,600	2.00%	31,200	1.96%	31,850	2.08%	32,500	2.04%
14690 A. H. Q. Miscellaneous Revenue	2,500	-	(2,500)	-100.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
<i>ALBERNI HARBOUR QUAY</i>	133,916	131,583	(2,333)	-1.74%	145,500	8.65%	148,360	1.97%	151,250	1.95%	154,275	2.00%	157,300	1.96%



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<b>RECREATION SERVICES</b>														
<b>RECREATION FACILITIES</b>														
14710 Gyro Youth Centre	4,000	2,812	(1,188)	-29.70%	6,000	50.00%	9,000	50.00%	9,500	5.56%	10,000	5.26%	10,500	5.00%
14712 Echo '67 Centre	211,650	165,452	(46,198)	-21.83%	206,121	-2.61%	215,520	4.56%	228,725	6.13%	241,950	5.78%	260,385	7.62%
14714 Glenwood Centre	30,000	17,810	(12,190)	-40.63%	39,600	32.00%	39,850	0.63%	40,250	1.00%	40,700	1.12%	41,100	0.98%
14716 Echo Aquatic Centre	41,925	17,187	(24,738)	-59.01%	42,344	1.00%	42,768	1.00%	43,195	1.00%	43,627	1.00%	44,200	1.31%
14718 AV Multiplex	465,000	243,942	(221,058)	-47.54%	388,356	-16.48%	399,285	2.81%	407,279	2.00%	412,826	1.36%	418,453	1.36%
14720 Stadium & Athletic Fields	21,500	8,653	(12,847)	-59.75%	29,683	38.06%	29,997	1.06%	30,382	1.28%	30,933	1.81%	31,456	1.69%
<b>RECREATION PROGRAMS</b>														
<b>SPORT PROGRAMS</b>														
14730 Glenwood Centre	1,500	985	(515)	-34.36%	3,090	106.00%	3,127	1.20%	3,156	0.93%	3,191	1.11%	3,227	1.13%
14732 Echo Aquatic Centre	190,000	75,383	(114,617)	-60.32%	89,000	-53.16%	93,500	5.06%	100,500	7.49%	108,000	7.46%	110,500	2.31%
14734 AV Multiplex	27,033	11,932	(15,101)	-55.86%	10,800	-60.05%	11,100	2.78%	11,400	2.70%	11,700	2.63%	12,000	2.56%
<b>LEISURE PROGRAMS</b>														
14738 Children's Programs	45,000	81,680	36,680	81.51%	92,000	104.44%	95,000	3.26%	102,000	7.37%	104,000	1.96%	111,000	6.73%
14740 Youth Programs & Services	4,510	9,248	4,738	105.04%	30,500	576.27%	32,000	4.92%	33,500	4.69%	35,000	4.48%	36,500	4.29%
14742 Adult Programs	25,000	22,862	(2,138)	-8.55%	49,000	96.00%	51,000	4.08%	53,000	3.92%	55,000	3.77%	57,000	3.64%
14750 Special Events	1,380	-	(1,380)	-100.00%	1,000	-27.54%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
<b>COMMUNITY SERVICES</b>														
14760 Community Services Misc Revenue	3,550	5,932	2,382	67.09%	4,101	15.52%	5,500	34.11%	5,500	0.00%	5,500	0.00%	5,500	0.00%
14770 Contributions & Grants	167,688	191,431	23,743	14.16%	128,447	-23.40%	128,447	0.00%	128,447	0.00%	128,447	0.00%	128,447	0.00%
<b>RECREATION SERVICES</b>	<b>1,239,736</b>	<b>855,307</b>	<b>(384,429)</b>	<b>-31.01%</b>	<b>1,120,042</b>	<b>-9.65%</b>	<b>1,157,094</b>	<b>3.31%</b>	<b>1,197,834</b>	<b>3.52%</b>	<b>1,231,874</b>	<b>2.84%</b>	<b>1,271,268</b>	<b>3.20%</b>
<b>CULTURAL SERVICES</b>														
<b>MUSEUM SERVICES</b>														
14810 Museum-Sales & Service	24,800	11,776	(13,024)	-52.51%	38,600	55.65%	29,600	-23.32%	38,600	30.41%	29,600	-23.32%	38,600	30.41%
14820 Museum-Federal Grants	3,400	-	(3,400)	-100.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
14830 Museum-Provincial Grants	455,000	463,400	8,400	1.85%	65,000	-85.71%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
<b>CULTURAL SERVICES</b>	<b>483,200</b>	<b>475,176</b>	<b>(8,024)</b>	<b>-1.66%</b>	<b>107,000</b>	<b>-77.86%</b>	<b>98,000</b>	<b>-8.41%</b>	<b>107,000</b>	<b>9.18%</b>	<b>98,000</b>	<b>-8.41%</b>	<b>107,000</b>	<b>9.18%</b>
<b>SALES OF SERVICES</b>	<b>4,266,355</b>	<b>3,627,764</b>	<b>(638,591)</b>	<b>-14.97%</b>	<b>3,922,909</b>	<b>-8.05%</b>	<b>3,933,787</b>	<b>0.28%</b>	<b>4,062,725</b>	<b>3.28%</b>	<b>4,153,079</b>	<b>2.22%</b>	<b>4,250,911</b>	<b>2.36%</b>
<b>OTHER REVENUE OWN SOURCES</b>														
15110 Business Licence Fees	130,000	165,481	35,481	27.29%	165,000	26.92%	165,825	0.50%	166,654	0.50%	167,487	0.50%	168,325	0.50%
15160 Dog Licence Fees	10,000	11,438	1,438	14.38%	11,000	10.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%
15170 Building & Plumbing Permit Fees	106,140	229,564	123,424	116.28%	300,000	182.65%	303,000	1.00%	306,030	1.00%	309,090	1.00%	312,181	1.00%
15181 Other Const/Demolition Permit Fees	140	200	60	42.86%	500	257.14%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
15190 Vacant Bldg Registration Permit Fees	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
<b>LICENCES &amp; PERMITS</b>	<b>247,280</b>	<b>407,682</b>	<b>160,402</b>	<b>64.87%</b>	<b>477,500</b>	<b>93.10%</b>	<b>481,325</b>	<b>0.80%</b>	<b>485,184</b>	<b>0.80%</b>	<b>489,077</b>	<b>0.80%</b>	<b>493,006</b>	<b>0.80%</b>
15210 FINES & PARKING TICKETS	17,000	10,038	(6,962)	-40.95%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%
15320 RENTALS	145,500	225,590	80,090	55.04%	153,500	5.50%	156,570	2.00%	159,701	2.00%	162,895	2.00%	166,153	2.00%
15510 Interest On Investments	240,000	29,739	(210,261)	-87.61%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%
15590 Other Interest	28,000	49,238	21,238	75.85%	36,000	28.57%	36,000	0.00%	36,000	0.00%	36,000	0.00%	36,000	0.00%
<b>RETURN ON INVESTMENTS</b>	<b>268,000</b>	<b>78,977</b>	<b>(189,023)</b>	<b>-70.53%</b>	<b>276,000</b>	<b>2.99%</b>	<b>276,000</b>	<b>0.00%</b>	<b>276,000</b>	<b>0.00%</b>	<b>276,000</b>	<b>0.00%</b>	<b>276,000</b>	<b>0.00%</b>
15611 Current Tax Penalties	118,000	15,037	(102,963)	-87.26%	145,000	22.88%	145,000	0.00%	145,000	0.00%	145,000	0.00%	145,000	0.00%
15621 Arrears & Delinquent Tax Interest	45,100	26,231	(18,869)	-41.84%	48,600	7.76%	48,600	0.00%	48,600	0.00%	48,600	0.00%	48,600	0.00%
15625 Residential Garbage Penalties	11,400	9,154	(2,246)	-19.71%	16,500	44.74%	16,500	0.00%	16,830	2.00%	17,200	2.20%	17,500	1.74%
<b>PENALTIES &amp; INTEREST</b>	<b>174,500</b>	<b>50,422</b>	<b>(124,078)</b>	<b>-71.10%</b>	<b>210,100</b>	<b>20.40%</b>	<b>210,100</b>	<b>0.00%</b>	<b>210,430</b>	<b>0.16%</b>	<b>210,800</b>	<b>0.18%</b>	<b>211,100</b>	<b>0.14%</b>



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GENERAL FUND - REVENUE  
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15930 Miscellaneous Revenue	192,700	159,739	(32,961)	-17.10%	203,500	5.60%	207,380	1.91%	211,338	1.91%	215,374	1.91%	219,492	1.91%
15940 Miscellaneous Revenue-IT Services	28,275	-	(28,275)	-100.00%	28,275	0.00%	28,841	2.00%	29,417	2.00%	30,006	2.00%	30,606	2.00%
<b>MISCELLANEOUS REVENUE</b>	<b>220,975</b>	<b>159,739</b>	<b>(61,236)</b>	<b>-27.71%</b>	<b>231,775</b>	<b>4.89%</b>	<b>236,221</b>	<b>1.92%</b>	<b>240,755</b>	<b>1.92%</b>	<b>245,380</b>	<b>1.92%</b>	<b>250,098</b>	<b>1.92%</b>
<b>OTHER REVENUE OWN SOURCES</b>	<b>1,073,255</b>	<b>932,449</b>	<b>(140,806)</b>	<b>-13.12%</b>	<b>1,365,875</b>	<b>27.26%</b>	<b>1,377,216</b>	<b>0.83%</b>	<b>1,389,070</b>	<b>0.86%</b>	<b>1,401,152</b>	<b>0.87%</b>	<b>1,413,357</b>	<b>0.87%</b>
<b>UNCONDITIONAL TRANSFERS OTHER GOV'T</b>														
<b>PROVINCIAL GOVERNMENT</b>														
16212 Small Community Protection Grant	288,700	235,000	(53,700)	-18.60%	235,000	-18.60%	235,000	0.00%	235,000	0.00%	235,000	0.00%	235,000	0.00%
16214 Revenue Sharing - Traffic Fines	302,800	342,501	39,701	13.11%	345,000	13.94%	345,000	0.00%	345,000	0.00%	345,000	0.00%	345,000	0.00%
16215 Community Gaming Revenue	445,840	231,966	(213,874)	-47.97%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
<b>UNCOND TRFRS OTHER GOV'T</b>	<b>1,037,340</b>	<b>809,467</b>	<b>(227,873)</b>	<b>-21.97%</b>	<b>1,025,840</b>	<b>-1.11%</b>	<b>1,025,840</b>	<b>0.00%</b>	<b>1,025,840</b>	<b>0.00%</b>	<b>1,025,840</b>	<b>0.00%</b>	<b>1,025,840</b>	<b>0.00%</b>
<b>CONDITIONAL TRANSFERS OTHER</b>														
<b>PROVINCIAL GOVERNMENT</b>														
18120 Grants/Contributions UBCM/FCM	-	-	-	-	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
18121 Grants/Contributions Other	2,373,951	2,373,951	-	0.00%	70,000	-97.05%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
<b>CONDITIONAL TRANSFERS - OTHER</b>	<b>2,373,951</b>	<b>2,373,951</b>	<b>-</b>	<b>0.00%</b>	<b>70,000</b>	<b>-97.05%</b>	<b>70,000</b>	<b>0.00%</b>	<b>70,000</b>	<b>0.00%</b>	<b>70,000</b>	<b>0.00%</b>	<b>70,000</b>	<b>0.00%</b>
<b>OTHER TRANSFERS &amp; COLLECTIONS</b>														
19110 Cemetery Trust Fund	2,000	-	(2,000)	-100.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
19114 Operating Funds From Prior Years	420,000	420,000	-	0.00%	1,422,000	238.57%	400,000	-71.87%	400,000	0.00%	400,000	0.00%	400,000	0.00%
19115 Transfer from RCMP Surplus Reserve	256,180	181,281	(74,899)	-29.24%	191,462	-25.26%	194,799	1.74%	198,199	1.75%	201,660	1.75%	204,645	1.48%
<b>TRANSFERS FROM OWN RESERVES</b>	<b>678,180</b>	<b>601,281</b>	<b>(76,899)</b>	<b>-11.34%</b>	<b>1,615,462</b>	<b>138.21%</b>	<b>596,799</b>	<b>-63.06%</b>	<b>600,199</b>	<b>0.57%</b>	<b>603,660</b>	<b>0.58%</b>	<b>606,645</b>	<b>0.49%</b>
<b>COLLECTIONS FOR OTHER GOV'T</b>														
19811 Non-Residential School Tax	1,874,170	1,929,198	55,028	2.94%	1,749,007	-6.68%	1,783,987	2.00%	1,819,667	2.00%	1,856,060	2.00%	1,893,181	2.00%
19812 Residential School Tax	3,166,722	4,077,216	910,494	28.75%	4,380,106	38.32%	4,467,708	2.00%	4,557,062	2.00%	4,648,204	2.00%	4,741,168	2.00%
<b>COLLECTIONS FOR OTHER GOV'T</b>	<b>5,040,892</b>	<b>6,006,414</b>	<b>965,522</b>	<b>19.15%</b>	<b>6,129,113</b>	<b>21.59%</b>	<b>6,251,695</b>	<b>2.00%</b>	<b>6,376,729</b>	<b>2.00%</b>	<b>6,504,264</b>	<b>2.00%</b>	<b>6,634,349</b>	<b>2.00%</b>
<b>REGIONAL GOVERNMENT</b>														
19820 Alberni-Clayoquot Regional Hosp Dist	700,665	670,718	(29,947)	-4.27%	680,000	-2.95%	686,800	1.00%	693,668	1.00%	700,605	1.00%	707,611	1.00%
19821 Alberni-Clayoquot Regional District	1,372,574	1,460,899	88,325	6.43%	1,491,725	8.68%	1,506,642	1.00%	1,521,709	1.00%	1,536,926	1.00%	1,552,295	1.00%
<b>REGIONAL GOVERNMENT</b>	<b>2,073,239</b>	<b>2,131,617</b>	<b>58,378</b>	<b>2.82%</b>	<b>2,171,725</b>	<b>4.75%</b>	<b>2,193,442</b>	<b>1.00%</b>	<b>2,215,377</b>	<b>1.00%</b>	<b>2,237,531</b>	<b>1.00%</b>	<b>2,259,906</b>	<b>1.00%</b>
<b>JOINT BOARDS AND COMMISSIONS</b>														
19830 Municipal Finance Authority	700.00	706	6	0.84%	700	0.00%	700	0.00%	700	0.00%	700	0.00%	700	0.00%
19831 BC Assessment	181,000	184,219	3,219	1.78%	182,810	1.00%	184,638	1.00%	186,484	1.00%	188,349	1.00%	190,000	0.88%
<b>JOINT BOARDS AND COMMISSIONS</b>	<b>181,700</b>	<b>184,925</b>	<b>3,225</b>	<b>1.77%</b>	<b>183,510</b>	<b>1.00%</b>	<b>185,338</b>	<b>1.00%</b>	<b>187,184</b>	<b>1.00%</b>	<b>189,049</b>	<b>1.00%</b>	<b>190,700</b>	<b>0.87%</b>
<b>OTHER TRANSFERS, COLLECTIONS</b>	<b>7,295,831</b>	<b>8,322,956</b>	<b>1,027,125</b>	<b>14.08%</b>	<b>8,484,348</b>	<b>16.29%</b>	<b>8,630,475</b>	<b>1.72%</b>	<b>8,779,290</b>	<b>1.72%</b>	<b>8,930,844</b>	<b>1.73%</b>	<b>9,084,955</b>	<b>1.73%</b>
<b>GENERAL FUND REVENUE</b>	<b>42,459,870</b>	<b>42,343,008</b>	<b>(116,862)</b>	<b>-0.28%</b>	<b>43,231,451</b>	<b>1.82%</b>	<b>43,857,744</b>	<b>1.45%</b>	<b>45,429,290</b>	<b>3.58%</b>	<b>47,026,011</b>	<b>3.51%</b>	<b>48,696,029</b>	<b>3.55%</b>



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2022-2026 FINANCIAL PLAN**

	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
<b>GENERAL GOVERNMENT SERVICE</b>														
<i>(unaudited) (unaudited) (unaudited)</i>														
<b>LEGISLATIVE</b>														
21110 Mayor	47,153	48,440	(1,287)	-2.73%	49,183	4.31%	68,473	39.22%	69,711	1.81%	71,095	1.99%	72,445	1.90%
21130 Council	125,393	129,553	(4,160)	-3.32%	139,263	11.06%	185,521	33.22%	189,136	1.95%	192,823	1.95%	196,585	1.95%
21190 Receptions and Other Services	39,000	25,813	13,187	33.81%	34,000	-12.82%	34,260	0.76%	34,520	0.76%	34,785	0.77%	35,045	0.75%
<i>LEGISLATIVE</i>	211,546	203,806	7,740	3.66%	222,446	5.15%	288,254	29.58%	293,367	1.77%	298,703	1.82%	304,075	1.80%
<b>GENERAL ADMINISTRATION</b>														
<b>ADMINISTRATIVE</b>														
21211 Chief Administrative Officer	213,636	219,996	(6,360)	-2.98%	185,751	-13.05%	238,699	28.50%	243,230	1.90%	250,852	3.13%	252,567	0.68%
21212 Corporate Services	562,541	497,097	65,444	11.63%	599,424	6.56%	603,480	0.68%	614,524	1.83%	625,719	1.82%	637,100	1.82%
21215 Legal Services	20,000	26,493	(6,493)	-32.47%	25,000	25.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
21216 Bylaw Enforcement	396,837	311,464	85,370	21.51%	503,370	26.85%	512,048	1.72%	521,320	1.81%	530,785	1.82%	540,451	1.82%
22140 Parking Enforcement	25,000	-	25,000	100.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
21217 Bylaw Enforcement Vehicles	14,756	15,668	(912)	-6.18%	14,820	0.43%	15,169	2.35%	15,401	1.53%	15,662	1.69%	15,935	1.74%
<b>FINANCIAL MANAGEMENT</b>														
21221 Financial Management Administration	817,639	823,476	(5,837)	-0.71%	898,099	9.84%	919,453	2.38%	936,309	1.83%	953,494	1.84%	971,024	1.84%
21225 External Audit	27,300	28,358	(1,058)	-3.87%	34,500	26.37%	30,000	-13.04%	30,600	2.00%	31,212	2.00%	31,836	2.00%
21226 Purchasing Administration	126,480	149,687	(23,207)	-18.35%	137,845	8.99%	140,205	1.71%	142,406	1.57%	144,665	1.59%	146,959	1.59%
21229 Other Financial Management	22,600	8,108	14,492	64.12%	47,500	110.18%	55,000	15.79%	45,000	-18.18%	30,000	-33.33%	30,000	0.00%
<b>COMMON SERVICES</b>														
21222 Administration Vehicle	9,913	8,699	1,214	12.25%	10,100	1.89%	10,261	1.59%	10,424	1.59%	10,590	1.59%	10,759	1.60%
21252 City Hall	160,073	151,046	9,027	5.64%	116,727	-27.08%	118,540	1.55%	120,231	1.43%	122,122	1.57%	123,715	1.30%
21253 Other City Buildings	1,449	3,536	(2,087)	-144.04%	2,100	44.93%	2,100	0.00%	2,100	0.00%	2,100	0.00%	2,100	0.00%
21259 Other Common Services	449,203	369,032	80,171	17.85%	462,500	2.96%	481,055	4.01%	516,040	7.27%	519,950	0.76%	525,342	1.04%
21260 Carbon Offsets	56,200	-	56,200	100.00%	45,000	-19.93%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
<b>INFORMATION SERVICES</b>														
21261 Information Services	733,309	727,131	6,178	0.84%	751,625	2.50%	737,657	-1.86%	751,694	1.90%	766,032	1.91%	782,635	2.17%
<b>OTHER ADMINISTRATIVE SERVICES</b>														
21282 Appraisals	-	4,655	(4,655)	-	25,000	-	-	-	-	-	27,500	-	-	-
21283 Personnel (Human Resources)	335,482	306,137	29,345	8.75%	379,686	13.18%	412,795	8.72%	461,591	11.82%	469,374	1.69%	477,325	1.69%
21285 Employee Wellness (EFAP)	15,354	12,337	3,017	19.65%	15,372	0.12%	15,499	0.83%	15,829	2.13%	15,962	0.84%	16,097	0.85%
<b>RECOVERIES</b>														
21290 Administration Services Recovered	(483,500)	(507,492)	23,992	-4.96%	(493,000)	1.96%	(503,000)	2.03%	(513,000)	1.99%	(523,000)	1.95%	(533,000)	1.91%
<i>GENERAL ADMINISTRATION</i>	3,504,272	3,155,429	348,843	9.95%	3,786,419	8.05%	3,883,961	2.58%	4,008,699	3.21%	4,088,019	1.98%	4,125,845	0.93%
21911 Election Expense	-	0	-	-	25,240	-	-	-	-	-	-	-	27,325	-
21920 Training and Development	108,911	66,049	42,862	39.36%	148,937	36.75%	150,427	1.00%	153,433	2.00%	156,503	2.00%	159,280	1.77%
21925 Council Travel and Development	52,030	12,723	39,307	75.55%	55,000	5.71%	71,100	29.27%	57,222	-19.52%	58,365	2.00%	59,500	1.94%
21930 Insurance	450,000	434,702	15,298	3.40%	376,750	-16.28%	379,695	0.78%	382,653	0.78%	385,624	0.78%	388,607	0.77%
21931 Damage Claims	22,082	2,135	19,947	90.33%	21,000	-4.90%	21,000	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%
21950 Grants In Aid	11,000	4,300	6,700	60.91%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%
<i>OTHER GENERAL GOV'T SERVICES</i>	644,023	519,909	124,114	19.27%	637,927	-0.95%	633,222	-0.74%	625,308	-1.25%	632,492	1.15%	666,712	5.41%
<b>GENERAL GOVERNMENT SERVICE</b>	<b>4,359,841</b>	<b>3,879,143</b>	<b>480,698</b>	<b>11.03%</b>	<b>4,646,792</b>	<b>6.58%</b>	<b>4,805,437</b>	<b>3.41%</b>	<b>4,927,374</b>	<b>2.54%</b>	<b>5,019,214</b>	<b>1.86%</b>	<b>5,096,632</b>	<b>1.54%</b>
<b>PROTECTIVE SERVICES</b>														
22121 Police Services Contract	5,831,524	5,311,532	519,992	8.92%	6,053,092	3.80%	6,212,172	2.63%	6,489,287	4.46%	6,672,819	2.83%	6,840,864	2.52%
22122 Police Services Administration	937,056	1,237,906	(300,850)	-32.11%	1,139,285	21.58%	1,162,230	2.01%	1,183,303	1.81%	1,204,842	1.82%	1,226,751	1.82%
22123 Police Services Consulting	30,290	32,827	(2,537)	-8.38%	32,000	5.64%	33,000	3.13%	34,000	3.03%	35,000	2.94%	36,000	2.86%
22130 Community Policing	231,180	181,281	49,899	21.58%	191,462	-17.18%	194,799	1.74%	198,199	1.75%	201,660	1.75%	204,645	1.48%
22160 Police Building Maintenance	162,168	207,885	(45,717)	-28.19%	145,283	-10.41%	147,806	1.74%	150,245	1.65%	152,730	1.65%	155,252	1.65%
22180 Detention & Custody of Prisoners	538,277	502,679	35,598	6.61%	512,040	-4.87%	522,318	2.01%	531,872	1.83%	541,872	1.88%	551,650	1.80%
<i>POLICE PROTECTION</i>	7,730,495	7,474,111	256,385	3.32%	8,073,162	4.43%	8,272,325	2.47%	8,586,906	3.80%	8,808,923	2.59%	9,015,162	2.34%
22411 Fire Protection Administration	377,039	332,994	44,045	11.68%	382,873	1.55%	389,532	1.74%	397,115	1.95%	405,097	2.01%	412,787	1.90%
22421 Fire Crew	2,806,841	2,818,473	(11,632)	-0.41%	2,906,820	3.56%	2,970,869	2.20%	3,036,554	2.21%	3,103,791	2.21%	3,171,886	2.19%
22422 Personnel Expense	51,562	54,480	(2,918)	-5.66%	52,077	1.00%	52,597	1.00%	53,649	2.00%	54,722	2.00%	55,816	2.00%
22431 Communication System	11,956	6,171	5,785	48.39%	8,500	-28.91%	8,560	0.71%	8,731	2.00%	8,906	2.00%	9,084	2.00%



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2022-2026 FINANCIAL PLAN**

	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
22440 Fire Investigation	1,015	-	1,015	100.00%	2,000	97.04%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
22441 Fire Prevention	163,205	178,225	(15,020)	-9.20%	177,279	8.62%	181,264	2.25%	185,388	2.28%	189,614	2.28%	193,932	2.28%
22471 Fire Building Maintenance	61,981	44,129	17,852	28.80%	102,713	65.72%	88,283	-14.05%	90,203	2.17%	90,952	0.83%	92,328	1.51%
22480 Vehicle Repair & Maintenance	366,611	367,248	(637)	-0.17%	386,778	5.50%	503,299	30.13%	517,229	2.77%	531,515	2.76%	542,040	1.98%
22481 Sundry Equipment Repair & Mtce	26,204	27,341	(1,137)	-4.34%	26,999	3.03%	27,269	1.00%	27,814	2.00%	27,814	0.00%	28,370	2.00%
22482 Fire Fighting Tools/Supplies Purchases	39,368	31,823	7,545	19.16%	40,557	3.02%	41,209	1.61%	42,161	2.31%	42,554	0.93%	43,405	2.00%
<b>FIRE PROTECTION</b>	<b>3,905,782</b>	<b>3,860,886</b>	<b>44,896</b>	<b>1.15%</b>	<b>4,086,596</b>	<b>4.63%</b>	<b>4,264,882</b>	<b>4.36%</b>	<b>4,360,844</b>	<b>2.25%</b>	<b>4,456,965</b>	<b>2.20%</b>	<b>4,551,648</b>	<b>2.12%</b>
22510 Emergency Program (Tsunami Warning)	550	1,863	(1,313)	-238.81%	570	3.64%	585	2.63%	600	2.56%	620	3.33%	640	3.23%
22921 Building & Plumbing Inspection	109,830	166,809	(56,979)	-51.88%	207,250	88.70%	237,166	14.43%	241,477	1.82%	245,804	1.79%	250,191	1.78%
22926 Building Inspector Vehicle	3,808	2,715	1,093	28.70%	3,946	3.62%	4,044	2.48%	4,097	1.31%	4,149	1.27%	4,217	1.64%
22931 Animal Control Services Contract	151,328	135,444	15,884	10.50%	149,264	-1.36%	149,268	0.00%	149,733	0.31%	149,738	0.00%	149,742	0.00%
<b>OTHER PROTECTION</b>	<b>264,966</b>	<b>304,967</b>	<b>(40,001)</b>	<b>-15.10%</b>	<b>360,460</b>	<b>36.04%</b>	<b>390,478</b>	<b>8.33%</b>	<b>395,307</b>	<b>1.24%</b>	<b>399,691</b>	<b>1.11%</b>	<b>404,150</b>	<b>1.12%</b>
<b>PROTECTIVE SERVICES</b>	<b>11,901,793</b>	<b>11,641,827</b>	<b>259,966</b>	<b>2.18%</b>	<b>12,520,788</b>	<b>5.20%</b>	<b>12,928,270</b>	<b>3.25%</b>	<b>13,343,657</b>	<b>3.21%</b>	<b>13,666,199</b>	<b>2.42%</b>	<b>13,971,600</b>	<b>2.23%</b>
<b>TRANSPORTATION SERVICE</b>														
<b>COMMON SERVICES</b>														
23110 Engineering Administration	608,360	647,441	(39,081)	-6.42%	744,065	22.31%	757,845	1.85%	770,774	1.71%	783,859	1.70%	797,299	1.71%
23121 Engineering Consulting Services	50,000	89,371	(39,371)	-78.74%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
<b>PUBLIC WORKS ADMINISTRATION</b>														
23129 Clerical & Reception-Operation	116,017	128,518	(12,501)	-10.78%	126,145	8.73%	128,455	1.83%	130,604	1.67%	132,812	1.69%	135,052	1.69%
23130 Supervision Operations	347,573	382,366	(34,793)	-10.01%	456,660	31.39%	465,221	1.87%	473,716	1.83%	482,391	1.83%	491,223	1.83%
23134 Small Tools/Equipment/Supplies	45,328	32,603	12,725	28.07%	41,819	-7.74%	42,664	2.02%	43,492	1.94%	44,338	1.95%	45,203	1.95%
23136 Works Yard Maintenance	70,748	86,342	(15,594)	-22.04%	114,299	61.56%	116,291	1.74%	117,896	1.38%	119,558	1.41%	121,198	1.37%
23137 Main Building Maintenance	98,707	151,145	(52,438)	-53.12%	166,773	68.96%	170,164	2.03%	173,378	1.89%	176,650	1.89%	179,989	1.89%
23138 Shop Overhead	96,498	82,903	13,595	14.09%	76,955	-20.25%	78,152	1.56%	79,267	1.43%	80,406	1.44%	81,568	1.45%
23160 General Equipment Maintenance	731,230	693,194	38,036	5.20%	666,224	-8.89%	675,554	1.40%	684,607	1.34%	693,819	1.35%	703,191	1.35%
23161 Vehicle Maintenance & Replacement	14,242	12,068	2,174	15.27%	11,987	-15.83%	12,193	1.72%	12,403	1.72%	12,617	1.73%	12,835	1.73%
23162 Supv Vehicle Mtce & Replacement	30,514	35,196	(4,682)	-15.34%	35,756	17.18%	36,471	2.00%	37,201	2.00%	37,945	2.00%	38,703	2.00%
<b>COMMON SERVICES</b>	<b>2,209,217</b>	<b>2,341,146</b>	<b>(131,929)</b>	<b>-5.97%</b>	<b>2,490,683</b>	<b>12.74%</b>	<b>2,533,010</b>	<b>1.70%</b>	<b>2,573,338</b>	<b>1.59%</b>	<b>2,614,395</b>	<b>1.60%</b>	<b>2,656,261</b>	<b>1.60%</b>
<b>ROAD TRANSPORTATION</b>														
<b>ROADS AND STREETS</b>														
23205 Customer Service Requests-Streets	33,372	25,077	8,295	24.86%	18,198	-45.47%	18,539	1.87%	18,851	1.68%	19,166	1.67%	19,490	1.69%
23210 Small Tools/Supplies-Streets	9,886	34,297	(24,411)	-246.92%	12,226	23.67%	12,441	1.76%	12,638	1.58%	12,839	1.59%	13,046	1.61%
23220 Streets Inspections	71,035	77,330	(6,295)	-8.86%	42,006	-40.87%	42,811	1.92%	43,547	1.72%	44,293	1.71%	45,057	1.72%
23231 Roadway Surfaces Maintenance	636,620	429,012	207,608	32.61%	782,640	22.94%	696,396	-11.02%	709,671	1.91%	723,214	1.91%	737,011	1.91%
23233 Road Allowance Maintenance	278,499	368,740	(90,241)	-32.40%	341,067	22.47%	347,755	1.96%	354,032	1.81%	360,491	1.82%	366,072	1.55%
23234 New Driveway Crossings	22,170	31,777	(9,607)	-43.33%	14,341	-35.31%	14,481	0.98%	14,607	0.87%	14,737	0.89%	14,869	0.90%
23236 Street Sweeping	164,423	240,430	(76,007)	-46.23%	244,174	48.50%	249,093	2.01%	253,892	1.93%	258,778	1.92%	263,755	1.92%
23237 Snow & Ice Removal	192,977	198,377	(5,400)	-2.80%	198,088	2.65%	202,075	2.01%	206,004	1.94%	210,009	1.94%	214,098	1.95%
<b>BRIDGES AND RETAINING WALLS</b>														
23241 Bridges & Retaining Walls	43,655	17,393	26,262	60.16%	80,400	84.17%	25,908	-67.78%	26,426	2.00%	26,955	2.00%	27,494	2.00%
<b>STREET LIGHTING</b>														
23250 Overhead & Decorative Lighting	311,035	278,389	32,646	10.50%	314,181	1.01%	321,783	2.42%	329,571	2.42%	337,548	2.42%	345,719	2.42%
23261 Signs & Traffic Marking	225,557	201,032	24,525	10.87%	242,875	7.68%	247,761	2.01%	252,456	1.89%	257,266	1.91%	262,151	1.90%
23264 Traffic & Railroad Signals	12,748	45,681	(32,933)	-258.34%	10,060	-21.09%	10,261	2.00%	10,466	2.00%	10,676	2.01%	10,889	2.00%
<b>PARKING</b>														
23272 Off-Street Parking	14,500	10,794	3,706	25.56%	14,500	0.00%	14,790	2.00%	15,086	2.00%	15,388	2.00%	15,695	2.00%
<b>OTHER</b>														
23291 Gravel	206,227	106,997	99,230	48.12%	188,940	-8.38%	192,732	2.01%	196,514	1.96%	200,377	1.97%	204,304	1.96%
<b>ROADS &amp; STREETS</b>	<b>2,222,704</b>	<b>2,065,326</b>	<b>157,378</b>	<b>7.08%</b>	<b>2,503,696</b>	<b>12.64%</b>	<b>2,396,826</b>	<b>-4.27%</b>	<b>2,443,761</b>	<b>1.96%</b>	<b>2,491,737</b>	<b>1.96%</b>	<b>2,539,650</b>	<b>1.92%</b>
<b>STORM DRAINAGE</b>														
<b>OPEN DRAINAGE</b>														



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2022-2026 FINANCIAL PLAN**

	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
23311 Ditch, Creek & Dyke Maintenance	100,880	136,327	(35,447)	-35.14%	68,543	-32.05%	69,932	2.03%	71,259	1.90%	72,615	1.90%	73,999	1.91%
<b>STORM SEWERS</b>														
23331 Storm Sewer Maintenance	116,722	173,184	(56,462)	-48.37%	130,436	11.75%	133,060	2.01%	135,548	1.87%	138,098	1.88%	140,688	1.88%
23333 Storm Sewer Pump Station	8,970	176,514	(167,544)	-1867.83%	9,240	3.01%	9,423	1.98%	9,605	1.93%	9,792	1.95%	9,981	1.93%
23335 Storm Sewer Connections	89,360	100,070	(10,710)	-11.99%	121,795	36.30%	144,720	18.82%	147,449	1.89%	150,252	1.90%	153,083	1.88%
<i>STORM DRAINAGE</i>	315,932	586,095	(270,163)	-85.51%	330,014	4.46%	357,135	8.22%	363,861	1.88%	370,757	1.90%	377,751	1.89%
<b>OTHER COMMON SERVICES</b>														
23881 Training Program	39,944	36,897	3,047	7.63%	39,371	-1.43%	40,158	2.00%	40,962	2.00%	41,781	2.00%	42,616	2.00%
23882 Safety	42,376	27,879	14,497	34.21%	29,766	-29.76%	30,365	2.01%	30,958	1.95%	31,562	1.95%	32,178	1.95%
23884 Special Streets Work Orders	8,178	457	7,721	94.41%	2,935	-64.11%	2,950	0.51%	2,964	0.47%	2,979	0.51%	2,994	0.50%
<i>OTHER COMMON SERVICES</i>	90,498	65,234	25,264	27.92%	72,072	-20.36%	73,473	1.94%	74,884	1.92%	76,322	1.92%	77,788	1.92%
<b>OTHER</b>														
23510 PUBLIC TRANSIT	976,629	910,373	66,256	6.78%	1,016,832	4.12%	1,077,555	5.97%	1,119,137	3.86%	1,155,151	3.22%	1,189,806	3.00%
<b>RECOVERIES</b>														
23951 General Overhead Recovery	(875,000)	(875,000)	-	0.00%	(893,000)	2.06%	(910,000)	1.90%	(930,000)	2.20%	(947,000)	1.83%	(967,000)	2.11%
23952 Main Building Expense Recovery	(24,900)	(24,000)	(900)	3.61%	(24,000)	-3.61%	(24,000)	0.00%	(24,000)	0.00%	(24,000)	0.00%	(24,000)	0.00%
23953 Shop Overhead Recovery	(105,700)	(63,911)	(41,789)	39.54%	(107,800)	1.99%	(109,900)	1.95%	(112,100)	2.00%	(114,000)	1.69%	(115,000)	0.88%
23958 Equipment Charges Recovery	(576,300)	(417,386)	(158,914)	27.57%	(587,800)	2.00%	(600,000)	2.08%	(611,000)	1.83%	(623,000)	1.96%	(636,000)	2.09%
23959 Gravel Cost Recovery	(110,000)	(67,556)	(42,444)	38.59%	(112,000)	1.82%	(114,200)	1.96%	(116,500)	2.01%	(118,500)	1.72%	(120,000)	1.27%
<i>RECOVERIES</i>	(1,691,900)	(1,447,852)	(243,148)	14.37%	(1,724,600)	1.93%	(1,758,100)	1.94%	(1,793,600)	2.02%	(1,826,500)	1.83%	(1,862,000)	1.94%
<b>TRANSPORTATION SERVICE</b>	4,123,080	4,520,321	(396,341)	-9.61%	4,688,697	13.72%	4,679,899	-0.19%	4,781,381	2.17%	4,881,862	2.10%	4,979,256	2.00%
<b>ENVIRONMENTAL HEALTH SERVICES</b>														
<b>SOLID WASTE COLLECTION</b>														
24320 Residential Waste Collection	907,500	557,955	349,545	38.52%	928,988	2.37%	945,621	1.79%	963,701	1.91%	982,125	1.91%	1,000,905	1.91%
24322 Solid Waste Containers Purchase & Mtce	7,812	97,652	(89,840)	-1150.02%	15,500	98.41%	15,500	0.00%	15,500	0.00%	15,500	0.00%	15,500	0.00%
24323 Solid Waste Disposal Fees	491,270	380,101	111,169	22.63%	525,000	6.87%	575,000	9.52%	586,500	2.00%	598,230	2.00%	610,195	2.00%
24324 City Facility Solid Waste Collection	48,514	8,390	40,124	82.71%	12,000	-75.26%	12,240	2.00%	12,485	2.00%	12,734	1.99%	12,989	2.00%
<b>ENVIRONMENTAL HEALTH</b>	1,455,096	1,044,097	410,999	28.25%	1,481,488	1.81%	1,548,361	4.51%	1,578,186	1.93%	1,608,589	1.93%	1,639,589	1.93%
<b>PUBLIC HEALTH</b>														
25161 Cemetery Maintenance	16,004	10,133	5,871	36.68%	16,239	1.47%	16,485	1.51%	16,736	1.52%	16,991	1.52%	17,251	1.53%
25162 Interments	37,577	49,873	(12,296)	-32.72%	39,274	4.52%	40,059	2.00%	40,861	2.00%	41,678	2.00%	42,511	2.00%
25163 Memorial Marker Installation	15,125	24,314	(9,189)	-60.75%	24,353	61.01%	24,844	2.02%	25,321	1.92%	25,809	1.93%	26,308	1.93%
<i>CEMETERIES</i>	68,706	84,320	(15,614)	-22.73%	79,866	16.24%	81,388	1.91%	82,918	1.88%	84,478	1.88%	86,070	1.88%
<b>PUBLIC HEALTH</b>	68,706	84,320	(15,614)	-22.73%	79,866	16.24%	81,388	1.91%	82,918	1.88%	84,478	1.88%	86,070	1.88%
<b>DEVELOPMENT SERVICES</b>														
26129 Planning Administration	572,510	503,750	68,760	12.01%	662,860	15.78%	674,531	1.76%	685,774	1.67%	697,268	1.68%	708,949	1.68%
26132 Consulting Services - OCP - Somass	75,000	-	75,000	100.00%	350,000	366.67%	200,000	-	-	-	-	-	-	
<i>RESEARCH AND PLANNING</i>	647,510	503,750	143,760	22.20%	1,012,860	56.42%	874,531	-13.66%	685,774	-21.58%	697,268	1.68%	708,949	1.68%
26234 Business Development	80,000	113,853	(33,853)	-42.32%	80,000	0.00%	80,000	0.00%	80,000	0.00%	80,000	0.00%	80,000	0.00%
26235 Economic Development	526,635	539,237	(12,602)	-2.39%	404,138	-23.26%	388,988	-3.75%	393,249	1.10%	400,424	1.82%	407,483	1.76%
26237 Community Serv-Community Inv Program	33,200	8,135	25,065	75.50%	33,200	0.00%	33,200	0.00%	33,200	0.00%	33,200	0.00%	33,200	0.00%
26238 Community Serv-Community Engagement	500	0	500	100.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
<i>COMMUNITY DEVELOPMENT</i>	640,335	661,226	(20,891)	-3.26%	517,838	-19.13%	502,688	-2.93%	506,949	0.85%	514,124	1.42%	521,183	1.37%
26701 Alberni Harbour Quay Overhead	18,000	18,444	(444)	-2.47%	18,360	2.00%	18,727	2.00%	19,102	2.00%	19,484	2.00%	19,873	2.00%
26770 Harbour Quay - Buildings Maintenance	101,809	72,403	29,406	28.88%	143,727	41.17%	146,000	1.58%	148,168	1.48%	150,389	1.50%	152,639	1.50%
<i>ALBERNI HARBOUR QUAY</i>	119,809	90,847	28,962	24.17%	162,087	35.29%	164,727	1.63%	167,270	1.54%	169,873	1.56%	172,512	1.55%
<b>OTHER ENVIRONMENTAL DEVELOPMENT</b>														
26810 Security Lighting Incentive Program	25,000	-	25,000	100.00%	25,000	0.00%	-	-100.00%	-	-	-	-	-	
26911 Chamber of Commerce Visitor Centre	88,285	85,688	2,597	2.94%	89,167	1.00%	90,059	1.00%	90,900	0.93%	90,900	0.00%	92,000	1.21%
<i>OTHER</i>	113,285	85,688	27,597	24.36%	114,167	0.78%	90,059	-21.12%	90,900	0.93%	90,900	0.00%	92,000	1.21%
<b>ENVIRONMENTAL DEVELOPMENT</b>	1,520,939	1,341,510	179,429	11.80%	1,806,952	18.81%	1,632,005	-9.68%	1,450,893	-11.10%	1,472,165	1.47%	1,494,644	1.53%







**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2022-2026 FINANCIAL PLAN**

	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
28193 Banking Service Charges	6,500	8,448	(1,948)	-29.96%	8,000	23.08%	8,100	1.25%	8,200	1.23%	8,300	1.22%	8,400	1.20%
FINANCING & BANK FEES	227,171	216,406	10,765	4.74%	224,958	-0.97%	225,058	0.04%	225,158	0.04%	225,258	0.04%	225,358	0.04%
<b>TOTAL OPERATIONS AND DEBT SERVICING</b>	<b>30,307,461</b>	<b>29,033,987</b>	<b>1,274,374</b>	<b>4.20%</b>	<b>32,717,741</b>	<b>7.95%</b>	<b>33,312,029</b>	<b>1.82%</b>	<b>34,020,141</b>	<b>2.13%</b>	<b>34,746,840</b>	<b>2.14%</b>	<b>35,395,759</b>	<b>1.87%</b>
<b>TRANSFERS TO RESERVES</b>														
28910 Debt Reserve Fund Transfer	15,000	15,000	-	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
28222 Transfer to Equipment Replacement	34,000	34,000	-	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%
28230 Parks and Rec Reserve (NMC contribution)	148,926	148,926	-	0.00%	-	-100.00%	-	-	-	-	-	-	-	-
28230 Transfer to Capital Works Reserve	289,652	289,652	-	0.00%	70,000	-75.83%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
RESERVE TRANSFERS	487,578	487,578	-	0.00%	119,000	-75.59%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%
<b>TRANSFERS TO GENERAL CAPITAL RES.</b>														
28220 Projects TBD Council Direction	-	-	-	-	-	-	(895,671)	-	(27,171)	-96.97%	604,737	-2325.67%	2,852,133	371.63%
Administration	-	-	-	-	-	-	-	-	-	-	-	-	250,000	-
Fire Department	183,000	183,000	-	0.00%	80,000	-56.28%	50,000	-37.50%	-	-100.00%	85,000	-	-	-100.00%
Transportation Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Paving and Road Construction	100,000	100,000	-	0.00%	-	-100.00%	-	-	1,050,000	-	1,050,000	0.00%	33,000	-96.86%
Traffic Upgrades	47,000	47,000	-	0.00%	27,000	-42.55%	52,000	92.59%	150,000	188.46%	150,000	0.00%	-	-100.00%
Storm Drains	112,500	112,500	-	0.00%	150,000	33.33%	380,000	153.33%	380,000	0.00%	380,000	0.00%	-	-100.00%
Other Public Works Projects	75,000	75,000	-	0.00%	-	-100.00%	-	-	-	-	-	-	-	-
Parks	25,000	25,000	-	0.00%	47,167	88.67%	1,329,911	2719.58%	78,030	-94.13%	79,590	2.00%	81,182	2.00%
Cultural Services	309,500	309,500	-	0.00%	30,000	-90.31%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
Parks, Recreation and Heritage	581,000	581,000	-	0.00%	367,000	-36.83%	250,000	-31.88%	250,000	0.00%	250,000	0.00%	250,000	0.00%
TOTAL GENERAL CAPITAL TRANSFERS	1,433,000	1,433,000	-	0.00%	701,167	-51.07%	1,196,240	70.61%	1,910,859	59.74%	2,629,327	37.60%	3,496,315	32.97%
<b>OTHER SERVICES</b>														
<b>OTHER BUDGET CONSIDERATIONS</b>														
29911 Contingency Funds	2,536,000	873,499	1,662,501	65.56%	200,000	-92.11%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
OTHER BUDGET CONSIDERATIONS	2,536,000	873,499	1,662,501	65.56%	200,000	-92.11%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
<b>TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY</b>	<b>34,764,039</b>	<b>31,828,064</b>	<b>2,936,875</b>	<b>8.45%</b>	<b>33,737,908</b>	<b>-2.95%</b>	<b>34,827,269</b>	<b>3.23%</b>	<b>36,250,000</b>	<b>7.45%</b>	<b>37,695,167</b>	<b>8.23%</b>	<b>39,211,074</b>	<b>8.17%</b>
<b>TRANSFERS TO RESERVE ALLOWANCES</b>														
28211 Transfers to Reserve Allowances	400,000	400,000	-	0.00%	1,009,195	152.30%	400,000	-60.36%	400,000	0.00%	400,000	0.00%	400,000	0.00%
<b>TAXES COLLECTED FOR OTHERS</b>														
<b>REGIONAL DISTRICT</b>														
28410 Alberni-Clayoquot Regional District	1,372,574	1,462,475	(89,901)	-6.55%	1,491,725	8.68%	1,506,642	1.00%	1,521,709	1.00%	1,536,926	1.00%	1,552,295	1.00%
<b>SCHOOL DISTRICTS</b>														
28811 Non-Residential School Tax	1,874,170	1,929,198	(55,028)	-2.94%	1,749,007	-6.68%	1,783,987	2.00%	1,819,667	2.00%	1,856,060	2.00%	1,893,181	2.00%
28812 Residential School Tax	3,166,722	4,074,089	(907,367)	-28.65%	4,380,106	38.32%	4,467,708	2.00%	4,557,062	2.00%	4,648,204	2.00%	4,741,168	2.00%
<b>REGIONAL GOVERNMENTS</b>														
28820 Alberni-Clayoquot Regional Hosp District	700,665	671,425	29,240	4.17%	680,000	-2.95%	686,800	1.00%	693,668	1.00%	700,605	1.00%	707,611	1.00%
<b>JOINT BOARDS AND COMMISSIONS</b>														
28830 Municipal Finance Authority	700	706	(6)	-0.92%	700	0.00%	700	0.00%	700	0.00%	700	0.00%	700	0.00%
28831 BC Assessment	181,000	187,634	(6,634)	-3.67%	182,810	1.00%	184,638	1.00%	186,484	1.00%	188,349	1.00%	190,000	0.88%
TAXES COLLECTED FOR OTHERS	7,295,831	8,325,528	(1,029,697)	-14.11%	8,484,348	16.29%	8,630,475	1.72%	8,779,290	1.72%	8,930,844	1.73%	9,084,955	1.73%
<b>GENERAL FUND EXPENDITURE</b>	<b>42,459,870</b>	<b>40,553,592</b>	<b>1,907,178</b>	<b>4.49%</b>	<b>43,231,451</b>	<b>1.82%</b>	<b>43,857,744</b>	<b>1.45%</b>	<b>45,429,290</b>	<b>3.58%</b>	<b>47,026,011</b>	<b>3.51%</b>	<b>48,696,029</b>	<b>3.55%</b>



**CITY OF PORT ALBERNI  
SEWER FUND - REVENUE & EXPENSES  
2022-2026 FINANCIAL PLAN**

	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
<b>SALES OF SERVICE</b>														
94421 Sewer Fees	3,111,167	2,817,217	(293,950)	-9.45%	3,235,614	4.00%	3,381,216	4.50%	3,534,047	4.52%	3,675,409	4.00%	3,840,803	4.50%
94431 Sewer Connections	40,052	-	(40,052)	-100.00%	80,000	99.74%	83,600	4.50%	87,379	4.52%	90,874	4.00%	94,963	4.50%
94432 Service Charges Sundry	3,976	-	(3,976)	-100.00%	5,000	25.75%	5,225	4.50%	5,461	4.52%	5,680	4.00%	5,935	4.50%
94433 User Charges	18,293	87,063	68,770	375.94%	20,000	9.33%	20,900	4.50%	21,845	4.52%	22,718	4.00%	23,741	4.50%
<b>OTHER SERVICES</b>														
94441 Sewage Disposal Fees	12,981	73,402	60,421	465.46%	70,000	439.25%	73,150	4.50%	76,456	4.52%	79,515	4.00%	83,093	4.50%
<b>SALES OF SERVICE</b>	<b>3,186,469</b>	<b>2,977,682</b>	<b>(208,787)</b>	<b>-6.55%</b>	<b>3,410,614</b>	<b>7.03%</b>	<b>3,564,091</b>	<b>4.50%</b>	<b>3,725,188</b>	<b>4.52%</b>	<b>3,874,196</b>	<b>4.00%</b>	<b>4,048,535</b>	<b>4.50%</b>
<b>OTHER REVENUE FROM OWN SOURCE</b>														
95590 Interest Income	12,000	27,352	15,352	127.93%	24,000	100.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%
95611 Sewer Penalty	20,000	36,990	16,990	84.95%	35,000	75.00%	36,400	4.00%	38,045	4.52%	39,765	4.52%	41,562	4.52%
91210 Sewer Local Improvement Charges	3,200	-	(3,200)	-100.00%	1,000	-68.75%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
<b>OTHER REVENUE</b>	<b>35,200</b>	<b>64,342</b>	<b>29,142</b>	<b>82.79%</b>	<b>60,000</b>	<b>70.45%</b>	<b>61,400</b>	<b>2.33%</b>	<b>63,045</b>	<b>2.68%</b>	<b>64,765</b>	<b>2.73%</b>	<b>66,562</b>	<b>2.78%</b>
<b>OTHER TRANSFERS</b>														
99110 Transfer from Capital Reserve-Gas Tax	46,000	46,000	-	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%
99111 Transfers from Reserves & Allowances	292,000	292,000	-	0.00%	-	-100.00%	-	-	-	-	-	-	-	-
99114 Operating Funds from Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-
99211 Contribution (To) From General Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>SEWER FUND REVENUE</b>	<b>3,559,669</b>	<b>3,380,023</b>	<b>(179,646)</b>	<b>-5.05%</b>	<b>3,516,614</b>	<b>-1.21%</b>	<b>3,671,491</b>	<b>4.40%</b>	<b>3,834,234</b>	<b>4.43%</b>	<b>3,984,961</b>	<b>3.93%</b>	<b>4,161,097</b>	<b>4.42%</b>
<b>ADMINISTRATION</b>														
104210 Sewer Administration & Other	375,037	397,523	22,486	6.00%	457,418	21.97%	463,741	1.38%	470,164	1.39%	476,688	1.39%	483,316	1.39%
<b>ENGINEERING SERVICES</b>														
104221 Consulting Services	31,000	4,035	(26,965)	-86.98%	34,500	11.29%	35,035	1.55%	35,578	1.55%	36,130	1.55%	36,691	1.55%
<b>SEWER SYSTEM ADMINISTRATION</b>														
104233 Customer Service Requests	130,450	68,459	(61,991)	-47.52%	68,132	-47.77%	69,257	1.65%	70,823	2.26%	72,091	1.79%	73,376	1.78%
104236 Small Tools/Equipment/Supplies	8,899	7,401	(1,498)	-16.83%	9,318	4.71%	9,494	1.89%	9,674	1.90%	9,858	1.90%	10,045	1.90%
<b>SEWER COLLECTION SYSTEM</b>														
104240 Sewage Collection System Main	126,772	117,534	(9,238)	-7.29%	118,952	-6.17%	121,334	2.00%	123,665	1.92%	125,848	1.77%	128,073	1.77%
104241 Sewer Service Connections	216,560	132,107	(84,453)	-39.00%	179,509	-17.11%	183,174	2.04%	186,815	1.99%	190,092	1.75%	193,432	1.76%
<b>SEWER LIFT STATIONS</b>														
104260 Sewage Lift Stations	170,102	444,712	274,610	161.44%	270,077	58.77%	275,338	1.95%	280,624	1.92%	285,783	1.84%	291,044	1.84%
<b>SEWER TREATMENT AND DISPOSAL</b>														
104280 Sewage Treatment	319,086	364,180	45,094	14.13%	351,615	10.19%	357,454	1.66%	363,351	1.65%	369,612	1.72%	375,999	1.73%
<b>OTHER COMMON SERVICES</b>														
104294 Special Work Orders	2,000	-	(2,000)	-100.00%	1,000	-50.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
<b>SEWER SYSTEM</b>	<b>1,379,906</b>	<b>1,535,952</b>	<b>156,046</b>	<b>11.31%</b>	<b>1,490,521</b>	<b>8.02%</b>	<b>1,515,827</b>	<b>1.70%</b>	<b>1,541,694</b>	<b>1.71%</b>	<b>1,567,102</b>	<b>1.65%</b>	<b>1,592,976</b>	<b>1.65%</b>
<b>FISCAL SERVICES</b>														
<b>DEBT</b>														
108120 Interest Payments On Debentures	344,613	204,703	(139,911)	-40.60%	356,680	3.50%	452,305	26.81%	452,305	0.00%	452,305	0.00%	452,305	0.00%
108130 Principal Payments On Debentures	317,423	249,316	(68,107)	-21.46%	212,215	-33.14%	413,659	94.92%	413,659	0.00%	413,659	0.00%	413,659	0.00%
<b>TOTAL DEBT</b>	<b>662,036</b>	<b>454,019</b>	<b>(208,017)</b>	<b>-31.42%</b>	<b>568,895</b>	<b>-14.07%</b>	<b>865,964</b>	<b>52.22%</b>	<b>865,964</b>	<b>0.00%</b>	<b>865,964</b>	<b>0.00%</b>	<b>865,964</b>	<b>0.00%</b>
<b>TRANSFER TO FUNDS AND RESERVES</b>														
108220 Transfer To Sewer Capital Fund	892,000	892,000	-	0.00%	1,455,198	63.14%	775,000	-46.74%	1,300,000	67.74%	1,300,000	0.00%	1,300,000	0.00%
108910 Debt Reserve Fund Transfer	2,000	2,000	-	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
108211 Transfer to Reserves & Allowances	-	-	-	-	-	-	-	-	-	-	0	0	0	
108920 Transfer to Infrastructure Capital Reserve	623,727	496,053	(127,674)	-20.47%	-	-100.00%	512,700	-	124,576	-75.70%	249,895	100.60%	400,157	60.13%
<b>TRANSFERS</b>	<b>1,517,727</b>	<b>1,390,053</b>	<b>(127,674)</b>	<b>-8.41%</b>	<b>1,457,198</b>	<b>-3.99%</b>	<b>1,289,700</b>	<b>-11.49%</b>	<b>1,426,576</b>	<b>10.61%</b>	<b>1,551,895</b>	<b>8.78%</b>	<b>1,702,157</b>	<b>9.68%</b>
<b>FISCAL SERVICES</b>	<b>2,179,763</b>	<b>1,844,071</b>	<b>(335,692)</b>	<b>-15.40%</b>	<b>2,026,093</b>	<b>-7.05%</b>	<b>2,155,664</b>	<b>6.40%</b>	<b>2,292,540</b>	<b>6.35%</b>	<b>2,417,859</b>	<b>5.47%</b>	<b>2,568,121</b>	<b>6.21%</b>
<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-100.00%</b>	<b>-</b>	<b>-100.00%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SEWER FUND EXPENSES</b>	<b>3,559,669</b>	<b>3,380,023</b>	<b>(179,646)</b>	<b>-5.05%</b>	<b>3,516,614</b>	<b>-1.21%</b>	<b>3,671,491</b>	<b>4.40%</b>	<b>3,834,234</b>	<b>4.43%</b>	<b>3,984,961</b>	<b>3.93%</b>	<b>4,161,097</b>	<b>4.42%</b>



**CITY OF PORT ALBERNI  
WATER FUND - REVENUE & EXPENSES  
2022-2026 FINANCIAL PLAN**

	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
<b>SALES OF SERVICE</b>														
54421 Metered Sales	3,951,843	3,491,367	(460,476)	-11.65%	3,549,814	-10.17%	3,727,304	5.00%	3,857,760	3.50%	3,992,782	3.50%	4,132,529	3.50%
54431 Connections	44,729	1,158	(43,571)	-97.41%	54,386	21.59%	54,386	0.00%	54,386	0.00%	54,386	0.00%	54,386	0.00%
54432 Turn-On Charges	421	1,386	965	229.18%	1,500	256.25%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
54433 Service Charges Sundry	11,248	15,768	4,520	40.19%	50,000	344.54%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
<i>SALES OF SERVICE</i>	<b>4,008,241</b>	<b>3,509,678</b>	<b>(498,562)</b>	<b>-12.44%</b>	<b>3,655,700</b>	<b>-8.80%</b>	<b>3,833,190</b>	<b>4.86%</b>	<b>3,963,646</b>	<b>3.40%</b>	<b>4,098,668</b>	<b>3.41%</b>	<b>4,238,415</b>	<b>3.41%</b>
<b>OTHER REVENUE FROM OWN SOURCE</b>														
55590 Other Interest	13,300	15,707	2,407	18.10%	31,930	140.08%	31,930	0.00%	31,930	0.00%	31,930	0.00%	31,930	0.00%
55611 Water Penalty	28,000	40,582	12,582	44.93%	35,000	25.00%	35,000	0.00%	35,000	0.00%	35,000	0.00%	35,000	0.00%
<i>OTHER REVENUE</i>	<b>41,300</b>	<b>56,289</b>	<b>14,989</b>	<b>36.29%</b>	<b>66,930</b>	<b>62.06%</b>	<b>66,930</b>	<b>0.00%</b>	<b>66,930</b>	<b>0.00%</b>	<b>66,930</b>	<b>0.00%</b>	<b>66,930</b>	<b>0.00%</b>
<b>WATER FUND REVENUE</b>	<b>4,049,541</b>	<b>3,565,967</b>	<b>(483,573)</b>	<b>-11.94%</b>	<b>3,722,630</b>	<b>-8.07%</b>	<b>3,900,120</b>	<b>4.77%</b>	<b>4,030,576</b>	<b>3.34%</b>	<b>4,165,598</b>	<b>3.35%</b>	<b>4,305,345</b>	<b>3.35%</b>
<b>WATER SUPPLY SYSTEM ADMINISTRATION</b>														
64110 Water Administration & Other	354,997	367,626	(12,629)	-3.56%	451,872	27.29%	460,807	1.98%	469,878	1.97%	481,041	2.38%	492,461	2.37%
<b>ENGINEERING SERVICES</b>														
64121 Engineering Consulting Services	30,000	3,904	26,096	86.99%	120,000	300.00%	30,000	-75.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
<b>WATER SYSTEM ADMINISTRATION</b>														
64133 Customer Service Requests	99,443	103,001	(3,558)	-3.58%	104,484	5.07%	106,681	2.10%	108,712	1.90%	110,714	1.84%	112,732	1.82%
64136 Small Tools/Equipment/Supplies	12,261	8,086	4,175	34.05%	9,750	-20.48%	9,750	0.00%	9,750	0.00%	9,750	0.00%	9,750	0.00%
<b>SERVICE OF SUPPLY</b>														
64141 Supply Inspection & Operation	219,175	114,425	104,750	47.79%	127,740	-41.72%	130,283	1.99%	132,807	1.94%	134,896	1.57%	137,349	1.82%
<b>PUMPING</b>														
64161 Pumping Inspection & Operation	295,627	252,045	43,582	14.74%	249,045	-15.76%	252,575	1.42%	256,062	1.38%	259,496	1.34%	262,992	1.35%
<b>TRANSMISSION &amp; DISTRIBUTION</b>														
64181 Transmission/Distribution System	273,433	329,937	(56,504)	-20.66%	317,799	16.23%	322,434	1.46%	326,874	1.38%	331,413	1.39%	336,046	1.40%
64183 Connections	211,500	226,999	(15,499)	-7.33%	265,565	25.56%	269,990	1.67%	274,064	1.51%	278,245	1.53%	282,490	1.53%
64185 Meters	219,230	139,553	79,677	36.34%	144,272	-34.19%	145,585	0.91%	146,579	0.68%	147,710	0.77%	148,871	0.79%
64187 Hydrants	45,003	85,674	(40,671)	-90.37%	91,644	103.64%	93,082	1.57%	94,490	1.51%	95,930	1.52%	97,399	1.53%
<i>WATER SUPPLY SYSTEM</i>	<b>1,760,669</b>	<b>1,631,249</b>	<b>129,420</b>	<b>7.35%</b>	<b>1,882,171</b>	<b>6.90%</b>	<b>1,821,187</b>	<b>-3.24%</b>	<b>1,849,216</b>	<b>1.54%</b>	<b>1,879,195</b>	<b>1.62%</b>	<b>1,910,090</b>	<b>1.64%</b>
<b>FISCAL SERVICES</b>														
<b>DEBT</b>														
68120 Interest Payments On Debentures	44,000	44,000	-	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68130 Principal Payments On Debentures	38,743	38,743	-	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
<i>DEBT</i>	<b>82,743</b>	<b>82,743</b>	<b>-</b>	<b>0.00%</b>	<b>82,743</b>	<b>0.00%</b>	<b>82,743</b>	<b>0.00%</b>	<b>82,743</b>	<b>0.00%</b>	<b>82,743</b>	<b>0.00%</b>	<b>82,743</b>	<b>0.00%</b>
<b>TRANSFERS TO FUNDS AND RESERVES</b>														
68220 Transfers To Water Capital Fund	750,000	750,000	-	0.00%	473,000	-36.93%	1,613,000	241.01%	1,350,000	-16.31%	1,350,000	0.00%	1,350,000	0.00%
68230 Transfer to(from) Infrastructure Capital Reserve	1,452,829	1,098,675	354,153	24.38%	1,284,256	-11.60%	382,730	-70.20%	748,157	95.48%	853,200	14.04%	962,052	12.76%
68910 Debt Reserve Fund Transfer	3,300	3,300	-	0.00%	460	-86.06%	460	0.00%	460	0.00%	460	0.00%	460	0.00%
<b>FISCAL SERVICES</b>	<b>2,288,872</b>	<b>1,934,718</b>	<b>354,153</b>	<b>15.47%</b>	<b>1,840,459</b>	<b>-19.59%</b>	<b>2,078,933</b>	<b>12.96%</b>	<b>2,181,360</b>	<b>4.93%</b>	<b>2,286,403</b>	<b>4.82%</b>	<b>2,395,255</b>	<b>4.76%</b>
<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>WATER FUND EXPENSE</b>	<b>4,049,541</b>	<b>3,565,967</b>	<b>483,573</b>	<b>11.94%</b>	<b>3,722,630</b>	<b>-8.07%</b>	<b>3,900,120</b>	<b>4.77%</b>	<b>4,030,576</b>	<b>3.34%</b>	<b>4,165,598</b>	<b>3.35%</b>	<b>4,305,345</b>	<b>3.35%</b>

## 2021 and prior years capital projects (unaudited)

Legend	
<span style="background-color: #d9ead3; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span>	Projects that are planned for completion in 2022
<span style="background-color: #d9ead3; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span>	Projects that are beyond planned stage and are being actioned with certainty to be completed in 2022
<span style="background-color: #f4cccc; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span>	Planning occurring in 2022 - completion in 2022/2023
<span style="background-color: #fff2cc; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span>	Complete
<span style="background-color: #d9ead3; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span>	Available for future capital projects
<span style="background-color: #f4cccc; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span>	Awaiting Development to complete

ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
<b>Administration</b>						
485332	19001	Mapping and GIS Software (Asset Mgmt. Planning)	-	13,010	13,010	Project to start in 2022 with Engineering GIS project
485553	21003	Asset Management implementation	16,976	60,000	43,024	Project paused - Contract work with the ACRD stopped
485554	21004	Printer renewal - city wide	19,434	80,000	60,566	Project will be completed by mid 2022
485555	21005	ERP - Process improvements	-	30,000	30,000	Project will be completed in 2022 - payroll system upgrades
485532		Welcome Sign	-	25,000	25,000	Project plan to be finalized and timeline required
485600	20097	Community Policing Building	374,966	1,025,000	650,034	In progress - Contract award in process and completion in 2022
<b>Fire</b>						
485351	19003	19 - Firehall - Structural Prep	-	88,000	88,000	To be completed in 2022
485340	21001	Replace 1991 Pumper Truck #1	387,000	890,645	503,645	Delivery scheduled for 2022
<b>Transportation</b>						
485557	21008	Replace 2012 Int'l Flusher/Vac Truck #435	-	406,000	406,000	Ordered - Arriving in 2022
485558	21009	Replace 2005 VOLVO TANDEM GRAVEL TRUCK #264	-	196,707	196,707	Ordered - Arriving in 2022
485560	21011	Replace 2007 Volvo Tandem Dump Truck #265	-	196,707	196,707	Ordered - Arriving in 2022
485561	21012	Replace 2005 Ford F350 W/Comp Body #520	-	120,532	120,532	Ordered - Arriving in 2022
<b>Paving</b>						
485409	17415	Harbour Rd Argyle to Dunbar	8,789	50,000	41,211	Work on hold to be coordinated with Quays - build 2022
485447	18415	6th Ave-Melrose to Bruce	-	280,000	280,000	CPA staff designing at this time
485336	20003	6th Ave - Argyle to Angus St	-	50,000	50,000	2022 Designed/Approved, PW construct April-August
485566	21031	Rail Crossing - Strathern & Dunbar	4,743	150,000	145,257	2022 Lathom and possibly Strathern depending on cost
485567	21032	Redford & 10th Ave intersection - associated w/ signal repairs	-	35,000	35,000	Work to be completed in 2022
<b>Traffic Upgrades</b>						
485568	21033	Redford & 10th Ave intersection - signals & looping	-	20,000	20,000	Work to be completed in 2022
<b>Storm</b>						
485361	18417	6th Ave-Melrose to Bruce (moved 2021 budget)	-	400,000	400,000	CPA staff designing at this time
485523	20008	6th Ave- Argyle St Angus St 150 m (ptp wtr st san)	5,178	100,000	94,822	2022 Designed/Approved, PW construct April-August
485524	20009	Relining program Multiple 6th Ave-Montrose to Melrose	-	300,000	300,000	Work to be completed in 2022 with 565438
485525	20010	6th Ave-Argyle to Angus 145m (ptp, wtr, st)	-	60,000	60,000	2022 Designed/Approved, PW construct April-August
485570	21035	Storm Main replacements	-	100,000	100,000	2022 improve drainage at Thunderbird water
485571	21036	Margaret St Storm Pump Upgrade	-	225,000	225,000	2021 1 pump rebuilt, 2022 other pump being rebuilt on budget
<b>PW Other</b>						
485573	21014	City Hall Window replacement	-	80,000	80,000	RFP to be issue in coming months - complete in 2022
485574	21015	RCMP Storage requirements	-	20,000	20,000	Project plan finalized and work to be complete in 2022

ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
485586	21024	Child Care Spaces - Grant	262,683	2,900,000	2,637,317	Completion likely in 2023
<b>Cultural Services</b>						
485534	20019	McLean Mill Capital Projects	22,866	60,000	37,134	Annual Historical Zone funding - per consultant report
485577	21018	McLean Mill Septic upgrades	-	249,500	249,500	Consultants report to guide - actioned in 2022
485579	21021	McLean Mill Capital Projects - Heritage	13,125	120,000	106,875	Annual Historical Zone funding - per consultant report
<b>PRH (Parks)</b>						
485310	15482	Clock Tower Repair/Removal Plan	84,114	505,672	421,558	Work to be completed in 2022
485535	20020	20 - Aquatic Centre pool - PRH - supplies	74,507	100,000	25,493	Work to be completed in 2022
485539	20026	Multiplex sum equipment	7,585	19,640	12,055	Safety equipment purchase outstanding - done in 2022
485542	20029	Connect The Quays	227,592	4,000,000	3,772,408	Construction begins in 2022
485548	21010	Linking the Roger Creek Trail	17,970	25,000	7,030	Complete engineering in 2022
485580	21022	Aquatic Centre Pool Repairs	-	25,000	25,000	Work to be completed in 2022
485582	21062	Multiplex Dehumidifier-Desiccant Wheel	-	44,000	44,000	Complete in 2022
485588	21067	Bear proof waste storage	-	25,800	25,800	To be completed in 2022
485549	21020	Train Station Seismic upgrades	68,688	490,000	421,312	Complete in 2022 - add 2022 funding (\$200K)
<b>Facilities Upgrade</b>						
485589	21068	Echo Canopy and Siding	-	10,000	10,000	Complete in 2022
		Curling Rink ice plant contribution	-	40,000	40,000	Curling Club to source additional funding
<b>Sewer Capital</b>						
565431	14010	Sewage Treatment Plant Upgrade SPF	38,321,490	41,000,000	2,678,510	Completion in 2022 - Undertake in late spring/early summer
565420	18603	6th Ave-Melrose to Bruce 240m	-	50,000	50,000	CPA staff designing at this time
565438	20088	Johnston Rd Elizabeth to Gertrude 120m 300mm Reline	1,808	95,000	93,192	Consolidated in tender with 485524 in 2022
565439	20089	Harbour Rd/Bruce St Outfall Reline	140	100,000	99,860	2022 tender, coordinate with project 21035
565441	20091	6th Ave Argyle St. To Angus St 150m (ptp,st,sani,wtr)	4,136	90,000	85,864	2022 Designed/Approved, PW construct April-August
565445	20095	SCADA upgrade	21,596	75,000	53,404	In Progress with IT and Consultants
565447	21039	Small Capital Main Replacements \$26K, signage \$6K, monitoring equipment \$68K	-	100,000	100,000	2022 CSO's and Bruce/Harbour repairs
565448	21041	CSO consulting	-	80,000	80,000	To be completed in 2022
<b>Water Capital</b>						
525436	20096	New Twin Main Ph 4 (church St./16th Ave to Montrose St./15th Ave)	519,856	1,000,000	480,144	2022 design, 2023 construction
525435	20085	SCADA Software Upgrade	24,640	75,000	50,360	In Progress with IT and Consultants
525438	21042	Dead Ends & Distribution Upgrades	-	100,000	100,000	2022 Design submitted to VIHA for approval (Regina & Argyle)
525439	21043	6th Ave - Argyle to Angus Streets	20,975	150,000	129,025	2022 Designed/Approved, PW construct April-August
525437	21030	Cowichan Reservoir to Burde St. New Twin Main Ph 5	375,589	1,386,000	1,010,411	Built 2021/2 - completion April 2022
525441	21045	6th Ave - Melrose to Bruce 240	-	100,000	100,000	CPA staff designing at this time
525442	21046	Burde St-7th Ave to 10th Ave 300m 150mm PVC	28,928	150,000	121,072	2022 Tender closes March
525443	21047	Burde St Regulator Replacement	-	200,000	200,000	2022 Tender closes March
<b>Completed project Listing</b>						
485330	18407	Purchases/Equipment Replacement Asset Finda CMMS	397,115	550,000	152,885	Complete
485552	21002	Computer Equipment Replacement	68,200	68,200	-	Complete
485599	21072	WFP Land purchase	5,501,340	5,501,340	-	Complete
485556	21006	Replace Holmatro Hydraulic Tools	50,280	55,000	4,720	Complete
485547	20174	Replace 2007 Ford Ranger Pick up #171	39,510	33,600	(5,910)	Complete
485559	21007	Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154	34,088	32,000	(2,088)	Complete
485562	21013	Replace 2006 Ford F550 Haul All #613	149,618	149,618	-	Complete

ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
485339	20006	10th Ave/ Roger St. Traffic Signal Controller Replacement	25,294	31,000	5,706	Complete
485546	21040	Emergency ESS Trailer	36,081	36,081	(0)	Complete
485325	18424	Millstone Park Completion	7,316	25,000	17,685	Complete
485486	19039	McLean Mill Water Quality	17,204	30,000	12,796	Complete
485360	18433/19051	McLean Mill Dam Structural Upgrade	408,828	373,000	(35,828)	Complete
485374	19059	Multiplex - Replace Lighting -LED	179,840	210,000	30,160	Complete
485575	21016	RCMP Fume hood	1,582	7,000	5,418	Complete
485538	20025	Echo Park Cameras	10,897	15,000	4,103	Complete
485541	20028	Uplands DCC Playground Purchase	90,982	86,000	(4,982)	Complete
485368	19052	Bob Dailey Support Posts Repair	53,671	100,000	46,329	Complete
485372	19055	Multiplex Condenser	205,950	240,000	34,050	Complete
485581	21023	Echo Field House Furnace #3	6,100	7,000	900	Complete
485550	21060	Echo HVAC unit Replacement	14,900	16,000	1,100	Complete
485551	21061	Zamboni battery replacement	18,107	16,000	(2,107)	Complete
485587	21066	Multiplex boiler - water heater	32,200	32,200	-	Complete
485591	21070	Aquatic Centre Pool Compressor	9,000	9,000	-	Complete
485585	21065	Multiplex Floor Scrubber	11,979	14,000	2,021	Complete
485592	21071	Multiplex HVAC Upper Lobby	15,900	16,000	100	Complete
525410	19073	Morton St-9th Ave to 10th Ave	181,873	75,000	(106,873)	Complete
525417	19081	China Creek intake upgrades	41,047	50,000	8,953	Complete
525419	19085	New Burde St Pumpstation	482,183	500,000	17,817	Complete
565414	19091	China Ck Rd to Church St Alley 75m	29,540	40,000	10,460	Complete
565415	19092	Neill St to Durant St Lane 40m	18,354	25,000	6,646	Complete
485526	20011	Melrose St. - 6th Ave to 8th Ave (ptp, st, Sani)	126,548	370,000	243,452	Complete
525431	18504	6th Ave-Melrose to Bruce 240m	117,776	100,000	(17,776)	Complete
485338	20005	Melrose St - 6th Ave to 8th Ave	162	110,000	109,838	Complete
485565	21044	Coal Creek - Phase 4 - Melrose, 8th to 11th	-	135,000	135,000	Complete
485572	21037	Coal Creek - Phase 4 - Melrose, 8th to 11th	-	800,000	800,000	Complete
565440	20090	Coal Creek Phase 3 - Melrose St. 6th Ave to 8th Ave (ptp,st,Sani) <i>(CC3&amp;CC4 s/b combined)</i>	951,737	560,000	(391,737)	Complete
565446	21038	Coal Creek - Phase 4 - Melrose, 8th to 11th	-	612,000	612,000	Complete
565444	20094	4th Ave-Bruce St to Melrose St 240m (ptp, sani, storm)	85,597	125,000	39,403	Complete
<b>Virtually complete</b>						
485576	21017	City Hall Survey/GPS Base	79,669	75,000	(4,669)	Installed, IT connection outstanding
485590	21069	Glenwood Centre - Cameras	6,196	15,000	8,804	75% just waiting for the final equipment 2022 and on budget
<b>Release projects</b>						
485432	16408	Beaver Cr Rd Widening-Pineo to Compton	1,456	80,000	78,544	Repurpose
485337	20004	4th Ave-Bruce to Melrose 240m	2,515	80,000	77,485	Repurpose
485487	19024	Traffic Signal Head LED upgrades	-	20,000	20,000	Repurpose
485569	21034	Traffic Signal controller Replacement	-	27,000	27,000	Repurpose
485527	20012	Montrose St. Lane East of 6th Ave 100m new 250mm	-	60,000	60,000	Repurpose
565411	19088	19- Montrose - 6th to 9th St.	621	75,000	74,379	Repurpose
485584	21064	Multiplex screen	-	250,000	250,000	Repurpose
565417	19093	Sewer Main Video Program	38,360	100,000	61,640	Repurpose
525414	19078	21st Ave-Cowichan Reservoir to Burde St Main Replacement 800m (Argyle to Burde) Phase 3	1,158,174	1,600,000	441,826	Repurpose

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ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
525416	15503	21st Ave-Cowichan Res to Burde (new twin main)	51,881	300,000	248,119	Repurpose
565436	20086	Small Capital Main Replacements	9,074	100,000	90,926	Repurpose
565437	20087	Sewer Main Video Program	6,167	100,000	93,833	Repurpose
565442	20092	Montrose St Lane east of 6th Ave 100m 200mm PVC	-	60,000	60,000	Repurpose
485520	20023	3rd Ave -Argyle St to Mar St Beautification - small items with funding allocated	31,980	900,000	868,020	Repurpose (\$750K was unsuccessful grant - only \$150K from CPA)
525422	20081	3rd Ave - Argyle St. to Mar St. Beautification	-	400,000	400,000	Repurpose
<b>Awaiting development completion to complete</b>						
485549	20022	Burde Street Anderson to 17th Watermain replacement	68,688	100,000	31,312	2022 construction coordinated with development work
485435	19018	16th Ave-Burde St	-	150,000	150,000	2022 construction coordinated with development work
485454	19021	Portview Landing/4000 Burde St	-	60,000	60,000	2022 construction coordinated with development work
485454	19029	Portview Landing/4000 Burde St (st, san, paving)	-	60,000	60,000	2022 construction coordinated with development work
<b>Paused projects</b>						
485350	18410	Replace 1998 Jordair Compressor - moved to 2023	-	59,700	59,700	Current equipment still functioning - hold funding in ERRF and confirm
485331	19000	Electronic Filing System - Records Management	-	53,230	53,230	On Hold - will consider in the 2023 Capital work plan
	21019	McLean Mill - UGST	-	30,000	30,000	Reallocate for McLean Mill projects
<b>Review approach</b>						
525408	17506	Water Meter Replacement Program 6 yrs.	26,074	400,000	373,926	ongoing annual
525434	20084	Water Meter Replacement Program 6 yrs.	143,422	400,000	256,578	ongoing annual
525444	21048	Water Meter Replacement Program 6 yrs.	-	400,000	400,000	ongoing annual
<b>Confirm repurposed funding</b>						
565408	18600	Small Capital Main Replacements	-	100,000	100,000	Use per March 14 report to Council 2022 project - new project to come
565410	19087	Argyle Forcemain Somass River Crossing	-	100,000	100,000	Use per March 14 report to Council 2022 project - new project to come
565419	20082	3rd Ave Argyle St. Mar St. Beautification	-	400,000	400,000	Use per March 14 report to Council 2022 project - new project to come



Capital Projects 2022-2026	General Revenue		ERRF	Gas Tax	Fed & Prov Assistance	Parks & Rec Reserve	Capital Wks Reserves	Carbon Reserve	Water Revenue		Sewer Revenue		Total Project Expenditure
	Operating	Reserves							Operating	Reserves	Operating	Reserves	
<b>STRATEGIC CAPITAL PROJECTS 2022</b>													
Connect the Quays pathway	-	200,000				1,641,411							1,841,411
Tree Planting	25,000	50,000											75,000
	25,000	250,000	-	-	-	1,641,411	-	-	-	-	-	-	1,916,411
<b>ADMINISTRATION</b>													
Computer Equipment Replacement			69,600										69,600
Council Chambers - A/V upgrades		75,000											75,000
GIS - Software upgrades - connectivity		45,000											45,000
Tempest - upgrades for E-com/e-apply, mobile		86,385											86,385
Public Safety Building - increase budget allocation		400,000											400,000
ERP Upgrades - accounting and payroll systems			50,000										50,000
	-	606,385	119,600	-	-	-	-	-	-	-	-	-	725,985
<b>FIRE DEPARTMENT</b>													
Confined Space Equipment Replacement	30,000												30,000
Replace Garage Door Openers (7)	50,000												50,000
	80,000	-	-	-	-	-	-	-	-	-	-	-	80,000
<b>TRANSPORTATION SERVICES</b>													
Replace 2007 GMC 5500 W/SERVICE BOX #140			134,000										134,000
Replace 2009 DODGE 5500 SERVICE TRUCK #141			112,000										112,000
Replace 2007 GMC C5500 Utility Dump Trk #240			140,000										140,000
Replace 2009 Case 580 Sm Backhoe #303			165,000										165,000
Replace 2013 Linkbelt Excavator #342			190,000										190,000
Replace 2007 JOHN DEERE TRACTOR 5625 #624			110,000										110,000
Replace 2010 KUBOTA F3680 MOWER #625			53,000										53,000
	-	-	904,000	-	-	-	-	-	-	-	-	-	904,000
<b>PAVING &amp; ROAD CONSTRUCTION</b>													
7th Ave - Redford St to Bute St 180m (ptp, st, sani, wtr)				420,000									420,000
Argyle / 10th Roundabout (ptp, w, st, s) Design only						135,000							135,000
2023 Capital project design - detail to follow				180,000									180,000
Argyle 1st to 3rd Avenue - CSO				100,000									100,000
15th Ave-Montrose to Bruce (westside half road reconstruction)				120,000									120,000
6th Ave - Argyle to Angus st - Cost escalation				160,000									160,000
	-	-	-	980,000	-	-	135,000	-	-	-	-	-	1,115,000
<b>TRAFFIC UPGRADES</b>													
3rd Ave/Argyle Street - Signal Controller Replacement	27,000												27,000
	27,000	-	-	-	-	-	-	-	-	-	-	-	27,000
<b>STORM</b>													
<b>Main Renewals &amp; Upgrades</b>													
Re-lining Project (Coal Creek - 3rd Ave Crossing/ South St - 2nd to 3rd/ 6th Ave - Montrose to Melrose)	150,000						150,000						300,000
CSO - 7th Ave-Redford to Bute 180m (ptp, st, sani, wtr)							95,000						95,000
	150,000	-	-	-	-	-	245,000	-	-	-	-	-	395,000
<b>WORKS-OTHER</b>													
	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>PARKS</b>													
Victoria Quay Millstone Park Connector Foot Bridge	22,167	92,833											115,000
	22,167	92,833	-	-	-	-	-	-	-	-	-	-	115,000
<b>CULTURAL SERVICES</b>													
McLean Mill Capital Projects	30,000				89,900								119,900
	30,000	-	-	-	89,900	-	-	-	-	-	-	-	119,900
<b>PARKS, RECREATION &amp; HERITAGE</b>													
Train Station - upgrades City contribution	200,000												200,000
Facilities - asset renewal projects	167,000			60,000									227,000
	367,000	-	-	60,000	-	-	-	-	-	-	-	-	427,000
<b>WATER WORKS</b>													
Dead Ends & Distribution Upgrades									100,000				100,000
Argyle / 10th Roundabout (ptp, w, st, s) Design only									15,000				15,000
2023 Capital project design - to be identified									60,000				60,000
Cowichan Reservoir to Burde St. New Twin Main Ph 6 (15th Ave, Fowle Cres to Cowichan Res- 580m of 500mm HDPE; 16th Ave, Argyle St to Church St/17th Ave - 220m of 300mm PVC)									95,000				95,000







Capital Projects 2022-2026	General Revenue		ERRF	Gas Tax	Fed & Prov Assistance	Parks & Rec Reserve	Capital Wks Reserves	Carbon Reserve	Water Revenue		Sewer Revenue		Total Project Expenditure
	Operating	Reserves							Operating	Reserves	Operating	Reserves	
McLean Mill Capital Projects	30,000				89,900								119,900
	30,000		-	-	89,900	-	-	-	-	-	-	-	119,900
<b>PARKS, RECREATION &amp; HERITAGE</b>													
Facilities Upgrade	250,000												250,000
	250,000		-	-	-	-	-	-	-	-	-	-	250,000
													-
<b>WATER WORKS</b>													
Small Capital Water projects	-								100,000				100,000
Design and project for 2025	-								1,250,000				1,250,000
	-	-	-	-	-	-	-	-	1,350,000	-	-	-	1,350,000
													-
<b>SEWER</b>													
Small Capital Sewer projects											100,000		100,000
Design and project for 2025											1,200,000		1,200,000
	-	-	-	-	-	-	-	-	-	-	1,300,000	-	1,300,000
													-
<b>TOTAL CAPITAL 2025</b>	<b>2,024,590</b>		<b>904,521</b>		<b>89,900</b>				<b>1,350,000</b>		<b>1,300,000</b>		<b>5,669,011</b>
<b>OPERATING CAPITAL PROJECTS 2026</b>	General Revenue		ERRF	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Carbon Reserve	Water Revenue		Sewer Revenue		Total Project Expenditure
<b>FUNDING SOURCES</b>	Operating	Reserves							Operating	Reserves			
<b>ADMINISTRATION</b>													
ERP Replacement	250,000		250,000										500,000
Computer Equipment Replacement			75,325										75,325
	250,000	-	325,325	-	-	-	-	-	-	-	-	-	575,325
													-
<b>TRANSPORTATION SERVICES</b>													
Replace 2014 TYMCO SWEEPER #411			367,220										367,220
Replace 2011 GMC SIERRA P/U #629			49,008										49,008
Replace 2013 TOYOTA TACOMA #630			35,006										35,006
Replace 2013 TOYOTA TACOMA #632			35,006										35,006
		-	486,240	-	-	-	-	-	-	-	-	-	486,240
													-
<b>TRAFFIC UPGRADES</b>													
Traffic Signal Controller Replacement	33,000												33,000
	33,000	-	-	-	-	-	-	-	-	-	-	-	33,000
													-
<b>WORKS-OTHER</b>													
Garbage Carts			630,109										630,109
	-	-	630,109	-	-	-	-	-	-	-	-	-	630,109
													-
<b>PARKS</b>													
Tree Planting	81,182												81,182
	81,182	-	-	-	-	-	-	-	-	-	-	-	81,182
													-
<b>CULTURAL SERVICES</b>													
McLean Mill Capital Projects	30,000				89,900								119,900
	30,000	-	-	-	89,900	-	-	-	-	-	-	-	119,900
													-
<b>PARKS, RECREATION &amp; HERITAGE</b>													
Facilities Upgrade	250,000												250,000
	250,000	-	-	-	-	-	-	-	-	-	-	-	250,000
													-
<b>WATER WORKS</b>													
Small Capital Water projects									100,000				100,000
Design and project for 2026									1,200,000				1,200,000
									1,350,000				1,350,000
													-
<b>SEWER SYSTEM</b>													
Upgrades											1,200,000		1,200,000
Small Capital Main Replacements											100,000		100,000
	-	-	-	-	-	-	-	-	-	-	1,300,000	-	1,300,000
													-
<b>TOTAL CAPITAL 2026</b>	<b>644,182</b>		<b>1,441,674</b>		<b>89,900</b>				<b>1,350,000</b>		<b>1,300,000</b>		<b>4,825,756</b>



**CITY OF PORT ALBERNI  
PARKS AND RECREATION CAPITAL RESERVE**

21-Aug-2000

Updated

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
<b>RECEIPTS</b>					
<b>Balance forward</b>	2,376,927	859,316	984,961	1,112,498	1,241,972
<b>Investment Income</b>	25,000	25,000	25,000	25,000	25,000
<b>Recreation Services Surcharge</b>	73,800	75,645	77,536	79,475	81,461
<b>Other Deposits</b>	25,000	25,000	25,000	25,000	25,000
<b>Transfers</b>	-	-	-	-	-
<b>Sale of Property</b>	-	-	-	-	-
	<b>2,500,727</b>	<b>984,961</b>	<b>1,112,498</b>	<b>1,241,972</b>	<b>1,373,434</b>
<b>EXPENSES</b>					
<b>Parks &amp; Recreation Properties and Facilities</b>	1,641,411	-	-	-	-
	<b>1,641,411</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>REVENUE OVER (UNDER) EXPENSES</b>	<b>859,316</b>	<b>984,961</b>	<b>1,112,498</b>	<b>1,241,972</b>	<b>1,373,434</b>
<b>FUND EQUITY - ENDING</b>	<b>859,316</b>	<b>984,961</b>	<b>1,112,498</b>	<b>1,241,972</b>	<b>1,373,434</b>



**CITY OF PORT ALBERNI**  
**CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN**

8-Aug-1994

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
<b>RECEIPTS</b>					
Investment Income	35,000	35,000	35,000	35,000	35,000
New Deal Gas Tax Funds	835,923	835,923	872,264	-	-
Miscellaneous	80,000	80,000	80,001	80,001	80,001
	<u>950,923</u>	<u>950,923</u>	<u>987,265</u>	<u>115,001</u>	<u>115,001</u>
<b>EXPENSES</b>					
Gas Tax - capital projects	1,040,000	820,000	-	-	-
Gas Tax - operating (capacity bldg)	-	-	-	-	-
Capital Expenditures - Special					
Capital Expenditures- Capital works	380,000	-	-		
	<u>1,420,000</u>	<u>1,640,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>REVENUE OVER EXPENSES</b>	<u>(469,077)</u>	<u>(689,077)</u>	<u>987,265</u>	<u>115,001</u>	<u>115,001</u>
<b>FUND EQUITY - ENDING</b>	<u>\$ 2,835,338</u>	<u>\$ 2,146,261</u>	<u>\$ 3,133,526</u>	<u>\$ 3,248,527</u>	<u>\$ 3,317,528</u>



**CITY OF PORT ALBERNI**  
**EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN**

31-Dec-1973

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Sale of Equipment	-	-	-		
Investment Income	40,000	30,000	30,000	30,000	30,000
Transfers from General Revenue	30,000	24,000	18,000	18,000	18,000
Contributions - ERRF Schedule	1,003,756	1,129,297	1,151,883	1,186,439	1,222,033
	<u>1,073,756</u>	<u>1,183,297</u>	<u>1,199,883</u>	<u>1,234,439</u>	<u>1,270,033</u>
<b>EXPENSES</b>					
Transfer to Capital Works Bylaw	-	-			
Equipment Purchases	1,023,600	3,640,503	1,896,817	904,521	1,441,674
	<u>1,023,600</u>	<u>3,640,503</u>	<u>1,896,817</u>	<u>904,521</u>	<u>1,441,674</u>
<b>REVENUE OVER EXPENSES</b>	<u>50,156</u>	<u>(2,457,206)</u>	<u>(696,934)</u>	<u>329,918</u>	<u>(171,641)</u>
<b>FUND EQUITY - ENDING</b>	<u>5,773,019</u>	<u>3,315,813</u>	<u>2,618,879</u>	<u>2,948,797</u>	<u>2,777,156</u>





**CITY OF PORT ALBERNI**  
**LAND SALE RESERVE FUND - 5 YEAR PLAN**

pre 1970

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
<b>RECEIPTS</b>					
Sale of Property	1,000	1,000	1,000	1,000	1,000
Investment Income	9,500	9,700	10,000	10,000	10,000
Transfer from RCMP Surplus	-	-	-	-	-
Transfer from Off Street Parking Res	-	-	-	-	-
	<u>10,500</u>	<u>10,700</u>	<u>11,000</u>	<u>11,000</u>	<u>11,000</u>
<b>EXPENSES</b>					
Transfer to Other Funds	-	-	-	-	-
Acquisitions and Expenses	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>REVENUE OVER EXPENSES</b>	<u>10,500</u>	<u>10,700</u>	<u>11,000</u>	<u>11,000</u>	<u>11,000</u>
<b>FUND EQUITY - ENDING</b>	<u>61,357</u>	<u>72,057</u>	<u>83,057</u>	<u>94,057</u>	<u>105,057</u>



**CITY OF PORT ALBERNI**  
**DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN**

22-Mar-2010

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
<b>RECEIPTS</b>					
Contributions	30,000	30,000	30,000	30,000	30,000
Investment Income	3,500	3,500	3,500	3,500	3,500
	<u>33,500</u>	<u>33,500</u>	<u>33,500</u>	<u>33,500</u>	<u>33,500</u>
<b>EXPENSES</b>					
Transfer to Other Funds	-	-	-	-	-
Acquisitions and Expenses	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>REVENUE OVER EXPENSES</b>	<u>33,500</u>	<u>33,500</u>	<u>33,500</u>	<u>33,500</u>	<u>33,500</u>
<b>FUND EQUITY - ENDING</b>	<u>1,904,799</u>	<u>1,938,299</u>	<u>1,971,799</u>	<u>2,005,299</u>	<u>2,038,799</u>



**CITY OF PORT ALBERNI  
CEMETERY TRUST FUND - 5 YEAR PLAN**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
RECEIPTS					
Sale Proceeds	3,000	3,000	3,000	3,000	3,000
Investment Income	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>
	5,000	5,000	5,000	5,000	5,000
EXPENSES					
Transfer to General Revenue	<u>2,000</u>	<u>2,000</u>	<u>2,001</u>	<u>2,001</u>	<u>2,001</u>
REVENUE OVER EXPENDITURE	<u>3,000</u>	<u>3,000</u>	<u>2,999</u>	<u>2,999</u>	<u>2,999</u>
FUND EQUITY - ENDING	<u>186,327</u>	<u>189,327</u>	<u>192,326</u>	<u>195,325</u>	<u>198,324</u>



**CITY OF PORT ALBERNI**  
**CARBON TRUST RESERVE FUND - 5 YEAR PLAN**

13-May-2013

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Beginning Balance	129,314	6,314	30,714	77,714	124,714
Contributions	45,000	45,000	45,000	45,000	45,000
Investment Income	2,000	2,000	2,000	2,000	2,000
	<u>47,000</u>	<u>47,000</u>	<u>47,000</u>	<u>47,000</u>	<u>47,000</u>
<b>EXPENSES</b>					
Transfer to Other Funds	-	-	-	-	-
Projects and Expenses					
City Hall - Window replacement - project delayed	80,000				
Connect the Quays - use in future year	90,000				
Replace 2007 Dodge Caliber #721		22,600			
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>170,000</u>	<u>22,600</u>	<u>-</u>		
<b>REVENUE OVER EXPENSES</b>	<u>(123,000)</u>	<u>24,400</u>	<u>47,000</u>	<u>47,000</u>	<u>47,000</u>
<b>FUND BALANCE</b>	<u><u>6,314</u></u>	<u><u>30,714</u></u>	<u><u>77,714</u></u>	<u><u>124,714</u></u>	<u><u>171,714</u></u>



**CITY OF PORT ALBERNI**

**ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5** \ Established: 14-Oct-2014

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
<b>RECEIPTS</b>					
Begininnig Balance	-	-	-	-	-
Dividends Received	-	-	-	-	-
Donations Received	-	-	-	-	-
Investment Income	1,500	1,500	1,500	1,500	1,500
	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
<b>EXPENSES</b>					
Transfer to Other Funds	-	-	-	-	-
Projects and Expenses	10,000	10,000	10,000	10,000	10,000
	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
<b>REVENUE OVER EXPENSES</b>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>
<b>FUND EQUITY - ENDING</b>	<u>1,248,052</u>	<u>1,239,552</u>	<u>1,231,052</u>	<u>1,222,552</u>	<u>1,214,052</u>



**CITY OF PORT ALBERNI**  
**PARKLAND ACQUISITION RESERVE - 2022 - 2026**

12-Jun-2006

	2022	2023	2024	2025	2026
<b>RECEIPTS</b>					
Investment Income	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Sale of Parkland	-	-	-	-	-
Parkland Dedication Deposits	-	-	-	-	-
Historical correction	-	-	-	-	-
	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
<b>EXPENSES</b>					
Acquisition of Parkland	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>REVENUE OVER (UNDER) EXPENSES</b>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
<b>FUND EQUITY - ENDING</b>	<u>\$ 298,197</u>	<u>\$ 300,697</u>	<u>\$ 303,197</u>	<u>\$ 305,697</u>	<u>\$ 308,197</u>

**CITY OF PORT ALBERNI - 2022 Proposed taxation share**

NET TAXABLE VALUE		TAX SHARE		TAX INCREASE IN CLASS	TAX % INCREASE	PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
2021	2022	2021	2022	2022 est.	2022 est.	2021	2022	2021	2022	2021	2022

Class	\$	\$	\$	\$	\$	%	%	%	\$	\$	rate	rate
RESIDENTIAL	2,374,083,800	3,465,710,100	14,923,159	15,598,315	675,156	4.52%	60.00%	60.81%	6.2859	4.5008	1.00	1.00
UTILITIES	2,211,300	2,603,420	58,625	68,398	9,773	16.67%	0.24%	0.27%	26.5116	26.2722	4.22	5.84
SUPP. HOUSING	2	2	-	0	-	-	0.00%	0.00%	6.2859	4.5008	1.00	1.00
MAJOR IND.	94,479,600	87,386,100	5,171,824	4,798,308	(373,516)	-7.22%	21.19%	18.90%	54.7401	54.9093	8.71	12.20
LIGHT IND.	8,956,800	19,101,800	313,488	651,371	337,883	107.78%	1.31%	2.35%	35.0000	34.1000	5.57	7.58
BUSINESS	290,764,313	356,532,349	4,186,902	4,514,374	327,472	7.82%	17.17%	17.60%	14.3996	12.6619	2.29	2.81
NON-PROFIT	3,361,200	4,568,100	20,916	20,521	(395)	-1.89%	0.08%	0.08%	6.2859	4.5008	1.00	1.00
FARM	90,784	85,405	564	384	(180)	-31.91%	0.00%	0.00%	6.2859	4.5008	1.00	1.00
<b>TOTALS</b>	<b>2,773,947,799</b>	<b>3,935,987,276</b>	<b>24,675,478</b>	<b>25,651,671</b>	<b>976,193</b>	<b>3.96%</b>	<b>100.00%</b>	<b>100.00%</b>				

**AVERAGE SINGLE FAMILY RESIDENCE**

2021		2022		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$330,808	\$2,079.41	\$479,598	\$2,158.57	\$79.16	3.81%

**SINGLE FAMILY RESIDENCES - BC Assessment**

2020	2021	2022
6,388	6,418	6,462
1,987,433,100	2,123,122,700	3,099,161,200