

CITY OF PORT ALBERNI

FINANCIAL PLAN

2022-2026

Revenue

CITY OF PORT ALBERNI CONSOLIDATED FINANCIAL PLAN 2022-2026

***	2022	2023	2024	2025	2026
Revenue					
Taxes					
Property Taxes	25,651,671	27,128,281	28,406,820	29,746,090	31,148,975
Other Taxes	761,391	761,391	761,391	761,391	761,391
Grants in Lieu of Taxes	233,955	233,955	233,955	233,955	233,955
Giants in Lieu of Taxes	233,933	255,955	255,955	233,933	233,933
Fees and Charges					
Sales of Service	3,922,909	3,933,787	4,062,725	4,153,079	4,250,911
Sales of Service/Utilities	7,239,244	7,571,611	7,864,810	8,039,794	8,466,442
Service to other Government	100,000	100,000	100,000	100,000	100,000
User Fees/Fines	494,500	498,325	502,184	506,077	510,006
Rentals	153,500	156,570	159,701	162,895	166,153
Interest/Penalties/Miscellaneous	717,875	722,321	727,185	732,180	737,198
Grants/Other Governments	1,095,840	1,095,840	1,095,840	1,095,840	1,095,840
Other Contributions	-	-	-	-	-
	40,370,885	42,202,081	43,914,611	45,531,301	47,470,871
Expenses					
Debt Interest	488.170	583.795	583.795	583.795	583.795
Capital Expenses	9,801,296	8,378,035	5,134,847	5,669,011	4,825,756
Other Municipal Purposes					
General Municipal	4,646,792	4,805,437	4,927,374	5,019,214	5,096,632
Police Services	8,073,162	8,272,325	8,586,906	8,808,923	9,015,162
Fire Services	4,086,596	4,264,882	4,360,844	4,456,965	4,551,648
Other Protective Services	361,030	391,063	395,907	400,311	404,790
Transportation Services	4,688,697	4,679,899	4,781,381	4,881,862	4,979,256
Environmental Health and Development	3,368,306	3,261,754	3,111,997	3,165,232	3,220,303
Parks and Recreation	5,767,854	5,896,628	6,082,829	6,227,902	6,317,130
Cultural Water	1,500,346	1,514,983	1,547,745	1,561,173	1,585,480
vvater Sewer	1,882,171 1,490,521	1,821,187 1,515,827	1,849,216 1,541,694	1,879,195 1,567,102	1,910,090 1,592,976
Contingency	200,000	200,000	200,000	200,000	200,000
	46,354,941	45,585,815	43,104,535	44,420,685	44,283,018
Revenue Over (Under) Expenses Before Other	(5,984,056)	(3,383,734)	810,076	1,110,616	3,187,853
Other					
Debt Proceeds (*Sewer fund 2022, approved in 2021)	8,500,000	_	_	_	_
Debt Principal	(371,426)	(572,870)	(572,870)	(572,870)	(572,870)
Transfer from Equipment Replacement Reserve	1,023,600	3,640,503	1,896,817	904,521	1,441,674
Transfer from Land Sale Reserve	-	-	-	-	-
Transfer from Cemetery Trust	2.000	2,000	2.000	2,000	2,000
Transfer from (to) Reserves	(3,170,118)	314,101	(2,136,023)	(1,444,267)	(4,058,657)
	5,984,056	3,383,734	(810,076)	(1,110,616)	(3,187,853)
Balanced Budget		-	(0)	(0)	_

3	GENERAL FUND - REVENUE	Budget	Actual	Variance	Variance	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase
S /	2022-2026 FINANCIAL PLAN	2021	2021	\$	%	2022	%	2023	%	2024	%	2025	%	2026	%
	REAL PROPERTY TAXES		(unaudited)	(unaudited)	(unaudited)										
	General Purposes - Taxes	24,463,807	24,444,706	(19,102)	-0.08%	25,440,000	3.99%	26,916,610	5.80%	28,195,149	4.75%	29,534,419	4.75%	30,937,304	4.75
11112	Debt Purposes - Taxes	211,671	211,546	(125)	-0.06%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00
	TAX LEVY	24,675,478	24,656,251	(19,227)	-0.08%	25,651,671	3.96%	27,128,281	5.76%	28,406,820	4.71%	29,746,090	4.71%	31,148,975	4.72
11211	Special Area Levy	14,500	14,266	(234)	-1.62%	14,650	1.03%	14,650	0.00%	14,650	0.00%	14,650	0.00%	14,650	0.00
	SPECIAL ASSESSMENTS	14,500	14,266	(234)	-1.62%	14,650	1.03%	14,650	0.00%	14,650	0.00%	14,650	0.00%	14,650	0.00
11910	Utility Tax 1%	725,000	736,720	11,720	1.62%	746,741	3.00%	746,741	0.00%	746,741	0.00%	746,741	0.00%	746,741	0.00
	TAXES	25,414,978	25,407,236	(7,742)	-0.03%	26,413,062	3.93%	27,889,672	5.59%	29,168,211	4.58%	30,507,481	4.59%	31,910,366	4.60
	FEDERAL GOVERNMENT														
12110	Federal Building Grant	500	577	77	15.41%	575	15.00%	575	0.00%	575	0.00%	575	0.00%	575	0.00
12210	CBC Grant	2,500	3,254	754	30.17%	3,200	28.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00
	PROVINCIAL GOVERNMENT														
	Provincial Government Grant	45,800	50,728	4,928	10.76%	50,000	9.17%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00
	BC Hydro	111,000	100,866	(10,134)	-9.13%	100,000	-9.91%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00
12411	Public Housing Grant (in lieu of taxes)	60,000	63,328	3,328	5.55%	80,000	33.33%	80,000	0.00%	80,000	0.00%	80,000	0.00%	80,000	0.00
	OTHER ENTITIES														
12910	University of Victoria	180	186	6	3.33%	180	0.00%	180	0.00%	180	0.00%	180	0.00%	180	0.00
	GRANTS IN LIEU OF TAXES	219,980	218,939	(1,041)	-0.47%	233,955	6.35%	233,955	0.00%	233,955	0.00%	233,955	0.00%	233,955	0.00
	SERVICES PROVIDED TO GOVERNMENT	400.000	40.005	(54.005)	54.040/	400.000	0.000/	400.000	0.000/	400.000	0.000/	400.000	0.000/	400.000	
13121	PRISONER EXPENSE RECOVERY	100,000	48,965	(51,035)	-51.04%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00
	SALES OF SERVICES														
14120	ADMINISTRATION SERVICE CHARGE	33,500	16,952	(16,548)	-49.40%	45,000	34.33%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00
14221	Law Enforcement Service Charge	129,252	32,177	(97,075)	-75.11%	141,500	9.48%	141,500	0.00%	141,500	0.00%	141,500	0.00%	141,520	0.01
14241	Fire Department Service Charge PROTECTIVE SERVICES	195,709	283,696	87,987	44.96% -2.80%	198,338 339,838	1.34% 4.58%	203,490 344,990	2.60% 1.52%	208,797 350,297	2.61% 1.54%	214,263 355,763	2.62% 1.56%	219,893 361,413	2.63 1.59
	PROTECTIVE SERVICES	324,961	315,873	(9,088)	-2.00%	339,636	4.56%	344,990	1.5270	330,297	1.3470	333,703	1.50%	301,413	1.59
	Public Works Service Charge	77,600	22,334	(55,266)	-71.22%	77,600	0.00%	77,600	0.00%	77,600	0.00%	77,600	0.00%	77,600	0.00
14400	Public Transit Revenue TRANSPORTATION SERVICES	201,063 278,663	548,079 570,413	347,016 291,750	172.59% 104.70%	288,230 365,830	43.35% 31.28%	281,296 358,896	-2.41% -1.90%	321,514 399,114	14.30% 11.21%	346,968 424,568	7.92% 6.38%	356,363 433,963	2.71 2.21
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	Commercial Solid Waste Collection Residential Solid Waste Collection	13,000	15,797	2,797	21.52%	10,000	-23.08% 11.78%	1 250 200	-100.00%	4 202 205	0.00%	- 4444.050	0.00% 2.00%	1.439.274	0.00 2.00
	Recycle BC Collection Incentive	1,235,718 271,128	848,821 80,038	(386,897) (191,090)	-31.31% -70.48%	1,381,260 287,239	5.94%	1,356,260 303,375	-1.81% 5.62%	1,383,385 306,409	2.00% 1.00%	1,411,053 309,473	1.00%	312,568	1.00
	CURBSIDE WASTE COLLECTION	1,519,846	944,657	(575,189)	-37.85%	1,678,499	10.44%	1,659,635	-1.12%	1,689,794	1.82%	1,720,526	1.82%	1,751,842	1.82
14516	PUBLIC HEALTH-CEMETERIES	61,200	80,038	18,838	30.78%	66,600	8.82%	66,600	0.00%	66,600	0.00%	66,600	0.00%	66,600	0.00
14550	PLANNING ADMINISTRATION	44,500	50,254	5,754	12.93%	46,100	3.60%	46,712	1.33%	47,336	1.34%	47,973	1.35%	48,025	0.11
	ECONOMIC DEVELOPMENT	146.833	187,510	40,677	27.70%	8.500	-94.21%	8.500	0.00%	8.500	0.00%	8.500	0.00%	8.500	0.00
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	Marine Commercial Building	76,169	87,017	10,848	14.24%	87,000	14.22%	88,740	2.00%	90,500	1.98%	92,325	2.02%	94,100	1.92
	Port Building	23,247	24,107	860	3.70%	26,000	11.84%	26,520	2.00%	27,050	2.00%	27,600	2.03%	28,200	2.17
	Market Square A. H. Q. Miscellaneous Revenue	32,000 2.500	20,460	(11,540) (2,500)	-36.06% -100.00%	30,000 2,500	-6.25% 0.00%	30,600 2.500	2.00% 0.00%	31,200 2.500	1.96% 0.00%	31,850 2,500	2.08% 0.00%	32,500 2.500	2.04 0.00
17030	AL REPNI HAPROLIP OLIAV	133 016	131 583	(2,300)	-100.00%	1/15 500	8.65%	1/8 360	1 97%	151 250	1 95%	15/1 275	2.00%	157 300	1 06

131,583

133,916

ALBERNI HARBOUR QUAY

-1.74%

(2,333)

145,500

8.65%

148,360

1.97%

1.95%

151,250

154,275

2.00%

157,300

1.96%



GENERAL FUND - REVENUE	Budget	Actual	Variance	Variance	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase
2022-2026 FINANCIAL PLAN	2021	2021	\$	%	2022	%	2023	%	2024	%	2025	%	2026	%
RECREATION SERVICES														
RECREATION FACILITIES														
14710 Gyro Youth Centre	4,000	2,812	(1,188)	-29.70%	6,000	50.00%	9,000	50.00%	9,500	5.56%	10,000	5.26%	10,500	5.00%
14712 Echo '67 Centre 14714 Glenwood Centre	211,650 30,000	165,452 17,810	(46,198) (12,190)	-21.83% -40.63%	206,121 39,600	-2.61% 32.00%	215,520 39,850	4.56% 0.63%	228,725 40,250	6.13% 1.00%	241,950 40,700	5.78% 1.12%	260,385 41,100	7.62% 0.98%
14716 Echo Aquatic Centre	41.925	17,010	(24,738)	-40.03% -59.01%	42,344	1.00%	42,768	1.00%	43,195	1.00%	43,627	1.00%	44,200	1.31%
14718 AV Multiplex	465,000	243,942	(221,058)	-47.54%	388,356	-16.48%	399,285	2.81%	407,279	2.00%	412,826	1.36%	418,453	1.36%
14720 Stadium & Athletic Fields	21,500	8,653	(12,847)	-59.75%	29,683	38.06%	29,997	1.06%	30,382	1.28%	30,933	1.81%	31,456	1.69%
RECREATION PROGRAMS SPORT PROGRAMS														
14730 Glenwood Centre	1.500	985	(515)	-34.36%	3,090	106.00%	3,127	1.20%	3.156	0.93%	3.191	1.11%	3,227	1.13%
14732 Echo Aquatic Centre	190,000	75,383	(114,617)	-60.32%	89,000	-53.16%	93,500	5.06%	100,500	7.49%	108,000	7.46%	110,500	2.31%
14734 AV Multiplex	27,033	11,932	(15,101)	-55.86%	10,800	-60.05%	11,100	2.78%	11,400	2.70%	11,700	2.63%	12,000	2.56%
LEISURE PROGRAMS														
14738 Children's Programs	45,000	81,680	36,680	81.51%	92,000	104.44%	95,000	3.26%	102,000	7.37%	104,000	1.96%	111,000	6.73%
14740 Youth Programs & Services	4,510	9,248	4,738	105.04%	30,500	576.27%	32,000	4.92%	33,500	4.69%	35,000	4.48%	36,500	4.29%
14742 Adult Programs	25,000	22,862	(2,138)	-8.55%	49,000	96.00%	51,000	4.08%	53,000	3.92%	55,000	3.77%	57,000	3.64%
14750 Special Events	1,380	-	(1,380)	-100.00%	1,000	-27.54%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
COMMUNITY SERVICES														
14760 Community Services Misc Revenue	3,550	5,932	2,382	67.09%	4,101	15.52%	5,500	34.11%	5,500	0.00%	5,500	0.00%	5,500	0.00%
14770 Contributions & Grants	167,688	191,431	23,743	14.16%	128,447	-23.40%	128,447	0.00%	128,447	0.00%	128,447	0.00%	128,447	0.00%
RECREATION SERVICES	1,239,736	855,307	(384,429)	-31.01%	1,120,042	-9.65%	1,157,094	3.31%	1,197,834	3.52%	1,231,874	2.84%	1,271,268	3.20%
CULTURAL SERVICES														
MUSEUM SERVICES														
14810 Museum-Sales & Service	24,800	11,776	(13,024)	-52.51%	38,600	55.65%	29,600	-23.32%	38,600	30.41%	29,600	-23.32%	38,600	30.41%
14820 Museum-Federal Grants	3,400	-	(3,400)	-100.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
14830 Museum-Provincial Grants	455,000	463,400	8,400	1.85%	65,000	-85.71%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
CULTURAL SERVICES	483,200	475,176	(8,024)	-1.66%	107,000	-77.86%	98,000	-8.41%	107,000	9.18%	98,000	-8.41%	107,000	9.18%
SALES OF SERVICES	4,266,355	3,627,764	(638,591)	-14.97%	3,922,909	-8.05%	3,933,787	0.28%	4,062,725	3.28%	4,153,079	2.22%	4,250,911	2.36%
OTHER REVENUE OWN SOURCES														
15110 Business Licence Fees	130,000	165,481	35,481	27.29%	165,000	26.92%	165,825	0.50%	166,654	0.50%	167,487	0.50%	168,325	0.50%
15160 Dog Licence Fees	10,000	11,438	1,438	14.38%	11,000	10.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%
15170 Building & Plumbing Permit Fees	106,140	229,564	123,424	116.28%	300,000	182.65%	303,000	1.00%	306,030	1.00%	309,090	1.00%	312,181	1.00%
15181 Other Const/Demolition Permit Fees	140	200	60	42.86%	500	257.14%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
15190 Vacant Bldg Registration Permit Fees	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
LICENCES & PERMITS	247,280	407,682	160,402	64.87%	477,500	93.10%	481,325	0.80%	485,184	0.80%	489,077	0.80%	493,006	0.80%
15210 FINES & PARKING TICKETS	17,000	10,038	(6,962)	-40.95%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%
15320 RENTALS	145,500	225,590	80,090	55.04%	153,500	5.50%	156,570	2.00%	159,701	2.00%	162,895	2.00%	166,153	2.00%
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15510 Interest On Investments	240,000	29,739	(210,261)	-87.61%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%
15590 Other Interest	28,000	49,238	21,238	75.85%	36,000	28.57%	36,000	0.00%	36,000	0.00%	36,000	0.00%	36,000	0.00%
RETURN ON INVESTMENTS	268,000	78,977	(189,023)	-70.53%	276,000	2.99%	276,000	0.00%	276,000	0.00%	276,000	0.00%	276,000	0.00%
15611 Current Tax Penalties	118,000	15,037	(102,963)	-87.26%	145,000	22.88%	145,000	0.00%	145,000	0.00%	145,000	0.00%	145,000	0.00%
15621 Arrears & Delinquent Tax Interest	45,100	26,231	(18,869)	-41.84%	48,600	7.76%	48,600	0.00%	48,600	0.00%	48,600	0.00%	48,600	0.00%
15625 Residential Garbage Penalties	11,400	9,154	(2,246)	-19.71%	16,500	44.74%	16,500	0.00%	16,830	2.00%	17,200	2.20%	17,500	1.74%
PENALTIES & INTEREST	174,500	50,422	(124,078)	-71.10%	210,100	20.40%	210,100	0.00%	210,430	0.16%	210,800	0.18%	211,100	0.14%

GENERAL FUND - REVENUE	Budget	Actual	Variance	Variance	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase
2022-2026 FINANCIAL PLAN	2021	2021	\$	%	2022	%	2023	%	2024	%	2025	%	2026	%
5930 Miscellaneous Revenue	192,700	159,739	(32,961)	-17.10%	203,500	5.60%	207,380	1.91%	211,338	1.91%	215,374	1.91%	219,492	1.91
5940 Miscellaneous Revenue-IT Services	28,275	-	(28,275)	-100.00%	28,275	0.00%	28,841	2.00%	29,417	2.00%	30,006	2.00%	30,606	2.00
MISCELLANEOUS REVENUE	220,975	159,739	(61,236)	-27.71%	231,775	4.89%	236,221	1.92%	240,755	1.92%	245,380	1.92%	250,098	1.92
OTHER REVENUE OWN SOURCES	1,073,255	932,449	(140,806)	-13.12%	1,365,875	27.26%	1,377,216	0.83%	1,389,070	0.86%	1,401,152	0.87%	1,413,357	0.87
UNCONDITIONAL TRANSFERS OTHER GOV'T PROVINCIAL GOVERNMENT														
6212 Small Community Protection Grant	288,700	235,000	(53,700)	-18.60%	235,000	-18.60%	235,000	0.00%	235,000	0.00%	235,000	0.00%	235,000	0.00
6214 Revenue Sharing - Traffic Fines	302,800	342,501	39,701	13.11%	345,000	13.94%	345,000	0.00%	345,000	0.00%	345,000	0.00%	345,000	0.00
6215 Community Gaming Revenue	445,840	231,966	(213,874)	-47.97%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00
UNCOND TFRS OTHER GOV'T	1,037,340	809,467	(227,873)	-21.97%	1,025,840	-1.11%	1,025,840	0.00%	1,025,840	0.00%	1,025,840	0.00%	1,025,840	0.00
CONDITIONAL TRANSFERS OTHER														
8120 Grants/Contributions UBCM/FCM	-	-	-	0.000/	70.000	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00
8121 Grants/Contributions Other CONDITIONAL TRANSFERS - OTHER	2,373,951 2,373,951	2,373,951 2,373,951		0.00%	70,000 70,000	-97.05% -97.05%	70,000 70,000	0.00%	70,000 70,000	0.00%	70,000 70,000	0.00%	70,000 70,000	0.00
OTHER TRANSFERS & COLLECTIONS														
9110 Cemetery Trust Fund	2.000		(2,000)	-100.00%	2.000	0.00%	2.000	0.00%	2.000	0.00%	2.000	0.00%	2,000	0.00
9114 Operating Funds From Prior Years	420.000	420,000	(2,000)	0.00%	1.422.000	238.57%	400.000	-71.87%	400.000	0.00%	400.000	0.00%	400,000	0.00
9115 Transfer from RCMP Surplus Reserve	256.180	181.281	(74,899)	-29.24%	191.462	-25.26%	194.799	1.74%	198,199	1.75%	201,660	1.75%	204.645	1.48
TRANSFERS FROM OWN RESERVES	678,180	601,281	(76,899)	-11.34%	1,615,462	138.21%	596,799	-63.06%	600,199	0.57%	603,660	0.58%	606,645	0.49
COLLECTIONS FOR OTHER GOV'T														
9811 Non-Residential School Tax	1,874,170	1,929,198	55,028	2.94%	1,749,007	-6.68%	1,783,987	2.00%	1,819,667	2.00%	1,856,060	2.00%	1,893,181	2.00
9812 Residential School Tax	3,166,722	4,077,216	910,494	28.75%	4,380,106	38.32%	4,467,708	2.00%	4,557,062	2.00%	4,648,204	2.00%	4,741,168	2.00
COLLECTIONS FOR OTHER GOV'T	5,040,892	6,006,414	965,522	19.15%	6,129,113	21.59%	6,251,695	2.00%	6,376,729	2.00%	6,504,264	2.00%	6,634,349	2.00
REGIONAL GOVERNMENT														
9820 Alberni-Clayoquot Regional Hosp Dist	700,665	670,718	(29,947)	-4.27%	680,000	-2.95%	686,800	1.00%	693,668	1.00%	700,605		707,611	
9821 Alberni-Clayoquot Regional District REGIONAL GOVERNMENT	1,372,574 2.073,239	1,460,899 2,131,617	88,325 58.378	6.43% 2.82%	1,491,725 2,171,725	8.68% 4.75%	1,506,642 2,193,442	1.00%	1,521,709 2,215,377	1.00%	1,536,926 2,237,531	1.00%	1,552,295 2,259,906	1.00
	2,073,239	2,131,017	30,370	2.0270	2,171,725	4.75%	2,193,442	1.00%	2,215,577	1.00%	2,237,331	1.00%	2,239,900	1.00
JOINT BOARDS AND COMMISSIONS	700.00	700		0.040/		0.000/	700	0.000/	700	0.000/	700	0.000/	700	
9830 Municipal Finance Authority	700.00	706	6	0.84%	700	0.00%	700	0.00%	700		700		700	
9831 BC Assessment JOINT BOARDS AND COMMISSIONS	181,000 181,700	184,219 184,925	3,219 3,225	1.78% 1.77%	182,810 183,510	1.00% 1.00%	184,638 185,338	1.00% 1.00%	186,484 187,184	1.00%	188,349 189,049	1.00%	190,000 190,700	0.88
OTHER TRANSFERS, COLLECTIONS	7.295.831	8.322.956	1,027,125	14.08%	8,484,348	16.29%	8,630,475	1.72%	8,779,290	1.72%	8,930,844	1.73%	9,084,955	1.73
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GENERAL FUND - EXPENSE 2022-2026 FINANCIAL PLAN	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increa %
GENERAL GOVERNMENT SERVICE LEGISLATIVE		(unaudited)	(unaudited)	(unaudited)										
110 Mayor	47,153	48,440	(1,287)	-2.73%	49,183	4.31%	68,473	39.22%	69,711	1.81%	71,095	1.99%	72,445	1.9
130 Council	125,393	129,553	(4,160)	-3.32%	139,263	11.06%	185,521	33.22%	189,136	1.95%	192,823	1.95%	196,585	1.9
190 Receptions and Other Services LEGISLATIVE	39,000 E 211,546	25,813 203,806	13,187 7,740	33.81% 3.66%	34,000 222,446	-12.82% 5.15%	34,260 288,254	0.76% 29.58%	34,520 293,367	0.76% 1.77%	34,785 298,703	0.77% 1.82%	35,045 304,075	0. ¹
			.,		,								,	
GENERAL ADMINISTRATION ADMINISTRATIVE														
211 Chief Administrative Officer	213,636	219,996	(6,360)	-2.98%	185,751	-13.05%	238,699	28.50%	243,230	1.90%	250,852	3.13%	252,567	0.
212 Corporate Services	562,541	497,097	65,444	11.63%	599,424	6.56%	603,480	0.68%	614,524	1.83%	625,719	1.82%	637,100	1
215 Legal Services	20,000	26,493	(6,493)	-32.47%	25,000	25.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0
216 Bylaw Enforcement	396,837	311,464	85,373	21.51%	503,370	26.85%	512,048	1.72%	521,320	1.81%	530,785	1.82%	540,451	1
2140 Parking Enforcement	25,000	-	25,000	100.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0
217 Bylaw Enforcement Vehicles	14,756	15,668	(912)	-6.18%	14,820	0.43%	15,169	2.35%	15,401	1.53%	15,662	1.69%	15,935	1
FINANCIAL MANAGEMENT														
221 Financial Management Administration	817,639	823,476	(5,837)	-0.71%	898,099	9.84%	919,453	2.38%	936,309	1.83%	953,494	1.84%	971,024	1
225 External Audit	27,300	28,358	(1,058)	-3.87%	34,500	26.37%	30,000	-13.04%	30,600	2.00%	31,212	2.00%	31,836	2
226 Purchasing Administration	126,480	149,687	(23,207)	-18.35%	137,845	8.99%	140,205	1.71%	142,406	1.57%	144,665	1.59%	146,959	1
229 Other Financial Management	22,600	8,108	14,492	64.12%	47,500	110.18%	55,000	15.79%	45,000	-18.18%	30,000	-33.33%	30,000	0
COMMON SERVICES	9.913	8.699	1,214	12.25%	40.400	1.89%	10.261	1.59%	10.424	1.59%	10.590	1.59%	10,759	1
222 Administration Vehicle	160.073	8,699 151.046	9.027	12.25% 5.64%	10,100 116,727	-27.08%	118.540	1.55%	120,231	1.59%	122,122	1.59%	10,759	1
252 City Hall 253 Other City Buildings	1,449	3,536	(2,087)	-144.04%	2,100	44.93%	2,100	0.00%	2,100	0.00%	2,100	0.00%	2,100	0
259 Other Common Services	449,203	369,032	80,171	17.85%	462,500	2.96%	481,055	4.01%	516,040	7.27%	519,950	0.76%	525,342	1
260 Carbon Offsets	56,200	-	56,200	100.00%	45,000	-19.93%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	Ó
INFORMATION SERVICES														
261 Information Services	733,309	727,131	6,178	0.84%	751,625	2.50%	737,657	-1.86%	751,694	1.90%	766,032	1.91%	782,635	2.
OTHER ADMINISTRATIVE SERVICES 282 Appraisals		4,655	(4,655)		25,000						27,500			
1262 Appraisais 1283 Personnel (Human Resources)	335,482	306,137	29,345	8.75%	379,686	13.18%	412,795	8.72%	461,591	11.82%	469,374	1.69%	477,325	1
285 Employee Wellness (EFAP)	15,354	12,337	3,017	19.65%	15,372	0.12%	15,499	0.83%	15,829	2.13%	15,962	0.84%	16,097	0
RECOVERIES														
290 Administration Services Recovered GENERAL ADMINISTRATION	(483,500) V 3,504,272	(507,492) 3,155,429	23,992 348.843	-4.96% 9.95%	(493,000) 3,786,419	1.96% 8.05%	(503,000)	2.03%	(513,000) 4,008,699	1.99% 3.21%	(523,000) 4,088,019	1.95% 1.98%	(533,000) 4,125,845	1. 0.
GENERAL ADMINISTRATION	v 3,304,272	3,133,428					3,003,901	2.30 /0	4,000,099	3.2170	4,000,019	1.5070	4,123,043	U
				0.0070		0.0070								
911 Election Expense	-	0	-		25,240		-		-				27,325	
920 Training and Development	108,911	66,049	42,862	39.36%	25,240 148,937	36.75%	150,427	1.00%	153,433	2.00%	156,503	2.00%	159,280	1
920 Training and Development 925 Council Travel and Development	108,911 52,030	66,049 12,723	- 42,862 39,307	39.36% 75.55%	25,240 148,937 55,000	36.75% 5.71%	150,427 71,100	29.27%	57,222	-19.52%	58,365	2.00%	159,280 59,500	1
920 Training and Development 925 Council Travel and Development 930 Insurance	108,911 52,030 450,000	66,049 12,723 434,702	- 42,862 39,307 15,298	39.36% 75.55% 3.40%	25,240 148,937 55,000 376,750	36.75% 5.71% -16.28%	150,427 71,100 379,695	29.27% 0.78%	57,222 382,653	-19.52% 0.78%	58,365 385,624	2.00% 0.78%	159,280 59,500 388,607	1
920 Training and Development 925 Council Travel and Development 930 Insurance 931 Damage Claims	108,911 52,030 450,000 22,082	66,049 12,723 434,702 2,135	42,862 39,307 15,298 19,947	39.36% 75.55% 3.40% 90.33%	25,240 148,937 55,000 376,750 21,000	36.75% 5.71% -16.28% -4.90%	150,427 71,100 379,695 21,000	29.27% 0.78% 0.00%	57,222 382,653 21,000	-19.52% 0.78% 0.00%	58,365 385,624 21,000	2.00% 0.78% 0.00%	159,280 59,500 388,607 21,000	(
920 Training and Development 925 Council Travel and Development 930 Insurance	108,911 52,030 450,000 22,082 11,000	66,049 12,723 434,702	- 42,862 39,307 15,298	39.36% 75.55% 3.40%	25,240 148,937 55,000 376,750	36.75% 5.71% -16.28%	150,427 71,100 379,695	29.27% 0.78%	57,222 382,653	-19.52% 0.78%	58,365 385,624	2.00% 0.78%	159,280 59,500 388,607	1 ((
920 Training and Development 925 Council Travel and Development 930 Insurance 931 Damage Claims 950 Grants In Aid	108,911 52,030 450,000 22,082 11,000	66,049 12,723 434,702 2,135 4,300	42,862 39,307 15,298 19,947 6,700	39.36% 75.55% 3.40% 90.33% 60.91%	25,240 148,937 55,000 376,750 21,000 11,000	36.75% 5.71% -16.28% -4.90% 0.00%	150,427 71,100 379,695 21,000 11,000	29.27% 0.78% 0.00% 0.00%	57,222 382,653 21,000 11,000	-19.52% 0.78% 0.00% 0.00%	58,365 385,624 21,000 11,000	2.00% 0.78% 0.00% 0.00%	159,280 59,500 388,607 21,000 11,000	1 (((
920 Training and Development 925 Council Travel and Development 930 Insurance 931 Damage Claims 950 Grants In Aid OTHER GENERAL GOV'T SERVICES	108,911 52,030 450,000 22,082 11,000 S 644,023	66,049 12,723 434,702 2,135 4,300 519,909	42,862 39,307 15,298 19,947 6,700	39.36% 75.55% 3.40% 90.33% 60.91% 19.27%	25,240 148,937 55,000 376,750 21,000 11,000 637,927	36.75% 5.71% -16.28% -4.90% 0.00% -0.95%	150,427 71,100 379,695 21,000 11,000 633,222	29.27% 0.78% 0.00% 0.00% -0.74%	57,222 382,653 21,000 11,000 625,308	-19.52% 0.78% 0.00% 0.00% -1.25%	58,365 385,624 21,000 11,000 632,492	2.00% 0.78% 0.00% 0.00% 1.15%	159,280 59,500 388,607 21,000 11,000 666,712	1 (((
920 Training and Development 925 Council Travel and Development 930 Insurance 931 Damage Claims 950 Grants In Aid OTHER GENERAL GOV'T SERVICES GENERAL GOVERNMENT SERVICE	108,911 52,030 450,000 22,082 11,000 S 644,023	66,049 12,723 434,702 2,135 4,300 519,909	42,862 39,307 15,298 19,947 6,700	39.36% 75.55% 3.40% 90.33% 60.91% 19.27%	25,240 148,937 55,000 376,750 21,000 11,000 637,927	36.75% 5.71% -16.28% -4.90% 0.00% -0.95%	150,427 71,100 379,695 21,000 11,000 633,222	29.27% 0.78% 0.00% 0.00% -0.74%	57,222 382,653 21,000 11,000 625,308	-19.52% 0.78% 0.00% 0.00% -1.25%	58,365 385,624 21,000 11,000 632,492	2.00% 0.78% 0.00% 0.00% 1.15%	159,280 59,500 388,607 21,000 11,000 666,712	1
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid 1950 OTHER GENERAL GOV'T SERVICES 1950 GENERAL GOVERNMENT SERVICE 1950 PROTECTIVE SERVICES 1951 Police Services Administration	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850)	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11%	25,240 148,937 55,000 376,750 21,000 11,000 637,927 4,646,792 6,053,092 1,139,285	36.75% 5.71% -16.28% -4.90% 0.00% -0.95% 6.58%	150,427 71,100 379,695 21,000 633,222 4,805,437 6,212,172 1,162,230	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01%	57,222 382,653 21,000 11,000 625,308 4,927,374 6,489,287 1,183,303	-19.52% 0.78% 0.00% 0.00% -1.25% 2.54% 4.46% 1.81%	58,365 385,624 21,000 11,000 632,492 5,019,214 6,672,819 1,204,842	2.00% 0.78% 0.00% 0.00% 1.15% 1.86% 2.83% 1.82%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751	1
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid 1950 GENERAL GOV'T SERVICES 1951 GENERAL GOVERNMENT SERVICE 1951 PROTECTIVE SERVICES 1952 Police Services Contract 1952 Police Services Administration 1953 Police Services Consulting	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056 30,290	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906 32,827	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850) (2,537)	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11% -8.38%	25,240 148,937 55,000 376,750 21,000 637,927 4,646,792 6,053,092 1,139,285 32,000	36.75% 5.71% -16.28% -4.90% -0.95% -0.95% -0.58% -3.80% 21.58% 5.64%	150,427 71,100 379,695 21,000 11,000 633,222 4,805,437 6,212,172 1,162,230 33,000	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01% 3.13%	57,222 382,653 21,000 11,000 625,308 4,927,374 6,489,287 1,183,303 34,000	-19.52% 0.78% 0.00% 0.00% -1.25% 2.54% 4.46% 1.81% 3.03%	58,365 385,624 21,000 11,000 632,492 5,019,214 6,672,819 1,204,842 35,000	2.00% 0.78% 0.00% 0.00% 1.15% 1.86% 2.83% 1.82% 2.94%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751 36,000	1 2 2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid 1950 OTHER GENERAL GOV'T SERVICES 1951 Police Services Contract 1952 Police Services Administration 1953 Community Policing	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056 30,290 231,180	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906 32,827 181,281	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850) (2,537) 49,899	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11% -8.38% 21.58%	25,240 148,937 55,000 376,750 21,000 637,927 4,646,792 6,053,092 1,139,285 32,000 191,462	36.75% 5.71% -16.28% -4.90% -0.00% -0.95% 6.58% 3.80% 21.58% 5.64% -17.18%	150,427 71,100 379,695 21,000 11,000 633,222 4,805,437 6,212,172 1,162,230 33,000 194,799	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01% 3.13% 1.74%	57,222 382,653 21,000 625,308 4,927,374 6,489,287 1,183,303 34,000 198,199	-19.52% 0.78% 0.00% -0.00% -1.25% 2.54% 4.46% 1.81% 3.03% 1.75%	58,365 385,624 21,000 11,000 632,492 5,019,214 6,672,819 1,204,842 35,000 201,660	2.00% 0.78% 0.00% 1.15% 1.86% 2.83% 1.82% 2.94% 1.75%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751 36,000 204,645	1 2 2 1 1 2 1
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid 1950 GENERAL GOV'T SERVICES 1951 GENERAL GOVERNMENT SERVICE 1951 Police Services Contract 1952 Police Services Administration 1953 Community Policing 1950 Police Building Maintenance	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056 30,290 231,180 162,168	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906 32,827 181,281 207,885	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850) (2,537) 49,899 (45,717)	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11% -8.38% 21.58% -28.19%	25,240 148,937 55,000 376,750 21,000 637,927 4,646,792 6,053,092 1,139,285 32,000 191,462 145,283	36.75% 5.71% -16.28% -4.90% -0.00% -0.95% -6.58% -3.80% 21.58% 5.64% -17.18% -10.41%	150,427 71,100 379,695 21,000 11,000 633,222 4,805,437 6,212,172 1,162,230 33,000 194,799 147,806	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01% 3.13% 1.74% 1.74%	57,222 382,653 21,000 625,308 4,927,374 6,489,287 1,183,303 34,000 198,199 150,245	-19.52% 0.78% 0.00% -0.00% -1.25% 2.54% 4.46% 1.81% 3.03% 1.75% 1.65%	58,365 385,624 21,000 632,492 5,019,214 6,672,819 1,204,842 35,000 201,660 152,730	2.00% 0.78% 0.00% 0.00% 1.15% 1.86% 2.83% 1.82% 2.94% 1.75% 1.65%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751 36,000 204,645 155,252	
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid 1950 OTHER GENERAL GOV'T SERVICES 1951 Police Services Contract 1952 Police Services Administration 1953 Community Policing	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056 30,290 231,180 162,168 538,277	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906 32,827 181,281	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850) (2,537) 49,899	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11% -8.38% 21.58%	25,240 148,937 55,000 376,750 21,000 637,927 4,646,792 6,053,092 1,139,285 32,000 191,462	36.75% 5.71% -16.28% -4.90% -0.00% -0.95% 6.58% 3.80% 21.58% 5.64% -17.18%	150,427 71,100 379,695 21,000 11,000 633,222 4,805,437 6,212,172 1,162,230 33,000 194,799	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01% 3.13% 1.74%	57,222 382,653 21,000 625,308 4,927,374 6,489,287 1,183,303 34,000 198,199	-19.52% 0.78% 0.00% -0.00% -1.25% 2.54% 4.46% 1.81% 3.03% 1.75%	58,365 385,624 21,000 11,000 632,492 5,019,214 6,672,819 1,204,842 35,000 201,660	2.00% 0.78% 0.00% 1.15% 1.86% 2.83% 1.82% 2.94% 1.75%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751 36,000 204,645	
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid 1950 OTHER GENERAL GOV'T SERVICES 1951 Police Services Contract 1952 Police Services Administration 1953 Community Policing 1950 Police Building Maintenance 1950 Detention & Custody of Prisoners 1950 Police PROTECTION	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056 30,290 231,180 162,168 538,277 V 7,730,495	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906 32,827 181,281 207,885 502,679 7,474,111	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850) (2,537) 49,899 (45,717) 35,598 256,385	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11% -8.38% 21.58% -28.19% 6.61% 3.32%	25,240 148,937 55,000 376,750 21,000 11,000 637,927 4,646,792 6,053,092 1,139,285 32,000 191,462 145,283 512,040 8,073,162	36.75% 5.71% -16.28% -4.90% -0.00% -0.95% -6.58% -3.80% 21.58% 5.64% -17.18% -10.41% -4.87% 4.43%	150,427 71,100 379,695 21,000 11,000 633,222 4,805,437 6,212,172 1,162,230 33,000 194,799 147,806 522,318 8,272,325	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01% 3.13% 1.74% 2.01% 2.47%	57,222 382,653 21,000 11,000 625,308 4,927,374 6,489,287 1,183,303 34,000 198,199 150,245 531,872 8,586,906	-19.52% 0.78% 0.00% 0.00% -1.25% 2.54% 4.46% 1.81% 3.03% 1.75% 1.65% 1.83% 3.80%	58,365 385,624 21,000 11,000 632,492 5,019,214 6,672,819 1,204,842 35,000 201,660 152,730 541,872 8,808,923	2.00% 0.78% 0.00% 0.00% 1.15% 1.86% 2.83% 1.82% 2.94% 1.75% 1.65% 1.88% 2.59%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751 36,000 204,645 155,252 551,650 9,015,162	
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid OTHER GENERAL GOV'T SERVICES GENERAL GOVERNMENT SERVICE PROTECTIVE SERVICES 2121 Police Services Contract 2122 Police Services Administration 2123 Police Services Consulting 2130 Community Policing 2130 Community Policing 2130 Open Unit of Prisoners POLICE PROTECTION 2411 Fire Protection Administration	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056 30,290 231,180 162,168 538,277 V 7,730,495	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906 32,827 181,281 207,885 502,679 7,474,111	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850) (2,537) 49,899 (45,717) 35,598 256,385 44,045	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11% -8.38% 21.58% 21.58% 6.61% 3.32% 11.68%	25,240 148,937 55,000 376,750 21,000 637,927 4,646,792 6,053,092 1,139,285 32,000 191,462 145,283 512,040 8,073,162	36.75% 5.71% -16.28% -4.90% -0.00% -0.95% -6.58% -3.80% 21.58% -5.64% -17.18% -4.87% -4.43% -1.55%	150,427 71,100 379,695 21,000 11,000 633,222 4,805,437 6,212,172 1,162,230 33,000 194,799 147,806 522,318 8,272,325 389,532	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01% 3.13% 1.74% 2.01% 2.47% 1.74%	57,222 382,653 21,000 11,000 625,308 4,927,374 6,489,287 1,183,303 34,000 198,199 150,245 531,872 8,586,906	-19.52% 0.78% 0.00% -0.00% -1.25% 2.54% 4.46% 1.81% 3.03% 1.75% 1.65% 1.83% 3.80%	58,365 385,624 21,000 11,000 632,492 5,019,214 6,672,819 1,204,842 35,000 201,660 152,730 541,872 8,808,923	2.00% 0.78% 0.00% 1.15% 1.86% 2.83% 1.82% 2.94% 1.75% 1.65% 1.88% 2.59%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751 36,000 204,645 155,252 551,650 9,015,162	1 C C C C 5 5 1 1 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1920 Training and Development 1925 Council Travel and Development 1930 Insurance 1931 Damage Claims 1950 Grants In Aid 1950 OTHER GENERAL GOV'T SERVICES 1951 Police Services Contract 1952 Police Services Administration 1953 Community Policing 1950 Police Building Maintenance 1950 Detention & Custody of Prisoners 1950 Police PROTECTION	108,911 52,030 450,000 22,082 11,000 S 644,023 4,359,841 5,831,524 937,056 30,290 231,180 162,168 538,277 V 7,730,495	66,049 12,723 434,702 2,135 4,300 519,909 3,879,143 5,311,532 1,237,906 32,827 181,281 207,885 502,679 7,474,111	42,862 39,307 15,298 19,947 6,700 124,114 480,698 519,992 (300,850) (2,537) 49,899 (45,717) 35,598 256,385	39.36% 75.55% 3.40% 90.33% 60.91% 19.27% 11.03% 8.92% -32.11% -8.38% 21.58% -28.19% 6.61% 3.32%	25,240 148,937 55,000 376,750 21,000 11,000 637,927 4,646,792 6,053,092 1,139,285 32,000 191,462 145,283 512,040 8,073,162	36.75% 5.71% -16.28% -4.90% -0.00% -0.95% -6.58% -3.80% 21.58% 5.64% -17.18% -10.41% -4.87% 4.43%	150,427 71,100 379,695 21,000 11,000 633,222 4,805,437 6,212,172 1,162,230 33,000 194,799 147,806 522,318 8,272,325	29.27% 0.78% 0.00% 0.00% -0.74% 3.41% 2.63% 2.01% 3.13% 1.74% 2.01% 2.47%	57,222 382,653 21,000 11,000 625,308 4,927,374 6,489,287 1,183,303 34,000 198,199 150,245 531,872 8,586,906	-19.52% 0.78% 0.00% 0.00% -1.25% 2.54% 4.46% 1.81% 3.03% 1.75% 1.65% 1.83% 3.80%	58,365 385,624 21,000 11,000 632,492 5,019,214 6,672,819 1,204,842 35,000 201,660 152,730 541,872 8,808,923	2.00% 0.78% 0.00% 0.00% 1.15% 1.86% 2.83% 1.82% 2.94% 1.75% 1.65% 1.88% 2.59%	159,280 59,500 388,607 21,000 11,000 666,712 5,096,632 6,840,864 1,226,751 36,000 204,645 155,252 551,650 9,015,162	1 C C C 5 5 1 1 2 2 1 1 1 1 1 1 2 2

*	CITY OF PORT ALBERNI														
(3] (4)	GENERAL FUND - EXPENSE	Budget	Actual	Variance	Variance	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase
*	2022-2026 FINANCIAL PLAN	2021	2021	\$	%	2022	%	2023	%	2024	%	2025	%	2026	%
22440) Fire Investigation	1.015	_	1.015	100.00%	2.000	97.04%	2.000	0.00%	2.000	0.00%	2.000	0.00%	2.000	0.00%
	Fire Prevention	163,205	178,225	(15,020)	-9.20%	177,279	8.62%	181,264	2.25%	185,388	2.28%	189,614	2.28%	193,932	2.28%
	Fire Building Maintenance	61,981	44,129	17,852	28.80%	102,713	65.72%	88,283	-14.05%	90,203	2.17%	90,952	0.83%	92,328	1.51%
	Vehicle Repair & Maintenance	366,611	367,248	(637)	-0.17%	386,778	5.50%	503,299	30.13%	517,229	2.77%	531,515	2.76%	542.040	1.98%
	Sundry Equipment Repair & Mtce	26,204	27,341	(1,137)	-4.34%	26,999	3.03%	27,269	1.00%	27,814	2.00%	27,814	0.00%	28,370	2.00%
	2 Fire Fighting Tools/Supplies Purchases	39,368	31,823	7,545	19.16%	40,557	3.02%	41,209	1.61%	42,161	2.31%	42,554	0.93%	43,405	2.00%
	FIRE PROTECTION	3,905,782	3,860,886	44,896	1.15%	4,086,596	4.63%	4,264,882	4.36%	4,360,844	2.25%	4,456,965	2.20%	4,551,648	2.12%
22510	Emergency Program (Tsunami Warning)	550	1,863	(1,313)	-238.81%	570	3.64%	585	2.63%	600	2.56%	620	3.33%	640	3.23%
2202	Building & Plumbing Inspection	109,830	166,809	(56,979)	-51.88%	207,250	88.70%	237,166	14.43%	241,477	1.82%	245,804	1.79%	250,191	1.78%
	Building Inspector Vehicle	3.808	2,715	1,093	28.70%	3.946	3.62%	4.044	2.48%	4,097	1.31%	4.149	1.27%	4,217	1.64%
	Animal Control Services Contract	151,328	135,444	15,884	10.50%	149,264	-1.36%	149,268	0.00%	149,733	0.31%	149,738	0.00%	149,742	0.00%
2293	OTHER PROTECTION	264,966	304,967	(40,001)	-15.10%	360,460	36.04%	390,478	8.33%	395,307	1.24%	399,691	1.11%	404,150	1.12%
		. ,		, , ,											
	PROTECTIVE SERVICES	11,901,793	11,641,827	259,966	2.18%	12,520,788	5.20%	12,928,270	3.25%	13,343,657	3.21%	13,666,199	2.42%	13,971,600	2.23%
	TRANSPORTATION SERVICE COMMON SERVICES														
23110	Engineering Administration	608,360	647,441	(39,081)	-6.42%	744,065	22.31%	757,845	1.85%	770,774	1.71%	783,859	1.70%	797,299	1.71%
2312	Engineering Consulting Services	50,000	89,371	(39,371)	-78.74%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
	PUBLIC WORKS ADMINISTRATION														
23129	Clerical & Reception-Operation	116,017	128,518	(12,501)	-10.78%	126,145	8.73%	128,455	1.83%	130,604	1.67%	132,812	1.69%	135,052	1.69%
23130	Supervision Operations	347,573	382,366	(34,793)	-10.01%	456,660	31.39%	465,221	1.87%	473,716	1.83%	482,391	1.83%	491,223	1.83%
23134	Small Tools/Equipment/Supplies	45,328	32,603	12,725	28.07%	41,819	-7.74%	42,664	2.02%	43,492	1.94%	44,338	1.95%	45,203	1.95%
23136	Works Yard Maintenance	70,748	86,342	(15,594)	-22.04%	114,299	61.56%	116,291	1.74%	117,896	1.38%	119,558	1.41%	121,198	1.37%
23137	Main Building Maintenance	98,707	151,145	(52,438)	-53.12%	166,773	68.96%	170,164	2.03%	173,378	1.89%	176,650	1.89%	179,989	1.89%
23138	3 Shop Overhead	96,498	82,903	13,595	14.09%	76,955	-20.25%	78,152	1.56%	79,267	1.43%	80,406	1.44%	81,568	1.45%
	General Equipment Maintenance	731,230	693,194	38,036	5.20%	666,224	-8.89%	675,554	1.40%	684,607	1.34%	693,819	1.35%	703,191	1.35%
	Vehicle Maintenance & Replacement	14,242	12,068	2,174	15.27%	11,987	-15.83%	12,193	1.72%	12,403	1.72%	12,617	1.73%	12,835	1.73%
23162	2 Supv Vehicle Mtce & Replacement COMMON SERVICES	30,514 2,209,217	35,196 2,341,146	(4,682) (131,929)	-15.34% -5.97%	35,756 2,490,683	17.18% 12.74%	36,471 2,533,010	2.00% 1.70%	37,201 2,573,338	2.00% 1.59%	37,945 2,614,395	2.00% 1.60%	38,703 2,656,261	2.00% 1.60%
		2,200,211	2,041,140	(101,020)	-0.01 70	2,430,003	12.7470	2,555,010	1.7070	2,070,000	1.5570	2,014,000	1.0070	2,030,201	1.0070
	ROAD TRANSPORTATION ROADS AND STREETS														
23201	Customer Service Requests-Streets	33,372	25.077	8.295	24.86%	18.198	-45.47%	18.539	1.87%	18.851	1.68%	19.166	1.67%	19.490	1.69%
) Small Tools/Supplies-Streets	9,886	34,297	(24,411)	-246.92%	12,226	23.67%	12.441	1.76%	12,638	1.58%	12,839	1.59%	13,046	1.61%
	Streets Inspections	71,035	77,330	(6,295)	-8.86%	42,006	-40.87%	42,811	1.70%	43,547	1.72%	44,293	1.71%	45,057	1.72%
	Roadway Surfaces Maintenance	636.620	429.012	207.608	32.61%	782.640	22.94%	696.396	-11.02%	709.671	1.91%	723.214	1.91%	737.011	1.91%
	B Road Allowance Maintenance	278,499	368,740	(90,241)	-32.40%	341,067	22.47%	347,755	1.96%	354,032	1.81%	360,491	1.82%	366,072	1.55%
	New Driveway Crossings	22,170	31,777	(9,607)	-43.33%	14,341	-35.31%	14,481	0.98%	14,607	0.87%	14,737	0.89%	14,869	0.90%
	S Street Sweeping	164,423	240,430	(76,007)	-46.23%	244,174	48.50%	249,093	2.01%	253,892	1.93%	258,778	1.92%	263,755	1.92%
	7 Snow & Ice Removal	192,977	198,377	(5,400)	-2.80%	198,088	2.65%	202,075	2.01%	206,004	1.94%	210,009	1.94%	214,098	1.95%
	BRIDGES AND RETAINING WALLS														
2324	Bridges & Retaining Walls	43,655	17,393	26,262	60.16%	80,400	84.17%	25,908	-67.78%	26,426	2.00%	26,955	2.00%	27,494	2.00%
	STREET LIGHTING														
23250	Overhead & Decorative Lighting	311.035	278,389	32,646	10.50%	314.181	1.01%	321,783	2.42%	329,571	2.42%	337,548	2.42%	345.719	2.42%
	Signs & Traffic Marking	225,557	201,032	24,525	10.87%	242,875	7.68%	247,761	2.01%	252,456	1.89%	257,266	1.91%	262,151	1.90%
	Traffic & Railroad Signals	12,748	45,681	(32,933)	-258.34%	10,060	-21.09%	10,261	2.00%	10,466	2.00%	10,676	2.01%	10,889	2.00%
	PARKING														
23272	2 Off-Street Parking	14,500	10,794	3,706	25.56%	14,500	0.00%	14,790	2.00%	15,086	2.00%	15,388	2.00%	15,695	2.00%
	OTHER														
2329	Gravel	206,227	106,997	99,230	48.12%	188,940	-8.38%	192,732	2.01%	196,514	1.96%	200,377	1.97%	204,304	1.96%
	ROADS & STREETS	2,222,704	2,065,326	157,378	7.08%	2,503,696	12.64%	2,396,826	-4.27%	2,443,761	1.96%	2,491,737	1.96%	2,539,650	1.92%

STORM DRAINAGE OPEN DRAINAGE

	CITY OF PORT ALBERNI GENERAL FUND - EXPENSE	Budget	Actual	Variance	Variance	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase
**	2022-2026 FINANCIAL PLAN	2021	2021	\$	%	2022	%	2023	%	2024	%	2025	%	2026	%
2331	I Ditch, Creek & Dyke Maintenance	100,880	136,327	(35,447)	-35.14%	68,543	-32.05%	69,932	2.03%	71,259	1.90%	72,615	1.90%	73,999	1.91%
	STORM SEWERS														
2333	Storm Sewer Maintenance	116,722	173,184	(56,462)	-48.37%	130,436	11.75%	133,060	2.01%	135,548	1.87%	138,098	1.88%	140,688	1.88%
	3 Storm Sewer Pump Station	8,970	176,514	(167,544)	-1867.83%	9,240	3.01%	9,423	1.98%	9,605	1.93%	9,792	1.95%	9,981	1.93%
2333	Storm Sewer Connections	89,360	100,070	(10,710)	-11.99%	121,795	36.30%	144,720	18.82%	147,449	1.89%	150,252	1.90%	153,083	1.88%
	STORM DRAINAGE	315,932	586,095	(270,163)	-85.51%	330,014	4.46%	357,135	8.22%	363,861	1.88%	370,757	1.90%	377,751	1.89%
	OTHER COMMON SERVICES														
	1 Training Program	39,944	36,897	3,047	7.63%	39,371	-1.43%	40,158	2.00%	40,962	2.00%	41,781	2.00%	42,616	2.00%
	2 Safety	42,376	27,879	14,497	34.21%	29,766	-29.76%	30,365	2.01%	30,958	1.95%	31,562	1.95%	32,178	1.95%
23884	Special Streets Work Orders OTHER COMMON SERVICES	8,178	457	7,721	94.41%	2,935	-64.11%	2,950	0.51% 1.94%	2,964	0.47%	2,979	0.51%	2,994	0.50% 1.92%
	OTHER COMMON SERVICES	90,498	65,234	25,264	27.92%	72,072	-20.36%	73,473	1.94%	74,884	1.92%	76,322	1.92%	77,788	1.92%
23510	OTHER DEPUBLIC TRANSIT	976,629	910,373	66,256	6.78%	1,016,832	4.12%	1,077,555	5.97%	1,119,137	3.86%	1,155,151	3.22%	1,189,806	3.00%
	RECOVERIES														
2395	General Overhead Recovery	(875,000)	(875,000)	-	0.00%	(893,000)	2.06%	(910,000)	1.90%	(930,000)	2.20%	(947,000)	1.83%	(967,000)	2.11%
	2 Main Building Expense Recovery	(24,900)	(24,000)	(900)	3.61%	(24,000)	-3.61%	(24,000)	0.00%	(24,000)	0.00%	(24,000)	0.00%	(24,000)	0.00%
	Shop Overhead Recovery	(105,700)	(63,911)	(41,789)	39.54%	(107,800)	1.99%	(109,900)	1.95%	(112,100)	2.00%	(114,000)	1.69%	(115,000)	0.88%
23958	B Equipment Charges Recovery	(576,300)	(417,386)	(158,914)	27.57%	(587,800)	2.00%	(600,000)	2.08%	(611,000)	1.83%	(623,000)	1.96%	(636,000)	2.09%
23959	Gravel Cost Recovery	(110,000)	(67,556)	(42,444)	38.59%	(112,000)	1.82%	(114,200)	1.96%	(116,500)	2.01%	(118,500)	1.72%	(120,000)	1.27%
	RECOVERIES	(1,691,900)	(1,447,852)	(243,148)	14.37%	(1,724,600)	1.93%	(1,758,100)	1.94%	(1,793,600)	2.02%	(1,826,500)	1.83%	(1,862,000)	1.94%
	TRANSPORTATION SERVICE	4,123,080	4,520,321	(396,341)	-9.61%	4,688,697	13.72%	4,679,899	-0.19%	4,781,381	2.17%	4,881,862	2.10%	4,979,256	2.00%
	ENVIRONMENTAL HEALTH SERVICES														
	SOLID WASTE COLLECTION														
	Residential Waste Collection	907,500	557,955	349,545	38.52%	928,988	2.37% 98.41%	945,621	1.79% 0.00%	963,701	1.91% 0.00%	982,125	1.91%	1,000,905	1.91%
	2 Solid Waste Containers Purchase & Mtce 3 Solid Waste Disposal Fees	7,812 491,270	97,652 380,101	(89,840) 111,169	-1150.02% 22.63%	15,500 525,000	98.41% 6.87%	15,500 575,000	9.52%	15,500 586,500	2.00%	15,500 598,230	0.00% 2.00%	15,500 610.195	0.00% 2.00%
	1 City Facility Solid Waste Collection	48,514	8,390	40,124	82.71%	12,000	-75.26%	12,240	2.00%	12,485	2.00%	12,734	1.99%	12,989	2.00%
2-102-	ENVIRONMENTAL HEALTH	1,455,096	1,044,097	410,999	28.25%	1,481,488	1.81%	1,548,361	4.51%	1,578,186	1.93%	1,608,589	1.93%	1,639,589	1.93%
	PUBLIC HEALTH														
2516	Cemetery Maintenance	16.004	10.133	5,871	36.68%	16.239	1.47%	16.485	1.51%	16.736	1.52%	16.991	1.52%	17.251	1.53%
	2 Interments	37,577	49,873	(12,296)	-32.72%	39,274	4.52%	40,059	2.00%	40,861	2.00%	41,678	2.00%	42,511	2.00%
	B Memorial Marker Installation	15,125	24,314	(9,189)	-60.75%	24,353	61.01%	24,844	2.02%	25,321	1.92%	25,809	1.93%	26,308	1.93%
	CEMETERIES	68,706	84,320	(15,614)	-22.73%	79,866	16.24%	81,388	1.91%	82,918	1.88%	84,478	1.88%	86,070	1.88%
	PUBLIC HEALTH	68,706	84,320	(15,614)	-22.73%	79,866	16.24%	81,388	1.91%	82,918	1.88%	84,478	1.88%	86,070	1.88%
	DEVELOPMENT SERVICES														
	Planning Administration	572,510	503,750	68,760	12.01%	662,860	15.78%	674,531	1.76%	685,774	1.67%	697,268	1.68%	708,949	1.68%
26132	Consulting Services - OCP - Somass	75,000	-	75,000	100.00%	350,000	366.67%	200,000		-		-		-	
	RESEARCH AND PLANNING	647,510	503,750	143,760	22.20%	1,012,860	56.42%	874,531	-13.66%	685,774	-21.58%	697,268	1.68%	708,949	1.68%
26234	Business Development	80,000	113,853	(33,853)	-42.32%	80,000	0.00%	80,000	0.00%	80,000	0.00%	80,000	0.00%	80,000	0.00%
	5 Economic Development	526,635	539,237	(12,602)	-2.39%	404,138	-23.26%	388,988	-3.75%	393,249	1.10%	400,424	1.82%	407,483	1.76%
26237	Community Serv-Community Inv Program	33,200	8,135	25,065	75.50%	33,200	0.00%	33,200	0.00%	33,200	0.00%	33,200	0.00%	33,200	0.00%
26238	Community Serv-Community Engagement	500	0	500	100.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
	COMMUNITY DEVELOPMENT	640,335	661,226	(20,891)	-3.26%	517,838	-19.13%	502,688	-2.93%	506,949	0.85%	514,124	1.42%	521,183	1.37%
	Alberni Harbour Quay Overhead	18,000	18,444	(444)	-2.47%	18,360	2.00%	18,727	2.00%	19,102	2.00%	19,484	2.00%	19,873	2.00%
26770	Harbour Quay - Buildings Maintenance	101,809	72,403	29,406	28.88%	143,727	41.17%	146,000	1.58%	148,168	1.48%	150,389	1.50%	152,639	1.50%
	ALBERNI HARBOUR QUAY	119,809	90,847	28,962	24.17%	162,087	35.29%	164,727	1.63%	167,270	1.54%	169,873	1.56%	172,512	1.55%
	OTHER ENVIRONMENTAL DEVELOPMENT	05.05-		05.05-	400.0551	0	0.00**		400.00**						
	Security Lighting Incentive Program	25,000	-	25,000	100.00%	25,000	0.00%	-	-100.00%	-	0.0001	-	0.0001	-	4.040/
2691	Chamber of Commerce Visitor Centre OTHER	88,285 113,285	85,688 85,688	2,597 27,597	2.94% 24.36%	89,167 114,167	1.00% 0.78%	90,059 90,059	1.00% -21.12%	90,900	0.93%	90,900	0.00%	92,000 92,000	1.21% 1.21%
	ENVIRONMENTAL DEVELOPMENT	1,520,939	1,341,510	179,429	11.80%	1,806,952	18.81%	1,632,005	-9.68%	1,450,893	-11.10%	1,472,165	1.47%	1,494,644	1.53%



CITY OF PORT ALBERNI														
GENERAL FUND - EXPENSE	Budget	Actual	Variance	Variance	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase
2022-2026 FINANCIAL PLAN	2021	2021	\$	%	2022	%	2023	%	2024	%	2025	%	2026	%
PARKS, RECREATION & HERITAGE														
RECREATION FACILITIES														
ADMINISTRATION														
27110 Parks, Recreation & Heritage Mgmt Serv	593,541	447,907	145,634	24.54%	630,826	6.28%	560,389	-11.17%	569,515	1.63%	580,375	1.91%	591,316	1.89%
COMMUNITY CENTRES AND HALLS														
27120 Gyro Youth Centre Maintenance	53,515	61,645	(8,130)	-15.19%	59,349	10.90%	60,394	1.76%	61,372	1.62%	62,373	1.63%	63,397	1.64%
27126 Glenwood Skate Shop	2,000	810	1,190	59.51%	1,560	-22.00%	1,590	1.92%	1,625	2.20%	1,650	1.54%	1,675	1.52%
27128 Glenwood Centre Maintenance 27129 Bob Dailey Stadium	105,666 9,739	74,428 50,518	31,238 (40,779)	29.56% -418.72%	74,695 19,397	-29.31% 99.17%	76,227 19,790	2.05% 2.03%	77,720 20,161	1.96% 1.87%	79,249 20,541	1.97% 1.88%	80,804 20,930	1.96% 1.89%
27130 Echo Activity Centre Maintenance	390,014	287,191	102,823	26.36%	258,986	-33.60%	264,276	2.03%	269,416	1.94%	274,647	1.94%	279,988	1.94%
27134 Echo Aquatic Maintenance	445,326	471,481	(26,155)	-5.87%	456,698	2.55%	465,939	2.04%	474,931	1.94%	484,091	1.94%	486,247	0.45%
27140 AV Multiplex Concessions	44.938	41,946	2,992	6.66%	160,607	257.40%	161,502	0.56%	162,335	0.52%	163,173	0.52%	164,045	0.53%
27142 AV Multiplex Skate Shop	8,958	-	8,958	100.00%	4,000	-55.35%	1,000	-75.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
27144 AV Multiplex Maintenance	812,776	903,628	(90,852)	-11.18%	911,714	12.17%	930,233	2.03%	948,321	1.94%	966,762	1.94%	974,196	0.77%
27146 Parks Building & Fieldhouses	99,078	115,695	(16,617)	-16.77%	109,834	10.86%	112,046	2.01%	114,240	1.96%	116,475	1.96%	118,758	1.96%
27148 Echo Park Complex	64,746	71,310	(6,564)	-10.14%	64,622	-0.19%	65,951	2.06%	67,247	1.97%	68,575	1.97%	69,925	1.97%
RECREATION PROGRAMS														
SPORT PROGRAMS														
27156 Glenwood Centre Programs	1,773	10,492	(8,719)	-491.79%	10,000	464.02%	10,200	2.00%	10,404	2.00%	10,612	2.00%	10,824	2.00%
27160 Echo Aquatic Programs	510,000	456,175	53,825	10.55%	619,377	21.45%	678,172	9.49%	690,755	1.86%	708,489	2.57%	721,653	1.86%
27163 AV Multiplex Programs	175,000	190,785	(15,785)	-9.02%	223,899	27.94%	279,297	24.74%	284,436	1.84%	289,655	1.83%	295,147	1.90%
LEISURE PROGRAMS														
27166 Leisure Service Programs	185,000	144,716	40,284	21.77%	171,892	-7.09%	175,438	2.06%	178,677	1.85%	181,961	1.84%	185,357	1.87%
27170 Youth Services and Programs	10,000	12,657	(2,657)	-26.57%	56,995	469.95%	63,088	10.69%	66,144	4.84%	70,209	6.15%	72,784	3.67%
27173 Children's Programs	50,000	101,780	(51,780)	-103.56%	61,354	22.71%	63,576	3.62%	65,785	3.47%	67,997	3.36%	70,212	3.26%
27180 Adult Programs	30,000	17,220	12,780	42.60%	15,000	-50.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
SPECIAL EVENTS														
27190 Special Events	17,125	2,528	14,597	85.24%	21,000	22.63%	22,050	5.00%	22,100	0.23%	22,150	0.23%	22,200	0.23%
27198 Vehicle Maintenance & Repair RECREATION FACILITIES & PROGRAMS	10,880 3,620,075	12,402 3,475,314	(1,522) 144,761	-13.99% 4.00%	13,564 3,945,369	24.67% 8.99%	13,835 4,039,993	2.00% 2.40%	14,112 4,115,296	2.00% 1.86%	14,394 4,199,378	2.00% 2.04%	14,682 4,260,140	2.00% 1.45%
RECREATION FACILITIES & FROGRANIS	3,020,073	3,473,314	144,701	4.00%	3,945,309	0.9970	4,039,993	2.40%	4,115,290	1.00%	4,199,370	2.0470	4,200,140	1.4370
PARKS AND PLAYGROUNDS														
27210 Parks & Facility Management Services	263,250	262,042	1,208	0.46%	282,398	7.27%	287,612	1.85%	292,925	1.85%	298,344	1.85%	303,871	1.85%
27215 Parks Maintenance	952,933	658,520	294,413	30.90%	1,009,863	5.97%	1,107,566	9.67%	1,185,585	7.04%	1,234,617	4.14%	1,250,553	1.29%
27220 Horticultural Services	212,428	386,416	(173,988)	-81.90%	416,916	96.26%	348,869	-16.32%	355,539	1.91%	362,364	1.92%	369,345	1.93%
27225 Vehicles & Equipment Mtce & Repair	175,918	147,660 34,458	28,258	16.06%	152,261	-13.45% -40.98%	153,226	0.63% 0.29%	157,315	2.67%	158,953	1.04% -0.02%	160,426 72,265	0.93% 0.70%
27230 Parks Upgrading 27499 Equipment Recovery	89,695 (90,093)	(66,323)	55,237 (23,770)	61.58% 26.38%	52,942 (91,895)	2.00%	53,095 (93,733)	2.00%	71,777 (95,608)	35.19% 2.00%	71,766 (97,520)	2.00%	(99,470)	2.00%
PARKS & PLAYGROUNDS	1,604,131	1,422,773	181,358	11.31%	1,822,485	13.61%	1,856,635	1.87%	1,967,533	5.97%	2,028,524	3.10%	2,056,990	1.40%
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CULTURAL SERVICES	007.400	400 500	47.507	00.070/	000.450	0.000/	000 070	0.000/	040 400	0.000/	000 004	0.500/	040.070	4.070/
27510 Museum Services 27515 Museum Programs-Curatorial	237,100 18,498	189,503 52,855	47,597 (34,357)	20.07% -185.74%	222,159 54,500	-6.30% 194.63%	228,679 55,540	2.93% 1.91%	242,466 56,601	6.03% 1.91%	236,331 57,683	-2.53% 1.91%	240,276 58,786	1.67% 1.91%
27516 Museum Programs-Permanent Exhibits	6,833	2,324	4,509	65.99%	3,000	-56.10%	3.060	2.00%	3.121	1.91%	3,184	2.02%	3,247	1.98%
27517 Museum Programs-Temporary Exhibits	37,632	6,594	31,038	82.48%	28,200	-25.06%	28,200	0.00%	28,200	0.00%	28,200	0.00%	28,200	0.00%
27530 Industrial Collections	35,935	40,915	(4,980)	-13.86%	39,188	9.05%	39,128	-0.15%	39,580	1.16%	39,847	0.67%	40,120	0.69%
27550 Museum Maintenance	66,009	76,546	(10,537)	-15.96%	89,581	35.71%	91,400	2.03%	93,179	1.95%	94,992	1.95%	96,843	1.95%
27600 Vancouver Island Regional Library	804,622	804,622	- 1	0.00%	839,444	4.33%	853,208	1.64%	877,353	2.83%	902,183	2.83%	927,714	2.83%
27700 McLean Mill Operator Agreement	150,000	150,000	-	0.00%	150,000	0.00%	140,000	-6.67%	130,000	-7.14%	120,000	-7.69%	110,000	-8.33%
27710 McLean Mill City operations	70,000	84,918	(14,918)	-21.31%	74,274	6.11%	75,768	2.01%	77,245	1.95%	78,753	1.95%	80,294	1.96%
CULTURAL SERVICES	1,426,629	1,408,276	18,353	1.29%	1,500,346	5.17%	1,514,983	0.98%	1,547,745	2.16%	1,561,173	0.87%	1,585,480	1.56%
RECREATION & CULTURAL	6,650,835	6,306,363	344,473	5.18%	7,268,200	9.28%	7,411,611	1.97%	7,630,574	2.95%	7,789,075	2.08%	7,902,610	1.46%
TOTAL OPERATIONS EXPENSES	30,080,290	28,817,581	1,263,609	4.20%	32,492,783	8.02%	33,086,971	1.83%	33,794,983	2.14%	34,521,582	2.15%	35,170,401	1.88%
INTEREST & DEBT SERVICING														
28115 Interest on Prepaid Taxes	9,000	-	9,000	100.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%
28121 Interest Payments on Debentures	91,203	87,490	3,713	4.07%	87,490	-4.07%	87,490	0.00%	87,490	0.00%	87,490	0.00%	87,490	0.00%
28131 Principal Payments on Debentures	120,468	120,468	-	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%

GENERAL FUND - EXPENSE 2022-2026 FINANCIAL PLAN	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
28193 Banking Service Charges	6,500	8,448	(1,948)	-29.96%	8,000	23.08%	8,100	1.25%	8,200	1.23%	8,300	1.22%	8,400	1.20%
FINANCING & BANK FEES	227,171	216,406	10,765	4.74%	224,958	-0.97%	225,058	0.04%	225,158	0.04%	225,258	0.04%	225,358	0.049
TOTAL OPERATIONS AND DEBT SERVICING	30,307,461	29,033,987	1,274,374	4.20%	32,717,741	7.95%	33,312,029	1.82%	34,020,141	2.13%	34,746,840	2.14%	35,395,759	1.87%
TRANSFERS TO RESERVES														
28910 Debt Reserve Fund Transfer	15,000	15,000	-	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00
28222 Transfer to Equipment Replacement	34,000	34,000	-	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.009
28230 Parks and Rec Reserve (NMC contribution)	148,926	148,926	-	0.00%	-	-100.00%	-		-		-		-	
28230 Transfer to Capital Works Reserve	289,652	289,652	-	0.00%	70,000	-75.83%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00
RESERVE TRANSFERS	487,578	487,578	-	0.00%	119,000	-75.59%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.009
TRANSFERS TO GENERAL CAPITAL RES.														
28220 Projects TBD Council Direction	-	-	-		-		(895,671)		(27,171)	-96.97%	604,737	-2325.67%	2,852,133	371.639
Administration	-	-	-		-		/		/		-		250,000	
Fire Department	183,000	183,000	-	0.00%	80,000	-56.28%	50,000	-37.50%	-	-100.00%	85,000			-100.009
Transportation Services	-	-	-		-		-		-		-		-	
Paving and Road Construction	100.000	100.000	-	0.00%	_	-100.00%	_		1,050,000		1,050,000	0.00%	33.000	-96.869
Traffic Upgrades	47,000	47,000	-	0.00%	27.000	-42.55%	52.000	92.59%	150.000	188.46%	150,000	0.00%	-	-100.009
Storm Drains	112,500	112,500	_	0.00%	150,000	33.33%	380,000	153.33%	380,000	0.00%	380,000	0.00%	_	-100.009
Other Public Works Projects	75,000	75,000	_	0.00%	-	-100.00%	-		-		-		_	
Parks	25,000	25,000	_	0.00%	47,167	88.67%	1,329,911	2719.58%	78,030	-94.13%	79,590	2.00%	81.182	2.009
Cultural Services	309.500	309,500	_	0.00%	30.000	-90.31%	30.000	0.00%	30.000	0.00%	30,000	0.00%	30.000	0.009
Parks, Recreation and Heritage	581.000	581.000	_	0.00%	367,000	-36.83%	250,000	-31.88%	250,000	0.00%	250,000	0.00%	250.000	0.00%
TOTAL GENERAL CAPITAL TRANSFERS	1,433,000	1,433,000	-	0.00%	701,167	-51.07%	1,196,240	70.61%	1,910,859	59.74%	2,629,327	37.60%	3,496,315	32.97%
OTHER SERVICES														
OTHER BUDGET CONSIDERATIONS														
29911 Contingency Funds	2,536,000	873,499	1,662,501	65.56%	200,000	-92.11%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
OTHER BUDGET CONSIDERATIONS	2,536,000	873,499	1,662,501	65.56%	200,000	-92.11%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
TOTAL OPERATIONS, DEBT SERVICING,														
RESERVE AND CAPITAL TRANSFERS,														
CONTINGENCY	34.764.039	31,828,064	2,936,875	8.45%	33,737,908	-2.95%	34,827,269	3.23%	36,250,000	7.45%	37,695,167	8.23%	39,211,074	8.17%
<u></u>	34,704,033	31,020,004	2,330,013	0.4370	33,737,300	-2.33 /0	34,027,203	3.23 /6	30,230,000	7.4370	37,033,107	0.2370	33,211,074	0.17 /
TRANSFERS TO RESERVE ALLOWANCES 28211 Transfers to Reserve Allowances	400.000	400.000		0.00%	1.009.195	152.30%	400.000	-60.36%	400.000	0.00%	400.000	0.00%	400.000	0.00%
0211 Hansiels to Reserve Allowances	400,000	400,000		0.00%	1,009,195	132.30%	400,000	-00.30%	400,000	0.00%	400,000	0.00%	400,000	0.007
TAXES COLLECTED FOR OTHERS														
REGIONAL DISTRICT														
28410 Alberni-Clayoquot Regional District	1,372,574	1,462,475	(89,901)	-6.55%	1,491,725	8.68%	1,506,642	1.00%	1,521,709	1.00%	1,536,926	1.00%	1,552,295	1.00%
SCHOOL DISTRICTS														
	1,874,170	1,929,198	(55,028)	-2.94%	1,749,007	-6.68%	1,783,987	2.00%	1,819,667	2.00%	1,856,060	2.00%	1,893,181	2.00%
28811 Non-Residential School Tax		4,074,089	(907,367)	-28.65%	4,380,106	38.32%	4,467,708	2.00%	4,557,062	2.00%	4,648,204	2.00%	4,741,168	2.00%
	3,166,722	1,01 1,000												
	3,166,722	1,011,000												
8812 Residential School Tax REGIONAL GOVERNMENTS	700,665	671,425	29,240	4.17%	680,000	-2.95%	686,800	1.00%	693,668	1.00%	700,605	1.00%	707,611	1.00%
REGIONAL GOVERNMENTS REGIONAL GOVERNMENTS R820 Alberni-Clayoquot Regional Hosp District			29,240	4.17%	680,000	-2.95%	686,800	1.00%	693,668	1.00%	700,605	1.00%	707,611	1.009
28812 Residential School Tax REGIONAL GOVERNMENTS 28820 Alberni-Clayoquot Regional Hosp District JOINT BOARDS AND COMMISSIONS	700,665	671,425												1.00%
REGIONAL GOVERNMENTS REGIONAL GOVERNMENTS RES28 Alberni-Clayoquot Regional Hosp District JOINT BOARDS AND COMMISSIONS RES30 Municipal Finance Authority	700,665	671,425	(6)	-0.92%	700	0.00%	700	0.00%	700	0.00%	700	0.00%	700	0.00%
28812 Residential School Tax REGIONAL GOVERNMENTS 28820 Alberni-Clayoquot Regional Hosp District JOINT BOARDS AND COMMISSIONS	700,665	671,425												

SEWER FUND - REVENUE & EXPENSES 2022-2026 FINANCIAL PLAN	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increa %
2022-2020 I INANGIAL FLAN	2021	2021	φ	/0	2022	/6	2023	/0	2024	/0	2023	/0	2020	/0
SALES OF SERVICE														
94421 Sewer Fees	3,111,167	2,817,217	(293,950)	-9.45%	3,235,614	4.00%	3,381,216	4.50%	3,534,047	4.52%	3,675,409	4.00%	3,840,803	4.
94431 Sewer Connections	40,052	-	(40,052)	-100.00%	80,000	99.74%	83,600	4.50%	87,379	4.52%	90,874	4.00%	94,963	4
94432 Service Charges Sundry	3,976	-	(3,976)	-100.00%	5,000	25.75%	5,225	4.50%	5,461	4.52%	5,680	4.00%	5,935	4
94433 User Charges	18,293	87,063	68,770	375.94%	20,000	9.33%	20,900	4.50%	21,845	4.52%	22,718	4.00%	23,741	4
OTHER SERVICES		==					== .==	4 = 00/	-	. =00/			-	
94441 Sewage Disposal Fees SALES OF SERVICE	12,981 3,186,469	73,402 2,977,682	60,421 (208,787)	465.46% -6.55%	70,000 3,410,614	439.25% 7.03%	73,150 3,564,091	4.50% 4.50%	76,456 3,725,188	4.52% 4.52%	79,515 3,874,196	4.00%	83,093 4,048,535	4.
SALES OF SERVICE	3,100,409	2,911,002	(200,707)	-0.55 /6	3,410,014	7.0376	3,304,091	4.50 /6	3,723,100	4.32 /0	3,674,190	4.00 /6	4,040,333	4
OTHER REVENUE FROM OWN SOURCE														
5590 Interest Income	12,000	27,352	15,352	127.93%	24,000	100.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%	24,000	(
5611 Sewer Penalty	20,000	36,990	16,990	84.95%	35,000	75.00%	36,400	4.00%	38,045	4.52%	39,765	4.52%	41,562	4
1210 Sewer Local Improvement Charges	3,200	-	(3,200)	-100.00%	1,000	-68.75%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	(
OTHER REVENUE	35,200	64,342	29,142	82.79%	60,000	70.45%	61,400	2.33%	63,045	2.68%	64,765	2.73%	66,562	2
OTHER TRANSFERS														
9110 Transfer from Capital Reserve-Gas Tax	46,000	46,000	_	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	(
9111 Transfers from Reserves & Allowances	292,000	292,000	_	0.00%	-	-100.00%	-		-		-		_	
9114 Operating Funds from Prior Year	,	,	_		_		_		_		_		_	
9211 Contribution (To) From General Revenue	-	-	-		-		-		-		-		-	
SEWER FUND REVENUE	3,559,669	3,380,023	(179,646)	-5.05%	3,516,614	-1.21%	3,671,491	4.40%	3,834,234	4.43%	3,984,961	3.93%	4,161,097	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,-	(- / /		-,,-		-,-,-		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, , , , , ,	
ADMINISTRATION 4210 Sewer Administration & Other	375,037	397,523	22,486	6.00%	457,418	21.97%	463,741	1.38%	470,164	1.39%	476,688	1.39%	483,316	1
12 TO Sewer Administration & Other	373,037	391,323	22,400	0.0076	457,410	21.97 /0	403,741	1.30 /0	470,104	1.55/0	470,000	1.5970	400,010	
ENGINEERING SERVICES														
4221 Consulting Services	31,000	4,035	(26,965)	-86.98%	34,500	11.29%	35,035	1.55%	35,578	1.55%	36,130	1.55%	36,691	
SEWER SYSTEM ADMINISTRATION			(0.4.00.4)	4= =00/					=		======	. ====		
4233 Customer Service Requests	130,450	68,459	(61,991)	-47.52%	68,132	-47.77%	69,257	1.65%	70,823	2.26%	72,091	1.79%	73,376	1
4236 Small Tools/Equipment/Supplies	8,899	7,401	(1,498)	-16.83%	9,318	4.71%	9,494	1.89%	9,674	1.90%	9,858	1.90%	10,045	1
SEWER COLLECTION SYSTEM														
4240 Sewage Collection System Main	126,772	117,534	(9,238)	-7.29%	118,952	-6.17%	121,334	2.00%	123,665	1.92%	125,848	1.77%	128,073	
	216,560	132,107	(84,453)	-39.00%	179,509	-17.11%	183,174	2.00%	186,815	1.99%	190,092	1.75%	193,432	
4241 Sewer Service Connections	210,500	132,107	(84,453)	-39.00%	179,509	-17.11%	183,174	2.04%	180,815	1.99%	190,092	1./5%	193,432	
SEWER LIFT STATIONS														
4260 Sewage Lift Stations	170,102	444,712	274,610	161.44%	270,077	58.77%	275,338	1.95%	280,624	1.92%	285,783	1.84%	291,044	
SEWER TREATMENT AND DISPOSAL														
4280 Sewage Treatment	319,086	364,180	45,094	14.13%	351,615	10.19%	357,454	1.66%	363,351	1.65%	369,612	1.72%	375,999	
+200 Sewaye Treatment	319,000	304,100	45,054	14.1370	331,013	10.1970	337,434	1.00 /6	303,331	1.05 /6	309,012	1.7270	373,555	
OTHER COMMON SERVICES														
4294 Special Work Orders	2,000	-	(2,000)	-100.00%	1,000	-50.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	
SEWER SYSTEM	1,379,906	1,535,952	156,046	11.31%	1,490,521	8.02%	1,515,827	1.70%	1,541,694	1.71%	1,567,102	1.65%	1,592,976	
FISCAL SERVICES														
DEBT	041.015	00: =0:	(400 0 : : :	40.000	050 000		450.005	00 0 101	450 00-	0.0007	4=0.00-		450.00-	
8120 Interest Payments On Debentures	344,613	204,703	(139,911)	-40.60%	356,680	3.50%	452,305	26.81%	452,305	0.00%	452,305	0.00%	452,305	
8130 Principal Payments On Debentures TOTAL DEBT	317,423 662,036	249,316 454,019	(68,107) (208,017)	-21.46% -31.42%	212,215 568,895	-33.14% -14.07%	413,659 865,964	94.92% 52.22%	413,659 865,964	0.00%	413,659 865,964	0.00%	413,659 865,964	
	002,000	404,010	(200,011)	01.4270	000,000	14.07 70	000,004	02.2270	000,004	0.0070	000,004	0.0070	000,004	
TRANSFER TO FUNDS AND RESERVES	000 000	000 000		0.0001	4 455 400	00.4.07	775.000	40.7461	4 000 000	07.746	4 000 000	0.0001	4 000 000	
3220 Transfer To Sewer Capital Fund	892,000	892,000	-	0.00%	1,455,198	63.14%	775,000	-46.74%	1,300,000	67.74%	1,300,000	0.00%	1,300,000	
8910 Debt Reserve Fund Transfer	2,000	2,000	-	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	
8211 Transfer to Reserves & Allowances	-		-		-				-		0	400	0	
8920 Transfer to Infrastructure Capital Reserve TRANSFERS	623,727 1,517,727	496,053	(127,674)	-20.47%	1 457 109	-100.00%	512,700 1,289,700	-11.49%	124,576 1,426,576	-75.70% 10.61%	249,895	100.60%	400,157	6
IRANSPERS	1,017,727	1,390,053	(127,674)	-8.41%	1,457,198	-3.99%	1,209,700	-11.49%	1,420,570	10.01%	1,551,895	8.78%	1,702,157	
FISCAL SERVICES	2,179,763	1,844,071	(335,692)	-15.40%	2,026,093	-7.05%	2,155,664	6.40%	2,292,540	6.35%	2,417,859	5.47%	2,568,121	
EXCESS OF REVENUE OVER EXPENSE	_	_	_		(0)		_	-100.00%	_	-100.00%	_		_	
					(0)			.00.0070		.00.0070				

WATER FUND - REVENUE & EXPENSES 2022-2026 FINANCIAL PLAN	Budget 2021	Actual 2021	Variance \$	Variance %	Budget 2022	Increase %	Budget 2023	Increase %	Budget 2024	Increase %	Budget 2025	Increase %	Budget 2026	Increase %
			<u> </u>											
SALES OF SERVICE														
54421 Metered Sales	3,951,843	3,491,367	(460,476)	-11.65%	3,549,814	-10.17%	3,727,304	5.00%	3,857,760	3.50%	3,992,782	3.50%	4,132,529	3.50
54431 Connections	44,729	1,158	(43,571)	-97.41%	54,386	21.59%	54,386	0.00%	54,386	0.00%	54,386	0.00%	54,386	0.00
54432 Turn-On Charges	421	1,386	965	229.18%	1,500	256.25%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00
54433 Service Charges Sundry SALES OF SERVICE	11,248 4,008,241	15,768 3,509,678	4,520 (498,562)	40.19% -12.44%	50,000 3,655,700	344.54% -8.80%	50,000 3,833,190	0.00% 4.86%	50,000 3,963,646	0.00% 3.40%	50,000 4,098,668	0.00% 3.41%	50,000 4,238,415	0.00 3.41
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,222,212	(100,000)		-,,		-,,		-,,-		,,,,,,,,,,		1,===, 1.1	
OTHER REVENUE FROM OWN SOURCE														
55590 Other Interest	13,300	15,707	2,407	18.10%	31,930	140.08%	31,930	0.00%	31,930	0.00%	31,930	0.00%	31,930	0.00
55611 Water Penalty OTHER REVENUE	28,000 41,300	40,582 56,289	12,582 14,989	44.93% 36.29%	35,000 66,930	25.00% 62.06%	35,000 66,930	0.00%	35,000 66,930	0.00%	35,000 66,930	0.00%	35,000 66,930	0.00
WATER FUND REVENUE	4,049,541	3,565,967	(483,573)		3,722,630		3,900,120		4,030,576		4,165,598	3.35%	4,305,345	3.3
WATER FUND REVENUE	4,049,541	3,565,967	(403,573)	-11.94%	3,722,630	-0.07%	3,900,120	4.7176	4,030,576	3.34%	4,100,090	3.35%	4,305,345	3.35
WATER SUPPLY SYSTEM ADMINISTRATION														
64110 Water Administration & Other	354,997	367,626	(12,629)	-3.56%	451,872	27.29%	460,807	1.98%	469,878	1.97%	481,041	2.38%	492,461	2.37
ENGINEERING SERVICES			-											
64121 Engineering Consulting Services	30,000	3,904	26,096	86.99%	120,000	300.00%	30,000	-75.00%	30,000	0.00%	30,000	0.00%	30,000	0.00
WATER SYSTEM ADMINISTRATION			-											
4133 Customer Service Requests	99,443	103,001	(3,558)	-3.58%	104,484	5.07%	106,681	2.10%	108,712	1.90%	110,714	1.84%	112,732	1.82
64136 Small Tools/Equipment/Supplies	12,261	8,086	4,175	34.05%	9,750	-20.48%	9,750	0.00%	9,750	0.00%	9,750	0.00%	9,750	0.00
SERVICE OF SUPPLY			-											
64141 Supply Inspection & Operation	219,175	114,425	104,750	47.79%	127,740	-41.72%	130,283	1.99%	132,807	1.94%	134,896	1.57%	137,349	1.82
PUMPING			-											
64161 Pumping Inspection & Operation	295,627	252,045	43,582	14.74%	249,045	-15.76%	252,575	1.42%	256,062	1.38%	259,496	1.34%	262,992	1.35
TRANSMISSION & DISTRIBUTION			-											
64181 Transmission/Distribution System	273,433	329,937	(56,504)	-20.66%	317,799	16.23%	322,434	1.46%	326,874	1.38%	331,413	1.39%	336,046	1.40
64183 Connections	211,500	226,999	(15,499)	-7.33%	265,565	25.56%	269,990	1.67%	274,064	1.51%	278,245	1.53%	282,490	1.53
64185 Meters	219,230	139,553	79,677	36.34%	144,272	-34.19%	145,585	0.91%	146,579	0.68%	147,710	0.77%	148,871	0.7
64187 Hydrants WATER SUPPLY SYSTEM	45,003 1,760,669	85,674 1,631,249	(40,671) 129,420	-90.37% 7.35%	91,644 1,882,171	103.64% 6.90%	93,082 1,821,187	1.57% -3.24%	94,490 1,849,216	1.51% 1.54%	95,930 1,879,195	1.52% 1.62%	97,399 1,910,090	1.5 1.6
	1,700,000	1,001,240	123,420	7.5570	1,002,171	0.5070	1,021,107	-3.2470	1,043,210	1.5470	1,070,100	1.0270	1,510,050	1.0
FISCAL SERVICES DEBT														
58120 Interest Payments On Debentures	44,000	44,000	_	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.0
68130 Principal Payments On Debentures	38,743	38,743	-	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00
DEBT	82,743	82,743	-	0.00%	82,743	0.00%	82,743	0.00%	82,743	0.00%	82,743	0.00%	82,743	0.0
TRANSFERS TO FUNDS AND RESERVES			-											
68220 Transfers To Water Capital Fund	750,000	750,000	-	0.00%	473,000	-36.93%	1,613,000	241.01%	1,350,000	-16.31%	1,350,000	0.00%	1,350,000	0.0
68230 Transfer to(from) Infrastructure Capital Reserve	1,452,829 3.300	1,098,675 3,300	354,153	24.38% 0.00%	1,284,256 460	-11.60% -86.06%	382,730 460	-70.20% 0.00%	748,157 460	95.48% 0.00%	853,200 460	14.04% 0.00%	962,052 460	12.7 0.0
68910 Debt Reserve Fund Transfer FISCAL SERVICES	2,288,872	1,934,718	354,153	15.47%	1,840,459	-19.59%	2,078,933	12.96%	2,181,360	4.93%	2,286,403	4.82%	2,395,255	4.7
EXCESS OF REVENUE OVER EXPENSE			-											
EAGESS OF REVENUE OVER EXPENSE				-			-		-					
WATER FUND EXPENSE	4.049.541	3,565,967	483,573	11.94%	3,722,630	-8.07%	3,900,120	4.77%	4,030,576	3.34%	4,165,598	3.35%	4,305,345	3.3

2021 and prior years capital projects (unaudited)

Legend	Projects that are planned for completion in 2022
	Projects that are beyond planned stage and are being actioned with certainty to be completed in 2022
	Planning occurring in 2022 - completion in 2022/2023
	Complete
	Available for future capital projects
	Awaiting Development to complete

ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
Administrati	ion					
485332	19001	Mapping and GIS Software (Asset Mgmt. Planning)	-	13,010	13,010	Project to start in 2022 with Engineering GIS project
485553	21003	Asset Management implementation	16,976	60,000	43,024	Project paused - Contract work with the ACRD stopped
485554	21004	Printer renewal - city wide	19,434	80,000	60,566	Project will be completed by mid 2022
485555	21005	ERP - Process improvements	-	30,000	30,000	Project will be completed in 2022 - payroll system upgrades
485532		Welcome Sign	-	25,000	25,000	Project plan to be finalized and timeline required
485600	20097	Community Policing Building	374,966	1,025,000	650,034	In progress - Contract award in process and completion in 2022
Fire						
485351	19003	19 - Firehall - Structural Prep	-	88,000	88,000	To be completed in 2022
485340	21001	Replace 1991 Pumper Truck #1	387,000	890,645	503,645	Delivery scheduled for 2022
Transportati	on					
485557	21008	Replace 2012 Int'l Flusher/Vac Truck #435	-	406,000	406,000	Ordered - Arriving in 2022
485558	21009	Replace 2005 VOLVO TANDEM GRAVEL TRUCK #264	-	196,707	196,707	Ordered - Arriving in 2022
485560	21011	Replace 2007 Volvo Tandem Dump Truck #265	-	196,707	196,707	Ordered - Arriving in 2022
485561	21012	Replace 2005 Ford F350 W/Comp Body #520	-	120,532	120,532	Ordered - Arriving in 2022
Paving						
485409	17415	Harbour Rd Argyle to Dunbar	8,789	50,000	41,211	Work on hold to be coordinated with Quays - build 2022
485447	18415	6th Ave-Melrose to Bruce	-	280,000	280,000	CPA staff designing at this time
485336	20003	6th Ave - Argyle to Angus St	-	50,000	50,000	2022 Designed/Approved, PW construct April-August
485566	21031	Rail Crossing - Strathern & Dunbar	4,743	150,000	145,257	2022 Lathom and possibly Strathern depending on cost
485567	21032	Redford & 10th Ave intersection - associated w/ signal repairs	-	35,000	35,000	Work to be completed in 2022
Traffic Upgra	ades		-	-	-	
485568	21033	Redford & 10th Ave intersection - signals & looping	-	20,000	20,000	Work to be completed in 2022
Storm			-	-	-	
485361	18417	6th Ave-Melrose to Bruce (moved 2021 budget)	-	400,000	400,000	CPA staff designing at this time
485523	20008	6th Ave- Argyle St Angus St 150 m (ptp wtr st san)	5,178	100,000	94,822	2022 Designed/Approved, PW construct April-August
485524	20009	Relining program Multiple 6th Ave-Montrose to Melrose	-	300,000	300,000	Work to be completed in 2022 with 565438
485525	20010	6th Ave-Argyle to Angus 145m (ptp, wtr, st)	-	60,000	60,000	2022 Designed/Approved, PW construct April-August
485570	21035	Storm Main replacements	-	100,000	100,000	2022 improve drainage at Thunderbird water
485571	21036	Margaret St Storm Pump Upgrade	-	225,000	225,000	2021 1 pump rebuilt, 2022 other pump being rebuilt on budget
PW Other			-	-	-	
485573	21014	City Hall Window replacement	-	80,000	80,000	RFP to be issue in coming months - complete in 2022
485574	21015	RCMP Storage requirements	-	20,000	20,000	Project plan finalized and work to be complete in 2022

ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
485586	21024	Child Care Spaces - Grant	262,683	2,900,000	2,637,317	Completion likely in 2023
Cultural Serv	vices		·	, ,		
485534	20019	McLean Mill Capital Projects	22,866	60,000	37.134	Annual Historical Zone funding - per consultant report
485577	21018	McLean Mill Septic upgrades	-	249,500		Consultants report to guide - actioned in 2022
485579	21021	McLean Mill Capital Projects - Heritage	13,125	120,000		Annual Historical Zone funding - per consultant report
PRH	(Parks)		-, -	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		υ το το συν το συν το το συν το
485310	15482	Clock Tower Repair/Removal Plan	84,114	505,672	421,558	Work to be completed in 2022
485535	20020	20 - Aquatic Centre pool - PRH - supplies	74,507	100,000		Work to be completed in 2022
485539	20026	Multiplex sum equipment	7,585	19,640		Safety equipment purchase outstanding - done in 2022
485542	20029	Connect The Quays	227,592	4,000,000		Construction begins in 2022
485548	21010	Linking the Roger Creek Trail	17,970	25,000		Complete engineering in 2022
485580	21022	Aquatic Centre Pool Repairs	-	25,000		Work to be completed in 2022
485582	21062	Multiplex Dehumidifier-Desiccant Wheel	-	44,000		Complete in 2022
485588	21067	Bear proof waste storage	-	25,800		To be completed in 2022
485549	21020	Train Station Seismic upgrades	68,688	490,000	•	Complete in 2022 - add 2022 funding (\$200K)
Facilities Up	grade	10	-	-	-	
485589	21068	Echo Canopy and Siding	-	10,000	10,000	Complete in 2022
		Curling Rink ice plant contribution	-	40,000	40,000	Curling Club to source additional funding
Sewer Capit	al		-	-	-	
565431	14010	Sewage Treatment Plant Upgrade SPF	38,321,490	41,000,000	2,678,510	Completion in 2022 - Undertake in late spring/early summer
565420	18603	6th Ave-Melrose to Bruce 240m	-	50,000		CPA staff designing at this time
565438	20088	Johnston Rd Elizabeth to Gertrude 120m 300mm Reline	1,808	95,000	93,192	Consolidated in tender with 485524 in 2022
565439	20089	Harbour Rd/Bruce St Outfall Reline	140	100,000	99,860	2022 tender, coordinate with project 21035
565441	20091	6th Ave Argyle St. To Angus St 150m (ptp,st,sani,wtr)	4,136	90,000	85,864	2022 Designed/Approved, PW construct April-August
565445	20095	SCADA upgrade	21,596	75,000		In Progress with IT and Consultants
565447	21039	Small Capital Main Replacements \$26K, signage \$6K, monitoring equipment \$68K	-	100,000	100,000	2022 CSO's and Bruce/Harbour repairs
565448	21041	CSO consulting	-	80,000		To be completed in 2022
Water Capit	al		-	-	-	
525436	20096	New Twin Main Ph 4 (church St./16th Ave to Montrose St./15th Ave)	519,856	1,000,000	480,144	2022 design, 2023 construction
525435	20085	SCADA Software Upgrade	24,640	75,000	50,360	In Progress with IT and Consultants
525438	21042	Dead Ends & Distribution Upgrades	-	100,000	100,000	2022 Design submitted to VIHA for approval (Regina & Argyle)
525439	21043	6th Ave - Argyle to Angus Streets	20,975	150,000		2022 Designed/Approved, PW construct April-August
525437	21030	Cowichan Reservoir to Burde St. New Twin Main Ph 5	375,589	1,386,000	1,010,411	Built 2021/2 - completion April 2022
525441	21045	6th Ave - Melrose to Bruce 240	-	100,000	100,000	CPA staff designing at this time
525442	21046	Burde St-7th Ave to 10th Ave 300m 150mm PVC	28,928	150,000	121,072	2022 Tender closes March
525443	21047	Burde St Regulator Replacement	-	200,000	200,000	2022 Tender closes March
Completed p	project Listing					
485330	18407	Purchases/Equipment Replacement Asset Finda CMMS	397,115	550,000	152,885	Complete
485552	21002	Computer Equipment Replacement	68,200	68,200	-	Complete
48599	21072	WFP Land purchase	5,501,340	5,501,340	-	Complete
485556	21006	Replace Holmatro Hydraulic Tools	50,280	55,000	4,720	Complete
485547	20174	Replace 2007 Ford Ranger Pick up #171	39,510	33,600	(5,910)	Complete
485559	21007	Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154	34,088	32,000	(2,088)	Complete
485562	21013	Replace 2006 Ford F550 Haul All #613	149,618	149,618	-	Complete

ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
485339	20006	10th Ave/ Roger St. Traffic Signal Controller Replacement	25,294	31,000	5,706	Complete
485546	21040	Emergency ESS Trailer	36,081	36,081		Complete
485325	18424	Millstone Park Completion	7,316	25,000	17,685	Complete
485486	19039	McLean Mill Water Quality	17,204	30,000	12,796	
485360		McLean Mill Dam Structural Upgrade	408,828	373,000		Complete
485374	19059	Multiplex - Replace Lighting -LED	179,840	210,000	30,160	Complete
485575	21016	RCMP Fume hood	1,582	7,000	5,418	Complete
485538	20025	Echo Park Cameras	10,897	15,000	4,103	Complete
485541	20028	Uplands DCC Playground Purchase	90,982	86,000	(4,982)	Complete
485368	19052	Bob Dailey Support Posts Repair	53,671	100,000	46,329	Complete
485372	19055	Multiplex Condenser	205,950	240,000	34,050	Complete
485581	21023	Echo Field House Furnace #3	6,100	7,000	900	Complete
485550	21060	Echo HVAC unit Replacement	14,900	16,000	1,100	Complete
485551	21061	Zamboni battery replacement	18,107	16,000	(2,107)	Complete
485587	21066	Multiplex boiler - water heater	32,200	32,200	-	Complete
485591	21070	Aquatic Centre Pool Compressor	9,000	9,000	-	Complete
485585	21065	Multiplex Floor Scrubber	11,979	14,000	2,021	Complete
485592	21071	Multiplex HVAC Upper Lobby	15,900	16,000	100	Complete
525410	19073	Morton St-9th Ave to 10th Ave	181,873	75,000	(106,873)	Complete
525417	19081	China Creek intake upgrades	41,047	50,000	8,953	Complete
525419	19085	New Burde St Pumpstation	482,183	500,000	17,817	Complete
565414	19091	China Ck Rd to Church St Alley 75m	29,540	40,000	10,460	Complete
565415	19092	Neill St to Durant St Lane 40m	18,354	25,000		Complete
485526	20011	Melrose St 6th Ave to 8th Ave (ptp, st, Sani)	126,548	370,000	243,452	Complete
525431	18504	6th Ave-Melrose to Bruce 240m	117,776	100,000	(17,776)	Complete
485338	20005	Melrose St - 6th Ave to 8th Ave	162	110,000	109,838	Complete
485565	21044	Coal Creek - Phase 4 - Melrose, 8th to 11th	-	135,000	135,000	Complete
485572	21037	Coal Creek - Phase 4 - Melrose, 8th to 11th	-	800,000	800,000	Complete
565440	20090	Coal Creek Phase 3 - Melrose St. 6th Ave to 8th Ave (ptp,st,Sani) (CC3&CC4 s/b combined)	951,737	560,000	(391,737)	Complete
565446	21038	Coal Creek - Phase 4 - Melrose, 8th to 11th	-	612,000	612,000	Complete
565444	20094	4th Ave-Bruce St to Melrose St 240m (ptp, sani, storm)	85,597	125,000	39,403	Complete ****
Virtually co						
485576	21017	City Hall Survey/GPS Base	79,669	75,000	(4,669)	Installed, IT connection outstanding
485590	21069	Glenwood Centre - Cameras	6,196	15,000	8,804	75% just waiting for the final equipment 2022 and on budget
Release pro						
485432	16408	Beaver Cr Rd Widening-Pineo to Compton	1,456	80,000		Repurpose
485337	20004	4th Ave-Bruce to Melrose 240m	2,515	80,000		Repurpose
485487	19024	Traffic Signal Head LED upgrades	-	20,000		Repurpose
485569	21034	Traffic Signal controller Replacement	-	27,000		Repurpose
485527	20012	Montrose St. Lane East of 6th Ave 100m new 250mm	-	60,000		Repurpose
565411	19088	19- Montrose - 6th to 9th St.	621	75,000		Repurpose
485584	21064	Multiplex screen	-	250,000		Repurpose
565417	19093	Sewer Main Video Program	38,360	100,000		Repurpose
525414	19078	21st Ave-Cowichan Reservoir to Burde St Main Replacement 800m (Argyle to Burde) Phase 3	1,158,174	1,600,000	441,826	Repurpose

ACCT	PROJ	CAPITAL PROJECT	WIP ACTUAL	BUDGET	AVAILABLE	STATUS/COMMENT
525416	15503	21st Ave-Cowichan Res to Burde (new twin main)	51,881	300,000	248,119	Repurpose
565436	20086	Small Capital Main Replacements	9,074	100,000	90,926	Repurpose
565437	20087	Sewer Main Video Program	6,167	100,000	93,833	Repurpose
565442	20092	Montrose St Lane east of 6th Ave 100m 200mm PVC	-	60,000	60,000	Repurpose
485520	20023	3rd Ave -Argyle St to Mar St Beautification - small items with funding allocated	31,980	900,000	868,020	Repurpose (\$750K was unsuccessful grant - only \$150K from CPA)
525422	20081	3rd Ave - Argyle St. to Mar St. Beautification	-	400,000	400,000	Repurpose
Awaiting dev	elopment co	mpletion to complete				
485549	20022	Burde Street Anderson to 17th Watermain replacement	68,688	100,000	31,312	2022 construction coordinated with development work
485435	19018	16th Ave-Burde St	-	150,000	150,000	2022 construction coordinated with development work
485454	19021	Portview Landing/4000 Burde St	-	60,000	60,000	2022 construction coordinated with development work
485454	19029	Portview Landing/4000 Burde St (st, san, paving)	-	60,000	60,000	2022 construction coordinated with development work
Paused proje	ects					
485350	18410	Replace 1998 Jordair Compressor - moved to 2023	-	59,700	59,700	Current equipment still functioning - hold funding in ERRF and confirm
485331	19000	Electronic Filing System - Records Management	-	53,230	53,230	On Hold - will consider in the 2023 Capital work plan
	21019	McLean Mill - UGST	-	30,000	30,000	Reallocate for McLean Mill projects
Review appr	oach					
525408	17506	Water Meter Replacement Program 6 yrs.	26,074	400,000	373,926	ongoing annual
525434	20084	Water Meter Replacement Program 6 yrs.	143,422	400,000	256,578	ongoing annual
525444	21048	Water Meter Replacement Program 6 yrs.	-	400,000	400,000	ongoing annual
Confirm repu	rposed fund	ing				
565408	18600	Small Capital Main Replacements	-	100,000	100,000	Use per March 14 report to Council 2022 project - new project to come
565410	19087	Argyle Forcemain Somass River Crossing	-	100,000	100,000	Use per March 14 report to Council 2022 project - new project to come
565419	20082	3rd Ave Argyle St. Mar St. Beautification	-	400,000	400,000	Use per March 14 report to Council 2022 project - new project to come

Capital Projects 2022-2026	General R				Fed & Prov	Parks & Rec	Capital Wks	Carbon	Water	Davienus.	Sewer R		Total Project
Capital F10jects 2022-2020	Operating	Reserves	ERRF	Gas Tax	Assistance	Reserve	Reserves	Reserve	Operating	Revenue Reserves	Operating	Reserves	Expenditure
STRATEGIC CAPITAL PROJECTS 2022	Opt. atmg	1.0001100		OUT TUX	7.00.000100		1,0001700		opo.umg	1.0001100	- politing	110001100	=Aponului o
Connect the Quays pathway		200,000				1,641,411							1,841,411
Tree Planting	25,000	50,000				, ,							75,000
	25,000	250,000	-	-	-	1,641,411			-	-	-		1,916,411
	20,000	200,000				1,041,411							1,510,411
ADMINISTRATION													
Computer Equipment Replacement			69,600										69,600
Council Chambers - A/V upgrades		75,000											75,000
GIS - Software upgrades - connectivity		45,000											45,000
Tempest - upgrades for E-com/e-apply, mobile		86,385											86,385
Public Safety Building - increase budget allocation		400,000											400,000
ERP Upgrades - accounting and payroll systems			50,000										50,000
	-	606,385	119,600	-	-	-	-	-	-	-	-	-	725,985
l													-
FIRE DEPARTMENT													
Confined Space Equipment Replacement	30,000												30,000
Replace Garage Door Openers (7)	50,000												50,000
	80,000	-	-	-	-	-	-		-	-	-	-	80,000
TRANSPORTATION SERVICES								ĺ	I				
Replace 2007 GMC 5500 W/SERVICE BOX #140			424.000					1	1				424.000
Replace 2007 GMC 5500 W/SERVICE BOX #140 Replace 2009 DODGE 5500 SERVICE TRUCK #141			134,000 112,000					İ	I				134,000 112,000
Replace 2007 GMC C5500 Utility Dump Trk #240			112,000					ĺ	1				112,000
Replace 2007 GMC C5500 Offinty Duffin 17k #240 Replace 2009 Case 580 Sm Backhoe #303													140,000
Replace 2009 Case 560 Sill Backfloe #303 Replace 2013 Linkbelt Excavator #342			165,000										190,000
Replace 2007 JOHN DEERE TRACTOR 5625 #624			190,000 110,000										110,000
Replace 2007 30HN BEERE TRACTOR 3625 #624 Replace 2010 KUBOTA F3680 MOWER #625			53,000										53,000
Replace 2010 ROBOTA 1 3000 MOWER #023	-	_	904,000	-	-	-			-	-	-	-	904,000
		_	304,000			_							-
PAVING & ROAD CONSTRUCTION													_
7th Ave - Redford St to Bute St 180m (ptp, st, sani, wtr)				420,000									420,000
Argyle / 10th Roundabout (ptp, w, st, s) Design only				,			135,000						135,000
2023 Capital project design - detail to follow				180,000			100,000						180,000
Argyle 1st to 3rd Avenue - CSO				100,000									100,000
15th Ave-Montrose to Bruce (westside half road reconstruction)				120,000									120,000
6th Ave - Argyle to Angus st - Cost escalation				160,000									160,000
		-	-	980,000	-	-	135,000		-	-	-	-	1,115,000
				, , , , , , , , , , , , , , , , , , , ,									-
TRAFFIC UPGRADES													_
3rd Ave/Argyle Street - Signal Controller Replacement	27,000												27,000
	27,000	-	-	-	-	-	-		-	-	-	-	27,000
<u>STORM</u>													
Main Renewals & Upgrades													
Re-lining Project (Coal Creek - 3rd Ave Crossing/ South St - 2nd to 3rd/													
6th Ave - Montrose to Melrose)	150,000						150,000						300,000
CSO - 7th Ave-Redford to Bute 180m (ptp, st, sani, wtr)							95,000						95,000
	150,000	-	-	-	-	-	245,000		-	-	-	-	395,000
WORKS STUES													-
WORKS-OTHER													
	-	_	_	_	-	_			_	_	_	-	-
		-	-	-	-	-	-		-	-	-	-	-
PARKS													
Victoria Quay Millstone Park Connector Foot Bridge	22,167	92,833											115,000
Tiotoria quay illinosoro i aric cominostor i cos Errago	22,167	92,833	-	-	-	-		-	-	-	-	-	115,000
	,	02,000											-
CULTURAL SERVICES								İ	I				_
McLean Mill Capital Projects	30,000				89,900			İ	I				119,900
-	30,000	-	-	-	89,900	-		-	-	-	-	-	119,900
	•												
PARKS, RECREATION & HERITAGE								İ	I				
Train Station - upgrades City contribution	200,000							1	1				200,000
Facilities - asset renewal projects	167,000			60,000				İ	I				227,000
. ,	367,000	-	-	60,000	-	-			-	-	-	-	427,000
	,	İ	İ	,.	İ	İ		1	1	İ			,
WATER WORKS								1	1				-
Dead Ends & Distribution Upgrades								İ	100,000				100,000
Argyle / 10th Roundabout (ptp, w, st, s) Design only								İ	15,000				15,000
2023 Capital project design - to be identified								İ	60,000				60,000
Cowichan Reservoir to Burde St. New Twin Main Ph 6 (15th Ave, Fowlie								İ					, , ,
Cres to Cowichan Res- 580m of 500mm HDPE; 16th Ave, Argyle St to								İ	I				
Church St/17th Ave - 220m of 300mm PVC)								İ	95,000				95,000
· .		•	•	•	•	•	.0	•		•	•		

Capital Projects 2022-2026	General R				Fed & Prov	Parks & Rec	Capital Wks	Carbon		Revenue	Sewer R		Total Project
Donale Otrock Westernella male conservation in 1971 4 1971 4	Operating	Reserves	ERRF	Gas Tax	Assistance	Reserve	Reserves	Reserve	Operating	Reserves	Operating	Reserves	Expenditure
Burde Street Watermain replacemnet project - 7th to 10th Avenue - budget increase (March 28, 2022)										700,000			700 000
CSO - 7th Ave-Redford to Bute 180m									203.000	700,000			700,000 203,000
	-	-	-	-	-	-	-	-	473,000	700,000	-	-	1,173,000
									.,,	,,,,,,,,,,			, ,,,,,,,
SEWER SYSTEM													-
Harbour Road Trunk Sewer Replacement											300,000		300,000
Argyle & Josephine Forcemain Somass River Crossing inspection and													
design											1,455,198	434,802	1,890,000
Argyle 1st to 3rd Avenue - CSO - design 2023 Capital project design - to be identified											15,000		15,000
Argyle / 10th Roundabout (ptp, w, st, s) Design only											60,000 4,000		60,000 4,000
CSO - 7th Ave-Redford to Bute 180m (ptp, st, sani, wtr)											79,000		79,000
Sewer Crawler											80,000		80,000
CSO - 6th Ave Bruce -Melrose											230,000		230,000
CSO - Wallace 4th - 6th (300m)											45,000		45,000
Small Capital Main Replacements											100,000		100,000
	-	-	-		-	-	-		-	-	2,368,198	434,802	2,803,000
TOTAL CABITAL 2022	-0440-	0.10.010	4 000 000			1011111	200 000		470.000		0.000.100	101.000	0.001.000
TOTAL CAPITAL 2022	701,167	949,218	1,023,600	1,040,000	89,900	1,641,411	380,000	•	473,000	700,000	2,368,198	434,802	9,801,296
OPERATING CAPITAL PROJECTS 2023	General Re	evenue	_		Fed & Prov		Capital Wks	Carbon	Water	Revenue	Sewer R	evenue	Total Project
FUNDING SOURCES	Operating	Reserves	ERRF	Gas Tax	Assistance	Other	Reserves	Reserve	Operating	Reserves	Operating	Reserves	Expenditure
STRATEGIC CAPITAL PROJECTS 2023													
Connect the Quays pathway	1,253,411												1,253,411
Tree Planting	76,500												76,500
	1,329,911	-	-	-	-	-	-	-	-	-	•	-	1,329,911
ADMINISTRATION			,== == :										
Server Upgrade/Refresh 5 Year ERRF Cycle Computer Equipment Replacement			170,000 71,000										170,000
Computer Equipment Replacement		-	241,000		_	-	-		_	-	-	-	71,000 241,000
	-	-	241,000	-		-	-			-		-	241,000
FIRE DEPARTMENT													
Replace 2006 Ford F550 Rescue Truck #8 - from 2021			128,961										128,961
2007 Dodge Dakota			46,675										46,675
Replace 1998 Jordair Compressor			59,700										59,700
Replace Ladder Truck 2 (Aerial Platform Appartus)			1,994,358										1,994,358
Fire Pump Test Pit	50,000												50,000
	50,000	-	2,229,694	-	-	-	-	-	-	-	•	-	2,279,694
TRANSPORTATION SERVICES													
TRANSPORTATION SERVICES Replace 2008 Dodge Ram 3500 Flatdeck (shop) #150			46,182										46,182
Replace 2008 Dodge Ram 2500 PU (Carpenter) #151			34,834										34,834
Replace 1998 GMC 4.5M3 Dump Truck #259			112,544										112,544
Replace 1999 GMC 4.5M3 Dump Truck #260			112,156										112,156
Replace 2004 Ford F450 w/Utility Dump Box #263			70,000										70,000
Replace 2011 Freightliner Asphalt Patch Truck #266			193,200										193,200
Replace 2006 LANGFAB DUMP PUP TRAILER - #367			45,657										45,657
Replace 1990 Britco Office Trailer #369			26,258										26,258
Replace 1996 TRIPLE AXLE TILT TRAILER - #388 Replace 1996 Wells Cargo Trailer (Swr) #389			47,501										47,501
Replace 1996 Wells Cargo Trailer (SWr) #389 Replace 1997 Big 40 Diesel Miller Welder #393			14,118 18,869										14,118 18,869
Replace 1997 Big 40 Diesel Miller Welder #393 Replace 1995 BOMAG ROLLER #395			60,696										60,696
Replace 2005 Ford F250 4X4 Pickup #610			47,500										47,500
Replace 2005 GMC TC5500 152" WB (Hort) #614			85,800										85,800
Replace 2005 GMC TC5500 128" WB (Util) #615			87,874										87,874
Replace 2004 CHEV 3500 CUBE VAN (used) #616			51,724										51,724
Replace 2006 FORD E350 15 PASSENGER VAN #619			62,016										62,016
Replace 2008 Ford Ranger 4X4 Pickup #627			29,029										29,029
Replace 2007 Dodge Caliber #721			23,851					22,600					46,451
	-	-	1,169,809	-	-	-	-	22,600	-	-	-	-	1,192,409
PAVING & ROAD CONSTRUCTION													•
AVING & NOAD CONSTRUCTION													
2024 Capital Design - Paving and Storm design costs				250,000									250,000
CSO - 6th Ave Bruce -Melrose (Ptp stm, sewer, water)				340,000									340,000
CSO - Wallace 4th - 6th (ptp, st, w, s)	<u> </u>			230,000		<u> </u>				<u> </u>		<u> </u>	230,000
	-	-	-	820,000	-	-	-		-	-	1	-	820,000
				_									
FRAFFIC UPGRADES ntersection Safety #1a Gertrude/Roger	52,000												- 52,000

General P	evenue			Fed & Prov	Parks & Rec	Canital Wke	Carbon	Water	Revenue	Sower P	Pevenue	Total Project
Operating	Reserves	ERRF	Gas Tax	Assistance	Reserve	Reserves	Reserve	Operating	Reserves	Operating	Reserves	Expenditure
52,000	-		-	-	-	-	-			-	-	52,000
			ł									:
380,000			ł									380,000
380,000	-	-	-	-	-	-		-	-	-	-	380,000
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-	-	-			-	-	-	-	-	-	-	
			ł									-
30,000			<u> </u>	89,900								119,900
30,000	-	-		89,900	-	-		-	-	-	-	119,900
			ł									
250,000			<u> </u>									250,000
250,000	-	-	-	-	-	-		-	-	-	-	250,000
			ł									
			ł					100,000				100,000
			ł					100,000				100,000
			ł					150 000				150,000
			ł					100,000				100,000
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			ł									940,000 160,000
			ł									115,000
			ł					48,000				48,000
								4 642 000				4 642 000
-	-	-			-	-	-	1,613,000	-	-	-	1,613,000
			ł							300,000		300,000
			ł							100,000		
			i									
			ł									100,000
-	-	-	-	-	-	-	-	-	-	775,000	-	775,000
2,091,911	-	3,640,503	820,000	89,900	-	•	22,600	1,613,000	-	775,000	-	8,378,035
General R	evenue			Fed & Prov		Capital Wks	Carbon	Water F	Revenue	Sewer R	Revenue	Total Project
Operating	Reserves	ERRF	Gas Tax	Assistance	Other	Reserves	Reserve	Operating	Roserves	Operating	Reserves	Expenditure
									110301703	Operating	I COOLIVOS	
			ļ						Reserves	Operating	Reserves	_
		72,400							Reserves	Operating	Reserves	- 72,400
-	-	72,400 72,400	-	-	-	-		-	-	-	-	- 72,400 72,400
-	-	72,400	-		-			-				72,400
-	-	72,400 60,564	-		-			-				72,400 - 60,564
-	-	72,400	-		-		-	-				72,400
		72,400 60,564 43,068		-					-	-	-	72,400 - 60,564 43,068
		72,400 60,564 43,068 103,632		-					-	-	-	72,400 - 60,564 43,068 103,632 -
		72,400 60,564 43,068 103,632 29,600		-					-	-	-	72,400 - 60,564 43,068 103,632 - - 29,600
		72,400 60,564 43,068 103,632		-					-	-	-	72,400 - 60,564 43,068 103,632 -
		72,400 60,564 43,068 103,632 29,600 443,060 443,060 443,060		-					-	-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 443,060
		72,400 60,564 43,068 103,632 29,600 443,060 443,060 443,060 77,681		-					-	-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 443,060 77,681
		72,400 60,564 43,068 103,632 29,600 443,060 443,060 443,060 577,681 50,470		-					-	-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 443,060 77,681 50,470
		72,400 60,564 43,068 103,632 29,600 443,060 443,060 77,681 50,470 39,030		-					-	-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 77,681 50,470 39,030
		72,400 60,564 43,068 103,632 29,600 443,060 443,060 443,060 577,681 50,470		-					-	-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 47,681 50,470 39,030 122,147
-	-	72,400 60,564 43,068 103,632 29,600 443,060 443,060 77,681 50,470 39,030 122,147	-	-		-				-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 77,681 50,470 39,030 122,147 1,648,108
250,000	-	72,400 60,564 43,068 103,632 29,600 443,060 443,060 77,681 50,470 39,030 122,147	-	-		-				-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 443,060 77,681 50,470 39,030 122,147 1,648,108
-	-	72,400 60,564 43,068 103,632 29,600 443,060 443,060 77,681 50,470 39,030 122,147	-	-		-				-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 443,060 77,681 50,470 39,030 122,147 1,648,108 - 250,000 800,000
250,000 800,000 1,050,000	-	72,400 60,564 43,068 103,632 29,600 443,060 443,060 77,681 50,470 39,030 122,147 1,648,108	-	-		-				-	-	72,400
250,000 800,000 1,050,000	-	72,400 60,564 43,063 103,632 29,600 443,060 443,060 77,681 50,470 39,030 122,147 1,648,103	-	-		-		-		-	-	72,400
250,000 800,000 1,050,000	-	72,400 60,564 43,068 103,632 29,600 443,060 443,060 77,681 50,470 39,030 122,147 1,648,108	-	-		-				-	-	72,400 - 60,564 43,068 103,632 - 29,600 443,060 443,060 77,681 50,470 39,030 122,147 1,648,108 - 250,000 800,000
	Operating 52,000 380,000 380,000 30,000 250,000 250,000 2,091,911 General R	52,000 - 380,000 - 380,000 - 380,000 - 30,000 - 30,000 - 250,000	Operating Reserves ERRF	Operating	Operating	Operating Reserves ERRF Gas Tax Assistance Reserve	Comparison Com	Operating Reserves ERRF Gas Tax Assistance Reserve Reserve Reserve	Operating Reserves ERRF Gas Tax Assistance Reserve Reserves Reserve Operating	Seerves Seer	Operating Reserves ERRF Cas Tax Assistance Reserve Reserves Reserves Operating Operating Reserves Operating Reserves Operating	Operating Reserves ERRF Oas Tax Assistance Reserve Reserves Operating Operating Ope

Capital Projects 2022-2026	General R		EDDE	Cor Tour	Fed & Prov	Parks & Rec	Capital Wks	Carbon		Revenue	Sewer R		Total Project
CTORM	Operating	Reserves	ERRF	Gas Tax	Assistance	Reserve	Reserves	Reserve	Operating	Reserves	Operating	Reserves	Expenditure
STORM CSO projects	380,000												380,000
ooo projects	380,000	-	-	-	-	-	-		-	-	-	_	1,580,000
	000,000												.,000,000
WORKS-OTHER													
Total Station Survey Instrument - ERRF			53,835										53,835
10/0		-	53,835	-	-	-	-		-	-	-	-	53,835
PARKS Tree Planting													
Tree Planting	78,030 78,030									-			78,030 78,030
	78,030	-	-	•	-	-	-	-	-	-	-	-	70,030
CULTURAL SERVICES													
McLean Mill Capital Projects	30,000				89,900								119,900
	30,000		-	-	89,900	-	-		-	-	-	-	119,900
PARKS, RECREATION & HERITAGE													
Replace 1997 CLARKE FLOOR SCRUBBER - ERRF			18,842										18,842
Facilities Upgrade	250,000												250,000
	250,000		18,842	-	-	•	-		-	-	-	-	250,000
NATER WORKS									1				
WATER WORKS									100,000				100,000
Small Capital Water projects Design and project for 2024									1,200,000				1,200,000
		-	-		-	-	-	-	1,300,000	-	_	_	1,300,000
SEWER SYSTEM		_			<u> </u>				.,000,000	_	,	-	1,000,000
Small Capital Sewer projects									1		100,000		100,000
Design and project for 2024									1		1,200,000		1,200,000
	-		-	-	-		-	-	-	-	1,300,000	-	1,300,000
													-
TOTAL GENERAL CAPITAL 2024	1,938,030	-	1,896,817	-	-		-		-	-	1,300,000	-	5,134,847
OPERATING CAPITAL PROJECTS 2025 FUNDING SOURCES	General R				Fed & Prov	0.11	Capital Wks	Carbon		Revenue	Sewer R		Total Project
FUNDING SOURCES	Operating	Reserves	ERRF	Gas Tax	Assistance	Other	Reserves	Reserve	Operating	Reserves	Operating	Reserves	Expenditure
ADMINISTRATION													-
Computer Equipment Replacement			73,848										73,848
on parts = quipment representati	-	-	73,848		-				-	-	-	-	73,848
		_	73,040								-		. 0,0.0
FIRE DEPARTMENT		-	73,040								-		-
FIRE DEPARTMENT Parking lot upgrade	85,000		-	-	_		_		-	-	-	_	- 85,000
								-					-
Parking lot upgrade	85,000	-	-	-	-	-	-		-	-	-	-	- 85,000
Parking lot upgrade **TRANSPORTATION SERVICES**	85,000	-	-	-	-	-	-		-	-	-	-	- 85,000 85,000
Parking lot upgrade **TRANSPORTATION SERVICES** Replace 2013 Volvo Dump Tandem Axle #267	85,000	-	- - 194,386	-	-	-	-		-	-	-	-	85,000 85,000 194,386
Parking lot upgrade **TRANSPORTATION SERVICES** Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350	85,000	-	- - 194,386 288,285	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285
Parking lot upgrade "TANSPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355	85,000	-	- - 194,386 288,285 306,818	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285 306,818
Parking lot upgrade **TRANSPORTATION SERVICES** Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350	85,000	-	- - 194,386 288,285 306,818 41,184	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285 306,818 41,184
Parking lot upgrade **TRANSPORTATION SERVICES** Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower	85,000	-	- - 194,386 288,285 306,818	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285 306,818
Parking lot upgrade **TRANSPORTATION SERVICES** Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower **PAVING & ROAD CONSTRUCTION**	85,000 85,000	-	- - 194,386 288,285 306,818 41,184	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285 306,818 41,184 830,673
Parking lot upgrade **TRANSPORTATION SERVICES** Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower	85,000	-	- - 194,386 288,285 306,818 41,184	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285 306,818 41,184
Parking lot upgrade PARING IOT Upgrade PARIN	85,000 85,000 250,000	-	- - 194,386 288,285 306,818 41,184	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285 306,818 41,184 830,673
Parking lot upgrade PARING IOT Upgrade PARIN	85,000 85,000 250,000 800,000		194,386 288,285 306,818 41,184 830,673		-	-	-			-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 250,000 800,000
Parking lot upgrade TRANSPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2020 Applace 2005 Volvo Grader #355 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Capital plan designed in 2023	85,000 85,000 250,000	-	- - 194,386 288,285 306,818 41,184	-	-	-	-		-	-	-	-	85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000
Parking lot upgrade Parking lot upgrade Parking lot upgrade Parking lot upgrade Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower Parking & ROAD CONSTRUCTION Design for 2025 Capital projects Capital plan designed in 2023	250,000 800,000		194,386 288,285 306,818 41,184 830,673		-	-	-			-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000
Parking lot upgrade TRANSPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2020 Applace 2005 Volvo Grader #355 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Capital plan designed in 2023	85,000 85,000 250,000 800,000 1,050,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-	-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000
Parking lot upgrade Parking lot upgrade Parking lot upgrade Parking lot upgrade Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower Parking & ROAD CONSTRUCTION Design for 2025 Capital projects Capital plan designed in 2023	250,000 800,000		194,386 288,285 306,818 41,184 830,673		-	-	-			-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 250,000 800,000 - 1,050,000 150,000
Parking lot upgrade Parking lot upgrade Parking lot upgrade Parking lot upgrade Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower Parking & ROAD CONSTRUCTION Design for 2025 Capital projects Capital plan designed in 2023 Parking & Parking	85,000 85,000 250,000 800,000 1,050,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-	-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000
Parking lot upgrade PARAISPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Lapital plan designed in 2023 PARFIC UPGRADES Intersection safety	250,000 80,000 1,050,000 150,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-	-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000
Parking lot upgrade Parking lot upgrade Parking lot upgrade Parking lot upgrade Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower Parking & ROAD CONSTRUCTION Design for 2025 Capital projects Capital plan designed in 2023 Parking & Parking	85,000 85,000 250,000 800,000 1,050,000 150,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-		-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - - 11,050,000 150,000
Parking lot upgrade PARAISPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Lapital plan designed in 2023 PARFIC UPGRADES Intersection safety	250,000 80,000 1,050,000 150,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-	-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000
Parking lot upgrade PARAISPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Lapital plan designed in 2023 PARFIC UPGRADES Intersection safety	85,000 85,000 250,000 800,000 1,050,000 150,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-		-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000 - 380,000
Parking lot upgrade Parking lot upgrade PARANSPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Papital plan designed in 2023 PARFIC UPGRADES Intersection safety STORM CSO projects	85,000 85,000 250,000 800,000 1,050,000 150,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-		-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 250,000 1,050,000 150,000 150,000 1,580,000
Parking lot upgrade PARAISPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Lapital plan designed in 2023 PARFIC UPGRADES Intersection safety	85,000 85,000 250,000 800,000 1,050,000 150,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-		-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000 - 380,000
Parking lot upgrade Parking lot upgrade PARANSPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Papital plan designed in 2023 PARFIC UPGRADES Intersection safety STORM CSO projects	250,000 800,000 1,050,000 150,000 380,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-	-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000 - 380,000 1,580,000
Parking lot upgrade Parking lot upgrade Parking lot upgrade Parking lot upgrade Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower Parking & ROAD CONSTRUCTION Design for 2025 Capital projects Papital plan designed in 2023 Parking Legisland Projects Parking Legisland Projects Parking Construction Parking C	85,000 85,000 250,000 800,000 1,050,000 150,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-		-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000 - 380,000 1,580,000
Parking lot upgrade PARINSPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Papital plan designed in 2023 PARFIC UPGRADES Intersection safety STORM CSO projects WORKS-OTHER	85,000 85,000 250,000 800,000 1,050,000 150,000 380,000 380,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-	-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000 150,000 1,580,000
Parking lot upgrade Parking lot upgrade Parking lot upgrade Parking lot upgrade Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower Parking & ROAD CONSTRUCTION Design for 2025 Capital projects Papital plan designed in 2023 Parking Legisland Projects Parking Legisland Projects Parking Construction Parking C	250,000 85,000 250,000 800,000 11,050,000 150,000 380,000 380,000		- - 194,386 288,285 306,818 41,184 830,673	-	-	-			-		-		85,000 85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000 - 380,000 1,580,000
Parking lot upgrade PARINSPORTATION SERVICES Replace 2013 Volvo Dump Tandem Axle #267 2005 John Deere Loader #350 Replace 2005 Volvo Grader #355 Replace 2015 Ventrac Mower PAVING & ROAD CONSTRUCTION Design for 2025 Capital projects Papital plan designed in 2023 PARFIC UPGRADES Intersection safety STORM CSO projects WORKS-OTHER	85,000 85,000 250,000 800,000 1,050,000 150,000 380,000 380,000		194,386 288,285 306,818 41,184 830,673	-	-	-			-	-	-		85,000 85,000 194,386 288,285 306,818 41,184 830,673 - 250,000 800,000 - 1,050,000 150,000 150,000 1,580,000

Capital Projects 2022-2026	General R	evenue			Fed & Prov	Parks & Rec	Capital Wks	Carbon	Water	Revenue	Sewer R	evenue	Total Project
Cupital 1 10,00to 2022 2020	Operating	Reserves	ERRF	Gas Tax	Assistance	Reserve	Reserves	Reserve	Operating	Reserves	Operating	Reserves	Expenditure
McLean Mill Capital Projects	30,000	110001100		Out rux	89,900	11000110	110001100	11000110	o por a timig	110001100	Operating	110001100	119,900
mozoum mm ouplium rojecto	30,000		_	_	89,900	-	-		-	-	-	_	119,900
	30,000		-		65,500	-	-					-	113,300
PARKS, RECREATION & HERITAGE													•
Facilities Upgrade	250,000												250,000
Tuomitico opgrado	250,000		_	_	_	_	_	_	_	-	_		250,000
	250,000		-	-	-	-	-	•	_		-	-	
WATER WORKS													•
Small Capital Water projects	_								100,000				•
Design and project for 2025	:								1,250,000				1,250,000
Design and project for 2025									1,250,000				1,350,000
	-	-	-	-	-	-	-	-	1,350,000	-	-	-	1,350,000
SEWER													•
											400.000		400.000
Small Capital Sewer projects											100,000		100,000
Design and project for 2025											1,200,000		1,200,000
	-	-	-	-	-	-	-		-	-	1,300,000	-	1,300,000
TOTAL CARITAL COOP													
TOTAL CAPITAL 2025	2,024,590		904,521	-	89,900	-	-	-	1,350,000	-	1,300,000	-	5,669,011
OPERATING CAPITAL PROJECTS 2026	General R				Fed & Prov		Capital Wks	Carbon		Revenue	Sewer R		Total Project
FUNDING SOURCES	Operating	Reserves	ERRF	Gas Tax	Assistance	Other	Reserves	Reserve	Operating	Reserves	Operating	Reserves	Expenditure
<u>ADMINISTRATION</u>	1								1	1	1		-
ERP Replacement	250,000		250,000										500,000
Computer Equipment Replacement			75,325										75,325
	250,000	-	325,325	-	-				-				575,325
TRANSPORTATION SERVICES													
Replace 2014 TYMCO SWEEPER #411			367,220										367,220
Replace 2011 GMC SIERRA P/U #629			49,008										49,008
Replace 2013 TOYOTA TACOMA #630			35,006										35,006
Rreplace 2013 TOYOTA TACOMA #632			35,006										35,006
		-	486,240	-	-	-	-		-	-	-	-	486,240
TRAFFIC UPGRADES													-
Traffic Signal Controller Replacement	33,000												33,000
	33,000	-	-	-	-	-	-		-	-	-	-	33,000
													-
WORKS-OTHER													
Garbage Carts			630,109										630,109
		-	630,109		-	-			-	-	-	-	630,109
<u>PARKS</u>	I]	Ì	İ					1	I	I		
Tree Planting	81,182								1	1	1		81,182
· · · · · · · · · · · · · · · ·	81,182	_	_	_	_	_	_	_	_	_	_	_	81,182
CULTURAL SERVICES	1]	Ì	İ			1		1	I	I		,.02
McLean Mill Capital Projects	30,000]	Ì	İ	89,900				1	I	I		119,900
<u> </u>	30,000	-	-	-	89,900	-	-	-	-	-	-	_	119,900
	55,500		 	 	55,500		·		t	t	t		-
PARKS, RECREATION & HERITAGE	I]	Ì	İ					1	I	I		
Facilities Upgrade	250,000]	Ì	İ					1	I	I		250,000
· · ·	250,000	-	-	-	-	-	-		-	-	-	_	250,000
	200,000		 	 			·		t	t	t		200,000
	I]	Ì	İ					1	I	I		
WATER WORKS	I]	Ì	İ					I	I	I		
Small Capital Water projects	I]	Ì	İ					100,000	I	I		100,000
Design and project for 2026	1								1,200,000	1	1		1,200,000
g	1								1,200,000	1	1		1,200,000
	 	1	1	 	-	-	1	-	1,350,000	 	 	-	1,350,000
	 	 	 	 	1		ļ		1,350,000	 	 		1,350,000
SEWER SYSTEM	I]	Ì	İ					I	I	I		
Upgardes	I]	Ì	İ					I	I	1,200,000		4 200 000
Small Capital Main Replacements	I]	Ì	İ					I	I	1,200,000		1,200,000 100,000
	-	 	 	-	-		ļ		-	 	1,300,000		1,300,000
		-	-	-	-	-	-		· -	-	1,300,000	-	1,300,000
TOTAL CARITAL 2026	044 100		4 444 67 1		00.555				4.050.000		4 000 000		4 005
TOTAL CAPITAL 2026	644,182	-	1,441,674	-	89,900	-			1,350,000	-	1,300,000	-	4,825,756



CITY OF PORT ALBERNI PARKS AND RECREATION CAPITAL RESERVE

21-Aug-2000

Updated

	2022	2023	2024	2025	2026
RECEIPTS					
Balance forward	2,376,927	859,316	984,961	1,112,498	1,241,972
Investment Income	25,000	25,000	25,000	25,000	25,000
Recreation Services Surcharge	73,800	75,645	77,536	79,475	81,461
Other Deposits	25,000	25,000	25,000	25,000	25,000
Transfers	-	-	-	-	-
Sale of Property	-	-	-	-	-
	2,500,727	984,961	1,112,498	1,241,972	1,373,434
EXPENSES					
Parks & Recreation Properties and Facilities	1,641,411	-	-	-	-
	1,641,411	-	-	-	-
REVENUE OVER (UNDER) EXPENSES	859,316	984,961	1,112,498	1,241,972	1,373,434
FUND EQUITY - ENDING	859,316	984,961	1,112,498	1,241,972	1,373,434



CITY OF PORT ALBERNI CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN

8-Aug-1994

	2022	2023	2024	2025	2026
RECEIPTS					
Investment Income	35,000	35,000	35,000	35,000	35,000
New Deal Gas Tax Funds	835,923	835,923	872,264	-	-
Miscellaneous	80,000	80,000	80,001	80,001	80,001
	950,923	950,923	987,265	115,001	115,001
EXPENSES					
Gas Tax - capital projects	1,040,000	820,000	-	-	-
Gas Tax - operating (capacity bldg) Capital Expenditures - Special	-	-	-	-	-
Capital Expenditures- Capital works	380,000	-	-		
	1,420,000	1,640,000	-	-	-
REVENUE OVER EXPENSES	(469,077)	(689,077)	987,265	115,001	115,001
FUND FOURTY ENDING	Ф. О. ООБ. ООО	Ф 0 440 004	# 0.400.500	\$ 0.040.507	Ф 0 04 7 500
FUND EQUITY - ENDING	\$ 2,835,338	\$ 2,146,261	\$ 3,133,526	\$ 3,248,527	\$ 3,317,528



CITY OF PORT ALBERNI EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN 31-Dec-1973

	2022	2023	2024	2025	2026
Sale of Equipment	-	-	_		
Investment Income	40,000	30,000	30,000	30,000	30,000
Transfers from General Revenue	30,000	24,000	18,000	18,000	18,000
Contributions - ERRF Schedule	1,003,756	1,129,297	1,151,883	1,186,439	1,222,033
	1,073,756	1,183,297	1,199,883	1,234,439	1,270,033
EXPENSES Transfer to Capital Works Bylaw	_	_			
Equipment Purchases	1,023,600	3,640,503	1,896,817	904,521	1,441,674
	1,023,600	3,640,503	1,896,817	904,521	1,441,674
REVENUE OVER EXPENSES	50,156	(2,457,206)	(696,934)	329,918	(171,641)
FUND EQUITY - ENDING	5,773,019	3,315,813	2,618,879	2,948,797	2,777,156

CITY OF PORT ALBERNI LAND SALE RESERVE FUND - 5 YEAR PLAN

pre 1970

	2022	2023	2024	2025	2026
RECEIPTS Sale of Property	1,000	1,000	1,000	1,000	1,000
Investment Income Transfer from RCMP Surplus	9,500	9,700	10,000	10,000	10,000
Transfer from Off Street Parking Res	-	-	-	-	-
	10,500	10,700	11,000	11,000	11,000
EXPENSES Transfer to Other Funds Acquisitions and Expenses	_ 	- -	- -	- -	- -
	-	-	-	-	-
REVENUE OVER EXPENSES	10,500	10,700	11,000	11,000	11,000
FUND EQUITY - ENDING	61,357	72,057	83,057	94,057	105,057



CITY OF PORT ALBERNI DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN

22-Mar-2010

,	2022	2023	2024	2025	2026
RECEIPTS Contributions Investment Income	30,000 3,500 33,500	30,000 3,500 33,500	30,000 3,500 33,500	30,000 3,500 33,500	30,000 3,500 33,500
EXPENSES Transfer to Other Funds Acquisitions and Expenses	-	- -	- -	- -	- -
REVENUE OVER EXPENSES	33,500	33,500	33,500	33,500	33,500
FUND EQUITY - ENDING	1,904,799	1,938,299	1,971,799	2,005,299	2,038,799

CITY OF PORT ALBERNI CEMETERY TRUST FUND - 5 YEAR PLAN

	2022	2023	2024	2025	2026
RECEIPTS Sale Proceeds Investment Income	3,000 2,000 5,000	3,000 2,000 5,000	3,000 2,000 5,000	3,000 2,000 5,000	3,000 2,000 5,000
EXPENSES Transfer to General Revenue	2,000	2,000	2,001	2,001	2,001
REVENUE OVER EXPENDITURE	3,000	3,000	2,999	2,999	2,999
FUND EQUITY - ENDING	186,327	189,327	192,326	195,325	198,324



13-May-2013

	2022	2023	2024	2025	2026
Beginning Balance	129,314	6,314	30,714	77,714	124,714
Contributions	45,000	45,000	45,000	45,000	45,000
Investment Income	2,000	2,000	2,000	2,000	2,000
	47,000	47,000	47,000	47,000	47,000
EXPENSES Transfer to Other Funds Projects and Expenses	-	-	-	-	-
City Hall - Window replacement - project delayed	80,000				
Connect the Quays - use in future year	90,000				
Replace 2007 Dodge Caliber #721		22,600			
		-	-	-	
	170,000	22,600	-		
REVENUE OVER EXPENSES	(123,000)	24,400	47,000	47,000	47,000
FUND DALANOE	0.044	00.744	77 74 4	404.744	474 744
FUND BALANCE	6.314	30.714	77.714	124.714	<u> 171.714</u>



CITY OF PORT ALBERNI
ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 \ Established:

14-Oct-2014

	2022	2023	2024	2025	2026
RECEIPTS					
Begininnig Balance	-	-	-	-	-
Dividends Received	-	-	-	-	-
Donations Received	-	-	-	-	-
Investment Income	1,500	1,500	1,500	1,500	1,500
	1,500	1,500	1,500	1,500	1,500
EXPENSES Transfer to Other Funds	_	-	_	_	-
Projects and Expenses	10,000	10,000	10,000	10,000	10,000
·	10,000	10,000	10,000	10,000	10,000
REVENUE OVER EXPENSES	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)
FUND EQUITY - ENDING	1,248,052	1,239,552	1,231,052	1,222,552	1,214,052



CITY OF PORT ALBERNI PARKLAND ACQUISITION RESERVE - 2022 - 2026

12-Jun-2006

		2022		2023	2024		2025	2	2026
RECEIPTS Investment Income	\$	2,500	\$	2,500	\$ 2,500	\$	2,500	\$	2,500
Sale of Parkland	Ψ	-	Ψ	-	φ 2,000 -	Ψ	-	Ψ	-
Parkland Dedication Deposits		-		-	-		-		
Historical correction		-		-	-		-		
		2,500		2,500	2,500		2,500		2,500
EXPENSES Acquisition of Parkland		-		-	-		-		
		-		-	-		-		
REVENUE OVER (UNDER) EXPENSES		2,500		2,500	2,500		2,500		2,500
FUND EQUITY - ENDING	\$	298,197	\$	300,697	\$ 303,197	\$	305,697	\$ 3	08,197

CITY OF PORT ALBERNI - 2022 Proposed taxation share

	NET TAXAE	BLE VALUE	TAX S	HARE	TAX INCREASE IN CLASS	TAX % INCREASE	PERCEN SHA		EFFECTI RA PER THO	TE	CLASS M	ULTIPLE
	2021	2022	2021	2022	2022 est.	2022 est.	2021	2022	2021	2022	2021	2022
_												
Class	\$	\$	\$	\$	\$	%	%	%	\$	\$	rate	rate
RESIDENTIAL	2,374,083,800	3,465,710,100	14,923,159	15,598,315	675,156	4.52%	60.00%	60.81%	6.2859	4.5008	1.00	1.00
UTILITIES	2,211,300	2,603,420	58,625	68,398	9,773	16.67%	0.24%	0.27%	26.5116	26.2722	4.22	5.84
SUPP. HOUSING	2	2	-	0	-	-	0.00%	0.00%	6.2859	4.5008	1.00	1.00
MAJOR IND.	94,479,600	87,386,100	5,171,824	4,798,308	(373,516)	-7.22%	21.19%	18.90%	54.7401	54.9093	8.71	12.20
LIGHT IND.	8,956,800	19,101,800	313,488	651,371	337,883	107.78%	1.31%	2.35%	35.0000	34.1000	5.57	7.58
BUSINESS	290,764,313	356,532,349	4,186,902	4,514,374	327,472	7.82%	17.17%	17.60%	14.3996	12.6619	2.29	2.81
NON-PROFIT	3,361,200	4,568,100	20,916	20,521	(395)	-1.89%	0.08%	0.08%	6.2859	4.5008	1.00	1.00
FARM	90,784	85,405	564	384	(180)	-31.91%	0.00%	0.00%	6.2859	4.5008	1.00	1.00
TOTALS	2,773,947,799	3,935,987,276	24,675,478	25,651,671	976,193	3.96%	100.00%	100.00%				

AVERAGE SINGLE FAMILY RESIDENCE

20)21	20	22	CHAN	NGE
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$330,808	\$2,079.41	\$479,598	\$2,158.57	\$79.16	3.81%

SINGLE FAMILY RESIDENCES - BC Assessment

2020	2021	2022		
6,388	6,418	6,462		
1,987,433,100	2,123,122,700	3,099,161,200		