



**CITY OF PORT ALBERNI**

**FINANCIAL PLAN**

**2026-2030**

Adoption



**CITY OF PORT ALBERNI  
CONSOLIDATED FINANCIAL PLAN 2026 - 2030**

	2026	2027	2028	2029	2030
<b>Revenue</b>					
Taxes					
Property Taxes	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Other Taxes	743,530	758,600	773,979	789,671	805,685
Grants in Lieu of Taxes	658,875	676,235	694,068	712,388	731,207
Fees and Charges					
Sales of Service	5,462,215	5,560,264	5,730,394	5,925,173	6,114,764
Sales of Service/Utilities	8,442,196	8,988,917	9,170,644	9,395,952	9,756,736
Service to other Government	76,000	77,000	79,000	83,000	85,000
User Fees	529,169	531,107	533,422	535,763	538,132
Rentals	262,572	268,152	273,854	280,377	280,377
Interest/Penalties/Miscellaneous	903,194	914,120	925,294	941,694	948,418
Grants/Other Governments	950,000	953,000	957,000	960,000	963,000
Other Contributions	89,900	89,900	89,900	89,900	89,900
	<u>56,395,513</u>	<u>59,057,662</u>	<u>60,438,372</u>	<u>62,501,995</u>	<u>64,816,735</u>
<b>Expenses</b>					
Debt Interest	837,227	837,227	837,227	837,227	837,227
Capital Expenses	19,216,420	6,124,482	5,503,762	7,661,582	5,945,887
Other Municipal Purposes					
General Municipal	5,813,293	5,991,434	6,226,501	6,449,479	6,652,322
Police Services	11,342,170	11,766,511	12,111,189	12,522,499	12,917,194
Fire Services	5,345,229	5,559,899	5,821,275	6,063,676	6,319,001
Other Protective Services	423,983	467,908	543,934	567,162	585,592
Transportation Services	6,951,888	7,186,977	7,420,325	7,725,574	7,936,561
Environmental Health and Development	3,769,506	3,853,426	4,040,340	4,164,657	4,286,136
Parks and Recreation	8,295,298	8,561,656	8,835,157	9,166,419	6,807,523
Cultural	2,151,216	2,157,275	2,235,704	2,319,770	2,392,666
Water	2,580,255	2,660,794	2,743,787	2,855,563	2,855,563
Sewer	2,171,596	2,238,927	2,308,252	2,405,496	2,477,672
Contingency	300,000	300,000	300,000	300,000	300,000
	<u>69,198,081</u>	<u>57,706,516</u>	<u>58,927,453</u>	<u>63,039,103</u>	<u>60,313,345</u>
<b>Revenue Over (Under) Expenses Before Other</b>	<u>(12,802,569)</u>	<u>1,351,146</u>	<u>1,510,919</u>	<u>(537,108)</u>	<u>4,503,391</u>
<b>Other</b>					
Debt Proceeds	-	-	-	-	-
Debt Principal	(525,753)	(525,753)	(525,753)	(525,753)	(525,753)
Transfer from (to) Reserves	13,328,322	(825,393)	(985,166)	1,062,861	(3,977,638)
	<u>12,802,569</u>	<u>(1,351,146)</u>	<u>(1,510,919)</u>	<u>537,108</u>	<u>(4,503,391)</u>
<b>Balanced Budget</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>



**CITY OF PORT ALBERNI  
GENERAL FUND - REVENUE  
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>REAL PROPERTY TAXES</b>												
11111 General Purposes - Taxes	35,622,153	38,066,191	2,444,038	6.86%	40,028,696	5.16%	40,999,147	2.42%	42,576,407	3.85%	44,291,845	4.03%
11112 Debt Purposes - Taxes	211,671	211,671	-	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
<i>TAX LEVY</i>	35,833,824	38,277,862	2,444,038	6.82%	40,240,367	5.13%	41,210,818	2.41%	42,788,078	3.83%	44,503,516	4.01%
11211 Special Area Levy	19,282	20,053	771	4.00%	20,654	3.00%	21,274	3.00%	21,912	3.00%	22,570	3.00%
<i>SPECIAL ASSESSMENTS</i>	19,282	20,053	771	4.00%	20,654	3.00%	21,274	3.00%	21,912	3.00%	22,570	3.00%
11910 Utility Tax 1%	841,420	723,477	(117,943)	-14.02%	737,946	2.00%	752,705	2.00%	767,759	2.00%	783,115	2.00%
<i>TAXES</i>	36,694,526	39,021,392	2,326,866	6.34%	40,998,967	5.07%	41,984,797	2.40%	43,577,749	3.79%	45,309,201	3.97%
<b>FEDERAL GOVERNMENT</b>												
12110 Federal Building Grant	561	675	114	20.32%	695	2.96%	716	3.02%	738	3.07%	760	2.98%
12205 Port Alberni Port Authority	-	240,000	240,000		244,800	2.00%	249,696	2.00%	254,690	2.00%	259,784	2.00%
12210 CBC Grant	6,000	7,000	1,000	16.67%	7,210	3.00%	7,426	3.00%	7,649	3.00%	7,879	3.01%
<b>PROVINCIAL GOVERNMENT</b>												
12310 Provincial Government Grant	54,000	66,000	12,000	22.22%	67,980	3.00%	70,019	3.00%	72,120	3.00%	74,284	3.00%
12410 BC Hydro	106,000	140,000	34,000	32.08%	144,200	3.00%	148,526	3.00%	152,982	3.00%	157,571	3.00%
12411 BC Public Housing Grant in lieu of taxes	65,000	205,000	140,000	215.38%	211,150	3.00%	217,485	3.00%	224,009	3.00%	230,729	3.00%
<b>OTHER ENTITIES</b>												
12910 University of Victoria	200	200	-	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
<i>GRANTS IN LIEU OF TAXES</i>	231,761	658,875	427,114	184.29%	676,235	2.63%	694,068	2.64%	712,388	2.64%	731,207	2.64%
<b>SERVICES PROVIDED TO GOVERNMENT</b>												
13121 PRISONER EXPENSE RECOVERY	75,000	76,000	1,000	1.33%	77,000	1.32%	79,000	2.60%	83,000	5.06%	85,000	2.41%
<b>SALES OF SERVICES</b>												
14120 ADMINISTRATION SERVICE CHARGE	30,000	34,000	34,000	13.33%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%
14221 Law Enforcement Service Charge	200,000	162,000	(38,000)	-19.00%	165,240	2.00%	168,545	2.00%	171,916	2.00%	175,354	2.00%
14241 Fire Department Service Charge	226,888	350,354	123,466	54.42%	360,864	3.00%	371,690	3.00%	382,841	3.00%	394,326	3.00%
<i>PROTECTIVE SERVICES</i>	426,888	512,354	85,466	20.02%	526,104	2.68%	540,235	2.69%	554,757	2.69%	569,680	2.69%
14310 Public Works Service Charge	77,800	100,000	22,200	28.53%	102,000	2.00%	104,040	2.00%	106,121	2.00%	108,243	2.00%
14400 Public Transit Revenue	350,947	360,097	9,150	2.61%	369,493	2.61%	379,143	2.61%	393,710	3.84%	400,726	1.78%
<i>TRANSPORTATION SERVICES</i>	428,747	460,097	31,350	7.31%	471,493	2.48%	483,183	2.48%	499,831	3.45%	508,969	1.83%
14433 Commercial Solid Waste Collection	15,450	10,500	(4,950)	-32.04%	11,025	5.00%	11,576	5.00%	12,155	5.00%	12,763	5.00%
14434 Residential Solid Waste Collection	1,561,388	1,625,447	64,059	4.10%	1,706,719	5.00%	1,792,055	5.00%	1,881,658	5.00%	1,975,741	5.00%
14434 Recycle BC Collection Incentive	309,166	326,943	17,777	5.75%	330,212	1.00%	333,515	1.00%	336,850	1.00%	340,218	1.00%
<i>CURBSIDE WASTE COLLECTION</i>	1,886,004	1,962,890	76,886	4.08%	2,047,957	4.33%	2,137,146	4.36%	2,230,663	4.38%	2,328,722	4.40%
14516 PUBLIC HEALTH-CEMETERIES	76,350	77,877	1,527	2.00%	79,435	2.00%	81,023	2.00%	82,644	2.00%	84,297	2.00%
14550 PLANNING ADMINISTRATION	45,000	45,000	-	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
14560 ECONOMIC DEVELOPMENT	10,000	10,000	-	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
14600 Marine Commercial Building	115,310	117,616	2,306	2.00%	119,968	2.00%	122,368	2.00%	124,815	2.00%	128,559	3.00%
14601 Port Building	51,500	26,500	(25,000)	-48.54%	27,030	2.00%	27,571	2.00%	28,122	2.00%	28,684	2.00%
14602 Market Square	25,750	23,000	(2,750)	-10.68%	23,460	2.00%	23,929	2.00%	24,408	2.00%	24,896	2.00%
14690 A. H. Q. Miscellaneous Revenue	700	500	(200)	-28.57%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
<i>ALBERNI HARBOUR QUAY</i>	193,260	167,616	(25,644)	-13.27%	170,958	1.99%	174,368	1.99%	177,845	1.99%	182,639	2.70%
<b>RECREATION SERVICES</b>												
<b>RECREATION FACILITIES</b>												
14710 Gyro Youth Centre	8,000	11,000	3,000	37.50%	11,275	2.50%	11,557	2.50%	11,846	2.50%	12,142	2.50%
14712 Echo '67 Centre	221,982	260,530	38,548	17.37%	267,051	2.50%	273,735	2.50%	280,619	2.51%	287,643	2.50%
14714 Glenwood Centre	41,449	49,700	8,251	19.91%	50,943	2.50%	52,216	2.50%	53,521	2.50%	54,860	2.50%
14716 Echo Aquatic Centre	17,090	18,573	1,483	8.68%	19,120	2.95%	19,683	2.94%	20,615	4.74%	22,507	9.18%
14718 AV Multiplex	725,320	788,973	63,653	8.78%	809,589	2.61%	831,211	2.67%	859,111	3.36%	882,083	2.67%
14720 Stadium & Athletic Fields	20,085	21,183	1,098	5.47%	21,308	0.59%	21,947	3.00%	23,045	5.00%	23,284	1.04%





**CITY OF PORT ALBERNI  
GENERAL FUND - REVENUE  
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>OTHER TRANSFERS &amp; COLLECTIONS</b>												
19110 Cemetery Trust Fund	2,000	2,000	-	0.00%	2,000	0.00%	2,000	0.00%	2,100	5.00%	2,163	3.00%
19114 Operating Funds From Prior Years	450,000	400,000	(50,000)	-11.11%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
19115 Transfer from RCMP Surplus Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<b>TRANSFERS FROM OWN RESERVES</b>	<b>452,000</b>	<b>402,000</b>	<b>(50,000)</b>	<b>-11.06%</b>	<b>402,000</b>	<b>0.00%</b>	<b>402,000</b>	<b>0.00%</b>	<b>402,100</b>	<b>0.02%</b>	<b>402,163</b>	<b>0.02%</b>
<b>COLLECTIONS FOR OTHER GOV'T</b>												
19811 Non-Residential School Tax	1,931,250	1,989,188	57,938	3.00%	2,048,863	3.00%	2,110,329	3.00%	2,215,845	5.00%	2,238,848	1.04%
19812 Residential School Tax	5,356,000	5,516,680	160,680	3.00%	5,682,180	3.00%	5,852,646	3.00%	6,145,278	5.00%	6,209,072	1.04%
<b>COLLECTIONS FOR OTHER GOV'T</b>	<b>7,287,250</b>	<b>7,505,868</b>	<b>218,618</b>	<b>3.00%</b>	<b>7,731,043</b>	<b>3.00%</b>	<b>7,962,975</b>	<b>3.00%</b>	<b>8,361,123</b>	<b>5.00%</b>	<b>8,447,920</b>	<b>1.04%</b>
<b>REGIONAL GOVERNMENT</b>												
19820 Alberni-Clayoquot Regional Hosp Dist.	685,000	685,000	-	0.00%	685,000	0.00%	685,000	0.00%	719,250	5.00%	720,000	0.10%
19821 Alberni-Clayoquot Regional District	2,094,578	2,157,415	62,837	3.00%	2,222,138	3.00%	2,288,802	3.00%	2,403,242	5.00%	2,428,190	1.04%
<b>REGIONAL GOVERNMENT</b>	<b>2,779,578</b>	<b>2,842,415</b>	<b>62,837</b>	<b>2.26%</b>	<b>2,907,138</b>	<b>2.28%</b>	<b>2,973,802</b>	<b>2.29%</b>	<b>3,122,492</b>	<b>5.00%</b>	<b>3,148,190</b>	<b>0.82%</b>
<b>JOINT BOARDS AND COMMISSIONS</b>												
19830 Municipal Finance Authority	1,236	1,273	37	2.99%	1,307	2.67%	1,351	3.37%	1,419	5.03%	1,433	0.99%
19831 BC Assessment	226,600	233,398	6,798	3.00%	240,400	3.00%	247,612	3.00%	259,993	5.00%	262,692	1.04%
<b>JOINT BOARDS AND COMMISSIONS</b>	<b>227,836</b>	<b>234,671</b>	<b>6,835</b>	<b>3.00%</b>	<b>241,707</b>	<b>3.00%</b>	<b>248,963</b>	<b>3.00%</b>	<b>261,412</b>	<b>5.00%</b>	<b>264,125</b>	<b>1.04%</b>
<b>OTHER TRANSFERS, COLLECTIONS</b>	<b>10,294,664</b>	<b>10,582,954</b>	<b>288,290</b>	<b>2.80%</b>	<b>10,879,888</b>	<b>2.81%</b>	<b>11,185,740</b>	<b>2.81%</b>	<b>11,745,027</b>	<b>5.00%</b>	<b>11,860,235</b>	<b>0.98%</b>
<b>GENERAL FUND REVENUE</b>	<b>56,127,763</b>	<b>58,848,371</b>	<b>2,720,608</b>	<b>4.85%</b>	<b>61,260,733</b>	<b>4.10%</b>	<b>62,765,569</b>	<b>2.46%</b>	<b>65,163,271</b>	<b>3.82%</b>	<b>67,232,497</b>	<b>3.18%</b>



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>GENERAL GOVERNMENT SERVICE</b>												
<b>LEGISLATIVE</b>												
21110 Mayor	78,902	83,789	4,887	6.19%	86,176	2.85%	88,634	2.85%	91,166	2.86%	93,774	2.86%
21130 Council	212,449	234,051	21,602	10.17%	241,690	3.26%	248,601	2.86%	255,720	2.86%	263,052	2.87%
21190 Receptions and Other Services	47,827	59,255	11,428	23.89%	53,893	-9.05%	52,589	-2.42%	55,188	4.94%	56,333	2.07%
<i>LEGISLATIVE</i>	339,178	377,095	37,917	11.18%	381,759	1.24%	389,824	2.11%	402,074	3.14%	413,159	2.76%
<b>GENERAL ADMINISTRATION</b>												
<b>ADMINISTRATIVE</b>												
21211 Chief Administrative Officer & Admin	367,268	400,502	33,234	9.05%	421,771	5.31%	426,383	1.09%	438,449	2.83%	450,548	2.76%
21212 Corporate Services	725,025	673,971	(51,054)	-7.04%	709,766	5.31%	732,129	3.15%	756,397	3.31%	779,845	3.10%
21215 Legal Services	25,000	50,000	25,000	100.00%	51,500	3.00%	53,045	3.00%	54,636	3.00%	56,275	3.00%
<b>FINANCIAL MANAGEMENT</b>												
21221 Financial Management Administration	1,207,464	1,228,015	20,551	1.70%	1,270,914	3.49%	1,306,933	2.83%	1,350,406	3.33%	1,390,984	3.00%
21225 External Audit	35,000	36,050	1,050	3.00%	37,132	3.00%	38,245	3.00%	39,393	3.00%	40,575	3.00%
21229 Other Financial Management	61,541	63,387	1,846	3.00%	65,289	3.00%	67,248	3.00%	69,294	3.04%	72,086	4.03%
<b>COMMON SERVICES</b>												
21222 Administration Vehicle	19,268	13,719	(5,549)	-28.80%	14,143	3.09%	14,580	3.09%	15,277	4.78%	15,498	1.45%
21252 City Hall	161,237	156,851	(4,386)	-2.72%	162,874	3.84%	168,055	3.18%	175,223	4.27%	179,918	2.68%
21253 Other City Buildings	2,270	3,273	1,003	44.19%	3,377	3.18%	3,485	3.20%	3,646	4.62%	3,756	3.02%
21254 Planning & Engineering Building	80,745	107,537	26,792	33.18%	109,030	1.39%	110,565	1.41%	115,387	4.36%	118,693	2.87%
21259 Other Common Services	619,071	647,786	28,715	4.64%	662,272	2.24%	677,177	2.25%	711,036	5.00%	720,063	1.27%
21260 Carbon Offsets	53,045	54,636	1,591	3.00%	56,275	3.00%	57,964	3.00%	59,703	3.00%	61,494	3.00%
<b>INFORMATION SERVICES</b>												
21261 Information Services	1,032,787	1,093,802	61,015	5.91%	1,139,591	4.19%	1,187,023	4.16%	1,237,563	4.26%	1,288,391	4.11%
21265 GIS/Mapping Services	-	277,352	277,352		344,600	24.25%	354,777	2.95%	370,963	4.56%	382,399	3.08%
<b>OTHER ADMINISTRATIVE SERVICES</b>												
21282 Appraisals	27,500	-	(27,500)		-		-		31,000		-	
21283 Personnel (Human Resources)	489,493	562,902	73,409	15.00%	545,395	-3.11%	608,259	11.53%	563,525	-7.35%	598,165	6.15%
21285 Employee Wellness (EFAP)	19,368	20,425	1,057	5.46%	21,038	3.00%	21,669	3.00%	22,470	3.70%	23,144	3.00%
<b>RECOVERIES</b>												
21290 Administration Services Recovered	(545,900)	(500,000)	45,900	-8.41%	(500,000)	0.00%	(500,000)	0.00%	(500,000)	0.00%	(500,000)	0.00%
<i>GENERAL ADMINISTRATION</i>	4,380,182	4,890,208	510,026	11.64%	5,114,967	4.60%	5,327,537	4.16%	5,514,368	3.51%	5,681,834	3.04%
21911 Election Expense	-	65,365	65,365		-		-		-		-	
21920 Training and Development	199,069	205,041	5,972	3.00%	211,192	3.00%	217,528	3.00%	224,054	3.00%	230,770	3.00%
21925 Council Travel and Development	60,000	62,500	2,500	4.17%	65,000	4.00%	67,500	3.85%	70,000	3.70%	90,748	29.64%
21930 Insurance	175,809	181,084	5,275	3.00%	186,516	3.00%	192,112	3.00%	206,983	7.74%	203,811	-1.53%
21931 Damage Claims	21,000	21,000	-	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%
21950 GIA - Restorative Justice - R25-122	20,000	-	(20,000)	-100.00%	-		-		-		-	
21950 Grants In Aid	11,000	11,000	-	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%
<i>OTHER GENERAL GOV'T SERVICES</i>	486,878	545,990	59,112	12.14%	494,708	-9.39%	509,140	2.92%	533,037	4.69%	557,329	4.56%
<b>GENERAL GOVERNMENT SERVICE</b>	<b>5,206,238</b>	<b>5,813,293</b>	<b>607,055</b>	<b>11.66%</b>	<b>5,991,434</b>	<b>3.06%</b>	<b>6,226,501</b>	<b>3.92%</b>	<b>6,449,479</b>	<b>3.58%</b>	<b>6,652,322</b>	<b>3.15%</b>
<b>PROTECTIVE SERVICES</b>												
21216 Bylaw Enforcement	515,603	579,623	64,020	12.42%	552,455	-4.69%	569,855	3.15%	589,275	3.41%	605,859	2.81%
21217 Bylaw Enforcement Vehicles	23,331	24,097	766	3.28%	24,833	3.05%	25,587	3.04%	26,834	4.87%	27,647	3.03%
21218 Public Safety Building	49,710	41,273	(8,437)	-16.97%	42,285	2.45%	45,028	6.49%	46,231	2.67%	49,039	6.07%
<i>BYLAW ENFORCEMENT</i>	588,644	644,993	56,349	9.57%	619,573	-3.94%	640,470	3.37%	662,340	3.41%	682,545	3.05%
22121 Police Services Contract	7,968,738	8,581,657	612,919	7.69%	8,890,415	3.60%	9,160,758	3.04%	9,461,971	3.29%	9,745,830	3.00%
22122 Police Services Administration	1,565,337	1,606,381	41,044	2.62%	1,666,642	3.75%	1,716,493	2.99%	1,778,756	3.63%	1,834,456	3.13%
22123 Police Services Consulting	38,750	38,750	-	0.00%	41,000	5.81%	41,000	0.00%	43,050	5.00%	43,050	0.00%
22130 Community Policing	169,263	174,945	5,682	3.36%	179,597	2.66%	184,425	2.69%	190,241	3.15%	195,570	2.80%
22160 Police Building Maintenance	298,431	299,706	1,275	0.43%	325,811	8.71%	322,402	-1.05%	336,525	4.38%	363,892	8.13%
22180 Detention & Custody of Prisoners	627,724	640,731	13,007	2.07%	663,046	3.48%	686,111	3.48%	711,956	3.77%	734,396	3.15%
<i>POLICE PROTECTION</i>	10,668,243	11,342,170	673,927	6.32%	11,766,511	3.74%	12,111,189	2.93%	12,522,499	3.40%	12,917,194	3.15%



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
22411 Fire Protection Administration	461,547	481,745	20,198	4.38%	501,030	4.00%	521,156	4.02%	543,358	4.26%	565,267	4.03%
22421 Fire Crew	3,648,586	3,835,613	187,027	5.13%	4,010,173	4.55%	4,217,215	5.16%	4,400,221	4.34%	4,597,297	4.48%
22422 Personnel Expense	61,973	63,910	1,937	3.13%	66,466	4.00%	69,125	4.00%	71,976	4.12%	74,855	4.00%
22431 Communication System	9,257	21,535	12,278	132.63%	22,449	4.24%	23,403	4.25%	24,456	4.50%	25,527	4.38%
22440 Fire Investigation	2,163	2,228	65	3.01%	2,317	3.99%	2,410	4.01%	2,506	3.98%	2,607	4.03%
22441 Fire Prevention	214,886	209,939	(4,947)	-2.30%	218,667	4.16%	227,785	4.17%	237,313	4.18%	247,269	4.20%
22471 Fire Building Maintenance	106,130	101,730	(4,400)	-4.15%	94,664	-6.95%	98,627	4.19%	104,272	5.72%	108,169	3.74%
22480 Vehicle Repair & Maintenance	545,680	520,924	(24,756)	-4.54%	532,224	2.17%	545,168	2.43%	558,533	2.45%	572,127	2.43%
22481 Sundry Equipment Repair & Mtce	29,493	30,378	885	3.00%	31,593	4.00%	32,857	4.00%	34,171	4.00%	35,538	4.00%
22482 Fire Fighting Tools/Supplies Purchases	74,550	77,227	2,677	3.59%	80,316	4.00%	83,529	4.00%	86,870	4.00%	90,345	4.00%
<i>FIRE PROTECTION</i>	5,154,265	5,345,229	190,964	3.70%	5,559,899	4.02%	5,821,275	4.70%	6,063,676	4.16%	6,319,001	4.21%
22510 Emergency Program (Tsunami Warning)	2,027	11,088	9,061	447.02%	11,587	4.50%	12,110	4.51%	12,657	4.52%	13,229	4.52%
22921 Building & Plumbing Inspection	306,504	325,117	18,613	6.07%	365,955	12.56%	347,253	-5.11%	360,939	3.94%	372,990	3.34%
22926 Building Inspector Vehicle	10,707	11,028	321	3.00%	11,359	3.00%	11,699	2.99%	12,050	3.00%	12,412	3.00%
22931 Animal Control Services Contract	158,331	76,750	(81,581)	-51.53%	79,007	2.94%	172,872	118.81%	181,516	5.00%	186,961	3.00%
<i>OTHER PROTECTION</i>	475,542	412,895	(62,647)	-13.17%	456,321	10.52%	531,824	16.55%	554,505	4.26%	572,363	3.22%
<b>PROTECTIVE SERVICES</b>	16,888,721	17,756,375	867,654	5.14%	18,413,891	3.70%	19,116,868	3.82%	19,815,677	3.66%	20,504,332	3.48%
<b>TRANSPORTATION SERVICE COMMON SERVICES</b>												
23110 Engineering Administration	765,444	674,001	(91,443)	-11.95%	699,543	3.79%	719,700	2.88%	739,694	2.78%	758,142	2.49%
23121 Engineering Consulting Services	6,500	8,045	1,545	23.77%	8,286	3.00%	8,535	3.01%	9,916	16.18%	10,214	3.01%
<b>PUBLIC WORKS ADMINISTRATION</b>												
23129 Clerical & Reception-Operation	184,925	179,412	(5,513)	-2.98%	185,282	3.27%	191,363	3.28%	198,586	3.77%	204,042	2.75%
21226 Public Works - Stores	145,799	115,307	(30,492)	-20.91%	119,380	3.53%	123,580	3.52%	128,055	3.62%	131,961	3.05%
23130 Supervision Operations	414,828	441,387	26,559	6.40%	464,343	5.20%	471,658	1.58%	478,342	1.42%	491,406	2.73%
23134 Small Tools/Equipment/Supplies	58,296	60,280	1,984	3.40%	62,113	3.04%	64,003	3.04%	67,138	4.90%	67,959	1.22%
23136 Works Yard Maintenance	136,682	100,644	(36,038)	-26.37%	104,500	3.83%	110,239	5.49%	115,377	4.66%	118,910	3.06%
23137 Main Building Maintenance	201,774	163,422	(38,352)	-19.01%	168,504	3.11%	173,752	3.11%	181,452	4.43%	186,936	3.02%
23138 Shop Overhead	109,358	116,715	7,357	6.73%	120,553	3.29%	124,521	3.29%	129,895	4.32%	132,885	2.30%
23160 General Equipment Maintenance	797,596	842,526	44,930	5.63%	869,264	3.17%	896,870	3.18%	937,800	4.56%	954,860	1.82%
23161 Vehicle Maintenance & Replacement	41,891	53,115	11,224	26.79%	55,159	3.85%	57,282	3.85%	59,936	4.63%	61,782	3.08%
23162 Supv Vehicle Mtce & Replacement	28,840	29,705	865	3.00%	30,596	3.00%	31,514	3.00%	33,090	5.00%	34,083	3.00%
<i>COMMON SERVICES</i>	2,891,933	2,784,559	(107,374)	-3.71%	2,887,523	3.70%	2,973,017	2.96%	3,079,281	3.57%	3,153,180	2.40%
<b>ROAD TRANSPORTATION ROADS AND STREETS</b>												
23205 Customer Service Requests-Streets	96,654	109,625	12,971	13.42%	113,209	3.27%	116,921	3.28%	121,445	3.87%	125,190	3.08%
23210 Small Tools/Supplies-Streets	2,454	2,498	44	1.79%	2,573	3.00%	2,650	2.99%	2,782	4.98%	2,866	3.02%
23220 Streets Inspections	50,573	66,041	15,468	30.59%	68,182	3.24%	70,407	3.26%	72,995	3.68%	75,216	3.04%
23231 Roadway Surfaces Maintenance	660,631	689,426	28,795	4.36%	711,423	3.19%	734,096	3.19%	766,439	4.41%	789,824	3.05%
23233 Road Allowance Maintenance	494,675	516,964	22,289	4.51%	533,823	3.26%	551,166	3.25%	574,615	4.25%	592,385	3.09%
23234 New Driveway Crossings	13,302	7,957	(5,345)	-40.18%	8,195	2.99%	8,441	3.00%	8,863	5.00%	9,129	3.00%
23236 Street Sweeping	126,699	129,544	2,845	2.25%	133,822	3.30%	138,264	3.32%	144,902	4.80%	149,415	3.11%
23237 Snow & Ice Removal	203,610	210,269	6,659	3.27%	218,088	3.72%	226,196	3.72%	236,008	4.34%	243,295	3.09%
<b>BRIDGES AND RETAINING WALLS</b>												
23241 Bridges & Engineered Structures	31,042	33,260	2,218	7.15%	34,279	3.06%	35,328	3.06%	37,023	4.80%	38,142	3.02%
<b>STREET LIGHTING</b>												
23250 Overhead & Decorative Lighting	424,317	438,460	14,143	3.33%	451,708	3.02%	465,354	3.02%	488,316	4.93%	502,996	3.01%
23261 Signs & Traffic Marking	282,211	298,432	16,221	5.75%	307,922	3.18%	317,710	3.18%	331,769	4.43%	341,861	3.04%
23264 Traffic & Railroad Signals	25,975	26,754	779	3.00%	27,557	3.00%	28,384	3.00%	29,803	5.00%	30,697	3.00%
<b>PARKING</b>												
23272 Off-Street Parking	18,940	25,021	6,081	32.11%	25,851	3.32%	26,704	3.30%	27,840	4.25%	28,717	3.15%
<b>OTHER</b>												
23291 Gravel	136,673	144,156	7,483	5.48%	148,707	3.16%	153,395	3.15%	160,245	4.47%	165,124	3.04%
<i>ROADS &amp; STREETS</i>	2,567,756	2,698,407	130,651	5.09%	2,785,339	3.22%	2,875,016	3.22%	3,003,045	4.45%	3,094,857	3.06%



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>STORM DRAINAGE</b>												
<b>OPEN DRAINAGE</b>												
23311 Ditch, Creek & Dyke Maintenance	117,983	151,698	33,715	28.58%	156,764	3.34%	161,976	3.32%	168,296	3.90%	173,533	3.11%
<b>STORM SEWERS</b>												
23331 Storm Sewer Maintenance	152,535	131,328	(21,207)	-13.90%	135,565	3.23%	139,920	3.21%	145,683	4.12%	150,133	3.05%
23333 Storm Sewer Lift Station	56,564	16,542	(40,022)	-70.76%	17,076	3.23%	17,627	3.23%	18,308	3.86%	18,865	3.04%
23335 Storm Sewer Connections	121,441	100,627	(20,814)	-17.14%	103,797	3.15%	107,058	3.14%	111,792	4.42%	115,186	3.04%
<i>STORM DRAINAGE</i>	448,523	400,195	(48,328)	-10.77%	413,202	3.25%	426,581	3.24%	444,079	4.10%	457,717	3.07%
<b>OTHER COMMON SERVICES</b>												
23881 Training Program	122,446	119,748	(2,698)	-2.20%	123,572	3.19%	127,511	3.19%	133,149	4.42%	137,241	3.07%
23882 Safety	83,997	85,603	1,606	1.91%	88,346	3.20%	91,169	3.20%	95,135	4.35%	98,057	3.07%
23884 Special Streets Work Orders	23,663	25,447	1,784	7.54%	26,316	3.41%	27,208	3.39%	28,257	3.86%	29,152	3.17%
<i>OTHER COMMON SERVICES</i>	230,106	230,798	692	0.30%	238,234	3.22%	245,888	3.21%	256,541	4.33%	264,450	3.08%
<b>OTHER</b>												
23510 PUBLIC TRANSIT	1,253,892	1,307,929	54,037	4.31%	1,347,679	3.04%	1,399,823	3.87%	1,457,628	4.13%	1,501,357	3.00%
<b>RECOVERIES</b>												
23952 Main Building Expense Recovery	(24,000)	-	24,000	-100.00%	-	-	-	-	-	-	-	-
23958 Equipment Charges Recovery	(420,000)	(435,000)	(15,000)	3.57%	(450,000)	3.45%	(465,000)	3.33%	(480,000)	3.23%	(500,000)	4.17%
23959 Gravel Cost Recovery	(75,000)	(35,000)	40,000	-53.33%	(35,000)	0.00%	(35,000)	0.00%	(35,000)	0.00%	(35,000)	0.00%
<i>RECOVERIES</i>	(519,000)	(470,000)	49,000	-9.44%	(485,000)	3.19%	(500,000)	3.09%	(515,000)	3.00%	(535,000)	3.88%
<b>TRANSPORTATION SERVICE</b>	6,873,210	6,951,888	78,678	1.14%	7,186,977	3.38%	7,420,325	3.25%	7,725,574	4.11%	7,936,561	2.73%
<b>ENVIRONMENTAL HEALTH SERVICES</b>												
<b>SOLID WASTE COLLECTION</b>												
24320 Residential Waste Collection	973,758	1,007,390	33,632	3.45%	1,039,504	3.19%	1,072,733	3.20%	1,120,495	4.45%	1,155,107	3.09%
24322 Solid Waste Containers Purchase & Mtce	73,061	114,353	41,292	56.52%	118,218	3.38%	122,171	3.34%	126,978	3.93%	130,975	3.15%
24323 Solid Waste Disposal Fees	593,000	635,000	42,000	7.08%	654,050	3.00%	673,672	3.00%	693,882	3.00%	714,698	3.00%
24324 City Facility Solid Waste Collection	6,500	6,760	260	4.00%	7,030	3.99%	7,312	4.01%	7,677	4.99%	7,908	3.01%
<b>ENVIRONMENTAL HEALTH</b>	1,646,319	1,763,503	117,184	7.12%	1,818,802	3.14%	1,875,888	3.14%	1,949,032	3.90%	2,008,688	3.06%
<b>PUBLIC HEALTH</b>												
25161 Cemetery Maintenance	16,034	8,230	(7,804)	-48.67%	8,496	3.23%	8,771	3.24%	9,182	4.69%	9,472	3.16%
25162 Interments	51,852	47,027	(4,825)	-9.31%	48,662	3.48%	50,352	3.47%	52,366	4.00%	54,059	3.23%
25163 Memorial Marker Installation	24,975	18,509	(6,466)	-25.89%	19,124	3.32%	19,753	3.29%	20,522	3.89%	21,158	3.10%
<i>CEMETERIES</i>	92,861	73,766	(19,095)	-20.56%	76,282	3.41%	78,876	3.40%	82,070	4.05%	84,689	3.19%
<b>PUBLIC HEALTH</b>	92,861	73,766	(19,095)	-20.56%	76,282	3.41%	78,876	3.40%	82,070	4.05%	84,689	3.19%
<b>DEVELOPMENT SERVICES</b>												
26129 Planning Administration	840,457	1,015,977	175,520	20.88%	991,113	-2.45%	1,148,330	15.86%	1,186,257	3.30%	1,216,713	2.57%
26132 Consulting Services - OCP	225,000	156,218	(68,782)	-30.57%	190,000	21.62%	140,000	-26.32%	121,000	-13.57%	124,630	3.00%
<i>RESEARCH AND PLANNING</i>	1,065,457	1,172,195	106,738	10.02%	1,181,113	0.76%	1,288,330	9.08%	1,307,257	1.47%	1,341,343	2.61%
26234 Business Development	13,156	12,277	(879)	-6.68%	12,522	2.00%	12,773	2.00%	13,411	4.99%	13,814	3.00%
26235 Economic Development	285,454	317,379	31,925	11.18%	322,765	1.70%	331,521	2.71%	347,489	4.82%	357,414	2.86%
26237 Community Serv-Community Inv Program	33,200	55,073	21,873	65.88%	55,677	1.10%	56,299	1.12%	56,940	1.14%	58,596	2.91%
26238 Community Serv-Community Engagement	500	500	-	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
<i>COMMUNITY DEVELOPMENT</i>	332,310	385,229	52,919	15.92%	391,464	1.62%	401,093	2.46%	418,340	4.30%	430,324	2.86%
<b>CITY BUILDINGS</b>												
26500 Tebo Building (North Island College)	91,163	93,756	2,593	2.84%	96,139	2.54%	98,583	2.54%	101,089	2.54%	104,122	3.00%
26501 Cedarwood School (Stepping Stones Too)	4,548	4,684	136	3.00%	4,825	3.00%	4,970	3.00%	5,119	3.00%	5,272	3.00%
26502 Rollin Art Centre (ILM Daycare)	35,845	45,650	9,805	27.35%	46,743	2.39%	47,864	2.40%	49,013	2.40%	50,484	3.00%
<i>CITY BUILDINGS</i>	131,556	144,090	12,534	9.53%	147,707	2.51%	151,417	2.51%	155,221	2.51%	159,878	3.00%
26701 Alberni Harbour Quay Overhead	123,563	126,311	2,748	2.22%	129,125	2.23%	131,370	1.74%	134,718	2.55%	138,759	3.00%
26770 Harbour Quay - Buildings Maintenance	137,987	104,412	(33,575)	-24.33%	108,933	4.33%	113,366	4.07%	118,019	4.10%	122,455	3.76%
<i>ALBERNI HARBOUR QUAY</i>	261,550	230,723	(30,827)	-11.79%	238,058	3.18%	244,736	2.81%	252,737	3.27%	261,214	3.35%
<b>ENVIRONMENTAL DEVELOPMENT</b>	1,790,873	1,932,237	141,364	7.89%	1,958,342	1.35%	2,085,576	6.50%	2,133,555	2.30%	2,192,759	2.77%



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>PARKS, RECREATION &amp; HERITAGE</b>												
<b>RECREATION FACILITIES</b>												
<b>ADMINISTRATION</b>												
27110 Parks, Recreation & Heritage Mgmt Serv	642,646	658,942	16,296	2.54%	679,257	3.08%	700,146	3.08%	726,109	3.71%	743,628	2.41%
<b>COMMUNITY CENTRES AND HALLS</b>												
27120 Gyro Youth Centre Maintenance	41,213	47,980	6,767	16.42%	49,793	3.78%	51,339	3.10%	53,222	3.67%	54,740	2.85%
27126 Glenwood Skate Shop	3,088	3,223	135	4.37%	3,334	3.44%	3,406	2.16%	3,566	4.70%	3,685	3.34%
27128 Glenwood Centre Maintenance	101,012	82,467	(18,545)	-18.36%	84,806	2.84%	87,212	2.84%	91,234	4.61%	94,117	3.16%
27129 Bob Dailey Stadium	21,850	13,804	(8,046)	-36.82%	20,155	46.01%	14,516	-27.98%	15,123	4.18%	15,592	3.10%
27130 Echo Activity Centre Maintenance	439,314	440,364	1,050	0.24%	453,295	2.94%	469,806	3.64%	496,782	5.74%	527,866	6.26%
27134 Echo Aquatic Maintenance	592,192	646,219	54,027	9.12%	664,066	2.76%	688,806	3.73%	709,823	3.05%	733,765	3.37%
27140 AV Multiplex Concessions	218,556	217,953	(603)	-0.28%	225,427	3.43%	233,169	3.43%	241,658	3.64%	249,635	3.30%
27142 AV Multiplex Skate Shop	32,109	32,620	511	1.59%	33,885	3.88%	35,200	3.88%	36,719	4.32%	38,079	3.70%
27144 AV Multiplex Maintenance	1,137,290	1,221,716	84,426	7.42%	1,260,748	3.19%	1,302,376	3.30%	1,348,366	3.53%	1,389,829	3.08%
27146 Parks Building & Fieldhouses	152,337	178,042	25,705	16.87%	184,689	3.73%	192,115	4.02%	199,785	3.99%	206,961	3.59%
27148 Echo Park Field House	75,129	60,743	(14,386)	-19.15%	62,891	3.54%	65,917	4.81%	68,314	3.64%	71,360	4.46%
<b>RECREATION PROGRAMS</b>												
<b>SPORT PROGRAMS</b>												
27156 Glenwood Centre Programs	75,907	77,209	1,302	1.72%	79,968	3.57%	82,838	3.59%	86,046	3.87%	89,168	3.63%
27160 Echo Aquatic Programs	935,418	929,847	(5,571)	-0.60%	962,739	3.54%	996,579	3.51%	1,035,390	3.89%	1,068,627	3.21%
27163 AV Multiplex Programs	303,316	341,491	38,175	12.59%	352,277	3.16%	363,340	3.14%	375,278	3.29%	386,826	3.08%
<b>LEISURE PROGRAMS</b>												
27166 Leisure Service Programs	308,519	354,507	45,988	14.91%	366,763	3.46%	379,488	3.47%	393,527	3.70%	405,352	3.00%
27173 Children's Programs	350,406	368,487	18,081	5.16%	378,883	2.82%	389,722	2.86%	403,361	3.50%	414,311	2.71%
27180 Adult Programs	133,894	133,714	(180)	-0.13%	134,163	0.34%	134,616	0.34%	136,102	1.10%	136,673	0.42%
<b>SPECIAL EVENTS</b>												
27190 Special Events	68,185	121,478	53,293	78.16%	124,131	2.18%	126,872	2.21%	131,913	3.97%	135,842	2.98%
27198 Vehicle Maintenance & Repair	37,897	38,563	666	1.76%	39,105	1.41%	39,658	1.41%	40,241	1.47%	41,467	3.05%
<b>RECREATION FACILITIES &amp; PROGRAMS</b>	<b>5,670,278</b>	<b>5,969,369</b>	<b>299,091</b>	<b>5.27%</b>	<b>6,160,375</b>	<b>3.20%</b>	<b>6,357,121</b>	<b>3.19%</b>	<b>6,592,559</b>	<b>3.70%</b>	<b>6,807,523</b>	<b>3.26%</b>
<b>PARKS AND PLAYGROUNDS</b>												
27210 Parks & Facility Management Services	356,130	379,428	23,298	6.54%	389,980	2.78%	400,846	2.79%	413,168	3.07%	424,717	2.80%
27215 Parks Maintenance	1,180,142	1,231,275	51,133	4.33%	1,269,070	3.07%	1,307,983	3.07%	1,354,385	3.55%	1,395,547	3.04%
27220 Horticultural Services	437,385	446,312	8,927	2.04%	462,326	3.59%	477,927	3.37%	498,339	4.27%	513,502	3.04%
27225 Vehicles & Equipment Mtce & Repair	249,901	270,164	20,263	8.11%	279,081	3.30%	288,321	3.31%	301,416	4.54%	309,937	2.83%
27230 Parks Upgrading	69,123	68,750	(373)	-0.54%	70,824	3.02%	72,959	3.01%	76,552	4.92%	78,850	3.00%
27499 Equipment Recovery	(70,000)	(70,000)	-	0.00%	(70,000)	0.00%	(70,000)	0.00%	(70,000)	0.00%	(70,000)	0.00%
<b>PARKS &amp; PLAYGROUNDS</b>	<b>2,222,681</b>	<b>2,325,929</b>	<b>103,248</b>	<b>4.65%</b>	<b>2,401,281</b>	<b>3.24%</b>	<b>2,478,036</b>	<b>3.20%</b>	<b>2,573,860</b>	<b>3.87%</b>	<b>2,652,553</b>	<b>3.06%</b>
<b>CULTURAL SERVICES</b>												
27510 Museum Services	351,665	165,831	(185,834)	-52.84%	173,419	4.58%	179,146	3.30%	186,010	3.83%	192,430	3.45%
27515 Museum Programs-Curatorial	147,094	200,929	53,835	36.60%	133,321	-33.65%	137,884	3.42%	143,106	3.79%	147,702	3.21%
27516 Museum Programs-Permanent Exhibits	16,842	5,500	(11,342)	-67.34%	5,665	3.00%	5,835	3.14%	6,010	3.00%	6,190	3.00%
27517 Museum Programs-Temporary Exhibits	65,806	165,907	100,101	152.12%	175,563	5.82%	181,884	3.60%	188,994	3.91%	195,178	3.27%
27530 Industrial Collections	11,620	16,950	5,330	45.87%	16,950	0.00%	17,300	2.06%	17,400	0.58%	17,700	1.72%
27531 Industrial HertiGate Centre/Curling Rink Building	30,426	34,909	4,483	14.73%	35,955	3.00%	37,028	2.98%	38,217	3.21%	39,349	2.96%
27532 Roundhouse & Alberni Pacific Railway Ops	79,387	80,363	976	1.23%	80,961	0.74%	81,574	0.76%	82,281	0.87%	82,932	0.79%
27533 E&N Train Station	18,601	19,287	686	3.69%	19,948	3.43%	20,521	2.87%	21,114	2.89%	21,748	3.00%
27550 Museum Maintenance	99,552	69,088	(30,464)	-30.60%	71,628	3.68%	75,406	5.27%	78,810	4.51%	80,838	2.57%
27600 Vancouver Island Regional Library	1,139,722	1,173,742	34,020	2.98%	1,232,366	4.99%	1,293,920	4.99%	1,358,560	5.00%	1,426,409	4.99%
27700 McLean Mill Operator Agreement	120,000	110,000	(10,000)	-8.33%	100,000	-9.09%	90,000	-10.00%	80,000	-11.11%	70,000	-12.50%
27710 McLean Mill City operations	92,710	108,710	16,000	17.26%	111,499	2.57%	115,206	3.32%	119,268	3.53%	112,190	-5.93%
<b>CULTURAL SERVICES</b>	<b>2,173,425</b>	<b>2,151,216</b>	<b>(22,209)</b>	<b>-1.02%</b>	<b>2,157,275</b>	<b>0.28%</b>	<b>2,235,704</b>	<b>3.64%</b>	<b>2,319,770</b>	<b>3.76%</b>	<b>2,392,666</b>	<b>3.14%</b>
<b>RECREATION &amp; CULTURAL</b>	<b>10,066,384</b>	<b>10,446,514</b>	<b>380,130</b>	<b>3.78%</b>	<b>10,718,931</b>	<b>2.61%</b>	<b>11,070,861</b>	<b>3.28%</b>	<b>11,486,189</b>	<b>3.75%</b>	<b>11,852,742</b>	<b>3.19%</b>
<b>TOTAL OPERATIONS EXPENSES</b>	<b>42,564,606</b>	<b>44,737,576</b>	<b>2,172,970</b>	<b>5.11%</b>	<b>46,164,659</b>	<b>3.19%</b>	<b>47,874,895</b>	<b>3.70%</b>	<b>49,641,576</b>	<b>3.69%</b>	<b>51,232,093</b>	<b>3.20%</b>
<b>INTEREST &amp; DEBT SERVICING</b>												
28115 Interest on Prepaid Taxes	50,000	50,000	-	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
28121 Interest Payments on Debentures	83,777	83,777	-	0.00%	83,777	0.00%	83,777	0.00%	83,777	0.00%	83,777	0.00%
28131 Principal Payments on Debentures	120,468	120,468	-	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
28193 Banking Service Charges	8,300	8,400	100	1.20%	8,400	0.00%	8,400	0.00%	8,400	0.00%	8,400	0.00%
<b>FINANCING &amp; BANK FEES</b>	<b>262,545</b>	<b>262,645</b>	<b>100</b>	<b>0.04%</b>	<b>262,645</b>	<b>0.00%</b>	<b>262,645</b>	<b>0.00%</b>	<b>262,645</b>	<b>0.00%</b>	<b>262,645</b>	<b>0.00%</b>
<b>TOTAL OPERATIONS AND DEBT SERVICING</b>	<b>42,827,151</b>	<b>45,000,221</b>	<b>2,173,070</b>	<b>5.07%</b>	<b>46,427,304</b>	<b>3.17%</b>	<b>48,137,540</b>	<b>3.68%</b>	<b>49,904,221</b>	<b>3.67%</b>	<b>51,494,738</b>	<b>3.19%</b>



**CITY OF PORT ALBERNI  
GENERAL FUND - EXPENSE  
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>TRANSFERS TO RESERVES</b>												
28910 Debt Reserve Fund Transfer	15,000	15,000	-	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
28222 Transfer to Equipment Replacement	34,000	34,000	-	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%
28230 Transfer to Capital Works Reserve	70,000	70,000	-	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
<b>RESERVE TRANSFERS</b>	<b>119,000</b>	<b>119,000</b>	<b>-</b>	<b>0.00%</b>	<b>119,000</b>	<b>0.00%</b>	<b>119,000</b>	<b>0.00%</b>	<b>119,000</b>	<b>0.00%</b>	<b>119,000</b>	<b>0.00%</b>
<b>TRANSFERS TO CAPITAL WORKS RESERVE</b>												
Administration	-	-	-	-	250,000	-	595,325	138.1%	-	-100.0%	-	-
Fire Department	54,600	65,000	10,400	19.0%	240,000	269.2%	-	-100.0%	152,000	-	-	-100.0%
Paving and Road Construction	744,010	1,050,000	305,990	41.1%	1,050,000	0.0%	1,050,000	0.0%	1,050,000	0.0%	1,081,500	3.0%
Traffic Upgrades	100,000	100,000	-	0.0%	33,000	-67.0%	33,000	0.0%	33,000	0.0%	35,000	6.1%
Storm Drains	380,000	380,000	-	0.0%	380,000	0.0%	380,000	0.0%	380,000	0.0%	400,000	5.3%
Parks	34,500	22,425	(12,075)	-35.0%	150,650	571.8%	34,500	-77.1%	-	-100.0%	-	-
Cultural Services	30,000	30,000	-	0.0%	30,000	0.0%	30,000	0.0%	30,000	0.0%	30,000	0.0%
Parks, Recreation and Heritage	1,024,358	55,200	(969,158)	-94.6%	1,000,000	1711.6%	500,000	-50.0%	1,050,000	110.0%	1,500,000	42.9%
<b>TOTAL GENERAL CAPITAL TRANSFERS</b>	<b>2,367,468</b>	<b>1,702,625</b>	<b>(664,843)</b>	<b>-28.1%</b>	<b>3,133,650</b>	<b>84.0%</b>	<b>2,622,825</b>	<b>-16.3%</b>	<b>2,695,000</b>	<b>2.8%</b>	<b>3,046,500</b>	<b>13.0%</b>
<b>OTHER SERVICES</b>												
<b>OTHER BUDGET CONSIDERATIONS</b>												
29911 Contingency Funds	15,000	300,000	285,000	1900.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%
<b>OTHER BUDGET CONSIDERATIONS</b>	<b>15,000</b>	<b>300,000</b>	<b>285,000</b>	<b>1900.00%</b>	<b>300,000</b>	<b>1900.00%</b>	<b>300,000</b>	<b>0.00%</b>	<b>300,000</b>	<b>0.00%</b>	<b>300,000</b>	<b>0.00%</b>
<b>TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY</b>												
	<b>45,328,619</b>	<b>47,121,846</b>	<b>1,793,227</b>	<b>3.96%</b>	<b>49,979,954</b>	<b>10.26%</b>	<b>51,179,365</b>	<b>8.61%</b>	<b>53,018,221</b>	<b>6.08%</b>	<b>54,960,238</b>	<b>7.39%</b>
<b>TRANSFERS TO RESERVE ALLOWANCES</b>												
28211 October 20th - Resolution	-	500,000	500,000	-	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%
28211 To Water Infrastructure Reserve (PW roof)	-	241,000	241,000	-	-	-100.00%	-	-	-	-	-	-
28211 To Cap. Works - R24-208 & R25-154 (Wel. Sign)	15,000	-	(15,000)	-	-	-	-	-	-	-	-	-
28211 To Capital Works - R25-283 - Kits. Dyke Repair	175,000	-	(175,000)	-	-	-	-	-	-	-	-	-
28211 To Capital Works - R25-363 - CHM project	20,000	-	(20,000)	-	-	-	-	-	-	-	-	-
28211 Transfers to Reserve - Asset Mangement	294,480	402,571	108,091	36.71%	400,887	-0.42%	400,464	-0.11%	400,024	-0.11%	412,024	3.00%
<b>TOTAL TRANSFERS TO RESERVES</b>	<b>504,480</b>	<b>1,143,571</b>	<b>639,091</b>	<b>126.68%</b>	<b>400,887</b>	<b>-64.94%</b>	<b>400,464</b>	<b>-0.11%</b>	<b>400,024</b>	<b>-0.11%</b>	<b>412,024</b>	<b>3.00%</b>
<b>TAXES COLLECTED FOR OTHERS</b>												
<b>REGIONAL DISTRICT</b>												
28410 Alberni-Clayoquot Regional District	2,094,578	2,157,415	62,837	3.00%	2,222,138	3.00%	2,288,802	3.00%	2,403,242	5.00%	2,428,190	1.04%
<b>SCHOOL DISTRICTS</b>												
28811 Non-Residential School Tax	1,931,250	1,989,188	57,938	3.00%	2,048,863	3.00%	2,110,329	3.00%	2,215,845	5.00%	2,238,848	1.04%
28812 Residential School Tax	5,356,000	5,516,680	160,680	3.00%	5,682,180	3.00%	5,852,646	3.00%	6,145,278	5.00%	6,209,072	1.04%
<b>REGIONAL GOVERNMENTS</b>												
28820 Alberni-Clayoquot Regional Hosp District	685,000	685,000	-	0.00%	685,000	0.00%	685,000	0.00%	719,250	5.00%	720,000	0.10%
<b>JOINT BOARDS AND COMMISSIONS</b>												
28830 Municipal Finance Authority	1,236	1,273	37	2.99%	1,311	2.99%	1,351	3.05%	1,418	4.96%	1,433	1.06%
28831 BC Assessment	226,600	233,398	6,798	3.00%	240,400	3.00%	247,612	3.00%	259,993	5.00%	262,692	1.04%
<b>TAXES COLLECTED FOR OTHERS</b>	<b>10,294,664</b>	<b>10,582,954</b>	<b>288,290</b>	<b>2.80%</b>	<b>10,879,892</b>	<b>2.81%</b>	<b>11,185,740</b>	<b>2.81%</b>	<b>11,745,026</b>	<b>5.00%</b>	<b>11,860,235</b>	<b>0.98%</b>
<b>GENERAL FUND EXPENDITURE</b>	<b>56,127,763</b>	<b>58,848,371</b>	<b>2,720,608</b>	<b>4.85%</b>	<b>61,260,733</b>	<b>4.10%</b>	<b>62,765,569</b>	<b>2.46%</b>	<b>65,163,271</b>	<b>3.82%</b>	<b>67,232,497</b>	<b>3.18%</b>



**CITY OF PORT ALBERNI**  
**WATER FUND - REVENUE & EXPENSES**  
**2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>SALES OF SERVICE</b>												
54421 Metered Sales	4,005,972	4,166,211	160,239	4.00%	4,332,859	4.00%	4,506,174	4.00%	4,731,482	5.00%	4,873,427	3.00%
54431 Connections	60,000	60,000	-	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	61,800	3.00%
54432 Turn-On Charges	1,500	1,500	-	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,545	3.00%
54433 Service Charges Sundry	50,000	50,000	-	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	51,500	3.00%
<i>SALES OF SERVICE</i>	4,117,472	4,277,711	160,239	3.89%	4,444,359	3.90%	4,617,674	3.90%	4,842,982	4.88%	4,988,272	3.00%
<b>OTHER REVENUE FROM OWN SOURCE</b>												
55590 Other Interest	100,460	100,460	-	0.00%	100,460	0.00%	100,460	0.00%	100,460	0.00%	103,474	3.00%
55611 Water Penalty	35,000	35,000	-	0.00%	35,000	0.00%	35,000	0.00%	35,000	0.00%	36,050	3.00%
<i>OTHER REVENUE</i>	135,460	135,460	-	0.00%	135,460	0.00%	135,460	0.00%	135,460	0.00%	139,524	3.00%
<b>WATER FUND REVENUE</b>	<b>4,252,932</b>	<b>4,413,171</b>	<b>160,239</b>	<b>3.77%</b>	<b>4,579,819</b>	<b>3.78%</b>	<b>4,753,134</b>	<b>3.78%</b>	<b>4,978,442</b>	<b>4.74%</b>	<b>5,127,796</b>	<b>3.00%</b>
<b>WATER SUPPLY SYSTEM ADMINISTRATION</b>												
64110 Water Administration & Other	1,114,661	1,164,299	49,638	4.45%	1,200,589	3.12%	1,238,020	3.12%	1,287,161	3.97%	1,325,608	2.99%
<b>ENGINEERING SERVICES</b>												
64121 Engineering Consulting Services	30,000	30,000	-	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,900	3.00%
<b>WATER SYSTEM ADMINISTRATION</b>												
64133 Customer Service Requests	10,335	10,645	310	3.00%	10,965	3.01%	11,294	3.00%	11,858	4.99%	12,214	3.00%
64136 Small Tools/Equipment/Supplies	6,041	6,222	181	3.00%	6,409	3.01%	6,601	3.00%	6,931	5.00%	7,139	3.00%
<b>SERVICE OF SUPPLY</b>												
64141 Supply Inspection & Operation	127,549	145,581	18,032	14.14%	150,330	3.26%	155,226	3.26%	161,263	3.89%	166,213	3.07%
<b>PUMPING</b>												
64161 Pumping Inspection & Operation	304,172	310,418	6,246	2.05%	320,187	3.15%	330,237	3.14%	344,636	4.36%	355,070	3.03%
<b>TRANSMISSION &amp; DISTRIBUTION</b>												
64181 Transmission/Distribution System	409,992	418,049	8,057	1.97%	431,588	3.24%	445,523	3.23%	463,590	4.06%	477,752	3.05%
64183 Connections	85,364	87,925	2,561	3.00%	90,562	3.00%	93,279	3.00%	97,943	5.00%	100,882	3.00%
64185 Meters	298,634	321,388	22,754	7.62%	331,636	3.19%	342,198	3.18%	357,199	4.38%	368,156	3.07%
64187 Hydrants	60,510	85,728	25,218	41.68%	88,528	3.27%	91,409	3.25%	94,982	3.91%	97,878	3.05%
<i>WATER SUPPLY SYSTEM</i>	2,447,258	2,580,255	132,997	5.43%	2,660,794	3.12%	2,743,787	3.12%	2,855,563	4.07%	2,941,812	3.02%
<b>FISCAL SERVICES</b>												
<b>DEBT</b>												
68120 Interest Payments On Debentures	44,000	44,000	-	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68130 Principal Payments On Debentures	38,743	38,743	-	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
<i>DEBT</i>	82,743	82,743	-	0.00%	82,743	0.00%	82,743	0.00%	82,743	0.00%	82,743	0.00%
<b>TRANSFERS TO FUNDS AND RESERVES</b>												
68220 Transfers To Water Capital Fund	1,722,471	1,749,713	27,242	1.58%	1,835,822	4.92%	1,926,144	4.92%	2,039,676	5.89%	2,102,781	3.09%
68910 Debt Reserve Fund Transfer	460	460	-	0.00%	460	0.00%	460	0.00%	460	0.00%	460	0.00%
	1,805,674	1,832,916	27,242	1.51%	1,919,025	4.70%	2,009,347	4.71%	2,122,879	5.65%	2,185,984	2.97%
<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>WATER FUND EXPENSE</b>	<b>4,252,932</b>	<b>4,413,171</b>	<b>160,239</b>	<b>3.77%</b>	<b>4,579,819</b>	<b>3.78%</b>	<b>4,753,134</b>	<b>3.78%</b>	<b>4,978,442</b>	<b>4.74%</b>	<b>5,127,796</b>	<b>3.00%</b>



**CITY OF PORT ALBERNI**  
**SEWER FUND - REVENUE & EXPENSES**  
**2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
<b>SALES OF SERVICE</b>												
94421 Sewer Fees	3,392,276	3,731,504	339,228	10.00%	4,104,654	10.00%	4,309,887	5.00%	4,525,381	5.00%	4,751,650	5.00%
94431 Sewer Connections	86,977	88,717	1,740	2.00%	90,491	2.00%	93,206	3.00%	93,206	0.00%	96,002	3.00%
94432 Service Charges Sundry	41,200	42,436	1,236	3.00%	43,709	3.00%	45,020	3.00%	45,020	0.00%	46,371	3.00%
94433 User Charges	21,744	22,179	435	2.00%	22,623	2.00%	23,302	3.00%	23,302	0.00%	24,001	3.00%
<b>OTHER SERVICES</b>												
94441 Sewage Disposal Fees	76,105	77,627	1,522	2.00%	79,180	2.00%	81,555	3.00%	81,555	0.00%	84,002	3.00%
<i>SALES OF SERVICE</i>	<b>3,618,302</b>	<b>3,962,463</b>	<b>344,161</b>	<b>9.51%</b>	<b>4,340,657</b>	<b>9.54%</b>	<b>4,552,970</b>	<b>4.89%</b>	<b>4,768,464</b>	<b>4.73%</b>	<b>5,002,026</b>	<b>4.90%</b>
<b>OTHER REVENUE FROM OWN SOURCE</b>												
95590 Interest Income	24,000	24,000	-	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%
95611 Sewer Penalty	39,765	41,562	1,797	4.52%	43,441	4.52%	45,000	3.59%	45,000	0.00%	46,350	3.00%
91210 Sewer Local Improvement Charges	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
<i>OTHER REVENUE</i>	<b>64,765</b>	<b>66,562</b>	<b>1,797</b>	<b>2.77%</b>	<b>68,441</b>	<b>2.82%</b>	<b>70,000</b>	<b>2.28%</b>	<b>70,000</b>	<b>0.00%</b>	<b>71,350</b>	<b>1.93%</b>
<b>SEWER FUND REVENUE</b>	<b>3,683,067</b>	<b>4,029,025</b>	<b>345,958</b>	<b>9.39%</b>	<b>4,409,098</b>	<b>9.43%</b>	<b>4,622,970</b>	<b>4.85%</b>	<b>4,838,464</b>	<b>4.66%</b>	<b>5,073,376</b>	<b>4.86%</b>
<b>ADMINISTRATION</b>												
104210 Sewer Administration & Other	1,108,752	1,153,020	44,268	3.99%	1,188,333	3.06%	1,224,738	3.06%	1,274,195	4.04%	1,312,044	2.97%
<b>ENGINEERING SERVICES</b>												
104221 Consulting Services	37,169	38,284	1,115	3.00%	39,432	3.00%	40,615	3.00%	42,646	5.00%	43,925	3.00%
<b>SEWER SYSTEM ADMINISTRATION</b>												
104233 Customer Service Requests	9,691	9,982	291	3.00%	10,281	3.00%	10,590	3.01%	11,119	5.00%	11,453	3.00%
104236 Small Tools/Equipment/Supplies	4,606	4,745	139	3.02%	4,887	2.99%	5,034	3.01%	5,285	4.99%	5,444	3.01%
<b>SEWER COLLECTION SYSTEM</b>												
104240 Sewage Collection System Main	125,982	166,775	40,793	32.38%	172,120	3.20%	177,631	3.20%	184,684	3.97%	190,274	3.03%
104241 Sewer Service Connections	232,629	225,135	(7,494)	-3.22%	232,301	3.18%	239,681	3.18%	250,209	4.39%	257,854	3.06%
<b>SEWER LIFT STATIONS</b>												
104260 Sewage Lift Stations	322,410	290,317	(32,093)	-9.95%	299,413	3.13%	308,747	3.12%	322,613	4.49%	332,400	3.03%
<b>SEWER TREATMENT AND DISPOSAL</b>												
104280 Sewage Treatment	287,254	282,338	(4,916)	-1.71%	291,160	3.12%	300,216	3.11%	313,745	4.51%	323,248	3.03%
<b>OTHER COMMON SERVICES</b>												
104294 Special Work Orders	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,030	3.00%
<i>SEWER SYSTEM</i>	<b>2,129,493</b>	<b>2,171,596</b>	<b>42,103</b>	<b>1.98%</b>	<b>2,238,927</b>	<b>3.10%</b>	<b>2,308,252</b>	<b>3.10%</b>	<b>2,405,496</b>	<b>4.21%</b>	<b>2,477,672</b>	<b>3.00%</b>
<b>FISCAL SERVICES</b>												
<b>DEBT</b>												
108120 Interest Payments On Debentures	519,558	709,450	189,892	36.55%	709,450	0.00%	709,450	0.00%	709,450	0.00%	709,450	0.00%
108130 Principal Payments On Debentures	204,577	366,542	161,965	79.17%	366,542	0.00%	366,542	0.00%	366,542	0.00%	366,542	0.00%
<i>TOTAL DEBT</i>	<b>724,135</b>	<b>1,075,992</b>	<b>351,857</b>	<b>48.59%</b>	<b>1,075,992</b>	<b>0.00%</b>	<b>1,075,992</b>	<b>0.00%</b>	<b>1,075,992</b>	<b>0.00%</b>	<b>1,075,992</b>	<b>0.00%</b>
<b>TRANSFER TO FUNDS AND RESERVES</b>												
108220 Transfer To Sewer Capital Fund	827,438	779,437	(48,002)	-5.80%	1,092,179	40.12%	1,236,726	13.23%	1,354,976	9.56%	1,517,712	12.01%
108910 Debt Reserve Fund Transfer	2,000	2,000	-	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
108211	-	-	-	-	-	-	-	-	-	-	-	-
108920 Transfer to Infrastructure Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<i>TRANSFERS</i>	<b>829,438</b>	<b>781,437</b>	<b>(48,002)</b>	<b>-5.79%</b>	<b>1,094,179</b>	<b>40.02%</b>	<b>1,238,726</b>	<b>13.21%</b>	<b>1,356,976</b>	<b>9.55%</b>	<b>1,519,712</b>	<b>11.99%</b>
FISCAL SERVICES	1,553,574	1,857,429	303,855	19.56%	2,170,171	16.84%	2,314,718	6.66%	2,432,968	5.11%	2,595,704	6.69%
EXCESS OF REVENUE OVER EXPENSE	-	-	-	-	-	-	-	-	-	-	-	-
<b>SEWER FUND EXPENSES</b>	<b>3,683,067</b>	<b>4,029,025</b>	<b>345,958</b>	<b>9.39%</b>	<b>4,409,098</b>	<b>9.43%</b>	<b>4,622,970</b>	<b>4.85%</b>	<b>4,838,464</b>	<b>4.66%</b>	<b>5,073,376</b>	<b>4.86%</b>



# CITY OF PORT ALBERNI

## WORK IN PROGRESS - CAPITAL PLAN

*Unaudited*

Account #	Project #	DEPARTMENT AND PROJECT DESCRIPTION	Total Capital Project Funding	Spend to September 30, 2025	Remaining Funds	Comment
<b>CAPITAL PROJECTS FROM PRIOR YEARS CAPITAL PLANS</b>						
<b>STRATEGIC PROJECTS - MASTERPLANS</b>						
485724	24001	Parks, Recreation & Culture Master Plan (incl. Facilities Condition Assessments)	326,000	207,590	118,410	Work in progress
525555	24090	Watershed Masterplan (GCF Funding portion)	50,000	-	50,000	Work in progress
485726	24003	Stormwater & Combined Sewer Overflow Master Plan	200,000	120,000	80,000	Work in progress
485727	24004	Fire Services Master Plan	100,000	55,185	44,815	Work in progress
485728	24005	Transportation Master Plan	250,000	82,089	167,911	Work in progress
TBD	TBD	Development Cost Charges - update	124,000	-	124,000	GCF funding assigned
<b>STRATEGIC PROJECTS</b>						
485668	23003	Somass Mill - redevelopment funding	2,200,000	1,500,218	699,782	Work in progress
<b>ADMINISTRATION</b>						
485532	24017	Welcome Sign	40,000	39,801	199	Complete
485803	25015	Annual Computer Equipment replacement	88,848	-	88,848	Work in progress
<b>FIRE DEPARTMENT</b>						
485733	24021	Replace Exhaust Extraction Equipment	48,068	11,925	36,143	Work in progress
TBD	TBD	Jordair Compressor Replacement	65,000	-	65,000	ERRF funding assigned if failure occurs
485804	25020	Turnout Gear	119,600	13,979	105,621	Work in progress
485806	25022	Replace 2011 Chev Silverado 4x4 #13	110,000	-	110,000	Work in progress
<b>EQUIPMENT &amp; VEHICLES</b>						
485628	22008	Replace 2007 GMC 5500 W/SERVICE BOX #140 (2024 add - \$67,000)	201,000	-	201,000	Ordered
485629	22009	Replace 2009 DODGE 5500 SERVICE TRUCK #141 (2024 add - \$60,000)	172,000	-	172,000	Ordered
485673	23009	Replace 1998 GMC 4.5M3 Dump Truck #259	288,000	288,312	(312)	Complete
485674	23010	Replace 1999 GMC 4.5M3 Dump Truck #260	288,000	288,312	(312)	Complete
485677	23013	Replace 2018 Freightliner Garbage Truck #401	523,940	521,538	2,402	Complete
485678	23014	Replace 2005 Ford F250 4X4 Pickup #610	47,501	-	47,501	Ordered
485682	23018	Replace 2007 Dodge Caliber #721	50,600	41,587	9,013	Complete
485736	24032	Replace 1992 Ingersoll Rand Compressor/Trailer #377	29,600	-	29,600	Ordered
485742	24038	New - Facilities - Compact SUV	43,000	41,586	1,414	Complete
485754	24079	Replace 1997 CLARKE FLOOR SCRUBBER - ERF	18,842	-	18,842	Ordered
485769	25030	Replace 2018 Freightliner Garbage Truck #402	588,500	-	588,500	Ordered
485770	25031	Replace 2018 Freightliner Garbage Truck #403	588,500	-	588,500	Ordered
485809	25032	Replace 2014 Toyota Tacoma #522	75,300	-	75,300	Ordered
485810	25033	Replace 2015 Ventrac Mower	70,800	70,439	361	Complete
485807	25034	Replace 1996 Wells Cargo Trailer (Sewer) - #389	14,118	10,883	3,235	Complete
485808	25035	Solid Waste Pickup truck - Service Call needs	85,000	505	84,495	Ordered
<b>PAVING &amp; ROAD CONSTRUCTION</b>						
485729	24006	Burde Street renewal	2,481,700	2,219,391	262,309	Complete
485760	24008	Argyle 1st to 3rd - combined project	6,375,000	66,798	6,308,202	Work in progress
<b>TRAFFIC UPGRADES</b>						
485642	22023	3rd Ave/Argyle Street - Signal Controller Replacement	27,000	11,200	15,800	Work in progress
485685	23021	Intersection Safety #1a Gertrude/Roger	60,000	1,366	58,634	Work in progress
485686	23022	Traffic Signal Controller Replacement - 3rd Ave and Redford	96,000	2,675	93,325	Work in progress
485815	25050	Intersection safety (\$100,000 CPA & \$35,000 ICBC grant)	135,000	131,522	3,478	Work in progress
<b>STORM COLLECTION SYSTEM</b>						
485817	25065	Kitsukis Dike Repair	175,000	-	175,000	Work in progress
<b>PUBLIC WORKS</b>						
485753	24066	Total Station Survey Instrument - ERF	53,835	-	53,835	Working to procure
<b>PARKS, RECREATION, &amp; CULTURE - PARKS &amp; TRAILS</b>						
485645	22026	Victoria Quay Millstone Park Connector Foot Bridge	115,000	6,742	108,258	Work in progress
485748	24072	Echo Phase II - Sports field upgrading	157,550	77,917	79,633	Work in progress
485818	25070	Roger Creek Park - Zipline installation	34,500	30,480	4,020	Complete
485819	25071	Tree Planting	79,590	33,526	46,064	Work in progress
485843	25072	Clutesi Haven Marine Food Truck (Grant Funded)	379,352	324,158	55,194	Work in progress
485844	25073	Connect the Quays - Additional Project work	200,000	13,658	186,342	Work in progress
485847	25074	150 - Time Immemorial - Victoria Quay (Grant Funded)	148,000	-	148,000	Work in progress



# CITY OF PORT ALBERNI

## WORK IN PROGRESS - CAPITAL PLAN

*Unaudited*

Account #	Project #	DEPARTMENT AND PROJECT DESCRIPTION	Total Capital Project Funding	Spend to September 30, 2025	Remaining Funds	Comment
<b>CAPITAL PROJECTS FROM PRIOR YEARS CAPITAL PLANS</b>						
<b>PARKS, RECREATION &amp; CULTURE - FACILITIES</b>						
485713	23093	Harbour Quay - window renewals	12,000	3,210	8,790	Work in progress
485723	24075	Multiplex - Dehumidifier replacement study (Grant)	899,000	495,877	403,123	Work in progress
485751	24077	Harbour Quay - Rot repair and window replacement	23,000	11,737	11,264	Work in progress
485755	24080	City Hall - Front & Council Chamber entrance reconfiguration	100,000	100,000	-	Complete
485756	24081	Public Works - Boiler replacement	402,500	299,317	103,183	Work in progress
485761	24083	Works Yard - Roof - Phase 1	350,000	240,388	109,612	Complete
485822	25080	Train Station - Ventilation	50,000	22,480	27,520	Work in progress
485823	25085	Parks Yard - Roof Replacement	100,000	13,123	86,877	Work in progress
485824	25090	Aquatic Centre - Order Main Pool Recirculating Pump	19,200	-	19,200	Work in progress
485825	25091	Aquatic Centre - Replace Corroded Filter Room Piping	24,000	-	24,000	Work in progress
485826	25092	Aquatic Centre - Order Main Pool UV Filter System	51,878	41,321	10,557	Work in progress
485827	25100	Multiplex - Handrailing	50,000	21,114	28,886	Work in progress
485828	25101	Multiplex - Replacement Propane Zamboni	137,500	-	137,500	Work in progress
485829	25102	Multiplex - Replace Rink Boards on Weyerhaeuser	500,000	230,076	269,924	Work in progress
485846	25103	Multiplex - Chiller Rental & Install	285,000	199,366	85,634	Work in progress
485830	25105	Museum - Security and Washroom Flooring	10,000	-	10,000	Work in progress
485831	25110	City Hall - Committee room updates	30,000	34,266	(4,266)	Work in progress
485832	25111	City Hall - Westside door replacement	15,000	14,901	99	Work in progress
485833	25115	PSB - Safety Assessment	20,000	-	20,000	Work in progress
485834	25120	Echo Centre- Cedar room dividers	40,000	-	40,000	Work in progress
485835	25121	Echo Centre - Flooring - Fir room, furniture and offices	10,000	-	10,000	Work in progress
485836	25122	Echo Centre - Blinds and furniture	11,500	-	11,500	Work in progress
485837	25123	Echo Centre - Safety upgrades	45,000	-	45,000	Carry forward
485838	25130	Glenwood Centre - Replacement Tables and chairs	10,000	-	10,000	Work in progress
485839	25135	EPFH - East Building gutters	35,000	9,796	25,204	Work in progress
485840	25140	Rec Park - Concession Roof and Gutter Repairs	10,280	819	9,461	Work in progress
485841	25145	Parks Yard - Replace Office Windows	5,000	5,029	(29)	Complete
485842	25150	RCMP - Secure Police Equipment Room Renovation	150,000	47,080	102,920	Work in progress
485845	25151	RCMP - HVAC unit failure	-	9,900	(9,900)	Complete
<b>WATER CAPITAL PROJECTS</b>						
525550	23059	2023 Water meter replacements	300,000	256,861	43,139	Work in progress
525555	24090	Watershed Masterplan (GCF Funding with Water \$50,000)	50,000	-	50,000	Work in progress
525552	24091	Franklin River Rd-Supply Main Replace - Design & Construction - Phase 1	4,068,000	109,337	3,958,663	Work in progress
525554	24093	Water Masterplan	150,000	-	150,000	Work in progress
<b>SEWER CAPITAL PROJECTS</b>						
565469	24101	Josephine Sewer Forcemain Replacement - design	105,000	78,582	26,418	Work in progress
565464	24104	SCADA - communication requirements	100,000	635	99,365	Work in progress
565465	24105	Decommission old lagoon - consulting/ARO	30,000	5,852	24,148	Complete
565467	24107	Sewer Masterplan	200,000	-	200,000	Work in progress
565501	25171	Sewer Flow monitoring	40,000	-	40,000	Work in progress

## CITY OF PORT ALBERNI - FACILITIES

### 2026-2030 Financial Plan - Capital Plan

STRATEGIC PRIORITIES	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
PR&C Master Plan (incl. Facilities Condition Assessments)	Capacity	26,000						GCF GRANT
Stormwater & Combined Sewer Overflow Master Plan	Capacity	125,000						GCF GRANT
Development Cost Charges	Capacity	124,000						GCF GRANT
<b>Total</b>		<b>275,000</b>	-	-	-	-	-	

ADMINISTRATION	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Enterprise Resource Planning (GP Dynamics upgrade)	Renewal			250,000	250,000			ERRF RESERVE
Enterprise Resource Planning System (GP Dynamics upgrade)	Renewal			250,000	250,000			TAXATION
<b>Total</b>		-	-	<b>500,000</b>	<b>500,000</b>	-	-	

INFORMATION TECHNOLOGY	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Annual Computer Equipment Replacement	Renewal	88,848						ERRF RESERVE
Annual Computer Equipment Replacement	Renewal		90,325					ERRF RESERVE
Annual Computer Equipment Replacement	Renewal			93,035				ERRF RESERVE
Annual Computer Equipment Replacement	Renewal				95,325			ERRF RESERVE
Annual Computer Equipment Replacement	Renewal					98,185		ERRF RESERVE
Annual Computer Equipment Replacement	Renewal						101,130	ERRF RESERVE
<b>Total</b>		<b>88,848</b>	<b>90,325</b>	<b>93,035</b>	<b>95,325</b>	<b>98,185</b>	<b>101,130</b>	

FIRE DEPARTMENT	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Turnout Gear *	Renewal	119,600						SPLIT
Fueling Station	Renewal					42,000		TAXATION
Jordair Compressor Replacement	Renewal	65,000						ERRF RESERVE
Replace 2011 CHEV SILVERADO 4X4 #13 (moved from 2024) **	Renewal	110,000						SPLIT
Wildfire Equipment	New		15,000					TAXATION
Replace 2006 Ford F550 Rescue Truck #8 (moved from 21 & 24)	Renewal		175,779					ERRF RESERVE
Functional Study and Design - Renovate	Upgrade		50,000					TAXATION
Reno - New Shower - safety improvement	Upgrade			TBD				TAXATION
Replace Thermal Cameras	Renewal			55,000				TAXATION
Fire Pump Test Pit	Renewal			50,000				TAXATION
Replace portable Radios	Renewal			85,000				TAXATION
Replace High Angle Rope Equipment	Renewal			50,000				TAXATION
SCBA Changeout	Renewal				262,226			ERRF RESERVE
Parking lot renewal - front	Renewal					110,000		TAXATION
2000 FREIGHTLINER PUMPER TRUCK #4	Renewal						666,827	ERRF RESERVE
<b>Total</b>		<b>294,600</b>	<b>240,779</b>	<b>240,000</b>	<b>262,226</b>	<b>152,000</b>	<b>666,827</b>	

\* \$65,000 ERRF/\$54,600 Taxation \*\*\$60,564 ERRF/\$49,436 Carbon Fund

PAVING & ROAD CONSTRUCTION	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Argyle Street between 1st and 3rd Avenue*	Renewal	1,424,388	4,950,612					SPLIT
Design for future Capital projects	Renewal		250,000					TAXATION
Capital plan designed in prior years on priority listing	Renewal		99,388					TAXATION
Design for future Capital projects	Renewal			250,000				TAXATION
Capital plan designed in prior years on priority listing	Renewal			800,000				TAXATION
Design for future Capital projects	Renewal				250,000			TAXATION
Capital plan designed in prior years on priority listing	Renewal				800,000			TAXATION
Design for future Capital projects	Renewal					250,000		TAXATION
Capital plan designed in prior years on priority listing	Renewal					800,000		TAXATION
Capital plan designed in prior years on priority listing	Renewal						1,081,500	TAXATION
<b>Total</b>		<b>1,424,388</b>	<b>5,300,000</b>	<b>1,050,000</b>	<b>1,050,000</b>	<b>1,050,000</b>	<b>1,081,500</b>	

\* \$744,010 Taxation/\$300,378 CCBF & \$380,000 CSO allocation

## CITY OF PORT ALBERNI - FACILITIES

### 2026-2030 Financial Plan - Capital Plan

FLEET & EQUIPMENT	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Replace 1996 Wells Cargo Trailer (Sewer) #389	Renewal	14,118						ERRF RESERVE
Solid Waste Pickup Truck - Service Call needs	New	85,000						ERRF RESERVE
Replace 2014 Toyota Tacoma #522	Renewal	75,300						ERRF RESERVE
Replace 2015 Ventrac Mower	Renewal	70,800						ERRF RESERVE
Replace 2018 Freightliner Garbage Truck #402 - 2024	Renewal	588,500						ERRF RESERVE
Replace 2018 Freightliner Garbage Truck #403	Renewal	588,500						ERRF RESERVE
Replace 2008 Dodge Ram 3500 Flat deck (shop) #150	Renewal				46,182			ERRF RESERVE
Replace 2011 Freightliner Asphalt Patch Truck #266	Renewal			415,000				ERRF RESERVE
Replace 2013 Volvo Dump Tandem Axle #267	Renewal				194,386			ERRF RESERVE
Replace 2005 John Deere Loader #350	Renewal				288,285			ERRF RESERVE
Replace 2005 Volvo Grader #355	Renewal						306,818	ERRF RESERVE
Replace 1995 BOMAG ROLLER #395	Renewal			60,696				ERRF RESERVE
Replace 2004 CHEV 3500 CUBE VAN (used) #616	Renewal			51,724				ERRF RESERVE
Replace 2006 FORD E350 15 PASSENGER VAN #619	Renewal			62,016				ERRF RESERVE
Replace 2012 Chev 3500 Service Truck #521	Renewal			77,681				ERRF RESERVE
Replace 2014 TYMCO SWEEPER #411	Renewal				367,220			ERRF RESERVE
Replace 2011 GMC SIERRA P/U #629	Renewal			49,008				ERRF RESERVE
Replace 2013 TOYOTA TACOMA #630	Renewal			35,006				ERRF RESERVE
Replace 2013 TOYOTA TACOMA #632	Renewal			35,006				ERRF RESERVE
Replace 1992 HIWAY STREET SANDER #378	Renewal			21,852				ERRF RESERVE
Replace 2014 NISSAN NV VAN 2500 SERIES (water) #523	Renewal				57,130			ERRF RESERVE
Replace TYCROP TOP DRESSER #626	Renewal					42,847		ERRF RESERVE
Replace 2014 DODGE RAM CREW CAB 4X4	Renewal			53,038				ERRF RESERVE
Replace 2015 Dodge Durango - BEO #130	Renewal				68,613			ERRF RESERVE
Replace 2016 Dodge Ram 4x4 #155	Renewal				40,904			ERRF RESERVE
Replace 1993 SWENSON SANDER #382	Renewal				23,892			ERRF RESERVE
Replace 2014 Toyota RAV 4 LE #158	Renewal					49,450		ERRF RESERVE
Replace 2010 YANMAR TRACKSTER (QUAD) #634	Renewal						41,641	ERRF RESERVE
Replace 2014 VERMEER CHIPPER #640	Renewal						60,924	ERRF RESERVE
Replace 2017 Chrysler Pacifica Van Hybrid #722	Renewal						84,877	ERRF RESERVE
Replace 2010 SMITHCO SWEEPER #628	Renewal						109,270	ERRF RESERVE
<b>Total</b>		<b>1,422,218</b>	<b>-</b>	<b>861,027</b>	<b>1,086,611</b>	<b>92,297</b>	<b>603,530</b>	

TRAFFIC UPGRADES	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Intersection safety (\$100,000 taxation, \$35,000 ICBC grant)	New	135,000						TAXATION
Traffic Signal Controller Replacement	Renewal		100,000					TAXATION
Traffic Signal Controller Replacement	Renewal			33,000				TAXATION
Traffic Signal Controller Replacement	Renewal				33,000			TAXATION
Traffic Signal Controller Replacement	Renewal					33,000		TAXATION
Traffic Signal Controller Replacement	Renewal						33,000	TAXATION
<b>Total</b>		<b>135,000</b>	<b>100,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	

\* Master Plans will identify specific projects

STORM	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Kitsuksis Dike Repair	Renewal	175,000						TAXATION
CSO projects (After Argyle 1st to 3rd allocation)	Renewal		380,000					TAXATION
CSO projects	Renewal			380,000				TAXATION
CSO projects	Renewal				380,000			TAXATION
CSO projects	Renewal					380,000		TAXATION
CSO projects	Renewal						400,000	TAXATION
<b>Total</b>		<b>175,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>400,000</b>	

\* Master Plans will identify specific projects

## CITY OF PORT ALBERNI - FACILITIES

### 2026-2030 Financial Plan - Capital Plan

PARKS								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Bob Dailey Stadium - Paint	Renewal	-		21,850				TAXATION
Roger Creek Park - Zipline installation	New	34,500						TAXATION
Maquinna trail - Bridge replacement	Renewal		22,425					TAXATION
Quonset hut replacement	Replacement			128,800				TAXATION
Tree Planting	Renewal	79,590						AVCF
Russell Field - Basketball surface and backboard up	Renewal				34,500			TAXATION
<b>Total</b>		<b>114,090</b>	<b>22,425</b>	<b>150,650</b>	<b>34,500</b>	-	-	

MCLEAN MILL								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
McLean Mill Capital Projects - John Dam Priority report*	Renewal		59,900					SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal			59,900				SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal				59,900			SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal					59,900		SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal						59,900	SPLIT
<b>Total</b>		-	<b>59,900</b>	<b>59,900</b>	<b>59,900</b>	<b>59,900</b>	<b>59,900</b>	

\* Funding set at \$30,000 CPA (Taxation), \$29,900 ACRD operational grant

PARKS, RECREATION & CULTURE								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Parks upgrades - 2549 10th Avenue, 3627 16th Avenue*	Renewal		108,070					AVCF
Facilities Upgrade	Renewal			1,000,000				TAXATION
Facilities Upgrade	Renewal				500,000			TAXATION
Facilities Upgrade	Renewal					1,050,000		TAXATION
Facilities Upgrade	Renewal						1,500,000	TAXATION
<b>Total</b>		-	<b>108,070</b>	<b>1,000,000</b>	<b>500,000</b>	<b>1,050,000</b>	<b>1,500,000</b>	

\*Resolution 26-18 - January 12, 2026

PARKS YARD								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Parks Yard - Roof Replacement	Renewal	100,000						TAXATION
<b>Total</b>		<b>100,000</b>	-	-	-	-	-	

ALBERNI HARBOUR QUAY								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Alberni Harbour Quay - Port Building Roof	Renewal	-	100,000					50% ARR
<b>Total</b>		-	<b>100,000</b>	-	-	-	-	

AQUATIC CENTRE								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Whirlpool - Regulatory Upgrade	Renewal	19,200	12,000					TAXATION
Tot's pool UV filter	Renewal			49,500				TAXATION
South Roof	Renewal			113,132				TAXATION
Hydronic system equipment	Renewal			27,126				TAXATION
Structural review	Study			24,912				TAXATION
<b>Total</b>		<b>19,200</b>	<b>12,000</b>	<b>214,670</b>	-	-	-	

MULTIPLEX								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Automatic Door Upgrades	Renewal	50,000	10,000					TAXATION
Structural Inspection	Renewal	137,500	18,000					TAXATION
Rent & Install Chiller	Renewal	285,000	365,800					P&R RESERVE
Dehumidifier with Heat Recovery Chiller system *	Renewal	899,000	740,921					SPLIT
Replace Rink Boards on Weyerhaeuser **	Renewal	500,000						SPLIT
<b>Total</b>		<b>1,871,500</b>	<b>1,134,721</b>	-	-	-	-	

\*Grant \$339,000/CCBF of \$560,000 \*\*250,000 AVCF/\$250,000 Taxation

## CITY OF PORT ALBERNI - FACILITIES

### 2026-2030 Financial Plan - Capital Plan

<b>MUSEUM</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Museum - Security and washroom flooring	10,000						TAXATION	
<b>Total</b>	<b>10,000</b>	-	-	-	-	-		

<b>CITY HALL</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Committee room updates	30,000						TAXATION	
Westside door replacement	15,000						TAXATION	
<b>Total</b>	<b>45,000</b>	-	-	-	-	-		

<b>PUBLIC SAFETY BUILDING</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Safety Assessment	20,000						TAXATION	
<b>Total</b>	<b>20,000</b>	-	-	-	-	-		

<b>ECHO CENTRE</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Cedar room dividers	40,000						TAXATION	
Flooring - Fir room, furniture and offices	10,000						TAXATION	
Blinds and furniture	11,500						TAXATION	
Safety upgrades	45,000						TAXATION	
<b>Total</b>	<b>106,500</b>	-	-	-	-	-		

<b>GLENWOOD CENTRE</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Replacement Tables and Chairs	10,000						TAXATION	
<b>Total</b>	<b>10,000</b>	-	-	-	-	-		

<b>ECHO PARK FIELDHOUSE</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
East Building Gutters	35,000						TAXATION	
<b>Total</b>	<b>35,000</b>	-	-	-	-	-		

<b>RECREATION PARK</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Concession Roof and Gutter Repairs	10,280						TAXATION	
<b>Total</b>	<b>10,280</b>	-	-	-	-	-		

<b>CARETAKERS</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Oil Tank - Paper Mill Dam	-	6,500	-	-	-	-	TAXATION	
Hot Water Tank - Paper Mill Dam	-	2,200	-	-	-	-	TAXATION	
Oil Tank - Blair Park	-	6,500	-	-	-	-	TAXATION	
Paint Public Washrooms at Caretaker Facilities	-	-	10,000	-	-	-	TAXATION	
Hot Water Tank - Klitsa	-	-	2,200	-	-	-	TAXATION	
Hot Water Tank - Williamson	-	-	-	2,200	-	-	TAXATION	
Hot Water Tank - Russell	-	-	-	-	2,200	-	TAXATION	
<b>Total</b>	-	15,200	12,200	2,200	2,200	-		

<b>PUBLIC WORKS YARD BUILDING</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Replace Office Windows	5,000						TAXATION	
<b>Total</b>	<b>5,000</b>	-	-	-	-	-		

<b>RCMP</b>								
PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE	
Secure Police Equipment Room Renovation	150,000						AR LEASE	
<b>Total</b>	<b>150,000</b>	-	-	-	-	-		

## CITY OF PORT ALBERNI - FACILITIES

### 2026-2030 Financial Plan - Capital Plan

<b>WATER FUND</b>	<b>PROJECT TYPE</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>	<b>FUNDING TYPE</b>
Design for future Capital projects	Renewal	100,000						WATER FUND
Franklin River Rd-Supply Main Replace - Design & Construction - Phas	Renewal	4,068,000						WATER FUND
Water master plan	Capacity	100,000						WATER FUND
Design for future Capital projects	Renewal		100,000					WATER FUND
Argyle 1st to 3rd - Water Fund contribution portion	Renewal		2,125,000					WATER FUND
Design for future Capital projects	Renewal			100,000				WATER FUND
Capital plan designed in prior years on priority listing	Renewal			1,200,000				WATER FUND
Design for future Capital projects	Renewal				100,000			WATER FUND
Capital plan designed in prior years on priority listing	Renewal				1,200,000			WATER FUND
Design for future Capital projects	Renewal					100,000		WATER FUND
Franklin River Road Watermain Replacement Phase 2						4,444,000		WATER FUND
Capital plan designed in prior years on priority listing	Renewal					-	1,300,000	WATER FUND
<b>Total</b>		<b>4,268,000</b>	<b>2,225,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>4,544,000</b>	<b>1,300,000</b>	

\* Master Plans will identify specific projects

<b>SEWER FUND</b>	<b>PROJECT TYPE</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>	<b>FUNDING TYPE</b>
Josephine Sewer Forcemain Replacement - design	Renewal	164,000						SEWER FUND
Lagoon flow monitoring and control systems	Renewal	425,000						SEWER FUND
Wallace Sanitary Pump Station Repairs	Renewal	175,000						SEWER FUND
Argyle 1st to 3rd - Sewer Fund contribution portion	Renewal		2,125,000					SEWER FUND
Josephine Sanitary Forcemain Replacement Project	Renewal		7,063,000					SEWER FUND
Sewer Flow monitoring	Capacity	40,000						SEWER FUND
Sewer Flow monitoring	Capacity		40,000					SEWER FUND
LWMP Update per regulatory requirements	Capacity		200,000					SEWER FUND
CSO - Masterplan	Renewal			230,000				SEWER FUND
Design/construction for future Capital projects	Renewal				200,000			SEWER FUND
Design/construction for future Capital projects						200,000		SEWER FUND
Design/construction for future Capital projects	Renewal						200,000	SEWER FUND
<b>Total</b>		<b>804,000</b>	<b>9,428,000</b>	<b>230,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	

\* Master Plans will identify specific projects

<b>Grand Total</b>	<b>11,383,624</b>	<b>19,216,420</b>	<b>6,124,482</b>	<b>5,503,762</b>	<b>7,661,582</b>	<b>5,945,887</b>
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## CITY OF PORT ALBERNI - RESERVES

### 2026-2030 Financial Plan

EQUIPMENT REPLACEMENT RESERVE FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	3,640,346	3,552,236	4,942,138	5,482,263	5,596,368	7,266,892
Contributions to Reserve	1,504,310	1,549,439	1,595,922	1,643,800	1,693,114	1,743,907
Interest Income	109,210	106,567	148,264	164,468	167,891	218,007
Sale of Equipment/trade in	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>5,253,866</b>	<b>5,208,242</b>	<b>6,686,324</b>	<b>7,290,531</b>	<b>7,457,373</b>	<b>9,228,806</b>
<b>Capital project allocations</b>						
City wide - Computer Equipment Evergreening	88,848					
Replace 1998 Jordair Compressor	65,000					
Replace 2011 CHEV SILVERADO 4X4 #13 (from 2024)	60,564					
Fire Turnout Gear	65,000					
Replace 1996 Wells Cargo Trailer (Sewer) #389	14,118					
Solid Waste Pickup Truck - Service Call needs	85,000					
Replace 2014 Toyota Tacoma #522	75,300					
Replace 2015 Ventrac Mower	70,800					
Replace 2018 Freightliner Garbage Truck #402 - 2024	588,500					
Replace 2018 Freightliner Garbage Truck #403	588,500					
Replace 2008 Dodge Ram 3500 Flat deck (shop) #150				46,182		
Replace 2011 Freightliner Asphalt Patch Truck #266			415,000			
Replace 2013 Volvo Dump Tandem Axle #267				194,386		
Replace 2005 John Deere Loader #350				288,285		
Replace 2005 Volvo Grader #355						306,818
Replace 1995 BOMAG ROLLER #395			60,696			
Replace 2004 CHEV 3500 CUBE VAN (used) #616			51,724			
Replace 2006 FORD E350 15 PASSENGER VAN #619			62,016			
Replace 2012 Chev 3500 Service Truck #521			77,681			
City wide - Computer Equipment Evergreening		90,325				
Replace 2006 Ford F550 Rescue Truck #8 (from 2021 & 24)		175,779				
Replace 2014 TYMCO SWEEPER #411				367,220		
Replace 2011 GMC SIERRA P/U #629			49,008			
Replace 2013 TOYOTA TACOMA #630			35,006			
Replace 2013 TOYOTA TACOMA #632			35,006			
City wide - Computer Equipment Evergreening			93,035			
Enterprise Resource Planning (GP Dynamics upgrade)			250,000	250,000		
Replace 1992 HIWAY STREET SANDER #378			21,852			
Replace 2014 NISSAN NV VAN 2500 SERIES (water) #523				57,130		
Replace TYCROP TOP DRESSER #626					42,847	
Replace 2014 DODGE RAM CREW CAB 4X4			53,038			
City wide - Computer Equipment Evergreening				95,325		
SCBA Changeout				262,226		
Replace 2015 Dodge Durango - BEO #130				68,613		
Replace 2016 Dodge Ram 4x4 #155				40,904		
Replace 1993 SWENSON SANDER #382				23,892		
City wide - Computer Equipment Evergreening					98,185	
Replace 2014 Toyota RAV 4 LE #158					49,450	
City wide - Computer Equipment Evergreening						101,130
Replace 2010 YANMAR TRACKSTER (QUAD) #634						41,641
Replace 2014 VERMEER CHIPPER #640						60,924
2000 FREIGHTLINER PUMPER TRUCK #4						666,827
Replace 2017 Chrysler Pacifica Van Hybrid #722						84,877
Replace 2010 SMITHCO SWEEPER #628						109,270
<b>Total allocations</b>	<b>1,701,630</b>	<b>266,104</b>	<b>1,204,062</b>	<b>1,694,162</b>	<b>190,482</b>	<b>1,371,487</b>
<b>Year ending balance</b>	<b>3,552,236</b>	<b>4,942,138</b>	<b>5,482,263</b>	<b>5,596,368</b>	<b>7,266,892</b>	<b>7,857,319</b>

## CITY OF PORT ALBERNI - RESERVES

### 2026-2030 Financial Plan

<b>GROWING COMMUNITY FUND</b>	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	3,620,706	3,378,327	2,288,110	2,310,992	2,334,101	2,357,442
Contributions	-	-	-	-	-	-
Interest	108,621	33,783	22,881	23,110	23,341	23,574
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>3,729,327</b>	<b>3,412,110</b>	<b>2,310,992</b>	<b>2,334,101</b>	<b>2,357,442</b>	<b>2,381,017</b>
<b>Capital project allocations</b>						
Master plan - Parks, Recreation & Culture	26,000	-	-	-	-	-
Stormwater Master Plan	75,000	-	-	-	-	-
Transportation Master Plan	50,000	-	-	-	-	-
Connect the Quays - Additional Project work	200,000	-	-	-	-	-
Josephine Sanitary Forcemain Replacement Project	-	1,000,000	-	-	-	-
Development Cost Charges Study	-	124,000	-	-	-	-
<b>Total allocations</b>	<b>351,000</b>	<b>1,124,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>3,378,327</b>	<b>2,288,110</b>	<b>2,310,992</b>	<b>2,334,101</b>	<b>2,357,442</b>	<b>2,381,017</b>

<b>CARBON FUND</b>	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	812,976	736,974	690,820	754,003	819,507	888,564
Contributions	53,045	54,636	56,275	57,964	60,862	60,862
Interest	24,389	7,370	6,908	7,540	8,195	8,886
Other - Grant - three years of funding	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>890,410</b>	<b>798,980</b>	<b>754,003</b>	<b>819,507</b>	<b>888,564</b>	<b>958,312</b>
<b>Capital project allocations</b>						
New - Manager of Operations - Compact SUV	-	-	-	-	-	-
New - Superintendent Roads and Drainage - Compact SUV	-	-	-	-	-	-
New - Facilities - Compact SUV	-	-	-	-	-	-
Replace 2007 Dodge Caliber #721	-	-	-	-	-	-
Connect The Quays	-	-	-	-	-	-
Climate Action Role - Capacity Building - Development Services	104,000	108,160	-	-	-	-
Replace 2011 CHEV SILVERADO 4X4 #13 (from 2024)	49,436	-	-	-	-	-
<b>Total allocations</b>	<b>153,436</b>	<b>108,160</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>736,974</b>	<b>690,820</b>	<b>754,003</b>	<b>819,507</b>	<b>888,564</b>	<b>958,312</b>

<b>PARKS &amp; RECREATION CAPITAL FUND</b>	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	952,324	870,894	59,853	246,109	439,797	635,422
Contributions	175,000	180,250	185,658	191,227	191,227	196,964
Interest	28,570	8,709	599	2,461	4,398	6,354
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>1,155,894</b>	<b>1,059,853</b>	<b>246,109</b>	<b>439,797</b>	<b>635,422</b>	<b>838,740</b>
<b>Capital project allocations</b>						
Connect The Quays	-	-	-	-	-	-
Clock Tower Repair	-	-	-	-	-	-
Echo Park Field upgrade	-	-	-	-	-	-
Rental Plate Chiller & Installation (R25-228)	285,000	-	-	-	-	-
Dehumidifier with Heat Recovery Chiller system (R25-377)	-	1,000,000	-	-	-	-
<b>Total allocations</b>	<b>285,000</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>870,894</b>	<b>59,853</b>	<b>246,109</b>	<b>439,797</b>	<b>635,422</b>	<b>838,740</b>

## CITY OF PORT ALBERNI - RESERVES

### 2026-2030 Financial Plan

<b>PARK LAND ACQUISITION</b>	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	362,758	373,641	377,377	381,151	384,962	388,812
Contributions	-	-	-	-	-	-
Interest	10,883	3,736	3,774	3,812	3,850	3,888
Proceeds - Compton Rd In lieu of Parkland	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>373,641</b>	<b>377,377</b>	<b>381,151</b>	<b>384,962</b>	<b>388,812</b>	<b>392,700</b>
<b>Capital project allocations</b>	-	-	-	-	-	-
<b>Total allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>373,641</b>	<b>377,377</b>	<b>381,151</b>	<b>384,962</b>	<b>388,812</b>	<b>392,700</b>

<b>LAND SALE</b>	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	853,892	127,745	129,022	130,313	131,616	132,932
Contributions	-	-	-	-	-	-
Interest	-	1,277	1,290	1,303	1,316	1,329
REDIP grant funding - Somass Site	-	-	-	-	-	-
Somass Salvage Proceeds to December 31, 2024	-	-	-	-	-	-
Land Sales	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>853,892</b>	<b>129,022</b>	<b>130,313</b>	<b>131,616</b>	<b>132,932</b>	<b>134,261</b>
<b>Capital project allocations</b>	-	-	-	-	-	-
Land related services	-	-	-	-	-	-
Somass demo & remediation - total to December 31, 2024	-	-	-	-	-	-
Remaining Somass Funding allocation	726,147	-	-	-	-	-
<b>Total allocations</b>	<b>726,147</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>127,745</b>	<b>129,022</b>	<b>130,313</b>	<b>131,616</b>	<b>132,932</b>	<b>134,261</b>

<b>CAPITAL WORKS RESERVE</b>	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	27,638	28,467	28,751	29,039	29,329	29,623
Contributions	-	-	-	-	-	-
Interest	829	285	288	290	293	296
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>28,467</b>	<b>28,751</b>	<b>29,039</b>	<b>29,329</b>	<b>29,623</b>	<b>29,919</b>
<b>Capital project allocations</b>	-	-	-	-	-	-
Connect The Quays	-	-	-	-	-	-
<b>Total allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>28,467</b>	<b>28,751</b>	<b>29,039</b>	<b>29,329</b>	<b>29,623</b>	<b>29,919</b>

## CITY OF PORT ALBERNI - RESERVES

### 2026-2030 Financial Plan

CANADA COMMUNITY BUILDING FUND RESERVE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	2,034,490	2,430,339	752,745	1,690,879	2,638,395	3,595,386
Contributions	894,814	894,814	930,607	930,607	930,607	930,607
Interest	61,035	24,303	7,527	16,909	26,384	35,954
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>2,990,339</b>	<b>3,349,456</b>	<b>1,690,879</b>	<b>2,638,395</b>	<b>3,595,386</b>	<b>4,561,947</b>
<b>Capital project allocations</b>						
Intersection Safety #1a Gertrude/Roger						
Traffic Signal Controller Replacement - 3rd Ave and Redford						
CSO - Project - Storm Sewer 3rd Avenue						
Intersection safety						
Public Works - Boiler replacement						
Burde Street renewal	-	-	-	-	-	-
Dehumidifier with Heat Recovery Chiller system	560,000	445,721				
Josephine Sanitary Forcemain Replacement Project		1,000,000				
Argyle 1st to 3rd - General Fund contribution portion	-	1,150,990				
<b>Total allocations</b>	<b>560,000</b>	<b>2,596,711</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>2,430,339</b>	<b>752,745</b>	<b>1,690,879</b>	<b>2,638,395</b>	<b>3,595,386</b>	<b>4,561,947</b>

AQUATIC CENTRE RESERVE FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	63,847	65,762	66,420	67,084	67,755	68,433
Contributions	-	-	-	-	-	-
Interest	1,915	658	664	671	678	684
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>65,762</b>	<b>66,420</b>	<b>67,084</b>	<b>67,755</b>	<b>68,433</b>	<b>69,117</b>
<b>Capital project allocations</b>						
<b>Total allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>65,762</b>	<b>66,420</b>	<b>67,084</b>	<b>67,755</b>	<b>68,433</b>	<b>69,117</b>

ALBERNI VALLEY COMMUNITY FOREST RESERVE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	727,290	409,159	295,180	288,132	281,013	273,824
Contributions - Dividends	-	-	-	-	-	-
Interest	21,819	4,092	2,952	2,881	2,810	2,738
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>749,109</b>	<b>413,250</b>	<b>298,132</b>	<b>291,013</b>	<b>283,824</b>	<b>276,562</b>
<b>Capital project allocations</b>						
Annual AVCF Grant directed	10,000	10,000	10,000	10,000	10,000	10,000
Tree planting	79,950					
Multiplex Boards replacement	250,000					
Parks upgrades - 2549 10th Avenue, 3627 16th Avenue*		108,070				
<b>Total allocations</b>	<b>339,950</b>	<b>118,070</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Year ending balance</b>	<b>409,159</b>	<b>295,180</b>	<b>288,132</b>	<b>281,013</b>	<b>273,824</b>	<b>266,562</b>

## CITY OF PORT ALBERNI - RESERVES

### 2026-2030 Financial Plan

<b>RCMP - EMERGENCY FUND</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>
Beginning balance	1,064,415	192,795	444,723	699,171	956,162	1,215,724
Contributions - annual surplus - under utilization of FTE	331,055	250,000	250,000	250,000	250,000	250,000
Interest	31,932	1,928	4,447	6,992	9,562	12,157
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>1,427,402</b>	<b>444,723</b>	<b>699,171</b>	<b>956,162</b>	<b>1,215,724</b>	<b>1,477,881</b>
<b>Capital project allocations</b>						
Community Policing - funding allocation	-	-	-	-	-	-
RCMP - Liability retro payment - March 31, 2025	1,234,607	-	-	-	-	-
<b>Total allocations</b>	<b>1,234,607</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>192,795</b>	<b>444,723</b>	<b>699,171</b>	<b>956,162</b>	<b>1,215,724</b>	<b>1,477,881</b>

<b>ASSET MANAGEMENT</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>
Beginning balance	240,751	542,454	547,878	553,357	558,890	564,479
Contributions	294,480	-	-	-	-	-
Interest	7,223	5,425	5,479	5,534	5,589	5,645
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>542,454</b>	<b>547,878</b>	<b>553,357</b>	<b>558,890</b>	<b>564,479</b>	<b>570,124</b>
<b>Capital project allocations</b>						
<b>Total allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>542,454</b>	<b>547,878</b>	<b>553,357</b>	<b>558,890</b>	<b>564,479</b>	<b>570,124</b>

<b>CEMETERY TRUST</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>
Beginning balance	163,228	168,125	169,806	171,504	173,219	174,951
Contributions	-	-	-	-	-	-
Interest	4,897	1,681	1,698	1,715	1,732	1,750
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>168,125</b>	<b>169,806</b>	<b>171,504</b>	<b>173,219</b>	<b>174,951</b>	<b>176,701</b>
<b>Capital project allocations</b>						
<b>Total allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>168,125</b>	<b>169,806</b>	<b>171,504</b>	<b>173,219</b>	<b>174,951</b>	<b>176,701</b>

<b>ASSET RENEWAL - LEASED FACILITIES - 50% CONTR.</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>
Beginning balance	-	76,367	364,906	764,933	1,177,758	1,605,516
Contributions	379,367	387,775	396,378	405,176	415,980	415,980
Interest	-	764	3,649	7,649	11,778	16,055
Other	-	-	-	-	-	-
<b>Total projected balance before allocations</b>	<b>379,367</b>	<b>464,906</b>	<b>764,933</b>	<b>1,177,758</b>	<b>1,605,516</b>	<b>2,037,551</b>
<b>Capital project allocations</b>						
Secure Police Equipment Room Renovation	150,000	-	-	-	-	-
Train Station - Ventilation	50,000	-	-	-	-	-
Train Station funding - Phase II	103,000	-	-	-	-	-
Alberni Harbour Quay - Port Building Roof	-	100,000	-	-	-	-
<b>Total allocations</b>	<b>303,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Year ending balance</b>	<b>76,367</b>	<b>364,906</b>	<b>764,933</b>	<b>1,177,758</b>	<b>1,605,516</b>	<b>2,037,551</b>

## CITY OF PORT ALBERNI - RESERVES

### 2026-2030 Financial Plan

<b>WATER INFRASTRUCTURE RESERVE FUND</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>
Beginning balance	6,228,725	3,913,567	3,196,687	4,428,409	5,187,406	2,838,704
Contributions	1,722,471	1,749,713	1,835,822	1,926,144	2,039,676	2,102,781
Interest	186,862	117,407	95,901	132,852	155,622	85,161
Other - Borrowing to General Fund		(359,000)	600,000	-	-	-
<b>Total projected balance before allocations</b>	<b>8,138,058</b>	<b>5,421,687</b>	<b>5,728,409</b>	<b>6,487,406</b>	<b>7,382,704</b>	<b>5,026,646</b>
<b>Capital project allocations</b>						
Franklin River Rd-Supply Main Replace - Design	100,000					
Franklin River Rd-Supply Main Replace - Design & Construction - Phase 1	4,024,491					
Water Masterplan	100,000					
Argyle 1st to 3rd - Water Fund contribution portion		2,125,000				
Design for future Capital projects		100,000				
Design for future Capital projects			100,000			
Capital plan designed in prior years on priority listing			1,200,000			
Design for future Capital projects				100,000		
Capital plan designed in prior years on priority listing				1,200,000		
Design for future Capital projects					100,000	100,000
Franklin River Road Watermain Replacement Phase 2					4,444,000	
<b>Total allocations</b>	<b>4,224,491</b>	<b>2,225,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>4,544,000</b>	<b>100,000</b>
<b>Year ending balance</b>	<b>3,913,567</b>	<b>3,196,687</b>	<b>4,428,409</b>	<b>5,187,406</b>	<b>2,838,704</b>	<b>4,926,646</b>

<b>SEWER INFRASTRUCTURE RESERVE FUND</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>	<b>2027 BUDGET</b>	<b>2028 BUDGET</b>	<b>2029 BUDGET</b>	<b>2030 BUDGET</b>
Beginning balance	5,726,687	5,921,926	(76,624)	185,555	1,224,136	2,391,354
Contributions	827,438	709,450	1,092,179	1,236,726	1,354,976	1,517,712
Interest	171,801	120,000	-	1,856	12,241	23,914
Other - Water Infrastructure borrowing		600,000	(600,000)			
Other - Growing Communities Fund	-	1,000,000	-	-	-	-
Other - CCBF		1,000,000				
<b>Total projected balance before allocations</b>	<b>6,725,926</b>	<b>9,351,376</b>	<b>415,555</b>	<b>1,424,136</b>	<b>2,591,354</b>	<b>3,932,979</b>
<b>Capital project allocations</b>						
Josephine Sewer Forcemain Replacement - design (combine with total project costs)	64,000					
Design for future Capital projects	100,000					
Sewer Flow monitoring	40,000					
Lagoon flow monitoring and control systems	425,000					
Wallace Sanitary Pump Station Repairs	175,000					
Argyle 1st to 3rd - Sewer Fund contribution portion		2,125,000				
Josephine Sanitary Forcemain Replacement Project		7,063,000				
Sewer Flow monitoring		40,000				
LWMP Update per regulatory requirements		200,000				
Harbour Road Trunk Sewer Replacement (from 2022)						
CSO - Masterplan			230,000			
Design/construction for future Capital projects				200,000	200,000	200,000
<b>Total allocations</b>	<b>804,000</b>	<b>9,428,000</b>	<b>230,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Year ending balance</b>	<b>5,921,926</b>	<b>(76,624)</b>	<b>185,555</b>	<b>1,224,136</b>	<b>2,391,354</b>	<b>3,732,979</b>

# CITY OF PORT ALBERNI

## Amortization - Financial Statement Presentation (non-budegetary expenditures)

SEGMENT	2026	2027	2028	2029	2030
ENVIRONMENTAL HEALTH DEVELOPMENT	157,488	157,936	149,828	152,825	152,825
CULTURAL	71,331	71,331	71,331	68,277	64,471
FIRE PROTECTION	141,377	145,342	138,204	140,253	140,253
GENERAL GOVERNMENT SERVICE	373,803	385,409	400,205	406,293	356,225
OTHER PROTECTION	10,612	10,612	10,612	10,612	10,612
PARKS RECREATION	1,117,355	1,133,714	887,048	899,550	814,043
POLICE PROTECTION	218,768	218,768	218,552	218,552	218,552
SEWER	1,470,991	1,482,523	1,490,523	1,498,210	1,497,751
TRANSPORTATION SERVICE	1,582,216	1,580,703	1,543,961	1,525,171	1,488,071
WATER	839,222	804,337	813,003	751,102	695,142
<b>TOTAL</b>	<b>5,983,164</b>	<b>5,990,675</b>	<b>5,723,267</b>	<b>5,670,845</b>	<b>5,437,946</b>

DEPARTMENT	2025 TAXATION TO PROVIDE SERVICE	2026 TAXATION TO PROVIDE SERVICE	INCREASE FROM 2025	2026 PERCENTAGE OF OVERALL TAXATION	PORTION OF 2026 TAXATION INCREASE
LEGISLATIVE SERVICES	\$ 399,565	\$ 505,890	\$ 106,325	1.32%	0.30%
CAO & CORPORATE SERVICES	\$ 1,117,293	\$ 1,124,473	\$ 7,180	2.94%	0.02%
COMMUNITY SAFETY AND SOCIAL DEVELOPMENT	\$ 716,204	\$ 687,243	\$ (28,961)	1.80%	-0.08%
FINANCE & ASSET MANAGEMENT	\$ 1,304,006	\$ 1,327,452	\$ 23,447	3.47%	0.07%
PLANNING & ENGINEERING BUILDING	\$ 80,745	\$ 107,537	\$ 26,792	0.28%	0.07%
INFORMATION TECHNOLOGY SERVICES	\$ 997,437	\$ 1,045,802	\$ 48,365	2.73%	0.13%
GIS/MAPPING SERVICES	\$ -	\$ 277,352	\$ 277,352	0.72%	0.77%
HUMAN RESOURCES	\$ 667,930	\$ 746,368	\$ 78,438	1.95%	0.22%
ADMINISTRATION - COMMON SERVICES	\$ 496,255	\$ 524,712	\$ 28,457	1.37%	0.08%
POLICE SERVICES	\$ 9,678,980	\$ 10,429,224	\$ 750,245	27.25%	2.09%
COMMUNITY POLICING	\$ 169,263	\$ 174,945	\$ 5,682	0.46%	0.02%
FIRE SERVICES	\$ 4,876,959	\$ 5,005,964	\$ 129,006	13.08%	0.36%
BUILDING INSPECTION	\$ (95,289)	\$ 35,644	\$ 130,934	0.09%	0.37%
ENGINEERING ADMINISTRATION	\$ 771,944	\$ 682,046	\$ (89,899)	1.78%	-0.25%
PUBLIC WORKS ADMINISTRATION	\$ 1,084,007	\$ 1,000,171	\$ (83,836)	2.61%	-0.23%
ROADS & ACTIVE TRANSPORTATION	\$ 2,477,633	\$ 2,629,082	\$ 151,448	6.87%	0.42%
STORM SERVICES	\$ 448,523	\$ 400,195	\$ (48,328)	1.05%	-0.13%
FLEET SERVICES	\$ 533,685	\$ 607,061	\$ 73,376	1.59%	0.20%
PUBLIC TRANSIT SERVICE	\$ 952,047	\$ 947,832	\$ (4,215)	2.48%	-0.01%
SOLID WASTE COLLECTION	\$ (184,006)	\$ (199,387)	\$ (15,381)	-0.52%	-0.04%
OTHER PUBLIC WORKS	\$ 182,443	\$ 205,351	\$ 22,908	0.54%	0.06%
CEMETERY	\$ 14,512	\$ (6,111)	\$ (20,622)	-0.02%	-0.06%
DEVELOPMENT SERVICES	\$ 1,020,457	\$ 1,127,195	\$ 106,738	2.94%	0.30%
ECONOMIC DEVELOPMENT	\$ 64,580	\$ 75,626	\$ 11,045	0.20%	0.03%
COMMUNITY INVESTMENT PROGRAM	\$ -	\$ 21,873	\$ 21,873	0.06%	0.06%
TEBO BUILDING (NIC)	\$ (76,281)	\$ (73,958)	\$ 2,323	-0.19%	0.01%
CEDARWOOD SCHOOL BUILDING (STEPPING STONES TOO)	\$ 4,548	\$ 4,684	\$ 136	0.01%	0.00%
ROLLIN ART CENTRE - DAY CARE CENTRE	\$ (18,249)	\$ (9,769)	\$ 8,479	-0.03%	0.02%
HARBOUR QUAY	\$ 68,290	\$ 63,108	\$ (5,182)	0.16%	-0.01%
PARKS, RECREATION & CULTURE ADMINISTRATION	\$ 487,849	\$ 544,947	\$ 57,098	1.42%	0.16%
GYRO YOUTH CENTRE	\$ 33,213	\$ 36,980	\$ 3,767	0.10%	0.01%
GLENWOOD CENTRE	\$ 136,259	\$ 110,899	\$ (25,360)	0.29%	-0.07%
BOB DAILEY STADIUM	\$ 21,850	\$ 13,804	\$ (8,046)	0.04%	-0.02%
ECHO CENTRE	\$ 217,333	\$ 179,834	\$ (37,499)	0.47%	-0.10%
ECHO AQUATIC CENTRE	\$ 1,302,974	\$ 1,326,993	\$ 24,019	3.47%	0.07%
MULTIPLEX	\$ 894,754	\$ 937,807	\$ 43,053	2.45%	0.12%
OTHER BUILDINGS - CARETAKERS & FIELD HOUSES	\$ 152,337	\$ 178,042	\$ 25,706	0.47%	0.07%
ECHO PARK FIELDHOUSE	\$ 55,044	\$ 39,561	\$ (15,484)	0.10%	-0.04%
PROGRAMMING	\$ 414,983	\$ 449,444	\$ 34,461	1.17%	0.10%
SPECIAL EVENTS	\$ 62,185	\$ 115,478	\$ 53,293	0.30%	0.15%
PARKS & PLAYGROUNDS	\$ 2,222,166	\$ 2,325,398	\$ 103,232	6.08%	0.29%
CULTURAL SERVICES	\$ 496,159	\$ 432,454	\$ (63,705)	1.13%	-0.18%
INDUSTRIAL COLLECTIONS	\$ 8,405	\$ 16,950	\$ 8,545	0.04%	0.02%
INDUSTRIAL HERITAGE CENTRE/CURLING RINK	\$ 30,426	\$ 34,909	\$ 4,483	0.09%	0.01%
ROUNDHOUSE & APR OPERATIONS	\$ 79,387	\$ 80,363	\$ 976	0.21%	0.00%
TRAIN STATION	\$ (7,799)	\$ (7,113)	\$ 686	-0.02%	0.00%
VANCOUVER ISLAND REGIONAL LIBRARY	\$ 1,139,722	\$ 1,173,742	\$ 34,020	3.07%	0.09%
MCLEAN MILL SITE	\$ 39,550	\$ 45,940	\$ 6,390	0.12%	0.02%

# LEGISLATIVE SERVICES

## 2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
		-	-	-	-	-	-
	<i>Total Revenues</i>	-	-	-	-	-	-

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
21295	Conferences, Training & Travel	76,000	62,500	65,000	67,500	70,000	90,748
21190	Contract Services	5,000	5,305	5,464	5,628	5,909	5,970
21911	Election Expense	-	65,365	-	-	-	-
21190	Memberships	13,450	14,269	14,697	15,138	15,895	16,060
21190	Public Receptions	11,220	11,903	12,260	12,628	13,260	13,397
21110 & 21130	Renumeration and Benefits	276,685	320,920	330,089	339,535	349,270	359,282
21190	Software Licensing	3,400	3,749	3,936	4,133	4,339	4,556
21190	Supplies	13,810	21,879	15,313	12,763	13,401	13,893
	<i>Total Expenditures</i>	<b>399,565</b>	<b>505,890</b>	<b>446,759</b>	<b>457,324</b>	<b>472,074</b>	<b>503,907</b>

Combined	Tax Funding Required	399,565	505,890	446,759	457,324	472,074	503,907
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.12%	1.32%	1.11%	1.11%	1.10%	1.13%
Taxation	Percentage of Increase associated Service		0.30%	-0.15%	0.03%	0.04%	0.07%
Staffing	Full Time Equivalent positions		0.03	0.02	0.02	0.02	0.02

# CAO & CORPORATE SERVICES

## 2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
21211 & 21212	Advertising	5,517	5,682	5,853	5,900	6,195	6,381
21211 & 21212	Contract Services	60,300	10,609	10,927	11,255	11,818	11,941
21215	Legal Fees	25,000	50,000	51,500	53,045	54,636	56,275
21211 & 21212	Memberships & Subscriptions	1,572	1,619	1,668	1,700	1,785	1,820
21211 & 21212	Mileage	412	424	437	450	473	478
21211 & 21212	Software Licensing	23,678	30,292	31,807	33,397	35,067	36,820
21211 & 21212	Supplies	1,225	3,415	3,517	3,622	3,803	3,847
21211 & 21212	Wages & Benefits	999,590	1,022,431	1,077,328	1,102,187	1,135,705	1,169,106
	<i>Total Expenditures</i>	<b>1,117,293</b>	<b>1,124,473</b>	<b>1,183,036</b>	<b>1,211,556</b>	<b>1,249,482</b>	<b>1,286,668</b>

Combined	Tax Funding Required	1,117,293	1,124,473	1,183,036	1,211,556	1,249,482	1,286,668
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	3.12%	2.94%	2.94%	2.94%	2.92%	2.89%
Taxation	Percentage of Increase associated Service		0.02%	0.15%	0.07%	0.09%	0.09%
Staffing	Full Time Equivalent positions		6.50	6.50	6.50	6.50	6.50

# COMMUNITY SAFETY AND SOCIAL DEVELOPMENT

## 2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
15160	Dog License Fees	13,771	17,500	17,850	18,207	18,571	18,943
15210	Fines & Parking Tickets	17,000	17,000	17,000	17,000	17,000	17,000
	<b>Total Revenues</b>	<b>30,771</b>	<b>34,500</b>	<b>34,850</b>	<b>35,207</b>	<b>35,571</b>	<b>35,943</b>

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures - Bylaw Operations</b>							
21216	Advertising	5,000	2,000	2,060	2,122	2,185	2,251
21216	Contract Services	20,002	82,716	39,842	41,001	42,666	43,425
21216	Equipment Charges	1,000	1,000	1,000	1,000	1,000	1,050
21216	Legal Fees	20,000	5,000	5,001	5,002	5,003	5,004
21216	Memberships & Subscriptions	500	500	500	500	525	500
21216	Software Licensing	9,555	10,033	10,534	11,061	11,614	12,195
21216	Supplies	5,000	3,500	3,500	3,500	3,675	3,500
21216	Wages & Benefits	454,546	474,874	490,018	505,670	522,557	537,984
	<b>Total Expenditures</b>	<b>515,603</b>	<b>579,623</b>	<b>552,455</b>	<b>569,855</b>	<b>589,225</b>	<b>605,909</b>

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures - Bylaw Enforcement Vehicles</b>							
21217	ERRF Contributions	11,770	12,123	12,486	12,860	13,503	13,908
21217	Insurance & Equipment Costs	4,429	4,562	4,699	4,838	5,080	5,232
21217	Supplies	4,774	4,917	5,065	5,216	5,477	5,641
21217	Wages & Benefits - Shop	2,358	2,495	2,583	2,673	2,775	2,865
	<b>Total Expenditures</b>	<b>23,331</b>	<b>24,097</b>	<b>24,833</b>	<b>25,587</b>	<b>26,834</b>	<b>27,647</b>

# COMMUNITY SAFETY AND SOCIAL DEVELOPMENT

## 2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures - Public Safety Building</b>							
21218	City Equipment Charges	306	300	300	350	350	400
21218	Contract Services	14,586	7,400	7,400	8,250	8,250	9,100
21218	Property Insurance	1,182	1,217	1,254	1,292	1,330	1,370
21218	Supplies	8,850	5,100	5,100	5,900	5,900	6,700
21218	Utilities & Maintenance	5,340	5,554	5,776	6,007	6,308	6,600
21218	Wages & Benefits	19,445	21,701	22,455	23,229	24,093	24,869
	<b>Total Expenditures</b>	<b>49,710</b>	<b>41,273</b>	<b>42,285</b>	<b>45,028</b>	<b>46,231</b>	<b>49,039</b>

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures - Contract Services</b>							
22931	Animal Control Services	158,331	76,750	79,007	172,872	181,516	186,961
22140	Parking Enforcement	-	-	-	-	-	-
	<b>Total Expenditures</b>	<b>158,331</b>	<b>76,750</b>	<b>79,007</b>	<b>172,872</b>	<b>181,516</b>	<b>186,961</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>716,204</b>	<b>687,243</b>	<b>663,730</b>	<b>778,136</b>	<b>808,235</b>	<b>833,613</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	2.00%	1.80%	1.65%	1.89%	1.89%	1.87%
Taxation	Percentage of Increase associated Service		-0.08%	-0.06%	0.28%	0.07%	0.06%
Staffing	Full Time Equivalent positions		4.22	4.22	4.22	4.22	4.22

# FINANCE & ASSET MANAGEMENT

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
21229	Consulting Services	25,000	25,750	26,523	27,318	28,138	28,982
21225	External Audit	35,000	36,050	37,132	38,245	39,393	40,575
21229	Memberships & Subscriptions	3,541	3,647	3,757	3,870	4,015	4,105
21229	Software Licensing	33,000	33,990	35,010	36,060	37,142	38,999
21229	Supplies	-	-	-	-	-	-
21221	Wages & Benefits	1,207,464	1,228,015	1,270,914	1,306,933	1,350,406	1,390,984
	<i>Total Expenditures</i>	<b>1,304,006</b>	<b>1,327,452</b>	<b>1,373,335</b>	<b>1,412,426</b>	<b>1,459,094</b>	<b>1,503,645</b>

Combined	Tax Funding Required	1,304,006	1,327,452	1,373,335	1,412,426	1,459,094	1,503,645
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	3.64%	3.47%	3.41%	3.43%	3.41%	3.38%
Taxation	Percentage of Increase associated Service		0.07%	0.12%	0.10%	0.11%	0.10%
Staffing	Full Time Equivalent positions		10.10	10.10	10.10	10.10	10.10

# PLANNING & ENGINEERING BUILDING

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
21254	Contract Services	1,421	1,449	1,478	1,508	1,583	1,569
21254	Lease	60,000	60,000	60,000	60,000	63,000	64,890
21254	Supplies	3,193	3,257	3,322	3,388	3,558	3,525
21254	Utilities	-	13,000	13,325	13,658	14,000	14,350
21254	Wages & Benefits	16,131	29,831	30,905	32,010	33,246	34,360
	<i>Total Expenditures</i>	<b>80,745</b>	<b>107,537</b>	<b>109,030</b>	<b>110,565</b>	<b>115,387</b>	<b>118,693</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>80,745</b>	<b>107,537</b>	<b>109,030</b>	<b>110,565</b>	<b>115,387</b>	<b>118,693</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.23%	0.28%	0.27%	0.27%	0.27%	0.27%
Taxation	Percentage of Increase associated Service		0.07%	0.00%	0.00%	0.01%	0.01%
Staffing	Full Time Equivalent positions		0.30	0.30	0.30	0.30	0.30

# INFORMATION TECHNOLOGY SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
15940	Miscellaneous Revenue - IT Services	35,350	48,000	50,000	52,000	54,000	56,000
	<b>Total Revenues</b>	<b>35,350</b>	<b>48,000</b>	<b>50,000</b>	<b>52,000</b>	<b>54,000</b>	<b>56,000</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
21261	Contract Services	27,038	28,389	29,809	31,299	32,864	34,507
21261	Memberships & Subscriptions	1,249	1,312	1,377	1,446	1,518	1,594
21261	Mileage Allowance	804	844	886	930	977	1,026
21261	Reserve For Equipment Replacement	141,204	148,264	155,677	163,461	171,634	180,216
21261	Software Licencing	340,631	357,662	375,545	394,323	414,039	434,741
21261	Supplies	32,445	34,067	35,771	37,559	39,437	41,409
21261	Wages & Benefits	489,417	523,263	540,526	558,004	577,093	594,898
	<b>Total Expenditures</b>	<b>1,032,787</b>	<b>1,093,802</b>	<b>1,139,591</b>	<b>1,187,023</b>	<b>1,237,563</b>	<b>1,288,391</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>997,437</b>	<b>1,045,802</b>	<b>1,089,591</b>	<b>1,135,023</b>	<b>1,183,563</b>	<b>1,232,391</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	2.78%	2.73%	2.71%	2.75%	2.77%	2.77%
Taxation	Percentage of Increase associated Service		0.13%	0.11%	0.11%	0.12%	0.11%
Staffing	Full Time Equivalent positions		4.00	4.00	4.00	4.00	4.00

# GIS/MAPPING SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
21261	Contract Services		20,000	20,600	21,218	21,855	22,510
21261	Memberships & Subscriptions		3,000	3,090	3,183	3,278	3,377
21261	Mileage Allowance		500	515	530	546	563
21261	Reserve For Equipment Replacement		15,000	15,450	15,914	16,391	16,883
21261	Software Licencing		30,000	31,500	32,445	33,418	34,421
21261	Supplies		50,000	25,000	25,750	26,523	27,318
21261	Wages & Benefits		158,852	248,445	255,737	268,952	277,328
	<i>Total Expenditures</i>	-	<b>277,352</b>	<b>344,600</b>	<b>354,777</b>	<b>370,963</b>	<b>382,399</b>

<b>Combined</b>	<b>Tax Funding Required</b>	-	<b>277,352</b>	<b>344,600</b>	<b>354,777</b>	<b>370,963</b>	<b>382,399</b>
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Taxation	Overall Taxation (at present)	<b>35,833,824</b>	<b>38,277,862</b>	<b>40,240,367</b>	<b>41,210,818</b>	<b>42,788,078</b>	<b>44,503,516</b>
Taxation	Percentage of overall Taxation	<b>0.00%</b>	<b>0.72%</b>	<b>0.86%</b>	<b>0.86%</b>	<b>0.87%</b>	<b>0.86%</b>
Taxation	Percentage of Increase associated Service		<b>0.77%</b>	<b>0.18%</b>	<b>0.03%</b>	<b>0.04%</b>	<b>0.03%</b>
Staffing	Full Time Equivalent positions		<b>1.00</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>

# HUMAN RESOURCES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
15930	Worksafe COR Audit Rebate	40,000	42,000	44,100	46,305	48,620	51,051
	<b>Total Revenues</b>	<b>40,000</b>	<b>42,000</b>	<b>44,100</b>	<b>46,305</b>	<b>48,620</b>	<b>51,051</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
21283 & 21285	Contract Services	141,827	145,858	110,474	167,138	109,288	131,067
21920	Corporate Wide - Training & Development	199,069	205,041	211,192	217,528	224,054	230,770
21283	Interview and Relocation Expense	18,000	18,540	19,096	19,669	20,653	21,272
21283	Memberships & Subscriptions	1,000	1,030	1,061	1,093	1,147	1,182
21283	Mileage	1,060	1,092	1,125	1,158	1,216	1,253
21283	Software Licensing	7,245	7,607	7,988	8,387	8,806	9,247
21283 & 21285	Supplies	4,662	4,801	4,945	5,066	5,319	5,478
21283	Utilities & Maintenance	637	656	675	695	730	752
21283	Wages	334,431	403,743	421,068	426,722	438,836	451,059
	<b>Total Expenditures</b>	<b>707,930</b>	<b>788,368</b>	<b>777,625</b>	<b>847,456</b>	<b>810,049</b>	<b>852,080</b>

Combined	Tax Funding Required	667,930	746,368	733,525	801,151	761,429	801,028
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.86%	1.95%	1.82%	1.94%	1.78%	1.80%
Taxation	Percentage of Increase associated Service		0.22%	-0.03%	0.17%	-0.10%	0.09%
Staffing	Full Time Equivalent positions		2.50	2.50	2.50	2.50	2.50

# ADMINISTRATION - COMMON SERVICES

## 2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
Reserve	Transfer from Reserves - AVCF	10,000	10,000	10,000	10,000	10,000	10,000
	<b>Total Revenues</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
21259	Advertising	5,150	5,305	5,464	5,628	5,909	5,970
21282	Appraisals - Insurance	27,500	-	-	-	31,000	-
21222	Auto Insurance	2,122	2,185	2,251	2,319	2,434	2,460
Multiple	Contract Services	101,238	98,427	101,823	104,885	110,130	111,811
Multiple	ERRF Contribution	32,937	33,870	34,920	35,975	37,770	38,208
21950	Grants in Aid	11,000	11,000	11,000	11,000	11,000	11,000
21930 & 21931	Insurance & Claims	206,914	212,492	218,236	224,154	239,357	236,525
21259	Membership & Subscriptions	9,548	9,835	10,130	10,433	10,955	11,069
21259	Property Taxation & Lease	65,408	65,570	65,737	65,909	69,204	78,000
21259	Postage	55,620	57,289	59,007	60,777	63,816	64,479
Multiple	Supplies	123,190	120,674	123,314	125,460	132,033	130,520
Multiple	Utilities	238,151	245,295	252,654	260,234	273,246	276,082
Multiple	Wages & Benefits	173,378	172,771	176,647	180,635	188,310	188,922
21290	Administrative Recoveries	(545,900)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
	<b>Total Expenditures</b>	<b>506,255</b>	<b>534,712</b>	<b>561,183</b>	<b>587,409</b>	<b>675,165</b>	<b>655,046</b>

<b>Combined</b>		<b>496,255</b>	<b>524,712</b>	<b>551,183</b>	<b>577,409</b>	<b>665,165</b>	<b>645,046</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.38%	1.37%	1.37%	1.40%	1.55%	1.45%
Taxation	Percentage of Increase associated Service		0.08%	0.07%	0.07%	0.21%	-0.05%
Staffing	Full Time Equivalent positions		0.88	0.88	0.88	0.88	0.88

**POLICE SERVICES**  
**2026-2030 Financial Plan - Operational Budget**

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
13121	Prisoner Expense Recovery	75,000	76,000	77,000	79,000	83,000	85,000
14221	Enquiry Fees	26,445	24,000	24,480	24,970	25,469	25,978
14221	False Alarm Penalty Fees	515	2,500	2,550	2,601	2,653	2,706
14221	Building Rentals	164,800	130,000	132,600	135,252	137,957	140,716
14221	Other Charges & Recoveries	8,240	5,500	5,610	5,722	5,837	5,953
16212	Small Community Protection Grant	220,000	185,000	185,000	185,000	185,000	185,000
16214	Revenue Sharing - Traffic Fines	345,000	315,000	318,000	322,000	325,000	328,000
	<b>Total Revenues</b>	<b>840,000</b>	<b>738,000</b>	<b>745,240</b>	<b>754,545</b>	<b>764,916</b>	<b>773,354</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
22121	RCMP Contract	7,968,738	8,581,657	8,890,415	9,160,758	9,461,971	9,745,830
22122	Contract Services	4,369	4,500	4,635	4,774	5,013	5,163
22122	Equipment Charges	429	441	455	464	487	502
22122	Mileage	165	170	175	181	190	195
22122	Software Licensing	12,338	12,954	13,602	14,282	14,996	15,746
22122	Supplies	8,739	9,001	9,271	9,549	10,027	10,328
22122	Utilities & Maintenance	8,240	8,487	8,742	9,004	9,454	9,552
22122	Wages & Benefits - Administration	1,531,057	1,570,826	1,629,762	1,678,238	1,738,588	1,792,969
22123	Police Services Consulting - DNA fees	38,750	38,750	41,000	41,000	43,050	43,050
22160	Asset Renewal Reserve Contribution	82,400	84,872	87,418	90,041	94,543	97,379
22160	Building Maintenance Supplies	14,952	12,850	13,350	13,875	14,625	15,400
22160	Contract Services	53,552	30,100	47,400	34,925	36,300	54,600
22160	Equipment Charges	1,040	1,050	1,100	1,150	1,200	1,250
22180	Property Insurance	20,278	20,886	21,513	22,158	22,823	23,508
22160	Utilities & Maintenance	49,632	51,121	52,655	54,235	56,946	58,000
22160	Wages & Benefits - Maintenance	96,576	98,826	102,375	106,018	110,087	113,755
22180	Laundry - Prisoner Custody	13,820	14,234	14,661	15,101	15,856	16,332
22180	Meals - Prisoner Custody	9,929	10,227	10,534	10,850	11,392	11,734
22180	Supplies - Prisoner Custody	541	557	574	591	620	639
22180	Wages & Benefits - Prisoner Custody	603,435	615,713	637,277	659,569	684,088	705,691
	<b>Total Expenditures</b>	<b>10,518,980</b>	<b>11,167,224</b>	<b>11,586,914</b>	<b>11,926,764</b>	<b>12,332,258</b>	<b>12,721,624</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>9,678,980</b>	<b>10,429,224</b>	<b>10,841,674</b>	<b>11,172,219</b>	<b>11,567,342</b>	<b>11,948,270</b>
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<b>Taxation</b>	<b>Overall Taxation (at present)</b>	<b>35,833,824</b>	<b>38,277,862</b>	<b>40,240,367</b>	<b>41,210,818</b>	<b>42,788,078</b>	<b>44,503,516</b>
<b>Taxation</b>	<b>Percentage of overall Taxation</b>	<b>27.01%</b>	<b>27.25%</b>	<b>26.94%</b>	<b>27.11%</b>	<b>27.03%</b>	<b>26.85%</b>
<b>Taxation</b>	<b>Percentage of Increase associated Service</b>		<b>2.09%</b>	<b>1.08%</b>	<b>0.82%</b>	<b>0.96%</b>	<b>0.89%</b>
<b>Staffing</b>	<b>Full Time Equivalent positions</b>		<b>21.61</b>	<b>21.61</b>	<b>21.61</b>	<b>21.61</b>	<b>21.61</b>

# COMMUNITY POLICING

## 2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
			-	-	-	-	-
	<i>Total Revenues</i>	-	-	-	-	-	-

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures</b>							
22130	Contract Services	202	208	214	220	231	238
22130	Memberships & Subscriptions	500	500	500	500	525	541
22130	Software Licensing	5,835	6,010	6,190	6,376	6,695	6,896
22130	Supplies	26,042	43,265	44,410	45,592	47,344	48,734
22130	Utilities	3,215	3,280	3,345	3,445	3,617	3,726
22130	Vehicle Fuel & Insurance	573	1,829	1,836	1,846	1,938	1,996
22130	Wages & Benefits	132,897	119,855	123,102	126,446	129,891	133,439
	<i>Total Expenditures</i>	<b>169,263</b>	<b>174,945</b>	<b>179,597</b>	<b>184,425</b>	<b>190,241</b>	<b>195,570</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>169,263</b>	<b>174,945</b>	<b>179,597</b>	<b>184,425</b>	<b>190,241</b>	<b>195,570</b>
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Taxation	Overall Taxation (at present)	<b>35,833,824</b>	<b>38,277,862</b>	<b>40,240,367</b>	<b>41,210,818</b>	<b>42,788,078</b>	<b>44,503,516</b>
Taxation	Percentage of overall Taxation	<b>0.47%</b>	<b>0.46%</b>	<b>0.45%</b>	<b>0.45%</b>	<b>0.44%</b>	<b>0.44%</b>
Taxation	Percentage of Increase associated Service		<b>0.02%</b>	<b>0.01%</b>	<b>0.01%</b>	<b>0.01%</b>	<b>0.01%</b>
Staffing	Full Time Equivalent positions		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

# FIRE SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2029 BUDGET
<b>Revenues</b>							
14241	Fire Department Service Agreements	279,333	350,354	360,864	371,690	382,841	394,326
	<b>Total Revenues</b>	<b>279,333</b>	<b>350,354</b>	<b>360,864</b>	<b>371,690</b>	<b>382,841</b>	<b>394,326</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
Multiple	Advertising	5,761	5,527	5,723	5,925	6,190	6,409
22480	Auto Insurance	18,732	19,294	20,066	20,869	21,704	22,572
Multiple	Auto Repairs & Maintenance	18,454	19,008	19,761	20,525	21,320	22,146
Multiple	Cleaning & Laundry	932	960	998	1,038	1,080	1,123
Multiple	Contract Services	33,692	46,291	37,164	39,514	42,184	44,770
Multiple	ERRF Contribution	471,736	439,533	447,338	456,659	466,950	476,694
22421	Meals	2,790	2,902	3,018	3,139	3,264	3,395
22411	Memberships & Subscriptions	2,974	3,064	3,156	3,250	3,413	3,515
Multiple	OH&S Expenses	7,690	7,997	8,317	8,650	9,083	9,446
Multiple	Office Supplies	1,610	1,658	1,725	1,794	1,865	1,940
22471	Property Insurance	8,040	8,281	8,530	8,786	9,049	9,320
22411	Postage & Shipping	251	258	266	274	288	245
Multiple	Small Tools & Repairs	56,245	57,901	59,972	62,119	64,811	67,157
22411 & 24482	Software Licensing	44,053	45,815	47,648	49,554	51,536	53,597
Multiple	Supplies	76,726	78,023	81,540	84,690	88,565	91,955
22422	Training Equipment	26,122	26,905	27,982	29,101	30,265	31,475
22422	Uniforms	49,302	50,781	52,812	54,925	57,122	59,407
Multiple	Utilities	33,796	46,810	48,489	50,231	52,618	54,140
Multiple	Wages & Benefits - Maintenance	35,031	33,435	34,591	35,784	37,115	38,309
Multiple	Wages & Benefits - Fire	4,262,356	4,461,875	4,662,392	4,896,560	5,107,914	5,334,614
	<b>Total Expenditures</b>	<b>5,156,292</b>	<b>5,356,318</b>	<b>5,571,485</b>	<b>5,833,385</b>	<b>6,076,333</b>	<b>6,332,228</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>4,876,959</b>	<b>5,005,964</b>	<b>5,210,621</b>	<b>5,461,695</b>	<b>5,693,493</b>	<b>5,937,902</b>
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<b>Taxation</b>	<b>Overall Taxation (at present)</b>	<b>35,833,824</b>	<b>38,277,862</b>	<b>40,240,367</b>	<b>41,210,818</b>	<b>42,788,078</b>	<b>44,503,516</b>
<b>Taxation</b>	<b>Percentage of overall Taxation</b>	<b>13.61%</b>	<b>13.08%</b>	<b>12.95%</b>	<b>13.25%</b>	<b>13.31%</b>	<b>13.34%</b>
<b>Taxation</b>	<b>Percentage of Increase associated Service</b>		<b>0.36%</b>	<b>0.53%</b>	<b>0.62%</b>	<b>0.56%</b>	<b>0.57%</b>
<b>Staffing</b>	<b>Full Time Equivalent positions</b>		<b>23.52</b>	<b>23.52</b>	<b>23.52</b>	<b>23.52</b>	<b>23.52</b>

# BUILDING INSPECTION

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
15170	Building & Plumbing Permit Fees	412,000	300,000	300,000	300,000	300,000	300,000
15181	Other construction & Demo Permit Fees	500	500	500	500	500	500
	<b>Total Revenues</b>	<b>412,500</b>	<b>300,500</b>	<b>300,500</b>	<b>300,500</b>	<b>300,500</b>	<b>300,500</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
22926	Auto Insurance	1,591	1,639	1,688	1,739	1,826	1,845
22921 & 22926	Contract Services	49,568	24,109	54,113	24,116	25,322	26,079
22926	ERRF Contribution	8,160	8,405	8,657	8,917	9,129	9,460
22921	Memberships & Subscriptions	1,400	1,442	1,486	1,530	1,607	1,623
22921	Software Licensing	4,750	4,988	5,237	5,499	5,774	5,947
22921 & 22926	Supplies	849	874	900	927	974	984
22921 & 22926	Wages & Benefits	250,892	294,686	305,232	316,224	328,358	339,463
	<b>Total Expenditures</b>	<b>317,211</b>	<b>336,144</b>	<b>377,314</b>	<b>358,953</b>	<b>372,990</b>	<b>385,402</b>

Combined	Tax Funding Required	(95,289)	35,644	76,814	58,453	72,490	84,902
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	-0.27%	0.09%	0.19%	0.14%	0.17%	0.19%
Taxation	Percentage of Increase associated Service		0.37%	0.11%	-0.05%	0.03%	0.03%
Staffing	Full Time Equivalent positions		2.11	2.11	2.11	2.11	2.11

# ENGINEERING ADMINISTRATION

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
23110	Advertising	4,244	4,371	4,502	4,637	4,869	4,919
23110 & 23121	Contracted Services	24,457	26,540	27,337	28,157	30,519	31,256
23110	ERRF Contribution	8,712	8,974	9,243	9,520	9,996	10,100
23110	Mileage & Meal Tickets	2,357	2,428	2,501	2,576	2,705	2,733
23110	Membership & Subscriptions	3,750	3,863	3,979	4,098	4,303	4,348
23110	Software Licensing	37,132	38,245	39,393	40,575	42,603	43,046
23110	Supplies	64,170	65,375	66,616	67,895	71,290	72,524
23110	Utilities	47,741	49,173	50,648	52,167	54,776	55,344
23110	Wages & Benefits	579,382	483,077	503,611	518,610	528,550	544,087
	<i>Total Expenditures</i>	<b>771,944</b>	<b>682,046</b>	<b>707,829</b>	<b>728,235</b>	<b>749,611</b>	<b>768,356</b>

Combined	Tax Funding Required	771,944	682,046	707,829	728,235	749,611	768,356
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	2.15%	1.78%	1.76%	1.77%	1.75%	1.73%
Taxation	Percentage of Increase associated Service		-0.25%	0.07%	0.05%	0.05%	0.04%
Staffing	Full Time Equivalent positions		3.09	3.09	3.09	3.09	3.09

# PUBLIC WORKS ADMINISTRATION

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
Multiple	Contract Services	68,436	39,235	41,208	45,017	47,948	49,291
23129 & 23136	ERRF Contribution	12,523	12,899	13,285	13,684	14,368	14,517
Multiple	Equipment Charges	14,250	14,566	14,890	15,221	15,982	16,461
23137	Property Insurance	12,103	12,466	12,840	13,225	13,622	14,031
23129	Software Licensing	19,313	29,000	29,870	30,766	31,689	32,640
Multiple	Supplies	65,882	43,097	44,345	45,628	47,909	49,113
23137	Utilities	44,422	45,754	47,127	48,541	50,968	52,497
Multiple	Wages & Benefits	847,079	803,154	838,443	858,511	879,327	904,705
	<i>Total Expenditures</i>	<b>1,084,007</b>	<b>1,000,171</b>	<b>1,042,008</b>	<b>1,070,592</b>	<b>1,101,812</b>	<b>1,133,255</b>

Combined	Tax Funding Required	1,084,007	1,000,171	1,042,008	1,070,592	1,101,812	1,133,255
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	3.03%	2.61%	2.59%	2.60%	2.58%	2.55%
Taxation	Percentage of Increase associated Service		-0.23%	0.11%	0.07%	0.08%	0.07%
Staffing	Full Time Equivalent positions		6.03	6.03	6.03	6.03	6.03

# ROADS & ACTIVE TRANSPORTATION

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14310	Public Works Service Charge	77,800	100,000	102,000	104,040	106,121	108,243
11211	Of Street Parking Tax	19,282	20,053	20,654	21,274	21,912	22,570
	<b>Total Revenues</b>	<b>97,082</b>	<b>120,053</b>	<b>122,654</b>	<b>125,314</b>	<b>128,033</b>	<b>130,813</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
Multiple	Contract Services	472,536	486,712	501,314	516,353	542,171	558,436
Multiple	Equipment Charges	252,740	260,536	268,605	276,927	290,773	299,496
23134	Equipment Replacement Reserve	17,625	18,154	18,698	19,259	20,222	20,432
23233	Software Licensing	12,360	12,731	13,113	13,506	14,181	14,607
Multiple	Supplies	441,146	480,283	495,461	511,125	536,681	551,970
Multiple	Utilities	359,982	370,781	381,904	393,362	413,030	425,421
Multiple	Wages & Benefits	1,093,326	1,154,938	1,194,671	1,235,696	1,281,381	1,321,606
Multiple	Gravel - Recoveries	(75,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
	<b>Total Expenditures</b>	<b>2,574,715</b>	<b>2,749,135</b>	<b>2,838,766</b>	<b>2,931,228</b>	<b>3,063,439</b>	<b>3,156,968</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>2,477,633</b>	<b>2,629,082</b>	<b>2,716,112</b>	<b>2,805,914</b>	<b>2,935,406</b>	<b>3,026,155</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	6.91%	6.87%	6.75%	6.81%	6.86%	6.80%
Taxation	Percentage of Increase associated Service		0.42%	0.23%	0.22%	0.31%	0.21%
Staffing	Full Time Equivalent positions		10.92	10.92	10.92	10.92	10.92

# STORM SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
Multiple	Contract Services	9,840	10,135	10,439	10,752	11,290	11,628
Multiple	Equipment Charges	44,638	45,977	47,356	48,777	51,216	52,752
23331	Property Insurance	2,472	2,546	2,623	2,701	2,782	2,866
Multiple	Supplies	80,114	82,517	84,992	87,542	91,919	94,677
23333	Utilities	2,575	2,652	2,732	2,814	2,954	3,043
Multiple	Wages & Benefits	308,885	256,368	265,060	273,996	283,918	292,751
	<i>Total Expenditures</i>	<b>448,523</b>	<b>400,195</b>	<b>413,202</b>	<b>426,582</b>	<b>444,079</b>	<b>457,717</b>

Combined	Tax Funding Required	448,523	400,195	413,202	426,582	444,079	457,717
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.25%	1.05%	1.03%	1.04%	1.04%	1.03%
Taxation	Percentage of Increase associated Service		-0.13%	0.03%	0.03%	0.04%	0.03%
Staffing	Full Time Equivalent positions		2.32	2.32	2.32	2.32	2.32

# FLEET SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
23160	Advertising	258	265	273	281	295	299
Multiple	Auto & Equipment Insurance	55,121	56,802	58,536	60,322	63,260	64,072
Multiple	Contract Services	47,942	49,388	50,878	52,413	55,034	55,635
Multiple	Equipment Charges	4,760	4,903	5,050	5,201	5,461	5,518
Multiple	ERRF Contribution	34,656	35,746	36,872	38,032	39,934	41,046
23160	Software Licensing	8,240	8,487	8,742	9,004	9,454	9,552
Multiple	Supplies	496,092	511,243	526,859	542,954	570,102	576,687
23138	Utilities	307	316	325	335	352	356
Multiple	Wages & Benefits	330,310	374,910	388,038	401,644	416,827	430,445
23958	Recoveries - Equipment & Fleet	(444,000)	(435,000)	(450,000)	(465,000)	(480,000)	(500,000)
	<i>Total Expenditures</i>	<b>533,685</b>	<b>607,061</b>	<b>625,572</b>	<b>645,188</b>	<b>680,720</b>	<b>683,610</b>

Combined	Tax Funding Required	533,685	607,061	625,572	645,188	680,720	683,610
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.49%	1.59%	1.55%	1.57%	1.59%	1.54%
Taxation	Percentage of Increase associated Service		0.20%	0.05%	0.05%	0.09%	0.01%
Staffing	Full Time Equivalent positions		3.00	3.00	3.00	3.00	3.00

# PUBLIC TRANSIT SERVICE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14400	Other Revenue	43,165	45,794	47,168	48,583	51,012	51,541
14400	Passenger Revenue	258,680	314,303	322,325	330,560	342,698	349,184
	<b>Total Revenues</b>	<b>301,845</b>	<b>360,097</b>	<b>369,493</b>	<b>379,143</b>	<b>393,710</b>	<b>400,726</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
23510	Property Insurance	-	201	207	213	219	226
23510	Share of Lease & Operating costs	1,253,892	1,307,728	1,347,472	1,399,610	1,457,408	1,501,130
	<b>Total Expenditures</b>	<b>1,253,892</b>	<b>1,307,929</b>	<b>1,347,679</b>	<b>1,399,823</b>	<b>1,457,628</b>	<b>1,501,357</b>

Combined	Tax Funding Required	952,047	947,832	978,186	1,020,680	1,063,918	1,100,631
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	2.66%	2.48%	2.43%	2.48%	2.49%	2.47%
Taxation	Percentage of Increase associated Service		-0.01%	0.08%	0.11%	0.10%	0.09%
Staffing	Full Time Equivalent positions		-	-	-	-	-

# SOLID WASTE COLLECTION

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14433	Commercial Garbage Collection	15,000	10,500	11,025	11,576	12,155	12,763
14434	Recycle BC Incentives	296,115	326,943	330,212	333,515	336,850	340,218
14434	3-Stream Cart Utility	1,519,211	1,625,447	1,706,719	1,792,055	1,881,658	1,975,741
	<b>Total Revenues</b>	<b>1,830,326</b>	<b>1,962,890</b>	<b>2,047,957</b>	<b>2,137,146</b>	<b>2,230,663</b>	<b>2,328,722</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
24320	Advertising	3,183	3,278	3,377	3,478	3,652	3,761
24322 & 24233	Contract Services	5,150	5,000	5,000	5,000	5,000	5,000
Multiple	Equipment Charges	261,646	269,561	277,715	286,117	300,423	309,436
24322	ERRF Contribution	245,000	273,182	281,377	289,819	304,309	313,439
24320	Software Licensing	16,995	17,505	18,030	18,571	19,499	20,084
Multiple	Supplies	31,673	38,709	40,020	41,371	43,690	45,150
24323	Tipping Fees	593,000	640,305	659,514	679,299	699,791	720,784
Multiple	Wages & Benefits	489,673	515,964	533,770	552,233	572,668	591,033
	<b>Total Expenditures</b>	<b>1,646,320</b>	<b>1,763,503</b>	<b>1,818,803</b>	<b>1,875,887</b>	<b>1,949,032</b>	<b>2,008,687</b>

Combined	Tax Funding Required	(184,006)	(199,387)	(229,154)	(261,259)	(281,631)	(320,035)
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	-0.51%	-0.52%	-0.57%	-0.63%	-0.66%	-0.72%
Taxation	Percentage of Increase associated Service		-0.04%	-0.08%	-0.08%	-0.05%	-0.09%
Staffing	Full Time Equivalent positions		5.20	5.20	5.20	5.20	5.20

# OTHER PUBLIC WORKS

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
Multiple	Contract Services	1,340	1,380	1,421	1,464	1,537	1,583
Multiple	Equipment Charges	5,036	5,187	5,342	5,502	5,778	5,951
Multiple	Supplies	101,970	105,029	108,180	111,425	116,997	120,507
Multiple	Wages & Benefits	98,098	93,756	96,974	100,288	103,972	107,258
23952	PW Building Recovery	(24,000)	-	-	-	-	-
	<i>Total Expenditures</i>	<b>182,443</b>	<b>205,351</b>	<b>211,918</b>	<b>218,680</b>	<b>228,283</b>	<b>235,298</b>

Combined	Tax Funding Required	182,443	205,351	211,918	218,680	228,283	235,298
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.51%	0.54%	0.53%	0.53%	0.53%	0.53%
Taxation	Percentage of Increase associated Service		0.06%	0.02%	0.02%	0.02%	0.02%
Staffing	Full Time Equivalent positions		0.86	0.86	0.86	0.86	0.86

# CEMETERY

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
19110	Cemetery Trust Fund	2,000	2,000	2,000	2,000	2,100	2,163
14516	Memorial Installations	11,000	11,220	11,444	11,673	11,907	11,905
14516	Other Installations	1,000	1,020	1,040	1,061	1,082	1,075
14516	Plot Openings	46,350	47,277	48,223	49,187	50,171	52,317
14516	Sale Of Plots	18,000	18,360	18,727	19,102	19,484	19,000
	<b>Total Revenues</b>	<b>78,350</b>	<b>79,877</b>	<b>81,434</b>	<b>83,023</b>	<b>84,744</b>	<b>86,460</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26161	Contract Services	1,082	1,115	1,148	1,183	1,242	1,279
Multiple	Equipment Charges	9,953	10,252	10,560	10,876	11,420	11,763
Multiple	Supplies	5,934	6,112	6,296	6,485	6,809	7,013
Multiple	Wages & Benefits	75,892	56,287	58,280	60,333	62,600	64,635
	<b>Total Expenditures</b>	<b>92,862</b>	<b>73,766</b>	<b>76,283</b>	<b>78,876</b>	<b>82,071</b>	<b>84,689</b>

Combined	Tax Funding Required	14,512	(6,111)	(5,151)	(4,147)	(2,673)	(1,770)
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.04%	-0.02%	-0.01%	-0.01%	-0.01%	0.00%
Taxation	Percentage of Increase associated Service		-0.06%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.55	0.55	0.55	0.55	0.55

# DEVELOPMENT SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14550	Recoveries	25,000	25,000	25,000	25,000	25,000	25,000
14550	Rezoning & Variance Fees	10,000	10,000	10,000	10,000	10,000	10,000
14550	Service Charges	10,000	10,000	10,000	10,000	10,000	10,000
	<i>Total Revenues</i>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26129	Advertising	3,500	3,500	3,500	3,500	3,675	3,500
26129 & 26132	Consulting Services	255,000	186,218	220,000	170,000	152,500	154,630
26129	Legal Fees	20,000	22,500	22,500	22,500	23,500	22,500
26129	Memberships	4,080	4,162	4,245	4,330	4,546	4,505
26129	Software Licensing	28,550	32,200	30,076	26,586	27,384	28,205
26129 & 26132	Supplies	15,326	12,456	12,709	12,971	13,534	13,843
26129 & 26132	Wages & Benefits	739,001	911,160	888,083	1,048,443	1,082,117	1,114,160
	<i>Total Expenditures</i>	<b>1,065,457</b>	<b>1,172,195</b>	<b>1,181,113</b>	<b>1,288,330</b>	<b>1,307,257</b>	<b>1,341,343</b>

Combined	Tax Funding Required	1,020,457	1,127,195	1,136,113	1,243,330	1,262,257	1,296,343
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	2.85%	2.94%	2.82%	3.02%	2.95%	2.91%
Taxation	Percentage of Increase associated Service		0.30%	0.02%	0.27%	0.05%	0.08%
Staffing	Full Time Equivalent positions		7.10	7.10	7.10	7.10	7.10

# ECONOMIC DEVELOPMENT

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14560	Grant Funding	10,000	10,000	10,000	10,000	10,000	10,000
16215	Community Gaming Grant	244,030	244,030	244,030	244,030	244,030	244,030
	<b>Total Revenues</b>	<b>254,030</b>	<b>254,030</b>	<b>254,030</b>	<b>254,030</b>	<b>254,030</b>	<b>254,030</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26234 & 26235	Consulting Services	127,075	129,616	132,208	134,853	141,595	145,843
26234	Façade Improvements Program	1,120	-	-	-	-	-
26235	Marketing	16,925	18,387	19,880	21,407	25,550	26,316
26235	Memberships & Subscriptions	15,377	15,684	15,998	16,318	17,134	17,648
26235	Mileage	1,051	1,072	1,093	1,115	1,171	1,206
26235	Public Receptions	2,346	2,393	2,441	2,490	2,614	2,692
26235	Software Licensing	6,700	7,035	4,079	4,283	4,497	4,632
26235	Supplies	2,550	2,601	2,653	2,706	2,841	2,927
26235	Utilities	1,967	2,006	2,046	2,087	2,191	2,257
26235	Wages & Benefits	143,501	150,863	154,889	159,036	163,307	167,706
	<b>Total Expenditures</b>	<b>318,610</b>	<b>329,656</b>	<b>335,288</b>	<b>344,294</b>	<b>360,900</b>	<b>371,228</b>

Combined	Tax Funding Required	64,580	75,626	81,258	90,264	106,870	117,198
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.18%	0.20%	0.20%	0.22%	0.25%	0.26%
Taxation	Percentage of Increase associated Service		0.03%	0.01%	0.02%	0.04%	0.02%
Staffing	Full Time Equivalent positions		1.00	1.00	1.00	1.00	1.00

# COMMUNITY INVESTMENT PROGRAM

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
16215	Community Gaming Grant	33,200	33,200	33,200	33,200	33,200	33,200
	<i>Total Revenues</i>	<b>33,200</b>	<b>33,200</b>	<b>33,200</b>	<b>33,200</b>	<b>33,200</b>	<b>33,200</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26237	Advertising	200	200	200	200	200	206
26237	Supplies	500	500	500	500	500	515
26237	Grant Awards	32,500	32,500	32,500	32,500	32,500	33,475
26237	Wages & Benefits	-	21,873	22,477	23,099	23,740	24,400
	<i>Total Expenditures</i>	<b>33,200</b>	<b>55,073</b>	<b>55,677</b>	<b>56,299</b>	<b>56,940</b>	<b>58,596</b>

Combined	Tax Funding Required	-	21,873	22,477	23,099	23,740	25,396
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.00%	0.06%	0.06%	0.06%	0.06%	0.06%
Taxation	Percentage of Increase associated Service		0.06%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.15	0.15	0.15	0.15	0.15

# TEBO BUILDING (NIC)

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
15320	Lease	167,714	167,714	171,907	176,205	180,610	185,125
	<i>Total Revenues</i>	<b>167,714</b>	<b>167,714</b>	<b>171,907</b>	<b>176,205</b>	<b>180,610</b>	<b>185,125</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26500	Asset Renewal Reserve Contribution	83,857	85,953	88,102	90,305	92,562	95,339
26500	Property Insurance	7,576	7,803	8,037	8,278	8,527	8,783
	<i>Total Expenditures</i>	<b>91,433</b>	<b>93,756</b>	<b>96,139</b>	<b>98,583</b>	<b>101,089</b>	<b>104,122</b>

Combined	Tax Funding Required	(76,281)	(73,958)	(75,768)	(77,621)	(79,521)	(81,003)
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	-0.21%	-0.19%	-0.19%	-0.19%	-0.19%	-0.18%
Taxation	Percentage of Increase associated Service		0.01%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

# CEDARWOOD SCHOOL BUILDING (STEPPING STONES TOO)

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
15320	Lease	-	-	-	-	-	-
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26500	Property Insurance	4,548	4,684	4,825	4,970	5,119	5,272
	<i>Total Expenditures</i>	4,548	4,684	4,825	4,970	5,119	5,272

Combined	Tax Funding Required	4,548	4,684	4,825	4,970	5,119	5,272
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.01%	0.01%	0.01%	0.01%	0.01%	0.01%
Taxation	Percentage of Increase associated Service		0.00%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

# ROLLIN ART CENTRE - DAY CARE CENTRE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
15320	Lease	54,067	55,419	56,804	58,224	59,680	61,172
	<i>Total Revenues</i>	<b>54,067</b>	<b>55,419</b>	<b>56,804</b>	<b>58,224</b>	<b>59,680</b>	<b>61,172</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26502	Asset Renewal Reserve Contribution	27,034	27,601	28,153	28,716	29,291	30,170
26502	Property Insurance	8,785	9,049	9,320	9,600	9,888	10,184
26502	Utilities	-	9,000	9,270	9,548	9,835	10,130
	<i>Total Expenditures</i>	<b>35,819</b>	<b>45,650</b>	<b>46,743</b>	<b>47,864</b>	<b>49,013</b>	<b>50,484</b>

Combined	Tax Funding Required	(18,249)	(9,769)	(10,061)	(10,361)	(10,667)	(10,689)
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	-0.05%	-0.03%	-0.03%	-0.03%	-0.02%	-0.02%
Taxation	Percentage of Increase associated Service		0.02%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

# HARBOUR QUAY

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
14600	Marine Commercial Building - 6 units	115,310	117,616	119,968	122,368	124,815	128,559
14601	Port Side Building (Wolf Tower attached)	51,500	26,500	27,030	27,571	28,122	28,684
14602	Spirit Square Buildings	25,750	23,000	23,460	23,929	24,408	24,896
14690	Other Space Leased Revenue	700	500	500	500	500	500
	<b>Total Revenues</b>	<b>193,260</b>	<b>167,616</b>	<b>170,958</b>	<b>174,368</b>	<b>177,845</b>	<b>182,640</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
26701	Asset Renewal Reserve Contribution	95,472	97,378	99,324	101,307	103,331	106,431
26701 & 26770	Contract Services	50,191	30,207	31,524	33,191	34,671	36,139
26770	Equipment Charges	300	300	300	300	315	350
26701	Port Authority Lease	14,576	15,839	16,314	16,803	17,644	18,326
26770	Property Insurance	8,223	8,470	8,724	8,985	9,255	9,533
26701 & 26770	Supplies	24,829	10,658	11,639	11,486	12,184	12,286
26701 & 26770	Utilities & Maintenance	15,378	15,378	15,839	16,314	16,803	17,644
26770	Wages & Benefits	52,582	52,495	54,395	56,349	58,534	60,505
	<b>Total Expenditures</b>	<b>261,550</b>	<b>230,724</b>	<b>238,058</b>	<b>244,737</b>	<b>252,737</b>	<b>261,215</b>

Combined	Tax Funding Required	68,290	63,108	67,100	70,369	74,893	78,575
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.19%	0.16%	0.17%	0.17%	0.18%	0.18%
Taxation	Percentage of Increase associated Service		-0.01%	0.01%	0.01%	0.01%	0.01%
Staffing	Full Time Equivalent positions		0.53	0.53	0.53	0.53	0.53

# PARKS, RECREATION & CULTURE ADMINISTRATION

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14760	Ticket surcharge/Office expense recovery	3,000	9,018	9,288	9,567	10,045	10,296
14760	Other revenues	16,000	530	546	563	591	606
14760	Advertising revenue	350	2,000	2,000	2,000	2,100	2,153
14770	BCRPA Family Day Grant	1,000	1,000	1,000	1,000	1,050	1,000
14770	Beaver Creek - Recreation Grant in Aid	31,195	31,195	31,195	31,195	31,195	32,000
14770	Canada Summer Jobs Grant - Kids Camps	35,000	12,000	12,000	12,000	12,600	12,600
14770	Cherry Creek - Recreation Grant in Aid	22,509	22,509	22,509	22,509	22,509	22,509
14770	Corporate Sponsorship of Events	1,000	1,000	1,000	1,000	1,050	1,000
14770	Other Recreational grants	5,500	5,000	5,000	5,000	5,250	15,000
14770	Recreational community donations	15,000	5,500	5,500	5,500	9,672	938
14770	Sproat Lake - Recreation Grant in Aid	24,243	24,243	24,243	24,243	24,243	28,000
	<b>Total Revenues</b>	<b>154,797</b>	<b>113,995</b>	<b>114,282</b>	<b>114,577</b>	<b>120,305</b>	<b>126,101</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27110	Advertising	7,140	7,283	7,428	7,577	7,956	7,883
27110	Banking Service Charges	18,360	18,727	19,102	19,484	20,458	20,271
27110	Contract Services	20,400	20,808	21,224	21,649	22,731	22,523
27110	Memberships & Subscriptions	1,020	1,040	1,061	1,082	1,137	1,126
27110	Mileage Allowance	3,570	3,641	3,714	3,789	3,978	3,942
27110	Public Receptions	1,020	1,040	1,061	1,082	1,137	1,126
27110	Reserve For Equip. Replacement	18,500	19,240	20,009	20,810	21,850	22,508
27110	Software Licensing	34,000	39,253	40,431	41,644	43,726	44,180
27110	Supplies	21,218	21,855	22,510	23,185	24,345	24,597
27110	Utilities	25,992	26,772	27,575	28,402	29,822	30,132
27110	Wages & Benefits	491,426	499,283	515,141	531,442	548,969	565,340
	<b>Total Expenditures</b>	<b>642,646</b>	<b>658,942</b>	<b>679,257</b>	<b>700,146</b>	<b>726,109</b>	<b>743,628</b>

Combined	Tax Funding Required	487,849	544,947	564,976	585,569	605,803	617,527
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.36%	1.42%	1.40%	1.42%	1.42%	1.39%
Taxation	Percentage of Increase associated Service		0.16%	0.05%	0.05%	0.05%	0.03%
Staffing	Full Time Equivalent positions		4.05	4.05	4.05	4.05	4.05

# GYRO YOUTH CENTRE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14710	Rentals	8,000	11,000	11,275	11,557	11,846	12,142
	<i>Total Revenues</i>	<b>8,000</b>	<b>11,000</b>	<b>11,275</b>	<b>11,557</b>	<b>11,846</b>	<b>12,142</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27120	Equipment Charges	200	200	200	200	210	210
27120	Contract Services	12,521	8,395	9,025	9,250	9,875	10,050
27120	Property Insurance	3,905	4,022	4,143	4,267	4,395	4,527
27120	Supplies	7,650	5,500	5,550	5,700	5,750	5,900
27120	Utilities & Maintenance	5,665	5,835	6,010	6,190	6,300	6,500
27120	Wages & Benefits	11,273	24,028	24,866	25,731	26,692	27,553
	<i>Total Expenditures</i>	<b>41,213</b>	<b>47,980</b>	<b>49,793</b>	<b>51,339</b>	<b>53,222</b>	<b>54,740</b>

Combined	Tax Funding Required	33,213	36,980	38,518	39,782	41,376	42,598
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.09%	0.10%	0.10%	0.10%	0.10%	0.10%
Taxation	Percentage of Increase associated Service		0.01%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.23	0.23	0.23	0.23	0.23

# GLENWOOD CENTRE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14714	Rentals	41,449	49,700	50,943	52,216	53,521	54,860
14730	Admissions	2,300	2,300	2,300	2,300	2,300	2,300
	<b>Total Revenues</b>	<b>43,749</b>	<b>52,000</b>	<b>53,243</b>	<b>54,516</b>	<b>55,821</b>	<b>57,160</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27128	City Equipment Charges	200	200	200	200	210	216
27128	Contract Services	26,469	8,350	8,331	8,305	9,116	9,390
27128	Property Insurance	10,551	10,868	11,194	11,529	11,875	12,232
Multiple	Supplies	16,511	16,688	16,869	17,011	17,487	18,011
27128	Utilities & Maintenance	14,935	15,383	15,845	16,320	17,136	17,650
Multiple	Wages & Benefits	111,342	111,410	115,671	120,090	125,021	129,471
	<b>Total Expenditures</b>	<b>180,008</b>	<b>162,899</b>	<b>168,109</b>	<b>173,456</b>	<b>180,845</b>	<b>186,970</b>

Combined	Tax Funding Required	136,259	110,899	114,867	118,940	125,024	129,810
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.38%	0.29%	0.29%	0.29%	0.29%	0.29%
Taxation	Percentage of Increase associated Service		-0.07%	0.01%	0.01%	0.01%	0.01%
Staffing	Full Time Equivalent positions		1.59	1.59	1.59	1.59	1.59

# BOB DAILEY STADIUM

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27129	Equipment Charges	200	200	200	200	210	216
27129	Contract Services	1,500	1,500	7,500	1,500	1,575	1,622
27129	Property Insurance	4,159	4,284	4,412	4,545	4,681	4,821
27129	Supplies	1,100	1,100	1,100	1,100	1,155	1,190
27129	Utilities & Maintenance	3,888	4,005	4,125	4,249	4,461	4,595
27129	Wages & Benefits	11,003	2,715	2,818	2,923	3,041	3,148
	<i>Total Expenditures</i>	<b>21,850</b>	<b>13,804</b>	<b>20,155</b>	<b>14,516</b>	<b>15,123</b>	<b>15,592</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>21,850</b>	<b>13,804</b>	<b>20,155</b>	<b>14,516</b>	<b>15,123</b>	<b>15,592</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.06%	0.04%	0.05%	0.04%	0.04%	0.04%
Taxation	Percentage of Increase associated Service		-0.02%	0.02%	-0.01%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.03	0.03	0.03	0.03	0.03

# ECHO CENTRE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14712	Tenant Hydro Recovery	1,485	1,530	1,576	1,623	1,704	1,755
14712	Rentals	42,694	51,000	52,275	53,582	54,921	56,294
14712	VIRL Lease	177,803	208,000	213,200	218,530	223,993	229,593
	<b>Total Revenues</b>	<b>221,982</b>	<b>260,530</b>	<b>267,051</b>	<b>273,735</b>	<b>280,619</b>	<b>287,643</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27130	Asset Renewal Reserve Contribution	88,901	90,679	92,493	94,343	96,230	99,117
27130	City Equipment Charges	850	900	950	1,000	1,050	1,100
27130	Contract Services	45,000	47,800	48,450	51,350	63,550	76,750
27130	Property Insurance	20,242	20,849	21,475	22,119	22,783	23,466
27130	Supplies	12,875	11,700	12,225	13,750	14,800	15,850
27130	Utilities & Maintenance	26,523	27,318	28,138	28,982	30,431	35,000
27130	Wages & Benefits	244,924	241,117	249,565	258,262	267,938	276,583
	<b>Total Expenditures</b>	<b>439,315</b>	<b>440,364</b>	<b>453,295</b>	<b>469,806</b>	<b>496,782</b>	<b>527,866</b>

Combined	Tax Funding Required	217,333	179,834	186,245	196,071	216,163	240,223
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.61%	0.47%	0.46%	0.48%	0.51%	0.54%
Taxation	Percentage of Increase associated Service		-0.10%	0.02%	0.02%	0.05%	0.06%
Staffing	Full Time Equivalent positions		2.47	2.47	2.47	2.47	2.47

# ECHO AQUATIC CENTRE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14716	Building User Charges	14,000	15,390	15,842	16,307	17,070	18,924
14716	Vending Machine Commissions	3,090	3,183	3,278	3,377	3,545	3,582
14732	Admissions & Programming	207,545	230,500	236,263	242,169	248,223	254,429
	<b>Total Revenues</b>	<b>224,635</b>	<b>249,073</b>	<b>255,382</b>	<b>261,852</b>	<b>268,838</b>	<b>276,935</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27134	Equipment Charges - Maintenance	2,600	2,700	2,800	2,875	2,900	2,925
27134	Contract Services - Maintenance	107,625	110,875	112,075	118,650	120,675	126,825
27134	Property Insurance	13,495	13,900	14,317	14,746	15,189	15,645
27134	Supplies - Maintenance	111,500	103,000	104,500	107,100	108,600	111,200
27134	Utilities & Maintenance - Maintenance	26,000	27,040	28,122	29,246	30,709	31,500
27134	Wages & Benefits - Maintenance	330,972	388,704	402,252	416,188	431,750	445,671
27160	Contract Services - Programming	6,000	6,000	6,000	6,000	6,300	6,489
27160	Software Licencing - Programming	31,000	35,280	37,044	38,896	40,841	42,066
27160	Supplies - Programming	31,500	29,710	29,926	30,149	31,657	32,606
27160	Wages & Benefits - Programming	866,918	858,857	889,769	921,533	956,592	987,465
	<b>Total Expenditures</b>	<b>1,527,609</b>	<b>1,576,066</b>	<b>1,626,805</b>	<b>1,685,385</b>	<b>1,745,213</b>	<b>1,802,392</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>1,302,974</b>	<b>1,326,993</b>	<b>1,371,422</b>	<b>1,423,533</b>	<b>1,476,375</b>	<b>1,525,457</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	3.64%	3.47%	3.41%	3.45%	3.45%	3.43%
Taxation	Percentage of Increase associated Service		0.07%	0.12%	0.13%	0.13%	0.11%
Staffing	Full Time Equivalent positions		12.57	12.57	12.57	12.57	12.57

**MULTIPLEX**  
**2026-2030 Financial Plan - Operational Budget**

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14734	Admissions	71,198	87,000	89,175	91,404	93,689	96,032
14718	Building User Charges	8,240	8,926	8,705	8,928	9,179	9,414
14718	Concessions - Upper & Lower	219,390	228,571	235,293	242,214	253,615	261,078
14718	Vending Machine Commissions	6,180	6,365	6,556	6,753	7,091	7,303
14718	Ice Rental Revenue	433,375	482,410	494,768	507,443	521,705	535,078
14718	Other Revenue	55,620	60,000	61,500	63,038	64,613	66,229
14718	Skate Sharpening	515	600	615	630	646	662
14718	Skate Shop - Rentals	2,000	2,100	2,153	2,206	2,261	2,318
	<b>Total Revenues</b>	<b>796,518</b>	<b>875,973</b>	<b>898,764</b>	<b>922,616</b>	<b>952,800</b>	<b>978,115</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27140	Contract Services - Concession	-	-	-	-	-	-
27140	Supplies - Concession	116,699	117,000	120,510	124,125	127,849	131,685
27140	Upper Concession	7,727	7,958	8,197	8,443	8,865	9,131
27140	Wages & Benefits - Concession	94,131	92,995	96,720	100,601	104,944	108,820
27142	Supplies - Skate Shop	31,109	31,620	32,885	34,200	35,669	36,998
27142	Wages & Benefits - Skate Shop	1,000	1,000	1,000	1,000	1,050	1,082
27144	Equipment Charges - Maintenance	1,530	1,561	1,592	1,624	1,705	1,750
27144	Contract Services - Maintenance	122,100	162,400	167,250	173,525	178,350	184,650
27144	ERRF - Maintenance	1,141	1,164	1,187	1,211	1,271	1,309
27144	Property Insurance	47,444	48,867	50,333	51,843	53,399	55,001
27144	Software Licencing - Maintenance	1,576	1,607	1,640	1,672	1,756	1,809
27144	Supplies - Maintenance	131,120	82,000	83,200	86,400	86,600	89,800
27144	Utilities - Maintenance	173,040	178,231	183,578	187,000	196,350	200,000
27144	Wages & Benefits - Maintenance	659,339	745,886	771,968	799,101	828,936	855,510
27163	Contract Services - Programming	1,380	1,421	1,464	1,507	1,583	1,630
27163	Equipment Charges - Programming	-	-	-	-	-	-
27163	Supplies - Programming	21,000	21,420	21,848	22,285	22,731	23,413
27163	Wages & Benefits - Programming	280,937	318,650	328,965	339,548	350,964	361,783
	<b>Total Expenditures</b>	<b>1,691,272</b>	<b>1,813,780</b>	<b>1,872,338</b>	<b>1,934,085</b>	<b>2,002,022</b>	<b>2,064,370</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>894,754</b>	<b>937,807</b>	<b>973,573</b>	<b>1,011,469</b>	<b>1,049,222</b>	<b>1,086,255</b>
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<b>Taxation</b>	<b>Overall Taxation (at present)</b>	<b>35,833,824</b>	<b>38,277,862</b>	<b>40,240,367</b>	<b>41,210,818</b>	<b>42,788,078</b>	<b>44,503,516</b>
<b>Taxation</b>	<b>Percentage of overall Taxation</b>	<b>2.50%</b>	<b>2.45%</b>	<b>2.42%</b>	<b>2.45%</b>	<b>2.45%</b>	<b>2.44%</b>
<b>Taxation</b>	<b>Percentage of Increase associated Service</b>		<b>0.12%</b>	<b>0.09%</b>	<b>0.09%</b>	<b>0.09%</b>	<b>0.09%</b>
<b>Staffing</b>	<b>Full Time Equivalent positions</b>		<b>11.97</b>	<b>11.97</b>	<b>11.97</b>	<b>11.97</b>	<b>11.97</b>

## OTHER BUILDINGS - CARETAKERS & FIELD HOUSES

### 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27146	Equipment Charges	714	728	743	758	796	820
27146	Contract Services	16,831	22,900	24,450	25,650	27,150	28,350
27146	Property Insurance	5,574	5,741	5,913	6,091	6,274	6,462
27146	Supplies	41,210	27,842	28,475	30,110	30,875	32,561
27146	Utilities	39,421	36,774	38,245	39,775	41,764	43,000
27146	Wages & Benefits	48,587	84,056	86,863	89,732	92,927	95,768
	<i>Total Expenditures</i>	<b>152,337</b>	<b>178,042</b>	<b>184,689</b>	<b>192,115</b>	<b>199,785</b>	<b>206,961</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>152,337</b>	<b>178,042</b>	<b>184,689</b>	<b>192,115</b>	<b>199,785</b>	<b>206,961</b>
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<b>Taxation</b>	<b>Overall Taxation (at present)</b>	<b>35,833,824</b>	<b>38,277,862</b>	<b>40,240,367</b>	<b>41,210,818</b>	<b>42,788,078</b>	<b>44,503,516</b>
Taxation	Percentage of overall Taxation	0.43%	0.47%	0.46%	0.47%	0.47%	0.47%
Taxation	Percentage of Increase associated Service		0.07%	0.02%	0.02%	0.02%	0.02%
Staffing	Full Time Equivalent positions		0.74	0.74	0.74	0.74	0.74

# ECHO PARK FIELDHOUSE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14720	Building User Charges	1,030	1,061	1,093	1,126	1,182	1,194
14720	Fieldhouse Rental	16,995	18,000	18,030	18,571	19,499	19,702
14720	Building Rentals	2,060	2,122	2,185	2,251	2,364	2,388
	<b>Total Revenues</b>	<b>20,085</b>	<b>21,183</b>	<b>21,308</b>	<b>21,947</b>	<b>23,045</b>	<b>23,284</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27148	Equipment Charges	300	300	300	325	325	350
27148	Contract Services	27,060	14,000	14,350	15,400	15,750	16,800
27148	Property Insurance	4,371	4,502	4,637	4,776	4,920	5,067
27148	Supplies	5,300	3,800	4,050	4,400	4,700	5,050
27148	Utilities	7,000	7,280	7,571	7,874	8,189	8,500
27148	Wages & Benefits	31,098	30,861	31,983	33,142	34,430	35,593
	<b>Total Expenditures</b>	<b>75,129</b>	<b>60,743</b>	<b>62,891</b>	<b>65,917</b>	<b>68,314</b>	<b>71,360</b>

Combined	Tax Funding Required	55,044	39,561	41,583	43,970	45,269	48,076
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.15%	0.10%	0.10%	0.11%	0.11%	0.11%
Taxation	Percentage of Increase associated Service		-0.04%	0.01%	0.01%	0.00%	0.01%
Staffing	Full Time Equivalent positions		0.32	0.32	0.32	0.32	0.32

# PROGRAMMING

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14738	Children & Youth Programming	270,060	297,500	304,938	312,561	320,375	328,384
14742	Adult Programming	132,673	135,327	138,033	140,794	143,610	147,200
14770	Program Contributions	13,000	13,000	13,000	13,000	13,650	13,600
	<b>Total Revenues</b>	<b>415,733</b>	<b>445,827</b>	<b>455,971</b>	<b>466,355</b>	<b>477,635</b>	<b>489,184</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27198	Auto Insurance & Licenses	2,000	2,020	2,040	2,061	2,081	2,144
Multiple	Contract Services	25,650	27,305	28,464	29,628	31,109	32,042
27198	ERRF Contribution	20,000	20,200	20,402	20,606	20,812	21,436
Multiple	Software Licensing	3,150	3,308	3,473	3,647	3,829	3,944
Multiple	Supplies	82,240	91,132	93,079	95,083	99,425	102,407
Multiple	Wages & Benefits	697,676	751,306	771,456	792,462	815,976	835,830
	<b>Total Expenditures</b>	<b>830,716</b>	<b>895,271</b>	<b>918,914</b>	<b>943,485</b>	<b>973,231</b>	<b>997,804</b>

Combined	Tax Funding Required	414,983	449,444	462,943	477,130	495,597	508,619
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.16%	1.17%	1.15%	1.16%	1.16%	1.14%
Taxation	Percentage of Increase associated Service		0.10%	0.04%	0.04%	0.04%	0.03%
Staffing	Full Time Equivalent positions		8.59	8.59	8.59	8.59	8.59

# SPECIAL EVENTS

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14750/14770	Special Event Donations	6,000	6,000	6,000	6,000	6,300	16,000
	<b>Total Revenues</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,300</b>	<b>16,000</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27190	Contract Services	-	-	-	-	-	-
27190	Supplies	38,300	45,500	45,950	46,414	48,416	49,868
27190	Wages & Benefits	29,885	75,978	78,181	80,458	83,497	85,974
	<b>Total Expenditures</b>	<b>68,185</b>	<b>121,478</b>	<b>124,131</b>	<b>126,872</b>	<b>131,913</b>	<b>135,842</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>62,185</b>	<b>115,478</b>	<b>118,131</b>	<b>120,872</b>	<b>125,613</b>	<b>119,842</b>
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.17%	0.30%	0.29%	0.29%	0.29%	0.27%
Taxation	Percentage of Increase associated Service		0.15%	0.01%	0.01%	0.01%	-0.01%
Staffing	Full Time Equivalent positions		0.43	0.43	0.43	0.43	0.43

# PARKS & PLAYGROUNDS

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14760	Memorial Revenue	515	530	546	563	591	606
	<b>Total Revenues</b>	<b>515</b>	<b>530</b>	<b>546</b>	<b>563</b>	<b>591</b>	<b>606</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27225	Auto Insurance & Licenses	16,979	17,488	18,013	18,553	19,481	20,065
Multiple	Contract Services	310,742	318,877	327,988	337,400	350,625	360,885
Multiple	Equipment Charges	152,163	156,378	161,069	165,005	173,256	178,453
27210	ERRF Contribution	20,509	21,125	21,758	22,411	23,532	24,238
27215	Land Rental & Taxes	4,017	4,138	4,262	4,389	4,609	4,747
27215	Machine Rental	536	552	568	585	615	633
27215	Property Insurance	4,396	4,528	4,664	4,804	4,948	5,096
27210	Software Licencing	14,420	14,853	15,298	15,757	16,545	17,041
Multiple	Supplies	400,522	389,010	400,435	412,224	428,650	439,838
27215 & 27220	Utilities & Maintenance	5,639	5,808	5,983	6,162	6,470	6,664
Multiple	Wages & Benefits	1,362,758	1,463,173	1,511,244	1,560,746	1,615,131	1,664,891
27499	Equipment Recovery	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
	<b>Total Expenditures</b>	<b>2,222,681</b>	<b>2,325,928</b>	<b>2,401,282</b>	<b>2,478,037</b>	<b>2,573,861</b>	<b>2,652,553</b>

Combined	Tax Funding Required	2,222,166	2,325,398	2,400,735	2,477,474	2,573,270	2,651,947
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	6.20%	6.08%	5.97%	6.01%	6.01%	5.96%
Taxation	Percentage of Increase associated Service		0.29%	0.20%	0.19%	0.23%	0.18%
Staffing	Number of full time equivalent positions		12.77	12.77	12.77	12.77	12.77

# CULTURAL SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14810	Other Revenue	12,400	14,400	14,640	14,885	15,254	15,585
14810	Programming	6,000	6,000	6,000	6,000	6,300	6,489
14810	Film Fest Port Alberni	11,000	11,000	11,000	11,000	11,550	11,897
14810	Donation Box Revenue / Grants	7,000	25,000	10,000	10,000	10,500	10,815
14820	Federal Operating Grants	23,400	23,400	3,400	3,400	3,570	3,677
14830	Provincial Operating Grants	125,000	95,000	65,000	65,000	65,000	65,000
	<b>Total Revenues</b>	<b>184,800</b>	<b>174,800</b>	<b>110,040</b>	<b>110,285</b>	<b>112,174</b>	<b>113,462</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27510 & 27517	Advertising	5,821	2,250	5,865	5,888	6,182	6,368
27515	Equipment Charges	500	500	500	500	525	541
27510 & 27517	Contract Services	32,610	55,500	16,950	17,414	17,966	18,505
27510	ERRF Contribution	4,573	4,573	4,573	4,573	4,802	4,946
27517	Insurance - Exhibits	5,812	5,812	5,986	6,166	6,351	6,541
27510	Memberships & Subscriptions	1,400	1,400	1,400	1,400	1,470	1,514
27510	Mileage	1,000	1,000	1,000	1,000	1,050	1,082
27510	Public Receptions	1,500	1,500	1,500	1,500	1,575	1,622
27510	Software Licensing	30,000	15,500	16,275	17,089	17,943	18,840
Multiple	Supplies	59,005	56,000	25,742	26,395	27,491	28,316
Multiple	Wages & Benefits - Museum	439,186	394,131	408,176	422,825	438,764	453,225
27550	Contract Services - Building	39,304	22,261	22,432	24,304	25,009	25,150
27550	Supplies - Building	10,815	6,000	7,000	7,500	8,500	9,000
27550	Utilities - Building	7,210	7,426	7,649	7,879	8,272	8,500
27550	Wages & Benefits - Building	42,223	33,401	34,546	35,723	37,029	38,188
	<b>Total Expenditures</b>	<b>680,959</b>	<b>607,254</b>	<b>559,595</b>	<b>580,155</b>	<b>602,930</b>	<b>622,339</b>

Combined	Tax Funding Required	496,159	432,454	449,555	469,870	490,756	508,876
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	1.38%	1.13%	1.12%	1.14%	1.15%	1.14%
Taxation	Percentage of Increase associated Service		-0.18%	0.04%	0.05%	0.05%	0.04%
Staffing	Full Time Equivalent positions		4.91	4.91	4.91	4.91	4.91

# INDUSTRIAL COLLECTIONS

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
14810	Contributions/Grants - Other	3,000	-	-	-	-	-
	<i>Total Revenues</i>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27530	Contract Services	2,800	9,950	9,950	10,300	10,350	10,650
27530	Supplies	8,605	7,000	7,000	7,000	7,050	7,050
	<i>Total Expenditures</i>	<b>11,405</b>	<b>16,950</b>	<b>16,950</b>	<b>17,300</b>	<b>17,400</b>	<b>17,700</b>

Combined	Tax Funding Required	8,405	16,950	16,950	17,300	17,400	17,700
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.02%	0.04%	0.04%	0.04%	0.04%	0.04%
Taxation	Percentage of Increase associated Service		0.02%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

# INDUSTRIAL HERITAGE CENTRE/CURLING RINK

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2029 BUDGET
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27531	Auto Insurance & Licenses	2,800	2,884	2,970	3,060	3,150	3,245
27531	Contract Services	3,200	1,731	1,688	1,641	1,664	1,618
27531	Property Insurance	19,205	19,781	20,375	20,986	21,615	22,264
27531	Utilities	1,650	1,700	1,750	1,803	1,857	1,913
27531	Wages & Benefits	3,571	8,814	9,172	9,539	9,931	10,310
	<i>Total Expenditures</i>	<b>30,426</b>	<b>34,909</b>	<b>35,955</b>	<b>37,028</b>	<b>38,217</b>	<b>39,349</b>

<b>Combined</b>	<b>Tax Funding Required</b>	<b>30,426</b>	<b>34,909</b>	<b>35,955</b>	<b>37,028</b>	<b>38,217</b>	<b>39,349</b>
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Taxation	Overall Taxation (at present)	<b>35,833,824</b>	<b>38,277,862</b>	<b>40,240,367</b>	<b>41,210,818</b>	<b>42,788,078</b>	<b>44,503,516</b>
Taxation	Percentage of overall Taxation	<b>0.08%</b>	<b>0.09%</b>	<b>0.09%</b>	<b>0.09%</b>	<b>0.09%</b>	<b>0.09%</b>
Taxation	Percentage of Increase associated Service		<b>0.01%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
Staffing	Full Time Equivalent positions		<b>0.09</b>	<b>0.09</b>	<b>0.09</b>	<b>0.09</b>	<b>0.09</b>

# ROUNDHOUSE & APR OPERATIONS

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27532	Contract Services	63,200	60,000	60,000	60,000	60,000	60,000
27532	Property Insurance	3,187	3,187	3,283	3,381	3,483	3,587
27532	ERRF Contribution	12,000	8,710	8,972	9,239	9,586	9,874
27532	Wages & Benefits	1,000	8,466	8,707	8,954	9,212	9,472
	<i>Total Expenditures</i>	<b>79,387</b>	<b>80,363</b>	<b>80,961</b>	<b>81,574</b>	<b>82,281</b>	<b>82,932</b>

Combined	Tax Funding Required	79,387	80,363	80,961	81,574	82,281	82,932
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.22%	0.21%	0.20%	0.20%	0.19%	0.19%
Taxation	Percentage of Increase associated Service		0.00%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.06	0.06	0.06	0.06	0.06

# TRAIN STATION

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
	Lease	26,400	26,400	27,060	27,736	28,430	29,140
	<i>Total Revenues</i>	<b>26,400</b>	<b>26,400</b>	<b>27,060</b>	<b>27,736</b>	<b>28,430</b>	<b>29,140</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27533	Contract Services	1,700	1,800	2,000	2,100	2,205	2,271
27533	Property Insurance	2,701	2,782	2,865	2,951	3,040	3,131
27533	ERRF Contribution	13,200	13,530	13,868	14,215	14,570	15,007
27533	Wages & Benefits	1,000	1,175	1,214	1,254	1,299	1,338
	<i>Total Expenditures</i>	<b>18,601</b>	<b>19,287</b>	<b>19,948</b>	<b>20,521</b>	<b>21,114</b>	<b>21,748</b>

Combined	Tax Funding Required	(7,799)	(7,113)	(7,112)	(7,215)	(7,316)	(7,392)
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	-0.02%	-0.02%	-0.02%	-0.02%	-0.02%	-0.02%
Taxation	Percentage of Increase associated Service		0.00%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.01	0.01	0.01	0.01	0.01

# VANCOUVER ISLAND REGIONAL LIBRARY

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27600	Operational costs - service participation	1,139,722	1,170,105	1,228,610	1,290,041	1,354,543	1,422,270
27600	Wages & Benefits		3,637	3,756	3,879	4,017	4,139
	<i>Total Expenditures</i>	<b>1,139,722</b>	<b>1,173,742</b>	<b>1,232,366</b>	<b>1,293,920</b>	<b>1,358,560</b>	<b>1,426,409</b>

Combined	Tax Funding Required	1,139,722	1,173,742	1,232,366	1,293,920	1,358,560	1,426,409
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	3.18%	3.07%	3.06%	3.14%	3.18%	3.21%
Taxation	Percentage of Increase associated Service		0.09%	0.15%	0.15%	0.16%	0.16%
Staffing	Full Time Equivalent positions		0.03	0.03	0.03	0.03	0.03

# MCLEAN MILL SITE

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
16215	Community Gaming Grant	172,770	172,770	172,770	172,770	172,770	172,770
	<b>Total Revenues</b>	<b>172,770</b>	<b>172,770</b>	<b>172,770</b>	<b>172,770</b>	<b>172,770</b>	<b>172,770</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
27700	Operations Contract - AVCoC	120,000	110,000	100,000	90,000	80,000	70,000
27710	Contract Services	40,878	13,550	14,100	14,900	16,475	16,969
27710	Property Insurance	8,853	9,119	9,392	9,674	9,964	10,263
27710	Supplies	4,800	4,500	4,500	5,100	5,100	5,200
27710	Utilities & Maintenance	20,000	20,000	20,000	20,000	20,000	20,000
27710	Wages & Benefits	17,789	61,541	63,507	65,532	67,729	69,740
	<b>Total Expenditures</b>	<b>212,320</b>	<b>218,710</b>	<b>211,499</b>	<b>205,206</b>	<b>199,268</b>	<b>192,173</b>

Combined	Tax Funding Required	39,550	45,940	38,729	32,436	26,498	19,403
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Taxation	Overall Taxation (at present)	35,833,824	38,277,862	40,240,367	41,210,818	42,788,078	44,503,516
Taxation	Percentage of overall Taxation	0.11%	0.12%	0.10%	0.08%	0.06%	0.04%
Taxation	Percentage of Increase associated Service		0.02%	-0.02%	-0.02%	-0.01%	-0.02%
Staffing	Full Time Equivalent positions		0.51	0.51	0.51	0.51	0.51

# WATER SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
54421	Water meter fee - fixed and variable	4,005,972	4,166,211	4,332,859	4,506,174	4,731,482	4,873,427
54431	Connections	60,000	60,000	60,000	60,000	60,000	61,800
54432	Turn-On Charges	1,500	1,500	1,500	1,500	1,500	1,545
54433	Service Charges Sundry	50,000	50,000	50,000	50,000	50,000	51,500
55590	Interest earned	100,460	100,460	100,460	100,460	100,460	103,474
55611	Late payment fees	35,000	35,000	35,000	35,000	35,000	36,050
	<b>Total Revenues</b>	<b>4,252,932</b>	<b>4,413,171</b>	<b>4,579,819</b>	<b>4,753,134</b>	<b>4,978,442</b>	<b>5,127,796</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
64110	Administration	281,459	289,903	298,600	307,558	322,936	332,624
Multiple	Equipment Charges	130,378	134,289	138,318	142,467	149,591	154,079
Multiple	Contract Services	110,412	112,824	115,309	117,868	122,262	125,930
64110	Insurance	51,671	53,221	54,818	56,462	59,286	61,064
64110	Licenses & Permits	42,230	43,497	44,802	46,146	48,453	49,907
64110	Software Licensing	28,350	29,767	31,256	32,819	34,460	35,493
Multiple	Supplies	366,762	377,765	389,098	400,771	420,810	433,434
Multiple	Utilities	93,159	95,954	98,833	101,798	106,888	110,094
Multiple	Wages & Benefits	1,342,835	1,443,034	1,489,761	1,537,897	1,590,879	1,639,188
68120	Interest Payments On Debentures	44,000	44,000	44,000	44,000	44,000	44,000
68130	Principal Payments On Debentures	38,743	38,743	38,743	38,743	38,743	38,743
68220	Transfers To Water Capital Fund	1,722,473	1,749,713	1,835,822	1,926,144	2,039,676	2,102,781
68910	Debt Reserve Fund Transfer	460	460	460	460	460	460
	<b>Total Expenditures</b>	<b>4,252,932</b>	<b>4,413,171</b>	<b>4,579,819</b>	<b>4,753,134</b>	<b>4,978,442</b>	<b>5,127,796</b>

Combined	Tax Funding Required	-	(0.00)	0.00	(0.00)	(0.00)	0.00
Staffing	Full Time Equivalent positions		11.83	12.08	12.08	12.08	12.08

# SEWER SERVICES

## 2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>REVENUES</b>							
94421	Sewer meter fee - fixed and variable	3,392,276	3,731,504	4,104,654	4,309,887	4,525,381	4,751,650
94431	Sewer Connections	86,977	88,717	90,491	93,206	93,206	96,002
94432	Service Charges Sundry	41,200	42,436	43,709	45,020	45,020	46,371
94433	User Charges	21,744	22,179	22,623	23,302	23,302	24,001
94441	Sewage Disposal Fees	76,105	77,627	79,180	81,555	81,555	84,002
95590	Interest Income	24,000	24,000	24,000	24,000	24,000	24,000
95611	Sewer Penalty	39,765	41,562	43,441	45,000	45,000	46,350
94210	Frontage Charges	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues</b>		<b>3,683,068</b>	<b>4,029,026</b>	<b>4,409,098</b>	<b>4,622,970</b>	<b>4,838,464</b>	<b>5,073,375</b>

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>EXPENDITURES</b>							
104210	Administration	244,790	252,133	259,697	267,488	280,863	289,289
Multiple	Equipment Charges	85,594	88,162	90,807	93,531	98,207	101,153
Multiple	Contract Services	122,446	126,090	129,842	133,708	140,343	144,553
104210	Insurance	36,971	38,080	39,222	40,399	42,419	43,691
104210	Port Authority Leases Fees	159,135	163,909	168,826	173,891	182,586	188,063
104210	Licenses & Permits	58,350	60,100	61,903	63,760	66,948	68,957
104210	Software Licensing	18,900	19,845	20,837	21,879	22,973	23,662
Multiple	Supplies	244,699	252,040	259,602	267,390	280,759	289,182
Multiple	Utilities	135,960	140,039	144,240	148,567	155,996	160,675
Multiple	Wages & Benefits	1,022,649	1,031,199	1,063,950	1,097,639	1,134,403	1,168,445
108120	Interest Payments On Debentures	519,558	709,450	709,450	709,450	709,450	709,450
108130	Principal Payments On Debentures	204,577	366,542	366,542	366,542	366,542	366,542
108220	Transfer To Sewer Capital Fund	827,439	779,437	1,092,179	1,236,726	1,354,976	1,517,712
108910	Debt Reserve Fund Transfer	2,000	2,000	2,000	2,000	2,000	2,000
<b>Total Expenditures</b>		<b>3,683,068</b>	<b>4,029,026</b>	<b>4,409,098</b>	<b>4,622,970</b>	<b>4,838,464</b>	<b>5,073,375</b>

Combined	Tax Funding Required	-	-	-	-	-	-
Staffing	Full Time Equivalent positions		8.06	8.31	8.31	8.31	8.31