



CITY OF PORT ALBERNI
DRAFT
5 YEAR FINANCIAL PLAN

2019-2023

February 20, 2019

CITY OF PORT ALBERNI

DRAFT

5 YEAR PLAN 2019-2023




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CITY OF PORT ALBERNI
DRAFT CONSOLIDATED FINANCIAL PLAN 2019-2023


	2019	2020	2021	2022	2023
Revenue					
Taxes					
Property Taxes	23,151,628	23,839,827	24,548,671	25,278,781	26,030,795
Other Taxes	710,141	710,200	710,200	710,200	710,200
Grants in Lieu of Taxes	219,500	219,500	219,500	219,500	219,500
Fees and Charges					
Sales of Service	3,446,969	3,414,656	3,477,495	3,524,196	3,564,452
Sales of Service/Utilities	6,884,738	7,133,173	7,392,302	7,536,449	7,690,879
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	228,640	229,640	230,640	232,640	234,640
Rentals	143,200	144,300	145,500	146,700	147,900
Interest/Penalties/Miscellaneous	629,100	634,100	732,300	732,300	732,300
Grants/Other Governments	1,107,340	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions	403,400	392,500	29,900	29,900	29,900
	37,091,656	37,992,236	38,760,848	39,685,006	40,634,906
Expenses					
Debt Interest	396,128	396,128	396,128	396,128	396,128
Capital Expenses	8,205,590	7,514,318	6,420,691	3,589,177	11,954,623
Other Municipal Purposes					
General Municipal	3,924,294	3,853,303	3,896,777	4,012,584	4,014,756
Police Services	7,082,995	7,272,366	7,443,590	7,619,848	7,802,210
Fire Services	3,584,254	3,649,489	3,742,013	3,864,276	3,956,444
Other Protective Services	260,413	262,698	265,127	267,323	269,598
Transportation Services	4,198,108	4,205,871	4,389,845	4,528,146	4,560,358
Environmental Health and Development	2,140,408	1,801,671	1,818,137	1,841,690	1,796,182
Parks and Recreation	5,574,690	5,698,007	5,762,996	5,852,379	5,949,164
Cultural	1,367,504	1,375,469	1,352,802	1,388,579	1,416,263
Water	1,429,672	1,526,345	1,508,357	1,560,713	1,543,424
Sewer	1,243,229	1,259,550	1,276,255	1,292,491	1,310,403
Contingency	200,000	200,000	200,000	200,000	200,000
	39,607,285	39,015,215	38,472,718	36,413,334	45,169,553
Revenue Over (Under) Expenses Before Other	(2,515,629)	(1,022,979)	288,130	3,271,672	(4,534,647)
Other					
Debt Proceeds	-	-	-	-	3,000,000
Debt Principal	(347,143)	(347,143)	(347,143)	(347,143)	(347,143)
Transfer from Equipment Replacement Reserve	492,500	2,229,900	2,756,800	590,400	37,600
Transfer from Land Sale Reserve	33,000	-	-	-	-
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	2,335,272	(861,778)	(2,699,787)	(3,516,929)	1,842,190
Transfer from (to) Surplus	-	-	-	-	-
	2,515,629	1,022,979	(288,130)	(3,271,672)	4,534,647
Balanced Budget	-	-	-	-	-


	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3	DRAFT													
4														
5		2018			2019		2020		2021		2022		2023	
6		<i>Amended</i>												
7														
8		REAL PROPERTY TAXES												
9														
10	11111	General Purposes - Taxes	22,271,803	3.00%	22,939,957	3.00%	23,628,156	3.00%	24,337,000	3.00%	25,067,110	3.00%	25,819,124	3.00%
11	11112	Debt Purposes - Taxes	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12		TAX LEVY	22,483,474	2.97%	23,151,628	2.97%	23,839,827	2.97%	24,548,671	2.97%	25,278,781	2.97%	26,030,795	2.97%
13														
14	11210	Local Improvements	-		-		-		-		-		-	
15	11211	Special Area Levy	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
16		SPECIAL ASSESSMENTS	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
17														
18	11910	Utility Tax 1%	600,000	-9.09%	694,941	15.82%	695,000	0.01%	695,000	0.00%	695,000	0.00%	695,000	0.00%
19		TAXES	23,093,974	2.62%	23,858,569	3.31%	24,546,827	2.88%	25,255,671	2.89%	25,985,781	2.89%	26,737,795	2.89%
20														
21		FEDERAL GOVERNMENT												
22	12110	Federal Building Grant	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
23	12210	CBC Grant	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
24		PROVINCIAL GOVERNMENT												
25	12310	Provincial Government Grant	45,000	0.00%	45,800	1.78%	45,800	0.00%	45,800	0.00%	45,800	0.00%	45,800	0.00%
26	12410	BC Hydro	111,000	-1.77%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28		OTHER ENTITIES												
29	12910	University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		GRANTS IN LIEU OF TAXES	218,700	-0.91%	219,500	0.37%	219,500	0.00%	219,500	0.00%	219,500	0.00%	219,500	0.00%
31														
32		SERVICES PROVIDED TO GOVERNMENT												
33														
34	13121	PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35														
36		SALES OF SERVICES												
37														
38	14120	ADMINISTRATION SERVICE CHARGE	30,000	0.00%	33,000	10.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%
39		14120.3082 HR Recoveries	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
40														
41	14221	Law Enforcement Service Charge	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%	129,394	0.11%	129,537	0.11%
42	14241	Fire Department Service Charge	182,932	1.89%	188,723	3.17%	192,181	1.83%	195,709	1.84%	199,197	1.78%	202,771	1.79%
43		PROTECTIVE SERVICES	311,768	1.14%	317,696	1.90%	321,293	1.13%	324,961	1.14%	328,591	1.12%	332,308	1.13%
44														
45	14310	Public Works Service Charge	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%
46	14400	Public Transit Revenue	331,687	1.15%	342,122	3.15%	343,519	0.41%	344,776	0.37%	345,808	0.30%	345,808	0.00%
47		TRANSPORTATION SERVICES	397,287	0.96%	407,722	2.63%	409,119	0.34%	410,376	0.31%	411,408	0.25%	411,408	0.00%
48														
49	14433	Commercial Solid Waste Collection	8,000	0.00%	13,000	62.50%	13,000	0.00%	13,000	0.00%	13,000	0.00%	13,000	0.00%
50	14434	Residential Solid Waste Collection	685,800	1.31%	709,626	3.47%	734,013	3.44%	758,976	3.40%	775,701	2.20%	791,215	2.00%
51		ENV HEALTH WASTE COLLECTION	693,800	1.30%	722,626	4.15%	747,013	3.37%	771,976	3.34%	788,701	2.17%	804,215	1.97%
52														


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1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
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4														
5			2018		2019		2020		2021		2022		2023	
6			<i>Amended</i>											
7														
53	14516	PUBLIC HEALTH-CEMETERIES	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54														
55	14550	PLANNING ADMINISTRATION	23,000	2.22%	23,500	2.17%	24,500	4.26%	24,500	0.00%	25,500	4.08%	25,500	0.00%
56														
57	14560	ECONOMIC DEVELOPMENT	42,230	-88.64%	126,300	199.08%	20,000	-84.16%	20,000	0.00%	20,000	0.00%	20,000	0.00%
58														
59	14600	Marine Commercial Building	73,929	1.00%	74,668	1.00%	75,415	1.00%	76,169	1.00%	76,931	1.00%	77,700	1.00%
60	14601	Port Building	22,563	1.00%	22,789	1.00%	23,017	1.00%	23,247	1.00%	23,479	1.00%	23,714	1.00%
61	14602	Market Square	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%	36,813	1.00%	37,182	1.00%
62	14690	A. H. Q. Miscellaneous Revenue	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,525	1.00%
63		ALBERNI HARBOUR QUAY	134,369	0.98%	135,688	0.98%	137,020	0.98%	138,365	0.98%	139,723	0.98%	141,121	1.00%
64														
65		RECREATION SERVICES												
66														
67		RECREATION FACILITIES												
68														
69	14710	Gyro Youth Centre	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%	8,406	1.00%	8,490	1.00%
70	14712	Echo '67 Centre	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%	233,342	1.00%	235,676	1.00%
71	14714	Glenwood Centre	43,720	5.35%	42,470	-2.86%	43,269	1.88%	44,083	1.88%	44,524	1.00%	44,970	1.00%
72	14716	Echo Aquatic Centre	38,700	1.84%	39,444	1.92%	40,202	1.92%	40,976	1.93%	41,386	1.00%	41,800	1.00%
73	14718	AV Multiplex	550,960	1.95%	557,441	1.18%	567,200	1.75%	577,341	1.79%	583,104	1.00%	588,925	1.00%
74	14720	Stadium & Athletic Fields	36,860	13.42%	37,567	1.92%	38,289	1.92%	39,025	1.92%	39,025	0.00%	39,025	0.00%
75														
76		RECREATION PROGRAMS												
77														
78		SPORT PROGRAMS												
80	14730	Glenwood Centre	5,000	33.33%	4,272	-14.56%	4,325	1.24%	4,379	1.25%	4,433	1.23%	4,488	1.24%
81	14732	Echo Aquatic Centre	253,350	-1.61%	258,417	2.00%	263,585	2.00%	268,857	2.00%	274,234	2.00%	279,719	2.00%
82	14734	AV Multiplex	22,255	-12.21%	22,063	-0.86%	22,503	1.99%	22,954	2.00%	23,349	1.72%	23,816	2.00%
84														
85		LEISURE DIVISION PROGRAMS												
86	14738	Children's Programs	75,000	-29.25%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%	82,806	2.00%
87	14740	Youth Programs & Services	1,500	-78.57%	4,335	189.00%	4,422	2.01%	4,510	1.99%	4,600	2.00%	4,692	2.00%
88	14742	Adult Programs	85,000	-19.05%	66,300	-22.00%	67,626	2.00%	68,979	2.00%	70,358	2.00%	71,765	2.00%
89	14750	Special Events	1,000	0.00%	1,326	32.60%	1,353	2.04%	1,380	2.00%	1,407	1.96%	1,435	1.99%
90														
91		COMMUNITY SERVICES												
92	14760	Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94	14770	Contributions & Grants	154,899	2.77%	159,117	2.72%	163,380	2.68%	167,688	2.64%	169,045	0.81%	170,415	0.81%
95		RECREATION SERVICES	1,496,554	-2.35%	1,502,787	0.42%	1,532,334	1.97%	1,562,618	1.98%	1,581,895	1.23%	1,601,522	1.24%
96														


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3		DRAFT												
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5		2018		2019		2020		2021		2022		2023		
6		<i>Amended</i>												
7														
97		CULTURAL SERVICES												
98														
99		MUSEUM SERVICES												
100	14810	Museum-Sales & Service	24,250	0.62%	32,550	34.23%	60,277	85.18%	61,599	2.19%	65,278	5.97%	65,278	0.00%
101	14820	Museum-Federal Grants	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830	Museum-Provincial Grants	65,000	0.00%	80,000	23.08%	65,000	-18.75%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		CULTURAL SERVICES	92,590	0.24%	115,950	25.23%	128,677	10.98%	129,999	1.03%	133,678	2.83%	133,678	0.00%
105														
106		SALES OF SERVICES	3,283,298	-9.57%	3,446,969	4.98%	3,414,656	-0.94%	3,477,495	1.84%	3,524,196	1.34%	3,564,452	1.14%
107														
108		OTHER REVENUE OWN SOURCES												
109														
110	15110	Business Licence Fees	120,000	0.00%	130,000	8.33%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
112	15160	Dog Licence Fees	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113	15170	Building & Plumbing Permit Fees	77,000	2.67%	78,000	1.30%	79,000	1.28%	80,000	1.27%	82,000	2.50%	84,000	2.44%
114	15181	Other Const/Demolition Permit Fees	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115	15190	Vacant Bldg Registration Permit Fees	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116		LICENCES & PERMITS	208,140	0.97%	219,140	5.28%	220,140	0.46%	221,140	0.45%	223,140	0.90%	225,140	0.90%
117														
118	15210	FINES & PARKING TICKETS	9,500	5.56%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%
119														
120	15320	RENTALS	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%	146,700	0.82%	147,900	0.82%
121														
122	15510	Interest On Investments	230,000	2.22%	235,000	2.17%	240,000	2.13%	240,000	0.00%	240,000	0.00%	240,000	0.00%
123	15590	Other Interest	25,000	0.00%	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124		RETURN ON INVESTMENTS	255,000	2.00%	263,000	3.14%	268,000	1.90%	268,000	0.00%	268,000	0.00%	268,000	0.00%
125														
126	15611	Current Tax Penalties	119,000	0.00%	118,000	-0.84%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
127	15621	Arrears & Delinquent Tax Interest	44,800	0.00%	45,100	0.67%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
128	15625	Residential Garbage Penalties	10,000	0.00%	11,400	14.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
129		PENALTIES & INTEREST	173,800	0.00%	174,500	0.40%	174,500	0.00%	174,500	0.00%	174,500	0.00%	174,500	0.00%
130														
131	15930	Miscellaneous Revenue	249,500	2526.32%	94,500	-62.12%	94,500	0.00%	192,700	103.92%	192,700	0.00%	192,700	0.00%
132	15940	Miscellaneous Revenue-IT Services	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
133		MISCELLANEOUS REVENUE	273,300		118,300		118,300		216,500	83.01%	216,500	0.00%	216,500	0.00%
134														
135		OTHER REVENUE OWN SOURCES	1,061,840	30.57%	927,640	-12.64%	934,740	0.77%	1,035,140	10.74%	1,038,340	0.31%	1,041,540	0.31%
136														


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5		2018			2019		2020		2021		2022		2023	
6		<i>Amended</i>												
7														
137		UNCONDITIONAL TRANSFERS OTHER GOV'T												
138														
139		PROVINCIAL GOVERNMENT												
140	16212	Small Community Protection Grant	259,000	-4.84%	288,700	11.47%	288,700	0.00%	288,700	0.00%	288,700	0.00%	288,700	0.00%
141	16214	Revenue Sharing - Traffic Fines	280,700	-0.02%	302,800	7.87%	302,800	0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00%
142	16215	Community Gaming Revenue	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
143		UNCOND TFRS OTHER GOV'T	985,540	-1.32%	1,037,340	5.26%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%
144														
145		CONDITIONAL TRANSFERS OTHER												
146	18120	Grants/Contributions UBCM/FCM	-	-100.00%	-		-		-		-		-	
147	18121	Grants/Contributions Other	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	70,000		70,000		70,000		70,000		70,000		70,000	
149														
150														
151		OTHER TRANSFERS & COLLECTIONS												
152														
153	19110	Cemetery Trust Fund	2,000	-6.33%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
156	19114	Operating Funds From Prior Years	399,160	-0.21%	400,000	0.21%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
157		TRANSFERS FROM OWN RESERVES	401,160	-0.24%	402,000	0.21%	402,000	0.00%	402,000	0.00%	402,000	0.00%	402,000	0.00%
158														
159		COLLECTIONS FOR OTHER GOV'T												
160														
161	19811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
162	19812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
163			5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%
164														
165		REGIONAL GOVERNMENT												
166	11212	Parcel Tax	134,000	0.01%	134,000	0.00%	134,000	0.00%	-	-100.00%	-	#DIV/0!	-	#DIV/0!
167	19820	Alberni-Clayoquot Regional Hosp Dist	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
168	19821	Alberni-Clayoquot Regional District	1,070,000	0.12%	1,170,000	9.35%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
169			1,911,600	0.07%	2,064,000	7.97%	2,064,000	0.00%	1,930,000	-6.49%	1,930,000	0.00%	1,930,000	0.00%
170														
171		JOINT BOARDS AND COMMISSIONS												
172	19830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
173	19831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
174			160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
175														
176		OTHER TRANSFERS, COLLECTIONS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
177														
178		GENERAL FUND REVENUE	36,453,612	1.28%	37,453,518	2.74%	38,116,563	1.77%	38,854,646	1.94%	39,634,657	2.01%	40,430,127	2.01%
179														


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4														
5			2018		2019		2020		2021		2022		2023	
6			<i>Amended</i>											
7														
8		GENERAL GOVERNMENT SERVICE												
9	21110	Mayor-Stipends	44,653	2.00%	45,546	2.00%	46,456	2.00%	47,386	2.00%	48,333	2.00%	49,300	2.00%
10	21130	Councillors-Stipends	118,743	2.00%	121,118	2.00%	123,540	2.00%	126,011	2.00%	128,532	2.00%	131,103	2.00%
11	21190	Receptions and Other Services	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
12		LEGISLATIVE	202,396	1.61%	205,664	1.61%	208,996	1.62%	212,397	1.63%	215,865	1.63%	219,403	1.64%
13														
14		GENERAL ADMINISTRATION												
15		ADMINISTRATIVE												
16	21211	City Manager	202,325	2.87%	206,362	2.00%	210,479	2.00%	214,679	2.00%	218,962	2.00%	223,331	2.00%
17	21212	Municipal Clerk	411,115	-0.18%	418,995	1.92%	427,032	1.92%	435,229	1.92%	443,591	1.92%	452,120	1.92%
18	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
19	21216	Bylaw Enforcement	263,321	191.61%	336,554	27.81%	347,075	3.13%	357,306	2.95%	364,243	1.94%	371,317	1.94%
20	21217	Bylaw Enforcement Vehicles	7,505	1.30%	14,106	87.95%	14,452	2.45%	14,756	2.10%	15,070	2.13%	15,394	2.15%
21														
22														
23		FINANCIAL MANAGEMENT												
24	21221	Financial Management Administration	732,525	2.44%	783,744	6.99%	799,419	2.00%	815,396	2.00%	831,676	2.00%	848,298	2.00%
25	21225	External Audit	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%	32,000	0.63%	32,000	0.00%
26	21226	Purchasing Administration	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%	128,400	1.58%	130,460	1.60%
27	21229	Other Financial Management	22,200	0.00%	22,250	0.23%	22,250	0.00%	3,250	-85.39%	3,250	0.00%	3,250	0.00%
28														
29		COMMON SERVICES												
30	21222	Administration Vehicle	8,115	4.75%	9,377	15.55%	9,643	2.84%	9,913	2.80%	10,086	1.75%	10,214	1.27%
31	21252	City Hall	155,980	73.23%	156,700	0.46%	158,892	1.40%	161,118	1.40%	163,380	1.40%	165,677	1.41%
32	21253	Other City Buildings	2,845	22.63%	2,519	-11.46%	2,563	1.75%	2,608	1.76%	2,653	1.73%	2,700	1.77%
35	21259	Other Common Services	342,654	-0.52%	494,382	44.28%	390,831	-20.95%	394,803	1.02%	398,998	1.06%	403,017	1.01%
36	21260	Carbon Offsets	56,200	-4.42%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%
37														
38		INFORMATION SERVICES												
39	21261	Information Services	659,310	2.91%	674,591	2.32%	687,768	1.95%	701,256	1.96%	715,064	1.97%	729,199	1.98%
40														
41		OTHER ADMINISTRATIVE SERVICES												
42	21282	Appraisals	-		-		-							
43	21283	Personnel (Human Resources)	274,171	-3.76%	277,688	1.28%	281,126	1.24%	285,782	1.66%	289,777	1.40%	294,668	1.69%
44	21285	Employee Wellness (EFAP)	15,300	0.66%	15,318	0.12%	15,335	0.11%	15,353	0.12%	15,371	0.12%	15,389	0.12%
45														
46		RECOVERIES												
47	21290	Administration Services Recovered	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00%	(493,200)	2.01%	(503,000)	1.99%
48		GENERAL ADMINISTRATION	2,979,466	9.61%	3,197,486	7.32%	3,144,965	-1.64%	3,182,349	1.19%	3,235,521	1.67%	3,290,234	1.69%


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6		<i>Amended</i>												
7														
49														
50	21911 Election Expense	52,928		-	-100.00%	-		-		57,162		-	-100.00%	
51	21920 Training and Development	150,960	4.25%	147,865	-2.05%	147,878	0.01%	146,919	-0.65%	146,962	0.03%	146,069	-0.61%	
52	21925 Council Travel and Development	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%	52,551	1.00%	53,076	1.00%	
53	21930 Insurance	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%	269,000	0.37%	270,000	0.37%	
54	21931 Damage Claims	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%	22,523	2.00%	22,974	2.00%	
55	21950 Grants In Aid	11,000	1.66%	36,350	230.45%	11,000	-69.74%	11,000	0.00%	11,000	0.00%	11,000	0.00%	
56	21990 Other General Services	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	
57	OTHER GENERAL GOV'T SERVICES	548,296	12.93%	521,144	-4.95%	499,342	-4.18%	502,031	0.54%	561,198	11.79%	505,119	-9.99%	
58														
59	GENERAL GOVERNMENT SERVICE	3,730,158	9.62%	3,924,294	5.20%	3,853,303	-1.81%	3,896,777	1.13%	4,012,584	2.97%	4,014,756	0.05%	
60														
61	<i>PROTECTIVE SERVICES</i>													
62	22121 Police Services Contract	5,353,114	0.98%	5,430,456	1.44%	5,588,614	2.91%	5,728,018	2.49%	5,871,357	2.50%	6,020,150	2.53%	
63	22122 Police Services Administration	885,457	-6.33%	901,653	1.83%	919,184	1.94%	937,056	1.94%	955,757	2.00%	974,832	2.00%	
64	22123 Police Services Consulting	24,000	9.09%	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%	26,498	2.00%	
65	22130 Community Policing	26,010	2.00%	26,530	2.00%	27,061	2.00%	27,602	2.00%	28,154	2.00%	28,717	2.00%	
66	22140 Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	
67	22160 Police Building Maintenance	153,664	17.08%	157,500	2.50%	159,815	1.47%	162,168	1.47%	164,560	1.48%	166,990	1.48%	
68	22180 Detention & Custody of Prisoners	507,229	2.23%	517,375	2.00%	527,722	2.00%	538,277	2.00%	549,042	2.00%	560,023	2.00%	
69	POLICE PROTECTION	6,974,474	0.40%	7,082,994	1.56%	7,272,366	2.67%	7,443,590	2.35%	7,619,848	2.37%	7,802,210	2.39%	
70														
71	22411 Fire Protection Administration	338,810	2.62%	338,772	-0.01%	345,348	1.94%	352,057	1.94%	358,899	1.94%	365,879	1.94%	
72	22421 Fire Crew	2,612,512	3.82%	2,683,920	2.73%	2,732,025	1.79%	2,806,840	2.74%	2,883,525	2.73%	2,955,555	2.50%	
73	22422 Personnel Expense	47,779	1.00%	48,257	1.00%	48,739	1.00%	49,227	1.00%	49,719	1.00%	50,215	1.00%	
74	22431 Communication System	11,604	1.01%	11,720	1.00%	11,837	1.00%	11,956	1.01%	12,075	1.00%	12,301	1.87%	
75	22440 Fire Investigation	985	1.03%	995	1.02%	1,005	1.01%	1,015	1.00%	1,025	0.99%	1,036	1.07%	
76	22441 Fire Prevention	152,280	0.77%	155,834	2.33%	159,474	2.34%	163,206	2.34%	167,026	2.34%	171,161	2.48%	
77	22471 Fire Building Maintenance	60,159	1.00%	60,761	1.00%	61,368	1.00%	61,982	1.00%	62,602	1.00%	63,226	1.00%	
79	22473 External Regional Training	1,640	0.99%	1,656	0.98%	1,673	1.03%	1,690	1.02%	1,707	1.01%	1,706	-0.06%	
80	22480 Vehicle Repair & Maintenance	223,976	-6.31%	228,767	2.14%	233,912	2.25%	239,391	2.34%	272,503	13.83%	279,618	2.61%	
81	22481 Sundry Equipment Repair & Mtce	25,945	1.00%	26,204	1.00%	26,466	1.00%	26,731	1.00%	26,998	1.00%	27,269	1.00%	
82	22482 Fire Fighting Tools/Supplies Purchases	27,097	1.00%	27,368	1.00%	27,642	1.00%	27,918	1.00%	28,197	1.00%	28,478	1.00%	
83	FIRE PROTECTION	3,502,787	2.71%	3,584,254	2.33%	3,649,489	1.82%	3,742,013	2.54%	3,864,276	3.27%	3,956,444	2.39%	
84														
85	22510 Emergency Program (Tsunami Warning)	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	
86	EMERGENCY MEASURES	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	
87														
88	22921 Building & Plumbing Inspection	103,020	1.49%	105,030	1.95%	107,140	2.01%	109,250	1.97%	111,360	1.93%	113,547	1.96%	
89	22926 Building Inspector Vehicle	3,597	0.98%	3,633	1.00%	3,770	3.77%	4,049	7.40%	4,096	1.16%	4,144	1.17%	
90	22931 Animal Control Services Contract	151,212	0.01%	151,250	0.03%	151,288	0.03%	151,328	0.03%	151,367	0.03%	151,407	0.03%	
91	OTHER PROTECTION	257,829	0.61%	259,913	0.81%	262,198	0.88%	264,627	0.93%	266,823	0.83%	269,098	0.85%	
92														
93	PROTECTIVE SERVICES	10,735,590	1.15%	10,927,661	1.79%	11,184,553	2.35%	11,450,730	2.38%	11,751,447	2.63%	12,028,252	2.36%	


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94														
95		TRANSPORTATION SERVICE												
96		COMMON SERVICES												
97	23110	Engineering Administration	605,003	-0.54%	593,113	-1.97%	580,476	-2.13%	592,126	2.01%	604,083	2.02%	614,874	1.79%
98	23121	Engineering Consulting Services	32,000	-20.00%	31,000	-3.13%	30,000	-3.23%	30,000	0.00%	30,000	0.00%	30,000	0.00%
99														
100		PUBLIC WORKS ADMINISTRATION												
101	23129	Clerical & Reception-Operation	108,549	2.27%	110,824	2.10%	113,147	2.10%	115,518	2.10%	117,938	2.09%	120,381	2.07%
102	23130	Supervision Operations	372,338	2.01%	379,785	2.00%	387,380	2.00%	395,128	2.00%	403,031	2.00%	411,091	2.00%
103	23134	Small Tools/Equipment/Supplies	45,869	1.93%	46,643	1.69%	47,754	2.38%	48,670	1.92%	49,583	1.88%	50,519	1.89%
104	23136	Works Yard Maintenance	65,025	2.56%	59,000	-9.27%	60,000	1.69%	61,018	1.70%	62,054	1.70%	63,109	1.70%
105	23137	Main Building Maintenance	153,033	36.61%	103,720	-32.22%	106,141	2.33%	108,623	2.34%	111,168	2.34%	113,779	2.35%
106	23138	Shop Overhead	91,470	8.46%	93,540	2.26%	94,695	1.23%	95,874	1.25%	97,077	1.25%	98,303	1.26%
107														
108		GENERAL EQUIPMENT												
109	23160	General Equipment Maintenance	721,840	0.61%	704,729	-2.37%	717,731	1.84%	730,994	1.85%	744,524	1.85%	758,325	1.85%
110	23161	Vehicle Maintenance & Replacement	10,734	2.23%	10,909	1.63%	11,088	1.64%	11,272	1.66%	11,462	1.69%	11,656	1.69%
111	23162	Supv Vehicle Mtce & Replacement	32,218	2.26%	29,629	-8.04%	30,298	2.26%	33,093	9.23%	33,427	1.01%	33,944	1.55%
112		COMMON SERVICES	2,238,079	2.49%	2,162,892	-3.36%	2,178,710	0.73%	2,222,316	2.00%	2,264,347	1.89%	2,305,981	1.84%
113														
114		ROAD TRANSPORTATION												
115		ROADS AND STREETS												
117	23205	Customer Service Requests-Streets	47,508	2.08%	48,147	1.35%	49,044	1.86%	49,959	1.87%	50,892	1.87%	51,844	1.87%
118	23210	Small Tools/Supplies-Streets	3,856	1.47%	3,907	1.32%	3,969	1.59%	4,012	1.08%	4,067	1.37%	4,122	1.35%
119	23220	Streets Inspections	54,725	2.10%	55,748	1.87%	56,790	1.87%	57,854	1.87%	58,939	1.88%	60,046	1.88%
120	23231	Roadway Surfaces Maintenance	619,527	-6.78%	624,018	0.72%	628,598	0.73%	633,270	0.74%	638,035	0.75%	642,896	0.76%
121	23233	Road Allowance Maintenance	256,680	1.42%	259,954	1.28%	263,293	1.28%	266,699	1.29%	270,172	1.30%	273,716	1.31%
122	23234	New Driveway Crossings	21,324	1.45%	21,600	1.29%	21,882	1.31%	22,170	1.32%	22,464	1.33%	22,763	1.33%
123	23236	Street Sweeping	141,525	1.45%	144,366	2.01%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
124	23237	Snow & Ice Removal	197,500	6.61%	199,545	1.04%	201,631	1.05%	203,759	1.06%	205,929	1.06%	208,142	1.07%
125														
126		BRIDGES AND RETAINING WALLS												
127	23241	Bridges & Retaining Walls	43,468	-0.07%	43,529	0.14%	43,592	0.14%	43,656	0.15%	43,721	0.15%	43,787	0.15%
128														
129		STREET LIGHTING												
130	23250	Overhead & Decorative Lighting	298,468	0.02%	302,400	1.32%	309,940	2.49%	317,706	2.51%	325,704	2.52%	333,942	2.53%
131	23261	Signs & Traffic Marking	201,250	1.13%	220,795	9.71%	222,881	0.94%	225,009	0.95%	227,179	0.96%	221,892	-2.33%
132	23264	Traffic & Railroad Signals	12,506	-23.98%	12,557	0.41%	12,675	0.94%	12,728	0.42%	12,783	0.43%	12,838	0.43%
133														
134		PARKING												
135	23272	Off-Street Parking	8,295	1.16%	7,881	-4.99%	7,969	1.12%	8,058	1.12%	8,149	1.13%	8,242	1.14%
136														
137		OTHER												
138	23291	Gravel	178,125	0.64%	202,648	13.77%	203,690	0.51%	204,754	0.52%	205,839	0.53%	206,946	0.54%
139		ROADS & STREETS	2,084,757	-1.19%	2,147,095	2.99%	2,172,197	1.17%	2,197,792	1.18%	2,223,984	1.19%	2,243,279	0.87%


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6			<i>Amended</i>											
7														
140														
141			<i>STORM DRAINAGE</i>											
142			<i>OPEN DRAINAGE</i>											
143	23311	Ditch, Creek & Dyke Maintenance	116,688	1.47%	118,222	1.31%	119,786	1.32%	121,382	1.33%	123,010	1.34%	124,670	1.35%
144														
145			<i>STORM SEWERS</i>											
146	23331	Storm Sewer Maintenance	135,000	-6.90%	115,500	-14.44%	116,800	1.13%	118,126	1.14%	119,479	1.15%	120,858	1.15%
147	23333	Storm Sewer Pump Station	12,300	-16.89%	10,520	-14.47%	10,771	2.39%	11,030	2.40%	11,295	2.40%	11,567	2.41%
148	23335	Storm Sewer Connections	56,175	1.22%	63,000	12.15%	60,700	-3.65%	61,414	1.18%	62,142	1.19%	62,885	1.20%
149		STORM DRAINAGE	320,163	-3.07%	307,242	-4.04%	308,057	0.27%	311,952	1.26%	315,926	1.27%	319,980	1.28%
150														
151			<i>OTHER COMMON SERVICES</i>											
153	23881	Training Program	76,283	1.71%	64,933	-14.88%	65,872	1.45%	66,829	1.45%	67,806	1.46%	68,802	1.47%
154	23882	Safety	33,570	-0.68%	41,300	23.03%	41,700	0.97%	42,108	0.98%	42,524	0.99%	42,949	1.00%
156	23884	Special Streets Work Orders	8,000	-5.88%	8,100	1.25%	8,202	1.26%	8,306	1.27%	8,412	1.28%	8,520	1.28%
157		OTHER COMMON SERVICES	117,853	0.47%	114,333	-2.99%	115,774	1.26%	117,243	1.27%	118,742	1.28%	120,271	1.29%
158														
159			<i>OTHER</i>											
160	23510	PUBLIC TRANSIT	1,095,927	1.73%	1,093,646	-0.21%	1,090,133	-0.32%	1,232,442	13.05%	1,331,147	8.01%	1,331,147	0.00%
161														
162			<i>RECOVERIES</i>											
163	23951	General Overhead Recovery	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(875,000)	1.98%	(893,000)	2.06%	(910,800)	1.99%
164	23952	Main Building Expense Recovery	(23,500)	-2.08%	(24,000)	2.13%	(24,400)	1.67%	(24,900)	2.05%	(25,400)	2.01%	(25,900)	1.97%
165	23953	Shop Overhead Recovery	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(105,700)	2.03%	(107,800)	1.99%	(109,900)	1.95%
166	23958	Equipment Charges Recovery	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(576,300)	2.00%	(587,800)	2.00%	(599,500)	1.99%
167	23959	Gravel Cost Recovery	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(110,000)	1.85%	(112,000)	1.82%	(114,200)	1.96%
168		RECOVERIES	(1,595,100)	1.92%	(1,627,100)	2.01%	(1,659,000)	1.96%	(1,691,900)	1.98%	(1,726,000)	2.02%	(1,760,300)	1.99%
169														
170		TRANSPORTATION SERVICE	4,261,679	0.19%	4,198,108	-1.49%	4,205,871	0.18%	4,389,845	4.37%	4,528,146	3.15%	4,560,358	0.71%
171														


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6			<i>Amended</i>											
7														
172		<i>ENVIRONMENTAL HEALTH SERVICES</i>												
173		<i>SOLID WASTE COLLECTION</i>												
174	24320	Residential Waste Collection	431,105	1.63%	437,549	1.49%	444,135	1.51%	450,866	1.52%	460,749	2.19%	467,870	1.55%
176	24322	Solid Waste Containers Purchase & Mtce	3,700	289.47%	3,720	0.54%	3,740	0.54%	3,761	0.56%	3,782	0.56%	3,804	0.58%
177	24323	Solid Waste Disposal Fees	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%	262,753	1.00%	265,380	1.00%
178	24324	City Facility Solid Waste Collection	45,720	1.60%	46,374	1.43%	47,042	1.44%	47,723	1.45%	48,417	1.45%	49,127	1.47%
179		ENVIRONMENTAL HEALTH	733,025	1.79%	742,668	1.32%	752,492	1.32%	762,501	1.33%	775,701	1.73%	786,181	1.35%
180														
181		<i>PUBLIC HEALTH</i>												
182	25161	Cemetery Maintenance	15,278	-10.39%	15,432	1.01%	15,690	1.67%	15,952	1.67%	16,220	1.68%	16,492	1.68%
183	25162	Interments	31,063	1.85%	31,574	1.65%	32,096	1.65%	32,628	1.66%	33,170	1.66%	33,724	1.67%
184	25163	Memorial Marker Installation	14,281	2.01%	14,537	1.79%	14,797	1.79%	15,063	1.80%	15,335	1.81%	15,611	1.80%
185		CEMETERIES	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
188														
189		PUBLIC HEALTH	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
190														
191		<i>ENVIRONMENTAL DEVELOPMENT</i>												
192	26129	Planning Administration	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
193	26132	Consulting Services	-		-		-		-		-		-	
194		RESEARCH AND PLANNING	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
195														
196	26234	Business Development	78,000	4.00%	80,000	2.56%	80,000	0.00%	80,000	0.00%	80,000	0.00%	8,000	-90.00%
197	26235	Economic Development	422,421	-43.26%	751,525	77.91%	402,007	-46.51%	400,411	-0.40%	404,444	1.01%	413,704	2.29%
199	26237	Community Serv-Community Inv Program	43,200	-31.49%	39,200	-9.26%	37,200	-5.10%	33,200	-10.75%	33,200	0.00%	33,200	0.00%
200	26238	Community Serv-Community Engagement	500	-95.45%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
203		COMMUNITY DEVELOPMENT	544,121	-39.11%	871,225	60.12%	519,707	-40.35%	514,111	-1.08%	518,144	0.78%	455,404	-12.11%
204														
205	26701	Alberni Harbour Quay Overhead	19,620	-8.70%	19,741	0.62%	19,864	0.62%	20,127	1.32%	20,395	1.33%	20,666	1.33%
206	26770	Harbour Quay - Buildings Maintenance	94,651	3.62%	91,606	-3.22%	91,324	-0.31%	92,870	1.69%	94,548	1.81%	96,257	1.81%
207		ALBERNI HARBOUR QUAY	114,271	1.27%	111,347	-2.56%	111,188	-0.14%	112,997	1.63%	114,943	1.72%	116,923	1.72%
208														

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6		<i>Amended</i>												
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209		<i>OTHER ENVIRONMENTAL DEVELOPMENT</i>												
210	26800	Green Home Renovation Program	-	-	-	-	-	-	-	-	-	-	-	-
211	26810	Security Lighting Incentive Program	25,000	-	-	-	-	-	-	-	-	-	-	-
212	26911	Chamber of Commerce Visitor Centre	85,688	1.00%	86,545	1.00%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
214		OTHER	110,688	30.47%	86,545	-21.81%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
215														
216		ENVIRONMENTAL DEVELOPMENT	1,031,450	-23.20%	1,336,197	29.55%	986,596	-26.16%	991,993	0.55%	1,001,264	0.93%	944,174	-5.70%
217														
218		<i>PARKS, RECREATION & HERITAGE</i>												
219		<i>RECREATION FACILITIES</i>												
220		<i>ADMINISTRATION</i>												
221	27110	Parks, Recreation & Heritage Mgmt Serv	516,066	1.73%	555,459	7.63%	565,046	1.73%	574,833	1.73%	584,385	1.66%	594,128	1.67%
222														
223		<i>COMMUNITY CENTRES AND HALLS</i>												
224	27120	Gyro Youth Centre Maintenance	34,845	20.65%	43,872	25.91%	46,534	6.07%	61,209	31.54%	45,956	-24.92%	46,717	1.66%
225	27124	Glenwood Concessions	6,079	1.32%	4,072	-33.02%	4,127	1.35%	4,183	1.36%	4,240	1.36%	4,297	1.34%
226	27126	Glenwood Skate Shop	3,442	1.77%	3,362	-2.32%	3,399	1.10%	2,437	-28.30%	2,475	1.56%	2,515	1.62%
227	27128	Glenwood Centre Maintenance	80,941	28.02%	75,923	-6.20%	76,940	1.34%	77,973	1.34%	79,021	1.34%	80,085	1.35%
228	27129	Bob Dailey Stadium	10,149	1.86%	9,369	-7.69%	9,495	1.34%	9,622	1.34%	9,751	1.34%	9,882	1.34%
229	27130	Echo Activity Centre Maintenance	384,517	13.70%	388,351	1.00%	401,793	3.46%	388,968	-3.19%	396,283	1.88%	403,739	1.88%
231	27134	Echo Aquatic Maintenance	525,926	1.84%	537,087	2.12%	546,149	1.69%	555,375	1.69%	564,769	1.69%	574,333	1.69%
232	27140	AV Multiplex Concessions	160,000	-4.76%	155,122	-3.05%	157,038	1.24%	158,985	1.24%	160,964	1.24%	162,976	1.25%
233	27142	AV Multiplex Skate Shop	10,185	-2.74%	8,640	-15.17%	8,798	1.83%	8,959	1.83%	9,122	1.82%	9,289	1.83%
234	27144	AV Multiplex Maintenance	771,833	-1.05%	784,103	1.59%	796,600	1.59%	809,315	1.60%	822,253	1.60%	835,417	1.60%
235	27146	Parks Building & Fieldhouses	93,481	7.38%	95,606	2.27%	96,913	1.37%	98,241	1.37%	99,589	1.37%	100,957	1.37%
236	27148	Echo Park Complex	51,092	44.21%	47,853	-6.34%	63,407	32.50%	43,551	-31.32%	44,205	1.50%	44,871	1.51%
237														


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7														
238		RECREATION PROGRAMS												
239		SPORT PROGRAMS												
242	27156	Glenwood Centre Programs	9,180	2.00%	1,724	-81.22%	1,748	1.39%	1,773	1.43%	1,798	1.41%	1,824	1.45%
243	27160	Echo Aquatic Programs	780,718	3.44%	772,930	-1.00%	792,688	2.56%	803,850	1.41%	825,628	2.71%	838,178	1.52%
244	27163	AV Multiplex Programs	184,622	1.64%	186,223	0.87%	188,866	1.42%	191,550	1.42%	194,277	1.42%	196,996	1.40%
245														
246		LEISURE PROGRAMS												
247	27166	Leisure Service Programs	284,930	5.70%	291,810	2.41%	297,625	1.99%	303,555	1.99%	309,603	1.99%	315,773	1.99%
248	27170	Youth Services and Programs	24,800	1.22%	23,565	-4.98%	23,971	1.72%	24,384	1.72%	24,804	1.72%	25,233	1.73%
249	27173	Children's Programs	111,000	-34.71%	132,500	19.37%	135,049	1.92%	137,648	1.92%	140,298	1.93%	143,000	1.93%
250	27180	Adult Programs	70,000	-17.65%	70,700	1.00%	71,407	1.00%	72,121	1.00%	72,842	1.00%	73,571	1.00%
251														
252		SPECIAL EVENTS												
253	27190	Special Events	18,040	-9.80%	18,081	0.23%	18,122	0.23%	18,165	0.24%	18,208	0.24%	18,252	0.24%
255	27198	Vehicle Maintenance & Repair	16,905	1.20%	10,581	-37.41%	10,779	1.87%	10,981	1.87%	11,947	8.80%	12,057	0.92%
256		RECREATION FACILITIES & PROGRAMS	4,148,751	1.55%	4,216,933	1.64%	4,316,494	2.36%	4,357,678	0.95%	4,422,418	1.49%	4,494,090	1.62%
257														
258		PARKS AND PLAYGROUNDS												
259	27210	Parks & Facility Management Services	253,342	7.27%	257,056	1.47%	261,890	1.88%	266,821	1.88%	271,853	1.89%	276,985	1.89%
260	27215	Parks Maintenance	634,315	4.93%	633,628	-0.11%	645,213	1.83%	657,019	1.83%	669,051	1.83%	681,314	1.83%
261	27220	Horticultural Services	285,175	-17.71%	296,679	4.03%	301,687	1.69%	306,787	1.69%	311,979	1.69%	317,265	1.69%
262	27225	Vehicles & Equipment Mtce & Repair	168,298	-5.80%	169,977	1.00%	172,716	1.61%	175,111	1.39%	177,937	1.61%	180,821	1.62%
263	27230	Parks Upgrading	87,750	3.97%	87,014	-0.84%	88,333	1.52%	89,673	1.52%	91,036	1.52%	92,422	1.52%
264	27499	Equipment Recovery	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%
265		PARKS & PLAYGROUNDS	1,343,983	-1.69%	1,357,759	1.03%	1,381,513	1.75%	1,405,318	1.72%	1,429,961	1.75%	1,455,074	1.76%
266														
267		CULTURAL SERVICES												
268	27510	Museum Services	334,234	1.78%	313,596	-6.17%	344,948	10.00%	317,384	-7.99%	323,412	1.90%	329,426	1.86%
269	27515	Museum Programs-Curatorial	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%	18,818	1.73%	19,144	1.73%
270	27516	Museum Programs-Permanent Exhibits	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%	6,944	1.62%	7,057	1.63%
271	27517	Museum Programs-Temporary Exhibits	36,618	8.57%	38,566	5.32%	37,397	-3.03%	37,632	0.63%	37,821	0.50%	38,013	0.51%
272	27530	Industrial Collections	30,364	1.77%	34,935	15.05%	30,935	-11.45%	30,935	0.00%	30,935	0.00%	30,935	0.00%
273	27550	Museum Maintenance	60,852	2.74%	61,702	1.40%	62,874	1.90%	64,069	1.90%	65,287	1.90%	66,529	1.90%
275	27600	Vancouver Island Regional Library	726,996	7.67%	703,211	-3.27%	713,408	1.45%	736,451	3.23%	764,362	3.79%	784,159	2.59%
276	27700	McLean Mill Society (2017)	231,000	-11.49%	191,000	-17.32%	161,000	-15.71%	141,000	-12.42%	141,000	0.00%	141,000	0.00%
277		CULTURAL SERVICES	1,444,083	1.62%	1,367,504	-5.30%	1,375,469	0.58%	1,352,802	-1.65%	1,388,579	2.64%	1,416,263	1.99%
278														
279		RECREATION & CULTURAL	6,936,817	0.92%	6,942,196	0.08%	7,073,476	1.89%	7,115,798	0.60%	7,240,958		7,365,427	1.72%
280														
281		TOTAL OPERATIONS EXPENSES	27,489,341	0.81%	28,132,667	2.34%	28,118,874	-0.05%	28,671,287	1.96%	29,374,825		29,764,975	1.33%
282														


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283														
284		INTEREST & DEBT SERVICING												
286	28115	Interest on Prepaid Taxes	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
287	28121	Interest Payments on Debentures	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
288	28131	Principal Payments on Debentures	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
290	28193	Banking Service Charges	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%
291			<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%
292														
293														
294		TOTAL OPERATIONS AND DEBT SERVICING	27,709,012	0.80%	28,352,338	2.32%	28,338,545	-0.05%	28,890,958	1.95%	29,594,496	2.44%	29,984,646	1.32%
295														
296		TRANSFERS TO RESERVES												
297	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
298	28222	Transfer to Equipment Replacement	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%
299	28230	Transfer to Capital Works Reserve	70,000	15.04%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
300			<u>149,000</u>	<u>14.75%</u>	<u>149,000</u>	<u>0.00%</u>	<u>149,000</u>	<u>0.00%</u>	<u>119,000</u>	<u>-20.13%</u>	<u>119,000</u>	<u>0.00%</u>	<u>119,000</u>	<u>0.00%</u>
301														
302														
303		TRANSFERS TO CAPITAL FUNDS												
304	28220	Transfers to General Capital Fund:												
306		Projects TBD Council Direction	-		712,380		66,378		770,288		653,061		1,738,381	
307		Administration	-		-		-		-		250,000		-	
308		Fire Department	10,000		55,000		50,000		90,400		80,000		-	
309		Transportation Services	-		-		-		-		-		-	
310		Paving and Road Construction	200,000		-		195,000		550,000		590,000		-	
311		Traffic Upgrades	25,000		-		-		-		27,500		-	
312		Storm Drains	250,000		50,000		930,000		175,000		300,000		702,500	
313		Other Public Works Projects	12,500		30,000		-		200,000		-		-	
314		Parks	160,000		-		-		129,400		-		-	
315		Cultural Services	95,000		30,100		95,100		95,100		95,100		95,100	
316		Parks, Recreation and Heritage	71,000		150,200		368,040		44,000		135,000		-	
317		TOTAL GENERAL CAPITAL TRANSFERS	823,500	16.31%	1,027,680	24.79%	1,704,518	65.86%	2,054,188	20.51%	2,130,661	3.72%	2,535,981	19.02%
318														
319		OTHER SERVICES												
320		OTHER BUDGET CONSIDERATIONS												
321	29911	Contingency Funds	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
322		OTHER BUDGET CONSIDERATIONS	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
323														
324		TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY	28,881,512	1.25%	29,729,018	2.93%	30,392,063	2.23%	31,264,146	2.87%	32,044,157	2.49%	32,839,627	2.48%
325														


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7														
326		<i>TRANSFERS TO RESERVE ALLOWANCES</i>												
327		<i>TRANSFERS TO RESERVE ALLOWANCES</i>												
328	28211	Transfers to Reserve Allowances	400,000	35.72%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
329														
330		<i>TAXES COLLECTED FOR OTHERS</i>												
331		<i>REGIONAL DISTRICT</i>												
332		<i>REGIONAL DISTRICT</i>												
333	28410	Alberni-Clayoquot Regional District	1,204,000	0.11%	1,304,000	8.31%	1,304,000	0.00%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%
334														
335		<i>SCHOOL DISTRICTS</i>												
336	28811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
337	28812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
338														
339		<i>REGIONAL GOVERNMENTS</i>												
340	28820	Alberni-Clayoquot Regional Hosp District	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
341														
342		<i>JOINT BOARDS AND COMMISSIONS</i>												
343	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
344	28831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
345		TAXES COLLECTED FOR OTHERS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
346														
347														
348														
349		GENERAL FUND EXPENDITURE	36,453,612	1.28%	37,453,518	2.74%	38,116,563	1.77%	38,854,646	1.94%	39,634,657	2.01%	40,430,127	2.01%
350														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	3,584,438	10.00%	3,763,660	5.00%	3,951,843	5.00%	4,149,435	5.00%	4,232,424	2.00%	4,317,072	2.00%
9	54431	Connections	38,639	10.00%	40,571	5.00%	42,599	5.00%	44,729	5.00%	45,624	2.00%	46,536	2.00%
10	54432	Turn-On Charges	364	9.90%	382	4.95%	401	4.97%	421	4.99%	430	2.14%	439	2.09%
11	54433	Service Charges Sundry	9,716	10.00%	10,202	5.00%	10,712	5.00%	11,248	5.00%	11,473	2.00%	11,702	2.00%
12		SALES OF SERVICE	3,633,157	10.00%	3,814,815	5.00%	4,005,555	5.00%	4,205,833	5.00%	4,289,951	2.00%	4,375,749	2.00%
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17	55611	Water Penalty	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		OTHER REVENUE	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		-		-		-		-		-	
21														
22		PROVINCIAL GOVERNMENT	-		-		-		-		-		-	
25														
26		OTHER TRANSFERS												
27	59111	Reserve For Projects & Purchases	-		-		100,000		-		-		-	
28	59112	Operating Surplus From Prior Years	-		-		-		-		-		2,000,000	
29		OTHER TRANSFERS	-		-		100,000		-		-		-	
30														
31		WATER FUND REVENUE	3,674,457	9.88%	3,856,115	4.94%	4,146,855	7.54%	4,247,133	2.42%	4,331,251	1.98%	4,417,049	1.98%
32														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38		64110 Water Administration & Other	264,269	2.24%	264,793	0.20%	265,328	0.20%	265,877	0.21%	266,437	0.21%	267,012	0.22%
39														
40		ENGINEERING SERVICES												
41		64121 Engineering Consulting Services	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44		64133 Customer Service Requests	92,120	45.99%	93,942	1.98%	95,801	1.98%	97,697	1.98%	99,632	1.98%	101,606	1.98%
45		64136 Small Tools/Equipment/Supplies	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%	12,391	1.06%	12,524	1.07%
46														
47		SERVICE OF SUPPLY												
48		64141 Supply Inspection & Operation	119,913	-2.92%	121,951	1.70%	124,033	1.71%	126,160	1.71%	128,332	1.72%	130,551	1.73%
49														
50		PUMPING												
51		64161 Pumping Inspection & Operation	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%	281,450	1.09%	284,549	1.10%
52														
53		TRANSMISSION & DISTRIBUTION												
54		64181 Transmission/Distribution System	294,450	15.29%	263,131	-10.64%	301,886	14.73%	270,715	-10.33%	309,622	14.37%	278,606	-10.02%
55		64183 Connections	133,025	1.55%	144,366	8.53%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
56		64185 Meters	228,888	2.00%	187,265	-18.18%	235,201	25.60%	238,195	1.27%	241,248	1.28%	244,363	1.29%
57		64187 Hydrants	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%	41,490	1.49%	42,110	1.49%
58														
59		OTHER COMMON SERVICES												
60		64194 Special Water Work Orders	-		-		-		-		-		-	
61														
62		WATER SUPPLY SYSTEM	1,483,330	5.75%	1,429,672	-3.62%	1,526,345	6.76%	1,508,357	-1.18%	1,560,713	3.47%	1,543,424	-1.11%
63														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		<u>DEBT</u>	<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Capital Reserves	-		-		-		-		-		-	
73	68220	Transfers To Water Capital Fund	1,235,276	-18.10%	2,460,500	99.19%	1,620,000	-34.16%	582,000	-64.07%	430,000	-26.12%	4,000,000	830.23%
74	68230	Transfer to Infrastructure Capital Reserve	869,808	150.52%	(120,100)	-113.81%	914,467	-861.42%	2,070,733	126.44%	2,254,495	8.87%	(1,212,418)	-153.78%
75	68910	Debt Reserve Fund Transfer	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76		<u>TRANSFERS</u>	<u>2,108,384</u>	<u>13.43%</u>	<u>2,343,700</u>	<u>11.16%</u>	<u>2,537,767</u>	<u>8.28%</u>	<u>2,656,033</u>	<u>4.66%</u>	<u>2,687,795</u>	<u>1.20%</u>	<u>2,790,882</u>	<u>3.84%</u>
77														
78		FISCAL SERVICES	2,191,127	12.86%	2,426,443	10.74%	2,620,510	8.00%	2,738,776	4.51%	2,770,538	1.16%	2,873,625	3.72%
79														
80		<u>EXCESS OF REVENUE OVER EXPENSE</u>	<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>	
81														
82		<u>WATER FUND EXPENSE</u>	<u>3,674,457</u>	<u>9.88%</u>	<u>3,856,115</u>	<u>4.94%</u>	<u>4,146,855</u>	<u>7.54%</u>	<u>4,247,133</u>	<u>2.42%</u>	<u>4,331,251</u>	<u>1.98%</u>	<u>4,417,049</u>	<u>1.98%</u>
83														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%	3,169,689	1.88%	3,236,785	2.12%
10	94431	Sewer Connections	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%	40,853	2.00%	41,670	2.00%
11	94432	Service Charges Sundry	3,747	2.00%	3,822	2.00%	3,898	1.99%	3,976	2.00%	4,056	2.01%	4,137	2.00%
12	94433	User Charges	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%	18,659	2.00%	19,032	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%	13,241	2.00%	13,506	2.00%
16		SALES OF SERVICE	3,013,356	1.87%	3,069,923	1.88%	3,127,618	1.88%	3,186,469	1.88%	3,246,498	1.88%	3,315,130	2.11%
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	Interest Income	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
22	91210	Sewer Local Improvement Charges	3,200	-92.92%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
23		OTHER REVENUE	35,200	-54.41%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%
24														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Reserve-Gas Tax	46,000	15.00%	6,000	-86.96%	46,000	666.67%	46,000	0.00%	46,000	0.00%	46,000	0.00%
31	99111	Transfers from Reserves & Allowances	280,000	-	-	-	50,000	-	-	-	-	-	-	-
32	99114	Operating Funds from Prior Year	-	-	-	-	-	-	-	-	-	-	-	-
33	99211	Contribution (To) From General Revenue	-	-	-	-	-	-	-	-	-	-	-	-
34														
35		SEWER FUND REVENUE	3,374,556	9.74%	3,111,123	-7.81%	3,258,818	4.75%	3,267,669	0.27%	3,327,698	1.84%	3,396,330	2.06%
36														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6														
37		SEWER SYSTEM												
38														
39		ADMINISTRATION												
40	104210	Sewer Administration & Other	291,900	-0.03%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%
41														
42		ENGINEERING SERVICES												
43	104221	Consulting Services	31,000	24.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
44														
45		SEWER SYSTEM ADMINISTRATION												
46	104233	Customer Service Requests	122,825	0.35%	125,281	2.00%	127,787	2.00%	130,342	2.00%	132,949	2.00%	135,609	2.00%
47	104236	Small Tools/Equipment/Supplies	13,931	-8.95%	14,049	0.85%	14,170	0.86%	14,293	0.87%	14,419	0.88%	14,548	0.89%
48														
49		SEWER COLLECTION SYSTEM												
50	104240	Sewage Collection System Main	114,500	14.50%	119,500	4.37%	121,100	1.34%	122,732	1.35%	124,397	1.36%	126,095	1.36%
51	104241	Sewer Service Connections	182,475	0.54%	195,725	7.26%	198,019	1.17%	200,359	1.18%	202,747	1.19%	205,181	1.20%
52														
53		SEWER LIFT STATIONS												
54	104260	Sewage Lift Stations	160,806	-4.05%	163,987	1.98%	167,240	1.98%	170,569	1.99%	173,085	1.48%	176,926	2.22%
55														
56		SEWER TREATMENT AND DISPOSAL												
57	104280	Sewage Treatment	293,413	2.23%	299,787	2.17%	306,334	2.18%	313,060	2.20%	319,994	2.21%	327,144	2.23%
58														
59		OTHER COMMON SERVICES												
60	104294	Special Work Orders	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
61		SEWER SYSTEM	1,212,850	1.68%	1,243,229	2.50%	1,259,550	1.31%	1,276,255	1.33%	1,292,491	1.27%	1,310,403	1.39%
62														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest Payments On Debentures	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%
67	108130	Principal Payments On Debentures	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%
68		TOTAL DEBT	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	400,000	-31.03%	815,000	103.75%	800,000	-1.84%	650,000	-18.75%	260,000	-60.00%	100,000	-61.54%
72	108910	Debt Reserve Fund Transfer	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances	-		-		-		-		-		-	
74	108920	Transfer to Infrastructure Capital Reserve	1,318,849		610,037		756,411		898,557	18.79%	1,332,350	48.28%	1,543,070	15.82%
75		TRANSFERS	1,720,849	19.38%	1,427,037	-17.07%	1,558,411	9.21%	1,550,557	-0.50%	1,594,350	2.82%	1,645,070	3.18%
76														
77		FISCAL SERVICES	2,161,706	14.84%	1,867,894	-13.59%	1,999,268	7.03%	1,991,414	-0.39%	2,035,207	2.20%	2,085,927	2.49%
78														
79		EXCESS OF REVENUE OVER EXPENSE	-		-		-		-		-		-	
80														
81		SEWER FUND EXPENSES	3,374,556	9.74%	3,111,123	-7.81%	3,258,818	4.75%	3,267,669	0.27%	3,327,698	1.84%	3,396,330	2.06%
82														


	A	B	N	O	P	Q	R	S	T
1		CITY OF PORT ALBERNI							
2		PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN					Established:	12-Jun-2006	
3		DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Investment Income	\$ 2,891	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
8		Sale of Parkland	61,500	-	-	-	-	-	-
9		Parkland Dedication Deposits	-	-	-	-	-	-	-
10		Historical correction	20,304	-	-	-	-	-	-
11			<u>84,695</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
12									
13		EXPENSES							
14		Acquisition of Parkland	3,426	-	-	-	-	-	-
15			<u>3,426</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
16									
17									
18		REVENUE OVER (UNDER) EXPENSES	<u>81,269</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
19									
20									
21									
22		FUND EQUITY - ENDING	<u>\$ 283,330</u>	<u>\$ 285,830</u>	<u>\$ 288,330</u>	<u>\$ 290,830</u>	<u>\$ 293,330</u>	<u>\$ 295,830</u>	<u>\$ 298,330</u>
23									


	A	B	J	K	L	M	N	O	P
1		CITY OF PORT ALBERNI							
2		PARKS AND RECREATION CAPITAL RESERVE					Established:	21-Aug-2000	
3		DRAFT							
4				2017	2018	2019	2020	2021	2022
5			<i>Actual</i>						
6		RECEIPTS							
7		Balance forward (2009)	-	-	-	-	-	-	-
8		Investment Income	24,575	25,000	25,000	25,000	25,000	25,000	25,000
9		Recreation Services Surcharge	135,623	135,000	135,000	135,000	135,000	135,000	135,000
10		Other Deposits	-	-	-	-	-	-	-
11		Transfers	-	-	-	-	-	-	-
12		Sale of Property	-	-	-	-	-	-	-
13			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
14			160,198	160,000	160,000	160,000	160,000	160,000	160,000
15									
16		EXPENSES							
17		Parks & Recreation Properties and Facilities	-	-	-	-	-	-	-
18									
19			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			-	-	-	-	-	-	-
21		REVENUE OVER (UNDER) EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
22			160,198	160,000	160,000	160,000	160,000	160,000	160,000
23									
24		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
25			2,138,448	2,298,448	2,458,448	2,618,448	2,778,448	2,938,448	3,098,448


	A	B	P	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI							
2		CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN					Established:	8-Aug-1994	
3		DRAFT							
4									
5			2017	2018	2019	2020	2021	2022	2023
6			<i>Actual</i>						
6		RECEIPTS							
8		Investment Income	36,217	5,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	788,817	1,104,398	1,020,510	519,400	359,802	160,216	263,142
11		Miscellaneous	-	80,978	80,000	80,000	80,000	80,000	80,000
12			<u>825,034</u>	<u>1,190,376</u>	<u>1,105,510</u>	<u>604,400</u>	<u>444,802</u>	<u>245,216</u>	<u>348,142</u>
13									
14									
15		EXPENSES							
16		Gas Tax - capital projects	733,884	1,064,398	974,510	473,400	313,802	114,216	217,142
17		Gas Tax - operating (capacity bldg)	-	40,000	46,000	46,000	46,000	46,000	46,000
18		Capital Expenditures - Special	70,000	-	-	-	-	-	-
19		Capital Expenditures	-	-	-	-	-	-	-
20			<u>803,884</u>	<u>1,104,398</u>	<u>1,020,510</u>	<u>519,400</u>	<u>359,802</u>	<u>160,216</u>	<u>263,142</u>
21									
22		REVENUE OVER EXPENSES	<u>21,150</u>	<u>85,978</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
23									
25									
26		FUND EQUITY - ENDING	<u>\$ 269,266</u>	<u>\$ 355,244</u>	<u>\$ 440,244</u>	<u>\$ 525,244</u>	<u>\$ 610,244</u>	<u>\$ 695,244</u>	<u>\$ 780,244</u>
27									


	A	B	P	Q	R	S	T	U	V
1									
2		CITY OF PORT ALBERNI							
3		EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN					Established:	31-Dec-1973	
4		DRAFT							
5									
6			2017	2018	2019	2020	2021	2022	2023
7			<i>Actual</i>						
8		Sale of Equipment	1	-	-	-	-	-	-
9		Investment Income	89,359	46,000	46,000	45,000	40,000	30,000	30,000
10		Transfers from General Revenue	32,000	64,000	64,000	64,000	34,000	-	-
11		Contributions - ERRF Schedule	760,154	795,867	827,193	869,058	907,530	967,602	990,561
12			881,514	905,867	937,193	978,058	981,530	997,602	1,020,561
13									
14									
15		EXPENSES							
16		Transfer to Capital Works Bylaw	-	-	-	-	-	-	-
17		Equipment Purchases	425,011	346,800	556,500	2,293,900	2,790,800	624,400	71,600
18			425,011	346,800	556,500	2,293,900	2,790,800	624,400	71,600
19									
20		REVENUE OVER EXPENSES	456,503	559,067	380,693	(1,315,842)	(1,809,270)	373,202	948,961
21									
22									
23									
24									
25		FUND EQUITY - ENDING	6,059,450	6,618,517	6,999,210	5,683,368	3,874,098	4,247,300	5,196,261
26									

	A	B	P	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI							
2		LAND SALE RESERVE FUND - 5 YEAR PLAN					Established: pre 1970		
3		DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Sale of Property	310,711	-	100,000	100,000	100,000	100,000	100,000
8		Investment Income	11,130	7,500	7,500	8,000	8,500	9,500	-
9		Transfer from RCMP Surplus	-	-	-	-	-	-	-
10		Transfer from Off Street Parking Res	-	-	-	-	-	-	-
11			<u>321,841</u>	<u>7,500</u>	<u>107,500</u>	<u>108,000</u>	<u>108,500</u>	<u>109,500</u>	<u>100,000</u>
12									
13		EXPENSES							
14		Transfer to Other Funds	25,000	-	-	-	-	-	-
15		Acquisitions and Expenses	12,941	-	50,000	50,000	50,000	50,000	50,000
16			<u>37,941</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
17									
18		REVENUE OVER EXPENSES	<u>283,900</u>	<u>7,500</u>	<u>57,500</u>	<u>58,000</u>	<u>58,500</u>	<u>59,500</u>	<u>50,000</u>
19									
20									
21		FUND EQUITY - ENDING	<u>959,376</u>	<u>966,876</u>	<u>1,024,376</u>	<u>1,082,376</u>	<u>1,140,876</u>	<u>1,200,376</u>	<u>1,250,376</u>
22									
23									

	A	B	H	I	J	K	L	M	N
1		CITY OF PORT ALBERNI							
2		DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN					Established:	22-Mar-2010	
3		DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Contributions	55,938	100,000	15,000	15,000	15,000	15,000	15,000
8		Investment Income	2,300	2,000	3,000	3,500	3,500	3,500	3,500
9			<u>58,238</u>	<u>102,000</u>	<u>18,000</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Acquisitions and Expenses	-	-	-	-	-	-	-
14			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES							
17			<u>58,238</u>	<u>102,000</u>	<u>18,000</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
18									
19		FUND EQUITY - ENDING							
20			<u>247,715</u>	<u>349,715</u>	<u>367,715</u>	<u>386,215</u>	<u>404,715</u>	<u>423,215</u>	<u>441,715</u>
21									

	A	B	G	H	I	J	K	L	M
1		CITY OF PORT ALBERNI							
2		CARBON TRUST RESERVE FUND - 5 YEAR PLAN					Established:	13-May-2013	
3		DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Contributions	91,210	93,700	93,700	93,700	93,700	93,700	93,700
8		Investment Income	4,223	5,000	1,000	2,000	3,000	4,000	4,000
9			<u>95,433</u>	<u>98,700</u>	<u>94,700</u>	<u>95,700</u>	<u>96,700</u>	<u>97,700</u>	<u>97,700</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Projects and Expenses	<u>72,744</u>	<u>119,230</u>	<u>285,000</u>	<u>22,500</u>	-	-	-
14			72,744	119,230	285,000	22,500	-	-	-
15									
16		REVENUE OVER EXPENSES	<u>22,689</u>	<u>(20,530)</u>	<u>(190,300)</u>	<u>73,200</u>	<u>96,700</u>	<u>97,700</u>	<u>97,700</u>
17									
18		FUND EQUITY - ENDING	<u>258,587</u>	<u>238,057</u>	<u>47,757</u>	<u>120,957</u>	<u>217,657</u>	<u>315,357</u>	<u>413,057</u>
19									
20									
21									

	A	B	F	G	H	I	J	K	L
1		CITY OF PORT ALBERNI							
2		ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN					Established:	14-Oct-2014	
3		DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Dividends Received	-	-	-	-	-	-	-
8		Donations Received	40						
9		Investment Income	1,019	1,500	1,500	1,500	1,500	1,500	1,500
10			<u>1,059</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Projects and Expenses	1,000	-	-	-	-	-	-
15			<u>1,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
16									
17		REVENUE OVER EXPENSES	<u>59</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
18									
19									
20		FUND EQUITY - ENDING	<u>104,679</u>	<u>106,179</u>	<u>107,679</u>	<u>109,179</u>	<u>110,679</u>	<u>112,179</u>	<u>113,679</u>
21									
22									

	A	B	P	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI							
2		CEMETERY TRUST FUND - 5 YEAR PLAN							
3		DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			<i>Actual</i>						
6		RECEIPTS							
7		Sale Proceeds	6,989	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,135	2,000	2,000	2,000	2,000	2,000	2,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			9,124	5,000	5,000	5,000	5,000	5,000	5,000
11									
12		EXPENSES							
13		Transfer to General Revenue	2,135	2,000	2,000	2,000	2,000	2,000	2,000
14			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
15									
16		REVENUE OVER EXPENDITURE	6,989	3,000	3,000	3,000	3,000	3,000	3,000
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18									
19		FUND EQUITY - ENDING	155,879	158,879	161,879	164,879	167,879	170,879	173,879
20			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1274		City of Port Alberni														
1275		2019 Capital Projects Budget														
1277																
1278	Project No.	Capital Project														
1279			Budgeted	Funding Sources												
1280			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating Reserves	Sewer Revenue Operating Reserves		
1281		<u>ADMINISTRATION</u>		Operating	Reserves	Land Sale										
1282			65,600	-			65,600									
1283		Mapping and GIS Software (Asset Mgmt Planning)	13,010	-	not capital			13,010								
1284		Asset Management Plan Implementation & Software	-	-	Ongoing from 2017 \$550K funded from SPF Capacity Dev 100%; \$400K consult/\$150K software											
1285			78,610	-	-	-	65,600	-	13,010	-	-	-	-	-	-	
1286		<u>FIRE DEPARTMENT</u>														
1287		Firehall Structural Prep for Ladder Truck 2 replacement	88,000					88,000	Eligible under Disaster Mitigation p12 Gas Tax Agreement							
1292		Replace portable radios	35,000	35,000	Moved from 2021 to 2019; incr to \$35K											
1297		Replace pagers	20,000	20,000	Moved from 2021 to 2019; decr to \$20K											
1298		Replace Firehall Generator	60,000		Cfwd fr 2018; appr 2016		60,000		ERRF pay back x 5 yrs, ERRF future yrs							
1299																
1300																
1301																
1302			203,000	55,000	-	-	60,000	-	88,000	-	-	-	-	-	-	
1303		<u>TRANSPORTATION SERVICES</u>														
1304		Replace 2004 Versatile Tractor #399	123,100				123,100									
1307		Replace 1998 GMC 4.5M3 Dump Truck #259	-		Moved to 2021 \$106K		-									
1308		Replace 1999 GMC 4.5M3 Dump Truck #260	-		Moved to 2021 \$105,700		-									
1310		Replace 2004 Tiger Flail Mower #300	73,100				73,100									
1311		Replace 2006 Langfab Dump Pup Trailer #367	-		Moved to 2021 \$43,900		-									
1312		Replace 2005 Ford F350 W/Comp Body #520	-		Moved to 2021 \$85500		-									
1313		Replace 2002 Volvo Tandem Dump Truck #262	184,700		Moved fr 2022		184,700									
1314																
1315			380,900	-	-	-	380,900	-	-	-	-	-	-	-	-	
1316		<u>PAVING & ROAD CONSTRUCTION</u>														
1317		16408 Beaver Cr Rd Widening-Pineo to Compton 600m	55,000	-	Cfwd fr 2016 \$30K appr 2016, moved fr 2018			30,000		25,000						
1318		16th Ave-Burde St S 325m (ptp, wtr, st, san)	150,000	-	Reduced from \$215K; \$110K added for storm			150,000								
1319		Burde St-11th Ave to Estevan 650m (ptp, water)	-	-	Moved to 2022 \$390K		-									
1320		7th Ave-Redford to Bute 180m (ptp, storm)	-	-	Moved to 2020 \$218,600		-									
1321		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-	-	Moved to 2022 \$200K		-									
1322																
1323																
1324																
1325			205,000	-	-	-	-	180,000	-	25,000	-	-	-	-	-	
1326		<u>TRAFFIC UPGRADES</u>														
1327																
1328																
1329																
1330			-	-	-	-	-	-	-	-	-	-	-	-	-	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1331																	
1332																	
1333		City of Port Alberni															
1334		2019 Capital Projects Budget															
1335																	
1336	Project No.	Capital Project															
1337			Budgeted	General Revenue			Funding Sources					Capital Wks		Water Revenue		Sewer Revenue	
1338			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1339		STORM															
1340		Replacements & Upgrades															
1341		Small Capital Storm Main Replacements	100,000	50,000					50,000								
1342		7th Ave-Redford St to Bute St 180m (ptp, storm)	-	-		Moved to 2020 \$218,600			-								
1343		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-	-		Moved to 2022 \$200K			-								
1344		Margaret St Storm Pump Upgrade	-	-		Moved to 2021 \$225K			-								
1346		16th Ave-Burde St S 325m (ptp, wtr, st, san)	110,000	-					110,000								
1347																	
1348		New Main Installs															
1349																	
1350			210,000	50,000	-	-	-	-	160,000	-	-	-	-	-	-	-	-
1351																	
1352		WORKS-OTHER															
1353		Total Survey Station Instrument	-			Moved fr 2018; moved to 2022 \$47,800			-								
1354		Grandview Walkway 385m gravel path	100,000	-		Addnl \$25K on options list for paved shoulder			100,000								
1355	16414	City Hall Generator	50,000			Appr 2016; cfwd	50,000	Payback x 5 yrs, ERRF future yrs									
1356	17432	Argyle St Creative Crosswalks	6,000			Appr 2017				1,000							
1357		McLean Mill Dam Repairs	233,000			200,000	33,000										
1358		McLean Mill Water Quality	30,000	30,000		Not capital											
1359																	
1360			419,000	30,000	205,000	33,000	50,000	-	100,000	-	1,000	-	-	-	-	-	-
1361																	
1362		PARKS															
1365		Replace 2006 Ford F550 Haul All #613	-			Moved to 2021 \$129,400			-								
1368		Canal Beach Upgrades Phase 2 (Playground)	-			Moved to options list \$60K			-								
1369		Canal Waterfront Pier	-			Moved to options list \$120K			-								
1370																	
1371																	
1372																	
1373																	
1374																	
1375		CULTURAL SERVICES															
1376		McLean Mill Capital Projects	60,000	30,100		\$65K moved to options list					29,900						
1377			60,000	30,100							29,900						
1378																	
1379		PARKS, RECREATION & HERITAGE															
1380		Bob Dailey Support Posts Repair	100,000	100,000													
1381		Echo Field Parking Lot-Resurface	-			Moved to options list \$150K			-								
1382		Multiplex Ice Plant Chiller	330,000			Early approval granted Sept 24 2018			155,000		175,000	Carbon Trust					
1383		Multiplex Condenser	240,000			Moved fr 2020			240,000								
1384		Multiplex-Service Membrane Roof	38,500			Capital - extends life of roof 10 years			38,500								
1386		Multiplex Parking Lot - Repaving	-			Moved to options list \$165K			-								
1387		Multiplex-Replace Weyerhaeuser Lighting-LED	110,000								110,000	Carbon Trust					
1388		Multiplex-Replace Walk In Cooler	40,000	40,000													
1389		Fitness Studio-Cardio Equipment Replacement	10,200	10,200													
1390		Curling Club Ice Plant Replacement	-			Committed Feb 2018; moved fr 2018 then to 2020 \$80K			-								
1391																	
1392																	
1393																	
1394			868,700	150,200	-	-	-	-	433,500	-	285,000	-	-	-	-	-	-
1395																	
1396		TOTAL GENERAL CAPITAL	2,425,210	315,300	205,000	33,000	556,500	-	974,510	-	340,900	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1397																
1398																
1399		City of Port Alberni														
1400		2019 Capital Projects Budget														
1401																
1402	Project No.	Capital Project														
1403			Budgeted	General Revenue						Funding Sources			Water Revenue		Sewer Revenue	
1404			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1405		<u>WATER WORKS</u>														
1406		<u>Main Renewals & Upgrades</u>														
1407		Dead Ends & Distribution Upgrades	100,000										100,000			
1410		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	-				Moved to 2022 \$110K						-			
1411		River Road Main 2,400m 350AC	-				Moved to 2023 \$200K						-			
1412		16th Ave-Burde St South 325m (ptp, water)	165,000										165,000			
1413		Morton St-9th Ave to 10th Ave	75,000										75,000			
1414		Burde St-7th Ave to 10th Ave (ptp, wtr, st, swr)	120,000										120,000			
1415	17503	Argyle St-17th Ave to 21st Ave 450m (150mm PVC)														
1416		450mm HDPE)	800,000				Aprr 2017, cfwd; added \$100K from 21st Ave Cow Res to Burde (#17411) per Nov 13 2018 countil motion						-	800,000		
1416	18503	6th Ave-Angyle St to Melrose 735m 150mm PVC	13,000				Scope revision, budget increase of \$13K added to 2018 project no. 18503 (project is 2018 WIP)						13,000			
1417		6th Ave-Angus to Montrose 350m 150mm PVC Incl looping 3 dead end mains (ptp, wtr, st)	200,000										200,000			
1418		21st Ave-Cowichan Reservoir to Burde St Main Replacement 800m (Argyle to Burde) Phase 3	1,600,000				Incl 2018 \$300-\$400K project						1,200,000	400,000		
1419		<u>Installations</u>														
1420		Bainbridge Plan-Raw Water Flushout Valve	30,000										30,000			
1421																
1422																
1423																
1424		<u>Treatment, Pumping & Metering</u>														
1425		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1426		China Creek Dam Resurface & Rotork Repl	250,000				Aprr 2018						-	250,000		
1427	14504	Backup Genset Arrowsmith Pumpstation	-				Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$100K						-	-		
1428	13022	Arrowsmith Reservoir Pumps	-				Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$30K						-	-		
1429	18506	Arrowsmith Reservoir Pump Station (new bldg)	-				Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$150K						-	-		
1430		New Burde St Pumpstation	500,000								62,500		157,500	280,000		
1431																
1432		TOTAL WATER CAPITAL	4,253,000	-	-	-	-	-	-	-	62,500	-	2,460,500	1,730,000	-	-
1433																
1434		<u>SEWER SYSTEM</u>														
1435																
1436		<u>Renewals /Relines</u>														
1437		Small Capital Main Replacements	100,000													100,000
1438		Argyle Forcemain Somass River Crossing	100,000				Estimate reduced fr \$500K									100,000
1439		Montrose-6th Ave to 9th Ave (st, san)	75,000													75,000
1440		16th Ave-Burde St S 325m (ptp, wtr, st, san)	225,000													225,000
1441		8th Ave-Dogwood to Cedarwood 225m	150,000													150,000
1442		China Ck Rd to Church St Alley 75m	40,000													40,000
1443		Neill St to Durant St Lane 40m	25,000													25,000
1444		Sewer Main Video Program	100,000				5 yr project, 100K yr 2019-2023									100,000
1445																
1446		<u>New Sewer Installs</u>														
1447																
1448																
1449		<u>Treatment & Pumping</u>														
1450																
1451		TOTAL SEWER CAPITAL	815,000	-	-	-	-	-	-	-	-	-	-	-	815,000	-
1452																
1453		TOTAL 2019 CAPITAL	7,493,210	315,300	205,000	33,000	556,500	-	974,510	-	403,400	-	2,460,500	1,730,000	815,000	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1454																
1455																
1456		City of Port Alberni														
1457		2020 Capital Projects Budget														
1458																
1459	Project No.	Capital Project	Budgeted	Funding Sources						Capital Wks	Water Revenue	Sewer Revenue				
1460			Cost	General Revenue	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1461		ADMINISTRATION														
1462		Purchases/Equipment Replacement	67,500				67,500									
1464		Server Upgrade/Refresh 5 Year ERRF Cycle	170,000		Moved fr 2021		170,000									
1465		Replace #721 2007 Dodge Caliber	45,000				22,400				22,600	Carbon Trust				
1466		Mapping and GIS Software (Asset Mgmt Planning)	13,400		not capital				13,400							
1467			295,900	-	-	-	259,900	-	13,400	-	22,600	-	-	-	-	-
1468																
1469		FIRE DEPARTMENT														
1471		Fire Pump Test Pit	50,000	50,000												
1472		Replace #10 2007 Dodge Dakota 4x4 pickup	45,000				45,000	cost est?								
1473		Replace Ladder Truck 2	1,250,000	Replacement cost to be reviewed			1,250,000	ERRF to be adjusted pending replacement cost review								
1474			1,345,000	50,000	-	-	1,295,000	-	-	-	-	-	-	-	-	-
1475																
1476		TRANSPORTATION SERVICES														
1477		Replace 2007 John Deere Tractor 5625 #624	117,200				117,200									
1478		Replace 2005 Volvo Tandem Gravel #264	170,900				170,900									
1479		Replace 2007 GMC 5500 W/Service Box #140	-		Moved to 2021 \$89,500		-									
1480		Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400									
1481		Replace 2007 Ford Ranger Pickup #171	33,600				33,600									
1482		Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700									
1483		Replace 2007 John Deere Backhoe #302	151,800				151,800									
1484		Replace 1990 Britco Office Trailer #369	-		Moved to 2021 \$24,700		-									
1485																
1486			652,600	-	-	-	652,600	-	-	-	-	-	-	-	-	-
1487																
1488		PAVING & ROAD CONSTRUCTION														
1502		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	-	-	Moved to 2021 \$550K		-									
1503		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	50,000	50,000	Moved fr 2018; addnl											
1504		4th Ave-Bruce to Melrose 240m (ptp, st)	80,000	80,000												
1505	18415	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	280,000		Appr 2018; cfwd					280,000	MFA Surplus					
1506		7th Ave-Redford to Bute 180m (ptp, storm)	65,000	65,000	Moved fr 2019; revised fr \$218600											
1507																
1508			475,000	195,000	-	-	-	-	-	280,000	-	-	-	-	-	-
1509																
1510		TRAFFIC UPGRADES														
1511		None	-	-			-									
1512																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1513																
1514																
1515		City of Port Alberni														
1516		2020 Capital Projects Budget														
1517																
1518	Project No.	Capital Project	Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1519			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1520		STORM														
1521		Replacements & Upgrades														
1522		Johnston Rd-Elizabeth to Gertrude 120m 300mm				Moved fr 2017			47,500							
1523		reline	95,000	47,500												
1524		Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	65,000	32,500		Moved fr 2017			32,500							
1525		4th Ave-Bruce St to Melrose St 240m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1526		6th Ave-Argyle St to Mar St 300m (ptp, storm)	-	-		Moved to 2022 \$200K										
1527	18417	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	150,000			Appr 2018; cfwd			150,000							
1528		7th Ave-Redford St to Bute St 180m (ptp, st, sani)	80,000	40,000		Moved fr 2019; reduced fr \$218,600			40,000							
		Storm Main Relining: Coal Ck 3rd Ave Xing; South St-2nd to 3rd; Johnston-Elizabeth to Gertrude; 6th Ave-Montrose to Melrose	600,000	600,000												
1529		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	60,000	60,000												
1530																
1531		New Main Installs														
1532		Bute St-4th Ave to 10th Ave 500m 600mm	-	-		Moved to 2023 \$500K										
1533		Maitland St-Wood Ave to Kendall St 225m 250mm														
1534		PVC (san, storm)	-	-		Moved to 2023 \$160K										
1535		Melrose St-5th Ave to 8th Ave 200m	150,000	75,000					75,000							
1536		6th Ave-Athol St to Dunbar St 270m (st, wtr)	-	-		Moved to 2023 \$180K										
1537		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	-	-		Moved to 2021 \$150K										
1538																
1539																
1540																
1541			1,350,000	930,000	-	-	-	-	420,000	-	-	-	-	-	-	-
1542																
1543		<u>WORKS-OTHER</u>														
1544																
1545																
1546																
1547																
1548		<u>PARKS</u>														
1551		Canal Waterfront Park-Floating Pier	-	-		Moved to 2019 options list \$100K										
1552		Canal Waterfront Park Upgrades Phase 3	-	-		Moved to 2019 options list \$75K										
1553		Canal Waterfront Park Washrooms	-	-		Moved to 2019 options list \$120K										
1554		Scott Kenny Trail - 4th Bridge	-	-		Moved to 2019 options list \$150K										
1555		Scott Kenny Trail-Stairway to Southgate St	-	-		Moved to 2019 options list \$40K										
1556		Gyro Centre Retaining Wall w/Seats & Path	-	-		Moved to 2019 options list \$15K										
1557		Replace 2004 Chev Cube Van #616	48,700						48,700							
1558		Replace 201 Kubota F3680 Mower #625	37,700						37,700							
1559																
1560																
1561			86,400	-	-	-	-	86,400	-	-	-	-	-	-	-	-
1562																
1563		<u>CULTURAL SERVICES</u>														
1564		McLean Mill Capital Projects	125,000	95,100							29,900					
1565			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1566																
1567		<u>PARKS, RECREATION & HERITAGE</u>														
1570		Aquatic Centre Pool Repairs	100,000	100,000												
1571		Echo Field House Furnace #2	6,600	6,600												
1576		Gyro Youth Centre Upstairs Upgrades	100,000			80,000 PRH reserve					20,000					
1577		Multiplex Dehumidifier-Desiccant Wheel	-	-		Moved to 2021 \$40K										
1578		Multiplex Condenser	240,000	240,000		Moved to 2019 \$240K										
1579		Multiplex Brine Pump	14,300	14,300												
1580		Multiplex Ice Edger	7,140	7,140												
1581		Glenwood Centre Boiler Replacement	-	-		Moved to 2020 options list \$95K										
1582		Echo Centre Cedar Room Divider	-	-		Moved to 2020 options list \$44K										
1583		Curling Club Ice Plant Replacement	80,000			Committed Feb 2018; moved fr 2019			40,000		40,000	Curling Club				
1584																
1585			548,040	368,040	80,000	-	-	-	40,000	-	60,000	-	-	-	-	-
1586																
1587		TOTAL GENERAL CAPITAL	4,877,940	1,638,140	80,000	-	2,293,900	-	473,400	-	392,500	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1588																
1589																
1590		City of Port Alberni														
1591		2020 Capital Projects Budget														
1592																
1593	Project No.	Capital Project	Budgeted	Funding Sources							Capital Wks	Water Revenue		Sewer Revenue		
1594			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1595		WATER WORKS														
1596		Main Renewals & Upgrades														
1599		Dead Ends & Distribution Upgrades	100,000									100,000				
1600		River Road Main 2,400m 350AC	-		Moved to 2023 \$200K							-				
1601		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4	400,000									400,000				
1602		Maitland St-3rd Ave to 6th Ave 300m 150mm CI	120,000									120,000				
1603		6th Ave-Athol St to Dunbar St 275m 150mm CI	140,000									140,000				
1604		Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr)	80,000									80,000				
18504		6th Ave-Melrose to Bruce 240m	100,000		Apr 2018							-		100,000		
1606		Burde St-7th Ave to 10th Ave 300m 150mm PVC	130,000									130,000				
1607		Burde St Regulator Replacement	150,000									150,000				
1608																
1609		Installations														
1610																
1611																
1612		Treatment, Pumping & Metering														
1613		Water Meter Replacement Program 6 yrs	400,000	began 2017								400,000				
1615		SCADA Software Upgrade	100,000									100,000				
1616																
1617		TOTAL WATER CAPITAL	1,720,000	-	-	-	-	-	-	-	-	-	1,620,000	100,000	-	-
1618																
1619		SEWER SYSTEM														
1620		Renewals /Relines														
1621		Small Capital Main Replacements	-													
1623		Harbour Road Trunk Sewer Replacement	300,000												300,000	
1624		Maitland St-3rd Ave to 6th Ave	400,000												400,000	
18603		6th Ave-Melrose to Bruce 240m	50,000		Apr 2018										-	50,000
1626		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023										100,000	
1627																
1628		New Sewer Installs														
1629																
1630																
1631		Treatment & Pumping														
1632																
1633		TOTAL SEWER CAPITAL	850,000	-	-	-	-	-	-	-	-	-	-	-	800,000	50,000
1634																
1635		TOTAL 2020 CAPITAL	7,447,940	1,638,140	80,000	-	2,293,900	-	473,400	-	392,500	-	1,620,000	100,000	800,000	50,000
1636																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1637																	
1638		City of Port Alberni															
1639		2021 Capital Projects Budget															
1640																	
1641	Project No.	Capital Project															
1642			Budgeted	Funding Sources													
1643			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance		Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1644				Operating	Reserves	Land Sale							Operating	Reserves	Operating	Reserves	
1645		ADMINISTRATION															
1646		Purchases/Equipment Replacement	69,500				69,500										
1647		Mapping and GIS Software (Asset Mgmt Planning)	13,802		not capital				13,802								
1648			83,302	-	-	-	69,500	-	13,802	-	-	-	-	-	-	-	
1649																	
1650		FIRE DEPARTMENT															
1651		Replace 1991 Pumper Truck #1	609,500				609,500										
1653		Replace pagers	-		Moved to 2019 \$30K												
1654		Replace portable radios	-		Moved to 2019 \$30K												
1655		Replace Holmatrol Hydraulic Tools	55,000	55,000													
1656		Compressed Foam Unit R8	-		Removed \$60K												
1657		Wildland Firefighting Slide In Box	-		Removed \$35K - purch in 2018												
1658		Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400			89,600										
1659																	
1660																	
1661																	
1662			789,500	90,400	-	-	699,100	-	-	-	-	-	-	-	-	-	
1663																	
1664		TRANSPORTATION SERVICES															
1665		Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500										
1666		Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154	32,000				32,000										
1667		Replace 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000										
1668		Replace 1996 Triple Axle Tilt Trailer #388	45,700				45,700										
1669		Replace 1996 Wells Cargo Trailer (Swr) #389	13,600				13,600										
1670		Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800										
1671		Replace 2007 Volvo Tandem Dump Truck #265	209,100				209,100										
1672		Replace 1998 GMC 4.5M3 Dump Truck #259	106,000		Moved fr 2019		106,000										
1673		Replace 1999 GMC 4.5M3 Dump Truck #260	105,700		Moved fr 2019		105,700										
1674		Replace 2006 Langfab Dump Pup Trailer #367	43,900		Moved fr 2019		43,900										
1675		Replace 2007 GMC 5500 W/Service Box #140	89,500		Moved fr 2020		89,500										
1676		Replace 1990 Britco Office Trailer #369	24,700		Moved fr 2020		24,700										
1677		Replace 2005 Ford F350 W/Comp Body #520	90,000		Moved fr 2019		90,000										
1678																	
1679			1,262,500	-	-	-	1,262,500	-	-	-	-	-	-	-	-	-	
1680																	
1681		PAVING & ROAD CONSTRUCTION															
1683		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000	Moved fr 2020												
1684																	
1685			550,000	550,000	-	-	-	-	-	-	-	-	-	-	-	-	
1686																	
1687		TRAFFIC UPGRADES															
1688		None	-	-													
1689			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1690																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1691																	
1692		City of Port Alberni															
1693		2021 Capital Projects Budget															
1694																	
1695	Project No.	Capital Project															
1696			Budgeted	General Revenue			Funding Sources										
1697			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue Operating	Reserves	Sewer Revenue Operating	Reserves	
1698		STORM															
1699		Replacements & Upgrades															
1700		Margaret St Storm Pump Upgrade	225,000	112,500	Moved fr 2019				112,500								
1701																	
1702		New Main Installs															
1703		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	150,000	62,500	Moved fr 2020				87,500								
1704			375,000	175,000					200,000								
1705																	
1706		WORKS-OTHER															
1707		Victoria Quay Bridge Deck Rehabilitation	200,000	200,000	Moved from 2017												
1708		Garbage Carts	570,700				570,700										
1709																	
1710																	
1711																	
1712			770,700	200,000			570,700										
1713																	
1714		PARKS															
1715		Replace 2006 Ford F550 Haul All #613	129,400		Moved fr 2019		129,400										
1716			129,400				129,400										
1717																	
1718		CULTURAL SERVICES															
1719		McLean Mill Capital Projects	125,000	95,100							29,900						
1720			125,000	95,100							29,900						
1721																	
1722		PARKS, RECREATION & HERITAGE															
1723		Aquatic Centre Pool Repairs	100,000						100,000								
1725		Replace 2006 Ford FE350 Pass Van #619	59,600		Moved fr 2019		59,600										
1726		Multiplex Dehumidifier-Desiccant Wheel	44,000	44,000	Moved fr 2020												
1727		Echo Field House Furnace #3	6,600	6,600	Capital?												
1728		Echo Centre Improvements	100,000	100,000													
1729																	
1730																	
1731			203,600	44,000			59,600		100,000								
1732																	
1733		TOTAL GENERAL CAPITAL	4,289,002	1,154,500			2,790,800		313,802		29,900						

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1734																
1735																
1736		City of Port Alberni														
1737		2021 Capital Projects Budget														
1738																
1739	Project No.	Capital Project														
1740			Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1741			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1742		<u>WATER WORKS</u>														
1743		<u>Main Renewals & Upgrades</u>														
1744		Dead Ends & Distribution Upgrades														
1745		5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr)	82,000		Moved fr 2018								82,000			
1746		Dunbar St-10th Ave to 11th Ave loop 200mm	100,000		Moved fr 2018								100,000			
1747																
1748																
1749																
1750		<u>Installations</u>														
1751																
1752																
1753		<u>Treatment, Pumping & Metering</u>														
1754		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1755																
1756		TOTAL WATER CAPITAL	582,000										582,000			
1757																
1758		<u>SEWER SYSTEM</u>														
1759																
1760		<u>Renewals /Relines</u>														
1761		Small Capital Main Replacements														
1762		10th Ave-Dry Creek to Argyle St 250m 250mm	200,000		Moved fr 2018										200,000	
1763		Harbour Rd Trunk Sewer Replacement Coal Creek to Argyle	350,000		Moved fr 2018										350,000	
1764		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023										100,000	
1765																
1766		<u>New Sewer Installs</u>														
1767																
1768																
1769		<u>Treatment & Pumping</u>														
1770																
1771		TOTAL SEWER CAPITAL	650,000													650,000
1772																
1773		TOTAL 2021 CAPITAL	5,521,002	1,154,500			2,790,800		313,802		29,900		582,000		650,000	
1774																
1775																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1776		City of Port Alberni															
1777		2022 Capital Projects Budget															
1778																	
1779																	
1780	Project No.	Capital Project	Budgeted	Funding Sources													
1781			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance		Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1782				Operating	Reserves	Land Sale							Operating	Reserves	Operating	Reserves	
1783		ADMINISTRATION															
1784		Purchases/Equipment Replacement	71,600				71,600										
1785		ERP Replacement	500,000	250,000			250,000										
1786		Mapping and GIS Software (Asset Mgmt Planning)	14,216		not capital				14,216								
1787			585,816	250,000			321,600		14,216								
1788																	
1789		FIRE DEPARTMENT															
1790		Confined Space Equipment Replacement	30,000	30,000													
1791		Replace Garage Door Openers (7)	50,000	50,000													
1792		Replace 1998 Jordair Compressor	59,700		Moved from 2017		59,700										
1793																	
1794			139,700	80,000			59,700										
1795																	
1796		TRANSPORTATION SERVICES															
1797		Replace 2002 Volvo Tandem Dump Truck #262	-		Moved to 2019 \$184,700		-										
1798		Replace 2009 Case 580 Sm Backhoe #303	137,100				137,100										
1799		Replace 1997 Big 40 Diesel Miller Welder #393	18,500				18,500										
1800		Replace 2007 Ford F350 Pickup (Carpenter) #622	37,500				37,500										
1801																	
1802																	
1803																	
1804			193,100	-	-	-	193,100										
1805																	
1806		PAVING & ROAD CONSTRUCTION															
1808		Burde St-11th Ave to Estevan 650m (ptp, water)	390,000	390,000	Moved fr 2019												
1809		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	200,000	Moved fr 2019												
1810			590,000	590,000													
1811																	
1812		TRAFFIC UPGRADES															
1813		Traffic Light Controller 10th & Roger	27,500	27,500													
1814			27,500	27,500													
1815																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1816																
1817		City of Port Alberni														
1818		2022 Capital Projects Budget														
1819																
1820	Project No.	Capital Project	Funding Sources													
1821		Budgeted	General Revenue					Fed & Prov			Capital Wks	Water Revenue		Sewer Revenue		
1822		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1823																
1824		STORM														
1824		Replacements & Upgrades														
1826		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	100,000	Moved fr 2019			100,000								
1827		6th Ave-Argyle St to Mar St 300m (ptp, storm)	200,000	200,000	Moved fr 2020											
1828																
1829																
1830		<u>New Main Installs</u>														
1831																
1832			400,000	300,000	-	-	-	100,000	-	-	-	-	-	-	-	-
1833																
1834		<u>WORKS-OTHER</u>														
1835		Total Survey Station Instrument	50,000		Moved fr 2019, incr to \$50K		50,000									
1836																
1837																
1838																
1839																
1840			50,000	-	-	-	50,000	-	-	-	-	-	-	-	-	-
1841																
1842		<u>PARKS</u>														
1843																
1844																
1845																
1846		<u>CULTURAL SERVICES</u>														
1847		McLean Mill Capital Projects	125,000	95,100							29,900					
1848			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1849																
1850		<u>PARKS, RECREATION & HERITAGE</u>														
1851		Echo Kitchen Upgrade to Code/Insurance Req	110,000	110,000												
1852		Echo Cedar Room Floor	25,000	25,000												
1853																
1854			135,000	135,000	-	-	-	-	-	-	-	-	-	-	-	-
1855																
1856		TOTAL GENERAL CAPITAL	2,246,116	1,477,600	-	-	624,400	-	114,216	-	29,900	-	-	-	-	-
1857																
1858																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1859																
1860		City of Port Alberni														
1861		2022 Capital Projects Budget														
1862																
1863	Project No.	Capital Project														
1864			Budgeted	Funding Sources							Capital Wks	Water Revenue	Sewer Revenue			
1865			Cost	General Revenue						Fed & Prov	Reserves	Operating	Reserves	Operating	Reserves	
1866				Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other					
1867		<u>WATER WORKS</u>														
1868		<u>Main Renewals & Upgrades</u>														
1869		Dead Ends & Distribution Upgrades	-													
1870		River Road Main 2,400m 350AC			Moved to 2023 \$200K; scope change								-			
1871		River Road Main 2,400m 350AC			Moved to 2023 \$200K; scope change								-			
1872		Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr)	80,000										80,000			
1873		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	350,000		Moved fr 2019; revised estimate fr \$110K								350,000			
1874																
1875		<u>Installations</u>														
1876																
1877																
1878																
1879		<u>Treatment, Pumping & Metering</u>														
1880																
1881																
1882		TOTAL WATER CAPITAL	430,000	-	-	-	-	-	-	-	-	-	430,000	-	-	
1883																
1884		<u>SEWER SYSTEM</u>														
1885		<u>Renewals /Relines</u>														
1886		Small Capital Main Replacements	-													
1887		Maitland St-Wood Ave to Kendall St 225m 250mm PVC (ptp st, sani)	160,000												160,000	
1888		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023										100,000	
1889																
1890		<u>New Sewer Installs</u>														
1891																
1892																
1893																
1894		<u>Treatment & Pumping</u>														
1895																
1896		TOTAL SEWER CAPITAL	260,000	-	-	-	-	-	-	-	-	-	-	-	260,000	
1897																
1898		TOTAL 2022 CAPITAL	2,936,116	1,477,600	-	-	624,400	-	114,216	-	29,900	-	430,000	-	260,000	
1899																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1900																
1901		City of Port Alberni														
1902		2023 Capital Projects Budget														
1903																
1904	Project No.	Capital Project														
1905			Budgeted	Funding Sources												
1906			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1907				Operating	Reserves	Land Sale						Operating	Reserves	Operating	Reserves	
1908		ADMINISTRATION														
1908		Purchases/Equipment Replacement	71,600				71,600									
1909		Mapping and GIS Software (Asset Mgmt Planning)	14,642						14,642							
1910																
1911			86,242	-	-	-	71,600	-	14,642	-	-	-	-	-	-	-
1912																
1913		FIRE DEPARTMENT														
1914																
1915																
1916																
1917																
1918			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1919																
1920		TRANSPORTATION SERVICES														
1921																
1922																
1923																
1924																
1925																
1926																
1927																
1928			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1929																
1930		PAVING & ROAD CONSTRUCTION														
1931			-													
1932																
1933																
1934			-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1935																
1936		TRAFFIC UPGRADES														
1937		None	-	-												
1938			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1939																
1940																
1941		City of Port Alberni														
1942		2023 Capital Projects Budget														
1943																
1944	Project No.	Capital Project														
1945			Budgeted	General Revenue			Funding Sources					Water Revenue		Sewer Revenue		
1946			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Operating	Reserves	Operating	Reserves
1947		STORM														
1948		Replacements & Upgrades														
1949		Anderson Ave-Maitland to Wallace 200m (ptp, st, san)	65,000	32,500					32,500							
1950																
1951		New Main Installs														
1952		Bute St-4th Ave to 10th Ave 500m 600mm	500,000	500,000		Moved fr 2020										
1953		Maitland St-Wood Ave to Kendall St 225m 250mm				Moved fr 2020										
1954		PVC (san, storm)	160,000	80,000		Moved fr 2020			80,000							
1955		6th Ave-Athol St to Dunbar St 270m (st, wtr)	180,000	90,000		Moved fr 2020			90,000							
1956			905,000	702,500	-	-	-	-	202,500	-	-	-	-	-	-	-
1957																
1958		WORKS-OTHER														
1959																
1960																
1961																
1962																
1963																
1964																
1965																
1966		PARKS														
1967																
1968																
1969																
1970		CULTURAL SERVICES														
1971		McLean Mill Capital Projects	125,000	95,100							29,900					
1972			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1973																
1974		PARKS, RECREATION & HERITAGE														
1975																
1976																
1977																
1978																
1979																
1980																
1981		TOTAL GENERAL CAPITAL	1,116,242	797,600	-	-	71,600	-	217,142	-	29,900	-	-	-	-	-
1982																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1983																
1984		City of Port Alberni														
1985		2023 Capital Projects Budget														
1986																
1987	Project No.	Capital Project														
1988			Budgeted	Funding Sources												
1989			Cost	General Revenue			ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Capital Wks Reserves	Water Revenue		Sewer Revenue	
1990				Operating	Reserves	Land Sale						Operating	Reserves	Operating	Reserves	
1991		WATER WORKS														
1992		Main Renewals & Upgrades														
1993		Dead Ends & Distribution Upgrades														
1994		River Road Main 2,400m 350AC	2,000,000										2,000,000			
1995		Bainbridge Plant to Cowichan Reservoir Supply Main Replacement	7,000,000					3,000,000					2,000,000	2,000,000		
1996		Installations														
1997																
1998																
1999		Treatment, Pumping & Metering														
2000																
2001																
2002																
2003		TOTAL WATER CAPITAL	9,000,000	-	-	-	-	3,000,000	-	-	-	-	4,000,000	2,000,000	-	-
2004																
2005		SEWER SYSTEM														
2006		Renewals /Relines														
2007		Small Capital Main Replacements														
2008		Sewer Main Video Program	100,000													100,000
2009																
2010																
2011		New Sewer Installs														
2012																
2013																
2014		Treatment & Pumping														
2015																
2016																
2017		TOTAL SEWER CAPITAL	100,000	-	-	-	-	-	-	-	-	-	-	-	100,000	-
2018																
2019		TOTAL 2023 CAPITAL	10,216,242	797,600	-	-	71,600	3,000,000	217,142	-	29,900	-	4,000,000	2,000,000	100,000	-
2020																

2019
DRAFT

	NET TAXABLE VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,728,826,700	2,057,230,900	13,430,192	13,833,391	59.73%	59.75%	7.7684	6.7243	1.0000	1.0000
UTILITIES	1,969,000	2,023,100	53,487	55,092	0.24%	0.24%	27.1646	27.2315	3.4968	4.0497
MAJOR IND.	90,307,400	91,504,200	4,966,604	5,115,678	22.09%	22.10%	54.9966	55.9065	7.0795	8.3141
LIGHT IND.	2,016,900	2,257,200	122,926	126,615	0.55%	0.55%	60.9480	56.0938	7.8456	8.3420
BUSINESS	266,025,844	286,072,646	3,884,830	4,001,408	17.28%	17.28%	14.6032	13.9874	1.8798	2.0801
NON-PROFIT	2,331,300	2,483,500	24,598	18,718	0.11%	0.08%	7.7684	6.7243	1.0000	1.0000
FARM	90,784	90,784	837	726	0.00%	0.00%	7.7684	6.7243	1.0000	1.0000
TOTAL	2,091,567,928	2,441,662,330	22,483,474	23,151,628	100.00%	100.00%				

AVERAGE SINGLE FAMILY RESIDENCE

New Single Family homes 37

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$247,138	\$1,919.86	\$291,819	\$1,962.27	\$42.41	2.2%

Business & other classes amount increase 3%

Residential single family homes per BCA: 6,355 (2018 6,318)

Residential single family home assessment per BCA: 1,854,507,200 (2018 \$1,561,415,400)



BUDGET SUMMARY - 2019 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$13,833,391	\$5,115,678	\$4,001,408	\$201,151	\$23,151,628
Property Tax % change prev yr.		3.0%	3.0%	3.0%	-0.3%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,441
						\$24,078,069

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,573,634	\$732,500	\$1,037,340	50%	\$1,803,794
Police (RCMP)	22121-22180 13121, 14221	\$7,057,994	\$295,973		4%	\$6,762,021
Fire Department	22411-22510 14241	\$3,584,754	\$188,723		5%	\$3,396,031
Animal Control & Protection (SPCA)	22931 15160	\$151,250	\$10,000		7%	\$141,250
Engineering Administration	23110, 23121 14310, 14516	\$624,113	\$126,800		20%	\$497,313
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,642,319	\$722,626	\$70,000	17%	\$3,849,693
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,856,115	\$3,856,115		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,111,123	\$3,111,123		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,093,646	\$342,122		31%	\$751,524
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$751,403	\$242,140		32%	\$509,263
Economic Development	26234, 26235 14560	\$831,525		\$126,300	15%	\$705,225
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$126,245			0%	\$126,245
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,328,280	\$1,638,475		38%	\$2,689,805
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$664,293	\$115,950		17%	\$548,343
Library Services (VIRL)	27600	\$703,211			0%	\$703,211
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,027,680			0%	\$1,027,680
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,078,069

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$3,856,115			
Operating Expenditures	64110-64194	\$1,429,672				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$116,800				
Transfers to Capital	68211-68910	\$2,460,500				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,105,123	\$6,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,243,229				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,427,037				



BUDGET SUMMARY - 2020 Financial Plan

CONSOLIDATED FINANCIAL PLAN 2019-	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,244,599	\$5,267,746	\$4,120,353	\$207,129	\$23,839,827
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,491,776	\$738,600	\$1,037,340	51%	\$1,715,836
Police (RCMP)	22121-22180, 13121, 14221	\$7,247,366	\$296,112		4%	\$6,951,254
Fire Department	22411-22510, 14241	\$3,649,989	\$192,181		5%	\$3,457,808
Animal Control & Protection (SPCA)	22931, 15160	\$151,288	\$10,000		7%	\$141,288
Engineering Administration	23110, 23121, 14310, 14516	\$610,476	\$126,800		21%	\$483,676
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121	\$4,701,850	\$747,013	\$70,000	17%	\$3,884,837
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$4,146,855	\$4,146,855		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$3,258,818	\$3,258,818		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510, 14400	\$1,090,133	\$343,519		32%	\$746,614
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$765,727	\$244,140		32%	\$521,587
Economic Development	26234, 26235, 14560	\$482,007		\$20,000	4%	\$462,007
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$125,111			0%	\$125,111
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198, 14600-14690, 14710-14770	\$4,427,682	\$1,669,354		38%	\$2,758,328
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$662,061	\$128,677		19%	\$533,384
Library Services (VIRL)	27600	\$713,408			0%	\$713,408
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,704,518			0%	\$1,704,518
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911, 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,146,855			
Operating Expenditures	64110-64194	\$1,526,345				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$917,767				
Transfers to Capital	68211-68910	\$1,620,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,212,818	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,259,550				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,558,411				



BUDGET SUMMARY - 2021 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,668,144	\$5,424,376	\$4,242,866	\$213,285	\$24,548,671
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$25,475,171

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,524,715		\$838,000 \$1,037,340	53%	\$1,649,375
Police (RCMP)	22121-22180 13121, 14221	\$7,418,590	\$296,252		4%	\$7,122,338
Fire Department	22411-22510 14241	\$3,742,513	\$195,709		5%	\$3,546,804
Animal Control & Protection (SPCA)	22931 15160	\$151,328	\$10,000		7%	\$141,328
Engineering Administration	23110, 23121 14310, 14516	\$622,126	\$126,800		20%	\$495,326
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,766,739		\$771,976 \$70,000	18%	\$3,924,763
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,247,133	\$4,247,133		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,267,669	\$3,267,669		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,232,442	\$344,776		28%	\$887,666
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$786,961	\$245,140		31%	\$541,821
Economic Development	26234, 26235 14560	\$480,411		\$20,000	4%	\$460,411
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$121,985			0%	\$121,985
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,470,675	\$1,700,983		38%	\$2,769,692
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$616,351	\$129,999		21%	\$486,352
Library Services (VIRL)	27600	\$736,451			0%	\$736,451
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,054,188			0%	\$2,054,188
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,475,171

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,247,133			
Operating Expenditures	64110-64194	\$1,508,357				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,074,033				
Transfers to Capital	68211-68910	\$582,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,221,669	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,276,255				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,550,557				



BUDGET SUMMARY - 2022 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,104,395	\$5,585,704	\$4,369,055	\$219,627	\$25,278,781
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$26,205,281

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,633,271		\$839,200	52%	\$1,756,731
Police (RCMP)	22121-22180 13121, 14221	\$7,594,848	\$296,394		4%	\$7,298,454
Fire Department	22411-22510 14241	\$3,864,776	\$199,197		5%	\$3,665,579
Animal Control & Protection (SPCA)	22931 15160	\$151,367	\$10,000		7%	\$141,367
Engineering Administration	23110, 23121 14310, 14516	\$634,083	\$126,800		20%	\$507,283
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,833,303	\$788,701	\$70,000	18%	\$3,974,602
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,331,251	\$4,331,251		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,327,698	\$3,327,698		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181 15190, 15210	\$798,779	\$248,140		31%	\$550,639
Economic Development	26234, 26235 14560	\$484,444		\$20,000	4%	\$464,444
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$122,867			0%	\$122,867
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,537,361	\$1,721,618		38%	\$2,815,743
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$624,217	\$133,678		21%	\$490,539
Library Services (VIRL)	27600	\$764,362			0%	\$764,362
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,130,661			0%	\$2,130,661
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$26,205,281

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,331,251			
Operating Expenditures	64110-64194	\$1,560,713				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,257,795				
Transfers to Capital	68211-68910	\$430,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,281,698	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,292,491				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,594,350				



BUDGET SUMMARY - 2023 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,553,734	\$5,751,872	\$4,499,029	\$226,160	\$26,030,795
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$26,957,295

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,628,045	\$840,400	\$1,037,340	52%	\$1,750,305
Police (RCMP)	22121-22180 13121, 14221	\$7,777,210	\$296,537		4%	\$7,480,673
Fire Department	22411-22510 14241	\$3,956,944	\$202,771		5%	\$3,754,173
Animal Control & Protection (SPCA)	22931 15160	\$151,407	\$10,000		7%	\$141,407
Engineering Administration	23110, 23121 14310, 14516	\$644,874	\$126,800		20%	\$518,074
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,891,419	\$804,215	\$70,000	18%	\$4,017,204
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,417,049	\$4,417,049		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,396,330	\$3,396,330		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181 15190, 15210	\$811,190	\$250,140		31%	\$561,050
Economic Development	26234, 26235 14560	\$421,704		\$20,000	5%	\$401,704
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$123,759			0%	\$123,759
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,611,013	\$1,742,643		38%	\$2,868,370
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$632,104	\$133,678		21%	\$498,426
Library Services (VIRL)	27600	\$784,159			0%	\$784,159
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,535,981			0%	\$2,535,981
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$26,957,295

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,417,049			
Operating Expenditures	64110-64194	\$1,543,424				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$1,209,118				
Transfers to Capital	68211-68910	\$4,000,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,350,330	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,310,403				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,645,070				