

A G E N D A

SPECIAL MEETING OF COUNCIL 2017-2021 FIVE YEAR FINANCIAL PLAN WEDNESDAY, MARCH 8, 2017 AT 6:00 PM IN THE CITY HALL COUNCIL CHAMBERS

A. APPROVAL OF AGENDA

1. Call to Order and Recognition of Traditional Territories.
2. Adoption of Agenda

B. PUBLIC INPUT

1. Letters received in support of maintaining the Port Alberni Fire Department's current level of service.
 - Ken Clark – March 6, 2017
 - Unifor Tye Local 686 – March 3, 2017

C. REPORTS

1. Council Budget Enquiries with Responses
2. Recreation Park Upgrades – Early Approval Request

That Council for the City of Port Alberni endorse the request for early budget approval of \$445,000 over 2017 and 2018 for the Revitalizing Recreation Park Project, comprised of funding from the Parks & Recreation Reserve Fund (\$122,500) and Gas Tax (\$70,000) with the balance from grants and other external funding contributions.

3. 2017 Supplementary Projects List
4. Draft 2017-2021 Five-Year Financial Plan

D. QUESTIONS/COMMENTS FROM THE PUBLIC

An opportunity for questions and comments from the public.

E. ADJOURNMENT

That the meeting adjourn at pm.

RECEIVED

MAR 06 2017

CITY OF PORT ALBERNI

March 2, 2017

Mayor & Council,
City Of Port Alberni

Re: 2017 - 2021 Five Year Financial Plan

Mayor & Council

I have viewed the past two pre-budgetary meetings that Council has had, regarding proposals to the forthcoming 5 year Financial Plan. The March 1st meeting was particularly amusing in conjecture as most of Council seemed confused about most of the proposals forthcoming. I believe this to be respective to lack of communication between those changing the budgetary format, lack of insightful knowledge about each of the proposed articles and lack of the respective recommendations for same and the attributable documentation and study done, by the supervisory staff of each budgetary proposal made.

If this is an effort to be more transparent, for the public's sake - it may be better, to still have a little - - in-house - - meeting, prior to - - to make the public meeting, look a little more professional. I do not fault Council for this facade, just the method of presentation.

My major interest in your 5 year plan, and the discussions pertaining to same, revolves around the issue of Emergency Services.

Emergency Services in the Community have evolved over a period of many years - from two Volunteer Fire Dept's in the early years, from ambulance days at Miller's Garage to contractual agreements with paid Fire Dept. staff and immediate two ambulance response capability, from the years 1973 until 1992. In 1992, (I believe this was the year), with the advent of the governments EHS system, and the subsequent loss of the Fire Dept's contractual agreement - our " area " was suddenly down to only 1 full time day-shift ambulance and I believe a part-time night shift car. (call-out of personnel, which could take minutes to arrive at station - I believe the paid-on-call person can either bunk in or go elsewhere with a pager ?) - I worked with the EHS's first ambulance unit chief and recommended to him, the site, of the present day ambulance station. I also worked and acted as one of their response personnel for the first 3 months they were in Port Alberni to help with the transitional period, as they did not have their compliment of full time staff, and the change was inevitable and unchangeable. - - This brought big change to our Districts ambulance capability - it declined in availability of immediate ambulances, fully trained personnel, night time response time, etc. etc. I am not familiar with the present day situation, but believe, other than having more trained part-timers, it is run much the same. (I did this on my days off, from the Fire Dept.) ** - -Thank God, for our present paid Fire Dept. and it's First Responder unit, for our City's residents, (those intervening minutes mean the difference between life and death.) **

I can think of dozens of Incidents, where quick responses (usually 3 to 4 minutes) have made the difference between life's saved and also the almost certain saving, of major buildings and industrial site structures , that fires or leaking flammable fuels and ignitable gas ignition would have caused major conflagration. (Eg. propane tanker leak on Tebo Ave./ 21st Ave natural gas

blowout at pump station/Pulp & Paper mill dry shipping end - computer dept. fire/fires in Alpulp & Somass Div. - hundreds of Incidents, where quick/decisive action, made the difference - where extra seconds of involvement, or delay's in action, would have been catastrophic in all respects. (10 or 15 minute delays, in entering or responding, would have led to life endangerment or potentially, devastating loss, of many entire buildings.

Volunteers are a needed commodity, in many avenues of venture. Their hearts and intentions are always in the right place. I'm not trying to be critical of their nature, or of their willingness to aid. (I was a volunteer, with the Rescue Squad) However, volunteers are usually not involved immediately - their actions correspond to their activities - some are available, some are not. Even the rural Fire Dept's have found shortages, at times, in call-out effort (certain hours of the day/certain days/etc.) - There are time delays - (depends on what you consider a delay) My personal feeling is Life Safety (under 1 minute en-route) - Fires (1 1/2 minutes en-route) times.

Volunteers also run into a problem with training - some are trained fully/some partially/newer members little - this runs into a supervision problem and an effectual training program that correlates to all, not boring experienced personnel with continual training, oriented towards new members. (I worked with volunteers in the PAFD, until their disbandment in 1973 - 74)

(To help give perspective, on my concerns regarding this issue, I've included the following info.) I've watched evolvement of Emergency Services, in our area, from the times I was a boy, in the 40's, until today - I've been involved in a major part of this service, watched it's format, and for the past 25 years started to see it's demise. I was involved in Emergency dispatch duties with the City Works yard, for 5 years, while working in their office, in the late 60's and early 70's - I was President of the Alberni Valley Search & Rescue in the 80's and put the first letter into Council regarding a new proposed Emergency Operation Center, for the Community, because our Organization was under fire, to move out of Sterling Field, to allow Parks & Rec to expand. I proposed to Council that this new Complex would house the Rescue Squad and serve as a valuable back-up resource for the Community - out of the tsunami area - for other Emergency Services, should they be inundated. Myself and another AVRS member chose the Municipal property for the new headquarters on Tebo Ave. and helped in designing this complex. I also happened to be one of Port Alberni's Fire Fighter/Para-medics from 1973 until my retirement in 2004.

I realize, our Municipal Services rely on taxation, to offset their continuance. In the prosperous days (60's to 90's) this was of little concern - the buck was there. Parks & Rec dominated the budgetary acquisition of funding (The Russell era) - I still believe it dominates a major portions of the budgetary dollars. In 1973, Council in their wisdom, voted to increase the Fire Dept. personnel to a complement of 20 crew members, comprising 4 crews with an additional member for the Inspection Dept., plus Chief and Deputy - - this is a complement, that serves the Community well and by chance, also meets today's standards, regarding regulatory legislation and immediate, efficient, crew response actions. It should stay at this level.

City Council has a critical decision to make - the taxation base is diminishing - do you support Life Safety concerns first or do you look at unrealistic budgetary expenditures in the nature of (Eg. Substantial amount for trail development/Mgm. position at RCMP station, another \$ 120,000 ?) - just two examples. I'd much rather have Council pay the inconsequential amount quoted

by the President of the P.A. Fire Fighters Assoc., towards saving our Professional Fire Dept's present system and it's capabilities - it's intervention capability for both Fire and Life Safety (unless committed to a fire) for the citizens of this Community.

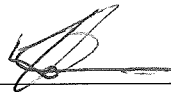
It's time for Council to recognize - What should come first, in this Community. There will always be " Pie In The Sky " projects, that continually have their handout for funding and will eventually drain the City coffers. " Life Safety " should come before many of these unrealistic proposals, projects, and aspirations. Personally, I would not want to be a Council Member who votes to deplete the Fire Dept. of it's present capability and positive response actions - doing so, will only imperil the citizens further from it's diminished, (as explained earlier), Emergency Services that it had in the early 90's.

In the advent, you do decide to restructure, by enacting change to our present Fire Dept. budget and the down sizing of the present Fire Dept., be prepared for future repercussions in the manner of demoralized, present day, Professional Staff, who risk their own life's every time they respond for us. Those of us, who have trained and taken part in these job risks know the importance of being able to act, to intervene, to make a difference - when split seconds stand between life and death. We also know what it's like to hold life and death, in our hands when seconds count, don't handcuff these individuals and expect this Dept. to perform miracles thereafter, it won't happen, and we, the taxpayer, will suffer the consequences. The inability to perform rescue or the necessity to wait and stand by, is incomprehensible in today's society. - - I think, we're possibly - just a little bit better than most communities, in our approach to this evolvment in public need and service to our community. We're one step ahead of many communities, don't let us lose further Emergency Resources and what we presently have - loss has already happened once (1992). This was not the fault of the Municipality, but the Government. At the moment, you've got the opportunity to - save what we've still got in place - for the Community - we don't need further loss of Emergency Services.

By voting in favor of reducing the budget, to the Fire Dept. and not replacing Fire Dept. personnel, to ensure continuance, at the present level, you'll be endangering all of us, who have fought so hard, throughout the years, to maintain or improve Emergency Service standards throughout this district.

Thank you all, for consideration of this letter. - - one who's been there - - feels and knows the sorrows and joys involved in Emergency work, and one who's family all wish Council's support, in order to keep Port Alberni progressively moving forward, in this regard.

Respectfully Submitted
Ken Clark



ken_clark@shaw.ca
Ph. 250-723-8205

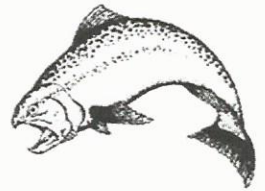
(Retired) - - - - - Capt. Fire Fighter/Paramedic PAFD
(Past Pres. & Life Member) - - - Alberni Valley Rescue Squad

* In the 60's/70's/80's the Prov. Gov't rarely subsidized Rescue Squads. Those that received grant monies (lottery sources) were mainly Recreational in nature (Golf Club expansions/Ski Resort development/etc.). We subsidized Rescue Squads, by our own initiatives & with, Municipal help. Since the 1990's, the Prov. Gov't. has new values. Life Safety is recognized more /some subsidization is provided. Port Alberni's first line of Life Safety is the Fire Dept. *



Tyee Local 686

3940 Johnston Road, Port Alberni, B.C. V9Y 5N5
Tel: 250.724.0614 Email: unifor686@shaw.ca
Affiliated: Port Alberni & District Labour Council; B.C. Federation of Labour; C.L.C.



Dear Mayor Ruttan and Council,

I am writing this letter in support of the Alberni Professional Fire Fighters association to ask for your reconsideration of the public safety in our community. Mayor and Council are faced with a tough budget decision to maintain Port Alberni Fire Departments staffing model of four Fire Fighter's on duty down to three.

Being informed of the Work Safe regulation and best practice we are actually putting our community and the well-being of our Fire Fighters at risk. Not allowing our Fire Fighters to actually perform their duties until a fourth Fire Fighter shows up on scene is unacceptable, while waiting for that fourth Fire Fighter could mean the difference of life and death not to mention the destruction of infra structures of this beautiful city.

As a Catalyst employee I cannot tell the City of Port Alberni how grateful we are to have the Port Alberni Fire Fighters. When we have fires, the Port Alberni Fire Fighters are called immediately. Their quick response, professionalism and take control attitudes brings a serious situation under control as soon as they are on site. It's a matter of losing our livelihoods in a matter of seconds.

The Port Alberni Fire Fighters have been a huge part of this community for a very long time. The four – person model is not only seen at fires, but attend Motor Vehicle Incidents, Vehicle fires, Chimney Fires, Urban Interface Fires, Dumpster fires, High Angle Rescues, Low Slope Rescues, First Responders, Hazmat, Confined Space Rescues, Environmental Disasters, Emergency Hydro Trouble, and Gas Leaks.

In closing We wish you to reconsider your cuts to the Port Alberni Fire Department, how do you put a cost on our public safety and make the unnecessary changes on a system that works.

Sincerely,

A handwritten signature in black ink, appearing to read 'Steve Harvey', written over a large, stylized flourish.

Steve Harvey
President Unifor Tyee Local 686
Port Alberni

**CITY OF PORT ALBERNI
2017 – 2021 FIVE YEAR FINANCIAL PLANNING PROCESS**

**Council Budget Enquiries with Responses
for March 8, 2017 Budget Meeting**

1. Cost comparison between City and rural fire departments within the Alberni Valley.

Staff has submitted a request to the ACRD for this data. Verbal update to be provided at the March 8th Budget Meeting.

2. Response time comparison between City and rural fire departments with the Alberni Valley.

The rural fire department's response time information is not available to the City at this time.

3. Request for itemized project budget for Millstone Park.

Verbal response to be provided.

4. Report regarding City priorities for trail development and signage.

Note item #21 in Supplementary Project List regarding a partnership with West Coast Aquatic for further improvements to the Roger Creek trail network. Further details to be provided at the March 8th Budget Meeting.

5. Report regarding track maintenance issues at Bob Dailey Stadium.

Verbal response to be provided.

6. Clarify E&N Track Plan (\$20,000) identified on the Supplementary Project List.

Verbal response to be provided.

CITY OF PORT ALBERNI

Community Services Department Parks, Recreation and Heritage

TO: Tim Pley, CAO
FROM: Theresa Kingston, Director of Community Services
COPY: Cathy Rothwell, Director of Finance, Davina Hartwell, Clerk
DATE: March 6, 2017

SUBJECT: Early Approval for Recreation Park Upgrades

ISSUE:

Upgrades at Recreation Park, including the lacrosse box, are included in the 2017 Capital Budget. The City has applied for grant funding to undertake the project. In order to complete the project in a timely manner, staff would like to begin planning the project including preparing tenders, which would require early approval of the project.

BACKGROUND:

At the June 13, 2016 Council meeting, Council passed a motion supporting the upgrades to Recreation Park (see attached letter) as part of a grant application.

A grant announcement is pending, however due to the timing and federal fiscal year-end there is a need to start the project as soon as possible.

RECOMMENDATION:

The following resolution is proposed:

That Council for the City of Port Alberni endorse the request for early budget approval of \$445,000 over 2017 and 2018 for the Revitalizing Recreation Park Project, comprised of funding from the Parks & Recreation Reserve Fund (\$122,500) and Gas Tax (\$70,000) with the balance from grants and other external funding contributions.

Respectfully submitted,



Theresa Kingston
Director of Community Services



CITY OF PORT ALBERNI

City Hall
4850 Argyle Street,
Port Alberni, BC V9Y 1V8
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www.portalberni.ca

June 20, 2016

Western Economic Diversification Canada
Canada 150 Community Infrastructure Program
333 Seymour Street
Vancouver BC V6B 5A6

To Whom It May Concern:

At their June 13, 2016 meeting, the Council for the City of Port Alberni passed the following motion in support of the City's application to the Canada 150 Community Infrastructure Program.

That Council for the City of Port Alberni approve the submission of the Canada 150 Infrastructure Grant for Recreation Park upgrades (lacrosse box, Gyro Youth Centre, basketball court, pump track and Stadium) and budget the City's contribution in the 2017 and 2018 budgets.

The City's request is for a Canada 150 grant for \$200,000. The City's portion would also be \$200,000.

The Mayor and Council are in full support of the Revitalizing Recreation Park project and believe these improvements will be a lasting legacy to our community and a fitting tribute to Canada's 150th Anniversary.

Yours truly
CITY OF PORT ALBERNI

Davina Hartwell
City Clerk

City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
<u>PAVING (sorted by priority)</u>						
1	Priority 1: Additional weather related paving and road repairs	50,000	50,000	-		Additional operating budget funds to address winter damage
2	Priority 2: Harbour Rd-Argyle St to Dunbar St (widening, grind & pave)	150,000	-	150,000		
3	Priority 3: Burde St-10th Ave to Anderson Ave (grind & pave)	175,000	-	175,000		
4	Priority 4: Burde St-Estevan Dr to Lyall Pt Cr (grind & pave)	35,000	35,000	-		
5	Priority 5: Neill St-Anderson Ave to 14th Ave (grind & pave)	30,000	30,000	-		
	Total Paving	440,000	115,000	325,000	-	
<u>Remainder of items not sorted by priority</u>						
<u>STORM</u>						
6	Compton Rd storm drain and infill ditch Neill School 135m gravel surface	75,000	-	75,000		
7	Add asphalt apron 6m wide for length of school field	25,000	-	25,000		
	Total Storm	100,000	-	100,000	-	
<u>TRAFFIC UPGRADES</u>						
8	LED Lighting-City Owned Parking Lots	40,000	-	40,000		Estimated 7-10 year payback
9	LED Lighting-Decorative Street Light Fixtures	35,000	-	35,000		Estimated 7-10 year payback
	Total Traffic Upgrades	75,000	-	75,000	-	
<u>WORKS-OTHER</u>						
10	Fiber Optic Utility 3.9km Connect City Facilities (project being further defined)	550,000	550,000	-	-	
11	Johnston Rd Decorative Lighting River Rd to Helen St	30,000	30,000	-	-	Year round decorative lighting (likely white)
12	Argyle St-Creative Crosswalks (amount to be confirmed)	6,000	5,000	-	1,000	Design costs contribution Rotary proposal
13	Grandview Rd Pathway-Otter Place to Compton 380m gravel surface	60,000	-	60,000	-	Requested by residents

**City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017**

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
14	Dry Creek Path Hard Surface & Standard Lighting 550m	110,000	-	110,000	-	
15	Dry Creek Path upgrade standard lighting to solar lighting	40,000	-	40,000	-	Safety & security
	Total Dry Creek Path Project	150,000	-	150,000	-	
16	Sidewalk Johnson Rd from Muir to Southgate 250m	85,000	-	85,000	-	Continuation of sidewalk development
17	Vimy St Sidewalk (ADSS)	22,000	-	22,000	-	Request from ADSS students
18	Kitchen & Yard Waste Collection-FSCDC	250,000	-	-	250,000	Utility billings
	Total Works-Other	1,153,000	585,000	317,000	251,000	
<u>PARKS</u>						
19	Mill Stone Site Park	150,000	140,000	-	10,000	Donation Complete park development
20	Roger Creek Park Playground Upgrade	75,000	75,000	-	-	Replacement of aging equipment. Other parks need attention too
21	Trail Development	100,000	-	100,000	-	\$58,000 of these funds to match West Coast Aquatic \$120,000 grant application for Roger Creek
22	Johnston Rd Planters	32,000	32,000	-	-	Addition of more planters, potential for extending to Gertrude Street
23	Harbour Rd Concrete Barriers & Picnic Tables (Beach Area)	10,000	10,000	-	-	Project details requested at February 27, 2017 Regular Council meeting
	Total Parks	367,000	257,000	100,000	10,000	
<u>HERITAGE AND CULTURE</u>						
24	McLean Mill	60,000	60,000	-	-	Request from McLean Mill Society
25	E & N Railway Track Plan (estimate)	20,000	20,000	-	-	Rail maintenance costs and potential funding sources not yet identified
	Total Heritage & Culture	80,000	80,000	-	-	
<u>PARKS, RECREATION & FACILITIES</u>						
26	LED Lighting-Public Works Bldg	60,000	-	60,000	-	Gas tax Carbon Trust
27	City Hall Refurbishment (not capital)	80,000	60,000	-	20,000	Reserve First year of a 5 year refurbishing program
28	Harbour Quay Salmonberry building wall framing project	12,000	12,000	-	-	
29	Harbour Quay Clock Tower Repair	100,000	-	-	100,000	Land Sale Reserve
	Total Parks, Recreation & Facilities	252,000	72,000	60,000	120,000	

City of Port Alberni
 SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
<u>COMMUNITY DEVELOPMENT</u>						
30	Chamber of Commerce Visitor Centre increase 1%	840	-	-	840 Gaming	
31	Chamber of Commerce request for funds for Community Events Coordinator	60,000	60,000	-		
32	City of Port Alberni 50th Birthday	10,000	10,000	-		Approved by Council motion Mar 1, 2017
	<u>Total Community Development</u>	<u>70,840</u>	<u>70,000</u>	<u>-</u>	<u>840</u>	
	<i>Total Projects to Feb 24, 2017</i>	<i>2,537,840</i>	<i>1,179,000</i>	<i>977,000</i>	<i>381,840</i>	
<u>Additions</u>						
33	March 1, 2017 Budget Meeting					
33.1	Four Fire Fighter Staffing Option 1*	51,725	51,725	-	-	Not hiring a fire fighter, adding more overtime
	Four Fire Fighter Staffing Option 2**	74,000	74,000	-	-	Hiring a fire fighter, plus adding more overtime
34	Bylaw Option 1***	100,000	100,000			Hiring one more f/t bylaw officer and support
34.1	Bylaw Option 2****	48,000	48,000			Hiring one part time bylaw officer
35	Child Support for Elected Officials	5,000	5,000			
36	Economic Development Marketing/Consulting	50,000	50,000			
37	Street Banners	30,000	30,000			
38	McLean Mill Railway Insurance	36,000	36,000			Request from McLean Mill Society
39						
40	Seniors Advisory Committee Program	10,000	10,000			
	FSCDC Solar Installation	100,000	-	-	100,000 Carbon Trust	Harbour Quay installation
	<u>Total Projects to March 1, 2017</u>	<u>3,042,565</u>	<u>1,583,725</u>	<u>977,000</u>	<u>481,840</u>	

* 4 Fire Fighter Staffing Option 1 Reduce staff as anticipated in 5 Year Plan, and increase OT to enable staffing at 4 2017-2021 (see attached page)

** 4 Fire Fighter Staffing Option 2 Hire to full current vacancy, plus small increase in OT to staff at 4 (see attached page)
 Salary costs for new hire increase after 2017

*** Bylaw Option 1 Includes hiring a full time bylaw enforcement officer, an added 1/2 time admin support, and purchasing another vehicle
 2017 costs estimated at \$100,000. Ongoing annual costs after 2017 estimated at \$125,000

**** Bylaw Option 2 Includes hiring a half time bylaw enforcement officer, minimal added admin support, no new vehicle
 2017 costs estimated at \$48,000. Ongoing annual costs after 2017 estimated at \$48,000

City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
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Note: the available "general" amount will change in accordance with changes to the operations budget

	General	Gas Tax
Funds available net of projects on capital plan	415,894	500,000
Item 32 50th Birthday	(10,000)	-
Revised funds available	<u>405,894</u>	<u>500,000</u>

City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
	Summary of funding sources:					
	Gas tax	977,000				
	General	1,583,725				
	Carbon Trust	120,000				
	Land Sale	100,000				
	Donations	11,000				
	Utility billing	250,000				
	Gaming	840				
		<u>3,042,565</u>				

Fire

	2016	2017	2018	2019	2020	2021	\$ Increase	% Increase
Draft 5 Year Plan	\$3,156,132	\$3,168,132	\$3,203,168	\$3,278,491	\$3,248,143	\$3,313,943	\$157,811	5%
Option 1 *		\$3,220,319	\$3,256,121	\$3,332,768	\$3,352,654	\$3,421,067	\$264,935	8.4%
Option 2 **		\$3,245,709	\$3,334,854	\$3,419,619	\$3,481,379	\$3,570,355	\$414,223	13.1%

The Draft 5 Year Plan includes:

- Staff reductions by attrition (1 position in 2017, 1 position in 2020)
- Estimated 108 shifts per year will be staffed at 3 in 2017 – 2019. Estimated 262 shifts will be staffed at 3 in 2020 – 2021

*Option 1 includes:

- Reduce staff as anticipated in the draft 5 Year Plan, and increase overtime to enable staffing at 4 throughout 2017 – 2021
- Overtime would increase by \$51,725 in 2017. In 2020 overtime would increase by a further \$54,616
- Total budget increase in 2017 would be \$51,725

**Option 2 includes:

- Maintain 20 firefighters through 2021.
- Fill current FF vacancy (\$58,000 in 2017, plus an additional \$40,905 in 2018)
- To enable staffing at 4, overtime increases in 2017 by \$16,000, and by 2.5% in subsequent years
- Total budget increase in 2017 would be \$74,000

Planning (Development Services)

	2016	2017	2018	2019	2020	2021	\$ Increase	% Increase
Draft 5 Year Plan	\$365,475	\$351,001	\$361,552	\$368,657	\$375,866	\$383,771	\$18,296	5%
Option 1 *		\$451,001	\$486,552	\$496,157	\$505,916	\$516,371	\$150,896	41.3%
Option 2 **		\$399,001	\$410,512	\$418,637	\$425,866	\$434,771	\$69,296	19%

***Option 1 includes:**

- Hire one full time Bylaw Enforcement Officer, including the following supports:
 - Hire one ½ time administrative support employee to support both Bylaw Enforcement Officers
 - Purchase one new vehicle with lap top computer
- Option 1 is estimated to cost \$100,000 in 2017, and \$125,000 in each subsequent year. The budget figures above include an estimated annual wage increase of 2%.

****Option 2 includes:**

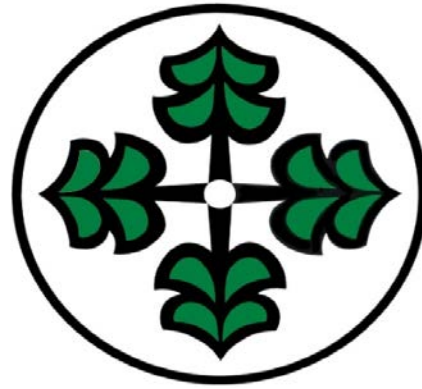
- Hire one ½ time Seasonal Bylaw Enforcement Officer, including the following supports:
 - Without hiring, utilize casual employees at times to add limited administrative support to Bylaw Enforcement function
 - No vehicle purchase. Make use of existing City-owned vehicles. Rent vehicle if needed.
- Option 2 is estimated to costs \$48,000 in 2017, and \$48,000 in each subsequent year. The budget figures above include an estimated annual wage increase of 2%.

Economic Development

	2016	2017	2018	2019	2020	2021	\$ Increase	% Increase
Draft 5 Year Plan	\$402,209	\$407,638	\$418,039	\$418,352	\$421,447	\$422,744	\$20,535	5.1%
Option 1 *		\$457,638	\$468,039	\$468,352	\$471,447	\$472,744	\$70,535	17.5%

***Option 1 includes:**

- Increase Consulting/Advertising budget by \$50,000 in 2017 and each of the subsequent years within the 5 Year Plan



CITY OF PORT ALBERNI
DRAFT
5 YEAR FINANCIAL PLAN

2017-2021

March 6 2017
v6.3


CITY OF PORT ALBERNI


DRAFT 5 YEAR PLAN 2017-2021





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7		REAL PROPERTY TAXES												
8														
9	11111	General Purposes - Taxes	21,140,053	2.47%	21,630,988	2.32%	22,279,918	3.00%	22,948,316	3.00%	23,636,765	3.00%	24,345,868	3.00%
10	11112	Debt Purposes - Taxes	364,071	12.33%	211,671	-41.86%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
11		TAX LEVY	21,504,124	2.62%	21,842,659	1.57%	22,491,589	2.97%	23,159,987	2.97%	23,848,436	2.97%	24,557,539	2.97%
12														
13	11210	Local Improvements	-		-		-		-		-		-	
14	11211	Special Area Levy	10,500	71.57%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%
15		SPECIAL ASSESSMENTS	10,500	71.57%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%	10,500	0.00%
16														
17	11910	Utility Tax	122,600	-5.69%	111,000	-9.46%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
18		TAXES	21,637,224	2.59%	21,964,159	1.51%	22,613,089	2.95%	23,281,487	2.96%	23,969,936	2.96%	24,679,039	2.96%
19														
20		FEDERAL GOVERNMENT												
21	12110	Federal Building Grant	500	-95.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
22	12210	CBC Grant	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
23		PROVINCIAL GOVERNMENT												
24	12310	Provincial Government Grant	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
25	12410	BC Hydro	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%
26	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
27		OTHER ENTITIES												
28	12910	University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
29		GRANTS IN LIEU OF TAXES	707,700	-1.32%	707,700	0.00%	707,700	0.00%	707,700	0.00%	707,700	0.00%	707,700	0.00%
30														
31		SERVICES PROVIDED TO GOVERNMENT												
32														
33	13121	PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
34														
35		SALES OF SERVICES												
36														
37	14120	ADMINISTRATION SERVICE CHARGE	30,000	-20.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
38		14120.3082 HR Recoveries	5,202	2.00%	500	-90.39%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
39														
40	14221	Law Enforcement Service Charge	140,400	0.00%	128,700	-8.33%	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%
41	14241	Fire Department Service Charge	171,223	9.83%	179,545	4.86%	182,932	1.89%	186,387	1.89%	189,908	1.89%	193,500	1.89%
42		PROTECTIVE SERVICES	311,623	5.17%	308,245	-1.08%	311,768	1.14%	315,360	1.15%	319,020	1.16%	322,752	1.17%
43														
44	14310	Public Works Service Charge	77,500	0.00%	65,600	-15.35%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%
45	14400	Public Transit Revenue	323,703	11.06%	327,927	1.30%	336,754	2.69%	340,350	1.07%	342,850	0.73%	345,350	0.73%
46		TRANSPORTATION SERVICES	401,203	8.74%	393,527	-1.91%	402,354	2.24%	405,950	0.89%	408,450	0.62%	410,950	0.61%
47														
48	14433	Commercial Solid Waste Collection	-	-100.00%	8,000		8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%
49	14434	Residential Solid Waste Collection	658,000	3.62%	676,924	2.88%	685,800	1.31%	709,626	3.47%	734,013	3.44%	758,976	3.40%
50		ENV HEALTH WASTE COLLECTION	658,000	-21.20%	684,924	4.09%	693,800	1.30%	717,626	3.43%	742,013	3.40%	766,976	3.36%
51														
52	14516	PUBLIC HEALTH-CEMETERIES	31,000	-4.91%	61,200	97.42%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
53														


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6														
54	14550	PLANNING ADMINISTRATION	15,000	0.00%	22,500	50.00%	20,000	-11.11%	20,000	0.00%	20,000	0.00%	20,000	0.00%
55	14560	ECONOMIC DEVELOPMENT	22,500	0.00%	64,460	186.49%	42,230	-34.49%	20,000	-52.64%	20,000	0.00%	20,000	0.00%
57	14600	Marine Commercial Building	70,000	16.67%	73,197	4.57%	73,929	1.00%	74,668	1.00%	75,415	1.00%	76,169	1.00%
58	14601	Port Building	22,220	1.00%	22,340	0.54%	22,563	1.00%	22,789	1.00%	23,017	1.00%	23,247	1.00%
59	14602	Market Square	32,320	1.00%	35,027	8.38%	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%
60	14690	A. H. Q. Miscellaneous Revenue	-		2,500		2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
61		ALBERNI HARBOUR QUAY	124,540	9.25%	133,064	6.84%	134,369	0.98%	135,688	0.98%	137,020	0.98%	138,365	0.98%
62		RECREATION SERVICES												
63		RECREATION FACILITIES												
64														
65														
66	14710	Gyro Youth Centre	6,630	2.00%	7,000	5.58%	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%
67	14712	Echo '67 Centre	209,916	2.00%	213,384	1.65%	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%
68	14714	Glenwood Centre	40,800	2.00%	41,500	1.72%	43,720	5.35%	44,454	1.68%	45,703	2.81%	46,467	1.67%
69	14716	Echo Aquatic Centre	36,210	2.00%	38,000	4.94%	38,700	1.84%	39,414	1.84%	40,142	1.85%	40,885	1.85%
70	14718	AV Multiplex	576,963	2.00%	540,400	-6.34%	550,960	1.95%	567,081	2.93%	577,466	1.83%	588,220	1.86%
71	14720	Stadium & Athletic Fields	34,680	2.00%	32,500	-6.29%	36,860	13.42%	37,567	1.92%	38,289	1.92%	39,025	1.92%
72		RECREATION PROGRAMS												
73		SPORT PROGRAMS												
74														
75	14730	Glenwood Centre	2,678	2.00%	3,750	40.06%	5,000	33.33%	5,100	2.00%	5,202	2.00%	5,306	2.00%
76	14732	Echo Aquatic Centre	260,100	2.00%	257,500	-1.00%	262,650	2.00%	267,903	2.00%	273,261	2.00%	278,725	2.00%
77	14734	AV Multiplex	27,642	2.00%	25,350	-8.29%	26,855	5.94%	27,392	2.00%	27,940	2.00%	28,497	1.99%
78		LEISURE DIVISION PROGRAMS												
79	14738	Children's Programs	92,820	2.00%	106,000	14.20%	95,000	-10.38%	95,000	0.00%	95,000	0.00%	95,000	0.00%
80	14740	Youth Programs & Services	10,200	2.00%	7,000	-31.37%	7,000	0.00%	8,000	14.29%	9,000	12.50%	10,000	11.11%
81	14742	Adult Programs	122,400	2.00%	105,000	-14.22%	110,000	4.76%	115,000	4.55%	120,000	4.35%	125,000	4.17%
82	14750	Special Events	1,020	2.00%	1,000	-1.96%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
83		COMMUNITY SERVICES												
84	14760	Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
85	14770	Contributions & Grants	135,725	17.28%	150,725	11.05%	154,899	2.77%	159,117	2.72%	163,380	2.68%	167,688	2.64%
86		RECREATION SERVICES	1,561,284	3.16%	1,532,609	-1.84%	1,560,954	1.85%	1,600,563	2.54%	1,634,533	2.12%	1,668,668	2.09%
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96		CULTURAL SERVICES												
97														
98		MUSEUM SERVICES												
99	14810	Museum-Sales & Service	22,400	-10.40%	24,100	7.59%	24,250	0.62%	34,450	42.06%	37,100	7.69%	37,300	0.54%
100	14820	Museum-Federal Grants	3,200	0.00%	3,265	2.03%	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%
101	14830	Museum-Provincial Grants	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
103		CULTURAL SERVICES	90,600	0.67%	92,365	1.95%	92,590	0.24%	102,850	11.08%	105,500	2.58%	105,700	0.19%
104														
105		SALES OF SERVICES	3,250,952	-2.38%	3,323,394	2.23%	3,349,765	0.79%	3,409,737	1.79%	3,478,236	2.01%	3,545,111	1.92%
106														
107		OTHER REVENUE OWN SOURCES												
108														
109	15110	Business Licence Fees	120,000	-14.29%	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%
111	15160	Dog Licence Fees	10,000	-16.67%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
112	15170	Building & Plumbing Permit Fees	70,000	-12.50%	75,000	7.14%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%
113	15181	Other Const/Demolition Permit Fees	100	0.00%	140	40.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
114	15190	Vacant Bldg Registration Permit Fees	4,000	-50.00%	1,000	-75.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
115		LICENCES & PERMITS	204,100	-14.99%	206,140	1.00%	206,140	0.00%	206,140	0.00%	206,140	0.00%	206,140	0.00%
116														
117	15210	FINES & PARKING TICKETS	10,000	0.00%	9,000	-10.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%
118														
119	15320	RENTALS	138,720	2.00%	141,000	1.64%	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%
120														
121	15510	Interest On Investments	220,000	0.00%	225,000	2.27%	225,000	0.00%	225,000	0.00%	225,000	0.00%	225,000	0.00%
122	15590	Other Interest	29,000	61.11%	25,000	-13.79%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
123		RETURN ON INVESTMENTS	249,000	4.62%	250,000	0.40%	250,000	0.00%	250,000	0.00%	250,000	0.00%	250,000	0.00%
124														
125	15611	Current Tax Penalties	110,000	10.00%	119,000	8.18%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%
126	15621	Arrears & Delinquent Tax Interest	26,000	-7.14%	44,800	72.31%	44,800	0.00%	44,800	0.00%	44,800	0.00%	44,800	0.00%
127	15625	Residential Garbage Penalties	-		10,000		10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
128		PENALTIES & INTEREST	136,000	6.25%	173,800	27.79%	173,800	0.00%	173,800	0.00%	173,800	0.00%	173,800	0.00%
129														
130	15930	Miscellaneous Revenue	-	-100.00%	9,500		9,500		9,500		9,500		237,800	2403.16%
131	15940	Miscellaneous Revenue-IT Services	-		23,800		23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
132		MISCELLANEOUS REVENUE	-		33,300		33,300		33,300		33,300		261,600	685.59%
133														
134		OTHER REVENUE OWN SOURCES	737,820	-13.41%	813,240	10.22%	814,340	0.14%	815,440	0.14%	816,540	0.13%	1,046,040	28.11%
135														


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6														
136		UNCONDITIONAL TRANSFERS OTHER GOV'T												
137		PROVINCIAL GOVERNMENT												
139	16212	Small Community Protection Grant	259,000	10.21%	315,500	21.81%	259,000	-17.91%	259,000	0.00%	259,000	0.00%	259,000	0.00%
140	16214	Revenue Sharing - Traffic Fines	298,800	-9.45%	380,900	27.48%	298,800	-21.55%	298,800	0.00%	298,800	0.00%	298,800	0.00%
141	16215	Community Gaming Revenue	445,000	14.10%	445,000	0.00%	445,000	0.00%	445,000	0.00%	445,000	0.00%	445,000	0.00%
142		UNCOND TFRS OTHER GOV'T	1,002,800	5.01%	1,141,400	13.82%	1,002,800	-12.14%	1,002,800	0.00%	1,002,800	0.00%	1,002,800	0.00%
143		CONDITIONAL TRANSFERS OTHER												
145	18120	Grants/Contributions UBCM/FCM	-		10,000		-	-100.00%	-		-		-	
146	18121	Grants/Contributions Other	10,000		73,049	630.49%	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%
147		CONDITIONAL TRANSFERS OTHER	10,000		83,049		70,000		70,000		70,000		70,000	
148		OTHER TRANSFERS & COLLECTIONS												
149		OTHER TRANSFERS & COLLECTIONS												
150		OTHER TRANSFERS & COLLECTIONS												
151		OTHER TRANSFERS & COLLECTIONS												
152	19110	Cemetery Trust Fund	2,000		2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
155	19114	Operating Funds From Prior Years	400,000	-3.05%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
156		TRANSFERS FROM OWN RESERVES	402,000	-2.57%	402,000	0.00%	402,000	0.00%	402,000	0.00%	402,000	0.00%	402,000	0.00%
157		COLLECTIONS FOR OTHER GOV'T												
158		COLLECTIONS FOR OTHER GOV'T												
159		COLLECTIONS FOR OTHER GOV'T												
160	19811	Non-Residential School Tax	2,200,000	-4.35%	2,100,000	-4.55%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
161	19812	Residential School Tax	3,000,000	-3.23%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
162			5,200,000	-3.70%	5,100,000	-1.92%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%
163		REGIONAL GOVERNMENT												
164		REGIONAL GOVERNMENT												
165	11212	Parcel Tax	131,500	-0.03%	134,000	1.90%	134,000	0.00%	134,000	0.00%	134,000	0.00%	134,000	0.00%
166	19820	Alberni-Clayoquot Regional Hosp Dist	658,500	-0.01%	647,000	-1.75%	647,000	0.00%	647,000	0.00%	647,000	0.00%	647,000	0.00%
167	19821	Alberni-Clayoquot Regional District	832,000	-0.01%	1,080,000	29.81%	1,080,000	0.00%	1,080,000	0.00%	1,080,000	0.00%	1,080,000	0.00%
168			1,622,000	-0.01%	1,861,000	14.73%	1,861,000	0.00%	1,861,000	0.00%	1,861,000	0.00%	1,861,000	0.00%
169		JOINT BOARDS AND COMMISSIONS												
170		JOINT BOARDS AND COMMISSIONS												
171	19830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
172	19831	BC Assessment	170,000	-5.56%	160,000	-5.88%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
173			170,500	-5.54%	160,500	-5.87%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
174		OTHER TRANSFERS, COLLECTIONS												
175		OTHER TRANSFERS, COLLECTIONS	6,992,500	-2.92%	7,121,500	1.84%	7,121,500	0.00%	7,121,500	0.00%	7,121,500	0.00%	7,121,500	0.00%
176		GENERAL FUND REVENUE												
177		GENERAL FUND REVENUE	34,907,995	0.52%	35,723,442	2.34%	36,248,194	1.47%	36,977,664	2.01%	37,735,712	2.05%	38,741,190	2.66%


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6														
7		GENERAL GOVERNMENT SERVICE												
8	21110	Mayor-Stipends	43,733	1.00%	43,777	0.10%	44,215	1.00%	44,657	1.00%	45,103	1.00%	45,555	1.00%
9	21130	Councillors-Stipends	116,298	1.00%	116,415	0.10%	117,579	1.00%	118,755	1.00%	119,942	1.00%	121,142	1.00%
10	21190	Receptions and Other Services	40,200	14.86%	39,000	-2.99%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
11		LEGISLATIVE	200,231	3.51%	199,192	-0.52%	200,794	0.80%	202,412	0.81%	204,045	0.81%	205,697	0.81%
12														
13		GENERAL ADMINISTRATION												
14		ADMINISTRATIVE												
15	21211	City Manager	280,800	40.75%	196,677	-29.96%	198,639	1.00%	200,620	1.00%	202,621	1.00%	204,643	1.00%
16	21212	Municipal Clerk	406,317	8.36%	411,841	1.36%	417,832	1.45%	423,537	1.37%	429,333	1.37%	435,220	1.37%
17	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
18	21216	Bylaw Enforcement	90,600	-3.21%	90,300	-0.33%	92,300	2.21%	94,100	1.95%	95,900	1.91%	97,800	1.98%
19	21217	Bylaw Enforcement Vehicles	8,815	#DIV/0!	7,409	-15.95%	7,505	1.30%	7,654	1.99%	7,806	1.99%	7,912	1.36%
20														
21														
22		FINANCIAL MANAGEMENT												
23	21221	Financial Management Administration	726,600	1.69%	715,100	-1.58%	728,000	1.80%	776,400	6.65%	789,500	1.69%	802,800	1.68%
24	21225	External Audit	30,000	0.00%	30,600	2.00%	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%
25	21226	Purchasing Administration	218,000	-4.61%	206,900	-5.09%	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%
26	21229	Other Financial Management	2,400	0.00%	22,200	825.00%	3,200	-85.59%	3,250	1.56%	3,250	0.00%	3,250	0.00%
27														
28		COMMON SERVICES												
29	21222	Administration Vehicle	8,290	-1.87%	7,747	-6.55%	8,115	4.75%	8,245	1.60%	8,477	2.81%	8,712	2.77%
30	21252	City Hall	96,573	-17.26%	90,040	-6.76%	73,539	-18.33%	75,323	2.43%	77,154	2.43%	79,033	2.44%
31	21253	Other City Buildings	1,600	0.00%	2,320	45.00%	2,341	0.91%	2,363	0.94%	2,385	0.93%	2,408	0.96%
32	21254	Plywood Plant Site	-		-		-		-		-		-	
34	21259	Other Common Services	278,462	5.45%	344,448	23.70%	342,654	-0.52%	340,982	-0.49%	339,231	-0.51%	337,603	-0.48%
35	21260	Carbon Offsets	58,800	0.00%	58,800	0.00%	58,800	0.00%	58,800	0.00%	58,800	0.00%	58,800	0.00%
36														
37		INFORMATION SERVICES												
38	21261	Information Services	584,914	-12.33%	616,881	5.47%	635,510	3.02%	647,117	1.83%	658,953	1.83%	671,024	1.83%
39														
40		OTHER ADMINISTRATIVE SERVICES												
41	21282	Appraisals	-		-		-		-		-		-	
42	21283	Personnel (Human Resources)	226,745	-18.34%	284,887	25.64%	272,914	-4.20%	276,180	1.20%	279,431	1.18%	282,960	1.26%
43	21285	Employee Wellness (EFAP)	17,262	12.30%	15,200	-11.95%	15,222	0.14%	15,244	0.14%	15,267	0.15%	15,289	0.14%
44														
45		RECOVERIES												
46	21290	Administration Services Recovered	(438,200)	0.00%	(447,000)	2.01%	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00%
47		GENERAL ADMINISTRATION	2,637,978	-0.65%	2,694,350	2.14%	2,682,471	-0.44%	2,658,515	-0.89%	2,690,008	1.18%	2,722,154	1.20%


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48														
49	21911	Election Expense	10,000	0.00%	-	-100.00%	52,928	#DIV/0!	-	-100.00%	-	#DIV/0!	-	#DIV/0!
50	21920	Training and Development	143,367	2.00%	144,800	1.00%	145,020	0.15%	145,242	0.15%	145,467	0.15%	145,693	0.16%
51	21925	Council Travel and Development	50,900	13.11%	50,000	-1.77%	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%
52	21930	Insurance	257,500	3.00%	257,500	0.00%	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%
53	21931	Damage Claims	20,000	-33.33%	20,400	2.00%	20,808	2.00%	20,224	-2.81%	20,649	2.10%	20,082	-2.75%
54	21950	Grants In Aid	10,820	2.00%	10,820	0.00%	11,000	1.66%	11,000	0.00%	11,000	0.00%	11,000	0.00%
55	21990	Other General Services	2,000	-96.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
56		OTHER GENERAL GOV'T SERVICES	494,587	-7.75%	485,520	-1.83%	542,356	11.71%	492,171	-9.25%	495,931	0.76%	498,805	0.58%
57														
58		GENERAL GOVERNMENT SERVICE	3,332,796	-1.54%	3,379,062	1.39%	3,425,621	1.38%	3,353,098	-2.12%	3,389,984	1.10%	3,426,656	1.08%
59														
60		PROTECTIVE SERVICES												
61	22121	Police Services Contract	5,305,570	4.20%	5,301,190	-0.08%	5,503,753	3.82%	5,454,255	-0.90%	5,587,307	2.44%	5,733,319	2.61%
62	22122	Police Services Administration	825,650	0.20%	945,313	14.49%	885,457	-6.33%	901,652	1.83%	919,183	1.94%	937,055	1.94%
63	22123	Police Services Consulting	-		22,000		22,400	1.82%	22,900	2.23%	23,300	1.75%	23,800	2.15%
64	22130	Community Policing	25,000	0.00%	25,500	2.00%	26,010	2.00%	26,530	2.00%	27,061	2.00%	27,602	2.00%
65	22140	Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
66	22160	Police Building Maintenance	131,359	3.84%	131,250	-0.08%	133,662	1.84%	136,149	1.86%	138,714	1.88%	141,361	1.91%
67	22180	Detention & Custody of Prisoners	486,429	1.17%	496,158	2.00%	507,230	2.23%	517,374	2.00%	527,722	2.00%	538,276	2.00%
68		POLICE PROTECTION	6,799,008	3.44%	6,946,411	2.17%	7,103,512	2.26%	7,083,860	-0.28%	7,248,287	2.32%	7,426,413	2.46%
69														
70	22411	Fire Protection Administration	323,522	1.07%	330,150	2.05%	333,648	1.06%	337,186	1.06%	340,765	1.06%	344,385	1.06%
71	22421	Fire Crew	2,462,959	2.50%	2,454,418	-0.35%	2,495,817	1.69%	2,557,773	2.48%	2,513,760	-1.72%	2,565,390	2.05%
72	22422	Personnel Expense	46,379	2.00%	47,307	2.00%	48,253	2.00%	49,218	2.00%	50,203	2.00%	51,207	2.00%
73	22431	Communication System	11,263	2.00%	11,488	2.00%	11,718	2.00%	11,952	2.00%	12,191	2.00%	12,435	2.00%
74	22440	Fire Investigation	956	2.03%	975	1.99%	994	1.95%	1,014	2.01%	1,035	2.07%	1,055	1.93%
75	22441	Fire Prevention	146,945	2.49%	151,109	2.83%	154,874	2.49%	158,732	2.49%	162,687	2.49%	166,741	2.49%
76	22471	Fire Building Maintenance	58,395	2.00%	59,563	2.00%	60,754	2.00%	61,969	2.00%	63,209	2.00%	64,473	2.00%
78	22473	External Regional Training	1,592	0.00%	1,624	2.01%	1,656	1.97%	1,689	1.99%	1,723	2.01%	1,758	2.03%
79	22480	Vehicle Repair & Maintenance	239,065	1.94%	239,051	-0.01%	224,817	-5.95%	230,702	2.62%	236,747	2.62%	243,153	2.71%
80	22481	Sundry Equipment Repair & Mtce	14,877	2.00%	25,688	72.67%	26,202	2.00%	26,726	2.00%	27,261	2.00%	27,806	2.00%
81	22482	Fire Fighting Tools/Supplies Purchases	21,402	2.00%	26,830	25.36%	27,366	2.00%	27,914	2.00%	28,472	2.00%	29,041	2.00%
82		FIRE PROTECTION	3,327,355	2.29%	3,348,203	0.63%	3,386,099	1.13%	3,464,875	2.33%	3,438,053	-0.77%	3,507,444	2.02%
83														
84	22510	Emergency Program (Tsunami Warning)	918	2.00%	500	-45.53%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
85		EMERGENCY MEASURES	918	2.00%	500	-45.53%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
86														
87	22921	Building & Plumbing Inspection	99,510	-1.96%	101,510	2.01%	104,020	2.47%	106,030	1.93%	108,040	1.90%	110,350	2.14%
88	22926	Building Inspector Vehicle	4,000	4.49%	3,562	-10.95%	3,597	0.98%	3,633	1.00%	3,770	3.77%	4,049	7.40%
89	22931	Animal Control Services Contract	154,988	4.02%	151,200	-2.44%	151,211	0.01%	151,222	0.01%	151,234	0.01%	151,246	0.01%
90		OTHER PROTECTION	258,498	1.64%	256,272	-0.86%	258,828	1.00%	260,885	0.79%	263,044	0.83%	265,645	0.99%
91														
92		PROTECTIVE SERVICES	10,385,779	3.03%	10,551,386	1.59%	10,748,939	1.87%	10,810,120	0.57%	10,949,884	1.29%	11,200,002	2.28%


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6														
93														
94			TRANSPORTATION SERVICE											
95			COMMON SERVICES											
96	23110	Engineering Administration	559,409	-2.30%	608,313	8.74%	596,708	-1.91%	583,484	-2.22%	569,512	-2.39%	579,603	1.77%
97	23121	Engineering Consulting Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
98														
99			PUBLIC WORKS ADMINISTRATION											
100	23129	Clerical & Reception-Operation	105,287	4.76%	106,140	0.81%	108,324	2.06%	110,595	2.10%	112,913	2.10%	115,279	2.10%
101	23130	Supervision Operations	378,500	6.02%	365,000	-3.57%	368,650	1.00%	372,337	1.00%	376,060	1.00%	379,820	1.00%
102	23134	Small Tools/Equipment/Supplies	47,292	-2.81%	44,999	-4.85%	45,819	1.82%	46,961	2.49%	47,831	1.85%	48,750	1.92%
103	23136	Works Yard Maintenance	64,000	3.23%	63,400	-0.94%	64,400	1.58%	65,420	1.58%	66,460	1.59%	67,522	1.60%
104	23137	Main Building Maintenance	130,500	-3.33%	112,020	-14.16%	115,121	2.77%	118,350	2.80%	121,712	2.84%	125,215	2.88%
105	23138	Shop Overhead	97,600	1.88%	84,333	-13.59%	85,446	1.32%	86,583	1.33%	87,743	1.34%	88,926	1.35%
106														
107			GENERAL EQUIPMENT											
108	23160	General Equipment Maintenance	705,000	-1.28%	717,457	1.77%	733,883	2.29%	751,328	2.38%	769,236	2.38%	787,622	2.39%
109	23161	Vehicle Maintenance & Replacement	9,946	-24.56%	10,500	5.57%	10,620	1.14%	10,744	1.17%	10,871	1.18%	11,002	1.21%
110	23162	Supv Vehicle Mtce & Replacement	28,928	-5.74%	31,506	8.91%	31,849	1.09%	30,374	-4.63%	30,682	1.01%	33,370	8.76%
111		COMMON SERVICES	<u>2,166,462</u>	<u>-0.14%</u>	<u>2,183,668</u>	<u>0.79%</u>	<u>2,200,820</u>	<u>0.79%</u>	<u>2,216,176</u>	<u>0.70%</u>	<u>2,233,020</u>	<u>0.76%</u>	<u>2,277,109</u>	<u>1.97%</u>
112														
113			ROAD TRANSPORTATION											
114			ROADS AND STREETS											
116	23205	Customer Service Requests-Streets	45,000	12.50%	46,540	3.42%	47,400	1.85%	48,278	1.85%	49,172	1.85%	50,085	1.86%
117	23210	Small Tools/Supplies-Streets	5,500	0.00%	3,800	-30.91%	3,850	1.32%	3,901	1.32%	3,953	1.33%	4,006	1.34%
118	23220	Streets Inspections	45,500	2.25%	53,600	17.80%	54,600	1.87%	55,620	1.87%	56,660	1.87%	57,722	1.87%
119	23231	Roadway Surfaces Maintenance	600,500	16.60%	614,586	2.35%	618,977	0.71%	623,457	0.72%	628,026	0.73%	632,687	0.74%
120	23233	Road Allowance Maintenance	255,500	2.20%	253,078	-0.95%	256,279	1.26%	259,545	1.27%	262,876	1.28%	266,273	1.29%
121	23234	New Driveway Crossings	20,400	0.00%	21,020	3.04%	21,291	1.29%	21,566	1.29%	21,848	1.31%	22,135	1.31%
122	23236	Street Sweeping	114,000	31.03%	139,500	22.37%	141,300	1.29%	143,136	1.30%	145,009	1.31%	146,919	1.32%
123	23237	Snow & Ice Removal	200,000	0.00%	185,250	-7.38%	187,250	1.08%	189,290	1.09%	191,371	1.10%	193,493	1.11%
124														
125			BRIDGES AND RETAINING WALLS											
126	23241	Bridges & Retaining Walls	50,000	0.00%	43,500	-13.00%	38,560	-11.36%	38,621	0.16%	38,684	0.16%	38,247	-1.13%
127														
128			STREET LIGHTING											
129	23250	Overhead & Decorative Lighting	344,000	-3.10%	298,400	-13.26%	307,210	2.95%	315,034	2.55%	323,091	2.56%	331,390	2.57%
130	23261	Signs & Traffic Marking	190,000	-11.19%	199,000	4.74%	201,000	1.01%	203,040	1.01%	205,121	1.02%	207,243	1.03%
131	23264	Traffic & Railroad Signals	23,800	-18.21%	16,450	-30.88%	16,500	0.30%	16,551	0.31%	16,603	0.31%	16,656	0.32%
132														
133			PARKING											
134	23272	Off-Street Parking	8,000	504.69%	8,200	2.50%	8,284	1.02%	8,370	1.04%	8,457	1.04%	8,546	1.05%
135														
136			OTHER											
137	23291	Gravel	181,000	13.13%	177,000	-2.21%	178,000	0.56%	179,020	0.57%	180,060	0.58%	181,122	0.59%
138		ROADS & STREETS	<u>2,083,200</u>	<u>5.65%</u>	<u>2,059,924</u>	<u>-1.12%</u>	<u>2,080,501</u>	<u>1.00%</u>	<u>2,105,429</u>	<u>1.20%</u>	<u>2,130,931</u>	<u>1.21%</u>	<u>2,156,524</u>	<u>1.20%</u>


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139														
140			<i>STORM DRAINAGE</i>											
141			<i>OPEN DRAINAGE</i>											
142	23311	Ditch, Creek & Dyke Maintenance	138,500	0.00%	115,000	-16.97%	116,500	1.30%	118,030	1.31%	119,591	1.32%	121,182	1.33%
143														
144			<i>STORM SEWERS</i>											
145	23331	Storm Sewer Maintenance	180,000	0.00%	145,000	-19.44%	146,600	1.10%	148,232	1.11%	149,897	1.12%	151,595	1.13%
146	23333	Storm Sewer Pump Station	13,800	2.99%	14,800	7.25%	15,258	3.09%	15,734	3.12%	16,231	3.16%	16,749	3.19%
147	23335	Storm Sewer Connections	57,000	0.00%	55,500	-2.63%	56,100	1.08%	56,712	1.09%	57,336	1.10%	57,973	1.11%
148		STORM DRAINAGE	389,300	0.10%	330,300	-15.16%	334,458	1.26%	338,708	1.27%	343,055	1.28%	347,499	1.30%
149														
150			<i>OTHER COMMON SERVICES</i>											
152	23881	Training Program	75,000	-22.68%	75,000	0.00%	76,140	1.52%	77,303	1.53%	78,489	1.53%	79,699	1.54%
153	23882	Safety	29,000	0.00%	33,800	16.55%	34,040	0.71%	34,285	0.72%	34,534	0.73%	34,789	0.74%
155	23884	Special Streets Work Orders	10,500	0.00%	8,500	-19.05%	8,610	1.29%	8,722	1.30%	8,837	1.32%	8,953	1.31%
156		OTHER COMMON SERVICES	114,500	-16.12%	117,300	2.45%	118,790	1.27%	120,310	1.28%	121,860	1.29%	123,441	1.30%
157														
158			<i>OTHER</i>											
159	23510	PUBLIC TRANSIT	1,075,783	-0.61%	1,077,292	0.14%	1,099,770	2.09%	1,111,000	1.02%	1,122,000	0.99%	1,133,000	0.98%
160														
161			RECOVERIES											
162	23951	General Overhead Recovery	(793,000)	0.00%	(808,900)	2.01%	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(858,000)	0.00%
163	23952	Main Building Expense Recovery	(23,500)	-12.96%	(24,000)	2.13%	(24,500)	2.08%	(25,000)	2.04%	(25,500)	2.00%	(25,500)	0.00%
164	23953	Shop Overhead Recovery	(95,800)	0.00%	(97,700)	1.98%	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(103,600)	0.00%
165	23958	Equipment Charges Recovery	(522,000)	0.00%	(532,400)	1.99%	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(565,000)	0.00%
166	23959	Gravel Cost Recovery	(100,000)	0.00%	(102,000)	2.00%	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(108,000)	0.00%
167		RECOVERIES	(1,534,300)	-0.23%	(1,565,000)	2.00%	(1,596,100)	1.99%	(1,628,100)	2.00%	(1,660,100)	1.97%	(1,660,100)	0.00%
168														
169		TRANSPORTATION SERVICE	4,294,945	1.99%	4,203,484	-2.13%	4,238,239	0.83%	4,263,523	0.60%	4,290,766	0.64%	4,377,473	2.02%
170														


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171		<i>ENVIRONMENTAL HEALTH SERVICES</i>												
172		<i>SOLID WASTE COLLECTION</i>												
173	24320	Residential Waste Collection	415,500	4.74%	424,182	2.09%	430,474	1.48%	436,905	1.49%	443,478	1.50%	450,196	1.51%
175	24322	Solid Waste Containers Purchase & Mtce	2,000	-78.26%	950	-52.50%	960	1.05%	970	1.04%	981	1.13%	991	1.02%
176	24323	Solid Waste Disposal Fees	254,000	-23.03%	250,000	-1.57%	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%
177	24324	City Facility Solid Waste Collection	24,000		45,000	87.50%	45,640	1.42%	46,293	1.43%	46,959	1.44%	47,638	1.45%
178		ENVIRONMENTAL HEALTH	695,500	-17.78%	720,132	3.54%	729,574	1.31%	739,193	1.32%	748,993	1.33%	758,976	1.33%
179														
180		<i>PUBLIC HEALTH</i>												
181	25161	Cemetery Maintenance	12,728	1.82%	17,050	33.96%	17,249	1.17%	17,452	1.18%	17,659	1.19%	17,870	1.19%
182	25162	Interments	27,700	2.59%	30,500	10.11%	30,500	0.00%	30,500	0.00%	30,500	0.00%	30,500	0.00%
183	25163	Memorial Marker Installation	13,500	0.00%	14,000	3.70%	14,250	1.79%	14,505	1.79%	14,765	1.79%	15,030	1.79%
184		CEMETERIES	53,928	1.75%	61,550	14.13%	61,999	0.73%	62,457	0.74%	62,924	0.75%	63,400	0.76%
187														
188		PUBLIC HEALTH	53,928	1.75%	61,550	14.13%	61,999	0.73%	62,457	0.74%	62,924	0.75%	63,400	0.76%
189														
190		<i>ENVIRONMENTAL DEVELOPMENT</i>												
191	26129	Planning Administration	261,650	20.85%	251,860	-3.74%	255,270	1.35%	258,380	1.22%	261,490	1.20%	264,800	1.27%
192	26132	Consulting Services	-		-		-		-		-		-	
193		RESEARCH AND PLANNING	261,650	2.00%	251,860	-3.74%	255,270	1.35%	258,380	1.22%	261,490	1.20%	264,800	1.27%
194														
195	26234	Business Development	76,200	69.33%	75,000	-1.57%	78,000	4.00%	80,000	2.56%	80,000	0.00%	80,000	0.00%
196	26235	Economic Development	346,009	11.72%	395,520	14.31%	373,269	-5.63%	358,352	-4.00%	361,447	0.86%	363,744	0.64%
198	26237	Community Serv-Community Inv Program	33,460	5.14%	63,060	88.46%	43,200	-31.49%	39,200	-9.26%	37,200	-5.10%	33,200	-10.75%
199	26238	Community Serv-Community Engagement	2,000	0.00%	1,000	-50.00%	500	-50.00%	500	0.00%	500	0.00%	500	0.00%
200	26240	Seniors Housing Stakeholder Initiative	10,000		-	-100.00%	-		-		-		-	
201	26450	Community Forest	-		-		-		-		-		-	
202		COMMUNITY DEVELOPMENT	467,669	20.37%	534,580	14.31%	494,969	-7.41%	478,052	-3.42%	479,147	0.23%	477,444	-0.36%
203														
204	26701	Alberni Harbour Quay Overhead	23,290	3.51%	21,490	-7.73%	21,921	2.01%	22,318	1.81%	22,775	2.05%	23,191	1.83%
205	26770	Harbour Quay - Buildings Maintenance	108,587	2.21%	91,348	-15.88%	93,027	1.84%	94,547	1.63%	96,100	1.64%	101,686	5.81%
206		ALBERNI HARBOUR QUAY	131,877	2.44%	112,838	-14.44%	114,948	1.87%	116,865	1.67%	118,875	1.72%	124,877	5.05%
207														


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4			2016		2017		2018		2019		2020		2021	
5			<i>Amended</i>											
6														
208		OTHER ENVIRONMENTAL DEVELOPMENT												
209	26800	Green Home Renovation Program	30,000		-		-		-		-		-	
210	26911	Chamber of Commerce Visitor Centre	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
211	26917	Promotion of Tourism	-		-		-		-		-		-	
212		OTHER	114,000	35.71%	84,000	-26.32%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
213														
214		ENVIRONMENTAL DEVELOPMENT	975,196	13.69%	983,278	0.83%	949,187	-3.47%	937,297	-1.25%	943,512	0.66%	951,121	0.81%
215														
216		PARKS, RECREATION & HERITAGE												
217		RECREATION FACILITIES												
218		ADMINISTRATION												
219	27110	Parks, Recreation & Heritage Mgmt Serv	492,068	10.13%	507,269	3.09%	514,532	1.43%	522,344	1.52%	528,303	1.14%	538,414	1.91%
220														
221		COMMUNITY CENTRES AND HALLS												
222	27120	Gyro Youth Centre Maintenance	26,077	3.14%	28,881	10.75%	31,879	10.38%	34,261	7.47%	34,870	1.78%	35,472	1.73%
223	27124	Glenwood Concessions	6,621	1.86%	6,000	-9.38%	6,079	1.32%	6,150	1.17%	6,223	1.19%	6,798	9.24%
224	27126	Glenwood Skate Shop	3,044	21.76%	3,382	11.10%	3,442	1.77%	2,990	-13.13%	3,040	1.67%	3,091	1.68%
225	27128	Glenwood Centre Maintenance	60,894	2.20%	63,227	3.83%	91,385	44.53%	62,426	-31.69%	63,493	1.71%	66,586	4.87%
226	27129	Bob Dailey Stadium	16,252	3.35%	9,964	-38.69%	10,149	1.86%	10,314	1.63%	10,483	1.64%	10,657	1.66%
227	27130	Echo Activity Centre Maintenance	330,018	4.37%	338,183	2.47%	344,687	1.92%	330,370	-4.15%	336,537	1.87%	334,848	-0.50%
229	27134	Echo Aquatic Maintenance	482,718	4.71%	516,437	6.99%	551,673	6.82%	569,003	3.14%	577,527	1.50%	551,247	-4.55%
230	27140	AV Multiplex Concessions	163,203	1.91%	168,000	2.94%	160,000	-4.76%	161,200	0.75%	162,424	0.76%	158,672	-2.31%
231	27142	AV Multiplex Skate Shop	12,211	1.76%	10,472	-14.24%	10,185	-2.74%	10,878	6.80%	11,076	1.82%	10,778	-2.69%
232	27144	AV Multiplex Maintenance	795,940	2.89%	779,995	-2.00%	792,009	1.54%	819,111	3.42%	829,837	1.31%	835,938	0.74%
233	27146	Parks Building & Fieldhouses	95,211	3.37%	87,056	-8.57%	88,841	2.05%	90,438	1.80%	92,078	1.81%	93,763	1.83%
234	27148	Echo Park Complex	39,849	3.64%	35,430	-11.09%	42,152	18.97%	39,478	-6.34%	40,155	1.71%	40,850	1.73%
235														


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236		RECREATION PROGRAMS												
237		SPORT PROGRAMS												
240	27156	Glenwood Centre Programs	8,650	1.76%	9,000	4.05%	9,180	2.00%	9,344	1.79%	11,000	17.72%	11,851	7.74%
241	27160	Echo Aquatic Programs	784,119	6.89%	754,772	-3.74%	772,462	2.34%	771,979	-0.06%	788,158	2.10%	802,642	1.84%
242	27163	AV Multiplex Programs	183,774	1.37%	181,639	-1.16%	183,818	1.20%	186,353	1.38%	188,929	1.38%	191,545	1.38%
243														
244		LEISURE PROGRAMS												
245	27166	Leisure Service Programs	228,013	1.34%	269,559	18.22%	275,642	2.26%	281,135	1.99%	286,738	1.99%	292,453	1.99%
246	27170	Youth Services and Programs	54,455	147.52%	24,500	-55.01%	25,270	3.14%	25,585	1.25%	23,907	-6.56%	24,235	1.37%
247	27173	Children's Programs	163,963	1.84%	170,000	3.68%	162,000	-4.71%	163,840	1.14%	165,717	1.15%	167,631	1.15%
248	27180	Adult Programs	96,350	4.16%	85,000	-11.78%	90,000	5.88%	90,000	0.00%	90,000	0.00%	90,000	0.00%
249														
250		SPECIAL EVENTS												
251	27190	Special Events	21,930	2.00%	20,000	-8.80%	18,045	-9.78%	18,086	0.23%	18,128	0.23%	18,170	0.23%
253	27198	Vehicle Maintenance & Repair	13,963	1.92%	16,705	19.64%	16,905	1.20%	17,096	1.13%	17,293	1.15%	17,494	1.16%
254		RECREATION FACILITIES & PROGRAMS	4,079,323	5.44%	4,085,471	0.15%	4,200,335	2.81%	4,222,381	0.52%	4,285,916	1.50%	4,303,135	0.40%
255														
256		PARKS AND PLAYGROUNDS												
257	27210	Parks & Facility Management Services	228,286	1.10%	236,166	3.45%	238,538	1.00%	240,937	1.01%	243,364	1.01%	245,817	1.01%
258	27215	Parks Maintenance	549,301	1.86%	604,500	10.05%	612,720	1.36%	621,105	1.37%	629,661	1.38%	638,389	1.39%
259	27220	Horticultural Services	327,008	1.82%	346,550	5.98%	351,681	1.48%	356,915	1.49%	362,253	1.50%	367,698	1.50%
260	27225	Vehicles & Equipment Mtce & Repair	148,853	1.90%	178,653	20.02%	184,703	3.39%	190,846	3.33%	197,237	3.35%	203,491	3.17%
261	27230	Parks Upgrading	84,733	1.85%	66,400	-21.64%	67,068	1.01%	67,749	1.02%	68,444	1.03%	69,153	1.04%
262	27499	Equipment Recovery	(81,600)	2.00%	(83,232)	2.00%	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%	(90,093)	2.00%
263		PARKS & PLAYGROUNDS	1,256,581	1.71%	1,349,037	7.36%	1,369,813	1.54%	1,390,957	1.54%	1,412,633	1.56%	1,434,455	1.54%
264														
265		CULTURAL SERVICES												
266	27510	Museum Services	299,710	1.92%	328,378	9.57%	333,206	1.47%	348,214	4.50%	353,809	1.61%	339,555	-4.03%
267	27515	Museum Programs-Curatorial	27,758	1.68%	27,466	-1.05%	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%
268	27516	Museum Programs-Permanent Exhibits	5,245	2.34%	6,299	20.10%	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%
269	27517	Museum Programs-Temporary Exhibits	24,345	1.44%	33,727	38.54%	36,618	8.57%	37,029	1.12%	37,397	0.99%	37,632	0.63%
270	27530	Industrial Collections	43,055	-35.50%	29,835	-30.70%	31,392	5.22%	14,935	-52.42%	10,935	-26.78%	10,935	0.00%
271	27550	Museum Maintenance	56,783	3.41%	59,231	4.31%	60,852	2.74%	61,797	1.55%	62,783	1.60%	64,910	3.39%
272	27555	McLean Mill	225,000	0.45%	225,000	0.00%	175,000	-22.22%	160,000	-8.57%	130,000	-18.75%	110,000	-15.38%
273	27600	Vancouver Island Regional Library	673,333	1.97%	675,192	0.28%	682,000	1.01%	688,800	1.00%	695,600	0.99%	702,600	1.01%
274		CULTURAL SERVICES	1,355,229	-0.09%	1,385,128	2.21%	1,343,087	-3.04%	1,335,269	-0.58%	1,315,431	-1.49%	1,290,963	-1.86%
275														
276		RECREATION & CULTURAL	6,691,133	3.56%	6,819,636	1.92%	6,913,235	1.37%	6,948,607	0.51%	7,013,980	0.94%	7,028,553	0.21%
277														
278		TOTAL OPERATIONS EXPENSES	26,429,277	2.07%	26,718,528	1.09%	27,066,794	1.30%	27,114,295	0.18%	27,400,043	1.05%	27,806,181	1.48%
279														


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6														
280														
281			INTEREST & DEBT SERVICING											
283	28115	Interest on Prepaid Taxes	3,000	0.00%	1,500	-50.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
284	28121	Interest Payments on Debentures	144,657	-28.33%	91,203	-36.95%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
285	28131	Principal Payments on Debentures	123,435	0.95%	120,468	-2.40%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
287	28193	Banking Service Charges	5,000	-1.96%	6,500	30.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%
288			<u>276,092</u>	<u>-16.89%</u>	<u>219,671</u>	<u>-20.44%</u>	<u>219,671</u>	<u>0.00%</u>	<u>219,671</u>	<u>0.00%</u>	<u>219,671</u>	<u>0.00%</u>	<u>219,671</u>	<u>0.00%</u>
289														
290														
291		TOTAL OPERATIONS AND DEBT SERVICING	26,705,369	1.83%	26,938,199	0.87%	27,286,465	1.29%	27,333,966	0.17%	27,619,714	1.05%	28,025,852	1.47%
292														
293														
294		TRANSFERS TO RESERVES												
294	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
295	28222	Transfer to Equipment Replacement	30,000		54,000	80.00%	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%
296	28230	Transfer to Capital Works Reserve	-		60,849		70,000	15.04%	70,000	0.00%	70,000	0.00%	70,000	0.00%
297			<u>45,000</u>	<u>200.00%</u>	<u>129,849</u>	<u>188.55%</u>	<u>149,000</u>	<u>14.75%</u>	<u>149,000</u>	<u>0.00%</u>	<u>149,000</u>	<u>0.00%</u>	<u>119,000</u>	<u>-20.13%</u>
298														
299														
300		TRANSFERS TO CAPITAL FUNDS												
301	28220	Transfers to General Capital Fund:												
303		Projects TBD Council Direction	-		415,894		161,229		347,798		902,998		2,429,438	
304		Administration	-		-		-		-		-		-	
305		Fire Department	-		45,000		10,000		-		70,000		245,400	
306		Transportation Services	-		-		-		-		-		-	
307		Paving and Road Construction	405,000		230,000		550,000		1,023,600		-		-	
308		Traffic Upgrades	25,000		-		-		-		-		-	
309		Storm Drains	180,000		145,000		187,500		371,800		1,172,500		-	
310		Other Public Works Projects	94,600		20,000		-		-		-		200,000	
311		Parks	-		-		-		-		-		-	
312		Cultural Services	33,694		40,000		-		-		-		-	
313		Parks, Recreation and Heritage	32,000		38,000		182,500		30,000		100,000		-	
314		TOTAL GENERAL CAPITAL TRANSFERS	770,294	6.79%	933,894	21.24%	1,091,229	16.85%	1,773,198	62.50%	2,245,498	26.64%	2,874,838	28.03%
315														
316		OTHER SERVICES												
317		OTHER BUDGET CONSIDERATIONS												
318	29911	Contingency Funds	200,000	33.33%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
319		OTHER BUDGET CONSIDERATIONS	200,000	33.33%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
320														
321		TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY	27,720,663	2.87%	28,201,942	1.74%	28,726,694	1.86%	29,456,164	2.54%	30,214,212	2.57%	31,219,690	3.33%
322														


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4			2016		2017		2018		2019		2020		2021	
5			<i>Amended</i>											
6														
323														
324			<i>TRANSFERS TO RESERVE ALLOWANCES</i>											
325	28211	Transfers to Reserve Allowances	194,832	-52.78%	400,000	105.31%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
326														
327														
328			<i>TAXES COLLECTED FOR OTHERS</i>											
329			<i>REGIONAL DISTRICT</i>											
330	28410	Alberni-Clayoquot Regional District	963,500	-0.01%	1,214,000	26.00%	1,214,000	0.00%	1,214,000	0.00%	1,214,000	0.00%	1,214,000	0.00%
331														
332			<i>SCHOOL DISTRICTS</i>											
333	28811	Non-Residential School Tax	2,200,000	-4.35%	2,100,000	-4.55%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
334	28812	Residential School Tax	3,000,000	-3.23%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
335														
336			<i>REGIONAL GOVERNMENTS</i>											
337	28820	Alberni-Clayoquot Regional Hosp District	658,500	-0.01%	647,000	-1.75%	647,000	0.00%	647,000	0.00%	647,000	0.00%	647,000	0.00%
338														
339			<i>JOINT BOARDS AND COMMISSIONS</i>											
340	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
341	28831	BC Assessment	170,000	-5.56%	160,000	-5.88%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
342		TAXES COLLECTED FOR OTHERS	6,992,500	12.08%	7,121,500	1.84%	7,121,500	0.00%	7,121,500	0.00%	7,121,500	0.00%	7,121,500	0.00%
343														
344														
345														
346		GENERAL FUND EXPENDITURE	34,907,995	3.89%	35,723,442	2.34%	36,248,194	1.47%	36,977,664	2.01%	37,735,712	2.05%	38,741,190	2.66%


	A	B	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2016		2017		2018		2019		2020		2021	
4			<i>Amended</i>											
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	2,962,346	10.00%	3,258,580	10.00%	3,421,509	5.00%	3,592,585	5.00%	3,772,214	5.00%	3,960,825	5.00%
9	54431	Connections	34,437	2.00%	35,126	2.00%	35,829	2.00%	36,545	2.00%	36,545	0.00%	37,276	2.00%
10	54432	Turn-On Charges	325	2.00%	331	2.00%	338	2.00%	345	2.00%	351	2.00%	358	1.85%
11	54433	Service Charges Sundry	8,659	2.00%	8,833	2.00%	9,009	2.00%	9,189	2.00%	9,373	2.00%	9,560	1.99%
12		<u>SALES OF SERVICE</u>	<u>3,005,767</u>	<u>9.88%</u>	<u>3,302,870</u>	<u>9.88%</u>	<u>3,466,685</u>	<u>4.96%</u>	<u>3,638,664</u>	<u>4.96%</u>	<u>3,818,484</u>	<u>4.94%</u>	<u>4,008,019</u>	<u>4.96%</u>
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	3,300	0.00%	13,300	303.03%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17	55611	Water Penalty	25,000	0.00%	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		<u>OTHER REVENUE</u>	<u>28,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>45.94%</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		-		-		-		-		-	
21														
22		PROVINCIAL GOVERNMENT	-		-		-		-		-		-	
25														
26		OTHER TRANSFERS												
27	59111	Reserve For Projects & Purchases	-		-		-		-		-		-	
28	59112	Operating Surplus From Prior Years	-		-		-		-		-		-	
29		<u>OTHER TRANSFERS</u>	<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>	
30														
31		<u>WATER FUND REVENUE</u>	<u>3,034,067</u>	<u>9.77%</u>	<u>3,344,170</u>	<u>10.22%</u>	<u>3,507,985</u>	<u>4.90%</u>	<u>3,679,964</u>	<u>4.90%</u>	<u>3,859,784</u>	<u>4.89%</u>	<u>4,049,319</u>	<u>4.91%</u>
32														


	A	B	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2016		2017		2018		2019		2020		2021	
4			<i>Amended</i>											
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38	64110	Water Administration & Other	204,000	0.00%	258,471	26.70%	258,869	0.15%	259,230	0.14%	259,599	0.14%	259,976	0.15%
39														
40		ENGINEERING SERVICES												
41	64121	Engineering Consulting Services	50,000	0.00%	30,000	-40.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44	64133	Customer Service Requests	66,000	10.00%	63,100	-4.39%	64,482	2.19%	65,752	1.97%	67,047	1.97%	68,368	1.97%
45	64136	Small Tools/Equipment/Supplies	12,500	-16.67%	11,750	-6.00%	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%
46														
47		SERVICE OF SUPPLY												
48	64141	Supply Inspection & Operation	168,500	-3.88%	123,525	-26.69%	126,059	2.05%	128,281	1.76%	130,553	1.77%	132,875	1.78%
49														
50		PUMPING												
51	64161	Pumping Inspection & Operation	257,000	5.67%	266,500	3.70%	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%
52														
53		TRANSMISSION & DISTRIBUTION												
54	64181	Transmission/Distribution System	286,000	-1.72%	255,400	-10.70%	259,450	1.59%	263,131	1.42%	266,886	1.43%	270,715	1.43%
55	64183	Connections	126,000	11.50%	131,000	3.97%	133,025	1.55%	134,866	1.38%	136,743	1.39%	138,658	1.40%
56	64185	Meters	220,000	7.84%	224,400	2.00%	228,888	2.00%	233,466	2.00%	238,135	2.00%	242,898	2.00%
57	64187	Hydrants	51,550	0.00%	38,500	-25.32%	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%
58														
59		OTHER COMMON SERVICES												
60	64194	Special Water Work Orders	7,500	0.00%	-	-100.00%	-	-	-	-	-	-	-	-
61														
62		WATER SUPPLY SYSTEM	1,449,050	2.44%	1,402,646	-3.20%	1,421,438	1.34%	1,438,950	1.23%	1,456,816	1.24%	1,475,045	1.25%
63														


	A	B	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2016		2017		2018		2019		2020		2021	
4			<i>Amended</i>											
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest Payments On Debentures	44,000	-26.67%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	38,743	-42.31%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		<u>DEBT</u>	<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Capital Reserves	-	-100.00%	-		-		-		-		-	
73	68220	Transfers To Water Capital Fund	472,500	-53.45%	1,508,276	219.21%	2,086,024	38.31%	1,060,000	-49.19%	1,120,000	5.66%	400,000	-64.29%
74	68230	Transfer to Infrastructure Capital Reserve	1,016,474		347,205	-65.84%	(85,520)	-124.63%	1,094,971	1380.37%	1,196,925	9.31%	2,088,231	74.47%
75	68910	Debt Reserve Fund Transfer	3,300	-40.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76		<u>TRANSFERS</u>	<u>1,492,274</u>	<u>22.10%</u>	<u>1,858,781</u>	<u>24.56%</u>	<u>2,003,804</u>	<u>7.80%</u>	<u>2,158,271</u>	<u>7.71%</u>	<u>2,320,225</u>	<u>7.50%</u>	<u>2,491,531</u>	<u>7.38%</u>
77														
78		FISCAL SERVICES	1,575,017	16.72%	1,941,524	23.27%	2,086,547	7.47%	2,241,014	7.40%	2,402,968	7.23%	2,574,274	7.13%
79														
80		<u>EXCESS OF REVENUE OVER EXPENSE</u>	<u>-</u>		<u>0</u>		<u>0</u>		<u>0</u>		<u>-</u>		<u>-</u>	
81														
82		WATER FUND EXPENSE	3,034,067	9.77%	3,344,170	9.79%	3,507,985	4.90%	3,679,964	4.90%	3,859,784	4.89%	4,049,319	4.91%


	A	B	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2016		2017		2018		2019		2020		2021	
4			<i>Amended</i>											
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,457,497	10.00%	2,888,332	17.53%	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%
10	94431	Sewer Connections	33,638	10.00%	37,002	10.00%	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%
11	94432	Service Charges Sundry	3,340	10.00%	3,674	10.00%	3,747	2.00%	3,822	2.00%	3,898	2.00%	3,976	2.00%
12	94433	User Charges	15,364	10.00%	16,900	10.00%	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	10,902	10.00%	11,992	10.00%	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%
16		SALES OF SERVICE	2,520,740	10.00%	2,957,900	17.34%	3,013,356	1.87%	3,069,922	1.88%	3,127,619	1.88%	3,186,469	1.88%
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	Interest Income	1,000	66.67%	12,000	1100.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	13,794	10.00%	20,000	44.99%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
22	95722	Sewer Local Improvement Charges	41,098	10.00%	45,208	10.00%	46,112	2.00%	47,034	2.00%	47,975	2.00%	48,934	2.00%
23		OTHER REVENUE	55,892	10.67%	77,208	38.14%	78,112	1.17%	79,034	1.18%	79,975	1.19%	80,934	1.20%
24														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Reserve-Gas Tax	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
31	99111	Transfers from Reserves & Allowances	-		-		-		-		-		-	
32	99114	Operating Funds from Prior Year	-		-		-		-		-		-	
33	99211	Contribution (To) From General Revenue	-		-		-		-		-		-	
34														
35		SEWER FUND REVENUE	2,616,632	9.85%	3,075,108	17.52%	3,131,468	1.83%	3,188,957	1.84%	3,247,594	1.84%	3,307,403	1.84%
36														


	A	B	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2016		2017		2018		2019		2020		2021	
4			<i>Amended</i>											
5														
6														
37		SEWER SYSTEM												
38		ADMINISTRATION												
40	104210	Sewer Administration & Other	156,000	0.00%	291,990	87.17%	291,990	0.00%	291,990	0.00%	291,990	0.00%	291,990	0.00%
42		ENGINEERING SERVICES												
43	104221	Contract Services	40,000	0.00%	25,000	-37.50%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
45		SEWER SYSTEM ADMINISTRATION												
46	104233	Customer Service Requests	120,000	9.09%	122,400	2.00%	124,848	2.00%	127,345	2.00%	129,892	2.00%	132,490	2.00%
47	104236	Small Tools/Equipment/Supplies	15,000	0.00%	15,300	2.00%	15,606	2.00%	15,918	2.00%	16,236	2.00%	16,561	2.00%
49		SEWER COLLECTION SYSTEM												
50	104240	Sewage Collection System Main	200,100	-1.96%	100,000	-50.02%	101,238	1.24%	102,362	1.11%	103,509	1.12%	104,680	1.13%
51	104241	Sewer Service Connections	170,140	27.79%	181,500	6.68%	183,975	1.36%	186,225	1.22%	188,519	1.23%	190,859	1.24%
53		SEWER LIFT STATIONS												
54	104260	Sewage Lift Stations	213,500	0.00%	167,600	-21.50%	154,806	-7.63%	157,987	2.05%	161,240	2.06%	164,569	2.06%
56		SEWER TREATMENT AND DISPOSAL												
57	104280	Sewage Treatment	295,000	6.12%	287,000	-2.71%	293,413	2.23%	299,786	2.17%	306,333	2.18%	313,059	2.20%
59		OTHER COMMON SERVICES												
60	104294	Special Work Orders	2,500	0.00%	2,000	-20.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
61		SEWER SYSTEM	1,212,240	5.21%	1,192,790	-1.60%	1,192,876	0.01%	1,208,613	1.32%	1,224,719	1.33%	1,241,208	1.35%
62														


	A	B	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2016		2017		2018		2019		2020		2021	
4			<i>Amended</i>											
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest Payments On Debentures	177,154	-13.47%	252,925	42.77%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%
67	108130	Principal Payments On Debentures	136,293	-32.62%	187,932	37.89%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%
68		TOTAL DEBT	313,447	-22.99%	440,857	40.65%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	150,000	-53.13%	580,000	286.67%	1,010,000	74.14%	600,000	-40.59%	700,000	16.67%	-	-100.00%
72	108910	Debt Reserve Fund Transfer	1,000	-95.00%	2,000	100.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances	-		-		-		-		-		-	
74	108920	Transfer to Infrastructure Capital Reserve	939,945		859,461		485,735		937,486		880,017		1,623,338	84.47%
75		TRANSFERS	1,090,945	32.58%	1,441,461	32.13%	1,497,735	3.90%	1,539,486	2.79%	1,582,017	2.76%	1,625,338	2.74%
76														
77		FISCAL SERVICES	1,404,392	14.19%	1,882,318	34.03%	1,938,592	2.99%	1,980,343	2.15%	2,022,874	2.15%	2,066,195	2.14%
78														
79		EXCESS OF REVENUE OVER EXPENSE	-		(0)		0		0		0		0	
80														
81		SEWER FUND EXPENSES	2,616,632	9.85%	3,075,108	17.52%	3,131,468	1.83%	3,188,956	1.84%	3,247,593	1.84%	3,307,403	1.84%


	A	B	L	M	N	O	P	Q	R
1		CITY OF PORT ALBERNI							
2		PARKLAND ACQUISITION RESERVE FUND-5 YEAR PLAN							
3									
4			2015	2016	2017	2018	2019	2020	2021
5			<i>Actual</i>	<i>Estimated</i>					
6		RECEIPTS							
7		Investment Income	\$ 768	\$ 1,531	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
8		Sale of Parkland	-	\$ 163,000	61,500	-	-	-	-
9		Parkland Dedication Deposits	-	-	-	-	-	-	-
10									
11			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
12			768	164,531	64,000	2,500	2,500	2,500	2,500
13									
14		EXPENSES							
15		Acquisition of Parkland	102,144	-	-	-	-	-	-
16									
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18			102,144	-	-	-	-	-	-
19		REVENUE OVER (UNDER) EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			(101,376)	164,531	64,000	2,500	2,500	2,500	2,500
21									
22		FUND EQUITY - ENDING	\$ 37,530	\$ 202,061	\$ 266,061	\$ 268,561	\$ 271,061	\$ 273,561	\$ 276,061


	A	B	N	O	P	Q	R	S	T
1		CITY OF PORT ALBERNI							
2		CAPITAL WORKS RESERVE FUND-5 YEAR PLAN							
3									
4			2015	2016	2017	2018	2019	2020	2021
5		<i>Actual</i>	<i>Estimated</i>						
6		RECEIPTS							
8		Investment Income	28,736	34,608	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	1,075,492	273,650	1,178,553	542,500	534,800	537,500	140,000
11		Miscellaneous	-	14,470	60,849	70,000	70,000	70,000	70,000
12			<u>1,104,228</u>	<u>322,728</u>	<u>1,244,402</u>	<u>617,500</u>	<u>609,800</u>	<u>612,500</u>	<u>215,000</u>
13									
14									
15		EXPENSES							
16		Gas Tax - capital projects	1,080,087	233,650	1,138,553	502,500	494,800	497,500	100,000
17		Gas Tax - operating (capacity bldg)	-	40,000	40,000	40,000	40,000	40,000	40,000
18		Capital Expenditures - Special	150,000	228,555	-	-	-	-	-
19		Capital Expenditures	-	-	-	-	-	-	-
20			<u>1,230,087</u>	<u>502,205</u>	<u>1,178,553</u>	<u>542,500</u>	<u>534,800</u>	<u>537,500</u>	<u>140,000</u>
21									
22		REVENUE OVER EXPENSES	<u>(125,859)</u>	<u>(179,477)</u>	<u>65,849</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>
24									
25		FUND EQUITY - ENDING	\$ 427,593	\$ 248,116	\$ 313,965	\$ 388,965	\$ 463,965	\$ 538,965	\$ 613,965


	A	B	N	O	P	Q	R	S	T
1									
2		CITY OF PORT ALBERNI							
3		EQUIPMENT REPLACEMENT RESERVE FUND-5 YEAR PLAN							
4									
5									
6			2015	2016	2017	2018	2019	2020	2021
7			<i>Actual</i>	<i>Estimated</i>					
8		Sale of Equipment	49,050	5,849	115,000	-	-	-	-
9		Investment Income	51,130	51,198	55,000	46,000	46,000	45,000	40,000
10		Transfers from General Revenue	-	30,000	54,000	64,000	64,000	64,000	34,000
11		Contributions - ERRF Schedule	701,903	772,546	797,001	806,710	829,618	853,508	881,505
12			802,083	859,593	1,021,001	916,710	939,618	962,508	955,505
13									
14									
15		EXPENSES							
16		Transfer to Capital Works Bylaw	-	-	-	-	-	-	-
17		Equipment Purchases	444,047	506,000	1,018,500	391,000	726,700	2,480,600	2,362,100
18			444,047	506,000	1,018,500	391,000	726,700	2,480,600	2,362,100
19									
20		REVENUE OVER EXPENSES	358,036	353,593	2,501	525,710	212,918	(1,518,092)	(1,406,595)
21									
22									
23									
24		FUND EQUITY - ENDING	4,981,672	5,335,265	5,337,766	5,863,476	6,076,394	4,558,302	3,151,707

	A	B	N	O	P	Q	R	S	T
1		CITY OF PORT ALBERNI							
2		LAND SALE RESERVE FUND-5 YEAR PLAN							
3									
4			2015	2016	2017	2018	2019	2020	2021
5			<i>Actual</i>	<i>Estimated</i>					
6		RECEIPTS							
7		Sale of Property	9,000	446,216	61,500	100,000	100,000	100,000	100,000
8		Investment Income	7,589	9,210	2,500	2,500	3,500	4,000	4,000
9		Transfer from RCMP Surplus	286,895	132,681	-	-	-	-	-
10		Transfer from Off Street Parking Res	186,982	-	-	-	-	-	-
11			490,466	588,107	64,000	102,500	103,500	104,000	104,000
12									
13									
14		EXPENSES							
15		Transfer to Other Funds	-	-	-	-	-	-	-
16		Acquisitions and Expenses	452,066	298,000	155,000	50,000	50,000	50,000	50,000
17			452,066	298,000	155,000	50,000	50,000	50,000	50,000
18									
19		REVENUE OVER EXPENSES	38,400	290,107	(91,000)	52,500	53,500	54,000	54,000
20									
21									
22		FUND EQUITY - ENDING	499,660	789,767	698,767	751,267	804,767	858,767	912,767

	A	B	F	G	H	I	J	K	L
1		CITY OF PORT ALBERNI							
2		DEVELOPMENT COST CHARGES RESERVE FUND-5 YEAR PLAN							
3									
4			2015	2016	2017	2018	2019	2020	2021
5			<i>Actual</i>	<i>Estimated</i>					
6		RECEIPTS							
7		Contributions	12,427	26,556	15,000	15,000	15,000	15,000	15,000
8		Investment Income	1,508	1,614	1,500	1,600	1,600	1,700	1,700
9			<u>13,935</u>	<u>28,169</u>	<u>16,500</u>	<u>16,600</u>	<u>16,600</u>	<u>16,700</u>	<u>16,700</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Acquisitions and Expenses	-	-	-	-	-	-	-
14			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES							
17			<u>13,935</u>	<u>28,169</u>	<u>16,500</u>	<u>16,600</u>	<u>16,600</u>	<u>16,700</u>	<u>16,700</u>
18									
19		FUND EQUITY - ENDING							
20			<u>161,307</u>	<u>189,477</u>	<u>205,977</u>	<u>222,577</u>	<u>239,177</u>	<u>255,877</u>	<u>272,577</u>

	A	B	E	F	G	H	I	J	K
1		CITY OF PORT ALBERNI							
2		CARBON TRUST RESERVE FUND-5 YEAR PLAN							
3									
4			2015	2016	2017	2018	2019	2020	2021
5			<i>Actual</i>	<i>Estimated</i>					
6		RECEIPTS							
7		Contributions	93,154	92,055	97,000	97,000	97,000	97,000	97,000
8		Investment Income	4,075	4,642	4,000	5,000	5,000	6,000	6,000
9			<u>97,229</u>	<u>96,697</u>	<u>101,000</u>	<u>102,000</u>	<u>102,000</u>	<u>103,000</u>	<u>103,000</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Projects and Expenses	23,034	220,000	132,930	168,500	-	22,600	-
14			<u>23,034</u>	<u>220,000</u>	<u>132,930</u>	<u>168,500</u>	<u>-</u>	<u>22,600</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES	<u>74,195</u>	<u>(123,303)</u>	<u>(31,930)</u>	<u>(66,500)</u>	<u>102,000</u>	<u>80,400</u>	<u>103,000</u>
17									
18									
19		FUND EQUITY - ENDING	<u>341,118</u>	<u>217,815</u>	<u>185,885</u>	<u>119,385</u>	<u>221,385</u>	<u>301,785</u>	<u>404,785</u>
20									

	A	B	D	E	F	G	H	I	J
1		CITY OF PORT ALBERNI							
2		ALBERNI VALLEY COMMUNITY FOREST RESERVE-5 YEAR PLAN							
3									
4			2015	2016	2017	2018	2019	2020	2021
5			<i>Actual</i>	<i>Estimated</i>					
6		RECEIPTS							
7		Dividends Received	-	100,000	50,000	50,000	50,000	50,000	50,000
8		Investment Income	2,277	240	-	-	-	-	-
9			<u>2,277</u>	<u>100,240</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Projects and Expenses	290,600	58,400	-	-	-	-	-
14			<u>290,600</u>	<u>58,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES							
17			<u>(288,323)</u>	<u>41,840</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
18									
19									
20		FUND EQUITY - ENDING	62,486	104,326	154,326	204,326	254,326	304,326	354,326

	A	B	N	O	P	Q	R	S	T
1		CITY OF PORT ALBERNI							
2		CEMETERY TRUST FUND-5 YEAR PLAN							
3									
4			2015	2016	2017	2018	2019	2020	2021
5			<i>Actual</i>	<i>Estimated</i>					
6		RECEIPTS							
7		Sale Proceeds	4,055	3,175	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,695	2,412	2,000	2,000	2,000	2,000	2,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			6,750	5,587	5,000	5,000	5,000	5,000	5,000
11									
12		EXPENSES							
13		Transfer to General Revenue	12,837	2,000	2,000	2,000	2,000	2,000	2,000
14			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
15									
16		REVENUE OVER EXPENDITURE	(6,087)	3,587	3,000	3,000	3,000	3,000	3,000
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18									
19		FUND EQUITY - ENDING	155,350	158,937	161,937	164,937	167,937	170,937	173,937

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
819															
820															
821	City of Port Alberni														
822	2017 Capital Projects Budget														
823															
824	Capital Project														
825		Budgeted	General Revenue					Funding Sources			Capital Wks	Water Revenue		Sewer Revenue	
826		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
827	ADMINISTRATION														
828	Purchases/Equipment Replacement	113,230				60,000				53,230	Carbon Trust				
829	Replace 2004 Ford Freestar Van #720	45,000	-			35,300				9,700					
830		158,230	-	-	-	95,300	-	-	-	62,930	-	-	-	-	-
831															
832	FIRE DEPARTMENT														
833	Replace Firehall Generator	60,000			Cfwd fr 2016; appr 2016	60,000			ERRF pay back x 5 yrs, ERRF future yrs						
834	Control Room Console & Electronics	58,000			Cfwd fr 2015; appr 2015	58,000									
842	Replace Thermal Imagers	30,000	30,000		Moved fr 2016 \$30K										
845	Replace 2 AEDs	15,000	15,000		Reduced from 4 AEDs planned in 2018 \$20K										
846															
847															
848															
849															
850		163,000	45,000	-	-	118,000	-	-	-	-	-	-	-	-	-
851															
852	TRANSPORTATION SERVICES														
853	Replace 2011 LaBrie Garbage Truck #433	350,000				350,000									
854	Replace 2011 LaBrie Garbage Truck #434	350,000				350,000									
856															
857															
858															
859		700,000	-	-	-	700,000	-	-	-	-	-	-	-	-	-
860															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
861	City of Port Alberni														
862	2017 Capital Projects Budget														
863															
864	Capital Project	Funding Sources													
865		Budgeted	General Revenue						Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue	
866		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
867															
868	PAVING & ROAD CONSTRUCTION														
869	Beaver Cr Rd Widening-Pineo to Compton 600m	55,000	Cfwd fr 2016 \$30K appr 2016					30,000			25,000				
870	Coal Creek Storm/Sani Paving Phase 2 (ptp, storm, sani)	130,000	130,000												
871	Paving Argyle 17th-21st Ave Water Main	100,000	100,000												
872	Athol St-3rd to 4th Apt Bldg Development	35,000						17,118		17,882					
884	Margaret St-Richardson to Glenside	40,000						40,000							
885	Virgina Rd-Leslie Ave to Gordon Ave 190m (storm)	40,000						40,000							
886		400,000	230,000	-	-	-	-	127,118	-	42,882	-	-	-	-	-
887															
888	TRAFFIC UPGRADES														
889	Full Traffic Light Service Johnston & Helen	-	-	Removed \$125K MOTI funded											
890		-	-	-	-	-	-	-	-	-	-	-	-	-	-
891															
892															
893	STORM														
894	Replacements & Upgrades														
895	Small Capital Storm Main Replacements	200,000	100,000					100,000							
896	Lathom Rd-Gertrude East 30m 900mm conc	25,000	-	Cfwd fr 2016; approved in 2015 scope change 160m to 30m				25,000							
897	Craig Rd-Regina to Tebo 143m 250mm conc (san,st)	90,000	45,000	Appr 2016				45,000							
898	Athol St-3rd to 4th Apt Bldg Development	55,000						43,435		11,565					
903	Virginia Rd-Leslie Ave to Gordon Ave (ptp storm)	75,000						75,000							
904	Hilton Ave Culvert Replacement	25,000						25,000							
905	14th Ave 3800 Block Alley (sani, storm)	20,000						20,000							
906	Somass Mill Drain	20,000						20,000							
907															
908	New Main Installs														
912	Coal Creek Storm/Sani Phase 2 (ptp, storm, sani)	244,000						244,000							
913		754,000	145,000	-	-	-	-	597,435	-	11,565	-	-	-	-	-
914															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
915	City of Port Alberni															
916	2017 Capital Projects Budget															
917																
918	Capital Project	Funding Sources														
919		Budgeted	General Revenue									Capital Wks	Water Revenue		Sewer Revenue	
920		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
921																
922	PUBLIC WORKS-OTHER															
925	De-icing Equipment	20,000	20,000													
926	Truck box for #259	19,000				19,000										
927	Truck box for #260	19,000				19,000										
934	All Abilities Cycle Tracks Consulting Plan (incl trees/garden) - FSCCC	10,000								10,000	Carbon Trust					
935	Cycle Lane Stamp Ave-Redford to Roger	200,000							100,000	100,000	Carbon Trust	\$50K appr 2016				
936	City Hall Generator	50,000				Appr 2016	50,000	Payback x 5 yrs, ERRF future yrs								
937	Field of Honour Permanent Row Install	14,600		14,600		Appr 2016										
938	Johnston Rd Sidewalk Extension to Muir	65,000				Appr 2016		65,000								
939	Josephine Bridge Deck Replacement	65,000		65,000		Appr 2016										
940																
941																
942		462,600	20,000	79,600	-	88,000	-	65,000	100,000	110,000	-	-	-	-	-	
943																
944																
945	PARKS															
946	Bob Dailey Site Irrigation	15,000				Appr 2016		15,000								
951																
952		15,000	-	-	-	-	-	15,000	-	-	-	-	-	-	-	
953																
954																
955	CULTURAL SERVICES															
956	McLean Mill Capital Projects	65,000	40,000							25,000						
957		65,000	40,000	-	-	-	-	-	-	25,000	-	-	-	-	-	
958																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
959	City of Port Alberni															
960	2017 Capital Projects Budget															
961																
962	Capital Project	Funding Sources														
963		Budgeted	General Revenue									Capital Wks	Water Revenue		Sewer Revenue	
964		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
965																
966	PARKS, RECREATION & HERITAGE															
968	Aquatic Centre Remove Diving Tower/Install Slide	38,000	38,000													
970	Canal Beach Park Improvements (Irrigation etc.)	40,000				Appr 2016		40,000								
971	City Hall Elevator	150,000			100,000				50,000							
974	Echo Centre Chemical Storage Addition	30,000			30,000	Appr 2016										
	Echo Fieldhouse, Recreation Park Public Water Bottle Stations	10,000								10,000						
977	Glenwood - Roof Replacement (lower south side)	27,500						27,500								
979	Gyro Youth Centre Wheelchair Ramp	35,000						17,500	17,500							
981	Multiplex Canopy Extension	25,000			25,000	Not capital	Appr 2016									
983	Multiplex Replace 2007 Clarke Floor Scrubber	17,200						17,200								
984	Recreation Park Revitalization Phase 1	285,000		100,000	PRH cap res			70,000	100,000	15,000						
985																
986		657,700	38,000	100,000	155,000	17,200	-	155,000	167,500	25,000	-	-	-	-	-	-
987																
988	TOTAL GENERAL CAPITAL	3,375,530	518,000	179,600	155,000	1,018,500	-	959,553	267,500	277,377	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
989															
990	City of Port Alberni														
991	2017 Capital Projects Budget														
992															
993	Capital Project														
994		Budgeted	General Revenue					Funding Sources			Capital Wks	Water Revenue		Sewer Revenue	
995		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
996	<u>WATER WORKS</u>														
997															
998	<u>Main Renewals & Upgrades</u>														
999	Dead Ends & Distribution Upgrades	100,000										100,000			
1000	Bainbridge Lake New Intake	335,000										335,000			
	21st Ave-Cowichan Reservoir to Burde St New Twin														
1005	Main (Burde Hill Estates to Estevan) Phase 1	160,000										160,000			
	21st Ave-Cowichan Reservoir to Burde St New Twin														
1006	Main	300,000				Cfwd 2015; appr 2015; moved fr 2016									300,000
1007	Argyle St-17th Ave to 21st Ave	600,000										600,000			
1008	Athol St-3rd to 4th Apt Bldg Development	40,000									16,724	23,276			
1009	Margaret St-Richardson to Glenside AC Main Repl	125,000										125,000			
1010															
1011	<u>Installations</u>														
1012															
1013	<u>Treatment, Pumping & Metering</u>														
1015	Water Meter Replacement Program 6 yrs	150,000	begin 2017			changed from \$400K to \$150K						150,000			
1016	Bainbridge Pump Station Pumps (Re & Re x 2)	15,000										15,000			
1017	Backup Genset Arrowsmith Pumpstation	100,000				Cfwd 2015; appr 2015; moved fr 2016								100,000	
1018	Arrowsmith Reservoir Pumps	30,000				Cfwd 2015; appr 2015; moved fr 2016								30,000	
1019															
1020															
1021															
1022	TOTAL WATER CAPITAL	1,955,000	-	-	-	-	-	-	-	-	16,724	-	1,508,276	430,000	-
1023															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1024	City of Port Alberni														
1025	2017 Capital Projects Budget														
1026															
1027	Capital Project		Funding Sources												
1028		Budgeted	General Revenue				Fed & Prov			Capital Wks	Water Revenue		Sewer Revenue		
1029		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1030															
1031	SEWER SYSTEM														
1032	Renewals /Relines														
1033	Small Capital Main Replacements	100,000													100,000
1037	Bute St-4th Ave to 5th Ave	160,000													160,000
1038	14th Ave 3800 Block Alley (sani,storm)	40,000													40,000
1039	Coal Creek Storm/Sani Separation Phase 2 (ptp, storm, sani)	280,000													280,000
1040															
1041															
1042	Other									Environment Canada					
1043	Lagoon Decommission & Wetland Restoration - remaining	348,030		Deadline March 2018 - extension?				179,000	164,030	5,000	In kind				
1044															
1045	New Sewer Installs														
1046															
1047	Treatment & Pumping														
1048															
1049															
1050	New Sewage Infrastructure 2012 thru 2017			17M total project funded by 11.2M GSPF grant; 5.75M borrowing; desludging, consulting, construction											
1051	Sewage Treatment Upgrade Initiative	11,300,000				3,820,000			7,480,000	pending CWWF application					
1052															
1053	TOTAL SEWER CAPITAL	12,228,030	-	-	-	-	3,820,000	179,000	7,644,030	5,000	-	-	-	580,000	-
1054															
1055	TOTAL 2017 CAPITAL	17,558,560	518,000	179,600	155,000	1,018,500	3,820,000	1,138,553	7,911,530	299,101	-	1,508,276	430,000	580,000	-
1056															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1057															
1058	City of Port Alberni														
1059	2018 Capital Projects Budget														
1060															
1061	Capital Project														
1062		Budgeted	General Revenue				Funding Sources				Capital Wks	Water Revenue	Sewer Revenue		
1063		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1064	ADMINISTRATION														
1065	Purchases/Equipment Replacement	60,000	-			60,000									
1066		60,000	-	-	-	60,000	-	-	-	-	-	-	-	-	-
1067															
1068	FIRE DEPARTMENT														
1075	Replace 1998 Jordair Compressor	59,700	-			59,700									
1076	Replace Gas Detection Equipment	10,000	10,000	Moved fr 2019											
1077															
1078		334,700	10,000	-	-	59,700	-	-	-	-	-	-	-	-	-
1079															
1080	TRANSPORTATION SERVICES														
1081	Replace 2003 Ford 1/2 T #168 with 4x4	35,000				35,000									
1082	Replace 2004 Ford F350 #169	62,200				62,200									
1083	Replace 2005 Ford Ranger 4X4 Pickup #170	36,300				36,300									
1086	Replace 2003 Chev 1 T Comp Body #518	90,000				90,000									
1087															
1088		223,500	-	-	-	223,500	-	-	-	-	-	-	-	-	-
1089															
1090	PAVING & ROAD CONSTRUCTION														
1093	Grandview Walkway	30,000						30,000							
1094	Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000												
1096	6th Ave-Argyle St to South St (ptp, storm)	200,000						200,000							
1097	N Park Drive-7th Ave to 10th Ave (storm, sani)	60,000						60,000							
1098															
1099		840,000	550,000	-	-	-	-	290,000	-	-	-	-	-	-	-
1100															
1101	TRAFFIC UPGRADES														
1103															
1104															
1105															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1106	City of Port Alberni														
1107	2018 Capital Projects Budget														
1108															
1109	Capital Project	Funding Sources													
1110		Budgeted	General Revenue							Fed & Prov		Water Revenue		Sewer Revenue	
1111		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1112	STORM														
1113	Replacements & Upgrades														
1114	Small Capital Storm Main Replacements	100,000	50,000					50,000							
1115	North Park Dr-7th Ave to 10th Ave 330m	150,000	75,000					75,000							
1118															
1119	New Main Installs														
1120	Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, storm, water)	150,000	62,500					87,500							
1122		400,000	187,500	-	-	-	-	212,500	-	-	-	-	-	-	-
1123															
1124	WORKS-OTHER														
1126	Replace 1993 Swenson Sander #382	-		Moved to 2028 \$16,400											
1127	Total Survey Station Instrument	47,800					47,800								
1128	Solar Garden Project Const-FSCDC	75,000		moved fr 2017, reduced scope to \$75K						75,000	Carbon Trust				
1129		122,800	-	-	-	47,800	-	-	-	75,000	-	-	-	-	-
1130															
1131	PARKS														
1138															
1139		-	-	-	-	-	-	-	-	-	-	-	-	-	-
1140															
1141	CULTURAL SERVICES														
1142	McLean Mill Capital Projects	25,000	-							25,000					
1143		25,000	-	-	-	-	-	-	-	25,000	-	-	-	-	-
1144															
1145	PARKS, RECREATION & HERITAGE														
1146	Aquatic Centre-Water Bottle Filling Station	6,000								6,000	Carbon Trust				
1147	Canal Beach Upgrades-Picnic Shelter & Washrooms	170,000	75,000						85,000	10,000					
1149	Curling Club Emergency Escape Stairway	20,000	20,000	moved fr 2017											
1152	Gyro Youth Centre Upgrades	75,000		moved fr 2017					50,000	25,000					
1154	Multiplex Ice Plant Chiller	175,000	87,500							87,500	Carbon Trust?				
1155	Recreation Park Revitalization Phase 2	160,000		22,500	PRH cap reserve				122,500	15,000					
1156		606,000	182,500	22,500	-	-	-	-	257,500	143,500	-	-	-	-	-
1157															
1158															
1159	TOTAL GENERAL CAPITAL	4,397,000	930,000	22,500	-	391,000	-	502,500	257,500	243,500	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1160															
1161															
1162	City of Port Alberni														
1163	2018 Capital Projects Budget														
1164															
1165	Capital Project														
1166		Funding Sources													
1167	Budgeted	General Revenue							Fed & Prov	Capital Wks	Water Revenue	Sewer Revenue			
1167	Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1168	WATER WORKS														
1169	Main Renewals & Upgrades														
1170	Dead Ends & Distribution Upgrades	100,000									100,000				
1171	21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 3	400,000									400,000				
1172	River Road Main 2,400m 350AC Phase 2	200,000									200,000				
1173	Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp, storm, water)	80,000									80,000				
1174	16th Ave-Burde St South 325m (ptp, water)	165,000									165,000				
1175	River Road Main 2,400m 350AC Phase 1	200,000			Moved fr 2017						200,000				
1176	Dunbar St-10th Ave to 11th Ave loop 200mm	100,000			Moved fr 2017						100,000				
1177	5th Ave-Morton St to Maitland St 200m 150mm (ptp, water)	82,000			Moved fr 2017						82,000				
1178	6th Ave-Athol St to Dunbar St 275m 150mm CI	140,000			Moved fr 2017						140,000				
1179	Morton St-9th Ave to 10th Ave	69,024									69,024				
1180															
1181	Installations														
1182	Treatment, Pumping & Metering														
1183	Water Meter Replacement Program 6 yrs	400,000	began 2017								400,000				
1184	China Creek Dam Resurface & Rotork Repl	150,000			Moved fr 2017						150,000				
1185	TOTAL WATER CAPITAL	2,086,024	-	-	-	-	-	-	-	-	-	2,086,024	-	-	-
1186															
1187	SEWER SYSTEM														
1188	Renewals /Relines														
1189	Small Capital Main Replacements	100,000												100,000	
1190	North Park Dr-7th Ave to 10th Ave 330m	200,000												200,000	
1191	10th Ave-Dry Creek to Argyle St 250m 250mm	200,000												200,000	
1192	Harbour Rd Trunk Sewer Replacement	350,000			Moved fr 2017									350,000	
1193	Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	160,000			Moved fr 2017									160,000	
1194															
1195															
1196															
1197															
1198															
1199															
1200	New Sewer Installs														
1201															
1202															
1203															
1204	Treatment & Pumping														
1205															
1206															
1207	TOTAL SEWER CAPITAL	1,010,000	-	-	-	-	-	-	-	-	-	-	-	1,010,000	-
1208															
1209	TOTAL 2018 CAPITAL	7,724,000	930,000	22,500	-	391,000	-	502,500	257,500	243,500	-	2,086,024	-	1,010,000	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
1210																
1211																
1212	City of Port Alberni															
1213	2019 Capital Projects Budget															
1214																
1215	Capital Project															
1216		Budgeted	Funding Sources													
1217		Cost	General Revenue									Capital Wks	Water Revenue	Sewer Revenue		
1218	ADMINISTRATION		Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1219	Purchases/Equipment Replacement	60,000	-			60,000										
1220																
1221		60,000	-	-	-	60,000	-	-	-	-	-	-	-	-	-	
1222																
1223	FIRE DEPARTMENT															
1224	Replace Gas Detection Equipment	-	-	Moved to 2018 \$10K												
1225	Fireground SCBA Tracking System	-	-	Removed \$15K												
1229	Firehall Structural Prep for Ladder Truck 2 replacement	88,000		Moved fr 2017												
1233		88,000	-	-	-	-	-	88,000	-	Eligible under Disaster Mitigation p12 Gas Tax Agreement						-
1234																
1235	TRANSPORTATION SERVICES															
1237	Replace 2004 Versatile Tractor #399	123,100				123,100										
1238	Replace 1998 GMC 4.5M3 Dump Truck #259	106,000				106,000										
1239	Replace 1999 GMC 4.5M3 Dump Truck #260	105,700				105,700										
1241	Replace 2004 Tiger Flail Mower #300	73,100				73,100										
1242	Replace 2006 Langfab Dump Pup Trailer #367	43,900				43,900										
1243	Replace 2005 Ford F350 W/Comp Body #520	85,500				85,500										
1244																
1245		537,300	-	-	-	537,300	-	-	-	-	-	-	-	-	-	
1246																
1247	PAVING & ROAD CONSTRUCTION															
1248	16th Ave-Burde St S 325m (ptp, water)	215,000	215,000													
1249	Burde St-11th Ave to Estevan 650m (ptp, water)	390,000	390,000													
1250	7th Ave-Redford to Bute 180m (ptp, storm)	218,600	218,600													
1251	Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	200,000													
1252		1,023,600	1,023,600	-	-	-	-	-	-	-	-	-	-	-	-	
1253																
1254	TRAFFIC UPGRADES															
1255	None	-	-													
1256		-	-	-	-	-	-	-	-	-	-	-	-	-	-	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1257															
1258															
1259	City of Port Alberni														
1260	2019 Capital Projects Budget														
1261															
1262	Capital Project														
1263		Budgeted	General Revenue					Funding Sources			Capital Wks	Water Revenue		Sewer Revenue	
1264		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1265	STORM														
1266	Replacements & Upgrades														
1267	Small Capital Storm Main Replacements	100,000	50,000					50,000							
1268	7th Ave-Redford St to Bute St 180m (ptp, storm)	218,600	109,300					109,300							
1269	Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	100,000					100,000							
1270	Margaret St Storm Pump Upgrade	225,000	112,500					112,500							
1271															
1272	New Main Installs														
1273	None	-													
1274		743,600	371,800	-	-	-	-	371,800	-	-	-	-	-	-	-
1275															
1276	WORKS-OTHER														
1277	None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1278															
1279															
1280	PARKS														
1283	Replace 2006 Ford F550 Haul All #613	129,400				129,400									
1286		129,400	-	-	-	129,400	-	-	-	-	-	-	-	-	-
1287															
1288															
1289	CULTURAL SERVICES														
1290	McLean Mill Capital Projects	25,000								25,000					
1291		25,000	-	-	-	-	-	-	-	25,000	-	-	-	-	-
1292															
1293	PARKS, RECREATION & HERITAGE														
1294	Canal Beach Upgrades Phase 2 (Playground)	60,000	30,000							30,000					
1296	Multiplex-Service Membrane Roof	35,000			Capital - extends life of roof 10 years			35,000							
1298															
1299															
1300															
1301		95,000	30,000	-	-	-	-	35,000	-	30,000	-	-	-	-	-
1302															
1303	TOTAL GENERAL CAPITAL	2,701,900	1,425,400	-	-	726,700	-	494,800	-	55,000	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
1304																
1305																
1306	City of Port Alberni															
1307	2019 Capital Projects Budget															
1308																
1309	Capital Project															
1310		Budgeted	Funding Sources													
1311		Cost	General Revenue									Capital Wks	Water Revenue	Sewer Revenue		
1312			Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1313	WATER WORKS															
1314	Main Renewals & Upgrades															
1315	Dead Ends & Distribution Upgrades	100,000											100,000			
1316	Rainbow Gardens Water Distribution Looping	250,000											250,000			
1317	Burde St-11th Ave to Estevan Dr 650m (ptp, water)	110,000											110,000			
1318	River Road Main 2,400m 350AC Phase 3	200,000											200,000			
1319																
1320	Installations															
1321																
1322																
1323	Treatment, Pumping & Metering															
1324	Water Meter Replacement Program 6 yrs	400,000	began 2017										400,000			
1325																
1326	TOTAL WATER CAPITAL	1,060,000	-	-	-	-	-	-	-	-	-	-	1,060,000	-	-	-
1327																
1328	SEWER SYSTEM															
1329																
1330	Renewals /Relines															
1331	Small Capital Main Replacements	100,000													100,000	
1332	Argyle Forcemain Somass River Crossing	500,000													500,000	
1333																
1334	New Sewer Installs															
1335																
1336	Treatment & Pumping															
1337																
1338																
1339																
1340	TOTAL SEWER CAPITAL	600,000	-	-	-	-	-	-	-	-	-	-	-	-	600,000	-
1341																
1342	TOTAL 2019 CAPITAL	4,361,900	1,425,400	-	-	726,700	-	494,800	-	55,000	-	-	1,060,000	-	600,000	-
1343																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1344															
1345															
1346	City of Port Alberni														
1347	2020 Capital Projects Budget														
1348															
1349	Capital Project														
1350		Funding Sources													
1351	Budgeted	General Revenue										Capital Wks	Water Revenue	Sewer Revenue	
1352	Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1353	ADMINISTRATION														
1353	Purchases/Equipment Replacement	60,000			60,000										
1354	Replace #721 2007 Dodge Caliber	45,000			22,400				22,600	Carbon Trust					
1355		105,000	-	-	-	82,400	-	-	-	22,600	-	-	-	-	-
1356															
1357	FIRE DEPARTMENT														
1358	Replace Turnout Gear Lockers	20,000	20,000												
1360	Haz Mat Ops Equip Level A	50,000	50,000												
1361	Replace #10 2007 Dodge Dakota 4x4 pickup	45,000			45,000	cost est?									
1362	Replace Ladder Truck 2	1,500,000		Moved fr 2017	1,500,000										
1363		1,615,000	70,000	-	-	1,545,000	-	-	-	-	-	-	-	-	-
1364															
1365	TRANSPORTATION SERVICES														
1366	Replace 2007 John Deere Tractor 5625 #624	117,200		Moved fr 2017	117,200										
1367	Replace 2005 Volvo Tandem Gravel #264	170,900		Moved fr 2018	170,900										
1368	Replace 2007 GMC 5500 W/Service Box #140	89,500			89,500										
1369	Replace 2009 Dodge 5500 Service Truck #141	73,400			73,400										
1370	Replace 2007 Ford Ranger Pickup #171	33,600			33,600										
1371	Replace 2007 GMC C5500 Utility Dump Trk #240	105,700			105,700										
1372	Replace 2007 John Deere Backhoe #302	151,800			151,800										
1373	Replace 1990 Britco Office Trailer #369	24,700			24,700										
1374															
1375		766,800	-	-	-	766,800	-	-	-	-	-	-	-	-	-
1376															
1377	PAVING & ROAD CONSTRUCTION														
1391															
1392															
1393															
1394	TRAFFIC UPGRADES														
1395	None														
1396															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1397															
1398															
1399	City of Port Alberni														
1400	2020 Capital Projects Budget														
1401															
1402	Capital Project		Funding Sources												
1403		Budgeted	General Revenue				Fed & Prov			Capital Wks	Water Revenue		Sewer Revenue		
1404		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1405	STORM														
1406	Replacements & Upgrades														
1407	Johnston Rd-Elizabeth to Gertrude 120m 300mm reline Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	95,000	47,500		Moved fr 2017			47,500							
1408	4th Ave-Bruce St to Melrose St 240m (ptp, storm)	65,000	32,500	fr 2016	Moved fr 2017			32,500							
1409	6th Ave-Argyle St to Mar St 300m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1410		200,000	200,000		Moved fr 2017										
1411															
1412	New Main Installs														
1413	Bute St-4th Ave 600m 600mm Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	550,000	550,000												
1414	Melrose St-5th Ave to 8th Ave 300m	160,000	80,000		Moved fr 2017			80,000							
1415	6th Ave-Athol St to Dunbar St 270m (storm, water)	195,000	97,500		Moved fr 2017			97,500							
1416		180,000	90,000		Moved fr 2017			90,000							
1417															
1418		1,595,000	1,172,500	-	-	-	-	422,500	-	-	-	-	-	-	-
1419															
1420	WORKS-OTHER														
1421															
1422		-	-	-	-	-	-	-	-	-	-	-	-	-	-
1423															
1424															
1425	PARKS														
1428	Replace 2004 Chev Cube Van #616	48,700		moved fr 2019		48,700									
1429	Replace 201 Kubota F3680 Mower #625	37,700		moved fr 2019		37,700									
1430		86,400	-	-	-	86,400	-	-	-	-	-	-	-	-	-
1431															
1432	CULTURAL SERVICES														
1433	McLean Mill Capital Projects	25,000								25,000	ACRD				
1434		25,000	-	-	-	-	-	-	-	25,000					
1435															
1436	PARKS, RECREATION & HERITAGE														
1439	Aquatic Centre Pool Repairs	100,000	100,000												
1440	Canal Beach Upgrades Phase 3	75,000						75,000							
1445	Gyro Youth Centre Upstairs Upgrades	100,000		80,000	PRH reserve					20,000					
1446															
1447		275,000	100,000	80,000	-	-	-	75,000	-	20,000	-	-	-	-	-
1448															
1449	TOTAL GENERAL CAPITAL	4,468,200	1,342,500	80,000	-	2,480,600	-	497,500	-	67,600	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
1450																
1451																
1452	City of Port Alberni															
1453	2020 Capital Projects Budget															
1454																
1455	Capital Project															
1456		Funding Sources														
1457		Budgeted	General Revenue									Capital Wks	Water Revenue		Sewer Revenue	
1458		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves	
1459	WATER WORKS															
1460	Main Renewals & Upgrades															
1461	Dead Ends & Distribution Upgrades															
1462		200,000										200,000				
1463	21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4															
1464		400,000										400,000				
1465	Maitland St-3rd Ave to 6th Ave 300m 150mm CI															
1466		120,000										120,000				
1467	Installations															
1468	Treatment, Pumping & Metering															
1470	Water Meter Replacement Program 6 yrs															
1471		400,000	began 2017									400,000				
1472	TOTAL WATER CAPITAL															
1473		1,120,000	-	-	-	-	-	-	-	-	-	1,120,000	-	-	-	
1474	SEWER SYSTEM															
1475	Renewals /Relines															
1476	Small Capital Main Replacements															
1477		-														
1478	Harbour Road Trunk Sewer Replacement															
1479		300,000												300,000		
1480	Maitland St-3rd Ave to 6th Ave															
1481		400,000												400,000		
1482	New Sewer Installs															
1483	Treatment & Pumping															
1484	TOTAL SEWER CAPITAL															
1485		700,000	-	-	-	-	-	-	-	-	-	-	-	700,000	-	
1486	TOTAL 2020 CAPITAL															
1487		6,288,200	1,342,500	80,000	-	2,480,600	-	497,500	-	67,600	-	1,120,000	-	700,000	-	
1488																
1489																
1490																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1491															
1492	City of Port Alberni														
1493	2021 Capital Projects Budget														
1494															
1495	Capital Project														
1496		Budgeted	General Revenue					Funding Sources			Capital Wks	Water Revenue		Sewer Revenue	
1497		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1498	ADMINISTRATION														
1499	Purchases/Equipment Replacement	60,000				60,000									
1500	Server Replacement	170,000				170,000									
1501		230,000	-	-	-	230,000	-	-	-	-	-	-	-	-	-
1502															
1503	FIRE DEPARTMENT														
1504	Replace 1991 Pumper Truck #1	609,500				609,500									
1506	Replace pagers	30,000	30,000	Moved fr 2017											
1507	Replace portable radios	30,000	30,000	Moved fr 2017											
1508	Replace Holmatrol Hydraulic Tools	55,000	55,000	Moved fr 2018											
1509	Compressed Foam Unit R8	60,000	60,000	Moved fr 2019											
1510	Wildland Firefighting Slide In Box	35,000	35,000	Moved fr 2019											
1511	Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400	Moved fr 2019		89,600									
1512															
1513															
1514															
1515		944,500	245,400	-	-	699,100	-	-	-	-	-	-	-	-	-
1516															
1517	TRANSPORTATION SERVICES														
1518	Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500									
	Replace 2008 Ford Ranger 4WD PU (STS C/hand)														
1519	#154	32,000				32,000									
1520	Repalce 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000									
1521	Replace 1996 Triple Axle Tilt Trailer #388	45,700				45,700									
1522	Replace 1996 Wells Cargo Trailer (Swr) #389	13,600				13,600									
1523	Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800									
1524	Replace 2007 Volvo Tandem Dump Truck #265	209,100		Moved fr 2019		209,100									
1525		802,700	-	-	-	802,700	-	-	-	-	-	-	-	-	-
1526															
1527	PAVING & ROAD CONSTRUCTION														
1528															
1529															
1530															
1531															
1532															
1533	TRAFFIC UPGRADES														
1534	None														
1535															
1536															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1537															
1538	City of Port Alberni														
1539	2021 Capital Projects Budget														
1540															
1541	Capital Project														
1542		Budgeted	General Revenue			Funding Sources					Capital Wks	Water Revenue		Sewer Revenue	
1543		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1544	STORM														
1545	Replacements & Upgrades														
1546															
1547															
1548	New Main Installs														
1549															
1550		-	-	-	-	-	-	-	-	-	-	-	-	-	-
1551															
1552	WORKS-OTHER														
1553	Victoria Quay Bridge Deck Rehabilitation	200,000	200,000	Moved fr 2017											
1554															
1555															
1556															
1557	Garbage Carts	570,700				570,700									
1558		770,700	200,000	-	-	570,700	-	-	-	-	-	-	-	-	-
1559															
1560	PARKS														
1561															
1562															
1563															
1564	CULTURAL SERVICES														
1565	McLean Mill Capital Projects	25,000								25,000					
1566		25,000	-	-	-	-	-	-	-	25,000	-	-	-	-	-
1567															
1568	PARKS, RECREATION & HERITAGE														
1569	Aquatic Centre Pool Repairs	100,000						100,000							
1571	Replace 2006 Ford FE350 Pass Van #619	59,600		moved fr 2019		59,600									
1572															
1573		159,600	-	-	-	59,600	-	100,000	-	-	-	-	-	-	-
1574															
1575	TOTAL GENERAL CAPITAL	2,932,500	445,400	-	-	2,362,100	-	100,000	-	25,000	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1576															
1577															
1578	City of Port Alberni														
1579	2021 Capital Projects Budget														
1580															
1581	Capital Project														
1582		Budgeted	General Revenue					Funding Sources			Capital Wks	Water Revenue		Sewer Revenue	
1583		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1584	WATER WORKS														
1585															
1586	Main Renewals & Upgrades														
1587	Dead Ends & Distribution Upgrades	-													-
1588															
1589															
1590															
1591															
1592															
1593	Installations														
1594															
1595															
1596	Treatment, Pumping & Metering														
1597	Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1598															
1599	TOTAL WATER CAPITAL	400,000	-	-	-	-	-	-	-	-	-	400,000	-	-	-
1600															
1601	SEWER SYSTEM														
1602															
1603	Renewals /Relines														
1604	Small Capital Main Replacements	-													
1605															
1606															
1607															
1608	New Sewer Installs														
1609															
1610															
1611	Treatment & Pumping														
1612															
1613	TOTAL SEWER CAPITAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1614															
1615	TOTAL 2021 CAPITAL	3,332,500	445,400	-	-	2,362,100	-	100,000	-	25,000	-	400,000	-	-	-

City of Port Alberni
 SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
<u>PAVING (sorted by priority)</u>						
1	Priority 1: Additional weather related paving and road repairs	50,000	50,000	-		Additional operating budget funds to address winter damage
2	Priority 2: Harbour Rd-Argyle St to Dunbar St (widening, grind & pave)	150,000	-	150,000		
3	Priority 3: Burde St-10th Ave to Anderson Ave (grind & pave)	175,000	-	175,000		
4	Priority 4: Burde St-Estevan Dr to Lyall Pt Cr (grind & pave)	35,000	35,000	-		
5	Priority 5: Neill St-Anderson Ave to 14th Ave (grind & pave)	30,000	30,000	-		
	<u>Total Paving</u>	<u>440,000</u>	<u>115,000</u>	<u>325,000</u>	<u>-</u>	
<i>Remainder of items not sorted by priority</i>						
<u>STORM</u>						
6	Compton Rd storm drain and infill ditch Neill School 135m gravel surface	75,000	-	75,000		
7	Add asphalt apron 6m wide for length of school field	25,000	-	25,000		
	<u>Total Storm</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>	<u>-</u>	
<u>TRAFFIC UPGRADES</u>						
8	LED Lighting-City Owned Parking Lots	40,000	-	40,000		Estimated 7-10 year payback
9	LED Lighting-Decorative Street Light Fixtures	35,000	-	35,000		Estimated 7-10 year payback
	<u>Total Traffic Upgrades</u>	<u>75,000</u>	<u>-</u>	<u>75,000</u>	<u>-</u>	
<u>WORKS-OTHER</u>						
10	Fiber Optic Utility 3.9km Connect City Facilities (project being further defined)	550,000	550,000	-	-	
11	Johnston Rd Decorative Lighting River Rd to Helen St	30,000	30,000	-	-	Year round decorative lighting (likely white)
12	Argyle St-Creative Crosswalks (amount to be confirmed)	6,000	5,000	-	1,000	Design costs contribution Rotary proposal
13	Grandview Rd Pathway-Otter Place to Compton 380m gravel surface	60,000	-	60,000	-	Requested by residents

City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
14	Dry Creek Path Hard Surface & Standard Lighting 550m	110,000	-	110,000	-	
15	Dry Creek Path upgrade standard lighting to solar lighting	40,000	-	40,000	-	Safety & security
	Total Dry Creek Path Project	150,000	-	150,000	-	
16	Sidewalk Johnson Rd from Muir to Southgate 250m	85,000	-	85,000	-	Continuation of sidewalk development
17	Vimy St Sidewalk (ADSS)	22,000	-	22,000	-	Request from ADSS students
18	Kitchen & Yard Waste Collection-FSCDC	250,000	-	-	250,000	Utility billings
	<i>Total Works-Other</i>	1,153,000	585,000	317,000	251,000	
<u>PARKS</u>						
19	Mill Stone Site Park	150,000	140,000	-	10,000	Donation Complete park development
20	Roger Creek Park Playground Upgrade	75,000	75,000	-	-	Replacement of aging equipment. Other parks need attention too
21	Trail Development	100,000	-	100,000	-	\$58,000 of these funds to match West Coast Aquatic \$120,000 grant application for Roger Creek
22	Johnston Rd Planters	32,000	32,000	-	-	Addition of more planters, potential for extending to Gertrude Street
23	Harbour Rd Concrete Barriers & Picnic Tables (Beach Area)	10,000	10,000	-	-	Project details requested at February 27, 2017 Regular Council meeting
	<i>Total Parks</i>	367,000	257,000	100,000	10,000	
<u>HERITAGE AND CULTURE</u>						
24	McLean Mill	60,000	60,000	-	-	Request from McLean Mill Society
25	E & N Railway Track Plan (estimate)	20,000	20,000	-	-	Rail maintenance costs and potential funding sources not yet identified
	<i>Total Heritage & Culture</i>	80,000	80,000	-	-	
<u>PARKS, RECREATION & FACILITIES</u>						
26	LED Lighting-Public Works Bldg	60,000	-	60,000	-	Gas tax Carbon Trust
27	City Hall Refurbishment (not capital)	80,000	60,000	-	20,000	Reserve First year of a 5 year refurbishing program
28	Harbour Quay Salmonberry building wall framing project	12,000	12,000	-	-	
29	Harbour Quay Clock Tower Repair	100,000	-	-	100,000	Land Sale Reserve
	<i>Total Parks, Recreation & Facilities</i>	252,000	72,000	60,000	120,000	

City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
<u>COMMUNITY DEVELOPMENT</u>						
30	Chamber of Commerce Visitor Centre increase 1%	840	-	-	840 Gaming	
31	Chamber of Commerce request for funds for Community Events Coordinator	60,000	60,000	-		
32	City of Port Alberni 50th Birthday	10,000	10,000	-		Approved by Council motion Mar 1, 2017
	<i>Total Community Development</i>	<u>70,840</u>	<u>70,000</u>	<u>-</u>	<u>840</u>	
	<i>Total Projects to Feb 24, 2017</i>	<u>2,537,840</u>	<u>1,179,000</u>	<u>977,000</u>	<u>381,840</u>	
Additions						
33	March 1, 2017 Budget Meeting Four Fire Fighter Staffing Option 1*	51,725	51,725	-	-	Not hiring a fire fighter, adding more overtime
33.1	Four Fire Fighter Staffing Option 2**	74,000	74,000	-	-	Hiring a fire fighter, plus adding more overtime
34	Bylaw Option 1***	100,000	100,000	-	-	Hiring one more f/t bylaw officer and support
34.1	Bylaw Option 2****	48,000	48,000	-	-	Hiring one part time bylaw officer
35	Child Support for Elected Officials	5,000	5,000	-	-	
36	Economic Development Marketing/Consulting	50,000	50,000	-	-	
37	Street Banners	30,000	30,000	-	-	
38	McLean Mill Railway Insurance	36,000	36,000	-	-	Request from McLean Mill Society
39	Seniors Advisory Committee Program	10,000	10,000	-	-	
40	FSCDC Solar Installation	100,000	-	-	100,000 Carbon Trust	Harbour Quay installation
	<i>Total Projects to March 1, 2017</i>	<u>3,042,565</u>	<u>1,583,725</u>	<u>977,000</u>	<u>481,840</u>	

* 4 Fire Fighter Staffing Option 1 Reduce staff as anticipated in 5 Year Plan, and increase OT to enable staffing at 4 2017-2021 (see attached page)

** 4 Fire Fighter Staffing Option 2 Hire to full current vacancy, plus small increase in OT to staff at 4 (see attached page)
Salary costs for new hire increase after 2017

*** Bylaw Option 1 Includes hiring a full time bylaw enforcement officer, an added 1/2 time admin support, and purchasing another vehicle
2017 costs estimated at \$100,000. Ongoing annual costs after 2017 estimated at \$125,000

**** Bylaw Option 2 Includes hiring a half time bylaw enforcement officer, minimal added admin support, no new vehicle
2017 costs estimated at \$48,000. Ongoing annual costs after 2017 estimated at \$48,000

City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
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Note: the available "general" amount will change in accordance with changes to the operations budget

	General	Gas Tax
Funds available net of projects on capital plan	415,894	500,000
Item 32 50th Birthday	(10,000)	-
Revised funds available	<u>405,894</u>	<u>500,000</u>

City of Port Alberni
SUPPLEMENTARY PROJECTS LIST 2017

Item No.	Project	Budgeted Cost	Funds from General	Gas Taxes	Other Funding Source	Notes
	Summary of funding sources:					
	Gas tax	977,000				
	General	1,583,725				
	Carbon Trust	120,000				
	Land Sale	100,000				
	Donations	11,000				
	Utility billing	250,000				
	Gaming	840				
		<u>3,042,565</u>				



BUDGET SUMMARY - 2017 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$13,062,383	\$4,857,016	\$3,726,413	\$196,847	\$21,842,659
Property Tax % change prev yr.		2.3%	0.0%	1.0%	1.0%	1.6%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$22,671,859

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,281,353	\$628,600	\$1,151,400	54%	\$1,501,353
Police (RCMP)	22121-22180, 13121, 14221	\$6,921,411	\$295,700		4%	\$6,625,711
Fire Department	22411-22510, 14241	\$3,348,703	\$179,545		5%	\$3,169,158
Animal Control & Protection (SPCA)	22931, 15160	\$151,200	\$10,000		7%	\$141,200
Engineering Administration	23110, 23121, 14310, 14516	\$648,313	\$126,800		20%	\$521,513
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121	\$4,608,598	\$684,924	\$73,049	16%	\$3,850,625
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,344,170	\$3,344,170		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$3,075,108	\$3,075,108		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510, 14400	\$1,077,292	\$327,927		30%	\$749,365
Planning, Bylaw and Building	21216, 21217, 22140, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$479,641	\$227,640		47%	\$252,001
Economic Development	26234, 26235, 14560	\$470,520		\$64,460	14%	\$406,060
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$148,060			0%	\$148,060
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198, 14770	\$4,198,309	\$1,665,673		40%	\$2,532,636
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 14830, 14910	\$709,936	\$92,365		13%	\$617,571
Library Services (VIRL)	27600	\$675,192			0%	\$675,192
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,121,500	\$7,121,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$933,894			0%	\$933,894
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911, 19114	\$729,849	\$402,000		55%	\$327,849
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$22,671,859

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$3,344,170			
Operating Expenditures	64110-64194	\$1,402,646				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves	68230	\$350,505				
Transfers to Capital	68211-68910	\$1,508,276				
Sewer System					100%	(\$0)
Revenues	94421-99114		\$3,035,108	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,192,790				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,441,461				



BUDGET SUMMARY - 2018 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$13,672,080	\$4,857,016	\$3,763,677	\$198,815	\$22,491,589
Property Tax % change prev yr.		4.7%	0.0%	1.0%	1.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$23,320,789

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 21990 14120, 15320-16215	\$3,325,816		\$629,700 \$1,002,800	49%	\$1,693,316
Police (RCMP)	22121-22180 13121, 14221	\$7,078,512	\$295,836		4%	\$6,782,676
Fire Department	22411-22510 14241	\$3,386,599	\$182,932		5%	\$3,203,667
Animal Control & Protection (SPCA)	22931 15160	\$151,211	\$10,000		7%	\$141,211
Engineering Administration	23110, 23121 14310, 14516	\$636,708	\$126,800		20%	\$509,908
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,663,147		\$693,800 \$70,000	16%	\$3,899,347
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,507,985	\$3,507,985		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,131,468	\$3,131,468		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,099,770	\$336,754		31%	\$763,016
Planning, Bylaw and Building	21216, 21217, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$487,692	\$225,140		46%	\$262,552
Economic Development	26234, 26235 14560	\$451,269		\$42,230	9%	\$409,039
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$127,700			0%	\$127,700
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,315,283	\$1,695,323		39%	\$2,619,960
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$661,087	\$92,590		14%	\$568,497
Library Services (VIRL)	27600	\$682,000			0%	\$682,000
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,121,500	\$7,121,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,091,229			0%	\$1,091,229
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$23,320,789

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System						
Revenues	54421-55611		\$3,507,985		100%	\$0
Operating Expenditures	64110-64194	\$1,421,438				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$82,220				
Transfers to Capital	68211-68910	\$2,086,024				
Sewer System						
Revenues	94421-99114		\$3,091,468	\$40,000	100%	\$0
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,192,876				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,497,735				



BUDGET SUMMARY - 2019 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,252,283	\$4,905,586	\$3,801,314	\$200,804	\$23,159,987
Property Tax % change prev yr.		4.2%	1.0%	1.0%	1.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$23,989,187

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,251,344	\$630,800	\$1,002,800	50%	\$1,617,744
Police (RCMP)	22121-22180, 13121, 14221	\$7,058,860	\$295,973		4%	\$6,762,887
Fire Department	22411-22510, 14241	\$3,465,375	\$186,387		5%	\$3,278,988
Animal Control & Protection (SPCA)	22931, 15160	\$151,222	\$10,000		7%	\$141,222
Engineering Administration	23110, 23121, 14310, 14516	\$623,484	\$126,800		20%	\$496,684
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121	\$4,721,646	\$717,626	\$70,000	17%	\$3,934,020
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,507,985	\$3,507,985		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$3,131,468	\$3,131,468		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510, 14400	\$1,111,000	\$340,350		31%	\$770,650
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$494,797	\$225,140		46%	\$269,657
Economic Development	26234, 26235, 14560	\$438,352		\$20,000	5%	\$418,352
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$123,700			0%	\$123,700
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198, 14770	\$4,339,246	\$1,736,251		40%	\$2,602,995
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$646,469	\$102,850		16%	\$543,619
Library Services (VIRL)	27600	\$688,800			0%	\$688,800
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,121,500	\$7,121,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,773,198			0%	\$1,773,198
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911, 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$23,989,187

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System						
Revenues	54421-55611		\$3,679,964		100%	\$0
Operating Expenditures	64110-64194	\$1,438,950				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,098,271				
Transfers to Capital	68211-68910	\$1,060,000				
Sewer System						
Revenues	94421-99114		\$3,148,957	\$40,000	100%	\$0
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,208,613				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,539,486				



BUDGET SUMMARY - 2020 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,851,655	\$4,954,642	\$3,839,327	\$202,812	\$23,848,436
Property Tax % change prev yr.		4.2%	1.0%	1.0%	1.0%	6.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$24,677,636

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,286,278			50%	\$1,651,578
Police (RCMP)	22121-22180 13121, 14221	\$7,223,287	\$631,900	\$1,002,800	4%	\$6,927,175
Fire Department	22411-22510 14241	\$3,438,553	\$189,908		6%	\$3,248,645
Animal Control & Protection (SPCA)	22931 15160	\$151,234	\$10,000		7%	\$141,234
Engineering Administration	23110,,23121 14310,14516	\$609,512	\$126,800		21%	\$482,712
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434,18121	\$4,783,804	\$742,013	\$70,000	17%	\$3,971,791
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,507,985	\$3,507,985		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,131,468	\$3,131,468		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,122,000	\$342,850		31%	\$779,150
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181, 15190,15210	\$502,006	\$225,140		45%	\$276,866
Economic Development	26234,26235 14560	\$441,447		\$20,000	5%	\$421,447
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$121,700			0%	\$121,700
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,404,791	\$1,771,553		40%	\$2,633,238
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$619,831	\$105,500		17%	\$514,331
Library Services (VIRL)	27600	\$695,600			0%	\$695,600
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,121,500	\$7,121,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,245,498			0%	\$2,245,498
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,677,636

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	(\$0)
Revenues	54421-55611		\$3,859,784			
Operating Expenditures	64110-64194	\$1,456,816				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,200,225				
Transfers to Capital	68211-68910	\$1,120,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,207,594	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,224,719				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,582,017				



BUDGET SUMMARY - 2021 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,560,758	\$4,954,642	\$3,839,327	\$202,812	\$24,557,539
Property Tax % change prev yr.		9.2%	1.0%	1.0%	1.0%	6.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$829,200
						\$25,386,739

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,320,944	\$861,400	\$1,002,800	56%	\$1,456,744
Police (RCMP)	22121-22180, 13121, 14221	\$7,401,413	\$296,252		4%	\$7,105,161
Fire Department	22411-22510, 14241	\$3,507,944	\$193,500		6%	\$3,314,444
Animal Control & Protection (SPCA)	22931, 15160	\$151,246	\$10,000		7%	\$141,246
Engineering Administration	23110,,23121, 14310,14516	\$619,603	\$126,800		20%	\$492,803
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499, 14433, 14434,18121	\$4,881,701	\$766,976	\$70,000	17%	\$4,044,725
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,507,985	\$3,507,985		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$3,131,468	\$3,131,468		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510, 14400	\$1,133,000	\$345,350		30%	\$787,650
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132, 14550,15110,15170,15181, 15190,15210	\$509,911	\$225,140		44%	\$284,771
Economic Development	26234,26235, 14560	\$443,744		\$20,000	5%	\$423,744
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$117,700			0%	\$117,700
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110-27198, 14770	\$4,428,012	\$1,807,033		41%	\$2,620,979
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$588,363	\$105,700		18%	\$482,663
Library Services (VIRL)	27600	\$702,600			0%	\$702,600
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,121,500	\$7,121,500		100%	\$0
Transfers for Capital PurchAues (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$2,874,838			0%	\$2,874,838
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911, 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,386,739

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,049,319			
Operating Expenditures	64110-64194	\$1,475,045				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,091,531				
Transfers to Capital	68211-68910	\$400,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,267,403	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,241,208				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,625,338				