

Reception

**CITY OF PORT ALBERNI
SPECIAL COUNCIL MEETING AGENDA
2006-2010 FIVE YEAR FINANCIAL PLAN**

Monday, March 20, 2006 at 1:00 pm in the City Hall Council Chambers

- 1. Call to Order and Adoption of Agenda.**

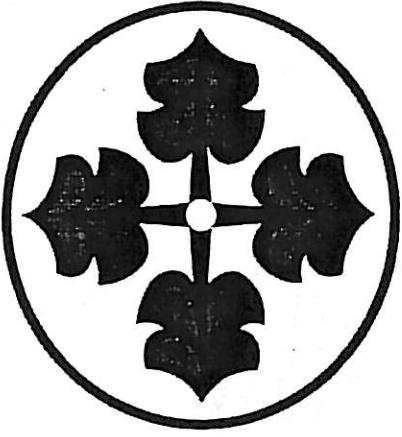
- 2. Line by line review of Draft 2006-2010 Financial Plan Working Paper and action arising from review.**

- 3. Review of input received to date from the public.**

- 4. Direction from Council to staff regarding changes or investigations required to the Working Paper.**

- 5. Set date of next meeting.**

- 6. Adjournment.**



CITY OF PORT ALBERNI

5 YEAR PLAN WORKING PAPER

2006-2010

CITY OF PORT ALBERNI



5 YEAR PLAN 2006-2010

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**CITY OF PORT ALBERNI
FINANCIAL PLAN 2006-2010**

	<i>Page</i>	2006	2007	2008	2009	2010
Revenues						
Taxes						
Property Taxes	2	\$ 18,012,583	\$ 18,465,842	\$ 18,837,004	\$ 19,095,790	\$ 19,897,256
Parcel Taxes	2	\$ 230,986	\$ 230,986	\$ 230,986	\$ 230,986	\$ 230,986
Other Taxes	2	\$ 161,799	\$ 149,077	\$ 151,401	\$ 153,771	\$ 156,188
Grants in Lieu of Taxes	2	\$ 616,391	\$ 616,391	\$ 616,391	\$ 616,391	\$ 616,391
Fees and Charges						
Sales of Service	2-4	\$ 3,272,999	\$ 3,508,292	\$ 3,553,883	\$ 3,600,672	\$ 3,648,464
Sales of Service/Utilities	17,20	\$ 2,105,060	\$ 2,147,161	\$ 2,190,105	\$ 2,233,906	\$ 2,278,584
Service to other Government	2	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
User Fees/Fines	5	\$ 190,675	\$ 188,387	\$ 191,149	\$ 193,964	\$ 196,833
Other Revenue						
Rentals	5	\$ 32,292	\$ 32,292	\$ 32,292	\$ 32,292	\$ 32,292
Interest/Penalties	5,17	\$ 351,427	\$ 352,781	\$ 353,657	\$ 354,542	\$ 360,913
Grants/Other Governments	5,17,20,28,30,32,34,36	\$ 6,258,257	\$ 916,940	\$ 787,722	\$ 892,257	\$ 1,290,433
Other	28,30,32,34,36	\$ 58,400	\$ 29,900	\$ 29,900	\$ 29,900	\$ 29,900
		\$ 31,390,869	\$ 26,738,049	\$ 27,074,490	\$ 27,534,471	\$ 28,838,240
Expenditures						
Debt Interest	15,19,22	\$ 295,080	\$ 325,360	\$ 323,670	\$ 321,917	\$ 320,100
Capital Expenditure	28,30,32,34,36	\$ 18,664,612	\$ 3,973,456	\$ 2,052,588	\$ 1,839,173	\$ 2,825,576
Other Municipal Purposes						
General Municipal	7-8	\$ 2,686,597	\$ 2,708,931	\$ 2,799,632	\$ 2,835,456	\$ 2,873,119
Police Services	8	\$ 5,046,423	\$ 5,208,749	\$ 5,411,397	\$ 5,622,968	\$ 5,851,428
Fire Services	8	\$ 2,399,035	\$ 2,421,509	\$ 2,470,320	\$ 2,519,366	\$ 2,569,396
Other Protective Services	9	\$ 232,963	\$ 235,407	\$ 237,898	\$ 240,434	\$ 243,028
Transportation Services	9-11	\$ 3,002,741	\$ 3,031,417	\$ 3,091,823	\$ 3,153,440	\$ 3,216,289
Environmental Health and Development	12-13	\$ 1,789,605	\$ 1,722,130	\$ 1,762,210	\$ 1,775,740	\$ 1,814,169
Parks and Recreation	13-14	\$ 4,468,480	\$ 4,549,193	\$ 4,643,597	\$ 4,729,975	\$ 4,828,026
Cultural	15	\$ 1,570,974	\$ 1,594,893	\$ 1,619,291	\$ 1,644,176	\$ 1,669,560
Water	18	\$ 1,207,250	\$ 1,231,395	\$ 1,256,023	\$ 1,281,142	\$ 1,306,766
Sewer	21	\$ 899,616	\$ 917,608	\$ 960,960	\$ 980,179	\$ 999,783
Contingency	16	\$ 170,000	\$ 157,989	\$ 162,538	\$ 167,272	\$ 175,000
		\$ 42,433,376	\$ 28,078,037	\$ 26,791,947	\$ 27,111,238	\$ 28,692,240
Revenue in Excess (Shortfall) of Expenditure		\$ (11,042,507)	\$ (1,339,988)	\$ 282,543	\$ 423,233	\$ 146,000
Other						
Borrowing Proceeds	28,30	\$ 5,352,183	\$ 250,000			
Debt Principal	15,19,22	\$ (301,691)	\$ (373,084)	\$ (373,084)	\$ (373,084)	\$ (319,084)
Transfer to Other Governments - Repayment	16	\$ (230,986)	\$ (230,986)	\$ (230,986)	\$ (230,986)	\$ (230,986)
Transfer from Equipment Replacement Reserve	23,28,30,32,34,36	\$ 711,280	\$ 1,109,330	\$ 500,049	\$ 208,001	\$ 449,634
Transfer from Land Sale Reserve	25	\$ 2,834,000	\$ 400,000			
Transfer from Cemetery Trust	6	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from other reserves	28,30,32,34,36	\$ 693,510	\$ 50,000			
Transfer from (to) Surplus	6,15,17,19,20,22	\$ 1,984,211	\$ 134,728	\$ (178,522)	\$ (27,164)	\$ (45,564)
		\$ 11,042,507	\$ 1,339,988	\$ (282,543)	\$ (423,233)	\$ (146,000)
Balanced Budget		\$ -	\$ -	\$ -	\$ -	\$ -

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
CITY OF PORT ALBERNI													
GENERAL REVENUE FUND - 5 YEAR PLAN													
		2005	2006	2006	2007	2008	2009	2010					
		Final	Projected	Last Year									
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CITY OF PORT ALBERNI GENERAL REVENUE FUND - 5 YEAR PLAN													
		2005	2006	2006	2007	2008	2009	2010					
		Final	Projected										
1	14310	Public Works Service Charge	43,200	44,064	43,200	0.00%	44,064	2.00%	44,945	2.00%	45,844	2.00%	46,761
2	14400	Public Transit Revenue	153,790	153,790	160,000	4.04%	163,200	2.00%	166,464	2.00%	169,793	2.00%	173,189
3	TRANSPORTATION SERVICES		196,990	197,854	203,200	3.15%	207,264	2.00%	211,409	2.00%	215,637	2.00%	219,950
4	14433	ENVIRON. HEALTH-GARBAGE COLL.	902,450	920,499	902,530	0.01%	1,000,000	10.80%	1,000,000	0.00%	1,000,000	0.00%	1,000,000
5	14516	PUBLIC HEALTH-CEMETERIES	30,000	30,600	25,000	-16.67%	25,500	2.00%	26,010	2.00%	26,530	2.00%	27,061
6	14550	PLANNING ADMINISTRATION	2,750	2,800	44,200	1507.27%	8,300	-81.22%	8,400	1.20%	8,500	1.19%	8,600
7	14600	Marine Commercial Building	60,000	61,200	61,200	2.00%	62,424	2.00%	63,672	2.00%	64,946	2.00%	66,245
8	14601	Port Building	23,663	24,136	24,136	2.00%	24,619	2.00%	25,111	2.00%	25,614	2.00%	26,126
9	14602	Market Square	28,152	28,715	28,715	2.00%	29,289	2.00%	29,875	2.00%	30,473	2.00%	31,082
10	14690	A. H. Q. Miscellaneous Revenue	520	531	530	1.92%	541	2.08%	552	2.03%	563	1.99%	574
11	ALBERNI HARBOUR QUAY		112,335	114,582	114,581	2.00%	116,873	2.00%	119,210	2.00%	121,596	2.00%	124,027
12	RECREATION SERVICES												
13	RECREATION FACILITIES												
14	14710	Gyro Youth Centre	8,500	8,670	4,500	-47.06%	4,590	2.00%	4,682	2.00%	4,775	1.99%	4,871
15	14712	Echo '67 Centre	112,601	113,601	125,000	11.01%	166,000	32.80%	169,320	2.00%	172,706	2.00%	176,161
16	14714	Glenwood Centre	44,300	45,186	45,400	2.48%	46,308	2.00%	47,234	2.00%	48,179	2.00%	49,142
17	14716	Echo Aquatic Centre	68,300	69,666	66,300	-2.93%	67,626	2.00%	68,979	2.00%	70,358	2.00%	71,765
18	14718	AV Multiplex	598,500	609,450	647,300	8.15%	660,206	1.99%	673,370	1.99%	686,798	1.99%	700,493
19	14720	Stadium & Athletic Fields	22,456	22,905	20,326	-9.49%	20,733	2.00%	21,147	2.00%	21,570	2.00%	22,002

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
CITY OF PORT ALBERNI GENERAL REVENUE FUND - 5 YEAR PLAN													
		2005 Final	2006 Projected	2006	2007	2008	2009	2010					
70	RECREATION PROGRAMS												
71	SPORT PROGRAMS												
72	14722 Regional User Passes	200	204										
73	14730 Glenwood Centre	8,500	3,570	3,500	3,570	3,641	3,714	3,789	1.99%	3,714	2.00%	3,789	2.02%
74	14732 Echo Aquatic Centre	252,000	257,040	256,600	261,732	266,967	272,306	277,752	2.00%	272,306	2.00%	277,752	2.00%
75	14734 AV Multiplex	59,700	60,894	54,000	55,080	56,182	57,305	58,451	2.00%	57,305	2.00%	58,451	2.00%
76	14736 Sport Programs - General												
77													
78	LEISURE DIVISION PROGRAMS												
79	14738 Children's Programs	110,000	112,200	110,000	112,200	114,444	116,733	119,068	2.00%	116,733	2.00%	119,068	2.00%
80	14740 Youth Programs & Services	320	326	400	408	416	424	433	1.96%	424	1.92%	433	2.12%
81	14742 Adult Programs	38,000	38,760	42,000	42,840	43,687	44,571	45,462	2.00%	44,571	2.00%	45,462	2.00%
82	14750 Special Events	7,000		1,500	1,530	1,561	1,592	1,624	2.00%	1,592	2.00%	1,624	2.00%
83													
84	COMMUNITY SERVICES												
85	14760 Community Serv. Misc. Revenue	14,750	42,750	15,000	15,000	15,000	15,000	15,000	0.00%	15,000	0.00%	15,000	0.00%
86	14770 Contributions & Grants	101,239	55,434	71,624	72,556	73,508	74,478	75,467	1.31%	74,478	1.32%	75,467	1.33%
87													
88	RECREATION SERVICES	1,446,366	1,440,656	1,463,450	1,530,379	1,560,148	1,590,509	1,621,480	1.95%	1,590,509	1.95%	1,621,480	1.95%
89													
90	CULTURAL SERVICES												
91	MUSEUM SERVICES												
92	14810 Museum - Sales & Service	30,100	33,500	29,000	30,000	30,600	31,500	32,500	2.00%	31,500	2.94%	32,500	3.17%
93	14830 Museum - Grants	50,000	50,000	50,000	50,000	50,000	50,000	50,000	0.00%	50,000	0.00%	50,000	0.00%
94	14910 McLean Mill - Sales & Service	200,625	204,638	242,600	247,452	252,401	257,449	262,598	2.00%	257,449	2.00%	262,598	2.00%
95	CULTURAL SERVICES	280,725	288,138	321,600	327,452	333,001	338,949	345,098	1.69%	338,949	1.79%	345,098	1.81%
96													
97	SALES OF SERVICES	3,149,196	3,175,375	3,272,999	3,508,292	3,553,883	3,600,872	3,648,464	1.30%	3,600,872	1.32%	3,648,464	1.33%
98													
99													
100													

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		A	B	K	L	M	N	O	P	Q	R	S	T	U	V
		CITY OF PORT ALBERNI GENERAL REVENUE FUND - 5 YEAR PLAN													
		2005		2006		2006		2007		2008		2009		2010	
		Final		Projected		Projected									
101	OTHER REVENUE OWN SOURCES														
102	15110 Prof. & Business Licence Fees	115,000	117,300	115,000	0.00%	117,300	2.00%	119,646	2.00%	122,039	2.00%	124,480	2.00%	124,480	2.00%
103	15121 Municipal Vehicle Licence Fees	4,875	4,973	4,875	0.00%	4,973	2.01%	5,072	2.01%	5,173	1.99%	5,277	1.99%	5,277	2.01%
104	15160 Dog Licence Fees	7,000	7,140	7,500	7.14%	7,650	2.00%	7,800	2.00%	7,950	1.96%	8,100	1.92%	8,100	1.89%
105	15170 Building/Plumbing Permit Fees	40,000	40,000	55,000	37.50%	50,000	-9.09%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
106	15181 Other Const./Demo. Permit Fees	100	100	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%
107		166,975	169,513	182,475	9.28%	180,023	-1.34%	182,618	1.44%	185,262	1.45%	187,957	1.45%	187,957	1.45%
108	LICENCES & PERMITS														
109	15210 FINES & PARKING TICKETS	8,200	8,364	8,200	0.00%	8,364	2.00%	8,531	2.00%	8,702	2.00%	8,876	2.00%	8,876	2.00%
110															
111	15320 RENTALS	73,191	35,343	32,292	-55.88%	32,292	0.00%	32,292	0.00%	32,292	0.00%	32,292	0.00%	32,292	0.00%
112															
113	15510 Interest On Investments	50,000	50,000	90,000	80.00%	90,000	0.00%	90,000	0.00%	90,000	0.00%	90,000	0.00%	90,000	0.00%
114	15590 Other Interest	24,000	24,000	24,000	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%
115															
116	RETURN ON INVESTMENTS	74,000	74,000	114,000	54.05%	114,000	0.00%	114,000	0.00%	114,000	0.00%	114,000	0.00%	114,000	0.00%
117															
118	15611 Current Tax Penalties	90,000	90,000	90,000	0.00%	90,000	0.00%	90,000	0.00%	90,000	0.00%	90,000	0.00%	90,000	0.00%
119	15621 Arrears & Del. Tax Interest	38,500	38,500	40,000	3.90%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
120	PENALTIES & INTEREST	128,500	128,500	130,000	1.17%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
121															
122	15930 MISC. REVENUE	97,700	98,189	97,700	0.00%	98,189	1.00%	99,173	1.00%	99,173	0.50%	100,167	0.50%	100,167	0.50%
123	OTHER REVENUE OWN SOURCE	548,566	513,909	564,667	2.94%	563,358	-0.23%	566,614	0.58%	569,925	0.58%	573,292	0.58%	573,292	0.59%
124															
125	UNCOND TRANSFERS OTHER GOVT														
126															
127	PROVINCIAL GOVERNMENT														
128	16212 Small Community Protection Grant	93,016	93,016	111,620	20.00%	133,940	20.00%	160,725	20.00%	186,034	15.75%	186,034	15.75%	186,034	0.00%
129	16214 Revenue Sharing - Traffic Fines	342,192	342,192	292,480	-14.53%	295,709	1.10%	310,453	4.99%	310,453	4.99%	310,453	0.00%	310,453	0.00%
130	UNCOND TRNFRS OTHER GOVT	435,208	435,208	404,100	-7.15%	429,649	6.32%	471,178	9.67%	496,487	5.37%	496,487	5.37%	496,487	0.00%
131															
132	COND TRANSFERS OTHER GOVT														
133															
134	FEDERAL GOVERNMENT														
135	17201 Federal Gas Tax Revenues Transfers	0	0	237,459	-0.07%	237,291	-0.07%	316,544	33.40%	395,770	25.03%	793,946	100.61%	793,946	100.61%
136	COND TRANSFERS OTHER GOVT	0	0	237,459		237,291		316,544		395,770		793,946		793,946	
137															
138															
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	A	B	K	L	M	N	O	P	Q	R	S	T	U	V
	CITY OF PORT ALBERNI													
	GENERAL REVENUE FUND - 5 YEAR PLAN													
			2005	2006	2006	2007	2008	2009	2010					
			Final	Projected										
143														
144			18,888	1,600	547,957	26,520								
145			525,000											
146			500,000	700,000	500,000	600,000	500,000	500,000	500,000	-16.67%	500,000	0.00%	500,000	0.00%
147			1,043,888	701,600	1,047,957	626,520	500,000	500,000	500,000	-20.19%	500,000	0.00%	500,000	0.00%
148														
149														
150														
151			2,586,442	2,586,442	2,719,007	2,719,007	2,719,007	2,719,007	2,719,007	0.00%	2,719,007	0.00%	2,719,007	0.00%
152			3,083,853	3,083,853	2,956,837	2,956,837	2,956,837	2,956,837	2,956,837	0.00%	2,956,837	0.00%	2,956,837	0.00%
153			5,670,295	5,670,295	5,675,844	5,675,844	5,675,844	5,675,844	5,675,844	0.00%	5,675,844	0.00%	5,675,844	0.00%
154														
155														
156			928,882	928,882	929,078	929,078	929,078	929,078	929,078	0.00%	929,078	0.00%	929,078	0.00%
157			686,992	686,992	687,063	687,063	687,063	687,063	687,063	0.00%	687,063	0.00%	687,063	0.00%
158			1,615,874	1,615,874	1,616,141	1,616,141	1,616,141	1,616,141	1,616,141	0.00%	1,616,141	0.00%	1,616,141	0.00%
159														
160														
161			261	261	286	286	286	286	286	0.00%	286	0.00%	286	0.00%
162			157,533	157,533	157,467	157,467	157,467	157,467	157,467	0.00%	157,467	0.00%	157,467	0.00%
163			157,794	157,794	157,753	157,753	157,753	157,753	157,753	0.00%	157,753	0.00%	157,753	0.00%
164														
165														
166			7,443,963	7,443,963	7,449,738	7,449,738	7,449,738	7,449,738	7,449,738	0.00%	7,449,738	0.00%	7,449,738	0.00%
167														
168			31,298,740	31,287,826	32,098,679	32,377,144	32,793,739	33,209,530	34,462,748	1.29%	33,209,530	1.27%	34,462,748	3.77%
169														

OTHER TRANSFERS & COLLECTIONS

19110 Cemetery Trust Fund
 19111 Reserve For Projects/Purchase
 19113 Reserve For Bad Debts-Taxation
 19114 Operating Funds From Prior Years
 TRANSFERS FROM OWN RESERVES

COLLECTIONS FOR OTHER GOVT

19811 Non-Residential School
 19812 Residential School

REGIONAL GOVERNMENT

19820 Regional Hospital District
 19821 Regional District Alberni-Clayoquot

JOINT BOARDS AND COMMISSIONS

19830 Municipal Finance Authority
 19831 B. C. Assessment Authority

OTHER TRANSFER, COLLECTIONS

GENERAL FUND REVENUE

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	A	B	K	L	M	N	O	P	Q	R	S	T	U	V
	CITY OF PORT ALBERNI		2005	2006	2006	2007	2008	2009	2010					
	GENERAL REVENUE FUND - 5 YEAR PLAN		Final	Projected	Projected									
			Last Year											
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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
		2005 Final	2006 Projected Last Year	2006	2006	2007	2008	2009	2010				
CITY OF PORT ALBERNI													
GENERAL REVENUE FUND - 5 YEAR PLAN													
	RECOVERIES												
21290	Admin./Acc't Services Recovered	-219,253	-223,638	-225,762	2.97%	-230,277	2.00%	-234,883	2.00%	-239,580	2.00%	-244,372	2.00%
21290	GENERAL ADMINISTRATION	2,146,797	2,223,279	2,181,212	1.60%	2,198,928	0.81%	2,250,909	2.36%	2,307,767	2.53%	2,333,523	1.12%
21911	Election Expense	31,000		300	-99.03%	300		32,860		300		300	
21920	Training and Development	139,361	142,148	144,935	4.00%	150,732	4.00%	156,761	4.00%	163,031	4.00%	169,552	4.00%
21925	Council Travel and Development	27,700	28,254	28,808	4.00%	29,960	4.00%	31,158	4.00%	32,404	4.00%	33,700	4.00%
21930	Public Liability Insurance	118,610	120,982	121,608	2.53%	124,040	2.00%	126,521	2.00%	129,051	2.00%	131,632	2.00%
21931	Damage Claims	40,800	41,616	40,800	0.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%	44,163	2.00%
21950	Donations & Grants	55,000	20,000	30,000	-45.45%	20,000	-33.33%	20,000	0.00%	20,000	0.00%	20,000	0.00%
	OTHER GENERAL GOVT SERVICES	412,471	353,000	366,451	-11.16%	366,648	0.05%	409,748	11.76%	388,083	-5.29%	399,347	2.90%
	GENERAL GOVERNMENT SERVICE	2,676,490	2,714,039	2,686,597	0.38%	2,708,931	0.83%	2,799,632	3.35%	2,835,456	1.28%	2,873,119	1.33%
	PROTECTIVE SERVICES												
22121	R.C.M.P. Contract	3,650,591	3,742,795	3,730,361	2.19%	3,871,423	3.78%	4,047,900	4.56%	4,232,876	4.57%	4,433,960	4.75%
22122	Police Service Administration	729,622	744,214	740,849	1.54%	755,666	2.00%	770,779	2.00%	786,195	2.00%	801,919	2.00%
22130	Community Policing	33,905	31,347	36,975	9.05%	35,613	-3.68%	35,751	0.39%	35,790	0.11%	36,050	0.81%
22140	Commissionaire Services	30,379	30,987	30,379	0.00%	30,987	2.00%	31,606	2.00%	32,238	2.00%	32,863	2.00%
22160	Police Building Maintenance	102,375	105,493	132,924	29.84%	132,626	-0.22%	135,279	2.00%	137,985	2.00%	140,744	2.00%
22180	Detention/Custody of Prisoner	368,101	375,463	374,935	1.86%	382,434	2.00%	390,082	2.00%	397,884	2.00%	405,842	2.00%
	POLICE PROTECTION	4,914,973	5,030,299	5,046,423	2.67%	5,208,749	3.22%	5,411,397	3.89%	5,622,968	3.91%	5,851,428	4.06%
22411	Fire Protection Administration	230,999	235,880	235,880	2.11%	241,169	2.24%	245,860	1.95%	250,647	1.95%	255,534	1.95%
22421	Fire Crew	1,741,897	1,740,660	1,774,543	1.87%	1,783,514	0.51%	1,819,184	2.00%	1,855,568	2.00%	1,892,678	2.00%
22422	Personnel Expense	35,465	37,054	37,054	4.48%	37,656	1.62%	38,269	1.63%	38,895	1.64%	39,534	1.64%
22431	Alarm System & Telephone	7,576	7,727	7,727	1.99%	7,883	2.02%	8,041	2.00%	8,203	2.01%	8,368	2.01%
22440	Fire Investigation	800	800	800	0.00%	800	0.00%	800	0.00%	800	0.00%	800	0.00%
22441	Fire Prevention	98,183	100,017	100,017	1.87%	102,017	2.00%	104,054	2.00%	106,133	2.00%	108,254	2.00%
22471	Fire Building Maintenance	49,379	51,043	53,149	7.63%	54,901	3.30%	56,720	3.31%	57,855	2.00%	59,013	2.00%
22472	Fire Boat Shed Maintenance	3,874	3,879	3,879	0.13%	3,885	0.15%	3,891	0.15%	3,894	0.08%	3,896	0.05%
22480	Vehicle Repair & Maintenance	158,054	161,216	160,070	1.28%	163,248	1.99%	166,534	2.01%	169,864	2.00%	173,261	2.00%
22481	Sundry Equipment Maintenance/Rep	12,205	12,449	12,449	2.00%	12,699	2.01%	12,954	2.01%	13,213	2.00%	13,477	2.00%
22482	Fire Fighting Tools/Supplies Purchases	12,549	12,800	13,467	7.32%	13,737	2.00%	14,013	2.01%	14,294	2.01%	14,581	2.01%
	FIRE PROTECTION	2,350,981	2,363,545	2,399,035	2.04%	2,421,509	0.94%	2,470,320	2.02%	2,519,366	1.99%	2,569,396	1.99%

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
1	CITY OF PORT ALBERNI												
2	GENERAL REVENUE FUND - 5 YEAR PLAN												
3													
4													
5													
6													
81	22512	Emergency Program	75	75	2,575	3333.33%	2,625	1.94%	2,676	1.94%	2,728	1.94%	2,781
82		EMERGENCY MEASURES	75	75	2,575	3333.33%	2,625	1.94%	2,676	1.94%	2,728	1.94%	2,781
83													
84													
85	22921	Building/Plumbing Inspection	109,030	111,211	111,500	2.27%	113,730	2.00%	116,005	2.00%	118,325	2.00%	120,692
86	22926	Building Inspector Vehicle	4,739	4,834	5,339	12.66%	5,446	2.00%	5,555	2.00%	5,666	2.00%	5,779
87	22931	Animal Pound Operation	103,401	103,456	113,549	9.81%	113,606	0.05%	113,662	0.05%	113,715	0.05%	113,776
88		OTHER PROTECTION	217,170	219,501	230,388	6.09%	232,782	1.04%	235,222	1.05%	237,706	1.06%	240,247
89													
90		PROTECTIVE SERVICES	7,483,199	7,613,420	7,678,421	2.61%	7,865,865	2.44%	8,119,615	3.23%	8,382,768	3.24%	8,663,852
91													
92													
93													
94		TRANSPORTATION SERVICE											
95													
96		COMMON SERVICES											
97		23110 Engineering Administration	522,191	532,635	538,675	3.16%	523,949	-2.73%	534,427	2.00%	545,116	2.00%	556,018
98		23121 Engineering Consulting Services	10,000	10,000	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000
99													
100		PUBLIC WORKS ADMINISTRATION											
101		23129 Clerical & Reception-Operation	109,049	111,230	110,398	1.24%	112,608	2.00%	114,858	2.00%	117,155	2.00%	119,498
102		23130 Supervision Operations	295,000	300,900	300,000	1.69%	306,000	2.00%	312,120	2.00%	318,362	2.00%	324,730
103		23134 Small Tools/Equipment/Supplies	49,201	50,185	54,201	10.16%	55,285	2.00%	56,391	2.00%	57,519	2.00%	58,669
104		23136 Works Yard Maintenance	46,000	46,920	47,000	2.17%	47,940	2.00%	48,899	2.00%	49,877	2.00%	50,874
105		23137 Main Building Maintenance	122,000	124,440	133,000	9.02%	130,000	-2.26%	132,600	2.00%	135,252	2.00%	137,957
106		23138 Shop Overhead	62,000	63,240	66,000	6.45%	67,320	2.00%	68,666	2.00%	70,040	2.00%	71,441
107													
108		GENERAL EQUIPMENT											
109		23160 General Equipment Maintenance	614,526	626,817	614,526	0.00%	626,817	2.00%	639,353	2.00%	652,140	2.00%	665,183
110		23161 Eng. Vehicle Maint. & Replacement	14,770	15,065	14,770	0.00%	15,065	2.00%	15,367	2.00%	15,674	2.00%	15,988
111		23162 Sup. Vehicle Maint. & Replacement	28,500	29,070	26,000	-8.77%	26,520	2.00%	27,050	2.00%	27,591	2.00%	28,143
		COMMON SERVICE	1,873,237	1,910,502	1,914,570	2.21%	1,921,502	0.36%	1,959,731	1.99%	1,998,726	1.99%	2,038,500

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
1	2	3	4	5	6	7	8	9	10	11	12	13	14
CITY OF PORT ALBERNI GENERAL REVENUE FUND - 5 YEAR PLAN													
		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
	ROAD TRANSPORT												
	ROADS AND STREETS												
115	23200 Streets & Drainage - Administration	25,000	25,500	25,000	25,500	26,010	26,530	27,061	2.00%	2.00%	2.00%	27,061	2.00%
116	23205 Customer Service Requests - Streets	3,570	3,641	3,570	3,641	3,714	3,789	3,864	2.00%	2.00%	2.00%	3,864	2.00%
117	23210 Small Tools/Supplies - Streets	33,762	34,437	33,762	34,437	35,126	35,829	36,545	2.00%	2.00%	2.00%	36,545	2.00%
118	23220 Streets Inspections	414,500	422,790	414,000	422,280	430,726	439,340	448,127	2.00%	2.00%	2.00%	448,127	2.00%
119	23231 Roadway Surfaces Maintenance	207,920	212,078	235,000	239,700	244,494	249,384	254,372	2.00%	2.00%	2.00%	254,372	2.00%
120	23233 Road Allowance Maintenance	20,400	20,808	20,400	20,808	21,224	21,649	22,082	2.00%	2.00%	2.00%	22,082	2.00%
121	23234 New Driveway Crossings	161,000	164,220	169,000	172,380	175,828	179,344	182,931	4.97%	2.00%	2.00%	182,931	2.00%
122	23236 Street Sweeping	183,600	187,272	183,600	187,272	191,017	194,838	198,735	2.00%	2.00%	2.00%	198,735	2.00%
123	23237 Snow & Ice Removal												
124													
125	BRIDGES AND TUNNELS												
126	23241 Bridges and Retaining Walls	25,000	25,500	23,500	23,970	24,449	24,938	25,437	2.00%	2.00%	2.00%	25,437	2.00%
127													
128	STREET LIGHTING												
129	23250 Overhead & Decorative Lighting	234,400	239,088	234,400	239,088	243,870	248,747	253,722	2.00%	2.00%	2.00%	253,722	2.00%
130	23261 Signs & Traffic Marking	186,000	189,720	194,540	198,533	202,503	206,554	210,685	2.00%	2.00%	2.00%	210,685	2.00%
131	23264 Traffic & Railroad Signals	31,700	32,334	40,000	40,800	41,616	42,448	43,297	2.00%	2.00%	2.00%	43,297	2.00%
132													
133	PARKING												
134	23272 Off-Street Parking	15,402	15,710	11,802	12,038	12,279	12,524	12,775	2.00%	2.00%	2.00%	12,775	2.00%
135													
136	OTHER TRANSPORTATION												
137	23291 Gravel	229,500	234,090	229,500	234,090	238,772	243,547	248,418	2.00%	2.00%	2.00%	248,418	2.00%
138	ROADS & STREETS	1,771,754	1,807,188	1,818,174	1,854,537	1,891,628	1,929,461	1,968,050	2.00%	2.00%	2.00%	1,968,050	2.00%
139													

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
CITY OF PORT ALBERNI GENERAL REVENUE FUND - 5 YEAR PLAN													
		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
140	STORM DRAINAGE												
141													
142	OPEN DRAINAGE												
143	23311 Ditch/Creek & Dyke Maintenance	142,250	145,095	130,000	132,600	135,252	137,957	140,716	2.00%	2.00%	2.00%	2.00%	2.00%
144													
145	STORM SEWERS												
146	23331 Storm Sewer Maintenance	155,395	158,503	155,395	158,503	161,673	164,906	168,205	2.00%	2.00%	2.00%	2.00%	2.00%
147	23333 Storm Sewer Pump Station	8,745	8,920	8,745	8,920	9,098	9,280	9,466	2.00%	2.00%	2.00%	2.00%	2.00%
148	23335 Storm Sewer Connections	21,000	21,420	43,500	44,370	45,257	46,163	47,086	2.00%	2.00%	2.00%	2.00%	2.00%
149	STORM DRAINAGE	327,390	333,938	337,840	344,393	351,281	358,306	365,472	2.00%	2.00%	2.00%	2.00%	2.00%
150													
151	OTHER COMMON SERVICES												
152	23880 Union Grievance/Negotiations	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0.00%	0.00%	0.00%	0.00%	0.00%
153	23881 Training Program	39,757	40,552	50,000	51,000	52,020	53,060	54,122	2.00%	2.00%	2.00%	2.00%	2.00%
154	23882 Safety	24,033	24,514	24,033	24,514	25,004	25,504	26,014	2.00%	2.00%	2.00%	2.00%	2.00%
155	23863 Week-End Standby	1,040	1,061	1,040	1,061	1,082	1,104	1,126	2.00%	2.00%	2.00%	2.00%	2.00%
156	23884 Public Works Cost of Sales	30,600	31,212	30,600	31,212	31,836	32,473	33,122	2.00%	2.00%	2.00%	2.00%	2.00%
157	OTHER COMMON SERVICES	96,430	98,339	106,673	108,786	110,942	113,141	115,384	1.98%	1.98%	1.98%	1.98%	1.98%
158													
159	OTHER												
160	23510 PUBLIC TRANSIT	447,157	447,157	459,234	468,419	477,787	487,343	497,090	2.00%	2.00%	2.00%	2.00%	2.00%
161													
162	RECOVERIES												
163	23951 General Overhead Recovery	-693,356	-707,223	-697,294	-711,240	-725,465	-739,974	-754,773	2.00%	2.00%	2.00%	2.00%	2.00%
164	23952 Main Building Expense Recovery	-22,082	-22,524	-26,969	-27,508	-28,059	-28,620	-29,192	2.00%	2.00%	2.00%	2.00%	2.00%
165	23953 Shop Overhead Recovery	-62,000	-63,240	-65,787	-67,103	-68,445	-69,814	-71,210	2.00%	2.00%	2.00%	2.00%	2.00%
166	23958 Equipment Charges Recovery	-624,240	-636,725	-614,000	-626,280	-638,806	-651,582	-664,613	2.00%	2.00%	2.00%	2.00%	2.00%
167	23959 Gravel Cost Recovery	-229,500	-234,090	-229,500	-234,090	-238,772	-243,547	-248,418	2.00%	2.00%	2.00%	2.00%	2.00%
168	RECOVERIES	-1,631,178	-1,663,802	-1,633,550	-1,666,221	-1,699,545	-1,733,536	-1,768,207	2.00%	2.00%	2.00%	2.00%	2.00%
169													
170	TRANSPORTATION SERVICE	2,884,790	2,933,322	3,002,741	3,031,417	3,091,823	3,153,440	3,216,289	1.99%	1.99%	1.99%	1.99%	1.99%
171													

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	A	B	K	L	M	N	O	P	Q	R	S	T	U	V
	CITY OF PORT ALBERNI GENERAL REVENUE FUND - 5 YEAR PLAN													
			2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
172		ENVIRONMENTAL HEALTH SERVICES												
173		GARBAGE AND WASTE COLLECTION												
174	24320	Residential Waste Collection	370,000	377,400	385,000	4.05%	392,700	2.00%	400,554	2.00%	408,565	2.00%	416,736	2.00%
175	24321	Commercial Waste Collection	269,750	275,145	281,500	4.36%	287,130	2.00%	292,873	2.00%	298,730	2.00%	304,705	2.00%
176	24322	Solid Waste Cont Purchase/Maintenance	26,520	27,050	33,520	26.40%	34,190	2.00%	34,874	2.00%	35,572	2.00%	36,283	2.00%
177	24323	Solid Waste Disposal	397,000	404,940	405,000	2.02%	413,100	2.00%	421,362	2.00%	429,789	2.00%	438,385	2.00%
178	24324	Special Solid Waste-Recycling	25,000	25,500	25,000	0.00%	25,500	2.00%	26,010	2.00%	26,530	2.00%	27,061	2.00%
179		ENVIRONMENTAL HEALTH	1,088,270	1,110,035	1,130,020	3.84%	1,152,620	2.00%	1,175,673	2.00%	1,199,166	2.00%	1,223,170	2.00%
180		PUBLIC HEALTH AND WELFARE												
181		Cemetery Maintenance	18,888	19,266	16,294	-13.73%	16,620	2.00%	16,952	2.00%	17,291	2.00%	17,637	2.00%
182		Interments	30,140	30,743	30,140	0.00%	30,743	2.00%	31,358	2.00%	31,985	2.00%	32,625	2.00%
183		Memorial Marker Installation	5,500	5,610	5,500	0.00%	5,610	2.00%	5,722	2.00%	5,837	2.00%	5,953	2.00%
184		CEMETERIES & CREMATORIALS	54,528	55,619	51,934	-4.76%	52,973	2.00%	54,032	2.00%	55,112	2.00%	56,215	2.00%
185		Gov't Agents Building Maintenance/Repair	18,111	18,646	0	-100.00%	0		0		0		0	
186		GENERAL PUBLIC HEALTH	18,111	18,646	0	-100.00%	0		0		0		0	
187		PUBLIC HEALTH & WELFARE	72,639	74,265	51,934	-28.50%	52,973	2.00%	54,032	2.00%	55,112	2.00%	56,215	2.00%
188		ENVIRONMENTAL DEVELOPMENT												
189	26129	Planning Administration	171,515	174,986	174,493	1.74%	178,025	2.02%	181,583	2.00%	185,215	2.00%	188,918	2.00%
190	26132	Consulting Services	26,667		72,000	170.00%		-100.00%						
191		RESEARCH AND PLANNING	198,182	174,986	246,493	24.38%	178,025	-27.78%	181,583	2.00%	185,215	2.00%	188,918	2.00%
192		Business Development	30,000	10,000	10,000	-66.67%	10,000	0.00%	10,000	0.00%	100,000	0.00%	100,000	0.00%
193		Economic Development	100,000	100,000	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%
194		Business Improvement Area	15,000	15,000	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
195		COMMUNITY DEVELOPMENT	145,000	125,000	125,000	-13.79%	110,000	-12.00%	110,000	0.00%	100,000	-9.09%	100,000	0.00%
196	26701	A.H.Q. Overhead	48,616	49,735	46,293	-4.78%	43,823	-5.34%	47,363	8.08%	47,915	1.17%	48,477	1.17%
197	26770	Harbour Quay - Buildings Maintenance	76,136	69,414	77,267	1.49%	78,812	2.00%	80,389	2.00%	81,996	2.00%	83,636	2.00%
198		ALBERNI HARBOUR QUAY	124,752	119,149	123,560	-0.96%	122,635	-0.75%	127,752	4.17%	129,911	1.69%	132,113	1.70%

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
CITY OF PORT ALBERNI													
GENERAL REVENUE FUND - 5 YEAR PLAN													
		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
OTHER ENVIRONMENTAL DEVELOPMENT													
26911	Travel Bureau	93,068	69,429	84,000	84,000	84,000	84,000	84,000	0.00%	84,000	0.00%	84,000	0.00%
26917	Promotion of Tourism	21,448	26,448	28,598	21,877	29,170	22,315	29,753	33.34%	22,315	-23.50%	29,753	33.33%
213	TOURISM	114,516	95,877	112,598	105,877	113,170	106,315	113,753	6.89%	106,315	-6.06%	113,753	7.00%
214					516,537	532,505	521,441	534,784	3.09%	521,441	-2.08%	534,784	2.56%
215	ENVIRONMENTAL DEVELOPMENT	582,450	515,012	607,651	502,229	511,742	521,487	531,384	1.89%	521,487	1.90%	531,384	1.90%
216													
217	RECREATION & CULTURAL SERVICE												
218													
219	RECREATION FACILITIES												
220													
221	ADMINISTRATION												
222	27110 Parks & Rec Management Services	553,717	554,663	492,862	502,229	511,742	521,487	531,384	1.89%	521,487	1.90%	531,384	1.90%
223													
224	COMMUNITY CENTRES AND HALLS												
225	27120 Gyro Youth Centre Maintenance	26,742	27,978	30,687	28,523	29,094	29,676	30,269	2.00%	29,676	2.00%	30,269	2.00%
226	27124 Glenwood Concessions	6,600	6,732	7,100	7,242	7,387	7,535	7,685	2.00%	7,535	2.00%	7,685	1.99%
227	27126 Glenwood Skate Shop	4,200	4,284	4,200	4,284	4,370	4,457	4,546	2.01%	4,457	1.99%	4,546	2.00%
228	27128 Glenwood Centre Maintenance	48,683	50,228	51,236	52,212	53,267	54,283	55,361	2.02%	54,283	1.91%	55,361	2.02%
229	27129 Bob Dalley Stadium	14,161	14,635	14,959	15,258	15,563	15,875	16,192	2.00%	15,875	2.00%	16,192	2.00%
230	27130 Echo Activity Centre Maintenance	206,671	215,158	208,721	212,895	217,153	221,496	225,926	2.00%	221,496	2.00%	225,926	2.00%
231	27132 Echo Aquatic Concessions	4,200	4,284	5,000	5,100	5,202	5,306	5,412	2.00%	5,306	2.00%	5,412	2.00%
232	27140 AV Multiplex Concessions	405,286	420,071	419,177	427,443	436,012	444,613	453,525	1.97%	444,613	1.97%	453,525	2.00%
233	27142 AV Multiplex Skate Shop	223,000	227,460	223,300	227,766	232,321	236,968	241,707	2.00%	236,968	2.00%	241,707	2.00%
234	27144 AV Multiplex Maintenance	10,900	11,118	9,204	9,388	9,576	9,767	9,963	2.00%	9,767	1.99%	9,963	2.01%
235	27146 Parks Building & Fieldhouses	587,673	604,131	612,282	624,410	636,824	649,440	662,353	1.98%	649,440	1.98%	662,353	1.99%
236		92,205	95,130	96,831	98,800	100,698	102,746	104,721	1.92%	102,746	2.03%	104,721	1.92%
237	27148 Echo Park Complex	44,122	45,591	46,137	47,060	48,001	48,961	49,940	2.00%	48,961	2.00%	49,940	2.00%
238													


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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
1	2	3	4	5	6	2005 Final	2006 Projected Last Year	2007	2008	2009	2010		
CITY OF PORT ALBERNI													
GENERAL REVENUE FUND - 5 YEAR PLAN													
RECREATION PROGRAMS													
SPORT DIVISION PROGRAMS													
241		1,248	1,273	8,300	-10.98%	8,466	2.00%	8,635	2.00%	8,808	2.00%	8,984	2.00%
243	27153 Stadium and Athletic Events	9,324	9,511	513,312	-0.83%	523,578	2.00%	534,050	2.00%	544,731	2.00%	555,625	2.00%
244	27156 Glenwood Centre Programs	517,585	540,291	191,350	29.56%	194,871	1.84%	199,768	2.00%	202,744	2.00%	206,799	2.00%
245	27160 Echo Aquatic Programs	147,693	150,647										
246	27163 AV Multiplex Programs												
247													
248	LEISURE DIVISION PROGRAMS	195,745	194,498	205,013	4.73%	204,544	-0.23%	210,488	2.91%	210,037	-0.21%	216,129	2.90%
249	27166 Leisure Service Programs	16,752	17,087	23,400	39.68%	23,868	2.00%	24,345	2.00%	24,832	2.00%	25,329	2.00%
250	27170 Youth Services and Programs	141,000	143,820	144,000	2.13%	146,880	2.00%	149,818	2.00%	152,814	2.00%	155,870	2.00%
251	27173 Children's Programs	34,500	35,190	38,500	11.59%	39,270	2.00%	40,055	2.00%	40,857	2.00%	41,674	2.00%
252	27180 Adult Programs												
253	SPECIAL EVENTS	1,592	1,624	1,500	-5.78%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
254	27190 Special Events	15,835	16,230	16,327	3.11%	17,928	9.81%	18,286	2.00%	18,652	2.00%	19,025	2.00%
255	27198 Vans Maintenance & Repair	3,309,414	3,391,634	3,363,398	1.63%	3,423,515	1.79%	3,493,155	2.03%	3,557,585	1.84%	3,629,939	2.03%
256	RECREATION FACILITIES & PROGRAMS												
259	PARKS AND PLAYGROUNDS												
260													
261	27210 Parks & Facility Management Services	195,544	204,205	197,864	1.19%	198,326	0.23%	202,042	1.87%	202,523	0.24%	206,323	1.88%
262	27215 Parks Maintenance	520,372	530,848	491,769	-5.50%	501,604	2.00%	511,636	2.00%	521,869	2.00%	532,306	2.00%
263	27220 Horticultural Services	240,707	245,521	262,440	9.03%	267,889	2.00%	273,043	2.00%	278,503	2.00%	284,073	2.00%
264	27225 Parks Vehicles & Equip. Mice. & Repairs	123,656	126,129	131,044	5.97%	133,665	2.00%	136,339	2.00%	139,065	2.00%	141,847	2.00%
265	27230 Parks Upgrading	138,628	141,401	146,965	6.01%	149,394	1.65%	152,382	2.00%	155,430	2.00%	158,538	2.00%
266	27499 Equipment Recovery	-125,000	-125,000	-125,000	0.00%	-125,000	0.00%	-125,000	0.00%	-125,000	0.00%	-125,000	0.00%
267	PARKS & PLAYGROUNDS	1,093,907	1,123,704	1,105,082	1.02%	1,125,678	1.86%	1,150,442	2.20%	1,172,390	1.91%	1,198,087	2.19%
268													
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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
	CITY OF PORT ALBERNI	2005	2006	2006	2006	2007	2008	2009	2010				
	GENERAL REVENUE FUND - 5 YEAR PLAN	Final	Projected	Projected									
			Last Year										
270	CULTURAL SERVICES												
271	MUSEUM SERVICES												
272	27510 Museum Services	297,289	303,235	306,544	3.11%	315,000	321,300	327,726	334,281	2.00%	2.00%	2.00%	2.00%
273	27515 Museum Programs - Curatorial	28,274	28,839	15,360	-45.67%	19,225	19,610	20,002	20,402	2.00%	2.00%	2.00%	2.00%
274	27516 Museum Programs Permanent Exhibition	13,860	14,137	19,950	43.94%	25,000	25,500	26,010	26,530	2.00%	2.00%	2.00%	2.00%
275	27517 Museum Programs Temp. Exhibits	47,050	47,991	34,000	-27.74%	36,000	36,720	37,454	38,203	2.00%	2.00%	2.00%	2.00%
276	27530 Industrial Collections	27,322	27,868	28,936	5.91%	30,000	30,600	31,212	31,836	2.00%	2.00%	2.00%	2.00%
277	27550 Museum Maintenance	50,222	51,226	67,000	33.41%	56,000	57,120	58,262	59,428	2.00%	2.00%	2.00%	2.00%
278	27555 McLean Mill	575,625	579,638	617,600	7.29%	622,452	627,401	632,449	637,598	0.80%	0.80%	0.81%	0.81%
279	27600 Library Services	508,217	518,381	481,584	-5.24%	491,216	501,040	511,061	521,282	2.00%	2.00%	2.00%	2.00%
280	CULTURAL SERVICES	1,547,859	1,571,315	1,570,974	1.49%	1,594,893	1,619,291	1,644,176	1,669,560	1.53%	1.54%	1.54%	1.54%
281	RECREATION & CULTURAL	5,951,180	6,086,053	6,039,454	1.48%	6,144,086	6,262,888	6,374,151	6,497,586	1.93%	1.78%	1.78%	1.94%
282	FISCAL SERVICES												
283	DEBT CHARGES												
284	28111 Chartered Banks	20,000	20,000	15,000	-25.00%	15,000	15,000	15,000	15,000	0.00%	0.00%	0.00%	0.00%
285	28115 Interest on Prepaid Taxes	10,000	10,000	10,000	0.00%	10,000	10,000	10,000	10,000	0.00%	0.00%	0.00%	0.00%
286	28121 Interest on Own Debentures	110,157	205,032	188,348	70.98%	220,258	220,258	220,258	220,258	0.00%	0.00%	0.00%	0.00%
287	28131 Principal Instalment on Own Debenture	52,967	130,036	141,308	166.78%	212,701	212,701	212,701	212,701	0.00%	0.00%	0.00%	0.00%
288	28193 Banking Service Charges	1,800	1,900	1,800	0.00%	1,900	2,000	2,100	2,200	5.26%	5.00%	5.00%	4.76%
289	DEBT CHARGES	194,924	366,968	356,456	82.87%	459,859	459,959	460,059	460,159	0.02%	0.02%	0.02%	0.02%
290	TRANSFER TO RESERVE AND FUNDS												
291	TRANSFER TO RESERVE ACCOUNTS												
292	28211 Transfers to Reserve & Allowance	1,498,153	832,655	1,378,166	-8.01%	1,157,882	1,074,023	1,077,516	1,581,305	-7.24%	0.33%	0.33%	48.75%
293	TRANSFERS TO OWN FUNDS	1,002,112	1,189,304	1,307,515	30.48%	1,439,461	1,371,327	1,293,403	1,491,545	-4.73%	-5.68%	-5.68%	15.32%
294	28220 Transfer to General Capital Fund	2,500,265	2,021,959	2,685,681	7.42%	2,597,343	2,445,350	2,370,919	3,072,850	-5.85%	-3.04%	-3.04%	29.61%
295	28236 Transfer to Sewer Revenue Fund												
296	TRANSFER TO RESERVE & FUNDS												
297													
298													
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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
1													
2	CITY OF PORT ALBERNI												
3	GENERAL REVENUE FUND - 5 YEAR PLAN												
4		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
5													
6													
305	COND TRANSFERS REG & OTHER												
306													
307	REGIONAL DISTRICTS												
308	28410 R.D.A.C.	917,978	917,978	918,049	918,049	918,049	918,049	918,049	0.00%	918,049	0.00%	918,049	0.00%
309	TRANSMISSION OF TAX COLLECTED												
310													
311													
312	SCHOOL DISTRICTS												
313	28811 Non-Residential School Levy	2,586,442	2,586,442	2,719,007	2,719,007	2,719,007	2,719,007	2,719,007	0.00%	2,719,007	0.00%	2,719,007	0.00%
314	28812 Residential School Levy	3,083,853	3,083,853	2,956,837	2,956,837	2,956,837	2,956,837	2,956,837	0.00%	2,956,837	0.00%	2,956,837	0.00%
315													
316	REGIONAL GOVERNMENTS												
317	28820 Hospital District	928,882	928,882	929,078	929,078	929,078	929,078	929,078	0.00%	929,078	0.00%	929,078	0.00%
318													
319	JOINT BOARDS AND COMMISSIONS												
320	28830 Municipal Finance Authority	261	261	286	286	286	286	286	0.00%	286	0.00%	286	0.00%
321	28831 B.C. Assessment Authority	157,533	157,533	157,467	157,467	157,467	157,467	157,467	0.00%	157,467	0.00%	157,467	0.00%
322	TAXES COLLECTED FOR OTHERS	6,756,971	6,756,971	6,762,875	6,762,875	6,762,875	6,762,875	6,762,875	0.00%	6,762,875	0.00%	6,762,875	0.00%
323													
324	OTHER FISCAL SERVICES												
325	28910 Debt Reserve Transfer	9,000	9,000	9,000	9,000	9,000	9,000	9,000	0.00%	9,000	0.00%	9,000	0.00%
326	OTHER FISCAL SERVICES	9,000	9,000	9,000	9,000	9,000	9,000	9,000	0.00%	9,000	0.00%	9,000	0.00%
327													
328													
329	FISCAL SERVICES	10,379,138	10,072,876	10,731,861	10,746,926	10,595,033	10,520,702	11,222,733	-1.41%	10,520,702	-0.70%	11,222,733	6.67%
330	OTHER SERVICES												
331													
332	OTHER BUDGET CONSIDERATIONS												
333	29911 Contingency Funds	180,584	168,804	170,000	157,989	162,538	167,272	175,000	-5.86%	167,272	2.91%	175,000	4.62%
334	OTHER BUDGET CONSIDERATIONS	180,584	168,804	170,000	157,989	162,538	167,272	175,000	-5.86%	167,272	2.91%	175,000	4.62%
335													
336	GENERAL FUND EXPENDITURE	31,298,740	31,287,826	32,098,679	32,377,144	32,793,739	33,209,530	34,462,748	1.29%	33,209,530	1.27%	34,462,748	3.77%
337													
338													

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
CITY OF PORT ALBERNI													
WATER REVENUE FUND-5 YEAR PLAN													
		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
7	SALES OF SERVICE												
8	54421 Metered Sales	1,989,765	2,029,560	2,029,560	2,070,151	2,111,554	2,153,785	2,196,861	2.00%	2.00%	2.00%	2.00%	2.00%
9	54431 Connections	25,000	25,500	25,500	25,500	26,010	26,530	27,061	2.00%	2.00%	2.00%	2.00%	2.00%
10	54432 Turn-On Charges	300	306	300	306	312	318	324	1.96%	1.96%	1.92%	1.92%	1.89%
11	54433 Service Charges Sundry	10,000	10,200	10,000	10,200	10,404	10,612	10,824	2.00%	2.00%	2.00%	2.00%	2.00%
12	SALES OF SERVICE	2,025,065	2,065,566	2,064,860	2,106,157	2,148,280	2,191,245	2,235,070	2.00%	2.00%	2.00%	2.00%	2.00%
13													
14	OTHER REVENUE FROM OWN SOURCE												
15	55590 Other Interest	5,475	5,475	5,475	5,475	5,475	5,475	5,475	0.00%	0.00%	0.00%	0.00%	0.00%
16	55611 Water Penalty	18,727	19,102	18,727	19,102	19,484	19,873	20,271	2.00%	2.00%	2.00%	2.00%	2.00%
17	OTHER REVENUE	24,202	24,577	24,202	24,577	24,959	25,348	25,746	1.55%	1.55%	1.56%	1.56%	1.57%
18													
19	CONDITIONAL TRANSFERS OTHER GOV'T												
20													
21	PROVINCIAL GOVERNMENT	13,676	0	0	0	0	0	0					
22	57530 Drought Management Plan	13,676	0	0	0	0	0	0					
23													
24													
25													
26													
27	OTHER TRANSFERS												
28	59111 Reserve For Projects/Purchase		179,723	179,723									
29	59112 Operating Surplus From Prior Years		1,167,000	1,166,668									
30	OTHER TRANSFERS	0	1,167,000	1,346,391	0	0	0	0	-100.00%	-100.00%	0	0	0
31													
32	WATER FUND REVENUE	2,062,943	3,257,143	3,435,453	2,130,734	2,173,239	2,216,593	2,260,816	1.99%	1.99%	1.99%	1.99%	2.00%
33													


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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
		2005	2006	2006	2006	2007	2008	2008	2009	2009	2010		
		Final	Projected	Projected									
			Last Year										
<p>CITY OF PORT ALBERNI WATER REVENUE FUND-5 YEAR PLAN</p>													
65	FISCAL SERVICES												
66	DEBT												
67	68120 Interest On Own Debentures												
68	68130 Principal Install. On Own Deb												
69	DEBT	0	0	0	0	0	0	0	0	0	0	0	0
70													
71													
72	TRANSFERS TO FUNDS AND RESERVES												
73	68211 Transfer To Reserves	364,808	1,556,558	1,764,891	383.79%	402,072	233,219	233,219	402,813	402,813	72.72%	408,486	1.41%
74	68220 Transfers To Water Cap. Fund	5,475	5,475	5,475	0.00%	5,475	5,475	5,475	5,475	5,475	0.00%	5,475	-100.00%
75	68910 Debt Reserve Transfer	370,283	1,562,033	1,770,366	378.11%	407,547	238,694	238,694	408,288	408,288	71.05%	408,486	0.05%
76	TRANSFERS												
77													
78	FISCAL SERVICES	370,283	1,562,033	1,770,366	378.11%	407,547	238,694	238,694	408,288	408,288	71.05%	408,486	0.05%
79													
80	EXCESS OF REVENUE OVER EXPE	505,078	483,776	457,837	-9.35%	491,792	678,522	678,522	527,162	527,162	-22.31%	545,564	3.49%
81													
82	WATER FUND EXPENDITURE	2,062,943	3,257,143	3,435,453	66.53%	2,130,734	2,173,239	2,173,239	2,216,593	2,216,593	1.99%	2,260,816	2.00%
83													

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A	B	K	L	M	N	O	P	Q	R	S	T	U	V
		2005 Final	2006 Projected Last Year	2006	2006	2007	2007	2008	2008	2009	2009	2010	
CITY OF PORT ALBERNI													
SEWER REVENUE FUND-5 YEAR PLAN													
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	 CITY OF PORT ALBERNI SEWER REVENUE FUND-5 YEAR PLAN												
1		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
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CITY OF PORT ALBERNI													
SEWER REVENUE FUND-5 YEAR PLAN													
		2005 Final	2006 Projected Last Year	2006	2007	2008	2009	2010					
65	FISCAL SERVICES												
66	DEBT												
67	108120 Interest On Own Debentures	58,481	76,906	79,932	36.68%	78,202	76,412	74,559	-2.29%	74,559	-2.43%	72,642	-2.57%
68	108130 Principal Install On Own Deb.	67,470	120,470	160,383	137.71%	160,383	160,383	160,383	0.00%	160,383	0.00%	106,383	-33.67%
69	TOTAL DEBT	125,951	197,376	240,315	90.80%	238,585	236,795	234,942	-0.75%	234,942	-0.78%	179,025	-23.80%
70	TRANSFER TO FUNDS AND RESERVES												
71	108220 Transfer To Sewer Capital Fund	66,000	165,564	255,484	287.10%	324,272	215,397	120,943	-33.58%	120,943	-43.85%	356,251	194.56%
72	108910 Debt Reserve Transfer	13,705	13,705	13,705	0.00%	13,705	13,705	13,705	0.00%	13,705	0.00%	13,705	0.00%
73	108211 Transfer to Reserves & Allowances												
74	TOTAL TRANSFERS	79,705	179,269	269,189	237.73%	337,977	229,102	134,648	-32.21%	134,648	-41.23%	369,956	174.76%
75	FISCAL SERVICES	205,656	376,645	509,504	147.75%	576,562	465,697	369,590	-19.19%	369,590	-20.67%	548,981	48.54%
76	SEWER FUND EXPENDITURE	1,055,492	1,243,478	1,409,120	33.50%	1,494,170	1,426,857	1,349,769	-4.51%	1,349,769	-5.40%	1,548,764	14.74%
77													
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	A	B	E	F	G	H	I
			2006	2007	2008	2009	2010
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6			\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
7			\$ 63,685	\$ 63,685	\$ 63,685	\$ 63,685	\$ 63,685
8			\$ 595,000	\$ 595,000	\$ 595,000	\$ 595,000	\$ 595,000
9			\$ 660,685	\$ 660,685	\$ 660,685	\$ 660,685	\$ 660,685
10							
11							
12							
13			\$ -	\$ -	\$ -	\$ -	\$ -
14			\$ 711,280	\$ 1,109,330	\$ 500,049	\$ 208,001	\$ 449,634
15							
16							
17			\$ (50,595)	\$ (448,645)	\$ 160,636	\$ 452,684	\$ 211,051
18							
19							
20							
21			\$ 3,150,103	\$ 2,701,458	\$ 2,862,094	\$ 3,314,778	\$ 3,525,829
22							



**CITY OF PORT ALBERNI
EQUIPMENT REPLACEMENT RESERVE FUND-5 YEAR PLAN**

Sale of Equipment
Investment Income
Miscellaneous

EXPENDITURE

Transfer to Capital Works Bylaw
Equipment Purchases

REVENUE OVER EXPENDITURE

FUND EQUITY - ENDING

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A	B	E	F	G	H	I
	CITY OF PORT ALBERNI					
	CAPITAL WORKS RESERVE FUND-5 YEAR PLAN					
		2006	2007	2008	2009	2010
1						
2						
3						
4						
5						
6	RECEIPTS					
7	Transfer from ERRF	\$ -	\$ -	\$ -	\$ -	\$ -
8	Investment Income	\$ 40,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
9	Miscellaneous					
10		\$ 40,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
11						
12						
13	EXPENDITURE					
14	Expenditure Bylaws	\$ 480,500	\$ 50,000	\$ -	\$ -	\$ -
15		\$ 480,500	\$ 50,000	\$ -	\$ -	\$ -
16						
17	REVENUE OVER EXPENDITURE	\$ (440,500)	\$ (45,000)	\$ 5,000	\$ 5,000	\$ 5,000
18						
19	FUND EQUITY - ENDING	\$ 207,345	\$ 162,345	\$ 167,345	\$ 172,345	\$ 177,345
20						
21						



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	A	B	E	F	G	H	I
1	CITY OF PORT ALBERNI						
2	LAND SALE RESERVE FUND-5 YEAR PLAN						
3			2006	2007	2008	2009	2010
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							



RECEIPTS

Sale of Property \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000

Investment Income \$ 40,000 \$ 40,000 \$ 40,000 \$ 40,000 \$ 40,000

Miscellaneous \$ 140,000 \$ 140,000 \$ 140,000 \$ 140,000 \$ 140,000

EXPENDITURE

Transfer to Other Funds \$ 2,834,000 \$ 400,000 \$ - \$ - \$ -


Expenditure Bylaws \$ 50,000 \$ 50,000 \$ 50,000 \$ 50,000 \$ 50,000

\$ 2,884,000 \$ 450,000 \$ 50,000 \$ 50,000 \$ 50,000

REVENUE OVER EXPENDITURE \$ (2,744,000) \$ (310,000) \$ 90,000 \$ 90,000 \$ 90,000

FUND EQUITY - ENDING \$ 956,284 \$ 646,284 \$ 736,284 \$ 826,284 \$ 916,284

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A	B	E	F	G	H	I
1	 CITY OF PORT ALBERNI CEMETERY TRUST FUND-5 YEAR PLAN					
2						
3						
4		2006	2007	2008	2009	2010
5						
6	RECEIPTS					
7	Sale Proceeds	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
8	Investment Income	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
9		\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400
10						
11						
12	EXPENDITURE					
13	Transfer to General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
14						
15						
16	REVENUE OVER EXPENDITURE	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400
17						
18						
19	FUND EQUITY - ENDING	\$ 104,893	\$ 111,293	\$ 117,693	\$ 124,093	\$ 130,493
20						

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		City of Port Albert														
		2006 Capital Expenditure Program														
		Expenditure														
		Source of Funds														
		A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
		Amount	General Operating	General Revenue Reserves	Land Sale	ERRF	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue Operating	Water Revenue Reserves	Sewer Revenue Operating	Sewer Revenue Reserves	
1	ADMINISTRATION	92,500	7,500	85,000												
2	Purchases/Equipment Replacement															
3	POLICE PROTECTION	5,816,000			2,500,000		3,316,000									
4	New Port Albert RCMP Detachment															
5	FIRE PROTECTION	67,200	31,200	32,000						4,000						
6	Purchases/Equipment Replacement															
7	ENGINEERING & PUBLIC WORKS	572,280	14,000	558,280												
8	Purchases/Equipment Replacement															
9	PAVING & ROAD CONSTRUCTION	17,100		17,100												
10	Cherry Cr Rd - Michigan to Mulhern	212,160	182,160													
11	Mar - 1st Ave to 2nd Ave (storm)	148,777	148,777													
12	Cedar St - Strathcona to Tebo	148,777	148,777													
13	Merpole St - Strathcona to Tebo	50,000	50,000													
14	Bute St - 11th to 12th Ave															
15	TRAFFIC UPGRADES	7,000	7,000													
16	Audible Signals - 10th & Roger/Tebo & Johnston															
17	STORM DRAINS	7,700		7,700												
18	Johnston Rd - Margaret & Gertrude spot repairs	82,000	82,000													
19	5th Ave @ Durant - 87m 900mm reline	40,000	40,000													
20	10th Ave @ Echo Cr - 50m 600mm replace	34,502	34,502													
21	10th Ave, 4200 block - 44m 600mm reline	34,000	34,000													
22	South side Johnston Rd - Victoria Quay to Outfall	23,460	23,460													
23	Mar St - 1st Ave to 2nd Ave (pip)															
24	WORKS - OTHER	45,900	45,900													
25	Sidewalk Replacements - 10th Ave & 6th Ave	100,000	100,000													
26	Sign Plan Implementation															

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		A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
		City of Port Alberni														
		2006 Capital Expenditure Program														
		Source of Funds														
Project	Amount	General Operating	General Reserves	Land Sale	ERRE	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue Operating	Water Revenue Reserves	Sewer Revenue Operating	Sewer Revenue Reserves		
CULTURAL SERVICES																
56	Purchases/Equipment Replacement - Museum	3,600							3,650							
57	Purchases/Equipment Replacement - McLean Mill	3,650							1,500							
58	Purchases/Equipment Replacement - McLean Mill	137,000	137,000						1,750							
59	McLean Mill Water System Upgrade	1,500							3,000							
60	McLean Mill - Billboard	1,750							15,000							
61	McLean Mill - Switch	3,000							2,500							
62	McLean Mill - Observation Deck	3,000							2,500							
63	McLean Mill - Building Restoration	15,000							2,500							
64	McLean Mill - Logging Display	2,500							2,500							
65	McLean Mill - Exhibits	2,500							2,500							
66																
PARKS & RECREATION																
67	Purchases/Equipment Replacement	60,000	24,000		36,000			330,000	24,500	118,010						
68	Purchases/Equipment Replacement	500,000	27,490													
69	Alberni Valley Multiplex Upgrades	104,000	82,000							95,000						
70	Glenwood Centre Dome Roof	1,842,000		334,000		557,000		656,000								
71	Library/Echo Centre Reception Upgrade	50,000	50,000													
72	Echo Centre Rear Pool Roof	50,000	50,000													
73	Harbour Quay Light Post Replacements	78,000	78,000													
74																
75	TOTAL GENERAL CAPITAL	1,008,876	371,290	2,634,000	711,280	3,873,000	-	1,186,000	58,400	263,010	-	-	-	-	-	-
76																
WATER WORKS																
77	Purchases/Equipment Replacement	10,000									10,000					
78	Purchases/Equipment Replacement															
79																
80	Main Renewals & Upgrades	98,638									36,720	96,638				
81	21st Ave - Burde Hill Diversion	36,720									249,696					
82	Beaufort - May to east	249,696														
83	Dead Ends & Distribution Upgrades (attached list)	3,500,000						2,333,332						1,166,668		
84	China Creek Supply Main Renewal															
85																
86	Installations															
87	Lane south of Argyle - 9th Ave to 10th Ave (115m)lo	24,169									24,169					
88																
89	Treatment, Pumping & Metering															
90	Bainbridge Pumphouse - Pump & Motor Replace	107,800									78,935	28,865				
91	China Creek Sluice Gates	71,000									18,980	52,020				
92																
93	TOTAL WATER CAPITAL	4,098,223						2,333,332			418,500	1,346,391				
94																
SEWER SYSTEM																
95	Purchases/Equipment Replacement	9,100	9,100													
96	Purchases/Equipment Replacement															
97																
98	Renewals/Relines	47,700	47,700													
99	Inflow & Infiltration Program	72,884														
100	Lane east of 9th Ave - Neill south twin (22m of 200mm)	30,000														
101	Harbour Rd Overflow at Bruce St - replace															
102																
103	Installations															
104																
105																
106	Treatment & Pumping															
107	Margaret Pumphouse Upgrade	757,000				252,333		504,667		357,314						
108	New Foremain to Lagoon	1,250,414				297,700		595,400		73,186						
109	East Somass Foremain	1,204,635				664,150		467,299								
110	Sewage Lagoon Aerators (3 units)	95,800	95,800													
111	Argyle St Pumphouse - upgrade	795,000				265,000		530,000								
112																
113	TOTAL SEWER CAPITAL	4,282,533	207,784	47,700		1,479,183		2,097,368	58,400	693,510	418,500	1,346,391				
114																
115	TOTAL 2006 CAPITAL	18,664,612	1,214,660	2,634,000	711,280	5,352,183		5,616,698	58,400	893,510	418,500	1,346,391				
116																

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2007 Capital Expenditure Program

		Source of Funds														
		A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
		Amount	General Operating	General Reserves	Land Sale	ERRE	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue Operating	Water Revenue Reserves	Sewer Revenue Operating	Sewer Revenue Reserves	
117																
118																
119																
120																
121																
122																
123																
124																
125																
126																
127																
128	ADMINISTRATION															
129	Purchases/Equipment Replacement	272,500	17,500			255,000										
130	Budget Preparation/Reporting Software	50,000	50,000													
131																
132	POLICE PROTECTION															
133	Purchases/Equipment Replacement	5,000	5,000													
134																
135	FIRE DEPARTMENT															
136	Purchases/Equipment Replacement	284,495	60,000			204,495										
137																
138	TRANSPORTATION SERVICES															
139	Purchases/Equipment Replacement	547,055	54,220			492,835										
140																
141	PAVING & ROAD CONSTRUCTION										50,000					
142	10th Ave - Scott St to South Cres (sewer)	158,201	108,201													
143	Shaugnessy St - Strathcona to Tebo	148,777	148,777													
144	Cedar St - Greenard to Strathcona	148,777	148,777													
145	Merpole St - Greenard to Strathcona	148,777	148,777													
146																
147	TRAFFIC UPGRADES															
148	10th Ave & Burde St Signalization	159,181	159,181													
149																
150	STORM DRAINS															
151	South side Johnston Rd - Gertrude to Margaret	69,707	69,707													
152	South side Johnston Rd - Margaret to Victoria Quay	57,222	57,222													
153	4200 Block 8th Ave	42,000	42,000													
154																
155	WORKS - OTHER															
156	Equipment Shed - Works yard	51,520	25,000	26,520												
157	Uplown Revitalization	500,000	25,000				250,000		250,000							
158																
159	CULTURAL SERVICES															
160	Purchases/Equipment Replacement - Museum	23,000	23,000													
161	Purchases/Equipment Replacement - McLean Mill	2,500								2,500						
162	McLean Mill - Logging Display	15,000								15,000						
163	McLean Mill - Building Restoration	12,400								12,400						
164	McLean Mill - Exhibits															
165																
166	PARKS & RECREATION															
167	Purchases/Equipment Replacement	171,000	14,000			157,000										
168	AV Multiplex Parking Lot Paving															
169	Weaver Playground															
170	Harbour Quay/Farmers Market Upgrade	400,000			400,000											
171																
172	TOTAL GENERAL CAPITAL	3,247,112	1,131,362	26,520	400,000	1,109,330	250,000	-	250,000	29,900	50,000	-	-	-	-	-
173																

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	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	City of Port Albion		2007 Capital Expenditure Program												
	Expenditure		Source of Funds												
	Project	Amount	General Revenue Operating	Land Sale	ERRF	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue Operating	Water Revenue Reserves	Sewer Revenue Operating	Sewer Revenue Reserves	
174															
175															
176															
177															
178															
179															
180															
181															
182															
183															
184															
185	WATER WORKS														
186	Purchases/Equipment Replacement	16,372									16,372				
187															
188	Main Renewals & Upgrades	31,212									31,212				
189	Beale St - May St to east	38,414									38,414				
190	Arrowsmith - May to east	16,979									16,979				
191	Lane south Margaret - Burke to Victoria Quay	20,097									20,097				
192	Helen St to Merrifield														
193															
194	Installations	20,365									20,365				
195	Forest Rd to Wilkinson	159,161									159,161				
196	21st Ave - Redford to Wallace														
197															
198	Treatment, Pumping & Metering	32,155									32,155				
199	North Zone Supply Meter @ Stamp Ave	32,155									32,155				
200	North Zone Supply Meter @ Roger Creek	37,142									37,142				
201	South Side Rechlorination Station (Burde)														
202															
203	TOTAL WATER CAPITAL	402,072									402,072				
204															
205	SEWER SYSTEM														
206	Purchases/Equipment Replacement	12,496									12,496				
207															
208	Renewals/Relines	26,010									26,010				
209	Inflow & Infiltration Program	55,734									55,734				
210	2525 10th Ave to Neill twin 75m of 250mm (pip)	82,530									82,530				
211	2407 - 2501 10th Ave - twin 170m of 200mm (pip)	80,366									80,366				
212	2401 9th Ave to Neill - replace 156m of 200mm														
213															
214	Installations	67,116									67,116				
215															
216															
217	Treatment & Pumping	67,116									67,116				
218	Sewage Lagoon Aerators (2 units)														
219															
220	TOTAL SEWER CAPITAL	324,272									324,272				
221															
222	TOTAL 2007 CAPITAL	3,973,456	1,455,634	400,000	1,109,330	250,000	29,900	250,000	50,000	402,072	402,072	50,000	50,000	402,072	402,072
223															

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		B	C	D	E	F	G	H	I	J	K	L	M	D			
		City of Port Albert															
		2008 Capital Expenditure Program															
224	225	226	227	228	229	230	231	232	233	234	Source of Funds				Sewer Revenue Reserves		
											Amount	General Operating	General Reserves	Land Sale		ERRE	Borrowing
		Expenditure															
235	ADMINISTRATION	85,000															
236	Purchases/Equipment Replacement									85,000							
237	POLICE PROTECTION	5,000															
238	Purchases/Equipment Replacement		5,000														
239	FIRE DEPARTMENT	85,860															
240	Purchases/Equipment Replacement									37,560							
241	TRANSPORTATION SERVICES	329,999															
242	Purchases/Equipment Replacement									28,510							
243	PAVING & ROAD CONSTRUCTION	477,544															
244	15th Ave - Burde to Redford		477,544														
245	Strathcona - Shaughnessy to Dunsmuir		254,890														
246	1st Ave south of Mar St		79,591														
247	TRAFFIC UPGRADES																
248	STORM DRAINS	22,731															
249	Leslie & Princess to 4881 Leslie		22,731														
250	Gordon St - lane south of Ballson to Latham		8,118														
251	Regina - 4850 Regina to Johnston		38,803														
252	WORKS - OTHER	16,236															
253	Streelights - 18th Ave, Burde St south									16,236							
254	CULTURAL SERVICES	1,500															
255	Purchases/Equipment Replacement - Museum		1,500														
256	Purchases/Equipment Replacement - McLean Mill	17,500															
257	McLean Mill - Building Restoration		17,500														
258	McLean Mill - Exhibits	12,400															
259	PARKS & RECREATION	97,000															
260	Purchases/Equipment Replacement									21,000							
261	Kilisa Fieldhouse Shake Roof																
262	City Hall Roof Replacement	54,000															
263	Parking Lot Recapping - Echo Centre		20,000														
264	Recreation Park Playground																
265	TOTAL GENERAL CAPITAL	1,603,972	1,074,023							500,049							29,900
266																	
267																	
268																	
269																	
270																	
271																	
272																	
273																	
274																	
275																	
276																	
277																	

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A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
		City of Port Albert												
		2008 Capital Expenditure Program												
Expenditure		Source of Funds												
Project	Amount	General Revenue Operating	General Revenue Reserves	Land Sale	ERRIE	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue Operating	Water Revenue Reserves	Sewer Revenue Operating	Sewer Revenue Reserves
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
287	WATER WORKS													
289	Purchases/Equipment Replacement	7,182									7,182			
291	Main Renewals & Upgrades													
292	5th Ave - Motion to Mailland (pip) PAVING 2010+	61,550									61,550			
294	Installations													
295	Beaver Cr - Compton to north (pip)	164,467									164,467			
297	Treatment, Pumping & Metering													
299														
300														
301	TOTAL WATER CAPITAL	233,219									233,219			
302	SEWER SYSTEM													
303	Purchases/Equipment Replacement	20,707	20,707											
305	Renewals /Relines													
306	Dunbar St - Argyle to 10th Reiline	58,000	58,000											
307	10th & Dunbar - Reiline	32,000	32,000											
308	3914 Waterhouse to 14th Ave	8,659	8,659											
309	2573 12th Ave to Bruce St	8,500	8,500											
310	2488 Anderson to 12th Ave	18,000	18,000											
311	2463 12th Ave - Neil to south	45,001	45,001											
312														
313	New Sewer Installs													
314	Compton - Gertrude to Berry	28,530	28,530											
315	Treatment & Pumping													
316														
317														
318														
319														
320	TOTAL SEWER CAPITAL	215,397	215,397											
321														
322	TOTAL 2008 CAPITAL	2,052,588	1,288,420		500,049				28,900		233,219			
323														

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		City of Port Alberni										O					
		2009 Capital Expenditure Program															
324 325 326 327 328 329 330 331 332 333 334	Project	Expenditure										Sewer Revenue Reserves					
		Amount	General Revenue Reserves	Land Sale	ERRE	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue Reserves	Operating	Operating	Reserves			
335	ADMINISTRATION																
336	Purchases/Equipment Replacement	85,000			85,000												
337	POLICE PROTECTION																
338	Purchases/Equipment Replacement	5,000	5,000														
339	Purchases/Equipment Replacement																
340	FIRE DEPARTMENT																
341	Purchases/Equipment Replacement	73,700	73,700														
342	Purchases/Equipment Replacement																
343	TRANSPORTATION SERVICES																
344	Purchases/Equipment Replacement	142,276	33,275														
345	Purchases/Equipment Replacement																
346	PAVING & ROAD CONSTRUCTION																
347	Purchases/Equipment Replacement	104,996	104,996														
348	Anderson Ave - Ship Cr Rd to Ravenhill	137,750	137,750														
349	Beaver Cr Rd - River Rd to Pierce Rd (water) 2008:	152,509	152,509														
350	Anderson Ave - Argyle to Bruce	270,608	270,608														
351	8th Ave - Montrose to China Creek	67,000	67,000														
352	China Creek Rd - 14th Ave to 16th Ave																
353	TRAFFIC UPGRADES																
354	3rd Ave @ Argyle - Controller Upgrade	33,959	33,959														
355	3rd Ave @ Argyle - Controller Upgrade	33,293	33,293														
356	3rd Ave @ Mar - Controller Upgrade	33,292	33,292														
357	STORM DRAINS																
358	Storm Renewal Project - TBA	27,061	27,061														
359	S Morgan Cr Lane - Bishop to east	27,050	27,050														
360	Railway Culvert - Stamp Ave	32,473	32,473														
361	Bishop & Haslam	17,665	17,665														
362	Michigan & Tebo	9,385	9,385														
363	WORKS - OTHER																
364	Purchases/Equipment Replacement - Museum	1,500	1,500														
365	Purchases/Equipment Replacement - McLean Mill	17,500	17,500														
366	McLean Mill - Building Restoration	12,400	12,400														
367	McLean Mill - Exhibits																
368	PARKS & RECREATION																
369	Purchases/Equipment Replacement	31,000	31,000														
370	Cameron Heights Playground																
371	TOTAL GENERAL CAPITAL	1,315,417	1,077,516		208,001												
372																	
373																	
374																	
375																	
376																	
377																	
378																	
379																	
380																	

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A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
City of Fort Albert														
2009 Capital Expenditure Program														
Source of Funds														
361														
362														
363														
364														
365														
366														
367														
368														
369														
370														
371														
372	WATER WORKS													
373	Purchases/Equipment Replacement	6,745										6,745		
374														
375	Main Renewals & Upgrades	277,000										277,000		
376	Deed Ends & Distribution Upgrades													
377														
378	Installations	119,068										119,068		
379	Anderson Ave - Burds to 12th Ave													
380														
381	Treatment, Pumping & Metering													
382														
383														
384														
385														
386														
387														
388														
389														
390														
391														
392														
393														
394														
395														
396														
397														
398														
399														
400														
401														
402														
403														
404	TOTAL WATER CAPITAL	402,813										402,813		
405														
406	SEWER SYSTEM													
407	Purchases/Equipment Replacement	12,157										12,157		
408														
409	Renewals /Relines	24,216										24,216		
410	2873 9th Ave - Replace	13,249										13,249		
411	3819 9th Ave to Morton	28,684										28,684		
412	3855 9th Ave to Morton	42,637										42,637		
413	3541 11th Ave to N Park Dr													
414														
415	New Sewer Installs													
416														
417														
418	Treatment & Pumping													
419														
420														
421	TOTAL SEWER CAPITAL	120,943										120,943		
422														
423	TOTAL 2009 CAPITAL	1,839,173								208,001		1,198,459	29,900	402,813
424														

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2010 Capital Expenditure Program

Expenditure	Source of Funds											
	Project	Amount	General Revenue Reserves	Land Sale	ERBE	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue Operating	Sewer Revenue Reserves
425												
426												
427												
428												
429												
430												
431												
432												
433												
434												
435												
436	ADMINISTRATION											
437	Purchases/Equipment Replacement	85,000			85,000							
438												
439	POLICE PROTECTION											
440	Purchases/Equipment Replacement	5,000	5,000									
441												
442	FIRE DEPARTMENT											
443	Purchases/Equipment Replacement	72,000	72,000									
444												
445	TRANSPORTATION SERVICES											
446	Purchases/Equipment Replacement	327,130	23,066		304,064							
447												
448	PAVING & ROAD CONSTRUCTION											
449	3rd Ave - Dunbar to Redford (sewer)	259,459	259,459									
450	Stamp Ave - Roger to Redford	187,268	187,268									
451	Getrude St - Johnston to Compton	276,780	276,780									
452												
453	TRAFFIC UPGRADES											
454												
455												
456	STORM DRAINS											
457	Haslem - Biahop to Tebo	57,434	57,434									
458	Johnston @ Cherry Cr Rd	33,784	33,784									
459	4829 Margaret to south	22,082	22,082									
460												
461	WORKS - OTHER											
462	City Hall Backup Generator	39,810	39,810									
463	Bus Shelters	33,122	33,122									
464												
465	CULTURAL SERVICES											
466	Purchases/Equipment Replacement - Museum	1,500	1,500									
467	Purchases/Equipment Replacement - McLean Mill	17,500							17,500			
468	McLean Mill - Building Restoration	12,400							12,400			
469												
470	PARKS & RECREATION											
471	Purchases/Equipment Replacement	73,570	13,000		60,570							
472												
473	Bob Deiley Stadium Track Resurfacing	500,000	500,000									
474	Kitsukais Walkway Upgrades	75,000	75,000									
475												
476	TOTAL GENERAL CAPITAL	2,060,839	1,561,305		449,534							
477												

DRAFT

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
City of Port Alberni														
2010 Capital Expenditure Program														
Project	Amount	General Revenue		Land Sale	ERRE	Borrowing	Government Transfers	Fed. & Prov. Assistance	Comm. Donations	Capital Reserves	Water Revenue		Sewer Revenue	
		Operating	Reserves								Operating	Reserves	Operating	Reserves
478														
479														
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DRAFT

RECEIVE

MAR 10 2006

CITY OF PORT ALBERNI
5213 Mar Street
Port Alberni, BC

723-1408

REGULAR

LATE ITEM

MAR 13 2006

ACTION

E.B.

Mayor Ken McRae
City Of Port Alberni

Dear Ken,

Re: Budget planning process

Many thanks to you and to council for the chance to provide input to the budget process in the various public meetings. It is a pity that so few people took you up on the chance to get involved.

I am attaching a copy of a letter that I sent to Ken Watson, which contains my responses to the questions raised in the Public Input Questionnaire. This letter will find its way into the record in due course, but I want to draw your attention to the issues I mention in the "additional comments" at the end. In particular please look at the suggestions for changing the way the city involves the public in the planning and budgeting process.

If you are interested and have the time, I would like to chat with you about these issues.

Thanks again for being open to our ideas and contributions.

Sincerely,



David Whitworth

5213 Mar Street
Port Alberni BC
V9Y7T9
723-1408

Mr Ken Watson, City Manager
City of Port Alberni

Dear Ken,

Re: Responses to the Port Alberni City Council Budget review process questionnaire

This letter is my response to the budget meetings. It follows the format in the Public Input Questionnaire.

I attended the session that included the engineering department budget because I wanted to alert Council to the undercurrent of public opinion that is beginning to demand a real recycling programme. I also attended the final facilitated session at Echo Centre.

I reviewed the background information package in detail.

The background information package is technically competent. As you will see from my comments below I question whether this package will seem intelligible or relevant to the average taxpayer. I also question the usefulness of an elaborate presentation for a budget that, except for the first couple of years, is simply a matter of adding 2% per year.

- 1. Are you satisfied with the services provided by the city?** - I am satisfied with the services provided by the city. This is mostly because the services are generally better than can be expected of a city of this size in today's economy. This is a result of the industrial history of the city. These service levels are unsustainable in the short-term future. So I may well be less satisfied when the city trims its services to those that can be sustained. The satisfaction of citizens with the *current* services is of little relevance to the real issue: how do we provide sustainable services in the future?
- 2. Which services, if any, should be improved?** - In an ideal city all services should be continuously improved. But we can't afford to maintain the services that we have in place. Since we are providing services beyond our means we cannot afford to improve anything.
- 3. Which services, if any, are too high?** - Given the pressures on our (industrial) tax base all service levels are too high to be sustainable. This city is expecting to live as if it were still the Port Alberni of 1964. We need to trim services to fit a realistic budget. The question is how to arrive at a realistic budget.
- 4. Are there any services not currently provided which are needed?** - Of course there are services that are not currently provided that are needed. But since we can't afford to do what we are doing now, the issue is how do we balance our budget with the demand for services?

It would be better if the four questions above about services were replaced by some kind of rating or prioritizing scheme that allows respondents to show the priority they give to various services. See the material produced by Saanich for an example of this. Taxpayer priorities would allow council to make informed decisions about various budget scenarios.

5. **Are the taxes paid by residential taxpayers too high, about right, or too low? - This is too simplistic. In a scenario where the mill closes down, the tax rate is obviously too low. If the mill continues to pay the 7.5 million then the tax rate is OK. If we can entice other industry or commerce to settle here then we may be able to reduce the tax rate. The whole issue depends on the scenario. The budget material provides us with no alternative scenarios to comment on.**
6. **Are the taxes paid by commercial taxpayers too high, about right, or too low? - See comments on tax rates in 5 above.**
7. **Should council modify their current policy of shifting 0.20% of the total taxes away from the commercial sector onto the residential sector each year? – This tax shift assumes a scenario where the commercial sector is in decline – or at least needs resuscitation; the residential sector wants to maintain services at current levels and is prepared to pay for it, and that .20% will make a difference. How is the average taxpayer supposed to make a judgement on this complex issue? There is little point in inviting public input here. It is something that council may need to explain to the public at some point, but without considerable education the feedback from a public meeting is at best tentative and at worse misleading. Given the extremely small turnout for the meeting and its composition Council would be well advised to ignore the show of hands on this one.**
8. **In general, do you prefer to pay for discretionary services provided by the city property taxes or by a fee for service at the time you use the service? - It depends on the service. The question is too simplistic. Once again, a rating scheme like Saanich would produce more useful information.**
9. **If you perceive tax levels to be too high, what services would you suggest the city reduce or eliminate in order to generate cost reductions? - If we are faced with tax and service reductions (which is how the question should be phrased) then I would suggest that the council make that clear and that they create some alternatives about which people can make suggestions. The question as it stands is just a way for councillors to cover their butt. Don't leave Mike Putzke to do the dirty work for you!**

Why is there not a question to address the revenue side? Are you not interested in what people will support in terms of public action and/or investment to increase the tax base so that services will not need to be cut or capped? The Outlook 20/20 "Sustainability" discussion paper contains some ideas. Publicly funded micro investments; an economic development *process* (not simply an office); and attracting "green" marine engineering are just a few examples.

10. **Should the City provide one-time or short-term tax reductions by drawing down reserve funds accumulated for future needs?**

If the funds have been assigned as part of a responsible plan to meet future needs that have been properly estimated, then it is obvious that those funds must only be used for that purpose. Any other use of the funds is irresponsible because when those needs arise we will have no funds and will either need to raise taxes or fail to provide essential services.

If the implication of the question is that there is a reserve "slush fund" without any specified purpose or expenditure criteria, then that too is irresponsible.

It is, however, pointless to put this question to the average taxpayer. I have no idea of the accounting, actuarial and legal issues that might be involved. The balance of reserves for future needs is something that is best evaluated by experts and reported to council. Then council must make the decisions. By standing for election they have agreed to put in the

work to understand this stuff. It is obvious that we need reserves. Risk analysts and accountants can describe "best practices" in these areas and we should adopt them.

Additional comments

Council shows little imagination or vision in this budget review process. The set of "Specific Directions from Council" on page 4 of the backgrounder are the same minimal direction that we get every year. Is this all they can come up with in the light of the issues facing this city today? It is their job to think about the future and give us some choices. Better still, involve the public in that thinking, but come up with something more imaginative that addresses our real future.

The budget meetings are poorly attended because they are not seen as relevant by most taxpayers. This is because the material presented is too technical and appears to most people to represent a fait accompli allowing very little flexibility by the time it is made public. (I realize that this is not the case, but this is a matter of perception.)

In the present system the public is invited to comment on a bland set of figures prepared on the assumption that things will continue as they are. The medium and long-term budget is not related to any vision of the future - other than maintenance of the status quo. But the status quo is not sustainable. People know that; they want to talk about how we might adapt to potential change - long before the discussion solidifies into a budget.

The budget planning process appears to be happening backwards. The public is not invited to participate until after the budget is prepared. But people need to know things like the fact that the mill wants a 3.5 million-tax cut - and council's ideas about it - BEFORE the budget is prepared. The budget should be a small last step - hardly ever controversial - that implements the results of much discussion and public input.

Such input begins with public evaluation of past performance - perhaps by questionnaire (see how the City of Saanich approached this) - and perhaps by a meeting or two. This is followed by much public discussion - in meetings and in the media - of the changes that are occurring in town and of various stakeholders' requirements of the city. Based on the feedback council then prepares several possible approaches to the next few years so that people have a set of choices to evaluate. The discussion then becomes centred on these proposals, some of which are deliberately provocative to attract public input and discussion in many areas of interest and services. The discussion of these alternatives will replace the current budget review meeting, but might take place over a couple of months or more.

People will become interested and involved because they are being asked to provide input to real relevant future scenarios. By inviting them to attend meetings and/or give feedback about a series of provocative challenging alternatives they will have a chance to influence the future they want to see in the valley. The budget will then become a final small step that the city staff can compile based on council's final decisions. All the important and controversial decisions would have been made and publicized in the public planning process.

This will make the work of the average councillor much more difficult. They will have to provide active vision, leadership and communication so that the people of the valley are helped to adopt a workable and sustainable future: a future that they have helped create, of which they have some ownership and to which they have some commitment. Councillors will still need to handle complaints - maybe more than before - but they will be in an environment where opportunity is regularly provided for people to be heard, be seen to be heard, and from time to time to have real influence.

People will respond to vision and provocative challenge. They will flock to tell you what they think. The job of the elected representative will be to analyse the input; synthesize some

solutions from it; and then govern the implementation of those solutions and the budget to support them.

Therefore, I suggest the following amendments to the City's Mission Statement be considered:

Our Mission is to enhance the quality of life of residents and taxpayers by creating a vibrant, healthy, united and sustainable community through:

-
- Actively involving residents and taxpayers in a continuous process to create and maintain a community vision of our future that is the foundation of fiscal, service, and operational decisions
- ...

Thanks to you and to council for the work you do at budget time, and for the opportunity to provide input.



David Whitworth



CITY OF PORT ALBERNI
DRAFT 2006-2010 FIVE YEAR FINANCIAL PLAN
PUBLIC INPUT QUESTIONNAIRE

RECEIVED
FEB 16 2006
CITY OF PORT ALBERNI

Please indicate whether you attended any of the public consultation sessions

yes

no

If so, which ones?

Your comments regarding the presentations

Please indicate whether you reviewed the background information package

yes

no

Your comments regarding the background information

It was hard to read some of the tables on the screen - print too small and no zooming tool - otherwise seemed complete

Listed below are the 10 questions Council would appreciate specific feedback on. Port Alberni City Council would appreciate any further input you have regarding these questions. Please do not hesitate to elaborate on additional pages.

1. Are you satisfied with the services provided by the City?

More or less - the basics seem to be in place. Not much here in the way of the kind of amenities of

personal value + I find myself spending more + more of my time elsewhere than contemplating relocation actually

2. Which services, if any, should be improved?

Garbage collection - should pick up garden debris + used appliances etc on designated days. Garden refuse can be composted + used in city gardens. Otherwise it winds up cluttering our forests. Also should pick up recyclables with blue box program. Need to support development of recreational trails - it is unreasonable to expect volunteers to do it all - this is potentially a major tourist attraction

3. Which service levels, if any, are too high?

also will attract high-end retirees

4. Are there any services not currently provided which are needed?

Yes - see above answer to #2

5. Are the taxes paid by residential taxpayers too high, about right, too low?

I'm paying less property tax here than in Saskatchewan for a bigger house so I'd say it's about right

6. Are taxes paid by commercial taxpayers too high, about right, or too low?

I can't comment on that. Seems that heavy industry pays a much bigger share than general business - maybe that should be looked at. Doesn't say - maybe the point too small to read - how tax varied - on income or what


7. Should Council modify their current policy of shifting 0.20% of total taxes away from the commercial sector onto the residential sector each year?

It seems to mean something like a 14% increase for residential tax payers over the five-year period. That seems pretty hefty. I'm not sure what heavy industry is doing for this forum to justify that.

8. In general, do you prefer to pay for discretionary services provided by the City property taxes or by a fee for service at the time you use the service?

Depends - not clear to me which services you are talking about. User fees could be considered where appropriate but be careful about what they communicate to have attractive this is one place to live

9. If you perceive tax levels to be too high, what services would you suggest the City reduce or eliminate in order to generate cost reductions?

Those ones I don't use, obviously 

10. Should the City provide one time or short term tax reductions by drawing down reserves funds accumulated for future needs?

NO

Additional Comments

I think the City needs to be careful about increasing residential taxes to please heavy industry. It seems to me that the role of these industries in contributing to the area's economy is going to decrease as they are in decline. The future of this town will be in making itself more attractive as a residential community.

Thank you for your input. Please submit this questionnaire no later than Friday, March 10 2006 at 4:00 pm to:

tourist attraction. Neglecting this could imperil the City's future.

Ken Watson, City Manager
I can only speak for myself but I am a reasonably affluent retiree who owes absolutely none of my income to the

know...
what can we contribute,
? You need to
what do you see/lose by turning it off?



Chris Alemany
<chrisale@mac.com>
03/06/2006 10:14 PM

To: ken_watson@city.port-alberni.bc.ca
cc:
Subject: Answers to Questionnaire

Hello Ken,

I attended the March 6 meeting. Glad I did... I appreciated your presentation and the documents that were provided and the opportunity in general. I wish I had seen/heard about the others... before I answer the questions I'd like to comment on some strategies to get more people out... I'm thinking in a purely "bulldogs oriented" POV. The Bulldogs are arguably the most popular event in the Alberni Valley.

#1: Advertise! Bulldog games. Signage... over the PA during Intermission... in the beer garden... post what "people can talk about". it's "our" building... we should use it. Tell people when meetings are. If there is a meeting with 1 week of the game... BIG noticeable signage announcing the next council/city meeting. Advertising works... use it... even on "your own people". (every "public", seniors, hospital, mall... place should have a place where council meeting times are posted)

#2: Advertise! On the days of meetings... do what the bulldogs do. Put out a sign on all major streets! Imagine if people "gathered" at town meetings like they do at Bulldogs games... hell. maybe we should take the ice out of the arena and put in a town meeting before or after the bulldogs play RIGHT NEXT DOOR!

#3: Advertise! www.alberni.ca is a growing online community of Alberni Valley/District residents. People want to know... give them the information.

I sense a lot of frustration on Council that residents aren't more engaged. This is understandable. I believe Alberni residents are far more engaged and aware than they portray in their absence. I think Council knows that. More simply needs to be done to make residents aware and encourage them to come out.

On to the questionnaire:

Comments: They were well prepared, predictable but informative. I would support having two or more people from each sector to provide perhaps broader opinion or more support.

Reviewed info package: Yes, briefly.

Comments: Well prepared and presented. Would include more "why" council is doing this. There was 5 year "plan" without a real "plan". "Become the most vibrant" community? What does that mean? That's not concrete. That's what everyone wants. What are we working towards. What will Port Alberni look like in 5 years, 10 years, 20 years. There are many unknowns, but there are also "scenarios"... we need direction. This is one of Councils jobs... not to simply pay the bills.

#1: Absolutely satisfied with services. We are however privileged. In the long run, we are better off with employing city workers. Yes, layoffs may happen and be necessary. but it is better than skyrocketing contracting costs as costs for things like transport and fuel rise exponentially.

#2: PA needs Blue Box (BB). City can sell recyclables to recycler companies... move Garbage to 2 week or even 2wk pickup.

#3: Garbage. Integrating BB can be done creatively. Residents will pay for boxes. If pickup is too costly provide central recycling points for residents. (Expand current ones?) If residents want BB... require composting as well! Residents fill composts... is picked up with garbage.. or put in central dumping place... compost is then resold to residents.

#4: See above... Also work with VI RDs on encouraging expanded transit inter-city... OA could be East Coast "bedroom community". Land/Houses are still cheap, interest rates still low, develop the rail link and mass transit links to other communities. This is a growth opportunity. We are lucky... we can see the hard times on the horizon. We need vision to transform our communities... one of those visions is to make Port Alberni into the bedroom community

of the
Island.

#5: Resident Taxes are about right:
I'm paying a little more than I did in Langford in 2004 when
I was in
a townhouse. Now I have a 2100sqft house.. good deal... but
community is living on borrowed time. we need a new base!
We can't
raise taxes too much more, or people will simply not come
here.

#6: Commercial: too low:
Why are large chains worth billions paying half the tax of
residents? Crazy. Plus the huge store squeeze out
business. Keep
taxes stable... or raise them. Do not lower.

#7: Yes. See above.

#8: taxes... easier to budget for families... easier to
avoid death
by 1000 cuts... which is generally what decimates
lower-income families.

#9: #1 bring in more money by incorporating (or whatever)
the
outlying districtis... why are all those property taxes not
going to
the City? Those residents all use Alberni services... they
should
pay for them... vice versa.. they should receive some
benefit, road
work.. snow clearing (for the lake). This is a huge
revenue that
is simply being wasted.

#10: No We'll need that money... more rainy days are
coming.

Additional Comments.

I'm encouraged that Council is so open. As a returnee to
the
Valley.. I am one of few... I intend to try to make a
difference and
make more people come to this Valley. We need vision. The
Mayor is
passionate. I greatly appreciate that. I think Port
Alberni
residents appreciate that as well. We need to turn that
passion from
the Mayor and council into a clear vision for the future of
Port
Alberni. We have seen communities... Gold River... Port
Alice...
even Prince Rupert... fail. We know the consequences. We
must
prepare. We have opportunities. We must diversify. Yes.
Heritage
tourism is great.. but tourism is a huge industry... we have
many

other assets in this wonderful valley to get people to come here. We must develop them... we must also look into the coming change as the petroleum based economy starts to change. We have opportunities in the Valley. We are unique. Serious considerations must be made to bring our community into the future. We must not relegate ourselves to another footnote in the history of British Columbias' forest industry. We must reinvent ourselves. It will be difficult. We can do it.

Finally, the website address for the city is really terrible.

For \$20 per year the city could own <http://www.cityofportalberni.ca> ... it would be much easier to say... and absolutely NO changes to the current website would need to be made. If the city would like to pursue this, I can be reached very easily, though I'm sure the IT department could handle it.

Sincerely,

Chris Alemany
<http://www.murkyview.com>
<http://www.alberniweather.ca>
3854 6th Ave
Port Alberni, BC
p:250-723-0889
m:250-720-7777
w:250-753-3245 x2022
e:chrisale@mac.com
Apple Certified Portable Technician



**CITY OF PORT ALBERNI
DRAFT 2006-2010 FIVE YEAR FINANCIAL PLAN
PUBLIC INPUT QUESTIONNAIRE**

Please indicate whether you attended any of the public consultation sessions yes no

If so, which ones? March 6th

Your comments regarding the presentations
Mostly enlightening. I felt that Mike Putzo left out some information on industry profits and their need for a tax cut. Other sources show corporate profits are increasing and tax contributions decreasing. They get a lot of welfare.
 Please indicate whether you reviewed the background information package yes no *Thanks*

Your comments regarding the background information
Need more time with it and this needs to be in by Friday! Thought comment at mtg was good: "What will PA be like with out the Mills?"

Listed below are the 10 questions Council would appreciate specific feedback on. Port Alberni City Council would appreciate any further input you have regarding these questions. Please do not hesitate to elaborate on additional pages.

1. Are you satisfied with the services provided by the City?
Mostly. I think we have fallen behind in environmental issues like the 3 R's. We seem to be one of the few places without a Blue Box Program. Some with health problems, people without cars, etc, find it almost impossible to recycle.
2. Which services, if any, should be improved?

3. Which service levels, if any, are too high?
Don't know

4. Are there any services not currently provided which are needed?
See #1 - Recycling Program

5. Are the taxes paid by residential taxpayers too high, about right, too low?
I ask: "What am I getting for my money?" Paved roads, clean, safe water, pipes for waste disposal, garbage pick-up, protection SPCA, a free public library. I think it's a good deal.

6. Are taxes paid by commercial taxpayers too high, about right, or too low?

Don't know. What benefits do they receive beyond the use of property for profit?

7. Should Council modify their current policy of shifting 0.20% of total taxes away from the commercial sector onto the residential sector each year?

As a senior, (\$1400 - month) my concern is that we might find ourselves in a situation where we lose our chief asset - our homes. Pensions don't increase as fast as the costs for many things we need. (home repairs, medical bills etc. - I'm thinking of necessities, not trips to Reno)

8. In general, do you prefer to pay for discretionary services provided by the City property taxes or by a fee for service at the time you use the service?

I will get very cranky if we lose our free Public Library! Services need to be accessible to ALL members of the community

9. If you perceive tax levels to be too high, what services would you suggest the City reduce or eliminate in order to generate cost reductions?

Do we need to replace equipment as often as we do? The "experts" in cost reductions in my opinion are City Staff people. Ask them how we can save costs. Reward (praise, dinner, recognition) sections that save \$.

10. Should the City provide one time or short term tax reductions by drawing down reserves funds accumulated for future needs?

Keep a balance. I think Ken Watson is the one who can best determine this

Additional Comments

We need to envision our town 10-20 years from now. Gas and oil costs will continue to increase affecting our food supplies. (Remember the Truckery strike last year?) and economy. We need to become self sustaining and start to plan for a different world than the one we grow up in.

I like the idea of becoming "The Green Capital of the Island". Attract new, sustainable, 'green' technologies & businesses.

Get the real-taps and barriers for small business to start & continue. We could grow hemp - make paper, clothes, etc.

Thank you for your input. Please submit this questionnaire no later than Friday, March 10 2006 at 4:00 pm to:

Ken Watson, City Manager
City of Port Alberni
4850 Argyle Street
Port Alberni BC V9Y 1V8

Phone: (250) 720-2824
Fax: (250) 723-1003
email: ken_watson@city.port-alberni.bc.ca

Barbara Cooper 723-6058
(I know what it's like to try and read some one else's handwriting!)



TYEE
<thetyee@racsa.co.cr>
Sent by:
thetyee@racsa.co.cr

To: ken_watson@city.port-alberni.bc.ca
cc:
Subject:

03/08/2006 01:50 AM
Please respond to TYEE

CITY OF PORT ALBERNI
DRAFT 2006-2010 FIVE YEAR FINANCIAL PLAN
PUBLIC INPUT QUESTIONNAIRE

Listed below are the 10 questions Council would appreciate specific feedback on. Port Alberni City Council would appreciate any further input you have regarding these questions. Please do not hesitate to elaborate on additional pages.

1. Are you satisfied with the services provided by the City?

YES

2. Which services, if any, should be improved?

THERE SHOULD BE A ONCE A YEAR TOTAL GARBAGE PICK UP.

3. Which service levels, if any, are too high?

4. Are there any services not currently provided which are needed?

ONCE A YEAR TOTAL GARBAGE PICK UP.

5. Are the taxes paid by residential taxpayers too high, about right, too low?

WAY TOO HIGH I MIGHT HAVE TO MOVE.

6. Are taxes paid by commercial taxpayers too high, about right, or too low?

ABOUT RIGHT

7. Should Council modify their current policy of shifting 0.20% of total taxes away from the commercial sector onto the residential sector each year?

YES, NO MORE SHOULD BE PUT ON THE RESIDENTIAL SECTOR.

8. In general, do you prefer to pay for discretionary services provided by the City property taxes or by a fee for service at the time you use the service?

A FEE FOR SERVICE

9. If you perceive tax levels to be too high, what services would you suggest the City reduce or eliminate in order to generate cost reductions?

MCLEAN MILL

10. Should the City provide one time or short term tax reductions by drawing down reserves funds accumulated for future needs?

YES

Additional Comments

Thank you for your input. Please submit this questionnaire no later than Friday, March 10 2006 at 4:00 pm to:

Ken Watson, City Manager

City of Port Alberni

4850 Argyle Street

Port Alberni BC V9Y 1V8

Phone: (250) 720-2824

Fax: (250) 723-1003

email: ken_watson@city.port-alberni.bc.ca



Keith & Irene
<keithplusirene@shaw
.ca>

03/09/2006 02:51 PM

To: ken_watson@city.port-alberni.bc.ca
cc:
Subject: Public Input Questionnaire.Draft 2006-2010
5yr. Plan

We watched the final presentation on 6 March 2006 on local television.

Answers to questions:

1. Are you satisfied with the services by the City?

More than satisfied. We have excellent services.

2. Which services, if any should be improved?

None.

3. Which service levels, if any are too high?

They are not too high but perhaps not run as efficiently as possible. (See number 9.) We can drive around a few pot holes for awhile, they do it in other towns, if the main roads are kept in good repair. No frills on the roads...No fancy boulevards..No trees and grass and flowers. Keep it simple.

Our water system is most important so we cannot scrimp on it nor can we scrimp on our sewer system.

Parks and Rec. is a great benefit to the City but, as always, they must tighten their belts just as the rest of us have to. Either they will have to increase rates or eliminate some programmes. We think they probably should increase rates right across the board and then everyone shares the load, juniors and seniors. Yes, I am a senior on fixed income, but we must take on some of the burden.

4. Are there any services not currently provided which are needed?

Recycling

5. Are the taxes paid by residential taxpayers too high, about right, too low?

About right.

6. Are taxes paid by commercial taxpayers too high, about right, or too low?

Too high?

7. Should Council modify their current policy of shifting 0.20% of total taxes away from the commercial sector onto the residential sector each year?

Yes.

8. In general, do you prefer to pay for discretionary services provided by the City

property taxes or by a fee for service at the time you use the service?

By a fee at the time you use the service.

9. If you perceive tax levels to be too high, what services would you suggest the City reduce or eliminate in order to generate cost reductions?

Road, water and sewer work....contract it out (hire contractors). We notice a great difference in the speed of performance between the contractors and the City workers.

In slow seasons lay-off workers so they can collect E.I.

10. Should the City provide one time or short term tax reductions by drawing down reserves funds accumulated for future needs?

Yes, they should.

The equipment reserve fund for new vehicles and machines should be eliminated. They should only be purchased when absolutely required. We do have mechanics to repair them.

Other funds could be down sized in this time of need to help us reduce the load on the Industrial tax situation. The City must take the warning seriously...we will be in grave danger of not having any taxes if we lose our sawmill and paper mill!!

Additional Comments

This should be a time when we take a hard look a McLean's Mill. Can we really afford to keep it? Can we afford to put good money into a situation that isn't getting ahead fast enough even though it is nice and it is a wonderful idea? We must be realistic! I would be hard pressed to keep a dream alive if I thought I would be losing my house to keep that dream floating. I hope you will be realistic. I have been to The Mill and it is great but it isn't worth while to keep it and lose Echo Centre or our roads, or our water system, etc. Really think hard.

Thanks for listening.