

## A G E N D A

### SPECIAL MEETING OF COUNCIL 2019-2023 FIVE YEAR FINANCIAL PLAN MONDAY, JANUARY 21, 2019 AT 1:00 PM IN THE CITY HALL COUNCIL CHAMBERS

**A. APPROVAL OF AGENDA**

1. Call to Order and Recognition of Traditional Territories.
2. Adoption of Agenda

**B. 2019-2023 FIVE YEAR FINANCIAL PLAN**

**1. Mayor/CAO - Five Year Financial Plan Presentation**

The Mayor and Chief Administrative Officer to present a review of the Draft 2019-2023 Five Year Financial Plan

**2. Project Options List**

Council review of Project Options List and consideration of items for inclusion.

**C. INPUT/QUESTIONS FROM THE PUBLIC**

An opportunity for input and questions from the public.

**D. COUNCIL REVIEW**

Council to provide direction or request information for subsequent budget meetings.

**E. ADJOURNMENT**

*That the meeting adjourn at     pm.*



CITY OF PORT ALBERNI  
DRAFT  
5 YEAR FINANCIAL PLAN

2019-2023

January 17, 2019

# CITY OF PORT ALBERNI

DRAFT

## 5 YEAR PLAN 2019-2023




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**CITY OF PORT ALBERNI**  
**DRAFT CONSOLIDATED FINANCIAL PLAN 2019-2023**

	2019	2020	2021	2022	2023
<b>Revenue</b>					
Taxes					
Property Taxes	23,151,628	23,839,827	24,548,671	25,278,781	26,030,795
Other Taxes	710,141	710,200	710,200	710,200	710,200
Grants in Lieu of Taxes	219,500	219,500	219,500	219,500	219,500
Fees and Charges					
Sales of Service	3,446,969	3,414,656	3,477,495	3,524,196	3,564,452
Sales of Service/Utilities	6,884,738	7,133,173	7,392,302	7,536,449	7,690,879
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	228,640	229,640	230,640	232,640	234,640
Rentals	143,200	144,300	145,500	146,700	147,900
Interest/Penalties/Miscellaneous	629,100	634,100	732,300	732,300	732,300
Grants/Other Governments	1,107,340	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions	353,400	392,500	29,900	29,900	29,900
	<b>37,041,656</b>	<b>37,992,236</b>	<b>38,760,848</b>	<b>39,685,006</b>	<b>40,634,906</b>
<b>Expenses</b>					
Debt Interest	396,128	396,128	396,128	396,128	396,128
Capital Expenses	8,284,990	7,514,318	6,291,291	3,589,177	11,954,623
Other Municipal Purposes					
General Municipal	3,924,294	3,853,303	3,896,777	4,012,584	4,014,756
Police Services	7,082,995	7,272,366	7,443,590	7,619,848	7,802,210
Fire Services	3,584,254	3,649,489	3,742,013	3,864,276	3,956,444
Other Protective Services	260,413	262,698	265,127	267,323	269,598
Transportation Services	4,198,108	4,205,871	4,389,845	4,528,146	4,560,358
Environmental Health and Development	2,140,408	1,801,671	1,818,137	1,841,690	1,796,182
Parks and Recreation	5,574,690	5,698,007	5,762,996	5,852,379	5,949,164
Cultural	1,367,504	1,375,469	1,352,802	1,388,579	1,416,263
Water	1,429,672	1,526,345	1,508,357	1,560,713	1,543,424
Sewer	1,243,229	1,259,550	1,276,255	1,292,491	1,310,403
Contingency	200,000	200,000	200,000	200,000	200,000
	<b>39,686,685</b>	<b>39,015,215</b>	<b>38,343,318</b>	<b>36,413,334</b>	<b>45,169,553</b>
<b>Revenue Over (Under) Expenses Before Other</b>	<b>(2,645,029)</b>	<b>(1,022,979)</b>	<b>417,530</b>	<b>3,271,672</b>	<b>(4,534,647)</b>
<b>Other</b>					
Debt Proceeds	-	-	-	-	3,000,000
Debt Principal	(347,143)	(347,143)	(347,143)	(347,143)	(347,143)
Transfer from Equipment Replacement Reserve	621,900	2,229,900	2,627,400	590,400	37,600
Transfer from Land Sale Reserve	33,000	-	-	-	-
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	2,335,272	(861,778)	(2,699,787)	(3,516,929)	1,842,190
Transfer from (to) Surplus	-	-	-	-	-
	<b>2,645,029</b>	<b>1,022,979</b>	<b>(417,530)</b>	<b>(3,271,672)</b>	<b>4,534,647</b>
<b>Balanced Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>


	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	 <b>CITY OF PORT ALBERNI</b>													
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>													
3	<b>DRAFT</b>													
4														
5		<b>2018</b>			<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
6		<i>Amended</i>												
7														
8		<b>REAL PROPERTY TAXES</b>												
9														
10	11111	General Purposes - Taxes	22,271,803	3.00%	22,939,957	3.00%	23,628,156	3.00%	24,337,000	3.00%	25,067,110	3.00%	25,819,124	3.00%
11	11112	Debt Purposes - Taxes	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12		<b>TAX LEVY</b>	<b>22,483,474</b>	<b>2.97%</b>	<b>23,151,628</b>	<b>2.97%</b>	<b>23,839,827</b>	<b>2.97%</b>	<b>24,548,671</b>	<b>2.97%</b>	<b>25,278,781</b>	<b>2.97%</b>	<b>26,030,795</b>	<b>2.97%</b>
13														
14	11210	Local Improvements	-		-		-		-		-		-	
15	11211	Special Area Levy	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
16		<b>SPECIAL ASSESSMENTS</b>	<b>10,500</b>	<b>0.00%</b>	<b>12,000</b>	<b>14.29%</b>	<b>12,000</b>	<b>0.00%</b>	<b>12,000</b>	<b>0.00%</b>	<b>12,000</b>	<b>0.00%</b>	<b>12,000</b>	<b>0.00%</b>
17														
18	11910	Utility Tax 1%	600,000	-9.09%	694,941	15.82%	695,000	0.01%	695,000	0.00%	695,000	0.00%	695,000	0.00%
19		<b>TAXES</b>	<b>23,093,974</b>	<b>2.62%</b>	<b>23,858,569</b>	<b>3.31%</b>	<b>24,546,827</b>	<b>2.88%</b>	<b>25,255,671</b>	<b>2.89%</b>	<b>25,985,781</b>	<b>2.89%</b>	<b>26,737,795</b>	<b>2.89%</b>
20														
21		<b>FEDERAL GOVERNMENT</b>												
22	12110	Federal Building Grant	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
23	12210	CBC Grant	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
24		<b>PROVINCIAL GOVERNMENT</b>												
25	12310	Provincial Government Grant	45,000	0.00%	45,800	1.78%	45,800	0.00%	45,800	0.00%	45,800	0.00%	45,800	0.00%
26	12410	BC Hydro	111,000	-1.77%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28		<b>OTHER ENTITIES</b>												
29	12910	University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		<b>GRANTS IN LIEU OF TAXES</b>	<b>218,700</b>	<b>-0.91%</b>	<b>219,500</b>	<b>0.37%</b>	<b>219,500</b>	<b>0.00%</b>	<b>219,500</b>	<b>0.00%</b>	<b>219,500</b>	<b>0.00%</b>	<b>219,500</b>	<b>0.00%</b>
31														
32		<b>SERVICES PROVIDED TO GOVERNMENT</b>												
33														
34	13121	PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35														
36		<b>SALES OF SERVICES</b>												
37														
38	14120	ADMINISTRATION SERVICE CHARGE	30,000	0.00%	33,000	10.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%
39		14120.3082 HR Recoveries	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
40														
41	14221	Law Enforcement Service Charge	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%	129,394	0.11%	129,537	0.11%
42	14241	Fire Department Service Charge	182,932	1.89%	188,723	3.17%	192,181	1.83%	195,709	1.84%	199,197	1.78%	202,771	1.79%
43		<b>PROTECTIVE SERVICES</b>	<b>311,768</b>	<b>1.14%</b>	<b>317,696</b>	<b>1.90%</b>	<b>321,293</b>	<b>1.13%</b>	<b>324,961</b>	<b>1.14%</b>	<b>328,591</b>	<b>1.12%</b>	<b>332,308</b>	<b>1.13%</b>
44														
45	14310	Public Works Service Charge	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%
46	14400	Public Transit Revenue	331,687	1.15%	342,122	3.15%	343,519	0.41%	344,776	0.37%	345,808	0.30%	345,808	0.00%
47		<b>TRANSPORTATION SERVICES</b>	<b>397,287</b>	<b>0.96%</b>	<b>407,722</b>	<b>2.63%</b>	<b>409,119</b>	<b>0.34%</b>	<b>410,376</b>	<b>0.31%</b>	<b>411,408</b>	<b>0.25%</b>	<b>411,408</b>	<b>0.00%</b>
48														
49	14433	Commercial Solid Waste Collection	8,000	0.00%	13,000	62.50%	13,000	0.00%	13,000	0.00%	13,000	0.00%	13,000	0.00%
50	14434	Residential Solid Waste Collection	685,800	1.31%	709,626	3.47%	734,013	3.44%	758,976	3.40%	775,701	2.20%	791,215	2.00%
51		<b>ENV HEALTH WASTE COLLECTION</b>	<b>693,800</b>	<b>1.30%</b>	<b>722,626</b>	<b>4.15%</b>	<b>747,013</b>	<b>3.37%</b>	<b>771,976</b>	<b>3.34%</b>	<b>788,701</b>	<b>2.17%</b>	<b>804,215</b>	<b>1.97%</b>
52														


	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	 <b>CITY OF PORT ALBERNI</b>													
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>													
3	<b>DRAFT</b>													
4														
5		<b>2018</b>			<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
6		<i>Amended</i>												
7														
53	14516	PUBLIC HEALTH-CEMETERIES	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54														
55	14550	PLANNING ADMINISTRATION	23,000	2.22%	23,500	2.17%	24,500	4.26%	24,500	0.00%	25,500	4.08%	25,500	0.00%
56														
57	14560	ECONOMIC DEVELOPMENT	42,230	-88.64%	126,300	199.08%	20,000	-84.16%	20,000	0.00%	20,000	0.00%	20,000	0.00%
58														
59	14600	Marine Commercial Building	73,929	1.00%	74,668	1.00%	75,415	1.00%	76,169	1.00%	76,931	1.00%	77,700	1.00%
60	14601	Port Building	22,563	1.00%	22,789	1.00%	23,017	1.00%	23,247	1.00%	23,479	1.00%	23,714	1.00%
61	14602	Market Square	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%	36,813	1.00%	37,182	1.00%
62	14690	A. H. Q. Miscellaneous Revenue	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,525	1.00%
63		<b>ALBERNI HARBOUR QUAY</b>	<b>134,369</b>	<b>0.98%</b>	<b>135,688</b>	<b>0.98%</b>	<b>137,020</b>	<b>0.98%</b>	<b>138,365</b>	<b>0.98%</b>	<b>139,723</b>	<b>0.98%</b>	<b>141,121</b>	<b>1.00%</b>
64														
65		RECREATION SERVICES												
66														
67		RECREATION FACILITIES												
68														
69	14710	Gyro Youth Centre	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%	8,406	1.00%	8,490	1.00%
70	14712	Echo '67 Centre	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%	233,342	1.00%	235,676	1.00%
71	14714	Glenwood Centre	43,720	5.35%	42,470	-2.86%	43,269	1.88%	44,083	1.88%	44,524	1.00%	44,970	1.00%
72	14716	Echo Aquatic Centre	38,700	1.84%	39,444	1.92%	40,202	1.92%	40,976	1.93%	41,386	1.00%	41,800	1.00%
73	14718	AV Multiplex	550,960	1.95%	557,441	1.18%	567,200	1.75%	577,341	1.79%	583,104	1.00%	588,925	1.00%
74	14720	Stadium & Athletic Fields	36,860	13.42%	37,567	1.92%	38,289	1.92%	39,025	1.92%	39,025	0.00%	39,025	0.00%
75														
76		RECREATION PROGRAMS												
77														
78		SPORT PROGRAMS												
80	14730	Glenwood Centre	5,000	33.33%	4,272	-14.56%	4,325	1.24%	4,379	1.25%	4,433	1.23%	4,488	1.24%
81	14732	Echo Aquatic Centre	253,350	-1.61%	258,417	2.00%	263,585	2.00%	268,857	2.00%	274,234	2.00%	279,719	2.00%
82	14734	AV Multiplex	22,255	-12.21%	22,063	-0.86%	22,503	1.99%	22,954	2.00%	23,349	1.72%	23,816	2.00%
84														
85		LEISURE DIVISION PROGRAMS												
86	14738	Children's Programs	75,000	-29.25%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%	82,806	2.00%
87	14740	Youth Programs & Services	1,500	-78.57%	4,335	189.00%	4,422	2.01%	4,510	1.99%	4,600	2.00%	4,692	2.00%
88	14742	Adult Programs	85,000	-19.05%	66,300	-22.00%	67,626	2.00%	68,979	2.00%	70,358	2.00%	71,765	2.00%
89	14750	Special Events	1,000	0.00%	1,326	32.60%	1,353	2.04%	1,380	2.00%	1,407	1.96%	1,435	1.99%
90														
91		COMMUNITY SERVICES												
92	14760	Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94	14770	Contributions & Grants	154,899	2.77%	159,117	2.72%	163,380	2.68%	167,688	2.64%	169,045	0.81%	170,415	0.81%
95		<b>RECREATION SERVICES</b>	<b>1,496,554</b>	<b>-2.35%</b>	<b>1,502,787</b>	<b>0.42%</b>	<b>1,532,334</b>	<b>1.97%</b>	<b>1,562,618</b>	<b>1.98%</b>	<b>1,581,895</b>	<b>1.23%</b>	<b>1,601,522</b>	<b>1.24%</b>
96														


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1		<b>CITY OF PORT ALBERNI</b>												
2		<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>												
3		<b>DRAFT</b>												
4														
5		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>		
6		<i>Amended</i>												
7														
97		CULTURAL SERVICES												
98														
99		MUSEUM SERVICES												
100	14810	Museum-Sales & Service	24,250	0.62%	32,550	34.23%	60,277	85.18%	61,599	2.19%	65,278	5.97%	65,278	0.00%
101	14820	Museum-Federal Grants	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830	Museum-Provincial Grants	65,000	0.00%	80,000	23.08%	65,000	-18.75%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		<b>CULTURAL SERVICES</b>	<b>92,590</b>	<b>0.24%</b>	<b>115,950</b>	<b>25.23%</b>	<b>128,677</b>	<b>10.98%</b>	<b>129,999</b>	<b>1.03%</b>	<b>133,678</b>	<b>2.83%</b>	<b>133,678</b>	<b>0.00%</b>
105														
106		<b>SALES OF SERVICES</b>	<b>3,283,298</b>	<b>-9.57%</b>	<b>3,446,969</b>	<b>4.98%</b>	<b>3,414,656</b>	<b>-0.94%</b>	<b>3,477,495</b>	<b>1.84%</b>	<b>3,524,196</b>	<b>1.34%</b>	<b>3,564,452</b>	<b>1.14%</b>
107														
108		OTHER REVENUE OWN SOURCES												
109														
110	15110	Business Licence Fees	120,000	0.00%	130,000	8.33%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
112	15160	Dog Licence Fees	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113	15170	Building & Plumbing Permit Fees	77,000	2.67%	78,000	1.30%	79,000	1.28%	80,000	1.27%	82,000	2.50%	84,000	2.44%
114	15181	Other Const/Demolition Permit Fees	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115	15190	Vacant Bldg Registration Permit Fees	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116		<b>LICENCES &amp; PERMITS</b>	<b>208,140</b>	<b>0.97%</b>	<b>219,140</b>	<b>5.28%</b>	<b>220,140</b>	<b>0.46%</b>	<b>221,140</b>	<b>0.45%</b>	<b>223,140</b>	<b>0.90%</b>	<b>225,140</b>	<b>0.90%</b>
117														
118	15210	FINES & PARKING TICKETS	9,500	5.56%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%
119														
120	15320	RENTALS	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%	146,700	0.82%	147,900	0.82%
121														
122	15510	Interest On Investments	230,000	2.22%	235,000	2.17%	240,000	2.13%	240,000	0.00%	240,000	0.00%	240,000	0.00%
123	15590	Other Interest	25,000	0.00%	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124		<b>RETURN ON INVESTMENTS</b>	<b>255,000</b>	<b>2.00%</b>	<b>263,000</b>	<b>3.14%</b>	<b>268,000</b>	<b>1.90%</b>	<b>268,000</b>	<b>0.00%</b>	<b>268,000</b>	<b>0.00%</b>	<b>268,000</b>	<b>0.00%</b>
125														
126	15611	Current Tax Penalties	119,000	0.00%	118,000	-0.84%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
127	15621	Arrears & Delinquent Tax Interest	44,800	0.00%	45,100	0.67%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
128	15625	Residential Garbage Penalties	10,000	0.00%	11,400	14.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
129		<b>PENALTIES &amp; INTEREST</b>	<b>173,800</b>	<b>0.00%</b>	<b>174,500</b>	<b>0.40%</b>	<b>174,500</b>	<b>0.00%</b>	<b>174,500</b>	<b>0.00%</b>	<b>174,500</b>	<b>0.00%</b>	<b>174,500</b>	<b>0.00%</b>
130														
131	15930	Miscellaneous Revenue	249,500	2526.32%	94,500	-62.12%	94,500	0.00%	192,700	103.92%	192,700	0.00%	192,700	0.00%
132	15940	Miscellaneous Revenue-IT Services	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
133		<b>MISCELLANEOUS REVENUE</b>	<b>273,300</b>		<b>118,300</b>		<b>118,300</b>		<b>216,500</b>	<b>83.01%</b>	<b>216,500</b>	<b>0.00%</b>	<b>216,500</b>	<b>0.00%</b>
134														
135		<b>OTHER REVENUE OWN SOURCES</b>	<b>1,061,840</b>	<b>30.57%</b>	<b>927,640</b>	<b>-12.64%</b>	<b>934,740</b>	<b>0.77%</b>	<b>1,035,140</b>	<b>10.74%</b>	<b>1,038,340</b>	<b>0.31%</b>	<b>1,041,540</b>	<b>0.31%</b>
136														


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3		<b>DRAFT</b>												
4														
5		<b>2018</b>												
6		<i>Amended</i>												
7														
137		UNCONDITIONAL TRANSFERS OTHER GOV'T												
138														
139		PROVINCIAL GOVERNMENT												
140	16212	Small Community Protection Grant	259,000	-4.84%	288,700	11.47%	288,700	0.00%	288,700	0.00%	288,700	0.00%	288,700	0.00%
141	16214	Revenue Sharing - Traffic Fines	280,700	-0.02%	302,800	7.87%	302,800	0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00%
142	16215	Community Gaming Revenue	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
143		<b>UNCOND TFRS OTHER GOV'T</b>	<b>985,540</b>	<b>-1.32%</b>	<b>1,037,340</b>	<b>5.26%</b>	<b>1,037,340</b>	<b>0.00%</b>	<b>1,037,340</b>	<b>0.00%</b>	<b>1,037,340</b>	<b>0.00%</b>	<b>1,037,340</b>	<b>0.00%</b>
144														
145		CONDITIONAL TRANSFERS OTHER												
146	18120	Grants/Contributions UBCM/FCM	-	-100.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
147	18121	Grants/Contributions Other	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		<b>CONDITIONAL TRANSFERS OTHER</b>	<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>	
149														
150														
151		OTHER TRANSFERS & COLLECTIONS												
152														
153	19110	Cemetery Trust Fund	2,000	-6.33%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
156	19114	Operating Funds From Prior Years	399,160	-0.21%	400,000	0.21%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
157		<b>TRANSFERS FROM OWN RESERVES</b>	<b>401,160</b>	<b>-0.24%</b>	<b>402,000</b>	<b>0.21%</b>	<b>402,000</b>	<b>0.00%</b>	<b>402,000</b>	<b>0.00%</b>	<b>402,000</b>	<b>0.00%</b>	<b>402,000</b>	<b>0.00%</b>
158														
159		COLLECTIONS FOR OTHER GOV'T												
160														
161	19811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
162	19812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
163			<b>5,100,000</b>	<b>0.00%</b>	<b>5,100,000</b>	<b>0.00%</b>	<b>5,100,000</b>	<b>0.00%</b>	<b>5,100,000</b>	<b>0.00%</b>	<b>5,100,000</b>	<b>0.00%</b>	<b>5,100,000</b>	<b>0.00%</b>
164														
165		REGIONAL GOVERNMENT												
166	11212	Parcel Tax	134,000	0.01%	134,000	0.00%	134,000	0.00%	-	-100.00%	-	#DIV/0!	-	#DIV/0!
167	19820	Alberni-Clayoquot Regional Hosp Dist	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
168	19821	Alberni-Clayoquot Regional District	1,070,000	0.12%	1,170,000	9.35%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
169			<b>1,911,600</b>	<b>0.07%</b>	<b>2,064,000</b>	<b>7.97%</b>	<b>2,064,000</b>	<b>0.00%</b>	<b>1,930,000</b>	<b>-6.49%</b>	<b>1,930,000</b>	<b>0.00%</b>	<b>1,930,000</b>	<b>0.00%</b>
170														
171		JOINT BOARDS AND COMMISSIONS												
172	19830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
173	19831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
174			<b>160,500</b>	<b>0.00%</b>	<b>160,500</b>	<b>0.00%</b>	<b>160,500</b>	<b>0.00%</b>	<b>160,500</b>	<b>0.00%</b>	<b>160,500</b>	<b>0.00%</b>	<b>160,500</b>	<b>0.00%</b>
175														
176		<b>OTHER TRANSFERS, COLLECTIONS</b>	<b>7,172,100</b>	<b>0.02%</b>	<b>7,324,500</b>	<b>2.12%</b>	<b>7,324,500</b>	<b>0.00%</b>	<b>7,190,500</b>	<b>-1.83%</b>	<b>7,190,500</b>	<b>0.00%</b>	<b>7,190,500</b>	<b>0.00%</b>
177														
178		<b>GENERAL FUND REVENUE</b>	<b>36,453,612</b>	<b>1.28%</b>	<b>37,453,518</b>	<b>2.74%</b>	<b>38,116,563</b>	<b>1.77%</b>	<b>38,854,646</b>	<b>1.94%</b>	<b>39,634,657</b>	<b>2.01%</b>	<b>40,430,127</b>	<b>2.01%</b>
179														





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3		<b>DRAFT</b>												
4														
5			<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
6			<i>Amended</i>											
7														
8		<b>GENERAL GOVERNMENT SERVICE</b>												
9	21110	Mayor-Stipends	44,653	2.00%	45,546	2.00%	46,456	2.00%	47,386	2.00%	48,333	2.00%	49,300	2.00%
10	21130	Councillors-Stipends	118,743	2.00%	121,118	2.00%	123,540	2.00%	126,011	2.00%	128,532	2.00%	131,103	2.00%
11	21190	Receptions and Other Services	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
12		<b>LEGISLATIVE</b>	<b>202,396</b>	<b>1.61%</b>	<b>205,664</b>	<b>1.61%</b>	<b>208,996</b>	<b>1.62%</b>	<b>212,397</b>	<b>1.63%</b>	<b>215,865</b>	<b>1.63%</b>	<b>219,403</b>	<b>1.64%</b>
13														
14		<b>GENERAL ADMINISTRATION</b>												
15		<b>ADMINISTRATIVE</b>												
16	21211	City Manager	202,325	2.87%	206,362	2.00%	210,479	2.00%	214,679	2.00%	218,962	2.00%	223,331	2.00%
17	21212	Municipal Clerk	411,115	-0.18%	418,995	1.92%	427,032	1.92%	435,229	1.92%	443,591	1.92%	452,120	1.92%
18	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
19	21216	Bylaw Enforcement	263,321	191.61%	336,554	27.81%	347,075	3.13%	357,306	2.95%	364,243	1.94%	371,317	1.94%
20	21217	Bylaw Enforcement Vehicles	7,505	1.30%	14,106	87.95%	14,452	2.45%	14,756	2.10%	15,070	2.13%	15,394	2.15%
21														
22														
23		<b>FINANCIAL MANAGEMENT</b>												
24	21221	Financial Management Administration	732,525	2.44%	783,744	6.99%	799,419	2.00%	815,396	2.00%	831,676	2.00%	848,298	2.00%
25	21225	External Audit	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%	32,000	0.63%	32,000	0.00%
26	21226	Purchasing Administration	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%	128,400	1.58%	130,460	1.60%
27	21229	Other Financial Management	22,200	0.00%	22,250	0.23%	22,250	0.00%	3,250	-85.39%	3,250	0.00%	3,250	0.00%
28														
29		<b>COMMON SERVICES</b>												
30	21222	Administration Vehicle	8,115	4.75%	9,377	15.55%	9,643	2.84%	9,913	2.80%	10,086	1.75%	10,214	1.27%
31	21252	City Hall	155,980	73.23%	156,700	0.46%	158,892	1.40%	161,118	1.40%	163,380	1.40%	165,677	1.41%
32	21253	Other City Buildings	2,845	22.63%	2,519	-11.46%	2,563	1.75%	2,608	1.76%	2,653	1.73%	2,700	1.77%
35	21259	Other Common Services	342,654	-0.52%	494,382	44.28%	390,831	-20.95%	394,803	1.02%	398,998	1.06%	403,017	1.01%
36	21260	Carbon Offsets	56,200	-4.42%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%
37														
38		<b>INFORMATION SERVICES</b>												
39	21261	Information Services	659,310	2.91%	674,591	2.32%	687,768	1.95%	701,256	1.96%	715,064	1.97%	729,199	1.98%
40														
41		<b>OTHER ADMINISTRATIVE SERVICES</b>												
43	21283	Personnel (Human Resources)	274,171	-3.76%	277,688	1.28%	281,126	1.24%	285,782	1.66%	289,777	1.40%	294,668	1.69%
44	21285	Employee Wellness (EFAP)	15,300	0.66%	15,318	0.12%	15,335	0.11%	15,353	0.12%	15,371	0.12%	15,389	0.12%
45														
46		<b>RECOVERIES</b>												
47	21290	Administration Services Recovered	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00%	(493,200)	2.01%	(503,000)	1.99%
48		<b>GENERAL ADMINISTRATION</b>	<b>2,979,466</b>	<b>9.61%</b>	<b>3,197,486</b>	<b>7.32%</b>	<b>3,144,965</b>	<b>-1.64%</b>	<b>3,182,349</b>	<b>1.19%</b>	<b>3,235,521</b>	<b>1.67%</b>	<b>3,290,234</b>	<b>1.69%</b>


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4														
5		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>		
6		<i>Amended</i>												
7														
49														
50	21911 Election Expense	52,928		-	-100.00%	-		-		57,162		-	-100.00%	
51	21920 Training and Development	150,960	4.25%	147,865	-2.05%	147,878	0.01%	146,919	-0.65%	146,962	0.03%	146,069	-0.61%	
52	21925 Council Travel and Development	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%	52,551	1.00%	53,076	1.00%	
53	21930 Insurance	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%	269,000	0.37%	270,000	0.37%	
54	21931 Damage Claims	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%	22,523	2.00%	22,974	2.00%	
55	21950 Grants In Aid	11,000	1.66%	36,350	230.45%	11,000	-69.74%	11,000	0.00%	11,000	0.00%	11,000	0.00%	
56	21990 Other General Services	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	
57	<b>OTHER GENERAL GOV'T SERVICES</b>	<b>548,296</b>	<b>12.93%</b>	<b>521,144</b>	<b>-4.95%</b>	<b>499,342</b>	<b>-4.18%</b>	<b>502,031</b>	<b>0.54%</b>	<b>561,198</b>	<b>11.79%</b>	<b>505,119</b>	<b>-9.99%</b>	
58														
59	<b>GENERAL GOVERNMENT SERVICE</b>	<b>3,730,158</b>	<b>9.62%</b>	<b>3,924,294</b>	<b>5.20%</b>	<b>3,853,303</b>	<b>-1.81%</b>	<b>3,896,777</b>	<b>1.13%</b>	<b>4,012,584</b>	<b>2.97%</b>	<b>4,014,756</b>	<b>0.05%</b>	
60														
61	<b>PROTECTIVE SERVICES</b>													
62	22121 Police Services Contract	5,353,114	0.98%	5,430,456	1.44%	5,588,614	2.91%	5,728,018	2.49%	5,871,357	2.50%	6,020,150	2.53%	
63	22122 Police Services Administration	885,457	-6.33%	901,653	1.83%	919,184	1.94%	937,056	1.94%	955,757	2.00%	974,832	2.00%	
64	22123 Police Services Consulting	24,000	9.09%	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%	26,498	2.00%	
65	22130 Community Policing	26,010	2.00%	26,530	2.00%	27,061	2.00%	27,602	2.00%	28,154	2.00%	28,717	2.00%	
66	22140 Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	
67	22160 Police Building Maintenance	153,664	17.08%	157,500	2.50%	159,815	1.47%	162,168	1.47%	164,560	1.48%	166,990	1.48%	
68	22180 Detention & Custody of Prisoners	507,229	2.23%	517,375	2.00%	527,722	2.00%	538,277	2.00%	549,042	2.00%	560,023	2.00%	
69	<b>POLICE PROTECTION</b>	<b>6,974,474</b>	<b>0.40%</b>	<b>7,082,994</b>	<b>1.56%</b>	<b>7,272,366</b>	<b>2.67%</b>	<b>7,443,590</b>	<b>2.35%</b>	<b>7,619,848</b>	<b>2.37%</b>	<b>7,802,210</b>	<b>2.39%</b>	
70														
71	22411 Fire Protection Administration	338,810	2.62%	338,772	-0.01%	345,348	1.94%	352,057	1.94%	358,899	1.94%	365,879	1.94%	
72	22421 Fire Crew	2,612,512	3.82%	2,683,920	2.73%	2,732,025	1.79%	2,806,840	2.74%	2,883,525	2.73%	2,955,555	2.50%	
73	22422 Personnel Expense	47,779	1.00%	48,257	1.00%	48,739	1.00%	49,227	1.00%	49,719	1.00%	50,215	1.00%	
74	22431 Communication System	11,604	1.01%	11,720	1.00%	11,837	1.00%	11,956	1.01%	12,075	1.00%	12,301	1.87%	
75	22440 Fire Investigation	985	1.03%	995	1.02%	1,005	1.01%	1,015	1.00%	1,025	0.99%	1,036	1.07%	
76	22441 Fire Prevention	152,280	0.77%	155,834	2.33%	159,474	2.34%	163,206	2.34%	167,026	2.34%	171,161	2.48%	
77	22471 Fire Building Maintenance	60,159	1.00%	60,761	1.00%	61,368	1.00%	61,982	1.00%	62,602	1.00%	63,226	1.00%	
79	22473 External Regional Training	1,640	0.99%	1,656	0.98%	1,673	1.03%	1,690	1.02%	1,707	1.01%	1,706	-0.06%	
80	22480 Vehicle Repair & Maintenance	223,976	-6.31%	228,767	2.14%	233,912	2.25%	239,391	2.34%	272,503	13.83%	279,618	2.61%	
81	22481 Sundry Equipment Repair & Mtce	25,945	1.00%	26,204	1.00%	26,466	1.00%	26,731	1.00%	26,998	1.00%	27,269	1.00%	
82	22482 Fire Fighting Tools/Supplies Purchases	27,097	1.00%	27,368	1.00%	27,642	1.00%	27,918	1.00%	28,197	1.00%	28,478	1.00%	
83	<b>FIRE PROTECTION</b>	<b>3,502,787</b>	<b>2.71%</b>	<b>3,584,254</b>	<b>2.33%</b>	<b>3,649,489</b>	<b>1.82%</b>	<b>3,742,013</b>	<b>2.54%</b>	<b>3,864,276</b>	<b>3.27%</b>	<b>3,956,444</b>	<b>2.39%</b>	
84														
85	22510 Emergency Program (Tsunami Warning)	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	
86	<b>EMERGENCY MEASURES</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	<b>500</b>	<b>0.00%</b>	
87														
88	22921 Building & Plumbing Inspection	103,020	1.49%	105,030	1.95%	107,140	2.01%	109,250	1.97%	111,360	1.93%	113,547	1.96%	
89	22926 Building Inspector Vehicle	3,597	0.98%	3,633	1.00%	3,770	3.77%	4,049	7.40%	4,096	1.16%	4,144	1.17%	
90	22931 Animal Control Services Contract	151,212	0.01%	151,250	0.03%	151,288	0.03%	151,328	0.03%	151,367	0.03%	151,407	0.03%	
91	<b>OTHER PROTECTION</b>	<b>257,829</b>	<b>0.61%</b>	<b>259,913</b>	<b>0.81%</b>	<b>262,198</b>	<b>0.88%</b>	<b>264,627</b>	<b>0.93%</b>	<b>266,823</b>	<b>0.83%</b>	<b>269,098</b>	<b>0.85%</b>	
92														
93	<b>PROTECTIVE SERVICES</b>	<b>10,735,590</b>	<b>1.15%</b>	<b>10,927,661</b>	<b>1.79%</b>	<b>11,184,553</b>	<b>2.35%</b>	<b>11,450,730</b>	<b>2.38%</b>	<b>11,751,447</b>	<b>2.63%</b>	<b>12,028,252</b>	<b>2.36%</b>	


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3		<b>DRAFT</b>												
4														
5			<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
6			<i>Amended</i>											
7														
94														
95		<b>TRANSPORTATION SERVICE</b>												
96		<b>COMMON SERVICES</b>												
97	23110	Engineering Administration	605,003	-0.54%	593,113	-1.97%	580,476	-2.13%	592,126	2.01%	604,083	2.02%	614,874	1.79%
98	23121	Engineering Consulting Services	32,000	-20.00%	31,000	-3.13%	30,000	-3.23%	30,000	0.00%	30,000	0.00%	30,000	0.00%
99														
100		<b>PUBLIC WORKS ADMINISTRATION</b>												
101	23129	Clerical & Reception-Operation	108,549	2.27%	110,824	2.10%	113,147	2.10%	115,518	2.10%	117,938	2.09%	120,381	2.07%
102	23130	Supervision Operations	372,338	2.01%	379,785	2.00%	387,380	2.00%	395,128	2.00%	403,031	2.00%	411,091	2.00%
103	23134	Small Tools/Equipment/Supplies	45,869	1.93%	46,643	1.69%	47,754	2.38%	48,670	1.92%	49,583	1.88%	50,519	1.89%
104	23136	Works Yard Maintenance	65,025	2.56%	59,000	-9.27%	60,000	1.69%	61,018	1.70%	62,054	1.70%	63,109	1.70%
105	23137	Main Building Maintenance	153,033	36.61%	103,720	-32.22%	106,141	2.33%	108,623	2.34%	111,168	2.34%	113,779	2.35%
106	23138	Shop Overhead	91,470	8.46%	93,540	2.26%	94,695	1.23%	95,874	1.25%	97,077	1.25%	98,303	1.26%
107														
108		<b>GENERAL EQUIPMENT</b>												
109	23160	General Equipment Maintenance	721,840	0.61%	704,729	-2.37%	717,731	1.84%	730,994	1.85%	744,524	1.85%	758,325	1.85%
110	23161	Vehicle Maintenance & Replacement	10,734	2.23%	10,909	1.63%	11,088	1.64%	11,272	1.66%	11,462	1.69%	11,656	1.69%
111	23162	Supv Vehicle Mtce & Replacement	32,218	2.26%	29,629	-8.04%	30,298	2.26%	33,093	9.23%	33,427	1.01%	33,944	1.55%
112		<b>COMMON SERVICES</b>	<b>2,238,079</b>	<b>2.49%</b>	<b>2,162,892</b>	<b>-3.36%</b>	<b>2,178,710</b>	<b>0.73%</b>	<b>2,222,316</b>	<b>2.00%</b>	<b>2,264,347</b>	<b>1.89%</b>	<b>2,305,981</b>	<b>1.84%</b>
113														
114		<b>ROAD TRANSPORTATION</b>												
115		<b>ROADS AND STREETS</b>												
117	23205	Customer Service Requests-Streets	47,508	2.08%	48,147	1.35%	49,044	1.86%	49,959	1.87%	50,892	1.87%	51,844	1.87%
118	23210	Small Tools/Supplies-Streets	3,856	1.47%	3,907	1.32%	3,969	1.59%	4,012	1.08%	4,067	1.37%	4,122	1.35%
119	23220	Streets Inspections	54,725	2.10%	55,748	1.87%	56,790	1.87%	57,854	1.87%	58,939	1.88%	60,046	1.88%
120	23231	Roadway Surfaces Maintenance	619,527	-6.78%	624,018	0.72%	628,598	0.73%	633,270	0.74%	638,035	0.75%	642,896	0.76%
121	23233	Road Allowance Maintenance	256,680	1.42%	259,954	1.28%	263,293	1.28%	266,699	1.29%	270,172	1.30%	273,716	1.31%
122	23234	New Driveway Crossings	21,324	1.45%	21,600	1.29%	21,882	1.31%	22,170	1.32%	22,464	1.33%	22,763	1.33%
123	23236	Street Sweeping	141,525	1.45%	144,366	2.01%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
124	23237	Snow & Ice Removal	197,500	6.61%	199,545	1.04%	201,631	1.05%	203,759	1.06%	205,929	1.06%	208,142	1.07%
125														
126		<b>BRIDGES AND RETAINING WALLS</b>												
127	23241	Bridges & Retaining Walls	43,468	-0.07%	43,529	0.14%	43,592	0.14%	43,656	0.15%	43,721	0.15%	43,787	0.15%
128														
129		<b>STREET LIGHTING</b>												
130	23250	Overhead & Decorative Lighting	298,468	0.02%	302,400	1.32%	309,940	2.49%	317,706	2.51%	325,704	2.52%	333,942	2.53%
131	23261	Signs & Traffic Marking	201,250	1.13%	220,795	9.71%	222,881	0.94%	225,009	0.95%	227,179	0.96%	221,892	-2.33%
132	23264	Traffic & Railroad Signals	12,506	-23.98%	12,557	0.41%	12,675	0.94%	12,728	0.42%	12,783	0.43%	12,838	0.43%
133														
134		<b>PARKING</b>												
135	23272	Off-Street Parking	8,295	1.16%	7,881	-4.99%	7,969	1.12%	8,058	1.12%	8,149	1.13%	8,242	1.14%
136														
137		<b>OTHER</b>												
138	23291	Gravel	178,125	0.64%	202,648	13.77%	203,690	0.51%	204,754	0.52%	205,839	0.53%	206,946	0.54%
139		<b>ROADS &amp; STREETS</b>	<b>2,084,757</b>	<b>-1.19%</b>	<b>2,147,095</b>	<b>2.99%</b>	<b>2,172,197</b>	<b>1.17%</b>	<b>2,197,792</b>	<b>1.18%</b>	<b>2,223,984</b>	<b>1.19%</b>	<b>2,243,279</b>	<b>0.87%</b>

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4														
5			<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
6			<i>Amended</i>											
7														
140														
141			<i>STORM DRAINAGE</i>											
142			<i>OPEN DRAINAGE</i>											
143	23311	Ditch, Creek & Dyke Maintenance	116,688	1.47%	118,222	1.31%	119,786	1.32%	121,382	1.33%	123,010	1.34%	124,670	1.35%
144														
145			<i>STORM SEWERS</i>											
146	23331	Storm Sewer Maintenance	135,000	-6.90%	115,500	-14.44%	116,800	1.13%	118,126	1.14%	119,479	1.15%	120,858	1.15%
147	23333	Storm Sewer Pump Station	12,300	-16.89%	10,520	-14.47%	10,771	2.39%	11,030	2.40%	11,295	2.40%	11,567	2.41%
148	23335	Storm Sewer Connections	56,175	1.22%	63,000	12.15%	60,700	-3.65%	61,414	1.18%	62,142	1.19%	62,885	1.20%
149		<b>STORM DRAINAGE</b>	<b>320,163</b>	<b>-3.07%</b>	<b>307,242</b>	<b>-4.04%</b>	<b>308,057</b>	<b>0.27%</b>	<b>311,952</b>	<b>1.26%</b>	<b>315,926</b>	<b>1.27%</b>	<b>319,980</b>	<b>1.28%</b>
150														
151			<i>OTHER COMMON SERVICES</i>											
153	23881	Training Program	76,283	1.71%	64,933	-14.88%	65,872	1.45%	66,829	1.45%	67,806	1.46%	68,802	1.47%
154	23882	Safety	33,570	-0.68%	41,300	23.03%	41,700	0.97%	42,108	0.98%	42,524	0.99%	42,949	1.00%
156	23884	Special Streets Work Orders	8,000	-5.88%	8,100	1.25%	8,202	1.26%	8,306	1.27%	8,412	1.28%	8,520	1.28%
157		<b>OTHER COMMON SERVICES</b>	<b>117,853</b>	<b>0.47%</b>	<b>114,333</b>	<b>-2.99%</b>	<b>115,774</b>	<b>1.26%</b>	<b>117,243</b>	<b>1.27%</b>	<b>118,742</b>	<b>1.28%</b>	<b>120,271</b>	<b>1.29%</b>
158														
159			<i>OTHER</i>											
160	23510	PUBLIC TRANSIT	1,095,927	1.73%	1,093,646	-0.21%	1,090,133	-0.32%	1,232,442	13.05%	1,331,147	8.01%	1,331,147	0.00%
161														
162			<i>RECOVERIES</i>											
163	23951	General Overhead Recovery	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(875,000)	1.98%	(893,000)	2.06%	(910,800)	1.99%
164	23952	Main Building Expense Recovery	(23,500)	-2.08%	(24,000)	2.13%	(24,400)	1.67%	(24,900)	2.05%	(25,400)	2.01%	(25,900)	1.97%
165	23953	Shop Overhead Recovery	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(105,700)	2.03%	(107,800)	1.99%	(109,900)	1.95%
166	23958	Equipment Charges Recovery	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(576,300)	2.00%	(587,800)	2.00%	(599,500)	1.99%
167	23959	Gravel Cost Recovery	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(110,000)	1.85%	(112,000)	1.82%	(114,200)	1.96%
168		<b>RECOVERIES</b>	<b>(1,595,100)</b>	<b>1.92%</b>	<b>(1,627,100)</b>	<b>2.01%</b>	<b>(1,659,000)</b>	<b>1.96%</b>	<b>(1,691,900)</b>	<b>1.98%</b>	<b>(1,726,000)</b>	<b>2.02%</b>	<b>(1,760,300)</b>	<b>1.99%</b>
169														
170		<b>TRANSPORTATION SERVICE</b>	<b>4,261,679</b>	<b>0.19%</b>	<b>4,198,108</b>	<b>-1.49%</b>	<b>4,205,871</b>	<b>0.18%</b>	<b>4,389,845</b>	<b>4.37%</b>	<b>4,528,146</b>	<b>3.15%</b>	<b>4,560,358</b>	<b>0.71%</b>
171														


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4														
5			<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
6			<i>Amended</i>											
7														
172		<i>ENVIRONMENTAL HEALTH SERVICES</i>												
173		<i>SOLID WASTE COLLECTION</i>												
174	24320	Residential Waste Collection	431,105	1.63%	437,549	1.49%	444,135	1.51%	450,866	1.52%	460,749	2.19%	467,870	1.55%
176	24322	Solid Waste Containers Purchase & Mtce	3,700	289.47%	3,720	0.54%	3,740	0.54%	3,761	0.56%	3,782	0.56%	3,804	0.58%
177	24323	Solid Waste Disposal Fees	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%	262,753	1.00%	265,380	1.00%
178	24324	City Facility Solid Waste Collection	45,720	1.60%	46,374	1.43%	47,042	1.44%	47,723	1.45%	48,417	1.45%	49,127	1.47%
179		<b>ENVIRONMENTAL HEALTH</b>	<b>733,025</b>	<b>1.79%</b>	<b>742,668</b>	<b>1.32%</b>	<b>752,492</b>	<b>1.32%</b>	<b>762,501</b>	<b>1.33%</b>	<b>775,701</b>	<b>1.73%</b>	<b>786,181</b>	<b>1.35%</b>
180														
181		<i>PUBLIC HEALTH</i>												
182	25161	Cemetery Maintenance	15,278	-10.39%	15,432	1.01%	15,690	1.67%	15,952	1.67%	16,220	1.68%	16,492	1.68%
183	25162	Interments	31,063	1.85%	31,574	1.65%	32,096	1.65%	32,628	1.66%	33,170	1.66%	33,724	1.67%
184	25163	Memorial Marker Installation	14,281	2.01%	14,537	1.79%	14,797	1.79%	15,063	1.80%	15,335	1.81%	15,611	1.80%
185		<b>CEMETERIES</b>	<b>60,622</b>	<b>-1.51%</b>	<b>61,543</b>	<b>1.52%</b>	<b>62,583</b>	<b>1.69%</b>	<b>63,643</b>	<b>1.69%</b>	<b>64,725</b>	<b>1.70%</b>	<b>65,827</b>	<b>1.70%</b>
188														
189		<b>PUBLIC HEALTH</b>	<b>60,622</b>	<b>-1.51%</b>	<b>61,543</b>	<b>1.52%</b>	<b>62,583</b>	<b>1.69%</b>	<b>63,643</b>	<b>1.69%</b>	<b>64,725</b>	<b>1.70%</b>	<b>65,827</b>	<b>1.70%</b>
190														
191		<i>ENVIRONMENTAL DEVELOPMENT</i>												
192	26129	Planning Administration	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
193	26132	Consulting Services	-		-		-		-		-		-	
194		<b>RESEARCH AND PLANNING</b>	<b>262,370</b>	<b>4.17%</b>	<b>267,080</b>	<b>1.80%</b>	<b>268,290</b>	<b>0.45%</b>	<b>276,600</b>	<b>3.10%</b>	<b>279,010</b>	<b>0.87%</b>	<b>281,788</b>	<b>1.00%</b>
195														
196	26234	Business Development	78,000	4.00%	80,000	2.56%	80,000	0.00%	80,000	0.00%	80,000	0.00%	8,000	-90.00%
197	26235	Economic Development	422,421	-43.26%	751,525	77.91%	402,007	-46.51%	400,411	-0.40%	404,444	1.01%	413,704	2.29%
199	26237	Community Serv-Community Inv Program	43,200	-31.49%	39,200	-9.26%	37,200	-5.10%	33,200	-10.75%	33,200	0.00%	33,200	0.00%
200	26238	Community Serv-Community Engagement	500	-95.45%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
203		<b>COMMUNITY DEVELOPMENT</b>	<b>544,121</b>	<b>-39.11%</b>	<b>871,225</b>	<b>60.12%</b>	<b>519,707</b>	<b>-40.35%</b>	<b>514,111</b>	<b>-1.08%</b>	<b>518,144</b>	<b>0.78%</b>	<b>455,404</b>	<b>-12.11%</b>
204														
205	26701	Alberni Harbour Quay Overhead	19,620	-8.70%	19,741	0.62%	19,864	0.62%	20,127	1.32%	20,395	1.33%	20,666	1.33%
206	26770	Harbour Quay - Buildings Maintenance	94,651	3.62%	91,606	-3.22%	91,324	-0.31%	92,870	1.69%	94,548	1.81%	96,257	1.81%
207		<b>ALBERNI HARBOUR QUAY</b>	<b>114,271</b>	<b>1.27%</b>	<b>111,347</b>	<b>-2.56%</b>	<b>111,188</b>	<b>-0.14%</b>	<b>112,997</b>	<b>1.63%</b>	<b>114,943</b>	<b>1.72%</b>	<b>116,923</b>	<b>1.72%</b>
208														


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5		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>		
6		<i>Amended</i>												
7		<i>OTHER ENVIRONMENTAL DEVELOPMENT</i>												
209		<i>OTHER ENVIRONMENTAL DEVELOPMENT</i>												
210	26800	Green Home Renovation Program	-	-	-	-	-	-	-	-	-	-	-	-
211	26810	Security Lighting Incentive Program	25,000	-	-	-	-	-	-	-	-	-	-	-
212	26911	Chamber of Commerce Visitor Centre	85,688	1.00%	86,545	1.00%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
214		OTHER	110,688	30.47%	86,545	-21.81%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
215														
216		<b>ENVIRONMENTAL DEVELOPMENT</b>	1,031,450	-23.20%	1,336,197	29.55%	986,596	-26.16%	991,993	0.55%	1,001,264	0.93%	944,174	-5.70%
217														
218		<i>PARKS, RECREATION &amp; HERITAGE</i>												
219		<i>RECREATION FACILITIES</i>												
220		<i>ADMINISTRATION</i>												
221	27110	Parks, Recreation & Heritage Mgmt Serv	516,066	1.73%	555,459	7.63%	565,046	1.73%	574,833	1.73%	584,385	1.66%	594,128	1.67%
222														
223		<i>COMMUNITY CENTRES AND HALLS</i>												
224	27120	Gyro Youth Centre Maintenance	34,845	20.65%	43,872	25.91%	46,534	6.07%	61,209	31.54%	45,956	-24.92%	46,717	1.66%
225	27124	Glenwood Concessions	6,079	1.32%	4,072	-33.02%	4,127	1.35%	4,183	1.36%	4,240	1.36%	4,297	1.34%
226	27126	Glenwood Skate Shop	3,442	1.77%	3,362	-2.32%	3,399	1.10%	2,437	-28.30%	2,475	1.56%	2,515	1.62%
227	27128	Glenwood Centre Maintenance	80,941	28.02%	75,923	-6.20%	76,940	1.34%	77,973	1.34%	79,021	1.34%	80,085	1.35%
228	27129	Bob Dailey Stadium	10,149	1.86%	9,369	-7.69%	9,495	1.34%	9,622	1.34%	9,751	1.34%	9,882	1.34%
229	27130	Echo Activity Centre Maintenance	384,517	13.70%	388,351	1.00%	401,793	3.46%	388,968	-3.19%	396,283	1.88%	403,739	1.88%
231	27134	Echo Aquatic Maintenance	525,926	1.84%	537,087	2.12%	546,149	1.69%	555,375	1.69%	564,769	1.69%	574,333	1.69%
232	27140	AV Multiplex Concessions	160,000	-4.76%	155,122	-3.05%	157,038	1.24%	158,985	1.24%	160,964	1.24%	162,976	1.25%
233	27142	AV Multiplex Skate Shop	10,185	-2.74%	8,640	-15.17%	8,798	1.83%	8,959	1.83%	9,122	1.82%	9,289	1.83%
234	27144	AV Multiplex Maintenance	771,833	-1.05%	784,103	1.59%	796,600	1.59%	809,315	1.60%	822,253	1.60%	835,417	1.60%
235	27146	Parks Building & Fieldhouses	93,481	7.38%	95,606	2.27%	96,913	1.37%	98,241	1.37%	99,589	1.37%	100,957	1.37%
236	27148	Echo Park Complex	51,092	44.21%	47,853	-6.34%	63,407	32.50%	43,551	-31.32%	44,205	1.50%	44,871	1.51%
237														

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1	 <b>CITY OF PORT ALBERNI</b>													
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3	<b>DRAFT</b>													
4														
5		<b>2018</b>												
6		<i>Amended</i>												
7														
238	<b>RECREATION PROGRAMS</b>													
239	<b>SPORT PROGRAMS</b>													
242	27156	Glenwood Centre Programs	9,180	2.00%	1,724	-81.22%	1,748	1.39%	1,773	1.43%	1,798	1.41%	1,824	1.45%
243	27160	Echo Aquatic Programs	780,718	3.44%	772,930	-1.00%	792,688	2.56%	803,850	1.41%	825,628	2.71%	838,178	1.52%
244	27163	AV Multiplex Programs	184,622	1.64%	186,223	0.87%	188,866	1.42%	191,550	1.42%	194,277	1.42%	196,996	1.40%
245														
246	<b>LEISURE PROGRAMS</b>													
247	27166	Leisure Service Programs	284,930	5.70%	291,810	2.41%	297,625	1.99%	303,555	1.99%	309,603	1.99%	315,773	1.99%
248	27170	Youth Services and Programs	24,800	1.22%	23,565	-4.98%	23,971	1.72%	24,384	1.72%	24,804	1.72%	25,233	1.73%
249	27173	Children's Programs	111,000	-34.71%	132,500	19.37%	135,049	1.92%	137,648	1.92%	140,298	1.93%	143,000	1.93%
250	27180	Adult Programs	70,000	-17.65%	70,700	1.00%	71,407	1.00%	72,121	1.00%	72,842	1.00%	73,571	1.00%
251														
252	<b>SPECIAL EVENTS</b>													
253	27190	Special Events	18,040	-9.80%	18,081	0.23%	18,122	0.23%	18,165	0.24%	18,208	0.24%	18,252	0.24%
255	27198	Vehicle Maintenance & Repair	16,905	1.20%	10,581	-37.41%	10,779	1.87%	10,981	1.87%	11,947	8.80%	12,057	0.92%
256	<b>RECREATION FACILITIES &amp; PROGRAMS</b>		<b>4,148,751</b>	<b>1.55%</b>	<b>4,216,933</b>	<b>1.64%</b>	<b>4,316,494</b>	<b>2.36%</b>	<b>4,357,678</b>	<b>0.95%</b>	<b>4,422,418</b>	<b>1.49%</b>	<b>4,494,090</b>	<b>1.62%</b>
257														
258	<b>PARKS AND PLAYGROUNDS</b>													
259	27210	Parks & Facility Management Services	253,342	7.27%	257,056	1.47%	261,890	1.88%	266,821	1.88%	271,853	1.89%	276,985	1.89%
260	27215	Parks Maintenance	634,315	4.93%	633,628	-0.11%	645,213	1.83%	657,019	1.83%	669,051	1.83%	681,314	1.83%
261	27220	Horticultural Services	285,175	-17.71%	296,679	4.03%	301,687	1.69%	306,787	1.69%	311,979	1.69%	317,265	1.69%
262	27225	Vehicles & Equipment Mtce & Repair	168,298	-5.80%	169,977	1.00%	172,716	1.61%	175,111	1.39%	177,937	1.61%	180,821	1.62%
263	27230	Parks Upgrading	87,750	3.97%	87,014	-0.84%	88,333	1.52%	89,673	1.52%	91,036	1.52%	92,422	1.52%
264	27499	Equipment Recovery	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%
265	<b>PARKS &amp; PLAYGROUNDS</b>		<b>1,343,983</b>	<b>-1.69%</b>	<b>1,357,759</b>	<b>1.03%</b>	<b>1,381,513</b>	<b>1.75%</b>	<b>1,405,318</b>	<b>1.72%</b>	<b>1,429,961</b>	<b>1.75%</b>	<b>1,455,074</b>	<b>1.76%</b>
266														
267	<b>CULTURAL SERVICES</b>													
268	27510	Museum Services	334,234	1.78%	313,596	-6.17%	344,948	10.00%	317,384	-7.99%	323,412	1.90%	329,426	1.86%
269	27515	Museum Programs-Curatorial	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%	18,818	1.73%	19,144	1.73%
270	27516	Museum Programs-Permanent Exhibits	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%	6,944	1.62%	7,057	1.63%
271	27517	Museum Programs-Temporary Exhibits	36,618	8.57%	38,566	5.32%	37,397	-3.03%	37,632	0.63%	37,821	0.50%	38,013	0.51%
272	27530	Industrial Collections	30,364	1.77%	34,935	15.05%	30,935	-11.45%	30,935	0.00%	30,935	0.00%	30,935	0.00%
273	27550	Museum Maintenance	60,852	2.74%	61,702	1.40%	62,874	1.90%	64,069	1.90%	65,287	1.90%	66,529	1.90%
275	27600	Vancouver Island Regional Library	726,996	7.67%	703,211	-3.27%	713,408	1.45%	736,451	3.23%	764,362	3.79%	784,159	2.59%
276	27700	McLean Mill Society (2017)	231,000	-11.49%	191,000	-17.32%	161,000	-15.71%	141,000	-12.42%	141,000	0.00%	141,000	0.00%
277	<b>CULTURAL SERVICES</b>		<b>1,444,083</b>	<b>1.62%</b>	<b>1,367,504</b>	<b>-5.30%</b>	<b>1,375,469</b>	<b>0.58%</b>	<b>1,352,802</b>	<b>-1.65%</b>	<b>1,388,579</b>	<b>2.64%</b>	<b>1,416,263</b>	<b>1.99%</b>
278														
279	<b>RECREATION &amp; CULTURAL</b>		<b>6,936,817</b>	<b>0.92%</b>	<b>6,942,196</b>	<b>0.08%</b>	<b>7,073,476</b>	<b>1.89%</b>	<b>7,115,798</b>	<b>0.60%</b>	<b>7,240,958</b>		<b>7,365,427</b>	<b>1.72%</b>
280														
281	<b>TOTAL OPERATIONS EXPENSES</b>		<b>27,489,341</b>	<b>0.81%</b>	<b>28,132,667</b>	<b>2.34%</b>	<b>28,118,874</b>	<b>-0.05%</b>	<b>28,671,287</b>	<b>1.96%</b>	<b>29,374,825</b>		<b>29,764,975</b>	<b>1.33%</b>
282														


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4														
5		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>		
6		<i>Amended</i>												
7														
283														
284		<b>INTEREST &amp; DEBT SERVICING</b>												
286	28115	Interest on Prepaid Taxes	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
287	28121	Interest Payments on Debentures	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
288	28131	Principal Payments on Debentures	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
290	28193	Banking Service Charges	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%
291			<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%	<u>219,671</u>	0.00%
292														
293														
294		<b>TOTAL OPERATIONS AND DEBT SERVICING</b>	<b>27,709,012</b>	<b>0.80%</b>	<b>28,352,338</b>	<b>2.32%</b>	<b>28,338,545</b>	<b>-0.05%</b>	<b>28,890,958</b>	<b>1.95%</b>	<b>29,594,496</b>	<b>2.44%</b>	<b>29,984,646</b>	<b>1.32%</b>
295														
296		<b>TRANSFERS TO RESERVES</b>												
297	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
298	28222	Transfer to Equipment Replacement	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%
299	28230	Transfer to Capital Works Reserve	70,000	15.04%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
300			<u>149,000</u>	<u>14.75%</u>	<u>149,000</u>	<u>0.00%</u>	<u>149,000</u>	<u>0.00%</u>	<u>119,000</u>	<u>-20.13%</u>	<u>119,000</u>	<u>0.00%</u>	<u>119,000</u>	<u>0.00%</u>
301														
302														
303		<b>TRANSFERS TO CAPITAL FUNDS</b>												
304	28220	Transfers to General Capital Fund:												
306		Projects TBD Council Direction	-		597,380		66,378		899,688		653,061		1,738,381	
307		Administration	-		-		-		-		250,000		-	
308		Fire Department	10,000		55,000		50,000		90,400		80,000		-	
309		Transportation Services	-		-		-		-		-		-	
310		Paving and Road Construction	200,000		-		195,000		550,000		590,000		-	
311		Traffic Upgrades	25,000		-		-		-		27,500		-	
312		Storm Drains	250,000		50,000		930,000		175,000		300,000		702,500	
313		Other Public Works Projects	12,500		30,000		-		200,000		-		-	
314		Parks	160,000		-		-		-		-		-	
315		Cultural Services	95,000		95,100		95,100		95,100		95,100		95,100	
316		Parks, Recreation and Heritage	71,000		200,200		368,040		44,000		135,000		-	
317		<b>TOTAL GENERAL CAPITAL TRANSFERS</b>	<b>823,500</b>	<b>16.31%</b>	<b>1,027,680</b>	<b>24.79%</b>	<b>1,704,518</b>	<b>65.86%</b>	<b>2,054,188</b>	<b>20.51%</b>	<b>2,130,661</b>	<b>3.72%</b>	<b>2,535,981</b>	<b>19.02%</b>
318														
319		<b>OTHER SERVICES</b>												
320		<b>OTHER BUDGET CONSIDERATIONS</b>												
321	29911	Contingency Funds	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
322		<b>OTHER BUDGET CONSIDERATIONS</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>
323														
324		<b>TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY</b>	<b>28,881,512</b>	<b>1.25%</b>	<b>29,729,018</b>	<b>2.93%</b>	<b>30,392,063</b>	<b>2.23%</b>	<b>31,264,146</b>	<b>2.87%</b>	<b>32,044,157</b>	<b>2.49%</b>	<b>32,839,627</b>	<b>2.48%</b>
325														





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4														
5		<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>		
6		<i>Amended</i>												
7														
326														
327		<i>TRANSFERS TO RESERVE ALLOWANCES</i>												
328	28211	Transfers to Reserve Allowances	400,000	35.72%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
329														
330														
331		<i>TAXES COLLECTED FOR OTHERS</i>												
332		<i>REGIONAL DISTRICT</i>												
333	28410	Alberni-Clayoquot Regional District	1,204,000	0.11%	1,304,000	8.31%	1,304,000	0.00%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%
334														
335		<i>SCHOOL DISTRICTS</i>												
336	28811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
337	28812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
338														
339		<i>REGIONAL GOVERNMENTS</i>												
340	28820	Alberni-Clayoquot Regional Hosp District	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
341														
342		<i>JOINT BOARDS AND COMMISSIONS</i>												
343	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
344	28831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
345		<i>TAXES COLLECTED FOR OTHERS</i>	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
346														
347														
348														
349		<b>GENERAL FUND EXPENDITURE</b>	<b>36,453,612</b>	1.28%	<b>37,453,518</b>	2.74%	<b>38,116,563</b>	1.77%	<b>38,854,646</b>	1.94%	<b>39,634,657</b>	2.01%	<b>40,430,127</b>	2.01%
350														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		<b>CITY OF PORT ALBERNI</b>												
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3		<b>DRAFT</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
4														
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	3,584,438	10.00%	3,763,660	5.00%	3,951,843	5.00%	4,149,435	5.00%	4,232,424	2.00%	4,317,072	2.00%
9	54431	Connections	38,639	10.00%	40,571	5.00%	42,599	5.00%	44,729	5.00%	45,624	2.00%	46,536	2.00%
10	54432	Turn-On Charges	364	9.90%	382	4.95%	401	4.97%	421	4.99%	430	2.14%	439	2.09%
11	54433	Service Charges Sundry	9,716	10.00%	10,202	5.00%	10,712	5.00%	11,248	5.00%	11,473	2.00%	11,702	2.00%
12		<u>SALES OF SERVICE</u>	<u>3,633,157</u>	<u>10.00%</u>	<u>3,814,815</u>	<u>5.00%</u>	<u>4,005,555</u>	<u>5.00%</u>	<u>4,205,833</u>	<u>5.00%</u>	<u>4,289,951</u>	<u>2.00%</u>	<u>4,375,749</u>	<u>2.00%</u>
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17	55611	Water Penalty	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18		<u>OTHER REVENUE</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>	<u>41,300</u>	<u>0.00%</u>
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		-		-		-		-		-	
21														
22		PROVINCIAL GOVERNMENT	-		-		-		-		-		-	
25														
26		OTHER TRANSFERS												
27	59111	Reserve For Projects & Purchases	-		-		100,000		-		-		-	
28	59112	Operating Surplus From Prior Years	-		-		-		-		-		2,000,000	
29		<u>OTHER TRANSFERS</u>	<u>-</u>		<u>-</u>		<u>100,000</u>		<u>-</u>		<u>-</u>		<u>-</u>	
30														
31		<b><u>WATER FUND REVENUE</u></b>	<b><u>3,674,457</u></b>	<b>9.88%</b>	<b><u>3,856,115</u></b>	<b>4.94%</b>	<b><u>4,146,855</u></b>	<b>7.54%</b>	<b><u>4,247,133</u></b>	<b>2.42%</b>	<b><u>4,331,251</u></b>	<b>1.98%</b>	<b><u>4,417,049</u></b>	<b>1.98%</b>
32														


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3		<b>DRAFT</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
4														
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38		64110 Water Administration & Other	264,269	2.24%	264,793	0.20%	265,328	0.20%	265,877	0.21%	266,437	0.21%	267,012	0.22%
39														
40		ENGINEERING SERVICES												
41		64121 Engineering Consulting Services	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44		64133 Customer Service Requests	92,120	45.99%	93,942	1.98%	95,801	1.98%	97,697	1.98%	99,632	1.98%	101,606	1.98%
45		64136 Small Tools/Equipment/Supplies	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%	12,391	1.06%	12,524	1.07%
46														
47		SERVICE OF SUPPLY												
48		64141 Supply Inspection & Operation	119,913	-2.92%	121,951	1.70%	124,033	1.71%	126,160	1.71%	128,332	1.72%	130,551	1.73%
49														
50		PUMPING												
51		64161 Pumping Inspection & Operation	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%	281,450	1.09%	284,549	1.10%
52														
53		TRANSMISSION & DISTRIBUTION												
54		64181 Transmission/Distribution System	294,450	15.29%	263,131	-10.64%	301,886	14.73%	270,715	-10.33%	309,622	14.37%	278,606	-10.02%
55		64183 Connections	133,025	1.55%	144,366	8.53%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
56		64185 Meters	228,888	2.00%	187,265	-18.18%	235,201	25.60%	238,195	1.27%	241,248	1.28%	244,363	1.29%
57		64187 Hydrants	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%	41,490	1.49%	42,110	1.49%
58														
59		OTHER COMMON SERVICES												
60		64194 Special Water Work Orders	-		-		-		-		-		-	
61														
62		<b>WATER SUPPLY SYSTEM</b>	<b>1,483,330</b>	<b>5.75%</b>	<b>1,429,672</b>	<b>-3.62%</b>	<b>1,526,345</b>	<b>6.76%</b>	<b>1,508,357</b>	<b>-1.18%</b>	<b>1,560,713</b>	<b>3.47%</b>	<b>1,543,424</b>	<b>-1.11%</b>
63														

	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND - 5 YEAR PLAN</b>												
3		<b>DRAFT</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
4														
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		<u>DEBT</u>	<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>		<u>82,743</u>	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Capital Reserves	-		-		-		-		-		-	
73	68220	Transfers To Water Capital Fund	1,235,276	-18.10%	2,460,500	99.19%	1,620,000	-34.16%	582,000	-64.07%	430,000	-26.12%	4,000,000	830.23%
74	68230	Transfer to Infrastructure Capital Reserve	869,808	150.52%	(120,100)	-113.81%	914,467	-861.42%	2,070,733	126.44%	2,254,495	8.87%	(1,212,418)	-153.78%
75	68910	Debt Reserve Fund Transfer	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76		<u>TRANSFERS</u>	<u>2,108,384</u>	<u>13.43%</u>	<u>2,343,700</u>	<u>11.16%</u>	<u>2,537,767</u>	<u>8.28%</u>	<u>2,656,033</u>	<u>4.66%</u>	<u>2,687,795</u>	<u>1.20%</u>	<u>2,790,882</u>	<u>3.84%</u>
77														
78		FISCAL SERVICES	2,191,127	12.86%	2,426,443	10.74%	2,620,510	8.00%	2,738,776	4.51%	2,770,538	1.16%	2,873,625	3.72%
79														
80		<u>EXCESS OF REVENUE OVER EXPENSE</u>	<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>	
81														
82		<b><u>WATER FUND EXPENSE</u></b>	<b><u>3,674,457</u></b>	<b>9.88%</b>	<b><u>3,856,115</u></b>	<b>4.94%</b>	<b><u>4,146,855</u></b>	<b>7.54%</b>	<b><u>4,247,133</u></b>	<b>2.42%</b>	<b><u>4,331,251</u></b>	<b>1.98%</b>	<b><u>4,417,049</u></b>	<b>1.98%</b>
83														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND - 5 YEAR PLAN</b>												
3		<b>DRAFT</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
4														
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%	3,169,689	1.88%	3,236,785	2.12%
10	94431	Sewer Connections	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%	40,853	2.00%	41,670	2.00%
11	94432	Service Charges Sundry	3,747	2.00%	3,822	2.00%	3,898	1.99%	3,976	2.00%	4,056	2.01%	4,137	2.00%
12	94433	User Charges	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%	18,659	2.00%	19,032	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%	13,241	2.00%	13,506	2.00%
16		<b>SALES OF SERVICE</b>	<b>3,013,356</b>	<b>1.87%</b>	<b>3,069,923</b>	<b>1.88%</b>	<b>3,127,618</b>	<b>1.88%</b>	<b>3,186,469</b>	<b>1.88%</b>	<b>3,246,498</b>	<b>1.88%</b>	<b>3,315,130</b>	<b>2.11%</b>
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	Interest Income	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
22	91210	Sewer Local Improvement Charges	3,200	-92.92%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
23		<b>OTHER REVENUE</b>	<b>35,200</b>	<b>-54.41%</b>	<b>35,200</b>	<b>0.00%</b>	<b>35,200</b>	<b>0.00%</b>	<b>35,200</b>	<b>0.00%</b>	<b>35,200</b>	<b>0.00%</b>	<b>35,200</b>	<b>0.00%</b>
24														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Reserve-Gas Tax	46,000	15.00%	6,000	-86.96%	46,000	666.67%	46,000	0.00%	46,000	0.00%	46,000	0.00%
31	99111	Transfers from Reserves & Allowances	280,000		-		50,000		-		-		-	
32	99114	Operating Funds from Prior Year	-		-		-		-		-		-	
33	99211	Contribution (To) From General Revenue	-		-		-		-		-		-	
34														
35		<b>SEWER FUND REVENUE</b>	<b>3,374,556</b>	<b>9.74%</b>	<b>3,111,123</b>	<b>-7.81%</b>	<b>3,258,818</b>	<b>4.75%</b>	<b>3,267,669</b>	<b>0.27%</b>	<b>3,327,698</b>	<b>1.84%</b>	<b>3,396,330</b>	<b>2.06%</b>
36														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND - 5 YEAR PLAN</b>												
3		<b>DRAFT</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
4														
5														
6														
37		SEWER SYSTEM												
38		ADMINISTRATION												
39		104210 Sewer Administration & Other	291,900	-0.03%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%
40														
41		ENGINEERING SERVICES												
42		104221 Consulting Services	31,000	24.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
43														
44		SEWER SYSTEM ADMINISTRATION												
45		104233 Customer Service Requests	122,825	0.35%	125,281	2.00%	127,787	2.00%	130,342	2.00%	132,949	2.00%	135,609	2.00%
46		104236 Small Tools/Equipment/Supplies	13,931	-8.95%	14,049	0.85%	14,170	0.86%	14,293	0.87%	14,419	0.88%	14,548	0.89%
47														
48		SEWER COLLECTION SYSTEM												
49		104240 Sewage Collection System Main	114,500	14.50%	119,500	4.37%	121,100	1.34%	122,732	1.35%	124,397	1.36%	126,095	1.36%
50		104241 Sewer Service Connections	182,475	0.54%	195,725	7.26%	198,019	1.17%	200,359	1.18%	202,747	1.19%	205,181	1.20%
51														
52		SEWER LIFT STATIONS												
53		104260 Sewage Lift Stations	160,806	-4.05%	163,987	1.98%	167,240	1.98%	170,569	1.99%	173,085	1.48%	176,926	2.22%
54														
55		SEWER TREATMENT AND DISPOSAL												
56		104280 Sewage Treatment	293,413	2.23%	299,787	2.17%	306,334	2.18%	313,060	2.20%	319,994	2.21%	327,144	2.23%
57														
58		OTHER COMMON SERVICES												
59		104294 Special Work Orders	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
60		<b>SEWER SYSTEM</b>	<b>1,212,850</b>	<b>1.68%</b>	<b>1,243,229</b>	<b>2.50%</b>	<b>1,259,550</b>	<b>1.31%</b>	<b>1,276,255</b>	<b>1.33%</b>	<b>1,292,491</b>	<b>1.27%</b>	<b>1,310,403</b>	<b>1.39%</b>
61														
62														


	A	B	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND - 5 YEAR PLAN</b>												
3		<b>DRAFT</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>		<b>2022</b>		<b>2023</b>	
4														
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest Payments On Debentures	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%
67	108130	Principal Payments On Debentures	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%
68		<b>TOTAL DEBT</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>	<b>440,857</b>	<b>0.00%</b>
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	400,000	-31.03%	815,000	103.75%	800,000	-1.84%	650,000	-18.75%	260,000	-60.00%	100,000	-61.54%
72	108910	Debt Reserve Fund Transfer	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances	-		-		-		-		-		-	
74	108920	Transfer to Infrastructure Capital Reserve	1,318,849		610,037		756,411		898,557	18.79%	1,332,350	48.28%	1,543,070	15.82%
75		<b>TRANSFERS</b>	<b>1,720,849</b>	<b>19.38%</b>	<b>1,427,037</b>	<b>-17.07%</b>	<b>1,558,411</b>	<b>9.21%</b>	<b>1,550,557</b>	<b>-0.50%</b>	<b>1,594,350</b>	<b>2.82%</b>	<b>1,645,070</b>	<b>3.18%</b>
76														
77		FISCAL SERVICES	2,161,706	14.84%	1,867,894	-13.59%	1,999,268	7.03%	1,991,414	-0.39%	2,035,207	2.20%	2,085,927	2.49%
78														
79		<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>	
80														
81		<b>SEWER FUND EXPENSES</b>	<b>3,374,556</b>	<b>9.74%</b>	<b>3,111,123</b>	<b>-7.81%</b>	<b>3,258,818</b>	<b>4.75%</b>	<b>3,267,669</b>	<b>0.27%</b>	<b>3,327,698</b>	<b>1.84%</b>	<b>3,396,330</b>	<b>2.06%</b>
82														


	A	B	N	O	P	Q	R	S	T
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN</b>					Established:	12-Jun-2006	
3		<b>DRAFT</b>							
4			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
5			<i>Actual</i>						
6		<b>RECEIPTS</b>							
7		Investment Income	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
8		Sale of Parkland	61,500	-	-	-	-	-	-
9		Parkland Dedication Deposits	-	-	-	-	-	-	-
10		Historical correction	14,113	-	-	-	-	-	-
11			<u>78,113</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
12									
13		<b>EXPENSES</b>							
14		Acquisition of Parkland	-	-	-	-	-	-	-
15									
16									
17			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
18									
19		<b>REVENUE OVER (UNDER) EXPENSES</b>	<u>78,113</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
20									
21									
22		<b>FUND EQUITY - ENDING</b>	<u>\$ 280,174</u>	<u>\$ 282,674</u>	<u>\$ 285,174</u>	<u>\$ 287,674</u>	<u>\$ 290,174</u>	<u>\$ 292,674</u>	<u>\$ 295,174</u>
23									





	A	B	J	K	L	M	N	O	P
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>PARKS AND RECREATION CAPITAL RESERVE</b>					Established:	21-Aug-2000	
3		<b>DRAFT</b>							
4				<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
5			<i>Actual</i>						
6		RECEIPTS							
7		Balance forward (2009)	-	-	-	-	-	-	-
8		Investment Income	24,575	25,000	25,000	25,000	25,000	25,000	25,000
9		Recreation Services Surcharge	135,623	135,000	135,000	135,000	135,000	135,000	135,000
10		Other Deposits	-	-	-	-	-	-	-
11		Transfers	-	-	-	-	-	-	-
12		Sale of Property	-	-	-	-	-	-	-
13			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
14			160,198	160,000	160,000	160,000	160,000	160,000	160,000
15									
16		EXPENSES							
17		Parks & Recreation Properties and Facilities	-	-	-	-	-	-	-
18									
19			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			-	-	-	-	-	-	-
21		REVENUE OVER (UNDER) EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
22			160,198	160,000	160,000	160,000	160,000	160,000	160,000
23									
24		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
25			2,138,448	2,298,448	2,458,448	2,618,448	2,778,448	2,938,448	3,098,448


	A	B	P	Q	R	S	T	U	V
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN</b>					Established:	8-Aug-1994	
3		<b>DRAFT</b>							
4			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
5			<i>Actual</i>						
6		RECEIPTS							
8		Investment Income	36,217	5,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	788,817	1,104,398	1,020,510	519,400	359,802	160,216	263,142
11		Miscellaneous	-	80,978	80,000	80,000	80,000	80,000	80,000
12			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
12			825,034	1,190,376	1,105,510	604,400	444,802	245,216	348,142
13									
14									
15		EXPENSES							
16		Gas Tax - capital projects	733,884	1,064,398	974,510	473,400	313,802	114,216	217,142
17		Gas Tax - operating (capacity bldg)	-	40,000	46,000	46,000	46,000	46,000	46,000
18		Capital Expenditures - Special	70,000	-	-	-	-	-	-
19		Capital Expenditures	-	-	-	-	-	-	-
20			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			803,884	1,104,398	1,020,510	519,400	359,802	160,216	263,142
21									
22		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
22			21,150	85,978	85,000	85,000	85,000	85,000	85,000
23									
25									
26		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
26			\$ 269,266	\$ 355,244	\$ 440,244	\$ 525,244	\$ 610,244	\$ 695,244	\$ 780,244
27									


	A	B	P	Q	R	S	T	U	V
1									
2		<b>CITY OF PORT ALBERNI</b>							
3		<b>EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN</b>					Established:	31-Dec-1973	
4		<b>DRAFT</b>							
5									
6			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
7			<i>Actual</i>						
8		Sale of Equipment	1	-	-	-	-	-	-
9		Investment Income	89,359	46,000	46,000	45,000	40,000	30,000	30,000
10		Transfers from General Revenue	32,000	64,000	64,000	64,000	34,000	-	-
11		Contributions - ERRF Schedule	760,154	795,867	827,193	869,058	907,530	967,602	990,561
12			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
13			881,514	905,867	937,193	978,058	981,530	997,602	1,020,561
14									
15		<b>EXPENSES</b>							
16		Transfer to Capital Works Bylaw	-	-	-	-	-	-	-
17		Equipment Purchases	425,011	346,800	685,900	2,293,900	2,661,400	624,400	71,600
18			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
19			425,011	346,800	685,900	2,293,900	2,661,400	624,400	71,600
20		<b>REVENUE OVER EXPENSES</b>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
21			456,503	559,067	251,293	(1,315,842)	(1,679,870)	373,202	948,961
22									
23									
24									
25		<b>FUND EQUITY - ENDING</b>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
26			6,059,450	6,618,517	6,869,810	5,553,968	3,874,098	4,247,300	5,196,261

	A	B	P	Q	R	S	T	U	V
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>LAND SALE RESERVE FUND - 5 YEAR PLAN</b>					Established: pre 1970		
3		<b>DRAFT</b>							
4			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
5			<i>Actual</i>						
6		RECEIPTS							
7		Sale of Property	310,711	-	100,000	100,000	100,000	100,000	100,000
8		Investment Income	11,130	7,500	7,500	8,000	8,500	9,500	-
9		Transfer from RCMP Surplus	-	-	-	-	-	-	-
10		Transfer from Off Street Parking Res	-	-	-	-	-	-	-
11			<u>321,841</u>	<u>7,500</u>	<u>107,500</u>	<u>108,000</u>	<u>108,500</u>	<u>109,500</u>	<u>100,000</u>
12									
13									
14		EXPENSES							
15		Transfer to Other Funds	25,000	-	-	-	-	-	-
16		Acquisitions and Expenses	<u>12,941</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
17			<u>37,941</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
18									
19		REVENUE OVER EXPENSES	<u>283,900</u>	<u>7,500</u>	<u>57,500</u>	<u>58,000</u>	<u>58,500</u>	<u>59,500</u>	<u>50,000</u>
20									
21									
22		FUND EQUITY - ENDING	<u>959,376</u>	<u>966,876</u>	<u>1,024,376</u>	<u>1,082,376</u>	<u>1,140,876</u>	<u>1,200,376</u>	<u>1,250,376</u>
23									

	A	B	H	I	J	K	L	M	N
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLAN</b>					Established:	22-Mar-2010	
3		<b>DRAFT</b>							
4			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
5			<i>Actual</i>						
6		RECEIPTS							
7		Contributions	55,938	100,000	15,000	15,000	15,000	15,000	15,000
8		Investment Income	2,300	2,000	3,000	3,500	3,500	3,500	3,500
9			<u>58,238</u>	<u>102,000</u>	<u>18,000</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Acquisitions and Expenses	-	-	-	-	-	-	-
14			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES							
17			<u>58,238</u>	<u>102,000</u>	<u>18,000</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
18									
19		FUND EQUITY - ENDING							
20			<u>247,715</u>	<u>349,715</u>	<u>367,715</u>	<u>386,215</u>	<u>404,715</u>	<u>423,215</u>	<u>441,715</u>
21									

	A	B	G	H	I	J	K	L	M
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CARBON TRUST RESERVE FUND - 5 YEAR PLAN</b>					Established:	13-May-2013	
3		<b>DRAFT</b>							
4			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
5			<i>Actual</i>						
6		RECEIPTS							
7		Contributions	91,210	93,700	93,700	93,700	93,700	93,700	93,700
8		Investment Income	4,223	5,000	1,000	2,000	3,000	4,000	4,000
9			<u>95,433</u>	<u>98,700</u>	<u>94,700</u>	<u>95,700</u>	<u>96,700</u>	<u>97,700</u>	<u>97,700</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Projects and Expenses	72,744	219,230	225,000	22,500	-	-	-
14			<u>72,744</u>	<u>219,230</u>	<u>225,000</u>	<u>22,500</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES	<u>22,689</u>	<u>(120,530)</u>	<u>(130,300)</u>	<u>73,200</u>	<u>96,700</u>	<u>97,700</u>	<u>97,700</u>
17									
18									
19		FUND EQUITY - ENDING	<u>258,587</u>	<u>138,057</u>	<u>7,757</u>	<u>80,957</u>	<u>177,657</u>	<u>275,357</u>	<u>373,057</u>
20									
21									

	A	B	F	G	H	I	J	K	L
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN</b>					Established:	14-Oct-2014	
3		<b>DRAFT</b>							
4			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
5			<i>Actual</i>						
6		<b>RECEIPTS</b>							
7		Dividends Received	-	-	-	-	-	-	-
8		Donations Received	40						
9		Investment Income	1,019	1,500	1,500	1,500	1,500	1,500	1,500
10			<u>1,059</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
11									
12		<b>EXPENSES</b>							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Projects and Expenses	1,000	-	-	-	-	-	-
15			<u>1,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
16									
17		<b>REVENUE OVER EXPENSES</b>	<u>59</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
18									
19									
20		<b>FUND EQUITY - ENDING</b>	<u>104,679</u>	<u>106,179</u>	<u>107,679</u>	<u>109,179</u>	<u>110,679</u>	<u>112,179</u>	<u>113,679</u>
21									
22									

	A	B	P	Q	R	S	T	U	V
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CEMETERY TRUST FUND - 5 YEAR PLAN</b>							
3		<b>DRAFT</b>							
4			<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
5			<i>Actual</i>						
6		RECEIPTS							
7		Sale Proceeds	6,989	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,135	2,000	2,000	2,000	2,000	2,000	2,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			9,124	5,000	5,000	5,000	5,000	5,000	5,000
11									
12		EXPENSES							
13		Transfer to General Revenue	2,135	2,000	2,000	2,000	2,000	2,000	2,000
14			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
15									
16		REVENUE OVER EXPENDITURE	6,989	3,000	3,000	3,000	3,000	3,000	3,000
17			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18									
19		FUND EQUITY - ENDING	33,696	36,696	39,696	42,696	45,696	48,696	51,696
20			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1274		<b>City of Port Alberni</b>														
1275		<b>2019 Capital Projects Budget</b>														
1277																
1278	<b>Project No.</b>	<b>Capital Project</b>														
1279			<b>Budgeted</b>	<b>Funding Sources</b>												
1280			<b>Cost</b>	<b>General Revenue</b>			<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Water Revenue Operating</b>	<b>Reserves</b>	<b>Sewer Revenue Operating</b>	<b>Reserves</b>
1281		<b>ADMINISTRATION</b>														
1282		Purchases/Equipment Replacement	65,600	-		65,600										
1283		Mapping and GIS Software (Asset Mgmt Planning)	13,010	-	not capital			13,010								
1284		Asset Management Plan Implementation & Software	-	-	Ongoing from 2017 \$550K funded from SPF Capacity Dev 100%; \$400K consult/\$150K software											
1285			78,610	-	-	65,600		13,010								
1286																
1287		<b>FIRE DEPARTMENT</b>														
1292		Firehall Structural Prep for Ladder Truck 2 replacement	88,000					88,000	Eligible under Disaster Mitigation p12 Gas Tax Agreement							
1296		Replace portable radios	35,000	35,000	Moved from 2021 to 2019; incr to \$35K											
1297		Replace pagers	20,000	20,000	Moved from 2021 to 2019; decr to \$20K											
1298		Replace Firehall Generator	60,000		Cfwd fr 2018; appr 2016	60,000	ERRF pay back x 5 yrs, ERRF future yrs									
1299																
1300																
1301																
1302			203,000	55,000	-	60,000		88,000								
1303																
1304		<b>TRANSPORTATION SERVICES</b>														
1306		Replace 2004 Versatile Tractor #399	123,100			123,100										
1307		Replace 1998 GMC 4.5M3 Dump Truck #259	-		Moved to 2021 \$106K	-										
1308		Replace 1999 GMC 4.5M3 Dump Truck #260	-		Moved to 2021 \$105,700	-										
1310		Replace 2004 Tiger Flail Mower #300	73,100			73,100										
1311		Replace 2006 Langfab Dump Pup Trailer #367	-		Moved to 2021 \$43,900	-										
1312		Replace 2005 Ford F350 W/Comp Body #520	-		Moved to 2021 \$85500	-										
1313		Replace 2002 Volvo Tandem Dump Truck #262	184,700		Moved fr 2022	184,700										
1314																
1315			380,900	-	-	380,900										
1316																
1317		<b>PAVING &amp; ROAD CONSTRUCTION</b>														
1318	16408	Beaver Cr Rd Widening-Pineo to Compton 600m	55,000	-	Cfwd fr 2016 \$30K appr 2016, moved fr 2018			30,000		25,000						
1319		16th Ave-Burde St S 325m (ptp, wtr, st, san)	150,000	-	Reduced from \$215K; \$110K added for storm			150,000								
1320		Burde St-11th Ave to Estevan 650m (ptp, water)	-	-	Moved to 2022 \$390K											
1321		7th Ave-Redford to Bute 180m (ptp, storm)	-	-	Moved to 2020 \$218,600											
1322		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-	-	Moved to 2022 \$200K											
1323																
1324																
1325			205,000	-	-			180,000		25,000						
1326																
1327		<b>TRAFFIC UPGRADES</b>														
1328																
1329																
1330			-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1331																
1332																
1333		<b>City of Port Alberni</b>														
1334		<b>2019 Capital Projects Budget</b>														
1335																
1336	<b>Project No.</b>	<b>Capital Project</b>														
1337			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>									
1338			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Water Revenue Operating</b>	<b>Reserves</b>	<b>Sewer Revenue Operating</b>	<b>Reserves</b>
1339		<b>STORM</b>														
1340		Replacements & Upgrades														
1341		Small Capital Storm Main Replacements	100,000	50,000					50,000							
1342		7th Ave-Redford St to Bute St 180m (ptp, storm)	-	-		Moved to 2020 \$218,600			-							
1343		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-	-		Moved to 2022 \$200K			-							
1344		Margaret St Storm Pump Upgrade	-	-		Moved to 2021 \$225K			-							
1346		16th Ave-Burde St S 325m (ptp, wtr, st, san)	110,000	-					110,000							
1347																
1348		<b>New Main Installs</b>														
1349																
1350			210,000	50,000	-	-	-	-	160,000	-	-	-	-	-	-	-
1351																
1352		<b>WORKS-OTHER</b>														
1353		Total Survey Station Instrument	-			Moved fr 2018; moved to 2022 \$47,800			-							
1354		Grandview Walkway 385m gravel path	100,000	-		Addnl \$25K on options list for paved shoulder			100,000							
1355	16414	City Hall Generator	50,000			Appr 2016; cfwd	50,000	Payback x 5 yrs, ERRF future yrs								
1356	17432	Argyle St Creative Crosswalks	6,000			Appr 2017				1,000						
1357		McLean Mill Dam Repairs	233,000			200,000	33,000									
1358		McLean Mill Water Quality	30,000	30,000		Not capital										
1359																
1360			419,000	30,000	205,000	33,000	50,000	-	100,000	-	1,000	-	-	-	-	-
1361																
1362		<b>PARKS</b>														
1365		Replace 2006 Ford F550 Haul All #613	129,400				129,400									
1368		Canal Beach Upgrades Phase 2 (Playground)	-	-		Moved to options list \$60K										
1369		Canal Waterfront Pier	-	-		Moved to options list \$120K										
1370																
1371																
1372			129,400	-	-	-	129,400	-	-	-	-	-	-	-	-	-
1373																
1374																
1375		<b>CULTURAL SERVICES</b>														
1376		McLean Mill Capital Projects	125,000	95,100							29,900					
1377			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1378																
1379		<b>PARKS, RECREATION &amp; HERITAGE</b>														
1380		Bob Dailey Support Posts Repair	100,000	100,000												
1381		Echo Field Parking Lot-Resurface	-	-		Moved to options list \$150K										
1382		Multiplex Ice Plant Chiller	330,000	50,000		Early approval granted Sept 24 2018			155,000		125,000	Carbon Trust				
1383		Multiplex Condenser	240,000	-		Moved fr 2020			240,000							
1384		Multiplex-Service Membrane Roof	38,500			Capital - extends life of roof 10 years			38,500							
1386		Multiplex Parking Lot - Repaving	-	-		Moved to options list \$165K			-							
1387		Multiplex-Replace Weyerhaeuser Lighting-LED	110,000								110,000	Carbon Trust				
1388		Multiplex-Replace Walk In Cooler	40,000	40,000												
1389		Fitness Studio-Cardio Equipment Replacement	10,200	10,200												
1390		Curling Club Ice Plant Replacement	-	-		Committed Feb 2018; moved fr 2018 then to 2020 \$80K			-		-					
1391																
1392																
1393																
1394			868,700	200,200	-	-	-	-	433,500	-	235,000	-	-	-	-	-
1395																
1396		<b>TOTAL GENERAL CAPITAL</b>	2,619,610	430,300	205,000	33,000	685,900	-	974,510	-	290,900	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1397																
1398																
1399		<b>City of Port Alberni</b>														
1400		<b>2019 Capital Projects Budget</b>														
1401																
1402	<b>Project No.</b>	<b>Capital Project</b>														
1403			<b>Budgeted</b>	<b>General Revenue</b>						<b>Funding Sources</b>			<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1404			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1405		<u>WATER WORKS</u>														
1406		<u>Main Renewals &amp; Upgrades</u>														
1407		Dead Ends & Distribution Upgrades	100,000										100,000			
1408		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	-				Moved to 2022 \$110K						-			
1410		River Road Main 2,400m 350AC	-				Moved to 2023 \$200K						-			
1411		16th Ave-Burde St South 325m (ptp, water)	165,000										165,000			
1412		Morton St-9th Ave to 10th Ave	75,000										75,000			
1413		Burde St-7th Ave to 10th Ave (ptp, wtr, st, swr)	120,000										120,000			
1414	17503	Argyle St-17th Ave to 21st Ave 450m (150mm PVC)														
1415		450mm HDPE)	800,000				Aprr 2017, cfwd; added \$100K from 21st Ave Cow Res to Burde (#17411) per Nov 13 2018 countil motion						-	800,000		
1416	18503	6th Ave-Angyle St to Melrose 735m 150mm PVC	13,000				Scope revision, budget increase of \$13K added to 2018 project no. 18503 (project is 2018 WIP)						13,000			
1417		6th Ave-Angus to Montrose 350m 150mm PVC Incl looping 3 dead end mains (ptp, wtr, st)	200,000										200,000			
1418		21st Ave-Cowichan Reservoir to Burde St Main Replacement 800m (Argyle to Burde) Phase 3	1,600,000				Incl 2018 \$300-\$400K project						1,200,000	400,000		
1419		<u>Installations</u>														
1420		Bainbridge Plan-Raw Water Flushout Valve	30,000										30,000			
1421																
1422																
1423																
1424		<u>Treatment, Pumping &amp; Metering</u>														
1425		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1426		China Creek Dam Resurface & Rotork Repl	250,000				Aprr 2018						-	250,000		
1427	14504	Backup Genset Arrowsmith Pumpstation	-				Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$100K						-	-		
1428	13022	Arrowsmith Reservoir Pumps	-				Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$30K						-	-		
1429	18506	Arrowsmith Reservoir Pump Station (new bldg)	-				Cfwd 2015; aprr 2015; moved fr 2017; added to New Burde St Pumpstation 2019 \$150K						-	-		
1430		New Burde St Pumpstation	500,000								62,500		157,500	280,000		
1431																
1432		<b>TOTAL WATER CAPITAL</b>	<b>4,253,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>62,500</b>	<b>-</b>	<b>2,460,500</b>	<b>1,730,000</b>	<b>-</b>	<b>-</b>
1433																
1434		<u>SEWER SYSTEM</u>														
1435																
1436		<u>Renewals /Relines</u>														
1437		Small Capital Main Replacements	100,000													100,000
1438		Argyle Forcemain Somass River Crossing	100,000				Estimate reduced fr \$500K									100,000
1439		Montrose-6th Ave to 9th Ave (st, san)	75,000													75,000
1440		16th Ave-Burde St S 325m (ptp, wtr, st, san)	225,000													225,000
1441		8th Ave-Dogwood to Cedarwood 225m	150,000													150,000
1442		China Ck Rd to Church St Alley 75m	40,000													40,000
1443		Neill St to Durant St Lane 40m	25,000													25,000
1444		Sewer Main Video Program	100,000				5 yr project, 100K yr 2019-2023									100,000
1445																
1446		<u>New Sewer Installs</u>														
1447																
1448																
1449		<u>Treatment &amp; Pumping</u>														
1450																
1451		<b>TOTAL SEWER CAPITAL</b>	<b>815,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>815,000</b>	<b>-</b>
1452																
1453		<b>TOTAL 2019 CAPITAL</b>	<b>7,687,610</b>	<b>430,300</b>	<b>205,000</b>	<b>33,000</b>	<b>685,900</b>	<b>-</b>	<b>974,510</b>	<b>-</b>	<b>353,400</b>	<b>-</b>	<b>2,460,500</b>	<b>1,730,000</b>	<b>815,000</b>	<b>-</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1454																	
1455																	
1456		<b>City of Port Alberni</b>															
1457		<b>2020 Capital Projects Budget</b>															
1458																	
1459	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>Funding Sources</b>						<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>					
1460			<b>Cost</b>	<b>General Revenue</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1461		<b>ADMINISTRATION</b>															
1462		Purchases/Equipment Replacement	67,500				67,500										
1464		Server Upgrade/Refresh 5 Year ERRF Cycle	170,000		Moved fr 2021		170,000										
1465		Replace #721 2007 Dodge Caliber	45,000				22,400				22,600	Carbon Trust					
1466		Mapping and GIS Software (Asset Mgmt Planning)	13,400		not capital				13,400								
1467			295,900	-	-	-	259,900	-	13,400	-	22,600	-	-	-	-	-	-
1468																	
1469		<b>FIRE DEPARTMENT</b>															
1471		Fire Pump Test Pit	50,000	50,000													
1472		Replace #10 2007 Dodge Dakota 4x4 pickup	45,000				45,000	cost est?									
1473		Replace Ladder Truck 2	1,250,000	Replacement cost to be reviewed			1,250,000	ERRF to be adjusted pending replacement cost review									
1474			1,345,000	50,000	-	-	1,295,000	-	-	-	-	-	-	-	-	-	-
1475																	
1476		<b>TRANSPORTATION SERVICES</b>															
1477		Replace 2007 John Deere Tractor 5625 #624	117,200				117,200										
1478		Replace 2005 Volvo Tandem Gravel #264	170,900				170,900										
1479		Replace 2007 GMC 5500 W/Service Box #140	-		Moved to 2021 \$89,500		-										
1480		Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400										
1481		Replace 2007 Ford Ranger Pickup #171	33,600				33,600										
1482		Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700										
1483		Replace 2007 John Deere Backhoe #302	151,800				151,800										
1484		Replace 1990 Britco Office Trailer #369	-		Moved to 2021 \$24,700		-										
1485																	
1486			652,600	-	-	-	652,600	-	-	-	-	-	-	-	-	-	-
1487																	
1488		<b>PAVING &amp; ROAD CONSTRUCTION</b>															
1502		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	-	-	Moved to 2021 \$550K		-										
1503		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	50,000	50,000	Moved fr 2018; addnl												
1504		4th Ave-Bruce to Melrose 240m (ptp, st)	80,000	80,000													
1505	18415	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	280,000		Appr 2018; cfwd					280,000	MFA Surplus						
1506		7th Ave-Redford to Bute 180m (ptp, storm)	65,000	65,000	Moved fr 2019; revised fr \$218600												
1507																	
1508			475,000	195,000	-	-	-	-	-	-	280,000	-	-	-	-	-	-
1509																	
1510		<b>TRAFFIC UPGRADES</b>															
1511		None	-	-			-										
1512																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1513																
1514																
1515		<b>City of Port Alberni</b>														
1516		<b>2020 Capital Projects Budget</b>														
1517																
1518	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>					<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1519			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1520		STORM														
1521		Replacements & Upgrades														
1522		Johnston Rd-Elizabeth to Gertrude 120m 300mm														
1523		reline Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	95,000	47,500		Moved fr 2017			47,500							
1524		4th Ave-Bruce St to Melrose St 240m (ptp, storm)	65,000	32,500		Moved fr 2017			32,500							
1525		6th Ave-Argyle St to Mar St 300m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1526		6th Ave-Argyle St to Mar St 300m (ptp, storm)	-	-		Moved to 2022 \$200K										
1527	18417	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	150,000			Appr 2018; cfwd			150,000							
1528		7th Ave-Redford St to Bute St 180m (ptp, st, sani)	80,000	40,000		Moved fr 2019; reduced fr \$218,600			40,000							
		Storm Main Relining: Coal Ck 3rd Ave Xing; South St-2nd to 3rd; Johnston-Elizabeth to Gertrude; 6th Ave-Montrose to Melrose	600,000	600,000												
1529		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	60,000	60,000												
1530																
1531		New Main Installs														
1532		Bute St-4th Ave to 10th Ave 500m 600mm	-	-		Moved to 2023 \$500K										
1533		Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	-	-		Moved to 2023 \$160K			-							
1534		Melrose St-5th Ave to 8th Ave 200m	150,000	75,000					75,000							
1535		6th Ave-Athol St to Dunbar St 270m (st, wtr)	-	-		Moved to 2023 \$180K			-							
1536		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	-	-		Moved to 2021 \$150K			-							
1537																
1538																
1539																
1540																
1541			1,350,000	930,000	-	-	-	-	420,000	-	-	-	-	-	-	-
1542																
1543		WORKS-OTHER														
1544																
1545																
1546																
1547																
1548		PARKS														
1551		Canal Waterfront Park-Floating Pier	-	-		Moved to 2019 options list \$100K										
1552		Canal Waterfront Park Upgrades Phase 3	-	-		Moved to 2019 options list \$75K										
1553		Canal Waterfront Park Washrooms	-	-		Moved to 2019 options list \$120K										
1554		Scott Kenny Trail - 4th Bridge	-	-		Moved to 2019 options list \$150K										
1555		Scott Kenny Trail-Stairway to Southgate St	-	-		Moved to 2019 options list \$40K										
1556		Gyro Centre Retaining Wall w/Seats & Path	-	-		Moved to 2019 options list \$15K										
1557		Replace 2004 Chev Cube Van #616	48,700				48,700									
1558		Replace 201 Kubota F3680 Mower #625	37,700				37,700									
1559																
1560																
1561																
1562																
1563																
1564																
1565			86,400	-	-	-	86,400	-	-	-	-	-	-	-	-	-
1566																
1567		CULTURAL SERVICES														
1568		McLean Mill Capital Projects	125,000	95,100							29,900					
1569			125,000	95,100							29,900					
1570																
1571		PARKS, RECREATION & HERITAGE														
1574		Aquatic Centre Pool Repairs	100,000	100,000												
1575		Echo Field House Furnace #2	6,600	6,600												
1580		Gyro Youth Centre Upstairs Upgrades	100,000		80,000	PRH reserve					20,000					
1581		Multiplex Dehumidifier-Desiccant Wheel	-	-		Moved to 2021 \$40K										
1582		Multiplex Condenser	240,000	240,000		Moved to 2019 \$240K										
1583		Multiplex Brine Pump	14,300	14,300												
1584		Multiplex Ice Edger	7,140	7,140												
1585		Glenwood Centre Boiler Replacement	-	-		Moved to 2020 options list \$95K										
1586		Echo Centre Cedar Room Divider	-	-		Moved to 2020 options list \$44K										
1587		Curling Club Ice Plant Replacement	80,000			Committed Feb 2018; moved fr 2019			40,000		40,000	Curling Club				
1588																
1589			548,040	368,040	80,000				40,000		60,000					
1590																
1591		<b>TOTAL GENERAL CAPITAL</b>	<b>4,877,940</b>	<b>1,638,140</b>	<b>80,000</b>	<b>-</b>	<b>2,293,900</b>	<b>-</b>	<b>473,400</b>	<b>-</b>	<b>392,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1592																
1593																
1594		<b>City of Port Alberni</b>														
1595		<b>2020 Capital Projects Budget</b>														
1596																
1597	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>Funding Sources</b>						<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>			
1598			<b>Cost</b>	<b>General Revenue</b>						<b>Fed &amp; Prov</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1599				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>					
1600		<u>WATER WORKS</u>														
1601																
1602		<u>Main Renewals &amp; Upgrades</u>														
1603		Dead Ends & Distribution Upgrades	100,000									100,000				
1604		River Road Main 2,400m 350AC	-		Moved to 2023 \$200K							-				
1605		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4	400,000									400,000				
1606		Maitland St-3rd Ave to 6th Ave 300m 150mm CI	120,000									120,000				
1607		6th Ave-Athol St to Dunbar St 275m 150mm CI	140,000									140,000				
1608		Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp,st,wtr)	80,000									80,000				
1609	18504	6th Ave-Melrose to Bruce 240m	100,000		Appr 2018							-	100,000			
1610		Burde St-7th Ave to 10th Ave 300m 150mm PVC	130,000									130,000				
1611		Burde St Regulator Replacement	150,000									150,000				
1612																
1613																
1614		<u>Installations</u>														
1615																
1616																
1617		<u>Treatment, Pumping &amp; Metering</u>														
1618		Water Meter Replacement Program 6 yrs	400,000	began 2017								400,000				
1619		SCADA Software Upgrade	100,000									100,000				
1620																
1621		<b>TOTAL WATER CAPITAL</b>	<b>1,720,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,620,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	
1622																
1623		<u>SEWER SYSTEM</u>														
1624																
1625		<u>Renewals /Relines</u>														
1626		Small Capital Main Replacements	-													
1627		Harbour Road Trunk Sewer Replacement	300,000											300,000		
1628		Maitland St-3rd Ave to 6th Ave	400,000											400,000		
1629	18603	6th Ave-Melrose to Bruce 240m	50,000		Appr 2018									-	50,000	
1630		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023									100,000		
1631																
1632		<u>New Sewer Installs</u>														
1633																
1634																
1635		<u>Treatment &amp; Pumping</u>														
1636																
1637		<b>TOTAL SEWER CAPITAL</b>	<b>850,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>800,000</b>	<b>50,000</b>	
1638																
1639		<b>TOTAL 2020 CAPITAL</b>	<b>7,447,940</b>	<b>1,638,140</b>	<b>80,000</b>	<b>-</b>	<b>2,293,900</b>	<b>-</b>	<b>473,400</b>	<b>-</b>	<b>392,500</b>	<b>-</b>	<b>1,620,000</b>	<b>100,000</b>	<b>800,000</b>	<b>50,000</b>
1640																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P		
1641																		
1642		<b>City of Port Alberni</b>																
1643		<b>2021 Capital Projects Budget</b>																
1644																		
1645	<b>Project No.</b>	<b>Capital Project</b>																
1646			<b>Budgeted</b>	<b>Funding Sources</b>														
1647			<b>Cost</b>	<b>General Revenue</b>			<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>		<b>Other</b>	<b>Capital Wks Reserves</b>		<b>Water Revenue Reserves</b>		<b>Sewer Revenue Reserves</b>	
1648		<b>ADMINISTRATION</b>		<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>												
1649		Purchases/Equipment Replacement	69,500				69,500											
1651		Mapping and GIS Software (Asset Mgmt Planning)	13,802		not capital				13,802									
1652			83,302	-	-	-	69,500	-	13,802	-	-	-	-	-	-	-	-	-
1653																		
1654		<b>FIRE DEPARTMENT</b>																
1655		Replace 1991 Pumper Truck #1	609,500				609,500											
1657		Replace pagers	-		Moved to 2019 \$30K													
1658		Replace portable radios	-		Moved to 2019 \$30K													
1659		Replace Holmatrol Hydraulic Tools	55,000	55,000														
1660		Compressed Foam Unit R8	-		Removed \$60K													
1661		Wildland Firefighting Slide In Box	-		Removed \$35K - purch in 2018													
1662		Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400			89,600											
1663																		
1664																		
1665																		
1666			789,500	90,400	-	-	699,100	-	-	-	-	-	-	-	-	-	-	-
1667																		
1668		<b>TRANSPORTATION SERVICES</b>																
1669		Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500											
1670		Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154	32,000				32,000											
1671		Replace 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000											
1672		Replace 1996 Triple Axle Tilt Trailer #388	45,700				45,700											
1673		Replace 1996 Wells Cargo Trailer (Swr) #389	13,600				13,600											
1674		Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800											
1675		Replace 2007 Volvo Tandem Dump Truck #265	209,100				209,100											
1676		Replace 1998 GMC 4.5M3 Dump Truck #259	106,000		Moved fr 2019		106,000											
1677		Replace 1999 GMC 4.5M3 Dump Truck #260	105,700		Moved fr 2019		105,700											
1678		Replace 2006 Langfab Dump Pup Trailer #367	43,900		Moved fr 2019		43,900											
1679		Replace 2007 GMC 5500 W/Service Box #140	89,500		Moved fr 2020		89,500											
1680		Replace 1990 Britco Office Trailer #369	24,700		Moved fr 2020		24,700											
1681		Replace 2005 Ford F350 W/Comp Body #520	90,000		Moved fr 2019		90,000											
1682																		
1683			1,262,500	-	-	-	1,262,500	-	-	-	-	-	-	-	-	-	-	-
1684																		
1685		<b>PAVING &amp; ROAD CONSTRUCTION</b>																
1687		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000	Moved fr 2020													
1688																		
1689			550,000	550,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1690																		
1691		<b>TRAFFIC UPGRADES</b>																
1692		None	-	-														
1693			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1694																		

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1695																
1696		<b>City of Port Alberni</b>														
1697		<b>2021 Capital Projects Budget</b>														
1698																
1699	<b>Project No.</b>	<b>Capital Project</b>														
1700			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>						<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1701			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1702		<u>STORM</u>														
1703		Replacements & Upgrades														
1704		Margaret St Storm Pump Upgrade	225,000	112,500	Moved fr 2019				112,500							
1705																
1706		<u>New Main Installs</u>														
1707		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	150,000	62,500	Moved fr 2020				87,500							
1708			375,000	175,000	-	-	-	-	200,000	-	-	-	-	-	-	-
1709																
1710		<u>WORKS-OTHER</u>														
1711		Victoria Quay Bridge Deck Rehabilitation	200,000	200,000	Moved from 2017											
1712		Garbage Carts	570,700				570,700									
1713																
1714																
1715																
1716			770,700	200,000	-	-	570,700	-	-	-	-	-	-	-	-	-
1717																
1718		<u>PARKS</u>														
1719		No projects listed														
1720			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1721																
1722		<u>CULTURAL SERVICES</u>														
1723		McLean Mill Capital Projects	125,000	95,100							29,900					
1724			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1725																
1726		<u>PARKS, RECREATION &amp; HERITAGE</u>														
1727		Aquatic Centre Pool Repairs	100,000						100,000							
1729		Replace 2006 Ford FE350 Pass Van #619	59,600		Moved fr 2019		59,600									
1730		Multiplex Dehumidifier-Desiccant Wheel	44,000	44,000	Moved fr 2020											
1731		Echo Field House Furnace #3	6,600	6,600	Capital?											
1732		Echo Centre Improvements	100,000	100,000												
1733																
1734																
1735			203,600	44,000	-	-	59,600	-	100,000	-	-	-	-	-	-	-
1736																
1737		<b>TOTAL GENERAL CAPITAL</b>	<b>4,159,602</b>	<b>1,154,500</b>	<b>-</b>	<b>-</b>	<b>2,661,400</b>	<b>-</b>	<b>313,802</b>	<b>-</b>	<b>29,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1738																
1739																
1740		<b>City of Port Alberni</b>														
1741		<b>2021 Capital Projects Budget</b>														
1742																
1743	<b>Project No.</b>	<b>Capital Project</b>	<b>Budgeted</b>	<b>Funding Sources</b>						<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>				
1744			<b>Cost</b>	<b>General Revenue</b>						<b>Fed &amp; Prov</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1745				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>						
1746		<u>WATER WORKS</u>														
1747		<u>Main Renewals &amp; Upgrades</u>														
1748		Dead Ends & Distribution Upgrades	-													
1749		5th Ave-Morton St to Maitland St 200m 150mm (ptp, wtr)	82,000		Moved fr 2018								82,000			
1750		Dunbar St-10th Ave to 11th Ave loop 200mm	100,000		Moved fr 2018								100,000			
1751																
1752																
1753																
1754		<u>Installations</u>														
1755																
1756																
1757		<u>Treatment, Pumping &amp; Metering</u>														
1758		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1759																
1760																
1761		<b>TOTAL WATER CAPITAL</b>	<b>582,000</b>	-	-	-	-	-	-	-	-	-	<b>582,000</b>	-	-	-
1762																
1763		<u>SEWER SYSTEM</u>														
1764		<u>Renewals /Relines</u>														
1765		Small Capital Main Replacements	-													
1766		10th Ave-Dry Creek to Argyle St 250m 250mm	200,000		Moved fr 2018											200,000
1767		Harbour Rd Trunk Sewer Replacement Coal Creek to Argyle	350,000		Moved fr 2018											350,000
1768		Sewer Main Video Program	100,000		5 yr project, 100K yr 2019-2023											100,000
1769																
1770		<u>New Sewer Installs</u>														
1771																
1772																
1773																
1774		<u>Treatment &amp; Pumping</u>														
1775																
1776		<b>TOTAL SEWER CAPITAL</b>	<b>650,000</b>	-	-	-	-	-	-	-	-	-	-	-	-	<b>650,000</b>
1777																
1778		<b>TOTAL 2021 CAPITAL</b>	<b>5,391,602</b>	<b>1,154,500</b>	-	-	<b>2,661,400</b>	-	<b>313,802</b>	-	<b>29,900</b>	-	<b>582,000</b>	-	<b>650,000</b>	-
1779																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	
1780																	
1781		<b>City of Port Alberni</b>															
1782		<b>2022 Capital Projects Budget</b>															
1783																	
1784	<b>Project No.</b>	<b>Capital Project</b>															
1785			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>										
1786			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Water Revenue Operating</b>	<b>Reserves</b>	<b>Sewer Revenue Operating</b>	<b>Reserves</b>	
1787		<b>ADMINISTRATION</b>															
1788		Purchases/Equipment Replacement	71,600				71,600										
1789		ERP Replacement	500,000	250,000			250,000										
1790		Mapping and GIS Software (Asset Mgmt Planning)	14,216		not capital				14,216								
1791			585,816	250,000			321,600		14,216								
1792																	
1793		<b>FIRE DEPARTMENT</b>															
1794		Confined Space Equipment Replacement	30,000	30,000													
1795		Replace Garage Door Openers (7)	50,000	50,000													
1796		Replace 1998 Jordair Compressor	59,700		Moved from 2017		59,700										
1797																	
1798			139,700	80,000			59,700										
1799																	
1800		<b>TRANSPORTATION SERVICES</b>															
1801		Replace 2002 Volvo Tandem Dump Truck #262	-		Moved to 2019 \$184,700		-										
1802		Replace 2009 Case 580 Sm Backhoe #303	137,100				137,100										
1803		Replace 1997 Big 40 Diesel Miller Welder #393	18,500				18,500										
1804		Replace 2007 Ford F350 Pickup (Carpenter) #622	37,500				37,500										
1805																	
1806																	
1807																	
1808			193,100	-	-	-	193,100	-	-	-	-	-	-	-	-	-	-
1809																	
1810		<b>PAVING &amp; ROAD CONSTRUCTION</b>															
1812		Burde St-11th Ave to Estevan 650m (ptp, water)	390,000	390,000	Moved fr 2019												
1813		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	200,000	Moved fr 2019												
1814			590,000	590,000													
1815																	
1816		<b>TRAFFIC UPGRADES</b>															
1817		Traffic Light Controller 10th & Roger	27,500	27,500													
1818			27,500	27,500													
1819																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1820																
1821		<b>City of Port Alberni</b>														
1822		<b>2022 Capital Projects Budget</b>														
1823																
1824	<b>Project No.</b>	<b>Capital Project</b>														
1825			<b>Budgeted</b>	<b>General Revenue</b>			<b>Funding Sources</b>						<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1826			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1827		STORM														
1828		Replacements & Upgrades														
1830		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	100,000	Moved fr 2019				100,000							
1831		6th Ave-Argyle St to Mar St 300m (ptp, storm)	200,000	200,000	Moved fr 2020											
1832																
1833		<u>New Main Installs</u>														
1834																
1835																
1836			400,000	300,000	-	-	-	-	100,000	-	-	-	-	-	-	-
1837																
1838		<u>WORKS-OTHER</u>														
1839		Total Survey Station Instrument	50,000		Moved fr 2019, incr to \$50K		50,000									
1840																
1841																
1842																
1843																
1844			50,000	-	-	-	50,000	-	-	-	-	-	-	-	-	-
1845																
1846		<u>PARKS</u>														
1847																
1848																
1849																
1850		<u>CULTURAL SERVICES</u>														
1851		McLean Mill Capital Projects	125,000	95,100							29,900					
1852			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1853																
1854		<u>PARKS, RECREATION &amp; HERITAGE</u>														
1855		Echo Kitchen Upgrade to Code/Insurance Req	110,000	110,000												
1856		Echo Cedar Room Floor	25,000	25,000												
1857																
1858																
1859			135,000	135,000	-	-	-	-	-	-	-	-	-	-	-	-
1860																
1861		<b>TOTAL GENERAL CAPITAL</b>	<b>2,246,116</b>	<b>1,477,600</b>	<b>-</b>	<b>-</b>	<b>624,400</b>	<b>-</b>	<b>114,216</b>	<b>-</b>	<b>29,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
1862																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1863																
1864		<b>City of Port Alberni</b>														
1865		<b>2022 Capital Projects Budget</b>														
1866																
1867	<b>Project No.</b>	<b>Capital Project</b>	<b>Funding Sources</b>													
1868		<b>Budgeted</b>	<b>General Revenue</b>					<b>Fed &amp; Prov</b>		<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>			
1869		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1870		<u>WATER WORKS</u>														
1871		<u>Main Renewals &amp; Upgrades</u>														
1872																
1873			-													-
1874						Moved to 2023 \$200K; scope change										-
1875						Moved to 2023 \$200K; scope change										-
1876			80,000										80,000			
1877			350,000			Moved fr 2019; revised estimate fr \$110K							350,000			
1878																
1879		<u>Installations</u>														
1880																
1881																
1882																
1883		<u>Treatment, Pumping &amp; Metering</u>														
1884																
1885																
1886		<b>TOTAL WATER CAPITAL</b>	<b>430,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>430,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
1887																
1888		<u>SEWER SYSTEM</u>														
1889																
1890																
1891																
1892			160,000													160,000
1893			100,000			5 yr project, 100K yr 2019-2023										100,000
1894																
1895		<u>New Sewer Installs</u>														
1896																
1897																
1898		<u>Treatment &amp; Pumping</u>														
1899																
1900		<b>TOTAL SEWER CAPITAL</b>	<b>260,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>260,000</b>	<b>-</b>
1901																
1902		<b>TOTAL 2022 CAPITAL</b>	<b>2,936,116</b>	<b>1,477,600</b>	<b>-</b>	<b>-</b>	<b>624,400</b>	<b>-</b>	<b>114,216</b>	<b>-</b>	<b>29,900</b>	<b>-</b>	<b>430,000</b>	<b>-</b>	<b>260,000</b>	<b>-</b>
1903																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1904																
1905		<b>City of Port Alberni</b>														
1906		<b>2023 Capital Projects Budget</b>														
1907																
1908	<b>Project No.</b>	<b>Capital Project</b>														
1909			<b>Budgeted</b>	<b>Funding Sources</b>												
1910			<b>Cost</b>	<b>General Revenue</b>			<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1911				<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>						<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1912		ADMINISTRATION														
1913		Purchases/Equipment Replacement	71,600				71,600									
1914		Mapping and GIS Software (Asset Mgmt Planning)	14,642						14,642							
1915			86,242	-	-	-	71,600	-	14,642	-	-	-	-	-	-	-
1916																
1917		FIRE DEPARTMENT														
1918																
1919																
1920																
1921																
1922			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1923																
1924		TRANSPORTATION SERVICES														
1925																
1926																
1927																
1928																
1929																
1930																
1931																
1932			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1933																
1934		PAVING & ROAD CONSTRUCTION														
1935			-													
1936																
1937																
1938			-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1939																
1940		TRAFFIC UPGRADES														
1941		None	-	-												
1942			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1943																
1944																
1945		City of Port Alberni														
1946		2023 Capital Projects Budget														
1947																
1948	<b>Project No.</b>	<b>Capital Project</b>														
1949			<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>				<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1950			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Capital Wks Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1951		STORM														
1952		Replacements & Upgrades														
1953		Anderson Ave-Maitland to Wallace 200m (ptp, st, san)	65,000	32,500					32,500							
1954																
1955		New Main Installs														
1956		Bute St-4th Ave to 10th Ave 500m 600mm	500,000	500,000		Moved fr 2020										
1957		Maitland St-Wood Ave to Kendall St 225m 250mm														
1958		PVC (san, storm)	160,000	80,000		Moved fr 2020			80,000							
1959		6th Ave-Athol St to Dunbar St 270m (st, wtr)	180,000	90,000		Moved fr 2020			90,000							
1960			905,000	702,500	-	-	-	-	202,500	-	-	-	-	-	-	-
1961																
1962		WORKS-OTHER														
1963																
1964																
1965																
1966																
1967																
1968																
1969																
1970		PARKS														
1971																
1972																
1973																
1974		CULTURAL SERVICES														
1975		McLean Mill Capital Projects	125,000	95,100							29,900					
1976			125,000	95,100	-	-	-	-	-	-	29,900	-	-	-	-	-
1977																
1978		PARKS, RECREATION & HERITAGE														
1979																
1980																
1981																
1982																
1983																
1984																
1985		<b>TOTAL GENERAL CAPITAL</b>	1,116,242	797,600	-	-	71,600	-	217,142	-	29,900	-	-	-	-	-
1986																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1987		<b>City of Port Alberni</b>														
1988		<b>2023 Capital Projects Budget</b>														
1989																
1990																
1991	<b>Project No.</b>	<b>Capital Project</b>	<b>Funding Sources</b>													
1992			<b>Budgeted</b>	<b>General Revenue</b>					<b>Fed &amp; Prov</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1993			<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1994		<u>WATER WORKS</u>														
1995		<u>Main Renewals &amp; Upgrades</u>														
1996		Dead Ends & Distribution Upgrades														
1997		River Road Main 2,400m 350AC	2,000,000				Incl 2019-2022 (4x200K) River Rd projects						2,000,000			
1998		Bainbridge Plant to Cowichan Reservoir Supply Main Replacement	7,000,000					3,000,000					2,000,000	2,000,000		
1999		<u>Installations</u>														
2000		<u>Treatment, Pumping &amp; Metering</u>														
2001																
2002																
2003																
2004																
2005																
2006		<b>TOTAL WATER CAPITAL</b>	9,000,000	-	-	-	-	3,000,000	-	-	-	-	4,000,000	2,000,000	-	-
2007																
2008		<u>SEWER SYSTEM</u>														
2009		<u>Renewals /Relines</u>														
2010		Small Capital Main Replacements														
2011		Sewer Main Video Program	100,000				5 yr project, 100K yr 2019-2023									100,000
2012																
2013		<u>New Sewer Installs</u>														
2014																
2015																
2016																
2017																
2018																
2019																
2020																
2021		<b>TOTAL SEWER CAPITAL</b>	100,000	-	-	-	-	-	-	-	-	-	-	-	100,000	-
2022																
2023		<b>TOTAL 2023 CAPITAL</b>	10,216,242	797,600	-	-	71,600	3,000,000	217,142	-	29,900	-	4,000,000	2,000,000	100,000	-
2024																

2019  
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	NET TAXABLE VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,728,826,700	2,057,230,900	13,430,192	13,833,391	59.73%	59.75%	7.7684	6.7243	1.0000	1.0000
UTILITIES	1,969,000	2,023,100	53,487	55,092	0.24%	0.24%	27.1646	27.2315	3.4968	4.0497
MAJOR IND.	90,307,400	91,504,200	4,966,604	5,115,678	22.09%	22.10%	54.9966	55.9065	7.0795	8.3141
LIGHT IND.	2,016,900	2,257,200	122,926	126,615	0.55%	0.55%	60.9480	56.0938	7.8456	8.3420
BUSINESS	266,025,844	286,072,646	3,884,830	4,001,408	17.28%	17.28%	14.6032	13.9874	1.8798	2.0801
NON-PROFIT	2,331,300	2,483,500	24,598	18,718	0.11%	0.08%	7.7684	6.7243	1.0000	1.0000
FARM	90,784	90,784	837	726	0.00%	0.00%	7.7684	6.7243	1.0000	1.0000
TOTAL	2,091,567,928	2,441,662,330	22,483,474	23,151,628	100.00%	100.00%				

AVERAGE SINGLE FAMILY RESIDENCE

New Single Family homes 37

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$247,138	\$1,919.86	\$291,819	\$1,962.27	\$42.41	2.2%

Business & other classes amount increase 3%

Residential single family homes per BCA: 6,355 (2018 6,318)

Residential single family home assessment per BCA: 1,854,507,200 (2018 \$1,561,415,400)





## BUDGET SUMMARY - 2019 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$13,833,391	\$5,115,678	\$4,001,408	\$201,151	\$23,151,628
Property Tax % change prev yr.		3.0%	3.0%	3.0%	-0.3%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,441
						\$24,078,069

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,573,634	\$732,500	\$1,037,340	50%	\$1,803,794
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$7,057,994	\$295,973		4%	\$6,762,021
<b>Fire Department</b>	22411-22510, 14241	\$3,584,754	\$188,723		5%	\$3,396,031
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$151,250	\$10,000		7%	\$141,250
<b>Engineering Administration</b>	23110, 23121, 14310, 14516	\$624,113	\$126,800		20%	\$497,313
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121	\$4,642,319	\$722,626	\$70,000	17%	\$3,849,693
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,856,115	\$3,856,115		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$3,111,123	\$3,111,123		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,093,646	\$342,122		31%	\$751,524
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$751,403	\$242,140		32%	\$509,263
<b>Economic Development</b>	26234, 26235, 14560	\$831,525		\$126,300	15%	\$705,225
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$126,245			0%	\$126,245
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198, 14770	\$4,328,280	\$1,638,475		38%	\$2,689,805
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$664,293	\$115,950		17%	\$548,343
<b>Library Services (VIRL)</b>	27600	\$703,211			0%	\$703,211
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,027,680			0%	\$1,027,680
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911, 19114	\$749,000	\$402,000		54%	\$347,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,078,069

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$3,856,115			
Operating Expenditures	64110-64194	\$1,429,672				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$116,800				
Transfers to Capital	68211-68910	\$2,460,500				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,105,123	\$6,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,243,229				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,427,037				



## BUDGET SUMMARY - 2020 Financial Plan

CONSOLIDATED FINANCIAL PLAN 2019-	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,244,599	\$5,267,746	\$4,120,353	\$207,129	\$23,839,827
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,491,776	\$738,600	\$1,037,340	51%	\$1,715,836
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$7,247,366	\$296,112		4%	\$6,951,254
<b>Fire Department</b>	22411-22510, 14241	\$3,649,989	\$192,181		5%	\$3,457,808
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$151,288	\$10,000		7%	\$141,288
<b>Engineering Administration</b>	23110, 23121, 14310, 14516	\$610,476	\$126,800		21%	\$483,676
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499, 14433, 14434, 18121	\$4,701,850	\$747,013	\$70,000	17%	\$3,884,837
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$4,146,855	\$4,146,855		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$3,258,818	\$3,258,818		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,090,133	\$343,519		32%	\$746,614
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$765,727	\$244,140		32%	\$521,587
<b>Economic Development</b>	26234, 26235, 14560	\$482,007		\$20,000	4%	\$462,007
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$125,111			0%	\$125,111
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198, 14600-14690, 14710-14770	\$4,427,682	\$1,669,354		38%	\$2,758,328
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$662,061	\$128,677		19%	\$533,384
<b>Library Services (VIRL)</b>	27600	\$713,408			0%	\$713,408
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,704,518			0%	\$1,704,518
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911, 19114	\$749,000	\$402,000		54%	\$347,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$4,146,855			
Operating Expenditures	64110-64194	\$1,526,345				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$917,767				
Transfers to Capital	68211-68910	\$1,620,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,212,818	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,259,550				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,558,411				



## BUDGET SUMMARY - 2021 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$14,668,144	\$5,424,376	\$4,242,866	\$213,285	\$24,548,671
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						\$25,475,171

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,524,715		\$838,000	53%	\$1,649,375
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$7,418,590	\$296,252		4%	\$7,122,338
<b>Fire Department</b>	22411-22510 14241	\$3,742,513	\$195,709		5%	\$3,546,804
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,328	\$10,000		7%	\$141,328
<b>Engineering Administration</b>	23110, 23121 14310, 14516	\$622,126	\$126,800		20%	\$495,326
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,766,739	\$771,976	\$70,000	18%	\$3,924,763
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,247,133	\$4,247,133		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,267,669	\$3,267,669		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,232,442	\$344,776		28%	\$887,666
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$786,961	\$245,140		31%	\$541,821
<b>Economic Development</b>	26234, 26235 14560	\$480,411		\$20,000	4%	\$460,411
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$121,985			0%	\$121,985
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14770	\$4,470,675	\$1,700,983		38%	\$2,769,692
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$616,351	\$129,999		21%	\$486,352
<b>Library Services (VIRL)</b>	27600	\$736,451			0%	\$736,451
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,054,188			0%	\$2,054,188
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,475,171

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$4,247,133			
Operating Expenditures	64110-64194	\$1,508,357				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,074,033				
Transfers to Capital	68211-68910	\$582,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,221,669	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,276,255				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,550,557				



## BUDGET SUMMARY - 2022 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$15,104,395	\$5,585,704	\$4,369,055	\$219,627	\$25,278,781
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						<b>\$26,205,281</b>

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,633,271		\$839,200	52%	\$1,756,731
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$7,594,848	\$296,394		4%	\$7,298,454
<b>Fire Department</b>	22411-22510 14241	\$3,864,776	\$199,197		5%	\$3,665,579
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,367	\$10,000		7%	\$141,367
<b>Engineering Administration</b>	23110, 23121 14310, 14516	\$634,083	\$126,800		20%	\$507,283
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,833,303	\$788,701	\$70,000	18%	\$3,974,602
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,331,251	\$4,331,251		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,327,698	\$3,327,698		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,331,147	\$345,808		26%	\$985,339
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181 15190, 15210	\$798,779	\$248,140		31%	\$550,639
<b>Economic Development</b>	26234, 26235 14560	\$484,444		\$20,000	4%	\$464,444
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$122,867			0%	\$122,867
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,537,361	\$1,721,618		38%	\$2,815,743
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$624,217	\$133,678		21%	\$490,539
<b>Library Services (VIRL)</b>	27600	\$764,362			0%	\$764,362
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,130,661			0%	\$2,130,661
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

**\$26,205,281**

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$4,331,251			
Operating Expenditures	64110-64194	\$1,560,713				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,257,795				
Transfers to Capital	68211-68910	\$430,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,281,698	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,292,491				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,594,350				





## BUDGET SUMMARY - 2023 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$15,553,734	\$5,751,872	\$4,499,029	\$226,160	\$26,030,795
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500
						<b>\$26,957,295</b>

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,628,045	\$840,400	\$1,037,340	52%	\$1,750,305
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$7,777,210	\$296,537		4%	\$7,480,673
<b>Fire Department</b>	22411-22510 14241	\$3,956,944	\$202,771		5%	\$3,754,173
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$151,407	\$10,000		7%	\$141,407
<b>Engineering Administration</b>	23110, 23121 14310, 14516	\$644,874	\$126,800		20%	\$518,074
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951-25163, 27210-27499 14433, 14434, 18121	\$4,891,419	\$804,215	\$70,000	18%	\$4,017,204
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,417,049	\$4,417,049		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,396,330	\$3,396,330		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,331,147	\$345,808		26%	\$985,339
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181 15190, 15210	\$811,190	\$250,140		31%	\$561,050
<b>Economic Development</b>	26234, 26235 14560	\$421,704		\$20,000	5%	\$401,704
<b>Community Development</b> (Sustainability, Chamber of Commerce, Community Forest)	26237-26450, 26911-26917	\$123,759			0%	\$123,759
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27198 14600-14690, 14710-14770	\$4,611,013	\$1,742,643		38%	\$2,868,370
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$632,104	\$133,678		21%	\$498,426
<b>Library Services (VIRL)</b>	27600	\$784,159			0%	\$784,159
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
<b>Transfers for Capital Purchases &amp; Projects</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,535,981			0%	\$2,535,981
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

**\$26,957,295**

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$4,417,049			
Operating Expenditures	64110-64194	\$1,543,424				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$1,209,118				
Transfers to Capital	68211-68910	\$4,000,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$3,350,330	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,310,403				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,645,070				

**City of Port Alberni**  
**DRAFT SUPPLEMENTARY PROJECTS LIST 2019**

Item No.	Project - "R" designates recurring	R?	All Projects		Funds from		Other Funding Source	
			Budgeted Cost	Capital	Non-capital	General		
<b>Proposed ADMINISTRATION</b>								
	Bylaw - Security Enhancement Program	R	25,000		25,000	25,000		
	Planning - OCP Update		40,000		40,000	40,000		
	<b>Total Administration</b>		65,000	-	65,000	65,000	-	
<b>FIRE</b>								
	Fire Hall Door Access Hardware		5,000		5,000	5,000		
	Fire Hall HVAC Controls Upgrade		24,000	24,000	-	24,000		
	<b>Total Fire Dept</b>		29,000	24,000	5,000	29,000	-	
<b>TRANSPORTATION SERVICES</b>								
	New vehicle-Dir Eng & PW		35,000	35,000			35,000	ERRF
	LED Lighting Upgrades (Parking Lots at Echo, Echo Field House, Curling Rick, Wood Ave at Wood Elementary School, Westporte Pathways)		15,000	15,000		15,000		
	Streetlighting Upgrade - (Main Roads)		50,000	50,000		50,000		
	Traffic Circle Engineering Study		30,000		30,000	30,000		
	<b>Total Transportation Services</b>		130,000	100,000	30,000	95,000	35,000	
<b>PAVING</b>								
	Burde St - 16th Ave to Estevan Dr (190m)		60,000	60,000		60,000		
	Addnl Paving & Road Repairs (TBD)		100,000	100,000		100,000		
	<b>Total Paving</b>		160,000	160,000	-	160,000	-	
<b>STORM</b>								
	Montrose - 6th Ave to 9th Ave 250m (st, san)		75,000	75,000		37,500	37,500	Gas tax
	8th Ave-Dogwood to Cedarwood (st, san)		65,000	65,000		65,000		
	<b>Total Storm</b>		140,000	140,000	-	102,500	37,500	
<b>TRAFFIC UPGRADES</b>								
	Traffic Signal Head LED Upgrades		20,000	20,000		20,000		
	<b>Total Traffic Upgrades</b>		20,000	20,000	-	20,000	-	
<b>WORKS-OTHER</b>								
	Grandview Walkway 385m Addnl cost for ditch infill and paved shoulder (re-scoped)		25,000	25,000		25,000		
	Beaver Creek Widening Pineo to Compton Addnl cost for paved shoulder instead of gravel		25,000	25,000			25,000	Gas tax

**City of Port Alberni**  
**DRAFT SUPPLEMENTARY PROJECTS LIST 2019**

Item No.	Project - "R" designates recurring	R?	All Projects		Funds from		Other Funding Source
			Budgeted Cost	Capital	Non-capital	General	
	Gertrude St Bridge Rehabilitation (Roger Creek)		200,000	200,000		200,000	
	Line Painting Machine Power Driver & Trailer		12,000	12,000		12,000	
	<i>Total Works-Other</i>		262,000	262,000	-	237,000	25,000
<b>PARKS</b>							
	Park Upgrades-Paper Mill Dam Stairs		10,000	10,000		10,000	
	Park Upgrades-Playground Eating Area Harbour Quay		17,000	17,000		17,000	
	Park Upgrades-Penny Lane Bridge		20,000	20,000		20,000	
	Blair Park Spray Electrical		15,000	15,000		15,000	
	Canal Waterfront Park Pier Decking		120,000	120,000		120,000	
	Canal Beach Upgrades Phase 2 (Playground)		60,000	60,000		30,000	Community
	Canal Waterfront Pier		120,000	120,000		120,000	
	Canal Waterfront Park-Floating Pier		100,000	100,000		100,000	
	Canal Waterfront Park Upgrades Phase 3		75,000				75,000 Gas tax
	Canal Waterfront Park Washrooms		120,000	120,000		120,000	
	Victoria Quay Shelter		15,000	15,000		15,000	
	"Esso" Beach Development		100,000	100,000		100,000	
	Russell Field Light Pole Repairs		10,000		10,000	10,000	
	Williamson Park Basketball Court		25,000	25,000		25,000	
	Scott Kenny Trail - 4th Bridge		150,000	150,000		150,000	
	Scott Kenny Trail-Stairway to Southgate St		40,000	40,000			40,000 Gas tax
	Gyro Centre Retaining Wall w/Seats & Path		15,000	15,000		15,000	
	<i>Total Parks</i>		1,012,000	927,000	10,000	867,000	145,000
<b>HERITAGE AND CULTURE</b>							
	<i>Total Heritage &amp; Culture</i>		-	-	-	-	-
<b>PARKS, RECREATION &amp; FACILITIES</b>							
	Gyro Centre Security Cameras		10,000		10,000	10,000	
	Glenwood Ctr - Ride On Floor Scrubber		9,000	9,000		9,000	
	Garbage Can Compounds-City Wide		30,800	30,800		30,800	
	Alarm Panels at Heritage Facilities		9,900		9,900	9,900	
	Echo Field House Furnace #1		6,600	6,600		6,600	
	Echo Field Parking Lot - Resurface		150,000	150,000		150,000	
	Multiplex Retaining Wall		52,800	52,800		52,800	
	Multiplex Skate Shop Upgrades		11,000	11,000		11,000	
	Multiplex/Parks Yard Genie Lift		55,000	55,000		55,000	
	Multiplex Parking Lot - Repaving		165,000	165,000			165,000 Gas tax

**City of Port Alberni  
DRAFT SUPPLEMENTARY PROJECTS LIST 2019**

Item No.	Project - "R" designates recurring	R?	All Projects		Funds from		Other Funding Source
			Budgeted Cost	Capital	Non-capital	General	
	Johnston Rd Planter Box Installation		20,000	20,000		20,000	
	Aquatic Centre Accessibility Lift		3,000		3,000	3,000	
	RCMP Bldg Temporary Exhibit Lockers		10,000		10,000	10,000	
	RCMP Bldg GIS Flooring		15,000	15,000		15,000	
	Tree Planting Program		10,000		10,000	10,000	
	<b>Total Parks, Recreation &amp; Facilities</b>		558,100	515,200	42,900	393,100	165,000
	<b>OTHER</b>						
	Fireworks Show at Salmonfest 2019	R	10,000		10,000	10,000	
	<b>Total Proposed Projects</b>		2,386,100	2,148,200	162,900	1,978,600	407,500
	<b>Additions per COW Report</b>						
	<b>Changes per budget meeting - (DATE)</b>						
	Contribution to Capital Reserve						
			2,386,100	2,148,200	162,900	1,978,600	407,500

Note: the available "general" amount will change in accordance with changes to the operations budget

	<b>General</b>	<b>Gas Tax</b>
<i>Available funds from operations plan</i>	<i>600,000</i>	<i>100,000</i>
<i>Proposed projects funding</i>	<i>1,978,600</i>	<i>342,500</i>
<i>Remaining funds balance (deficit)</i>	<u><i>(1,378,600)</i></u>	<u><i>(242,500)</i></u>