AGENDA

SPECIAL MEETING OF COUNCIL 2019-2023 FIVE YEAR FINANCIAL PLAN MONDAY, FEBRUARY 25, 2019 AT 6:00 PM IN THE CITY HALL COUNCIL CHAMBERS

A. APPROVAL OF AGENDA

- 1. Call to Order and Recognition of Traditional Territories.
- 2. Adoption of Agenda

B. <u>ADOPTION OF MINUTES</u> - Page 2

1. Special Meeting of Council held February 19, 2019 at 7:30 p.m.

C. 2019-2023 FIVE YEAR FINANCIAL PLAN - Page 6

1. CAO – Budget Reduction – Staff Proposals - Page 63

A report dated February 20, 2019 at the request of Council regarding proposals for operational changes resulting in the lowering of 2019 property tax assessments.

That the report from the CAO dated February 21, 2019 be received.

Project Options List - Page 65

Project Options List (updated from February 19, 2019 meeting)

Council direction required.

D. <u>INPUT/QUESTIONS FROM THE PUBLIC</u>

An opportunity for input and questions from the public.

E. <u>ADJOURNMENT</u>

That the meeting adjourn at pm.

MINUTES

SPECIAL MEETING OF COUNCIL 2019-2023 FIVE YEAR FINANCIAL PLAN HELD TUESDAY, FEBRUARY 19, 2019 AT 7:30 PM IN THE CITY HALL COUNCIL CHAMBERS

PRESENT: Mayor Minions, Councillors Corbeil, Haggard, Paulson, Poon and Solda

REGRETS: Councillor Solda

A. <u>APPROVAL OF AGENDA</u>

It was moved and seconded:

That the agenda be approved with the addition of late items C 1(f) Economic Development Manager and C 2(a) Roland Smith

CARRIED

B. ADOPTION OF MINUTES

It was moved and seconded:

That the minutes of the Special Meeting of Council held at 7:30 pm on February 4, 2019, be adopted.

CARRIED

C. 2019-2023 FIVE YEAR FINANCIAL PLAN

1. Reports (Responses to Questions)

It was moved and seconded:

That the following reports be received:

Director of Parks, Recreation & Heritage dated February 11, 2019 (Skate Shop Renovation).

Chief Administrative Officer dated February 13, 2019 (responses to questions received from L. Walerius)

Fire Chief dated February 7th, 2019 (responses to questions received from Peter Finch)

Mechanical Services Supt. dated February 14, 2019 (PHEV Hybrid Vehicles)

Director of Finance dated February 12, 2019 (Tax Rate Scenarios)

Economic Development Manager (Cost of Preparations for Cruise Ship Visits)

<u>CARRIED</u>

2. Director of Finance - 2016 Solar Installation Project/Carbon Trust Reserve Fund

Councillor Washington declared a perceived conflict of interest due to the nature of family members' employment at a local car dealer and left the meeting at 8:02 p.m.

It was moved and seconded:

That the report from the Director of Finance dated February 13, 2019 be received, and Council for the City of Port Alberni cancel the proposed Solar Installation project, direct the \$100,000 funding back into the Carbon Trust Reserve Fund, and allocate \$38,000 to the purchase of a hybrid vehicle for the Engineering and Public Works department.

CARRIED

Councillor Washington returned to the meeting at 8:05 p.m.

2 (a) Roland Smith

It was moved and seconded:

That the letter from Roland Smith dated February 14, 2019 recommending the Grandview Walkway project be funded in its entirety, be received.

CARRIED

3. Project Options List

Project Options List for Council's detailed review and consideration (updated from February 4, 2019 meeting)

It was moved and seconded:

That Street Lighting Upgrades (Main Roads) (\$50,000) be removed from the 2019 Project Options List.

CARRIED

It was moved and seconded:

That Penny Lane Park Upgrades (Bridge) (\$20,000) be removed from the 2019 Project Options List.

CARRIED

It was moved and seconded:

That the Multiplex/Parks Yard Genie Lift (\$55,000) be removed from the 2019 Project Options List.

DEFEATED

It was moved and seconded:

That staff be directed to provide a report regarding the use of funds from the AV Community Forest Reserve Fund Bylaw.

CARRIED

It was moved and seconded:

That Skate Shop Replacement Dust Collection (\$2,400) be included in the 2019-2023 Five Year Financial Plan for consideration.

CARRIED

4. Review of 2019 Capital Projects

It was moved and seconded:

That Multiplex Ice Plant Chiller (\$50,000) be funded from the Carbon Trust Reserve.

CARRIED

It was moved and seconded:

That Council for the City of Port Alberni request Directors to further review the draft 2019-2023 Five Year Financial Plan to identify efficiencies that may be considered.

CARRIED

It was moved and seconded:

That staff be requested to provide a report outlining Parks Recreation & Heritage funding from the Alberni-Clayoquot Regional District and a breakdown of users.

CARRIED

D.	INPU	T/QUEST	IONS	FROM	THE F	PUBLIC

An opportunity for input and questions from the public.

E. ADJOURNMENT

It was moved and seconded:

That the meeting adjourn at 9:02 p.m.

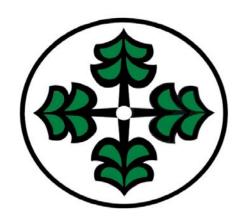
<u>CARRIED</u>

CERTIFIED CORRECT

Mayor

Downalbertweu Clerk

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CITY OF PORT ALBERNI DRAFT 5 YEAR FINANCIAL PLAN

2019-2023

February 20, 2019

CITY OF PORT ALBERNI



DRAFT5 YEAR PLAN 2019-2023

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CITY OF PORT ALBERNI DRAFT CONSOLIDATED FINANCIAL PLAN 2019-2023

	2019	2020	2021	2022	2023
Revenue					
Taxes					
Property Taxes	23,151,628	23,839,827	24,548,671	25,278,781	26,030,795
Other Taxes	710,141	710,200	710,200	710,200	710,200
Grants in Lieu of Taxes	219,500	219,500	219,500	219,500	219,500
Fees and Charges					
Sales of Service	3,446,969	3,414,656	3,477,495	3,524,196	3,564,452
Sales of Service/Utilities	6,884,738	7,133,173	7,392,302	7,536,449	7,690,879
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	228,640	229,640	230,640	232,640	234,640
Rentals	143,200	144,300	145,500	146,700	147,900
Interest/Penalties/Miscellaneous	629,100	634,100	732,300	732,300	732,300
Grants/Other Governments	1,107,340	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions	403,400	392,500	29,900	29,900	29,900
	37,091,656	37,992,236	38,760,848	39,685,006	40,634,906
Expenses					
Debt Interest	396,128	396,128	396,128	396,128	396,128
Capital Expenses	8,205,590	7,514,318	6,420,691	3,589,177	11,954,623
Other Municipal Purposes					
General Municipal	3,924,294	3,853,303	3,896,777	4,012,584	4,014,756
Police Services	7,082,995	7,272,366	7,443,590	7,619,848	7,802,210
Fire Services	3,584,254	3,649,489	3,742,013	3,864,276	3,956,444
Other Protective Services	260,413	262,698	265,127	267,323	269,598
Transportation Services	4,198,108	4,205,871	4,389,845	4,528,146	4,560,358
Environmental Health and Development	2,140,408	1,801,671	1,818,137	1,841,690	1,796,182
Parks and Recreation	5,574,690	5,698,007	5,762,996	5,852,379	5,949,164
Cultural	1,367,504	1,375,469	1,352,802	1,388,579	1,416,263
Water Sewer	1,429,672 1,243,229	1,526,345	1,508,357 1,276,255	1,560,713	1,543,424
Contingency	200,000	1,259,550 200,000	200,000	1,292,491 200,000	1,310,403 200,000
Contingency	200,000	200,000	200,000	200,000	200,000
	39,607,285	39,015,215	38,472,718	36,413,334	45,169,553
Revenue Over (Under) Expenses Before Other	(2,515,629)	(1,022,979)	288,130	3,271,672	(4,534,647)
Other					
Debt Proceeds	-	-	-	-	3,000,000
Debt Principal	(347,143)	(347,143)	(347,143)	(347,143)	(347,143)
Transfer from Equipment Replacement Reserve	492,500	2,229,900	2,756,800	590,400	37,600
Transfer from Land Sale Reserve	33,000	-	-	-	-
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	2,335,272	(861,778)	(2,699,787)	(3,516,929)	1,842,190
Transfer from (to) Surplus		-	-	-	-
	2,515,629	1,022,979	(288,130)	(3,271,672)	4,534,647
Balanced Budget					
Dalailoca Daaget	-	_	-	-	

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	*	CITY OF PORT ALBERNI												
2	83 ₹\$9	GENERAL REVENUE FUND - 5 YEAR P DRAFT	LAN											
3 4	*	/ DIVAL I												
5			2018		2019		2020		2021		2022		2023	
6			Amended											
7 8		REAL PROPERTY TAXES												
9		REALTROLERT TAXES												
10		General Purposes - Taxes	22,271,803	3.00%	22,939,957	3.00%	23,628,156	3.00%	24,337,000	3.00%	25,067,110	3.00%	25,819,124	3.00%
11	11112	Debt Purposes - Taxes	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12 13		TAX LEVY	22,483,474	2.97%	23,151,628	2.97%	23,839,827	2.97%	24,548,671	2.97%	25,278,781	2.97%	26,030,795	2.97%
14	11210) Local Improvements	_		_		_		-					
15		Special Area Levy	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
16		SPECIAL ASSESSMENTS	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
17 18	11010	Utility Tax 1%	600,000	-9.09%	694,941	15.82%	695,000	0.01%	695,000	0.00%	695,000	0.00%	695,000	0.00%
19	11910	TAXES	23,093,974		23,858,569	3.31%	24,546,827	2.88%	25,255,671	2.89%	25,985,781	2.89%	26,737,795	2.89%
20			20,000,011	2.0270	20,000,000	0.0170	21,010,027	2.0070	20,200,07	2.0070	20,000,707	2.0070	20,707,700	2.0070
20 21 22 23 24		FEDERAL GOVERNMENT												
22		Federal Building Grant	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
24	12210	CBC Grant PROVINCIAL GOVERNMENT	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
25	12310	Provincial Government Grant	45,000	0.00%	45,800	1.78%	45,800	0.00%	45,800	0.00%	45,800	0.00%	45,800	0.00%
25 26		BC Hydro	111,000	-1.77%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
29	12910	OTHER ENTITIES University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
28 29 30 31 32	12010	GRANTS IN LIEU OF TAXES	218,700	-0.91%	219,500	0.37%	219,500	0.00%	219,500	0.00%	219,500	0.00%	219,500	0.00%
31			•		,		,		•		,		,	
32		SERVICES PROVIDED TO GOVERNME	NT											
33 34 35 36 37	13121	PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35	10121	T RISSINER EXTENSE RESSVERT	107,000	0.0070	107,000	0.0070	107,000	0.0070	107,000	0.0070	107,000	0.0070	107,000	0.0070
36		SALES OF SERVICES												
37	4.4400	A DAMBUOTO A TIOM OF DIVIOR ON A DOC	00.000	0.000/	00.000	40.000/	00.000	0.000/	00.000	0.000/	00.000	0.000/	00.000	0.000/
38	14120) ADMINISTRATION SERVICE CHARGE 14120.3082 HR Recoveries	30,000 500	0.00% 0.00%	33,000 500	10.00% 0.00%	33,000 500	0.00% 0.00%	33,000 500	0.00% 0.00%	33,000 500	0.00% 0.00%	33,000 500	0.00% 0.00%
39 40		14120.5002 TIK Recoveries	300	0.0070	300	0.0070	300	0.0070	300	0.0070	300	0.0070	300	0.0070
41		Law Enforcement Service Charge	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%	129,394	0.11%	129,537	0.11%
42	14241	Fire Department Service Charge	182,932	1.89%	188,723	3.17%	192,181	1.83%	195,709	1.84%	199,197	1.78%	202,771	1.79%
43 44		PROTECTIVE SERVICES	311,768	1.14%	317,696	1.90%	321,293	1.13%	324,961	1.14%	328,591	1.12%	332,308	1.13%
45	14310	Public Works Service Charge	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%	65,600	0.00%
46		Public Transit Revenue	331,687	1.15%	342,122	3.15%	343,519	0.41%	344,776	0.37%	345,808	0.30%	345,808	0.00%
47		TRANSPORTATION SERVICES	397,287	0.96%	407,722	2.63%	409,119	0.34%	410,376	0.31%	411,408	0.25%	411,408	0.00%
48	1///22	3 Commercial Solid Waste Collection	9 000	0.000/	12 000	62 500/	12 000	0.000/	12 000	0.000/	12 000	0.000/	12 000	0.009/
49 50		Residential Solid Waste Collection	8,000 685,800	0.00% 1.31%	13,000 709,626	62.50% 3.47%	13,000 734,013	0.00% 3.44%	13,000 758,976	0.00% 3.40%	13,000 775,701	0.00% 2.20%	13,000 791,215	0.00% 2.00%
50 51		ENV HEALTH WASTE COLLECTION	693,800	1.30%	722,626	4.15%	747,013	3.37%	771,976	3.34%	788,701	2.17%	804,215	1.97%
52														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	*	CITY OF PORT ALBERNI												
2	₩	GENERAL REVENUE FUND - 5 YEAR F	PLAN											
3 4	3	/DRAFT												
5			2018		2019		2020		2021		2022		2023	
6			Amended		2013		2020		2021		ZUZZ		2025	
6 7			7.11.70.7404											
53 54	14516	PUBLIC HEALTH-CEMETERIES	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54														
55 56	14550	PLANNING ADMINISTRATION	23,000	2.22%	23,500	2.17%	24,500	4.26%	24,500	0.00%	25,500	4.08%	25,500	0.00%
56														
57	14560	ECONOMIC DEVELOPMENT	42,230	-88.64%	126,300	199.08%	20,000	-84.16%	20,000	0.00%	20,000	0.00%	20,000	0.00%
58	4.4000	Marina Carananial Buildina	70.000	4.000/	74.000	4.000/	75 445	4.000/	70.400	4.000/	70 004	4.000/	77 700	4.000/
59 60		Marine Commercial Building Port Building	73,929 22,563	1.00% 1.00%	74,668 22,789	1.00% 1.00%	75,415 23,017	1.00% 1.00%	76,169 23,247	1.00% 1.00%	76,931 23,479	1.00% 1.00%	77,700 23,714	1.00% 1.00%
61		Market Square	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%	36,813	1.00%	37,182	1.00%
62		A. H. Q. Miscellaneous Revenue	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,525	1.00%
62	14090	ALBERNI HARBOUR QUAY	134,369	0.00%	135,688	0.00%	137,020	0.00%	138,365	0.00%	139,723	0.00%	141.121	1.00%
63 64		ALBERTA HARBOOK QOAT	134,309	0.90 /6	133,000	0.9076	137,020	0.9076	130,303	0.9076	139,723	0.9076	141,121	1.00 /6
65		RECREATION SERVICES												
65 66														
67		RECREATION FACILITIES												
68														
69	14710	Gyro Youth Centre	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%	8,406	1.00%	8,490	1.00%
70	14712	Echo '67 Centre	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%	233,342	1.00%	235,676	1.00%
71	14714	Glenwood Centre	43,720	5.35%	42,470	-2.86%	43,269	1.88%	44,083	1.88%	44,524	1.00%	44,970	1.00%
72		Echo Aquatic Centre	38,700	1.84%	39,444	1.92%	40,202	1.92%	40,976	1.93%	41,386	1.00%	41,800	1.00%
73		AV Multiplex	550,960	1.95%	557,441	1.18%	567,200	1.75%	577,341	1.79%	583,104	1.00%	588,925	1.00%
74	14720	Stadium & Athletic Fields	36,860	13.42%	37,567	1.92%	38,289	1.92%	39,025	1.92%	39,025	0.00%	39,025	0.00%
75		DEODE ATION DOOD AND												
76 77		RECREATION PROGRAMS												
78		SPORT PROGRAMS												
80	1/730	Glenwood Centre	5,000	33.33%	4,272	-14.56%	4,325	1.24%	4,379	1.25%	4,433	1.23%	4,488	1.24%
81		Echo Aquatic Centre	253,350	-1.61%	258,417	2.00%	263,585	2.00%	268,857	2.00%	274,234	2.00%	279,719	2.00%
82		AV Multiplex	22,255	-12.21%	22,063	-0.86%	22,503	1.99%	22,954	2.00%	23,349	1.72%	23,816	2.00%
84		711 Manapiex	22,200	12.2170	22,000	0.0070	22,000	1.0070	22,00	2.0070	20,010	1.1.270	20,010	2.0070
82 84 85		LEISURE DIVISION PROGRAMS												
86	14738	Children's Programs	75,000	-29.25%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%	82,806	2.00%
87	14740	Youth Programs & Services	1,500	-78.57%	4,335	189.00%	4,422	2.01%	4,510	1.99%	4,600	2.00%	4,692	2.00%
88		Adult Programs	85,000	-19.05%	66,300	-22.00%	67,626	2.00%	68,979	2.00%	70,358	2.00%	71,765	2.00%
89	14750	Special Events	1,000	0.00%	1,326	32.60%	1,353	2.04%	1,380	2.00%	1,407	1.96%	1,435	1.99%
90														
91		COMMUNITY SERVICES		_		_		_						_
92 94		Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94	14770	Contributions & Grants	154,899	2.77%	159,117	2.72%	163,380	2.68%	167,688	2.64%	169,045	0.81%	170,415	0.81%
95		RECREATION SERVICES	1,496,554	-2.35%	1,502,787	0.42%	1,532,334	1.97%	1,562,618	1.98%	1,581,895	1.23%	1,601,522	1.24%
96														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	ВА	BB
1		CITY OF PORT ALBERNI	<u> </u>				•							
2		GENERAL REVENUE FUND - 5 YEAR F	PLAN											
3 4		/DRAFT												
4														
5			2018		2019		2020		2021		2022		2023	
6 7			Amended											
7		OUT TURAL OFFINIOFO												
97 98		CULTURAL SERVICES												
99		MUSEUM SERVICES												
100	1/810	Museum-Sales & Service	24,250	0.62%	32,550	34.23%	60,277	85.18%	61,599	2.19%	65,278	5.97%	65,278	0.00%
101		Museum-Federal Grants	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102		Museum-Provincial Grants	65,000	0.00%	80,000	23.08%	65,000	-18.75%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104	000	CULTURAL SERVICES	92,590	0.24%	115,950	25.23%	128,677	10.98%	129,999	1.03%	133,678	2.83%	133,678	0.00%
105			52,000	J. <u>L</u> 1/0	0,000	_00	5,5	. 5.5575	0,000		. 55,515		. 55,515	0.0070
106		SALES OF SERVICES	3,283,298	-9.57%	3,446,969	4.98%	3,414,656	-0.94%	3,477,495	1.84%	3,524,196	1.34%	3,564,452	1.14%
107					, ,				, ,					
108		OTHER REVENUE OWN SOURCES												
109														
110	15110	Business Licence Fees	120,000	0.00%	130,000	8.33%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
112		Dog Licence Fees	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113		Building & Plumbing Permit Fees	77,000	2.67%	78,000	1.30%	79,000	1.28%	80,000	1.27%	82,000	2.50%	84,000	2.44%
114		Other Const/Demolition Permit Fees	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115	15190	Vacant Bldg Registration Permit Fees	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116		LICENCES & PERMITS	208,140	0.97%	219,140	5.28%	220,140	0.46%	221,140	0.45%	223,140	0.90%	225,140	0.90%
117	45040	FINES & BARISING TICKETS	0.500	F F00/	0.500	0.000/	0.500	0.000/	0.500	0.000/	0.500	0.000/	0.500	0.000/
118	15210	FINES & PARKING TICKETS	9,500	5.56%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%
119 120	15220	RENTALS	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%	146,700	0.82%	147,900	0.920/
121	15520	RENTALS	142,100	0.76%	143,200	0.7770	144,300	0.77%	145,500	0.65%	146,700	0.62%	147,900	0.82%
122	15510	Interest On Investments	230,000	2.22%	235,000	2.17%	240,000	2.13%	240,000	0.00%	240,000	0.00%	240,000	0.00%
123		Other Interest	25,000	0.00%	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124		RETURN ON INVESTMENTS	255,000	2.00%	263,000	3.14%	268,000	1.90%	268,000	0.00%	268,000	0.00%	268,000	0.00%
125			_50,000	,		275				2.0070		2.0070		2.00,0
126	15611	Current Tax Penalties	119,000	0.00%	118,000	-0.84%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
127		Arrears & Delinquent Tax Interest	44,800	0.00%	45,100	0.67%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
128	15625	Residential Garbage Penalties	10,000	0.00%	11,400	14.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
129		PENALTIES & INTEREST	173,800	0.00%	174,500	0.40%	174,500	0.00%	174,500	0.00%	174,500	0.00%	174,500	0.00%
130														
131	15930	Miscellaneous Revenue	249,500	2526.32%	94,500	-62.12%	94,500	0.00%	192,700	103.92%	192,700	0.00%	192,700	0.00%
132	15940	Miscellaneous Revenue-IT Services	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
133		MISCELLANEOUS REVENUE	273,300		118,300	_	118,300	_	216,500	83.01%	216,500	0.00%	216,500	0.00%
134														
135		OTHER REVENUE OWN SOURCES	1,061,840	30.57%	927,640	-12.64%	934,740	0.77%	1,035,140	10.74%	1,038,340	0.31%	1,041,540	0.31%
136														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	ВА	BB
1	R	CITY OF PORT ALBERNI												
2 (₩	GENERAL REVENUE FUND - 5 YEAR F	PLAN											
3		DRAFT												
4	$\overline{}$													
5			2018		2019		2020		2021		2022		2023	
6			Amended											
7 137		UNCONDITIONAL TRANSFERS OTHER	COVIT											
138		UNCONDITIONAL TRANSPERS OTHER	GOV I											
139		PROVINCIAL GOVERNMENT												
140	16212	2 Small Community Protection Grant	259,000	-4.84%	288,700	11.47%	288,700	0.00%	288.700	0.00%	288,700	0.00%	288.700	0.00%
141	16214	Revenue Sharing - Traffic Fines	280,700	-0.02%	302,800	7.87%	302,800	0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00%
142		5 Community Gaming Revenue	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
143		UNCOND TFRS OTHER GOV'T	985,540	-1.32%	1,037,340	5.26%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%
144														
145		CONDITIONAL TRANSFERS OTHER												
146	18120	Grants/Contributions UBCM/FCM	-	-100.00%	-		-		-					
147	18121	Grants/Contributions Other	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	70,000	_	70,000		70,000	_	70,000	_	70,000		70,000	
149														
150														
151		OTHER TRANSFERS & COLLECTIONS												
152 153	10110	Compton, Truct Fund	2.000	6.220/	2.000	0.000/	2 000	0.000/	2.000	0.000/	2.000	0.000/	2.000	0.000/
156		Cemetery Trust Fund Operating Funds From Prior Years	2,000 399,160	-6.33% -0.21%	2,000 400,000	0.00% 0.21%	2,000 400,000	0.00% 0.00%	2,000 400,000	0.00% 0.00%	2,000 400,000	0.00% 0.00%	2,000 400,000	0.00% 0.00%
157	19112	TRANSFERS FROM OWN RESERVES	401.160	-0.21%	402,000	0.21%	402,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
158		TRAINSPERS FROM OWN RESERVES	401,100	-0.24%	402,000	0.2176	402,000	0.00%	402,000	0.00%	402,000	0.00%	402,000	0.00%
159		COLLECTIONS FOR OTHER GOV'T												
160		OCCUPATION OF THE CONTRACT OF												
161	19811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
162		2 Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
163			5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%
164														
165		REGIONAL GOVERNMENT												
166		2 Parcel Tax	134,000	0.01%	134,000	0.00%	134,000	0.00%	-	-100.00%	-	#DIV/0!	-	#DIV/0!
167		Alberni-Clayoquot Regional Hosp Dist	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
168	19821	Alberni-Clayoquot Regional District	1,070,000	0.12%	1,170,000	9.35%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
169			1,911,600	0.07%	2,064,000	7.97%	2,064,000	0.00%	1,930,000	-6.49%	1,930,000	0.00%	1,930,000	0.00%
170		IONE DOADDO AND COMMISSIONS												
171	10000	JOINT BOARDS AND COMMISSIONS	500	0.000/	500	0.000/	500	0.000/	500	0.000/	500	0.000/	500	0.000/
172 173		Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
	19831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
174 175			160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
176		OTHER TRANSFERS, COLLECTIONS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
177		OTTER TRANSPERS, COLLECTIONS	1,112,100	0.02 /0	7,324,300	Z. 1Z /0	7,024,000	0.00 /6	7,130,500	-1.05/0	7,130,300	0.00 /6	7,130,300	0.00 /6
178		GENERAL FUND REVENUE	36,453,612	1 28%	37,453,518	2.74%	38,116,563	1.77%	38,854,646	1.94%	39,634,657	2 01%	40,430,127	2.01%
179		CENTERAL I GIAD INEVERSE	30,733,012	1.20/0	37,433,310	2.17/0=	33,110,303	1.770	33,034,040	1.57/0	33,034,037	2.0170=	70,700,121	2.0170
173														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	ВА	BB
1	R	CITY OF PORT ALBERNI	_				_		-				_	
2	**	GENERAL REVENUE FUND - 5 YEAR PLA	N											
<u>3</u> 4		DRAFT												
4			2040		2040		2020		2024		2022		2022	
5 6 7 8			2018 Amended		2019		2020		2021		2022		2023	
7			Amended											
8		GENERAL GOVERNMENT SERVICE												
9	21110) Mayor-Stipends	44,653	2.00%	45,546	2.00%	46,456	2.00%	47,386	2.00%	48,333	2.00%	49,300	2.00%
10		Councillors-Stipends	118,743	2.00%	121,118	2.00%	123,540	2.00%	126,011	2.00%	128,532	2.00%	131,103	2.00%
11		Receptions and Other Services	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
12		LEGISLATIVE	202,396	1.61%	205,664	1.61%	208,996	1.62%	212,397	1.63%	215,865	1.63%	219,403	1.64%
13			•		•		•		•		•			
14		GENERAL ADMINISTRATION												
15		ADMINISTRATIVE												
16 17		City Manager	202,325	2.87%	206,362	2.00%	210,479	2.00%	214,679	2.00%	218,962	2.00%	223,331	2.00%
17		Municipal Clerk	411,115	-0.18%	418,995	1.92%	427,032	1.92%	435,229	1.92%	443,591	1.92%	452,120	1.92%
18		Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
19		Bylaw Enforcement	263,321	191.61%	336,554	27.81%	347,075	3.13%	357,306	2.95%	364,243	1.94%	371,317	1.94%
20	21217	Bylaw Enforcement Vehicles	7,505	1.30%	14,106	87.95%	14,452	2.45%	14,756	2.10%	15,070	2.13%	15,394	2.15%
22														
20 21 22 23		FINANCIAL MANAGEMENT												
24	21221	Financial Management Administration	732,525	2.44%	783,744	6.99%	799,419	2.00%	815,396	2.00%	831,676	2.00%	848,298	2.00%
25		External Audit	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%	32,000	0.63%	32,000	0.00%
26		Purchasing Administration	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%	128,400	1.58%	130,460	1.60%
24 25 26 27 28 29 30		Other Financial Management	22,200	0.00%	22,250	0.23%	22,250	0.00%	3,250	-85.39%	3,250	0.00%	3,250	0.00%
28														
29		COMMON SERVICES												
30		2 Administration Vehicle	8,115	4.75%	9,377	15.55%	9,643	2.84%	9,913	2.80%	10,086	1.75%	10,214	1.27%
31		? City Hall	155,980	73.23%	156,700	0.46%	158,892	1.40%	161,118	1.40%	163,380	1.40%	165,677	1.41%
32		3 Other City Buildings	2,845	22.63%	2,519	-11.46%	2,563	1.75%	2,608	1.76%	2,653	1.73%	2,700	1.77%
35		Other Common Services	342,654	-0.52% -4.42%	494,382	44.28%	390,831	-20.95%	394,803	1.02%	398,998	1.06%	403,017	1.01%
32 35 36 37	Z120U	Carbon Offsets	56,200	-4.42 %	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%
38		INFORMATION SERVICES												
39	21261	Information Services	659,310	2.91%	674,591	2.32%	687,768	1.95%	701,256	1.96%	715,064	1.97%	729,199	1.98%
40	21201	miomaion corvidos	000,010	2.0170	0, 1,001	2.0270	001,700	1.0070	701,200	1.0070	7 10,001	1.01 70	720,100	1.0070
39 40 41		OTHER ADMINISTRATIVE SERVICES												
42	21282	? Appraisals	-		-		-							
42 43		Personnel (Human Resources)	274,171	-3.76%	277,688	1.28%	281,126	1.24%	285,782	1.66%	289,777	1.40%	294,668	1.69%
44 45 46	21285	Employee Wellness (EFAP)	15,300	0.66%	15,318	0.12%	15,335	0.11%	15,353	0.12%	15,371	0.12%	15,389	0.12%
45														
46		RECOVERIES												
47	21290	Administration Services Recovered	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00%	(493,200)	2.01%	(503,000)	1.99%
48		GENERAL ADMINISTRATION	2,979,466	9.61%	3,197,486	7.32%	3,144,965	-1.64%	3,182,349	1.19%	3,235,521	1.67%	3,290,234	1.69%

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	***	CITY OF PORT ALBERNI												
2 (2	GENERAL REVENUE FUND - 5 YEAR PLA	N											
3		/DRAFT												
5			2018		2019		2020		2021		2022		2023	
6			Amended											
7														
49														
50	21911	l Election Expense	52,928			-100.00%	-		-		57,162		-	-100.00%
51		Training and Development	150,960	4.25%	147,865	-2.05%	147,878	0.01%	146,919	-0.65%	146,962	0.03%	146,069	-0.61%
52		Council Travel and Development	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%	52,551	1.00%	53,076	1.00%
53) Insurance	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%	269,000	0.37%	270,000	0.37%
54		Damage Claims	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%	22,523	2.00%	22,974	2.00%
55	21950) Grants In Aid	11,000	1.66%	36,350	230.45%	11,000	-69.74%	11,000	0.00%	11,000	0.00%	11,000	0.00%
56	21990	Other General Services	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
57		OTHER GENERAL GOV'T SERVICES	548,296	12.93%	521,144	-4.95%	499,342	-4.18%	502,031	0.54%	561,198	11.79%	505,119	-9.99%
58														
59		GENERAL GOVERNMENT SERVICE	3,730,158	9.62%	3,924,294	5.20%	3,853,303	-1.81%	3,896,777	1.13%	4,012,584	2.97%	4,014,756	0.05%
60														
61		PROTECTIVE SERVICES												
62	22121	Police Services Contract	5,353,114	0.98%	5,430,456	1.44%	5,588,614	2.91%	5,728,018	2.49%	5,871,357	2.50%	6,020,150	2.53%
63	22122	Police Services Administration	885,457	-6.33%	901,653	1.83%	919,184	1.94%	937,056	1.94%	955,757	2.00%	974,832	2.00%
64	22123	Police Services Consulting	24,000	9.09%	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%	26,498	2.00%
65	22130	Community Policing	26,010	2.00%	26,530	2.00%	27,061	2.00%	27,602	2.00%	28,154	2.00%	28,717	2.00%
66	22140	Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
67	22160	Police Building Maintenance	153,664	17.08%	157,500	2.50%	159,815	1.47%	162,168	1.47%	164,560	1.48%	166,990	1.48%
68	22180	Detention & Custody of Prisoners	507,229	2.23%	517,375	2.00%	527,722	2.00%	538,277	2.00%	549,042	2.00%	560,023	2.00%
69		POLICE PROTECTION	6,974,474	0.40%	7,082,994	1.56%	7,272,366	2.67%	7,443,590	2.35%	7,619,848	2.37%	7,802,210	2.39%
70														
71	22411	Fire Protection Administration	338,810	2.62%	338,772	-0.01%	345,348	1.94%	352,057	1.94%	358,899	1.94%	365,879	1.94%
72	22421	Fire Crew	2,612,512	3.82%	2,683,920	2.73%	2,732,025	1.79%	2,806,840	2.74%	2,883,525	2.73%	2,955,555	2.50%
73	22422	2 Personnel Expense	47,779	1.00%	48,257	1.00%	48,739	1.00%	49,227	1.00%	49,719	1.00%	50,215	1.00%
74	22431	Communication System	11,604	1.01%	11,720	1.00%	11,837	1.00%	11,956	1.01%	12,075	1.00%	12,301	1.87%
75	22440	Fire Investigation	985	1.03%	995	1.02%	1,005	1.01%	1,015	1.00%	1,025	0.99%	1,036	1.07%
76	22441	Fire Prevention	152,280	0.77%	155,834	2.33%	159,474	2.34%	163,206	2.34%	167,026	2.34%	171,161	2.48%
77	22471	Fire Building Maintenance	60,159	1.00%	60,761	1.00%	61,368	1.00%	61,982	1.00%	62,602	1.00%	63,226	1.00%
79		B External Regional Training	1,640	0.99%	1,656	0.98%	1,673	1.03%	1,690	1.02%	1,707	1.01%	1,706	-0.06%
80) Vehicle Repair & Maintenance	223,976	-6.31%	228,767	2.14%	233,912	2.25%	239,391	2.34%	272,503	13.83%	279,618	2.61%
81		Sundry Equipment Repair & Mtce	25,945	1.00%	26,204	1.00%	26,466	1.00%	26,731	1.00%	26,998	1.00%	27,269	1.00%
82		2 Fire Fighting Tools/Supplies Purchases	27,097	1.00%	27,368	1.00%	27,642	1.00%	27,918	1.00%	28,197	1.00%	28,478	1.00%
82 83		FIRE PROTECTION	3,502,787	2.71%	3,584,254	2.33%	3,649,489	1.82%	3,742,013	2.54%	3,864,276	3.27%	3,956,444	2.39%
84			, , -		, ,		, -, -,		, ,		. , -		, -	
85	22510	Emergency Program (Tsunami Warning)	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
85 86		EMERGENCY MEASURES	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
87														
88	22921	Building & Plumbing Inspection	103,020	1.49%	105,030	1.95%	107,140	2.01%	109,250	1.97%	111,360	1.93%	113,547	1.96%
89		Building Inspector Vehicle	3,597	0.98%	3,633	1.00%	3,770	3.77%	4,049	7.40%	4,096	1.16%	4,144	1.17%
90		Animal Control Services Contract	151,212	0.01%	151,250	0.03%	151,288	0.03%	151,328	0.03%	151,367	0.03%	151,407	0.03%
91		OTHER PROTECTION	257,829	0.61%	259,913	0.81%	262,198	0.88%	264,627	0.93%	266,823	0.83%	269,098	0.85%
92			,,0_0	2.3.70		2.0.70	,	2.5070	,	2.3070		2.30,0		2,00,0
93		PROTECTIVE SERVICES	10,735,590	1.15%	10,927,661	1.79%	11,184,553	2.35%	11,450,730	2.38%	11,751,447	2.63%	12,028,252	2.36%
00			. 5,1 55,550	1.1070	. 5,521,551	1.7070	, 10 1,000	2.0070	, 100,100	2.0070	, , , , , , , , , , ,	2.0070	,0_0,_02	2.0070

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	(4)	CITY OF PORT ALBERNI	•		•	•	•	•	•	•	•	•	-	
2 (3	GENERAL REVENUE FUND - 5 YEAR PLA	N											
3 4		/DRAFT												
4	\smile													
5			2018		2019		2020		2021		2022		2023	
6 7			Amended											
7														
94		TRANSPORTATION SERVICE												
94 95 96		TRANSPORTATION SERVICE COMMON SERVICES												
97	23110	Engineering Administration	605,003	-0.54%	593,113	-1.97%	580,476	-2.13%	592,126	2.01%	604,083	2.02%	614,874	1.79%
98		Engineering Consulting Services	32,000	-20.00%	31,000	-3.13%	30,000	-3.23%	30,000	0.00%	30,000	0.00%	30,000	0.00%
99	20121	Linging Concatting Convices	02,000	20.0070	01,000	0.1070	00,000	0.2070	00,000	0.0070	00,000	0.0070	00,000	0.0070
98 99 100		PUBLIC WORKS ADMINISTRATION												
101	23129	Clerical & Reception-Operation	108,549	2.27%	110,824	2.10%	113,147	2.10%	115,518	2.10%	117,938	2.09%	120,381	2.07%
102	23130	Supervision Operations	372,338	2.01%	379,785	2.00%	387,380	2.00%	395,128	2.00%	403,031	2.00%	411,091	2.00%
103	23134	Small Tools/Equipment/Supplies	45,869	1.93%	46,643	1.69%	47,754	2.38%	48,670	1.92%	49,583	1.88%	50,519	1.89%
104		Works Yard Maintenance	65,025	2.56%	59,000	-9.27%	60,000	1.69%	61,018	1.70%	62,054	1.70%	63,109	1.70%
105		Main Building Maintenance	153,033	36.61%	103,720	-32.22%	106,141	2.33%	108,623	2.34%	111,168	2.34%	113,779	2.35%
106	23138	Shop Overhead	91,470	8.46%	93,540	2.26%	94,695	1.23%	95,874	1.25%	97,077	1.25%	98,303	1.26%
107														
108	00400	GENERAL EQUIPMENT	704.040	0.040/	704 700	0.070/	747 704	4.0.407	700.004	4.050/	744.504	4.050/	750.005	4.050/
109		General Equipment Maintenance	721,840	0.61%	704,729	-2.37%	717,731	1.84%	730,994	1.85%	744,524	1.85%	758,325	1.85%
110 111		Vehicle Maintenance & Replacement	10,734 32,218	2.23% 2.26%	10,909 29,629	1.63% -8.04%	11,088 30,298	1.64% 2.26%	11,272 33,093	1.66% 9.23%	11,462 33,427	1.69% 1.01%	11,656 33,944	1.69% 1.55%
111	23102	Supv Vehicle Mtce & Replacement COMMON SERVICES	2,238,079	2.49%	2,162,892	-3.36%	2,178,710	0.73%	2,222,316	2.00%	2,264,347	1.89%	2,305,981	1.84%
112 113		COMMON SERVICES	2,230,019	2.49 /0	2,102,092	-3.30 /0	2,170,710	0.7370	2,222,310	2.00 /0	2,204,347	1.09/0	2,303,961	1.04 /0
114		ROAD TRANSPORTATION												
115		ROADS AND STREETS												
117	23205	Customer Service Requests-Streets	47,508	2.08%	48,147	1.35%	49,044	1.86%	49,959	1.87%	50,892	1.87%	51,844	1.87%
118		Small Tools/Supplies-Streets	3,856	1.47%	3,907	1.32%	3,969	1.59%	4,012	1.08%	4,067	1.37%	4,122	1.35%
118 119		Streets Inspections	54,725	2.10%	55,748	1.87%	56,790	1.87%	57,854	1.87%	58,939	1.88%	60,046	1.88%
120		Roadway Surfaces Maintenance	619,527	-6.78%	624,018	0.72%	628,598	0.73%	633,270	0.74%	638,035	0.75%	642,896	0.76%
121 122		Road Allowance Maintenance	256,680	1.42%	259,954	1.28%	263,293	1.28%	266,699	1.29%	270,172	1.30%	273,716	1.31%
122	23234	New Driveway Crossings	21,324	1.45%	21,600	1.29%	21,882	1.31%	22,170	1.32%	22,464	1.33%	22,763	1.33%
123		S Street Sweeping	141,525	1.45%	144,366	2.01%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
124	23237	Snow & Ice Removal	197,500	6.61%	199,545	1.04%	201,631	1.05%	203,759	1.06%	205,929	1.06%	208,142	1.07%
123 124 125 126		DDIDGES AND DETAINING WALLS												
126	22244	BRIDGES AND RETAINING WALLS	40.460	0.070/	40 500	0.440/	40 500	0.4.40/	40.656	0.450/	40 704	0.450/	40 707	0.450/
127	2324 I	Bridges & Retaining Walls	43,468	-0.07%	43,529	0.14%	43,592	0.14%	43,656	0.15%	43,721	0.15%	43,787	0.15%
128		STREET LIGHTING												
130	23250	Overhead & Decorative Lighting	298,468	0.02%	302,400	1.32%	309,940	2.49%	317,706	2.51%	325,704	2.52%	333,942	2.53%
131		Signs & Traffic Marking	201,250	1.13%	220,795	9.71%	222,881	0.94%	225,009	0.95%	227,179	0.96%	221,892	-2.33%
132		Traffic & Railroad Signals	12,506	-23.98%	12,557	0.41%	12,675	0.94%	12,728	0.42%	12,783	0.43%	12,838	0.43%
133		- Training and Orginals	,550	_0.00,0	,00,	0,0	,	0.0 . 70	,0	0/0	,. 30	0070	,550	3 3 70
134		PARKING												
135	23272	2 Off-Street Parking	8,295	1.16%	7,881	-4.99%	7,969	1.12%	8,058	1.12%	8,149	1.13%	8,242	1.14%
135 136 137		•	•		•		•		-		•		•	
137		OTHER												
138	23291	Gravel	178,125	0.64%	202,648	13.77%	203,690	0.51%	204,754	0.52%	205,839	0.53%	206,946	0.54%
139		ROADS & STREETS	2,084,757	-1.19%	2,147,095	2.99%	2,172,197	1.17%	2,197,792	1.18%	2,223,984	1.19%	2,243,279	0.87%

	А	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	3	CITY OF PORT ALBERNI					_							
3 (GENERAL REVENUE FUND - 5 YEAR PLAI DRAFT	N											
4	*	PRAFI												
5			2018		2019		2020		2021		2022		2023	
6 7			Amended											
7														
140 141	c	STORM DRAINAGE												
142	_	DPEN DRAINAGE												
143	_	Ditch, Creek & Dyke Maintenance	116,688	1.47%	118,222	1.31%	119,786	1.32%	121,382	1.33%	123,010	1.34%	124,670	1.35%
144 145		,	-,		-,		-,		,		-,-		,	
145	_	STORM SEWERS												
146		Storm Sewer Maintenance	135,000	-6.90%	115,500	-14.44%	116,800	1.13%	118,126	1.14%	119,479	1.15%	120,858	1.15%
147		Storm Sewer Pump Station	12,300	-16.89%	10,520	-14.47%	10,771	2.39%	11,030	2.40%	11,295	2.40%	11,567	2.41%
148	_	Storm Sewer Connections	56,175	1.22%	63,000	12.15%	60,700	-3.65%	61,414	1.18%	62,142	1.19%	62,885	1.20%
148 149 150 151	S	STORM DRAINAGE	320,163	-3.07%	307,242	-4.04%	308,057	0.27%	311,952	1.26%	315,926	1.27%	319,980	1.28%
150		OTHER COMMON SERVICES												
151		raining Program	76,283	1.71%	64,933	-14.88%	65,872	1.45%	66,829	1.45%	67,806	1.46%	68,802	1.47%
153 154	23882 S	5 5	33,570	-0.68%	41,300	23.03%	41,700	0.97%	42,108	0.98%	42,524	0.99%	42,949	1.47%
156		Special Streets Work Orders	8,000	-5.88%	8,100	1.25%	8,202	1.26%	8,306	1.27%	8,412	1.28%	8,520	1.28%
157		OTHER COMMON SERVICES	117,853	0.47%	114,333	-2.99%	115,774	1.26%	117,243	1.27%	118,742	1.28%	120,271	1.29%
158		THER COMMON SERVICES	117,000	0.47 /0	114,555	-2.3370	113,774	1.20/0	117,243	1.27 /0	110,742	1.20 /0	120,271	1.2370
159	C	OTHER												
159 160 161 162	23510 P	PUBLIC TRANSIT	1,095,927	1.73%	1,093,646	-0.21%	1,090,133	-0.32%	1,232,442	13.05%	1,331,147	8.01%	1,331,147	0.00%
161														
162	-	RECOVERIES												
163		General Overhead Recovery	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(875,000)	1.98%	(893,000)	2.06%	(910,800)	1.99%
164 165		Main Building Expense Recovery	(23,500)	-2.08%	(24,000)	2.13%	(24,400)	1.67%	(24,900)	2.05%	(25,400)	2.01%	(25,900)	1.97%
165		Shop Overhead Recovery	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(105,700)	2.03%	(107,800)	1.99%	(109,900)	1.95%
166		Equipment Charges Recovery	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(576,300)	2.00%	(587,800)	2.00%	(599,500)	1.99%
167		Gravel Cost Recovery	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(110,000)	1.85%	(112,000)	1.82%	(114,200)	1.96%
167 168 169	R	RECOVERIES	(1,595,100)	1.92%	(1,627,100)	2.01%	(1,659,000)	1.96%	(1,691,900)	1.98%	(1,726,000)	2.02%	(1,760,300)	1.99%
170 171	Ŧ	RANSPORTATION SERVICE	4,261,679	0.19%	4,198,108	-1.49%	4,205,871	0.18%	4,389,845	4.37%	4,528,146	3.15%	4,560,358	0.71%

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1		CITY OF PORT ALBERNI							•	-				
2 (8 8	GENERAL REVENUE FUND - 5 YEAR PLA	N											
3 (DRAFT												
4														
5			2018		2019		2020		2021		2022		2023	
6 7			Amended											
7														
172		ENVIRONMENTAL HEALTH SERVICES												
173		SOLID WASTE COLLECTION	404 405	4.000/	107.510	4 4007	444.405	4 = 40/	450.000	4.500/	400 740	0.400/	407.070	4.550/
174		Residential Waste Collection	431,105	1.63%	437,549	1.49%	444,135	1.51%	450,866	1.52%	460,749	2.19%	467,870	1.55%
176		2 Solid Waste Containers Purchase & Mtce	3,700	289.47%	3,720	0.54%	3,740	0.54%	3,761	0.56%	3,782	0.56%	3,804	0.58%
177		S Solid Waste Disposal Fees	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%	262,753	1.00%	265,380	1.00%
178	24324	City Facility Solid Waste Collection	45,720	1.60%	46,374	1.43%	47,042	1.44%	47,723	1.45%	48,417	1.45%	49,127	1.47%
179		ENVIRONMENTAL HEALTH	733,025	1.79%	742,668	1.32%	752,492	1.32%	762,501	1.33%	775,701	1.73%	786,181	1.35%
178 179 180 181														
181		PUBLIC HEALTH												
182		Cemetery Maintenance	15,278	-10.39%	15,432	1.01%	15,690	1.67%	15,952	1.67%	16,220	1.68%	16,492	1.68%
183		2 Interments	31,063	1.85%	31,574	1.65%	32,096	1.65%	32,628	1.66%	33,170	1.66%	33,724	1.67%
184	25163	Memorial Marker Installation	14,281	2.01%	14,537	1.79%	14,797	1.79%	15,063	1.80%	15,335	1.81%	15,611	1.80%
185		CEMETERIES	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
184 185 188 189				—		—		· -						
189		PUBLIC HEALTH	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
190 191		END VED ON MENTAL DELVELORMENT												
191	00400	ENVIRONMENTAL DEVELOPMENT	000 070	4.470/	007.000	4.000/	000 000	0.450/	070.000	0.400/	070.040	0.070/	004 700	4 000/
192		Planning Administration	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
193 194 195 196 197	20132	2 Consulting Services	-	4.17%	- 007.000	4.000/	-	0.45%	070.000	0.400/	070.040	0.87%	004 700	4.000/
194		RESEARCH AND PLANNING	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
195	20224	I Business Development	70.000	4.00%	00.000	0.500/	00.000	0.00%	00.000	0.000/	00.000	0.000/	0.000	00.000/
196		Business Development	78,000		80,000	2.56%	80,000		80,000	0.00% -0.40%	80,000	0.00%	8,000	-90.00%
199		5 Economic Development	422,421	-43.26% -31.49%	751,525	77.91%	402,007	-46.51%	400,411		404,444	1.01% 0.00%	413,704	2.29%
199		7 Community Serv-Community Inv Program	43,200 500	-31.49% -95.45%	39,200 500	-9.26% 0.00%	37,200 500	-5.10% 0.00%	33,200 500	-10.75% 0.00%	33,200 500	0.00%	33,200 500	0.00% 0.00%
200	20230	3 Community Serv-Community Engagement						_						
200 203 204 205 206		COMMUNITY DEVELOPMENT	544,121	-39.11%	871,225	60.12%	519,707	-40.35%	514,111	-1.08%	518,144	0.78%	455,404	-12.11%
204	26701	Alberni Herbeur Ouev Overbeed	10.620	-8.70%	19,741	0.62%	19,864	0.62%	20,127	1.32%	20,395	1.33%	20 666	1.33%
205		I Alberni Harbour Quay Overhead) Harbour Quay - Buildings Maintenance	19,620 94.651	-8.70% 3.62%	91,606	0.62% -3.22%	91,324	0.62% -0.31%	20,127 92,870	1.69%	20,395 94,548	1.33%	20,666 96,257	1.33%
200	20770		- ,					_						
207 208		ALBERNI HARBOUR QUAY	114,271	1.27%	111,347	-2.56%	111,188	-0.14%	112,997	1.63%	114,943	1.72%	116,923	1.72%
208														

	АВ	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	ВА	BB
1	CITY OF PORT ALBERNI			•		•							
2 (GENERAL REVENUE FUND - 5 YE	EAR PLAN											
3 \	DRAFT												
4	lacksquare												
5		2018		2019		2020		2021		2022		2023	
6 7		Amended											
7	07/150 5/1/1504/145/174/ 05/15/	0014514											
209 210 211	OTHER ENVIRONMENTAL DEVEL	LOPMENT											
210	26800 Green Home Renovation Program	25.000		-		-		-		-			
211	26810 Security Lighting Incentive Program 26911 Chamber of Commerce Visitor Cen		1.00%	- 86,545	1.00%	- 87,411	1.00%	88,285	1.00%	- 89,167	1.00%	90,059	1.00%
214	OTHER	110,688	30.47%	86,545	-21.81%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
214	OTHER	110,000	30.47%	00,545	-21.01%	07,411	1.00%	00,200	1.00%	09,107	1.00%	90,059	1.00%
215	ENVIRONMENTAL DEVELOPMEN	T 1,031,450	-23.20%	1,336,197	29.55%	986,596	-26.16%	991,993	0.55%	1,001,264	0.93%	944,174	-5.70%
217	ENVIRONMENTAL DEVELOPMEN	1,031,430	-23.20 /6	1,330,197	29.55/6	900,390	-20.1076	991,993	0.55%	1,001,204	0.9376	944,174	-5.70%
218	PARKS, RECREATION & HERITAG	3F											
219	RECREATION FACILITIES	_											
220	ADMINISTRATION												
212 214 215 216 217 218 219 220 221 222 223 224 225	27110 Parks, Recreation & Heritage Mgmt	Serv 516,066	1.73%	555,459	7.63%	565,046	1.73%	574,833	1.73%	584,385	1.66%	594,128	1.67%
222	-												
223	COMMUNITY CENTRES AND HAL	LS											
224	27120 Gyro Youth Centre Maintenance	34,845	20.65%	43,872	25.91%	46,534	6.07%	61,209	31.54%	45,956	-24.92%	46,717	1.66%
225	27124 Glenwood Concessions	6,079	1.32%	4,072	-33.02%	4,127	1.35%	4,183	1.36%	4,240	1.36%	4,297	1.34%
226	27126 Glenwood Skate Shop	3,442	1.77%	3,362	-2.32%	3,399	1.10%	2,437	-28.30%	2,475	1.56%	2,515	1.62%
227	27128 Glenwood Centre Maintenance	80,941	28.02%	75,923	-6.20%	76,940	1.34%	77,973	1.34%	79,021	1.34%	80,085	1.35%
228	27129 Bob Dailey Stadium	10,149	1.86%	9,369	-7.69%	9,495	1.34%	9,622	1.34%	9,751	1.34%	9,882	1.34%
229	27130 Echo Activity Centre Maintenance	384,517	13.70%	388,351	1.00%	401,793	3.46%	388,968	-3.19%	396,283	1.88%	403,739	1.88%
231	27134 Echo Aquatic Maintenance	525,926	1.84%	537,087	2.12%	546,149	1.69%	555,375	1.69%	564,769	1.69%	574,333	1.69%
232	27140 AV Multiplex Concessions	160,000	-4.76%	155,122	-3.05%	157,038	1.24%	158,985	1.24%	160,964	1.24%	162,976	1.25%
233	27142 AV Multiplex Skate Shop	10,185	-2.74%	8,640	-15.17%	8,798	1.83%	8,959	1.83%	9,122	1.82%	9,289	1.83%
234	27144 AV Multiplex Maintenance	771,833	-1.05%	784,103	1.59%	796,600	1.59%	809,315	1.60%	822,253	1.60%	835,417	1.60%
235	27146 Parks Building & Fieldhouses	93,481	7.38%	95,606	2.27%	96,913	1.37%	98,241	1.37%	99,589	1.37%	100,957	1.37%
226 227 228 229 231 232 233 234 235 236 237	27148 Echo Park Complex	51,092	44.21%	47,853	-6.34%	63,407	32.50%	43,551	-31.32%	44,205	1.50%	44,871	1.51%
237													

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	ВА	BB
1	*	CITY OF PORT ALBERNI												
3	3	GENERAL REVENUE FUND - 5 YEAR PLA	N											
3 \	*	/DRAFT												
5			2018		2019		2020		2021		2022		2023	
6			Amended		2019		2020		2021		2022		2023	
6 7			, imenaea											
238 239 242		RECREATION PROGRAMS												
239		SPORT PROGRAMS												
242	27156	Glenwood Centre Programs	9,180	2.00%	1,724	-81.22%	1,748	1.39%	1,773	1.43%	1,798	1.41%	1,824	1.45%
243 244 245 246 247 248 249 250 251 252 253 255		Echo Aquatic Programs	780,718	3.44%	772,930	-1.00%	792,688	2.56%	803,850	1.41%	825,628	2.71%	838,178	1.52%
244	27163	B AV Multiplex Programs	184,622	1.64%	186,223	0.87%	188,866	1.42%	191,550	1.42%	194,277	1.42%	196,996	1.40%
245														
246		LEISURE PROGRAMS												
247		S Leisure Service Programs	284,930	5.70%	291,810	2.41%	297,625	1.99%	303,555	1.99%	309,603	1.99%	315,773	1.99%
248		Youth Services and Programs	24,800	1.22%	23,565	-4.98%	23,971	1.72%	24,384	1.72%	24,804	1.72%	25,233	1.73%
249		3 Children's Programs	111,000	-34.71%	132,500	19.37%	135,049	1.92%	137,648	1.92%	140,298	1.93%	143,000	1.93%
250	2/180	Adult Programs	70,000	-17.65%	70,700	1.00%	71,407	1.00%	72,121	1.00%	72,842	1.00%	73,571	1.00%
252		SPECIAL EVENTS												
253	27190	Special Events	18,040	-9.80%	18,081	0.23%	18,122	0.23%	18.165	0.24%	18,208	0.24%	18,252	0.24%
255		S Vehicle Maintenance & Repair	16,905	1.20%	10,581	-37.41%	10,779	1.87%	10,981	1.87%	11,947	8.80%	12,057	0.92%
256	27100	RECREATION FACILITIES & PROGRAMS	4,148,751	1.55%	4,216,933	1.64%	4,316,494	2.36%	4,357,678	0.95%	4,422,418	1.49%	4,494,090	1.62%
256 257 258 259		REORE/MONT/MOIETTES & TROOM/MO	4,140,701	1.0070	4,210,000	1.0470	4,010,404	2.0070	4,007,070	0.0070	7,722,710	1.4370	4,404,000	1.02 /0
258		PARKS AND PLAYGROUNDS												
259	27210	Parks & Facility Management Services	253,342	7.27%	257,056	1.47%	261,890	1.88%	266,821	1.88%	271,853	1.89%	276,985	1.89%
260		Parks Maintenance	634,315	4.93%	633,628	-0.11%	645,213	1.83%	657,019	1.83%	669,051	1.83%	681,314	1.83%
260 261	27220	Horticultural Services	285,175	-17.71%	296,679	4.03%	301,687	1.69%	306,787	1.69%	311,979	1.69%	317,265	1.69%
262	27225	Vehicles & Equipment Mtce & Repair	168,298	-5.80%	169,977	1.00%	172,716	1.61%	175,111	1.39%	177,937	1.61%	180,821	1.62%
263	27230	Parks Upgrading	87,750	3.97%	87,014	-0.84%	88,333	1.52%	89,673	1.52%	91,036	1.52%	92,422	1.52%
264 265 266 267	27499	Equipment Recovery	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%
265		PARKS & PLAYGROUNDS	1,343,983	-1.69%	1,357,759	1.03%	1,381,513	1.75%	1,405,318	1.72%	1,429,961	1.75%	1,455,074	1.76%
266														
267		CULTURAL SERVICES												
268		Museum Services	334,234	1.78%	313,596	-6.17%	344,948	10.00%	317,384	-7.99%	323,412	1.90%	329,426	1.86%
269		Museum Programs-Curatorial	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%	18,818	1.73%	19,144	1.73%
270 271		Museum Programs-Permanent Exhibits	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%	6,944	1.62%	7,057	1.63%
271		Museum Programs-Temporary Exhibits	36,618	8.57%	38,566	5.32%	37,397	-3.03%	37,632	0.63%	37,821	0.50%	38,013	0.51%
272 273) Industrial Collections) Museum Maintenance	30,364 60,852	1.77% 2.74%	34,935 61,702	15.05% 1.40%	30,935 62,874	-11.45% 1.90%	30,935 64,069	0.00% 1.90%	30,935 65,287	0.00% 1.90%	30,935 66,529	0.00% 1.90%
275) Waseum Maintenance) Vancouver Island Regional Library	726,996	2.74% 7.67%	703,211	-3.27%	713,408	1.45%	736,451	3.23%	764,362	3.79%	784,159	2.59%
275 276		McLean Mill Society (2017)	231,000	-11.49%	191,000	-3.27 % -17.32%	161,000	-15.71%	141,000	-12.42%	141,000	0.00%	141,000	0.00%
277	27700	CULTURAL SERVICES	1,444,083	1.62%	1,367,504	-5.30%	1,375,469	0.58%	1,352,802	-1.65%	1,388,579	2.64%	1,416,263	1.99%
278		OOLI ONAL OLIVIOLO	1,444,003	1.02/0	1,307,304	-0.00 /0	1,575,409	0.5076	1,332,002	-1.00/0	1,300,379	2.04/0	1,410,203	1.55/0
279		RECREATION & CULTURAL	6,936,817	0.92%	6,942,196	0.08%	7,073,476	1.89%	7,115,798	0.60%	7,240,958	-	7,365,427	1.72%
279 280			-,0,0.7	2.02,3	-,,	2.0073	.,,		.,,	2.5075	. , ,		.,,	= ,0
281		TOTAL OPERATIONS EXPENSES	27,489,341	0.81%	28,132,667	2.34%	28,118,874	-0.05%	28,671,287	1.96%	29,374,825		29,764,975	1.33%
282														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	ΑZ	ВА	BB
1		CITY OF PORT ALBERNI												
2 (3	GENERAL REVENUE FUND - 5 YEAR PLA	N											
3 \		/DRAFT												
4	$\overline{}$													
5			2018		2019		2020		2021		2022		2023	
6			Amended											
7														
283 284		INTEREST & REPT OFFICIALS												
284	00445	INTEREST & DEBT SERVICING	4.500	0.000/	4.500	0.000/	4.500	0.000/	4.500	0.000/	4.500	0.000/	4.500	0.000/
286		Interest on Prepaid Taxes	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
287		Interest Payments on Debentures	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
200		Principal Payments on Debentures	120,468	0.00% 0.00%	120,468 6,500	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00% 0.00%	120,468	0.00%
288 290 291 292	20193	Banking Service Charges	6,500			0.00%	6,500	0.00%	6,500	0.00%	6,500	_	6,500	0.00%
291			219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%
292														
293		TOTAL OPERATIONS AND DEBT												
294		SERVICING	27,709,012	0.80%	28,352,338	2.32%	28,338,545	-0.05%	28,890,958	1.95%	29,594,496	2.44%	29.984.646	1.32%
295		CERTIONIC	27,709,012	0.0078	20,332,330	2.32/0	20,550,545	-0.0378	20,090,930	1.9576	23,034,430	2.44/0	29,904,040	1.32 /6
296		TRANSFERS TO RESERVES												
297	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
298		2 Transfer to Equipment Replacement	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%
298 299		Transfer to Capital Works Reserve	70,000	15.04%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
300	_0_0	Transcer to Supria. From Crossers	149,000	14.75%	149,000	0.00%	149,000	0.00%	119,000	-20.13%	119,000	0.00%	119,000	0.00%
300 301			0,000	0,0	0,000	0.0070	0,000	0.0070	,	201.070	,	0.0070	,	0.0070
302														
303		TRANSFERS TO CAPITAL FUNDS												
304	28220	Transfers to General Capital Fund:												
304 306		Projects TBD Council Direction	-		712,380		66,378		770,288		653,061		1,738,381	
307		Administration	-		-		-		-		250,000		-	
308		Fire Department	10,000		55,000		50,000		90,400		80,000		-	
309		Transportation Services	-		-		-		-		-		-	
310		Paving and Road Construction	200,000		-		195,000		550,000		590,000		-	
311		Traffic Upgrades	25,000		-		-		-		27,500		-	
312		Storm Drains	250,000		50,000		930,000		175,000		300,000		702,500	
313		Other Public Works Projects	12,500		30,000		-		200,000		-		-	
314		Parks	160,000		-		-		129,400		-		-	
315		Cultural Services	95,000		30,100		95,100		95,100		95,100		95,100	
316		Parks, Recreation and Heritage	71,000		150,200		368,040	-	44,000		135,000	_	-	
317		TOTAL GENERAL CAPITAL TRANSFERS	823,500	16.31%	1,027,680	24.79%	1,704,518	65.86%	2,054,188	20.51%	2,130,661	3.72%	2,535,981	19.02%
318														
319		OTHER SERVICES												
319 320 321		OTHER BUDGET CONSIDERATIONS	000 000	0.000	000.00-	0.000	000.055	0.0051	000.055	0.0051	000.055	0.0051	222.25	0.0001
321	29911	Contingency Funds	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
322		OTHER BUDGET CONSIDERATIONS	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
323		TOTAL OPERATIONS DEPT												
		TOTAL OPERATIONS, DEBT												
00.4		SERVICING, RESERVE AND CAPITAL	00 004 546	4.050/	00 700 040	0.000/	20 202 222	0.000/	04.004.445	0.070/	20.044.45=	0.400/	20 022 22=	0.400/
324		TRANSFERS, CONTINGENCY	28,881,512	1.25%	29,729,018	2.93%	30,392,063	2.23%	31,264,146	2.87%	32,044,157	2.49%	32,839,627	2.48%
325														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	/ 342 \ '	Y OF PORT ALBERNI	•		•			•	•				•	
2 (NERAL REVENUE FUND - 5 YEAR PLAN	1											
3	DR	AFT												
4	•		2212		2212									
5			2018		2019		2020		2021		2022		2023	
6 7			Amended											
326														
327	TRA	ANSFERS TO RESERVE ALLOWANCES												
328		nsfers to Reserve Allowances	400,000	35.72%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
328 329			.00,000	-	.00,000	-	.00,000	•	.00,000	•.0070	.00,000	0.0070	.00,000	0.0070
330														
330 331 332 333 334	TAX	(ES COLLECTED FOR OTHERS												
332	REC	SIONAL DISTRICT												
333	28410 Albe	erni-Clayoquot Regional District	1,204,000	0.11%	1,304,000	8.31%	1,304,000	0.00%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%
334														
335		HOOL DISTRICTS												
336		-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
336 337 338 339	28812 Res	idential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
338														
339		GIONAL GOVERNMENTS	707.000	0.040/	700.000	7 4407	700 000	0.000/	700.000	0.000/	700.000	0.000/	700.000	0.000/
340	28820 Albe	erni-Clayoquot Regional Hosp District	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
340 341 342	IOII	NT BOARDS AND COMMISSIONS												
342		icipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
343 344		Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
345		ES COLLECTED FOR OTHERS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
345 346	170		.,.,2,.00	0.0270	. ,02 1,000	/0	. ,02 1,000	0.0070	7,100,000	1.0070	7,100,000	0.0070	.,100,000	0.0070
347														
347 348														
349	GEI	NERAL FUND EXPENDITURE	36,453,612	1.28%	37,453,518	2.74%	38,116,563	1.77%	38,854,646	1.94%	39,634,657	2.01%	40,430,127	2.01%
350				=		=		=		=		=		

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	ΑZ
1		CITY OF PORT ALBERNI		•			-	•			-			
2	22 3	WATER REVENUE FUND - 5 YEAR PLAN												
3	(83 8	DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6		041 50 05 050/405												
7	54404	SALES OF SERVICE	0.504.400	40.000/	0.700.000	F 000/	0.054.040	F 000/	4 4 40 405	F 000/	4 000 404	0.000/	4.047.070	0.000/
8		Metered Sales Connections	3,584,438	10.00%	3,763,660	5.00%	3,951,843	5.00%	4,149,435	5.00%	4,232,424	2.00%	4,317,072	2.00%
10			38,639	10.00%	40,571 382	5.00%	42,599	5.00%	44,729	5.00%	45,624	2.00%	46,536	2.00%
11		2 Turn-On Charges	364	9.90%		4.95%	401	4.97%	421	4.99%	430	2.14%	439	2.09% 2.00%
12	54433	Service Charges Sundry SALES OF SERVICE	9,716 3,633,157	10.00% <u> </u>	10,202 3,814,815	5.00% <u> </u>	10,712 4,005,555	5.00% <u> </u>	11,248 4,205,833	5.00% 5.00%	11,473 4,289,951	2.00% <u> </u>	11,702 4,375,749	2.00%
13		SALES OF SERVICE	3,033,137	10.00%	3,014,015	5.00%	4,005,555	5.00%	4,205,633	5.00%	4,209,951	2.00%	4,375,749	2.00%
14		OTHER REVENUE FROM OWN SOURCE												
15		OTHER REVENUE I ROW OWN SOURCE												
16	55590	Other Interest	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
17		Water Penalty	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
18	00011	OTHER REVENUE	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%
18 19		5 <u></u>	,000	0.0070	,000	0.0070	,000	0.0070	,000	0.0070	,000	0.0070	,000	0.0070
20		CONDITIONAL TRANSFERS OTHER GOV'T	-		_		_		-		-		_	
20 21														
22		PROVINCIAL GOVERNMENT	-		-		-		-		-		-	
25														
26		OTHER TRANSFERS												
27		Reserve For Projects & Purchases	-		-		100,000		-		-		-	
28	59112	Operating Surplus From Prior Years		_		_	-	_				_	2,000,000	
22 25 26 27 28 29 30 31		OTHER TRANSFERS	-	_	-	_	100,000	_	-		-	_	-	
30														
		WATER FUND REVENUE	3,674,457	9.88%	3,856,115	4.94%	4,146,855	7.54%	4,247,133	2.42%	4,331,251	1.98%	4,417,049	1.98%
32				_				_		•	-	_		

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI	•	•	•	•	•	-	•	•	-	•		
2	3	WATER REVENUE FUND - 5 YEAR PLAN												
3	(market	DRAFT	2018		2019		2020		2021		2022		2023	
4														
5														
6														
33														
34		WATER SUPPLY SYSTEM												
35		WATER SUPPLY SYSTEM												
37		ADMINISTRATION												
38	6/110) Water Administration & Other	264,269	2.24%	264,793	0.20%	265,328	0.20%	265,877	0.21%	266,437	0.21%	267,012	0.22%
39	0+110	Water Administration & Other	204,203	2.2470	204,733	0.2070	200,020	0.2070	200,011	0.2170	200,437	0.2170	207,012	0.2270
40		ENGINEERING SERVICES												
41	64121	Engineering Consulting Services	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42		3 11 3 11 11 3 11 111	,		,		,		,		,		,	
43		WATER SYSTEM ADMINISTRATION												
44	64133	3 Customer Service Requests	92,120	45.99%	93,942	1.98%	95,801	1.98%	97,697	1.98%	99,632	1.98%	101,606	1.98%
45	64136	S Small Tools/Equipment/Supplies	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%	12,391	1.06%	12,524	1.07%
46														
47		SERVICE OF SUPPLY												
48	64141	Supply Inspection & Operation	119,913	-2.92%	121,951	1.70%	124,033	1.71%	126,160	1.71%	128,332	1.72%	130,551	1.73%
49														
50		PUMPING		4 400/	.=	4 000/	.==		0=0.440	4 000/	004 450			
51	64161	Pumping Inspection & Operation	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%	281,450	1.09%	284,549	1.10%
52		TRANSMISSION & DISTRIBUTION												
53	6/101	Transmission/Distribution System	294,450	15.29%	263,131	-10.64%	301,886	14.73%	270,715	-10.33%	309,622	14.37%	278,606	-10.02%
55		3 Connections	133,025	1.55%	144,366	8.53%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
56		5 Meters	228,888	2.00%	187,265	-18.18%	235,201	25.60%	238,195	1.27%	241,248	1.28%	244,363	1.29%
57		7 Hydrants	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%	41,490	1.49%	42,110	1.49%
58	01.07	,	55,150	1.01/0	35,730	1.1070	10,201	1.11/0	10,002	1.1070	11,100	1.1070	12,110	1.1070
59		OTHER COMMON SERVICES												
60	64194	Special Water Work Orders	-		_		-		_		_			
61		·												
4 5 6 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 60 61 62 63		WATER SUPPLY SYSTEM	1,483,330	5.75%	1,429,672	-3.62%	1,526,345	6.76%	1,508,357	-1.18%	1,560,713	3.47%	1,543,424	-1.11%
63														

	А	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1 2 3 4	CITY OF PORT WATER REVEN DRAFT	ALBERNI IUE FUND - 5 YEAR PLAN	2018		2019		2020		2021		2022		2023	
5 6 64 65	FISCAL SERVIO	CES												
66	DEBT 68120 Interest Paymer	ata On Dobonturos	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130 Principal Payme		38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69	DEBT	wite on population	82,743	0.0070	82,743	0.0070_	82,743	0.0070	82,743	0.0070	82,743	0.0070	82,743	. 0.0070
5 6 64 65 66 67 70 71 72 73 74 75 76 77 78 80 81 82 83	TRANSFERS TO 68211 Transfer To Cap 68220 Transfers To Wa		1,235,276	-18.10%	- 2,460,500	99.19%	1,620,000	-34.16%	- 582,000	-64.07%	- 430,000	-26.12%	4,000,000	830.23%
74		structure Capital Reserve	869,808	150.52%	(120,100)	-113.81%	914,467	-861.42%	2,070,733	126.44%	2,254,495	8.87%	(1,212,418)	
75	68910 Debt Reserve F	und Transfer	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76	TRANSFERS		2,108,384	13.43%	2,343,700	11.16%	2,537,767	8.28%	2,656,033	4.66%	2,687,795	1.20%	2,790,882	3.84%
77 78 79	FISCAL SERVIO	CES	2,191,127	12.86%	2,426,443	10.74%	2,620,510	8.00%	2,738,776	4.51%	2,770,538	1.16%	2,873,625	3.72%
80	EXCESS OF RE	EVENUE OVER EXPENSE	-	_		_	-			_		_	-	
81 82 83	WATER FUND	EXPENSE	3,674,457	9.88%_	3,856,115	4.94% =	4,146,855	7.54%	4,247,133	2.42% _	4,331,251	1.98%	4,417,049	1.98%

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI	•	-	•	•			•			•		
2	***	SEWER REVENUE FUND - 5 YEAR PLAN												
3	(B)	DRAFT	2018		2019		2020		2021		2022		2023	
4	\smile													
5														
6														
7		SALES OF SERVICE												
8		_												
9	-	Sewer Fees	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%	3,169,689	1.88%	3236785	2.12%
10 11		Sewer Connections	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%	40,853	2.00%	41670	2.00%
11		2 Service Charges Sundry	3,747	2.00%	3,822	2.00%	3,898	1.99%	3,976	2.00%	4,056	2.01%	4137	2.00%
12	94433	3 User Charges	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%	18,659	2.00%	19032	2.00%
12 13 14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%	13,241	2.00%	13506	2.00%
16	54441	SALES OF SERVICE	3,013,356	1.87%	3,069,923	1.88%	3,127,618	1.88%	3,186,469	1.88%	3,246,498	1.88%	3,315,130	2.11%
16 17		SALES OF SERVICE	3,013,330	1.07 70	3,003,323	1.0070	3,127,010	1.0070	3,100,403	1.0070	3,240,430	1.0070	3,313,130	2.11/0
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	Interest Income	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20000	0.00%
22 23 24 29 30 31	91210	Sewer Local Improvement Charges	3,200	-92.92%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3200	0.00%
23		OTHER REVENUE	35,200	-54.41%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%
24														
29		OTHER TRANSFERS												
30		Transfer from Capital Reserve-Gas Tax	46,000	15.00%	6,000	-86.96%	46,000	666.67%	46,000	0.00%	46,000	0.00%	46,000	0.00%
31		Transfers from Reserves & Allowances	280,000		-		50,000		-		-		-	
32 33		Operating Funds from Prior Year	-		-		-		-		-		-	
33	99211	Contribution (To) From General Revenue		_	-	_		_				_	-	
34 35		SEWED FUND DEVENUE	2 274 550	0.740/	2 444 402	7.040/	2 250 040	4.750/	2 267 662	0.070/	2 227 660	4.040/	2 206 226	2.000/
36		SEWER FUND REVENUE	3,374,556	9.74%	3,111,123	-7.81% ₌	3,258,818	4.75%	3,267,669	0.27%	3,327,698	1.84%	3,396,330	2.06%
36														

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI			_									
2	(**** **	SEWER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4	V													
5 6 37														
6														
37		SEWER SYSTEM												
38 39 40 41		A DA MANUATO A TION												
39	404040	ADMINISTRATION	004 000	0.000/	004 000	0.000/	004.000	0.000/	004 000	0.000/	004.000	0.000/	004 000	0.000/
40	104210	Sewer Administration & Other	291,900	-0.03%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%
41		ENGINEERING SERVICES												
42	10/1221	Consulting Services	31,000	24.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
44	104221	Consulting Convices	31,000	24.0070	31,000	0.0070	31,000	0.0070	31,000	0.0070	31,000	0.0070	31,000	0.0070
42 43 44 45		SEWER SYSTEM ADMINISTRATION												
46	104233	3 Customer Service Requests	122,825	0.35%	125,281	2.00%	127,787	2.00%	130,342	2.00%	132,949	2.00%	135,609	2.00%
47	104236	S Small Tools/Equipment/Supplies	13,931	-8.95%	14,049	0.85%	14,170	0.86%	14,293	0.87%	14,419	0.88%	14,548	0.89%
48														
49		SEWER COLLECTION SYSTEM												
50		Sewage Collection System Main	114,500	14.50%	119,500	4.37%	121,100	1.34%	122,732	1.35%	124,397	1.36%	126,095	1.36%
51	104241	Sewer Service Connections	182,475	0.54%	195,725	7.26%	198,019	1.17%	200,359	1.18%	202,747	1.19%	205,181	1.20%
52														
53	404000	SEWER LIFT STATIONS	400 000	4.050/	400 007	4.000/	107.010	4.000/	470 500	4.000/	470.005	4 400/	470.000	0.000/
54	104260	Sewage Lift Stations	160,806	-4.05%	163,987	1.98%	167,240	1.98%	170,569	1.99%	173,085	1.48%	176,926	2.22%
55		SEWER TREATMENT AND DISPOSAL												
57	10/200	Sewage Treatment	293,413	2.23%	299,787	2.17%	306,334	2.18%	313,060	2.20%	319,994	2.21%	327,144	2.23%
58	104200	Sewage Treatment	293,413	2.23/0	299,707	2.17/0	300,334	2.10/0	313,000	2.20/0	319,994	2.21/0	327,144	2.23/0
59		OTHER COMMON SERVICES												
47 48 49 50 51 52 53 54 55 56 57 58 59 60	104294	Special Work Orders	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
61		SEWER SYSTEM	1,212,850	1.68%	1,243,229	2.50%	1,259,550	1.31%	1,276,255	1.33%	1,292,491	1.27%	1,310,403	1.39%
61 62			, _,-,		, -,	,,,,	, - ,,	2.74	, 3,=		,,		,,	

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI	•	•		•	•	•	•	•	•	•		
2	(42:45)	SEWER REVENUE FUND - 5 YEAR PLAN												
3	(S)	DRAFT	2018		2019		2020		2021		2022		2023	
4	\smile													
5 6														
6														
63		FISCAL SERVICES												
64		DEBT												
63 64 65 66 67 68 69 70	100120	Interest Payments On Debentures	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%	252,925	0.00%
67		Principal Payments On Debentures	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%	187,932	0.00%
68	100100	TOTAL DEBT	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%
69		TOTAL BEBT	440,007	0.0070	440,007	0.0070	440,007	0.0070	440,007	0.0070	440,007	0.0070	440,007	0.0070
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	400,000	-31.03%	815,000	103.75%	800,000	-1.84%	650,000	-18.75%	260,000	-60.00%	100,000	-61.54%
72 73	108910	Debt Reserve Fund Transfer	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
73	108211	Transfer to Reserves & Allowances	-		-		-		-					
74	108920	Transfer to Infrastructure Capital Reserve	1,318,849	_	610,037	_	756,411		898,557	18.79%	1,332,350	48.28%	1,543,070	15.82%
75		TRANSFERS	1,720,849	19.38%	1,427,037	-17.07%	1,558,411	9.21%	1,550,557	-0.50%	1,594,350	2.82%	1,645,070	3.18%
76														
77		FISCAL SERVICES	2,161,706	14.84%	1,867,894	-13.59%	1,999,268	7.03%	1,991,414	-0.39%	2,035,207	2.20%	2,085,927	2.49%
78		EVOCAGO OF DEVENUE OVED EVDENOE												
79		EXCESS OF REVENUE OVER EXPENSE		_	-	_		_		-		_		
74 75 76 77 78 79 80 81 82		SEWED FIND EVDENCES	2 274 556	0.749/	2 444 422	7 040/	2 250 040	4 7E0/	2 267 660	0.270/	2 227 600	1 0 1 0 /	2 206 220	2.069/
81		SEWER FUND EXPENSES	3,374,556	9.74% =	3,111,123	-7.81% =	3,258,818	4.75%	3,267,669	0.27%	3,327,698	1.84%	3,396,330	2.06%
82														

	А	В	N		0	Р	Q		R		3	Т
1 2 3	****	CITY OF PORT ALBERNI PARKLAND ACQUISITION RESERVE - 5 DRAFT	YEAR PLAN					Establ	lished:	12-Ju	ın-2006	
4 5			2017 Actual		2018	2019	2020	2	021	20	22	2023
6		RECEIPTS										
7		Investment Income	\$ 2,89		2,500	\$ 2,500	\$ 2,500	\$	2,500	\$	2,500	\$ 2,500
8		Sale of Parkland	61,50	00	-	-	-		-		-	-
9		Parkland Dedication Deposits		-	-	-	-		-		-	-
10		Historical correction	20,30		-	-	-		-		-	-
11			84,69	95	2,500	2,500	2,500		2,500		2,500	2,500
13 14		EXPENSES										
15 16		Acquisition of Parkland	3,42	26	-	-	-		-		-	-
17 18			3,42	26	-	-	-		-		-	-
19		REVENUE OVER (UNDER) EXPENSES	81,26	9	2,500	2,500	2,500		2,500		2,500	2,500
20 21												
22		FUND EQUITY - ENDING	\$ 283,33	80 \$	285,830	\$ 288,330	\$ 290,830	\$ 2	293,330	\$ 29	95,830	\$ 298,330

	Α	В	J	K	L	М	N	0	Р
1	•	CITY OF PORT ALBERNI							
2	(****)	PARKS AND RECREATION CAPITAL RE	SERVE			E	Established:	21-Aug-2000	
3		DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
7		Balance forward (2009)	-	-	-	-	-	-	-
8		Investment Income	24,575	25,000	25,000	25,000	25,000	25,000	25,000
9		Recreation Services Surcharge	135,623	135,000	135,000	135,000	135,000	135,000	135,000
10		Other Deposits	-	-	-	-	-	-	-
11		Transfers	-	-	-	-	-	-	-
12		Sale of Property	-	-	-	-	-	-	-
13			160,198	160,000	160,000	160,000	160,000	160,000	160,000
14									
15									
16		EXPENSES							
		Parks & Recreation Properties and							
17		Facilities	-	-	-	-	-	-	-
18									
19			-	-	-	-	-	-	-
20									
21		REVENUE OVER (UNDER) EXPENSES	160,198	160,000	160,000	160,000	160,000	160,000	160,000
22									
23 24									
		FUND EQUITY - ENDING	2,138,448	2,298,448	2,458,448	2,618,448	2,778,448	2,938,448	3,098,448
25									

	А	В	Р	Q	R	S	Т	U	V
1	(4)	CITY OF PORT ALBERNI							
2	(22)	CAPITAL WORKS RESERVE FUND -	5 YEAR PLAN				Established:	8-Aug-1994	
3	(markey)	DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
8		Investment Income	36,217	5,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	788,817	1,104,398	1,020,510	519,400	359,802	160,216	263,142
11		Miscellaneous		80,978	80,000	80,000	80,000	80,000	80,000
12			825,034	1,190,376	1,105,510	604,400	444,802	245,216	348,142
13									
14									
15		EXPENSES							
16		Gas Tax - capital projects	733,884	1,064,398	974,510	473,400	313,802	114,216	217,142
17		Gas Tax - operating (capacity bldg)	-	40,000	46,000	46,000	46,000	46,000	46,000
18		Capital Expenditures - Special	70,000	-	-	-			
19		Capital Expenditures		-	-	-			
20			803,884	1,104,398	1,020,510	519,400	359,802	160,216	263,142
21									
22		REVENUE OVER EXPENSES	21,150	85,978	85,000	85,000	85,000	85,000	85,000
23 25 26									
25									
		FUND EQUITY - ENDING	\$ 269,266	\$ 355,244	\$ 440,244	\$ 525,244	\$ 610,244	\$ 695,244	\$ 780,244
27									

	Α	В	Р	Q	R	S	Т	U	V
1	_								
2	*	CITY OF PORT ALBERNI							
3	(******)	EQUIPMENT REPLACEMENT RES	ERVE FUND - 5	YEAR PLAN			Established:	31-Dec-1973	
5	\$	DRAFT							
			0047	0040	0040	2000	0004	0000	0000
6			2017	2018	2019	2020	2021	2022	2023
7			Actual						
8		Sale of Equipment	1	-	-	-	-	-	-
9		Investment Income	89,359	46,000	46,000	45,000	40,000	30,000	30,000
10		Transfers from General Revenue	32,000	64,000	64,000	64,000	34,000	-	-
11		Contributions - ERRF Schedule	760,154	795,867	827,193	869,058	907,530	967,602	990,561
12			881,514	905,867	937,193	978,058	981,530	997,602	1,020,561
13									
14									
15		EXPENSES							
16		Transfer to Capital Works Bylaw	-	-	_	-	-	-	-
17		Equipment Purchases	425,011	346,800	556,500	2,293,900	2,790,800	624,400	71,600
18			425,011	346,800	556,500	2,293,900	2,790,800	624,400	71,600
19			,	,	,	, ,	, ,	•	,
20		REVENUE OVER EXPENSES	456,503	559,067	380,693	(1,315,842)	(1,809,270)	373,202	948,961
21				,		(,,-,	(, , - ,		2 2,2 2
22									
23									
24 25		FUND EQUITY - ENDING	6,059,450	6,618,517	6,999,210	5,683,368	3,874,098	4,247,300	5,196,261
			-,,	-,,	-,,	-,,	-,,	-, ,	-,,
26									

	Α	В	Р	Q	R	S	Т	U	V
1		CITY OF PORT ALBERNI							
2	(A) (A)	LAND SALE RESERVE FUND - 5 YEA	AR PLAN				Established:	pre 1970	
3	(S)	DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5		DECEMPTO	Actual						
6		RECEIPTS	040 744		400.000	400 000	400.000	400.000	400.000
<u>/</u>		Sale of Property	310,711	7.500	100,000	100,000	100,000	100,000	100,000
8		Investment Income	11,130	7,500	7,500	8,000	8,500	9,500	-
9		Transfer from RCMP Surplus Transfer from Off Street Parking Res	-	-	-	-	-	-	-
11		Transfer from Oil Street Parking Res	321,841	7,500	107,500	108,000	108,500	109,500	100,000
12			321,041	7,500	107,300	100,000	100,500	109,500	100,000
13									
14		EXPENSES							
15		Transfer to Other Funds	25,000	-	-	-	-	-	-
16		Acquisitions and Expenses	12,941	-	50,000	50,000	50,000	50,000	50,000
17			37,941	-	50,000	50,000	50,000	50,000	50,000
18									
19		REVENUE OVER EXPENSES	283,900	7,500	57,500	58,000	58,500	59,500	50,000
20									
21									
22		FUND EQUITY - ENDING	959,376	966,876	1,024,376	1,082,376	1,140,876	1,200,376	1,250,376
23									

	А	В	Н	Ţ	J	K	L	M	N
1		CITY OF PORT ALBERNI							
2	22 50	DEVELOPMENT COST CHARGES R	ESERVE FUND	- 5 YEAR PLA	۸N		Established:	22-Mar-2010	
3	A STATE OF THE STA	DRAFT							
4	\smile		2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
7		Contributions	55,938	100,000	15,000	15,000	15,000	15,000	15,000
8		Investment Income	2,300	2,000	3,000	3,500	3,500	3,500	3,500
9			58,238	102,000	18,000	18,500	18,500	18,500	18,500
10									
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Acquisitions and Expenses		-	-	-	-	-	-
15			-	-	-	-	-	-	-
16									
17		REVENUE OVER EXPENSES	58,238	102,000	18,000	18,500	18,500	18,500	18,500
18								_	
19									
20		FUND EQUITY - ENDING	247,715	349,715	367,715	386,215	404,715	423,215	441,715
21									

	Α	В	G	Н	I	J	K	L	М
1	4	CITY OF PORT ALBERNI							
2	22 30	CARBON TRUST RESERVE FUND -	5 YEAR PLAN				Established:	13-May-2013	
3	(mage)	DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
7		Contributions	91,210	93,700	93,700	93,700	93,700	93,700	93,700
8		Investment Income	4,223	5,000	1,000	2,000	3,000	4,000	4,000
9			95,433	98,700	94,700	95,700	96,700	97,700	97,700
10									
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Projects and Expenses	72,744	119,230	285,000	22,500	-	-	-
15			72,744	119,230	285,000	22,500	-	-	-
16									
17		REVENUE OVER EXPENSES	22,689	(20,530)	(190,300)	73,200	96,700	97,700	97,700
18									
19									
20		FUND EQUITY - ENDING	258,587	238,057	47,757	120,957	217,657	315,357	413,057
21									

	А	В	F	G	Н	1	J	K	L
1	4	CITY OF PORT ALBERNI							
2	22 33	ALBERNI VALLEY COMMUNITY FO	REST RESER\	/E - 5 YEAR P	LAN		Established:	14-Oct-2014	
3	(mage)	DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5	i.		Actual						
6	i.	RECEIPTS							
7		Dividends Received	-	-	-	-	-	-	-
8		Donations Received	40						
9		Investment Income	1,019	1,500	1,500	1,500	1,500	1,500	1,500
10			1,059	1,500	1,500	1,500	1,500	1,500	1,500
11	i.								
12	i.								
13	i.	EXPENSES							
14	i.	Transfer to Other Funds	-	-	-	-	-	-	-
15	i.	Projects and Expenses	1,000	-	-	-	-	-	-
16	i.		1,000	-	-	-	-	-	-
17	i.								
18	i.	REVENUE OVER EXPENSES	59	1,500	1,500	1,500	1,500	1,500	1,500
19	i.								
20	i.								
21		FUND EQUITY - ENDING	104,679	106,179	107,679	109,179	110,679	112,179	113,679
22									

	Α	В	Р	Q	R	S	Т	U	V
1	*	CITY OF PORT ALBERNI							
2	(33 : 85)	CEMETERY TRUST FUND - 5 YEAR	PLAN						
3	3	DRAFT							
4	\mathbf{C}		2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
7		Sale Proceeds	6,989	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,135	2,000	2,000	2,000	2,000	2,000	2,000
9			9,124	5,000	5,000	5,000	5,000	5,000	5,000
10									
11									
12		EXPENSES							
13		Transfer to General Revenue	2,135	2,000	2,000	2,000	2,000	2,000	2,000
14									
15									
16		REVENUE OVER EXPENDITURE	6,989	3,000	3,000	3,000	3,000	3,000	3,000
17									
18									
19		FUND EQUITY - ENDING	155,879	158,879	161,879	164,879	167,879	170,879	173,879
20									

	A	B	С	D	l F	Г	G	н	1	T i	K	1 1	М	N	0	В
1274	Δ .	В	Ŭ			'	Ŭ		'	J	IX		IVI	IN.	Ŭ	
1275	City of Port	Alberni														
1276		l Projects Budget														
1277	2019 Capita	i Frojecis Budgei														
1277 Proje	of No	Capital Project								Funding Source						
1278 Proje	ect No.	Сарнаі Ріојесі	Budgeted	C	Revenue					Fed & Prov	es	Capital Wks	Mateur I	Revenue	C	Revenue
1279			Cost			Land Sale	ERRF	Dawaiidaa	Gas Tax		Other					
1280	A DAMINICED A	FION	Cost	Operating	Reserves	Land Sale	EKKF	Borrowing	Gas rax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1281	<u>ADMINISTRA</u>	HON_	65,600				65,600									
1283	Manning and I	GIS Software (Asset Mgmt Planning)	13,010	-	not capital		65,600		13,010							
1284		ment Plan Implementation & Software	13,010			2017 \$550K fu	nded from SPF C	anacity Dev 1009			۵					
1285	Asset Mariage	ment i lan implementation & conware	78,610				- 65.600		13.010	-			-			
1286			70,010			·	- 05,000		13,010							
1287	FIRE DEPART	MENT														
		ural Prep for Ladder Truck 2														
1292	replacement		88,000						88,000	Eligible under	Disaster Mitigation	on p12 Gas Tax	Agreement			
1296	Replace porta	ble radios	35,000	35,000	Moved from 2	021 to 2019; inc	or to \$35K		,	3			S 12 2 2			
1297	Replace page	rs	20,000	20,000	Moved from 2	021 to 2019; de	cr to \$20K									
1298	Replace Fireh	all Generator	60,000		Cfwd fr 2018;	appr 2016	60,000	ERRF pay bac	k x 5 yrs, ERRF	future yrs						
1299	•								•	-						
1300																
1301																
1300 1301 1302			203,000	55,000			- 60,000	-	88,000	-	-	-	-			-
1303 1304																
1304		ATION SERVICES														
1306		Versatile Tractor #399	123,100				123,100									
1307 1308		GMC 4.5M3 Dump Truck #259	-		Moved to 202		-									
1308		GMC 4.5M3 Dump Truck #260	70.400		Moved to 202	1 \$105,700	-									
1310 1311		Tiger Flail Mower #300	73,100			4 0 40 000	73,100									
1311		Langfab Dump Pup Trailer #367 Ford F350 W/Comp Body #520	-		Moved to 202 Moved to 202		-									
1312 1313		! Volvo Tandem Dump Truck #262	184,700		Moved fr 202		184,700									
1314	Replace 2002	volvo randem bump muck #262	104,700		woved if 202.	2	104,700									
1315			380.900				- 380.900									
1316			000,000				000,000									
1317	PAVING & RC	AD CONSTRUCTION														
1318		Widening-Pineo to Compton 600m	55,000	-	Cfwd fr 2016	\$30K appr 2016	s, moved fr 2018		30,000		25,000					
1319		e St S 325m (ptp, wtr, st, san)	150,000				added for storm		150,000		,					
1319 1320		Ave to Estevan 650m (ptp, water)	-		Moved to 202				,							
1321		rd to Bute 180m (ptp, storm)	-	-	Moved to 202											
1322		Ave to 8th Ave 100m (ptp, storm)	-	-	Moved to 202	2 \$200K										
1323				-												
1324				-												
1325			205,000	-					180,000	-	25,000	-	-	-		-
1326																
1327	TRAFFIC UPO	<u>GRADES</u>														
1328																
1329																
1330			-	-					-	-	-	-	-	-		-

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1331	- / (Ü				Ü		•	Ů					Ŭ	
1332																
1333		City of Port Alberni														
1334		2019 Capital Projects Budget														
1335																
1336	Project No.	Capital Project							F	unding Source	s					
1337	-		Budgeted	General	Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sew	er Revenue
1338			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	S Operatin	q Reserves
1339		STORM														
1340		Replacements & Upgrades														
1341		Small Capital Storm Main Replacements	100,000	50,000					50,000							
1342		7th Ave-Redford St to Bute St 180m (ptp, storm)	-	-	Moved to 202				-							
1343		Maitland St-6th Ave to 8th Ave 100m (ptp, storm) Margaret St Storm Pump Upgrade	-	-	Moved to 202 Moved to 202				-							
1344		16th Ave-Burde St S 325m (ptp, wtr, st, san)	110,000	-	ivioved to 202	1 \$225K			110,000							
1347		Total Ave-builde of a 323m (ptp, wii, st, san)	110,000	_					110,000							
1348		New Main Installs														
1349																
1350			210,000	50,000	-	-	-	-	160,000	-	-	-		-	-	
1351			·									•				
1352		WORKS-OTHER														
1353		Total Survey Station Instrument		Moved fr 2018			-		400.000							
1354	16444	Grandview Walkway 385m gravel path	100,000	-		n options list for p		Doubook v C :	100,000	***						
1355		City Hall Generator Argyle St Creative Crosswalks	50,000 6,000		Appr 2016; cfv		50,000	Payback x 5 yrs	s, ERRF future y	rs	1,000					
1356	17432	McLean Mill Dam Repairs	233,000		200,000	Appr 2017 33,000					1,000					
1358		McLean Mill Water Quality	30,000	30,000	200,000	Not capital										
1359		mozodni mii vrator Quality	00,000	00,000		rior ouplius										
1360			419,000	30,000	205,000	33,000	50,000	-	100,000	-	1,000	-		-	-	
1361																
1362		<u>PARKS</u>														
1365		Replace 2006 Ford F550 Haul All #613	-		Moved to 202		-									
1368		Canal Beach Upgrades Phase 2 (Playground)	-	-	Moved to option						-					
1369		Canal Waterfront Pier	-	-	Moved to option	ons list \$120K										
1370																
1372					-		-	-	-		-				-	
1373																
1374																
1375		CULTURAL SERVICES														
1376		McLean Mill Capital Projects	60,000		\$65K moved t						29,900					
1377			60,000	30,100			-	-	-	-	29,900	-		-	-	-
1378		DADICO DECREATION & LIEDITAGE														
13/9		PARKS, RECREATION & HERITAGE Bob Dailey Support Posts Repair	100,000	100,000												
1381		Echo Field Parking Lot-Resurface	100,000		Moved to option	one liet \$150K										
1382		Multiplex Ice Plant Chiller	330.000	-		granted Sept 24	2018		155.000		175 000	Carbon Trust				
1383		Multiplex Condenser	240,000		Moved fr 2020				240,000		175,500	Carbon must				
1384		Multiplex-Service Membrane Roof	38,500			ds life of roof 10	years		38,500							
1386		Multiplex Parking Lot - Repaving	-		Moved to option				· -							
1387		Multiplex-Replace Weyerhaeuser Lighting-LED	110,000								110,000	Carbon Trust				
1388		Multiplex-Replace Walk In Cooler	40,000	40,000												
1389		Fitness Studio-Cardio Equipment Replacement	10,200	10,200			004041 4 ==	00 00016								
1390		Curling Club Ice Plant Replacement	-		Committed Fe	b 2018; moved fr	2018 then to 20	20 \$80K	-		-					
1391																
1392																
1394			868,700	150,200		-	-	-	433,500	-	285.000	-		-	-	-
1338 1339 1341 1342 1343 1344 1346 1350 1351 1352 1353 1354 1350 1351 1352 1353 1354 1355 1356 1357 1358 1359 1360 1377 1378 1377 1378 1377 1378 1377 1378 1377 1378 1379 1380 1381 1381 1381 1382 1383 1384 1387 1387 1387 1387 1387 1387 1387 1387									•							
4000		TOTAL GENERAL CAPITAL	2,425,210	315,300	205,000	33,000	556,500		974,510	_	340,900			_	_	_
1396			2,420,210	010,000	200,000	33,000	550,500		974,510		340,900			-		

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397	•	•				•	-									
398																
399	City of Port Alberni															
400	2019 Capital Project	s Budget														
401																
	Project No. Capi	tal Project								Funding Source	S					
403			lgeted	General						Fed & Prov		Capital Wks	Water F		Sewer Re	
404 405 406	WATER WORKS		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
405	WATER WORKS															
400	Main Renewals & Upgra	des														
407 408 410	Dead Ends & Distributio		100,000										100,000			
110		tevan Dr 650m (ptp, water)	-		Moved to 202	2 \$110K							-			
111	River Road Main 2,400n		-		Moved to 2023	3 \$200K							-			
112 113 114	16th Ave-Burde St Sout		165,000										165,000			
113	Morton St-9th Ave to 10		75,000										75,000			
114	Burde St-7th Ave to 10th 17503 Argyle St-17th Ave to 21		120,000										120,000			
115	450mm HDPE)		800,000		Appr 2017 of	wd· added \$10	OK from 21st Ave	Cow Res to Burde	e (#17411) per l	Nov 13 2018 coun	til motion		_	800,000		
416	18503 6th Ave-Argyle St to Me		13,000					d to 2018 project r					13,000	000,000		
		ose 350m 150mm PVC Incl	-,		.,				(p. 0)0	,						
417	looping 3 dead end main		200,000										200,000			
	21st Ave-Cowichan Res															
418	Replacement 800m (Arg	yle to Burde) Phase 3	,600,000		Incl 2018 \$300)-\$400K projec							1,200,000	400,000		
419	<u>Installations</u> Bainbridge Plan-Raw W	ator Fluchout Valvo	30,000										30,000			
420 421	bailiblidge Plan-Raw W	ater Flushout valve	30,000										30,000			
422																
423																
424	Treatment, Pumping & N															
425	Water Meter Replaceme			began 2017									400,000			
126	China Creek Dam Resu		250,000		Appr 2018								-	250,000		
127	14504 Backup Genset Arrowsn 13022 Arrowsmith Reservoir Po		-					to New Burde St to New Burde St						-		
120	18506 Arrowsmith Reservoir Pi		-					to New Burde St								
130	New Burde St Pumpstat		500,000		01 11 0 2010, a	ppi 2010, illove	a ii 2017, aaac	a to New Barde Of	r umpotation 20	πο φτοσιτ	62,500		157,500	280,000		
131	, , , , , , , , , , , , , , , , , , , ,		,								,,,,,		,,,,,	,		
132	TOTAL WATER CAPITA	<u>4</u> ,	,253,000	-			-		-	-	62,500	-	2,460,500	1,730,000	-	
133																
134	SEWER SYSTEM															
135	Beneviale /Belinne															
+30 137	Renewals /Relines Small Capital Main Repl	acements	100.000												100.000	
38	Arqyle Forcemain Soma		100,000		Estimate redu	ced fr \$500K									100,000	
39	Montrose-6th Ave to 9th		75,000												75,000	
140	16th Ave-Burde St S 32		225,000												225,000	
41	8th Ave-Dogwood to Ce	darwood 225m	150,000												150,000	
142	China Ck Rd to Church		40,000												40,000	
143	Neill St to Durant St Lan		25,000			0016 0045 5									25,000	
144	Sewer Main Video Progr	am	100,000		5 yr project, 1	00K yr 2019-20	123								100,000	
146	New Sewer Installs															
447	THOW CONCE MISTAINS															
448																
420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 440 441 442 444 445 446 447 448 449 449 450 451	Treatment & Pumping															
450																
	TOTAL SEWER CAPITA	<u></u>	815,000	-			-		-	-	-	-	-	-	815,000	
452 453	TOTAL 2019 CAPITAL	7	,493,210	315,300	205,000	33,00	0 556,50	n	974,510		403,400	_	2,460,500	1,730,000	815,000	
700	TOTAL 2015 CAPITAL		,-33,210	313,300	200,000	33,00	0 000,50	-	314,510		403,400		2,400,300	1,730,000	010,000	

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1454								-	-	•	-		•		7	-
1455																
1456		City of Port Alberni														
1457		2020 Capital Projects Budget														
1458																
	roject No.	Capital Project							1	Funding Source	es					
1460			Budgeted	General	Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sewer	Revenue
1461			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1462		<u>ADMINISTRATION</u>														
1463		Purchases/Equipment Replacement	67,500				67,500									
1464		Server Upgrade/Refresh 5 Year ERRF Cycle	170,000		Moved fr 2021		170,000									
1465		Replace #721 2007 Dodge Caliber	45,000				22,400				22,600	Carbon Trust				
1466		Mapping and GIS Software (Asset Mgmt Planning)	13,400		not capital				13,400							
1467			295,900	-	-	-	259,900		13,400	-	22,600	-				<u> </u>
1462 1463 1464 1465 1466 1467 1467 1468 1467 1471 1472 1473 1474 1475 1476 1477 1478 1477 1478 1477 1480 1481 1480 1481 1483 1484 1485 1486 1487 1486 1487 1486 1503 1503 1506 1506 1508 1509 1510		FIRE DEPARTMENT														
1409		Fire Pump Test Pit	50.000	50.000												
1471		Replace #10 2007 Dodge Dakota 4x4 pickup	45.000	30,000			45,000	cost est?								
1472		Replace Ladder Truck 2	1.250.000	Replacement of	cost to be review	ed.	1,250,000		diusted nendina	replacement cos	t review					
1474		Replace Edder Truck 2	1,345,000	50.000	-		1,295,000	-								
1475			.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				1,200,000									
1476		TRANSPORTATION SERVICES														
1477		Replace 2007 John Deere Tractor 5625 #624	117,200				117,200									
1478		Replace 2005 Volvo Tandem Gravel #264	170,900				170,900									
1479		Replace 2007 GMC 5500 W/Service Box #140	-		Moved to 2021	1 \$89,500	-									
1480		Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400									
1481		Replace 2007 Ford Ranger Pickup #171	33,600				33,600									
1482		Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700									
1483		Replace 2007 John Deere Backhoe #302	151,800				151,800									
1484		Replace 1990 Britco Office Trailer #369	-		Moved to 2021	1 \$24,700	-									
1485			050.000				050,000									
1486			652,600		-		652,600	-		-	-	-				<u> </u>
1487		PAVING & ROAD CONSTRUCTION														
1502		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	_	_	Moved to 2021	1 \$550K										
1502		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	50,000		Moved fr 2018											
1504		4th Ave-Bruce to Melrose 240m (ptp., st)	80,000	80.000	100000 11 2010	, addiii										
1505	18415	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	280,000	00,000		Appr 2018; cfwd	4				280 000	MFA Surplus				
1506		7th Ave-Redford to Bute 180m (ptp, storm)	65,000	65.000	Moved fr 2019	; revised fr \$2186					200,000					
1507		41,		,,												
1508			475,000	195,000	-		-	-	-	-	280,000	-	-	-		
1509							•	•	-							
1510		TRAFFIC UPGRADES														
1511		None		-												
1512				-			-		-	-			-	-		-

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1513				•		•		•		*		•		•	*	•
1514																
1515		City of Port Alberni														
1516		2020 Capital Projects Budget														
1517		2020 Capital I Tojects Budget														
		1 0 1/10 / /														
1518	Project No.	Capital Project							F	unding Sources				_	_	
1519			Budgeted	General I						Fed & Prov		Capital Wks		Revenue		er Revenue
1520			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operatin	g Reserves
1520 1521 1522		STORM														
1522		Replacements & Upgrades														
		Johnston Rd-Elizabeth to Gertrude 120m 300mm														
1523		reline	95,000	47,500		Moved fr 2017			47,500							
		Anderson Ave-Maitland St to Wallace St 200m (ptp,														
1524		san, storm)	65,000	32,500		Moved fr 2017			32,500							
1525		4th Ave-Bruce St to Melrose St 240m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1526 1527		6th Ave-Argyle St to Mar St 300m (ptp, storm)	-	-		Moved to 2022										
1527	18417	6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	150,000			Appr 2018; cfwc			150,000							
1528		7th Ave-Redford St to Bute St 180m (ptp, st, sani)	80,000	40,000		Moved fr 2019;	reduced fr \$21	8,600	40,000							
		Storm Main Relining: Coal Ck 3rd Ave Xing; South St-														
		2nd to 3rd; Johnston-Elizabeth to Gertrude; 6th Ave-														
1529		Montrose to Melrose	600,000	600,000												
1530		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	60,000	60,000												
1531																
1532 1533		New Main Installs														
1533		Bute St-4th Ave to 10th Ave 500m 600mm	-	-		Moved to 2023	\$500K									
		Maitland St-Wood Ave to Kendall St 225m 250mm														
1534		PVC (san, storm)	-	-		Moved to 2023	\$160K		-							
1535		Melrose St-5th Ave to 8th Ave 200m	150,000	75,000					75,000							
1536		6th Ave-Athol St to Dunbar St 270m (st, wtr)	-	-		Moved to 2023	\$180K		-							
1537		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	-	-		Moved to 2021	\$150K		-							
1538																
1539																
1540																
1541			1,350,000	930,000	-	-	-	-	420,000	-	-	-				
1542																
1543		WORKS-OTHER														
1544																
1545			-	-	-	-	-	-	-	-	-	-				
1546																
1547																
1548		PARKS														
1551		Canal Waterfront Park-Floating Pier	-			options list \$100k	(
1552		Canal Waterfront Park Upgrades Phase 3	-			options list \$75K			-							
1553		Canal Waterfront Park Washrooms	-	-	Moved to 2019	options list \$120k	(
1554		Scott Kenny Trail - 4th Bridge	-	-	Moved to 2019	options list \$150k	(
1555		Scott Kenny Trail-Stairway to Southgate St	-			options list \$40K			-							
1556		Gyro Centre Retaining Wall w/Seats & Path	-	-	Moved to 2019	options list \$15K										
1557		Replace 2004 Chev Cube Van #616	48,700				48,700									
1558		Replace 201 Kubota F3680 Mower #625	37,700				37,700									
1559																
1560																
1561			86,400	-	-	-	86,400	-	-	-	-	-				
1562																
1563		CULTURAL SERVICES														
1564		McLean Mill Capital Projects	125,000	95,100							29,900					
1565			125,000	95,100				-	-		29,900		<u> </u>			
1566																
1567		PARKS, RECREATION & HERITAGE														
1570		Aquatic Centre Pool Repairs	100,000	100,000												
1571		Echo Field House Furnace #2	6,600	6,600												
1576		Gyro Youth Centre Upstairs Upgrades	100,000			PRH reserve					20,000					
1577		Multiplex Dehumidifier-Desiccant Wheel	-		Moved to 2021											
1578		Multiplex Condenser	240,000		Moved to 2019	9 \$240K										
1579		Multiplex Brine Pump	14,300	14,300												
1580		Multiplex Ice Edger	7,140	7,140												
1581		Glenwood Centre Boiler Replacement	-			options list \$95K										
1582		Echo Centre Cedar Room Divider	-	-		options list \$44K										
1583		Curling Club Ice Plant Replacement	80,000		Committed Fe	b 2018; moved fr	2019		40,000		40,000	Curling Club				
1534 1535 1536 1537 1538 1540 1541 1542 1543 1544 1551 1556 1557 1556 1556 1557 1560 1561 1562 1563 1564 1571 1571 1570 1560 1561 1562 1563 1564 1565 1566 1567 1571 1570 1571 1577 1578 1579 1580 1581 1577 1578																
1585			548,040	368,040	80,000	-	-	-	40,000	-	60,000	-				
1586		TOTAL OFNEDAL CARITY:		4 00			0.000				000					
1587		TOTAL GENERAL CAPITAL	4,877,940	1,638,140	80,000	-	2,293,900	-	473,400	-	392,500	-				

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1588			-		-			-			=	•			-	-
1589																
1590		City of Port Alberni														
1591		2020 Capital Projects Budget														
1592 1593	Duning A No	Capital Project								Frankling Carre						
1593	Project No.	Capital Project	Budgeted	Gonoral	Revenue					Funding Sourc Fed & Prov	es	Capital Wks	Water F	Revenue	Sower	Revenue
1595			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1596		WATER WORKS	Cost	Operating	Neserves	Lanu Sale	LNNF	Borrowing	Gas rax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1597																
1598		Main Renewals & Upgrades														
1599		Dead Ends & Distribution Upgrades	100,000										100,000		-	
1600		River Road Main 2,400m 350AC	-		Moved to 202	3 \$200K							-			
4004		21st Ave-Cowichan Reservoir to Burde St New Twin	400.000										400.000			
1601 1602		Main Phase 4 Maitland St-3rd Ave to 6th Ave 300m 150mm Cl	400,000 120,000										400,000 120,000			
1603		6th Ave-Athol St to Dunbar St 275m 150mm Cl	140,000										140,000			
1000		Argyle St-1st Ave to 3rd Ave Phase 1 200m	140,000										140,000			
1604		(ptp,st,wtr)	80,000										80,000			
1605	18504	6th Ave-Melrose to Bruce 240m	100,000		Appr 2018								-	100,000		
1606		Burde St-7th Ave to 10th Ave 300m 150mm PVC	130,000										130,000			
1607		Burde St Regulator Replacement	150,000										150,000			
1608																
1609 1610		Installations														
1611		ilistaliations														
1612																
1613		Treatment, Pumping & Metering														
1614		Water Meter Replacement Program 6 yrs		began 2017									400,000			
1615		SCADA Software Upgrade	100,000										100,000			
1616 1617		TOTAL WATER CARITAL	4 700 000										1,620,000	100,000		
1617		TOTAL WATER CAPITAL	1,720,000			-		·		-			1,620,000	100,000	-	-
1619		SEWER SYSTEM														
1620		<u>oeweworonem</u>														
1621		Renewals /Relines														
1622		Small Capital Main Replacements	-													
1623		Harbour Road Trunk Sewer Replacement	300,000												300,000	
1624		Maitland St-3rd Ave to 6th Ave	400,000												400,000	
1625 1626	18603	6th Ave-Melrose to Bruce 240m Sewer Main Video Program	50,000		Appr 2018	00K yr 2019-2023									400.000	50,000
1626		Sewer Main Video Program	100,000		5 yr project, 1	OUK yr 2019-2023	3								100,000	
1628		New Sewer Installs														
1629		Now Collect Installe														
1629 1630																
1631		Treatment & Pumping														
1632																
1633		TOTAL SEWER CAPITAL	850,000	-	-	-	-	-		-			-	-	800,000	50,000
1634 1635		TOTAL 2020 CAPITAL	7,447,940	1,638,140	80,000		2,293,900		473,400		392,50	0 -	1,620,000	100,000	800,000	50,000
1636		TOTAL 2020 CAPITAL	1,441,940	1,030,140	60,000		2,293,900	, -	473,400	, -	392,50	-	1,020,000	100,000	000,000	50,000
1030																

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1637		5	U			'				<u> </u>	I K		IVI	IN	U	
1638		City of Port Alberni														
1639		2021 Capital Projects Budget														
1640		2021 Supriar 1 Tojestis Budget														
	Project No.	Capital Project								Funding Source	26					
1642	Froject No.	Capital F10ject	Budgeted	Gonoral	Revenue					Fed & Prov	73	Capital Wks	Water F	Revenue	Sower	Revenue
1642			Cost	Operating	Reserves	Land Sale	ERRF	Borrowina	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1643		ADMINISTRATION	COSI	Operating	Reserves	Lanu Sale	ERRE	Боложіну	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1644		Purchases/Equipment Replacement	69,500				69,500									
1647		Mapping and GIS Software (Asset Mgmt Planning)	13,802		not capital		03,300		13,802							
1648		mapping and old dollware (reset might realining)	83.302		not capital		69.500	-	13,802		-			-		-
1649			00,002				00,000		10,002							
1650		FIRE DEPARTMENT														
1651		Replace 1991 Pumper Truck #1	609,500				609,500									
1653		Replace pagers	-	-	Moved to 2019	\$30K										
1654		Replace portable radios	-	-	Moved to 2019	\$30K										
1643 1644 1645 1647 1648 1650 1651 1653 1654 1657 1659 1660 1661 1662 1663		Replace Holmatrol Hydraulic Tools	55,000	55,000												
1656		Compressed Foam Unit R8	-	-	Removed \$60											
1657		Wildland Firefighting Slide In Box	-	-	Removed \$35	K - purch in 2018										
1658		Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400			89,600									
1659																
1660																
1661			700 500	00.400			200 100									
1662			789,500	90,400	-	-	699,100	-	-	-	-	-	-	-	-	
1664		TRANSPORTATION SERVICES														
1665		Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500									
1003		Replace 2008 Ford Ranger 4WD PU (STS C/hand)	33,300				33,300									
1666		#154	32,000				32,000									
1667		Repalce 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000									
1668		Replace 1996 Triple Axle Tilt Trailer #388	45,700				45,700									
1669		Replace 1996 Wells Cargo Trailer (Swr) #389	13,600				13,600									
1670		Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800									
1671		Replace 2007 Volvo Tandem Dump Truck #265	209,100				209,100									
1672		Replace 1998 GMC 4.5M3 Dump Truck #259	106,000		Moved fr 2019		106,000									
1673		Replace 1999 GMC 4.5M3 Dump Truck #260	105,700		Moved fr 2019		105,700									
1674		Replace 2006 Langfab Dump Pup Trailer #367	43,900		Moved fr 2019		43,900									
1675		Replace 2007 GMC 5500 W/Service Box #140	89,500		Moved fr 2020		89,500									
1676		Replace 1990 Britco Office Trailer #369	24,700		Moved fr 2020		24,700									
1677		Replace 2005 Ford F350 W/Comp Body #520	90,000		Moved fr 2019		90,000									
1670			1,262,500			_	1,262,500		_	_	_			_		
1620			1,202,000		-		1,202,300					-	-			
1681		PAVING & ROAD CONSTRUCTION]
1683		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550 000	Moved fr 2020]
1684		g, 2	555,500	555,500	5100 2020]
1685			550,000	550,000	-	-	-	-	-	-	-	-	-	-	-	-
1667 1668 1669 1670 1671 1672 1673 1674 1676 1677 1678 1680 1681 1683 1684 1685 1686			,	,												
1687		TRAFFIC UPGRADES]
1688		None	-	-												
1689				-	-	-	-	-	-	-	-	-	-	-	-	-
1690																

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1691			U	ь	_	'	0			J	IX	_	IVI	IN .	Ŭ	
1692		City of Port Alberni														
1693		2021 Capital Projects Budget														
1694		2021 Capital Frojects Budget														
1695 Proj	iect No.	Capital Project							F	unding Source	95					
1696	0017107	oup.tur. rojout	Budgeted	General	Revenue				•	Fed & Prov	.0	Capital Wks	Water	Revenue	Sewe	r Revenue
1697			Cost	Operating	Reserves	Land Sale	ERRF	Borrowina	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	
1698 1699 1700		STORM														
1699		Replacements & Upgrades														
1700		Margaret St Storm Pump Upgrade	225,000	112,500	Moved fr 2019				112,500							
1701																
1702		New Main Installs														
1703		Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	150,000	62,500		Moved fr 2020			87,500							
1701 1702 1703 1704 1706 1706 1707 1708 1709 1710 1711 1712 1713 1714 1715 1716 1717 1718 1719 1720 1721 1722 1723 1725 1726 1727			375,000	175,000	-	-	-	-	200,000	-	-	-	-	-		
1705																
1706		WORKS-OTHER					_									
1707		Victoria Quay Bridge Deck Rehabilitation	200,000	200,000		Moved from 2017										
1708		Garbage Carts	570,700				570,700									
1709																
1710																
1711			770.700	200,000			570,700	-								
1713			110,100	200,000			370,700									
1714		PARKS														
1715		Replace 2006 Ford F550 Haul All #613	129,400		Moved fr 2019		129,400									
1716		•	129,400	-	-	-	129,400	-	-	-	-	-	-	-		
1717			·													
1718		CULTURAL SERVICES														
1719		McLean Mill Capital Projects	125,000	95,100							29,900					
1720			125,000	95,100		-		-	-		29,900	-				
1721		DARKO RECREATION & HERITAGE														
1722		PARKS, RECREATION & HERITAGE	400.000						400.000							
1723		Aquatic Centre Pool Repairs Replace 2006 Ford FE350 Pass Van #619	100,000		Moved fr 2019		59.600		100,000							
1725		Multiplex Dehumidifier-Desiccant Wheel	59,600 44,000	44,000			000,86									
1720		Echo Field House Furnace #3	6,600	6,600												
1728		Echo Centre Improvements	100.000	100,000	Capitair											
1720		Echo Centre improvements	100,000	100,000												
1730																
1731			203,600	44,000	-		59.600	-	100.000	-		-	-	-		
1732				,000			30,000		.00,000							
1729 1730 1731 1732 1733		TOTAL GENERAL CAPITAL	4,289,002	1,154,500	-	-	2,790,800	-	313,802	-	29,900	-	-	-		

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1734	А	5	Ŭ	Б			<u> </u>			3	IX.		IVI	, in	U	
1735																
1736 1737		City of Port Alberni														
1737		2021 Capital Projects Budget														
1738		2021 Supitar Fojests Budget														
1730 P	oject No.	Capital Project								Funding Source	16					
1740	oject No.	ouplant roject	Budgeted	General	Revenue				•	Fed & Prov	.5	Capital Wks	Water	Revenue	Sewer	Revenue
1740 1741 1742 1743 1744			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1741		WATER WORKS	COSt	Operating	Neserves	Lanu Sale	LINI	Borrowing	Gas rax	Assistance	Other	Nesei ves	Operating	Neserves	Operating	Neserves
1742		WATERWORKS														
1744		Main Renewals & Upgrades														
1745		Dead Ends & Distribution Upgrades	_													
		5th Ave-Morton St to Maitland St 200m 150mm (ptp,														
1746		wtr)	82,000		Moved fr 2018								82,000			
1747		Dunbar St-10th Ave to 11th Ave loop 200mm	100,000		Moved fr 2018								100,000			
1748																
1749																
1750																
1751		Installations														
1752																
1753																
1754		Treatment, Pumping & Metering														
1755		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1746 1747 1748 1749 1750 1751 1752 1753 1754 1755 1756 1757 1758 1759 1760 1761 1762		TOTAL WATER CAPITAL	582,000										582,000			
1757		TOTAL WATER CAPITAL	562,000		-	-			-				562,000	-	-	-
1758		SEWER SYSTEM														
1760		SEWER STSTEW														
1761		Renewals /Relines														
1762		Small Capital Main Replacements	_													
1763		10th Ave-Dry Creek to Argyle St 250m 250mm	200,000		Moved fr 2018										200,000	
17.00		Harbour Rd Trunk Sewer Replacement Coal Creek to	200,000												200,000	
1764		Argyle	350,000		Moved fr 2018										350,000	
1765		Sewer Main Video Program	100,000		5 yr project, 10	0K yr 2019-2023									100,000	
1766		-				•										
1767		New Sewer Installs														
1768																
1769																
1770		Treatment & Pumping														
1771		TOTAL OFINED CARITAL													050 ***	
1772		TOTAL SEWER CAPITAL	650,000	-	-	-		-	-	-		-	-	-	650,000	-
1764 1765 1766 1767 1768 1769 1770 1771 1772 1773 1774 1775		TOTAL COOL CARITAL	5 504 000	4 4 5 4 5 0 0			0.700.000		040.000		00.000		500.000		050 000	
1774		TOTAL 2021 CAPITAL	5,521,002	1,154,500	-	-	2,790,800	-	313,802	-	29,900	-	582,000	-	650,000	-
1775																

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1776		ь	C	D		F	G	п	'	J	K		IVI	IN	U	Г
1777		City of Port Alberni														
1777																
		2022 Capital Projects Budget														
1779									_							
	Project No.	Capital Project							F	Funding Source	es					
1781			Budgeted		Revenue					Fed & Prov		Capital Wks		Revenue		Revenue
1782 1783 1784 1785			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1783		ADMINISTRATION														
1784		Purchases/Equipment Replacement	71,600				71,600									
1785		ERP Replacement	500,000	250,000			250,000									
1786		Mapping and GIS Software (Asset Mgmt Planning)	14,216		not capital				14,216							
1787			585,816	250,000	-	-	321,600	-	14,216	-		-		-	-	-
1788																
1789		FIRE DEPARTMENT														
1790		Confined Space Equipment Replacement	30,000	30,000												
1791		Replace Garage Door Openers (7)	50,000	50,000												
1792		Replace 1998 Jordair Compressor	59,700		Moved from 2	017	59,700									
1793																
1794			139,700	80,000	-	-	59,700	-	-	-		-		-	-	-
1795																
1796		TRANSPORTATION SERVICES														
1797		Replace 2002 Volvo Tandem Dump Truck #262			Moved to 201	9 \$184,700										
1798		Replace 2009 Case 580 Sm Backhoe #303	137,100				137,100									
1799		Replace 1997 Big 40 Diesel Miller Welder #393	18,500				18,500									
1800		Replace 2007 Ford F350 Pickup (Carpenter) #622	37,500				37,500									
1801																
1802																
1803																
1804			193,100	-		-	193,100	-	-			-	-	-	-	
1805		DAVING & DOAD CONSTRUCTION														
1800		PAVING & ROAD CONSTRUCTION Burde St-11th Ave to Estevan 650m (ptp., water)	390,000	200 000	Moved fr 2019											
1808																
1809		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000 590,000	590,000	Moved fr 2019											
1011			590,000	590,000		<u> </u>						<u> </u>		-		
1011		TRAFFIC UPGRADES														
1012		Traffic Light Controller 10th & Roger	27.500	27,500												
1814		Trainic Light Controller Total & Roger	27,500	27,500			-	-		-				-		
1786 1787 1788 1789 1790 1791 1792 1793 1794 1795 1796 1797 1798 1799 1800 1801 1802 1803 1804 1805 1806 1808 1809 1810 1811 1812 1813 1814 1815			27,500	27,500			<u>-</u>					-		<u> </u>		

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1816 1817 1818 1819	2022 Ca	Port Alberni pital Projects Budget														
1820 Proje	ect No.	Capital Project							F	unding Source	es					
			Budgeted		Revenue					Fed & Prov		Capital Wks		Revenue		r Revenue
1822			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1823	STORM															
1824		ents & Upgrades														
1826		st-6th Ave to 8th Ave 100m (ptp, storm)	200,000		Moved fr 2019				100,000							
1827	6th Ave-A	rgyle St to Mar St 300m (ptp, storm)	200,000	200,000	Moved fr 2020											
1828																
1830	New Main	Installs														
1831	INEW IVIAIII	IIIstalis														
1832			400,000	300,000	-	-	-	-	100,000	-	-	-	-	-		
1833				·												
1834	WORKS-0															
1835	Total Surv	ey Station Instrument	50,000		Moved fr 2019	, incr to \$50K	50,000									
1836																
1837																
1838																
1840			50.000				50,000		_							
1841			00,000				00,000									
1842	PARKS					`										
1843				-												
1844				-	-	-	-	-	-	-	-	-	-	-		
1845			·													
1846		L SERVICES														
1847	McLean M	lill Capital Projects	125,000	95,100							29,900					
1848			125,000	95,100	-	-	-	-	-		29,900	-		-		
1850	DADKS D	ECREATION & HERITAGE														
1851		nen Upgrade to Code/Insurance Req	110,000	110,000												
1852		ar Room Floor	25,000	25,000												
1853				,500												
1854																
1855			135,000	135,000	-	-	-	-	-	-	-	-		-		
1856											<u> </u>					
1821 1822 1823 1824 1826 1827 1828 1829 1830 1831 1832 1833 1834 1835 1836 1837 1838 1840 1841 1842 1843 1844 1845 1846 1847 1848 1849 1850 1851 1850 1851 1855 1856 1857 1858	TOTAL G	ENERAL CAPITAL	2,246,116	1,477,600	-	-	624,400	-	114,216	-	29,900	-	-			
1858																

	А	В	С	D	Е	F	G	Н	ı	J	К	L	M	N	0	Р
1859 1860 1861 1862		City of Port Alberni 2022 Capital Projects Budget														
1863	Project No.	Capital Project							ı	Funding Source	es					
1864 1865 1866 1867 1868 1869			Budgeted		Revenue					Fed & Prov		Capital Wks		Revenue		Revenue
1865			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1866		WATER WORKS														
1867		M: B														
1868		Main Renewals & Upgrades Dead Ends & Distribution Upgrades														
1870		River Road Main 2,400m 350AC			Moved to 202	3 \$200K; scope o	hange									
1870 1871		River Road Main 2,400m 350AC	-			3 \$200K; scope of								-		
		Argyle St-1st Ave to 3rd Ave Phase 1 200m				, , , , , , , , , , , , ,	3.									
1872		(ptp,st,wtr)	80,000										80,000			
1873		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	350,000		Moved fr 2019	e; revised estimat	e fr \$110K						350,000)		
1874 1875 1876		<u>Installations</u>														
1872 1873 1874 1875 1876 1877 1878 1880 1881 1882 1883 1884 1885 1886		Treatment, Pumping & Metering														
1881 1882		TOTAL WATER CAPITAL	430,000	-	-	-	-	-	-		-		430,000) -		
1884 1885		SEWER SYSTEM														
1886		Renewals /Relines														
1887		Small Capital Main Replacements	-													
		Maitland St-Wood Ave to Kendall St 225m 250mm														
1888		PVC (ptp st, sani)	160,000		F	2017 2010 222									160,000	
1889		Sewer Main Video Program	100,000		5 yr project, 10	00K yr 2019-202	5								100,000)
1891		New Sewer Installs														
1892																
1893																
1894		Treatment & Pumping														
1895																
1896		TOTAL SEWER CAPITAL	260,000	-	-	-	-	-		-	-	-			260,000) -
1889 1890 1891 1892 1893 1894 1895 1896 1897 1898		TOTAL 2022 CAPITAL	2,936,116	1,477,600	-	-	624,400	-	114,216	-	29,900	-	430,000) -	260,000	
1899																

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1900	- / (5	<u> </u>				Ŭ	•	· · · · · ·		- 1		iv.		Ŭ	
1901		City of Port Alberni														
1902		2023 Capital Projects Budget														
1903																
	oject No.	Capital Project							1	Funding Source	es					
1905	•		Budgeted	General	Revenue					Fed & Prov		Capital Wks	Water I	Revenue	Sewer	Revenue
1906			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1907		<u>ADMINISTRATION</u>						_					•			
1908		Purchases/Equipment Replacement	71,600				71,600									
1909		Mapping and GIS Software (Asset Mgmt Planning)	14,642						14,642							
1910																
1911			86,242				71,600	-	14,642	-		· · ·	-			
1013		FIRE DEPARTMENT														
1914		TIKE DELAKTIVIENT														
1915																
1916																
1917																
1918			-	-	-	-	-	-	-	-			-	-		-
1919																
1920		TRANSPORTATION SERVICES														
1921																
1922																
1923																
1924																
1926																
1927																
1928				-	-	-	-	-	-	-			-	-		-
1929																
1930		PAVING & ROAD CONSTRUCTION														
1931			-													
1907 1908 1909 1910 1911 1911 1912 1913 1914 1915 1916 1917 1918 1919 1920 1921 1922 1923 1924 1925 1926 1927 1928 1929 1931 1932 1931 1932 1933 1934																
1933			-													
1934			-			-	-		-				-	-		-

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1935		TRAFFIG URORARES														
1936		TRAFFIC UPGRADES None	_	_												
1937 1938 1939 1940 1941			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1939																
1940		City of Port Alberni														
1942		2023 Capital Projects Budget														
1943																
	Project No.	Capital Project							F	Funding Source	es					
1945			Budgeted	General						Fed & Prov		Capital Wks		Revenue		Revenue
1946 1947		STORM	Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1948		Replacements & Upgrades														
1949		Anderson Ave-Maitland to Wallace 200m (ptp, st, san)	65,000	32,500					32,500							
1950 1951		New Main Installs														
1952		Bute St-4th Ave to 10th Ave 500m 600mm	500,000	500,000		Moved fr 2020										
4050		Maitland St-Wood Ave to Kendall St 225m 250mm	400.000						00.000							
1953		PVC (san, storm) 6th Ave-Athol St to Dunbar St 270m (st, wtr)	160,000 180,000	80,000 90,000		Moved fr 2020 Moved fr 2020			80,000 90,000							
1955		our real of the Burbar of Er am (of, ma)	100,000	00,000					00,000							
1956			905,000	702,500	-	-	-	-	202,500	-	-	-	-	-	-	-
1957		WORKS-OTHER														
1959		WOKKS-OTTLEK														
1960																
1961																
1962																
1964			-	-	-	-	-	-	-	-		-	-	-	-	-
1965		DADIG														
1966		PARKS		_												
1968			-	-	-	-	-	-	-	-	-	-	-	-	-	-
1969		OUT TURN OF DIVIOES														
1970		CULTURAL SERVICES McLean Mill Capital Projects	125,000	95,100							29,900					
1972		mozean min oupliar i rojecto	125,000	95,100	-	-		-	-		29,900		-	-	-	
1973																
1974		PARKS, RECREATION & HERITAGE	_													
1976																
1977																
1953 1954 1955 1956 1957 1960 1961 1962 1963 1964 1965 1966 1967 1970 1971 1972 1973 1974 1979 1989 1989 1970 1971 1978															_	
1979			-	-	-	-	-	-			-	_	-	-	-	-
1981		TOTAL GENERAL CAPITAL	1,116,242	797,600		-	71,600	-	217,142	-	29,900	<u> </u>				-
1982		•	•						•	•		•				

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1983		<u> </u>							•							
1984		City of Port Alberni														
1985		2023 Capital Projects Budget														
1986																
	Project No.	Capital Project								Funding Source	es					
1988			Budgeted		Revenue					Fed & Prov		Capital Wks		Revenue		Revenue
1989			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1990		WATER WORKS														
1991 1992		Main Renewals & Upgrades														
1993		Dead Ends & Distribution Upgrades	_												_	
1994		River Road Main 2,400m 350AC	2,000,000		Incl 2019-202	2 (4x200K) Rive	r Rd projects						2,000,000			
1001		Bainbridge Plant to Cowichan Reservoir Supply Main	2,000,000			- (1,120011) 11110	. rta projecto						2,000,000			
1995		Replacement	7,000,000					3,000,000					2,000,000	2,000,000		
1996																
1997		Installations														
1998																
2000		Treatment, Pumping & Metering														
2000		rreathent, r umping & wetening														
2002																
2003		TOTAL WATER CAPITAL	9,000,000	-			-	- 3,000,000					4,000,000	2,000,000	-	-
2004																
2005		SEWER SYSTEM														
2006																
2007		Renewals /Relines Small Capital Main Replacements														
2000		Sewer Main Video Program	100,000		5 vr project 1	00K yr 2019-20	123								100,000	
2010		Gewei Main video i Togram	100,000		5 yr project, r	0010 yr 2019-20	123								100,000	
2011																
2012		New Sewer Installs														
2013																
1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2010 2011 2012 2013 2014 2015		T														
2015		Treatment & Pumping														
2016 2017 2018		TOTAL SEWER CAPITAL	100,000				-								100,000	
2018			.00,000												.00,000	
2019		TOTAL 2023 CAPITAL	10,216,242	797,600			- 71,6	3,000,000	217,14	2 -	29,900) -	4,000,000	2,000,000	100,000	-
2020							-		•					•		

2019 **DRAFT**

	NET TA	XABLE	TA	X	PERCEN'	Г ТАХ	EFFECTIVE	TAX RATE	CLASS M	ULTIPLE
	VAL	UE	SHAI	RE	SHAF	RE	PER TH	DUSAND		
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	-		-	-	_	-	-		-	-
	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,728,826,700	2,057,230,900	13,430,192	13,833,391	59.73%	59.75%	7.7684	6.7243	1.0000	1.0000
UTILITIES	1,969,000	2,023,100	53,487	55,092	0.24%	0.24%	27.1646	27.2315	3.4968	4.0497
MAJOR IND.	90,307,400	91,504,200	4,966,604	5,115,678	22.09%	22.10%	54.9966	55.9065	7.0795	8.3141
LIGHT IND.	2,016,900	2,257,200	122,926	126,615	0.55%	0.55%	60.9480	56.0938	7.8456	8.3420
BUSINESS	266,025,844	286,072,646	3,884,830	4,001,408	17.28%	17.28%	14.6032	13.9874	1.8798	2.0801
NON-PROFIT	2,331,300	2,483,500	24,598	18,718	0.11%	0.08%	7.7684	6.7243	1.0000	1.0000
FARM	90,784	90,784	837	726	0.00%	0.00%	7.7684	6.7243	1.0000	1.0000
TOTAL	2,091,567,928	2,441,662,330	22,483,474	23,151,628	100.00%	100.00%				

New Single Family homes 37

Business & other classes amount increase 3%

AVERAGE SINGLE FAMILY RESIDENCE

PRIC	R YEAR	CURRE	ENT YEAR	CHANGE			
VALUE AMOUNT		VALUE	AMOUNT	DIFFERENCE	% CHANGE		
\$247,138	\$1,919.86	\$291,819	\$1,962.27	\$42.41	2.2%		

Residential single family homes per BCA: 6,355 (2018 6,318)

Residential single family home assessment per BCA: 1,854,507,200 (2018 \$1,561,415,400)

BUDGET SUMMARY - 2019 Financial Plan

BUE	BUDGET SUMMARY - 2019 Financial Plan											
Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax						
Property Tax - General & Debt	11111-11112	\$13,833,391	\$5,115,678	\$4,001,408	\$201,151	\$23,151,628						
Property Tax % change prev yr.		3.0%	3.0%	3.0%	-0.3%	3.0%						
Other Tax - L Land Grants in Lieu	11210-12910			_		\$926,441						

\$24,078,069

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,573,634	\$732,500	\$1,037,340	50%	\$1,803,794
Police (RCMP)	22121-22180 13121, 14221	\$7,057,994	\$295,973		4%	\$6,762,021
Fire Department	22411-22510 14241	\$3,584,754	\$188,723		5%	\$3,396,031
Animal Control & Protection (SPCA)	22931 15160	\$151,250	\$10,000		7%	\$141,250
Engineering Administration	23110,,23121 14310,14516	\$624,113	\$126,800		20%	\$497,313
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,642,319	\$722,626	\$70,000	17%	\$3,849,693
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,856,115	\$3,856,115		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,111,123	\$3,111,123		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,093,646	\$342,122		31%	\$751,524
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181 , 15190,15210	\$751,403	\$242,140		32%	\$509,263
Economic Development	26234,26235 14560	\$831,525		\$126,300	15%	\$705,225
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911- 26917	\$126,245			0%	\$126,245
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14770	\$4,328,280	\$1,638,475		38%	\$2,689,805
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$664,293	\$115,950		17%	\$548,343
Library Services (VIRL)	27600	\$703,211			0%	\$703,211
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,027,680			0%	\$1,027,680
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,078,069

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$3,856,115			
Operating Expenditures	64110-64194	\$1,429,672				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$116,800				
Transfers to Capital	68211-68910	\$2,460,500				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,105,123	\$6,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,243,229				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,427,037				

BUDGET SUMMARY - 2020 Financial Plan

T CONSOLIDATED FINANCIAL PLAN 2019-	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,244,599	\$5,267,746	\$4,120,353	\$207,129	\$23,839,827
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500

\$24,766,327

		1				\$24,766,327
Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,491,776	\$738.600	¢4 027 240	51%	\$1,715,836
riit, ir, Legai)		\$7,247,366	φ736,000	\$1,037,340	4%	\$6,951,254
Police (RCMP)	22121-22180 13121, 14221		\$296,112			
Fire Department	22411-22510 14241	\$3,649,989	\$192,181		5%	\$3,457,808
Animal Control & Protection	22931	\$151,288			7%	\$141,288
(SPCA)	15160		\$10,000			
Engineering Administration	23110,,23121 14310,14516	\$610,476	\$126,800		21%	\$483,676
Engineering & Public Works (Streets, Drainage, Garbage,	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,701,850	\$747,013	\$70,000	17%	\$3,884,837
Cemetery, Parks) Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,146,855	\$4,146,855	ψ1 0,000	100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,258,818	\$3,258,818		100%	\$0
Public Transit (B.C.	23510	\$1,090,133	ψο,200,010		32%	\$746,614
Transit/Diverisified)	14400	4 1,000,100	\$343,519			41 10,011
Planning, Bylaw and Building	21216,22921, 22926, 26129.26132 14550,15110,15170,15181 , 15190,15210	\$765,727	\$244,140		32%	\$521,587
Economic Development	26234,26235 14560	\$482,007		\$20,000	4%	\$462,007
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$125,111			0%	\$125,111
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14600-14690,14710-14770	\$4,427,682	\$1,669,354		38%	\$2,758,328
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$662,061	\$128,677		19%	\$533,384
Library Services (VIRL)	27600	\$713,408			0%	\$713,408
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,704,518			0%	\$1,704,518
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System			•		100%	\$0
Revenues			\$4,146,855			
Operating Expenditures	64110-64194	\$1,526,345				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$917,767				
Transfers to Capital	68211-68910	\$1,620,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,212,818	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,259,550				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,558,411				

BUDGET SUMMARY - 2021 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,668,144	\$5,424,376	\$4,242,866	\$213,285	\$24,548,671
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500

\$25,475,171

						\$25,475,171
Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,524,715	\$939,000	¢4 027 240	53%	\$1,649,375
Police (RCMP)	22121-22180	\$7,418,590	\$838,000	\$1,037,340	4%	\$7,122,338
Fire Department	13121, 14221 22411-22510	\$3,742,513	\$296,252		5%	\$3,546,804
-	14241	\$454.000	\$195,709		70/	Ф4.44.000
Animal Control & Protection (SPCA)	22931 15160	\$151,328	\$10,000		7%	\$141,328
Engineering Administration	23110,,23121 14310,14516	\$622,126	\$126,800		20%	\$495,326
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,766,739	\$771,976	\$70,000	18%	\$3,924,763
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,247,133	\$4,247,133		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,267,669	\$3,267,669		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,232,442	\$344,776		28%	\$887,666
Planning, Bylaw and Building	21216,22921, 22926, 26129.26132 14550,15110,15170,15181 , 15190,15210	\$786,961	\$245,140		31%	\$541,821
Economic Development	26234,26235 14560	\$480,411		\$20,000	4%	\$460,411
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911- 26917	\$121,985			0%	\$121,985
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14770	\$4,470,675	\$1,700,983		38%	\$2,769,692
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$616,351	\$129,999		21%	\$486,352
Library Services (VIRL)	27600	\$736,451			0%	\$736,451
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,054,188			0%	\$2,054,188
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,475,171

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$4,247,133			
Operating Expenditures	64110-64194	\$1,508,357				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,074,033				
Transfers to Capital	68211-68910	\$582,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,221,669	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,276,255				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,550,557				

BUDGET SUMMARY - 2022 Financial Plan

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Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,104,395	\$5,585,704	\$4,369,055	\$219,627	\$25,278,781
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500

\$26,205,281

						\$20,205,261	
Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax	
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,633,271	\$839,200	\$1,037,340	52%	\$1,756,731	
Police (RCMP)	22121-22180	\$7,594,848	\$296,394	\$1,037,340	4%	\$7,298,454	
Fire Department	13121, 14221 22411-22510 14241	\$3,864,776	\$199,197		5%	\$3,665,579	
Animal Control & Protection (SPCA)	22931 15160	\$151,367	\$10,000		7%	\$141,367	
Engineering Administration	23110,,23121 14310,14516	\$634,083	\$126,800		20%	\$507,283	
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,833,303	\$788,701	\$70,000	18%	\$3,974,602	
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,331,251	\$4,331,251	·	100%	\$0	
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,327,698	\$3,327,698		100%	\$0	
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339	
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181 , 15190,15210	\$798,779	\$248,140		31%	\$550,639	
Economic Development	26234,26235 14560	\$484,444		\$20,000	4%	\$464,444	
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$122,867			0%	\$122,867	
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14600-14690,14710-14770	\$4,537,361	\$1,721,618		38%	\$2,815,743	
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$624,217	\$133,678		21%	\$490,539	
Library Services (VIRL)	27600	\$764,362			0%	\$764,362	
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0	
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,130,661			0%	\$2,130,661	
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000	
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671	

\$26,205,281

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues			\$4,331,251			
Operating Expenditures	64110-64194	\$1,560,713				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$2,257,795				
Transfers to Capital	68211-68910	\$430,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,281,698	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,292,491				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,594,350				

BUDGET SUMMARY - 2023 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,553,734	\$5,751,872	\$4,499,029	\$226,160	\$26,030,795
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500

\$26,957,295

	_					\$20,957,295
Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,628,045	\$840,400	\$1,037,340	52%	\$1,750,305
Police (RCMP)	22121-22180 13121, 14221	\$7,777,210	\$296,537	ψ.,σσ.,σ.σ	4%	\$7,480,673
Fire Department	22411-22510 14241	\$3,956,944	\$202,771		5%	\$3,754,173
Animal Control & Protection (SPCA)	22931 15160	\$151,407	\$10,000		7%	\$141,407
Engineering Administration	23110,,23121 14310,14516	\$644,874	\$126,800		20%	\$518,074
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,891,419	\$804,215	\$70,000	18%	\$4,017,204
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,417,049	\$4,417,049		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,396,330	\$3,396,330		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181 , 15190,15210	\$811,190	\$250,140		31%	\$561,050
Economic Development	26234,26235 14560	\$421,704		\$20,000	5%	\$401,704
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$123,759			0%	\$123,759
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14600-14690,14710-14770	\$4,611,013	\$1,742,643		38%	\$2,868,370
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$632,104	\$133,678		21%	\$498,426
Library Services (VIRL)	27600	\$784,159			0%	\$784,159
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,535,981			0%	\$2,535,981
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$26,957,295

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues			\$4,417,049			
Operating Expenditures	64110-64194	\$1,543,424				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		-\$1,209,118				
Transfers to Capital	68211-68910	\$4,000,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$3,350,330	\$46,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,310,403				
Debt Repayment	108120-108130	\$440,857				
Transfers to Reserve	108211, 108910	\$2,000				
Transfers to Capital	108220	\$1,645,070				



CITY OF PORT ALBERNI

CHIEF ADMINISTRATION OFFICER'S REPORT

TO: City Council FILE

FROM: Tim Pley, CAO

COPIES TO: Davina Hartwell, City Clerk

Cathy Rothwell, Director of Finance

DATE: February 21, 2019

SUBJECT: Budget Reduction – Staff Proposals

Issue:

At the February 19th special budget meeting City Council directed that staff bring forward proposals for operational changes resulting in the lowering of the 2019 property tax assessments.

Background:

Since 2017 City budgets have reflected a 1% increase in net expenditures in all service areas except those specifically excluded by Council from that restriction. The 2019 Draft Financial Plan reflects the third year of that direction.

Discussion:

In order to meet the 1% net increase restriction in most service areas strategic reductions have been implemented, resulting in some staffing reductions and alteration of some services. As a result of very tight budgeting in previous years staff are unable to identify further budget reductions within the operating budget without impacting service levels.

Staff have however identified funds that can be repurposed to the 2019 budget. Those include:

Maitland Street Storm Upgrade (2014)	\$100,000
Small Storm Capital (2017)	\$95,112
Sustainability and Community Development (2012)	\$67,621
Youth Services and Program Supplies (2015)	\$31,000
Special Events Supplies – P&R (2015)	\$7,000
Planning/Consulting – Water Project (2015)	\$1,448
	\$302,181

The Projects List document has been adjusted to reflect the availability of these funds for use in 2019.

Recommendation:

That the report from the CAO dated February 21, 2019 be received.

Timothy Pley Chief Administrative Officer

City of Port Alberni DRAFT SUPPLEMENTARY PROJECTS LIST 2019 - Tentative Approval Feb. 19, 2019

		All Projects			Funds from		
Project - "R" designates recurring	R?	Budgeted Cost	Capital	Non-capital	General	Other F	unding Source
Proposed							
<u>ADMINISTRATION</u>		1	T		<u> </u>		
Bylaw - Security Enhancement Program	R	25,000		25,000	25,000		
City Hall Generator cost increase	- 1	30,000	30,000	25,000	25,000	30,000	ERRF
Total Administration		55,000	30,000	25,000	25,000	30,000	LIXIXI
otar, tarimiotration	<u> </u>	00,000	00,000	20,000	20,000	00,000	
FIRE							
Fire Hall Door Access Hardware		5,000		5,000	5,000		
Total Fire Dept		5,000	-	5,000	5,000	-	
POLICING POLICING	-	,	1		1		T
Add back previous reduction of 1 member		175,000		175,000	175,000		
Community Policing Coordinator	R	114,000		114,000	114,000		
Total Policing		289,000	-	289,000	289,000	-	
TO AN ODODITATION OF DUIGEO							
FRANSPORTATION SERVICES		22.222	22.222			22.222	lo
New vehicle-Dir Eng & PW		38,000	38,000			38,000	Carbon Trust
				T			
Total Transportation Services		38,000	38,000	_		38,000	
Total Transportation Services		36,000	36,000	-	-	36,000	
PAVING							
Burde St - 16th Ave to Estevan Dr (190m)		60,000	60,000		60,000		
Addnl Paving & Road Repairs (TBD)		100,000	100,000		100,000		
Total Paving		160,000	160,000	-	160,000	_	
otal r armig		100,000	,				
STORM							
Montrose - 6th Ave to 9th Ave 250m (st, san)		75,000	75,000		-	75,000	Gas tax
8th Ave-Dogwood to Cedarwood (st, san)		65,000	65,000		65,000		
· · · · ·							
Total Storm		140,000	140,000	-	65,000	75,000	
	-						·
TRAFFIC UPGRADES							
raffic Signal Head LED Upgrades		20,000	20,000		20,000		

City of Port Alberni DRAFT SUPPLEMENTARY PROJECTS LIST 2019 - Tentative Approval Feb. 19, 2019

Project - 'R' designates recurring R? Budgeted Cost 20,000 - 20,000	Drainet "D" denimates requiring	D2	All Projects	Conital	Non conital	Funds from	Other !	Tunding Course
WORKS-OTHER		K!			Non-capitai		Otner F	-unaing Source
Grandview Walkway 385m Addnl cost for ditch infill and paved shoulder (re-scoped) 25,000 26,000 20,000	Total Tranic Opgrades		20,000	20,000	-	20,000	<u>-</u>	
Beaver Creek Wildering Pines to Compton Addn 25,000 25,000 25,000 25,000 325,000	WORKS-OTHER							
Babayer Creek Widening Pineo to Compton Addni 25,000 25,000 25,000 25,000 25,000 Gas tax	Grandview Walkway 385m Addnl cost for ditch infill		25,000	25,000		25,000		
Beaver Creek Widening Prince to Compton Addn cost for paved shoulder instead of gravel 25,000 2				·		,		
Certrude St Bridge Rehabilitation (Roger Creek) 200,000 200,			25,000	25,000			25,000	Gas tax
Line Painting Machine Power Driver & Trailer 12,000 12,000 12,000 12,000	cost for paved shoulder instead of gravel		·					
Line Painting Machine Power Driver & Trailer 12,000 12,000 12,000 12,000								
PARKS Park Upgrades-Paper Mill Dam Stairs 10,000 10,000 10,000 15,000 10,000								
PARKS Park Upgrades-Paper Mill Dam Stairs 10,000 11,000 11,000 15	Line Painting Machine Power Driver & Trailer		12,000	12,000		12,000		
PARKS Park Upgrades-Paper Mill Dam Stairs 10,000 10,000 10,000 10,000 15,000 10,000								
Park Upgrades-Paper Mill Dam Stairs 10,000 10,000 10,000 10,000 10,000 10,000 10,000 15,000 10,000	Total Works-Other		262,000	262,000	-	237,000	25,000	
Park Upgrades-Paper Mill Dam Stairs 10,000 10,000 10,000 10,000 10,000 10,000 15,000 10,000								
Park Upgrades-Paper Mill Dam Stairs 10,000 10,000 10,000 10,000 10,000 10,000 15,000 10,000	PARKS							
Blair Park Spray Electrical			10,000	10,000		10,000		
15,000			15,000	15,000				
Victoria Quay Shelter 30,000 15,000 15,000 15,000 15,000 15,000 15,000 10,0								
Russell Field Light Pole Repairs 10,000 10,000 10,000 10,000							15,000	Rotary Club
HERITAGE AND CULTURE McLean Mill Capital 65,000 65,000 65,000 65,000	Russell Field Light Pole Repairs		10,000		10,000	10,000		•
HERITAGE AND CULTURE McLean Mill Capital 65,000 65,000 65,000 65,000								
HERITAGE AND CULTURE								
McLean Mill Capital 65,000 65,000 65,000 Total Heritage & Culture 65,000 - 65,000 - 65,000 PARKS, RECREATION & FACILITIES 65,000 10,000 10,000 Glenwood Ctr - Ride On Floor Scrubber 9,000 9,000 9,000 Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000	Total Parks		80,000	55,000	10,000	65,000	15,000	
McLean Mill Capital 65,000 65,000 65,000 Total Heritage & Culture 65,000 - 65,000 - 65,000 PARKS, RECREATION & FACILITIES 65,000 10,000 10,000 Glenwood Ctr - Ride On Floor Scrubber 9,000 9,000 9,000 Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000								
Total Heritage & Culture 65,000 65,000 - 65,000	HERITAGE AND CULTURE							
PARKS, RECREATION & FACILITIES Gyro Centre Security Cameras 10,000 10,000 10,000 Glenwood Ctr - Ride On Floor Scrubber 9,000 9,000 9,000 Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000	McLean Mill Capital		65,000	65,000		65,000		
PARKS, RECREATION & FACILITIES								
Gyro Centre Security Cameras 10,000 10,000 10,000 Glenwood Ctr - Ride On Floor Scrubber 9,000 9,000 9,000 Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000	Total Heritage & Culture		65,000	65,000	-	65,000	-	
Gyro Centre Security Cameras 10,000 10,000 10,000 Glenwood Ctr - Ride On Floor Scrubber 9,000 9,000 9,000 Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000								
Gyro Centre Security Cameras 10,000 10,000 10,000 Glenwood Ctr - Ride On Floor Scrubber 9,000 9,000 9,000 Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000	DARKS DECREATION & EACH ITIES							
Glenwood Ctr - Ride On Floor Scrubber 9,000 9,000 9,000 Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000			10,000	T	10,000	10.000		
Alarm Panels at Heritage Facilities 9,900 9,900 9,900 Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000				9.000	10,000			
Echo Field House Furnace #1 6,600 6,600 6,600 Multiplex/Parks Yard Genie Lift 55,000 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000				9,000	9 900			
Multiplex/Parks Yard Genie Lift 55,000 55,000 Multiplex Skate Shop Dust Control 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000				6 600	3,300			
Multiplex Skate Shop Dust Control 2,400 2,400 2,400 Johnston Rd Planter Box Installation 20,000 20,000 20,000								
Johnston Rd Planter Box Installation 20,000 20,000 20,000				30,000	2 400			
				20,000	2, 100	•		
	Aquatic Centre Accessibility Lift		3,000	20,000	3,000	3,000		

City of Port Alberni DRAFT SUPPLEMENTARY PROJECTS LIST 2019 - Tentative Approval Feb. 19, 2019

		All Projects			Funds from		
Project - "R" designates recurring	R?	Budgeted Cost	Capital	Non-capital	General	Other F	unding Source
RCMP Bldg Temporary Exhibit Lockers		10,000		10,000	10,000		
Tree Planting Program		10,000		10,000	10,000		
Total Parks, Recreation & Facilities		135,900	90,600	45,300	135,900	-	
<u>OTHER</u>							
Fireworks Show at Salmonfest 2019	R	10,000		10,000	10,000		
Total Projects		1,259,900	860,600	384,300	1,076,900	183,000	

Note: the available "general" amount will change in accordance with changes to the operations budget

	General	Gas Tax	Other	Total	
Proposed projects with tentative approval	1,001,900	100,000	83,000	1,184,900	
Projects awaiting reports/information	75,000	-	-	75,000	
	1,076,900	100,000	83,000	1,259,900	
Available funds from operations/Gas Tax/Other with 3% tax increase Prior year reserve funds available for	712,000	100,000	83,000	895,000	
reallocation to current year	302,000			302,000	
Remaining funds balance (deficit)	(62,900)	-	-	(62,900)	
•					

3% ASFR scenario:

Available gen funds with 3% increase to ASFR	
(overall tax rate increase 3.8%); includes reserves	1,148,000
Projects	1,076,900
Remaining surplus	71,100

	Rate Increase Scenarios for 2019 3% to 8%												
Percentage increase all classes	3.0%	3.5%	3.8%	4.0%	4.5%	5.0%	5.3%	5.5%	6.0%	6.5%	7.0%	7.5%	8.0%
Funds available for Council's discretion	712,000	779,513	846,329	890,872	1,002,231	1,113,590	1,184,860	1,224,949	1,336,308	1,447,667	1,559,026	1,670,385	1,781,744
Percentage increase on average single family residence	2.2%	2.7%	3.0%	3.2%	3.7%	4.2%	4.5%	4.7%	5.2%	5.7%	6.1%	6.6%	7.1%
\$ increase on average single family residence (average assessed value \$291,819)	\$ 42.41	\$ 51.84	\$ 57.51	\$ 61.28	\$ 70.72	\$ 80.16	\$ 86.20	\$ 89.60	\$ 99.04	\$ 108.48	\$ 117.91	\$ 127.35	\$ 136.79

1,076,900 Value of tentatively approved option items as at February 4, 2019 Budget Meeting