AGENDA

SPECIAL MEETING OF COUNCIL 2019-2023 FIVE YEAR FINANCIAL PLAN MONDAY, JANUARY 28, 2019 AT 6:00 PM IN THE CITY HALL COUNCIL CHAMBERS

A. APPROVAL OF AGENDA

- 1. Call to Order and Recognition of Traditional Territories.
- 2. Adoption of Agenda

B. ADOPTION OF MINUTES - Page 3

1. Special Meeting of Council held January 21, 2019 at 1:00 p.m.

C. 2019-2023 FIVE YEAR FINANCIAL PLAN - Page 6

1. Responses to Questions (meeting held January 21, 2019)

- (a) Report from the Director of Parks, Recreation & Heritage dated January 23, 2019 (Harbour Quay Leases, Walk-in Cooler Replacement, Canal Beach Pier) - Page 63
- (b) Report from the Deputy Fire Chief dated January 22, 2019 (radio & pager replacement, ladder truck replacement) - Page 64
- (c) Econics Presentation to Council February 5, 2015 Water Rate Review Update Page 65

2. Draft Capital Plan

Council questions/comments?

3. Project Options List - Page 80

Project Options List for Council's detailed review and final determination of items for consideration.

D. <u>INPUT/QUESTIONS FROM THE PUBLIC</u>

An opportunity for input and questions from the public.

1. Leslie Walerius - Page 83

Letter dated January 24, 2019 requesting Council carefully reviews the City's financial policies, review past budgets and actuals, make informed decisions and ask lots of questions.

E. COUNCIL REVIEW

Council to provide direction or request information for subsequent budget meetings (next meeting scheduled February 4, 2019 at 1:00 pm).

F. ADJOURNMENT

That the meeting adjourn at pm.

MINUTES SPECIAL MEETING OF COUNCIL 2019-2023 FIVE YEAR FINANCIAL PLAN HELD MONDAY, JANUARY 21, 2019 AT 1:00 PM IN THE CITY HALL COUNCIL CHAMBERS

PRESENT: Mayor Minions, Councillors Corbeil, Haggard, Paulson, Solda and

Washington

REGRETS: Councillor Poon

A. APPROVAL OF AGENDA

It was moved and seconded:

That the agenda be approved as circulated.

CARRIED

B. 2019-2023 FIVE YEAR FINANCIAL PLAN

1. CAO - Five Year Financial Plan Presentation

Tim Pley, CAO, presented an overview of the draft 2019-2023 Five-Year Financial Plan. Information was provided regarding development of the previous year's plan which was focused on Council's vision of delivering high quality core services and programs; being fiscally responsible; supporting development; maintaining sustainable infrastructure; leading and partnering. The CAO also outlined the critical issues considered by Council – tax base and population; inadequate funding for infrastructure renewal and reliance on industrial tax base.

In regards to the Draft 2019-2023 Five Year Financial Plan, the CAO noted it is in three parts: Operating (day to day operations and expenditures); Capital (infrastructure) and Options List (unallocated budget funding).

The CAO noted that the current draft Plan contains a reduction of one RCMP officer and also that replacement of servers is not currently part of the ERRF program. The \$600,000 in unallocated funding would achieve a 3% tax increase.

Questions/Comments from Council:

How do we determine actual long-term capital needs?

The CAO noted the Director of Finance is currently developing an Asset Management Plan which will determine those needs and costs.

Line 14560 – Economic Development – increase in 2019?

The Director of Finance advised this is due to an operating grant received in 2019.

Line 15930 – Miscellaneous Revenue – increase?

The Director of Finance advised this was an agreement with the Port Authority regarding Clutesi Haven development that did not occur resulting in two accord payments being made simultaneously.

RCMP Inspector to provide information regarding RCMP members at upcoming meeting.

Comment regarding Harbour Quay leases which reflect a 1% increase in the Draft Plan – need to ensure they are bringing in fair market value.

Report to be provided this year regarding server replacement and recommendations (what other communities are doing; icloud use vs. server replacement).

Information to be provided regarding line 15190 – Vacant Building Registration Permit Fees.

Question regarding bylaw tickets – noting they are reflected in line 15210. It was also noted that the increase this year in Bylaw reflects that the Department was created last year with development of some structure (training needs, etc).

What is included in line 21259 – Other Common Services?

The Director of Finance advised this items such as telephone or other city wide expenses not allocated to a Department. Large increase includes Employer Health Tax implemented by the province (\$150,000 higher in 2019).

23160 – General Equipment Maintenance – why the reduction?

Reflects the same size fleet but less maintenance due to newer vehicles.

Review of Reserve Funds

The Director of Finance provided an overview of the Reserve Funds, how they were established (statutory/bylaw) and their use.

The Director of Finance responded to a question regarding the Equipment Replacement Reserve Fund (ERRF) noting that the fund is healthy and sustainable but that we need to maintain the course.

Capital Budget Review

The CAO reviewed the projects currently included in the Capital budget. The following questions will be addressed at an upcoming meeting:

Age of Fire Department equipment – radios, pagers
More detail regarding replacement of fire trucks (size?)
Include Econics Port Alberni Water Rate Review in upcoming agenda
Grandview Walkway – largest safety need?
Reviewing sidewalks and wheelchair accessibility?
Walk-in Cooler replacement – how old is it; why replacement required?
Canal Beach pier – any interest from service groups?

2. Project Options List

The CAO reviewed the Project Options List which will be considered in detail at the next meeting.

The following comments were provided along with requests for further information:

Are there grants available for projects? LED lighting upgrades – what is the payback?

C. INPUT/QUESTIONS FROM THE PUBLIC

D. <u>ADJOURNMENT</u>

It was moved and seconded:

That the meeting adjourn at 2:40 p.m.

CARRIED

CERTIFIED CORRECT		
Mayor	Clerk	***************************************

J:\Clerks\FiveYearPlan\2019\Minutes\Jan21_SpecialBudget_Minutes_tf.docx



CITY OF PORT ALBERNI DRAFT 5 YEAR FINANCIAL PLAN

2019-2023

January 17, 2019



CITY OF PORT ALBERNI



DRAFT 5 YEAR PLAN 2019-2023

Table of Contents

	Page
Consolidated Financial Plan 2019-2023	1
SCHEDULES:	
General Revenue Fund Revenue and Expenses	2
Water Revenue Fund Revenue and Expenses	15
Sewer Revenue Fund Revenue and Expenses	18
Parkland Acquisition Reserve	21
Parks and Recreation Capital Reserve	22
Capital Works Reserve	23
Equipment Replacement Reserve	24
Land Sale Reserve	25
Development Cost Charges Reserve	26
Carbon Trust Reserve	27
Alberni Valley Community Forest Reserve	28
Cemetery Trust Fund	29
Capital Expenses Detail - 2019	30
Capital Expenses Detail - 2020	33
Capital Expenses Detail - 2021	36
Capital Expenses Detail - 2022	39
Capital Expenses Detail - 2023	42
Tax Calculation	45
Revenue Funds Operating Summaries 2019-2023	46



CITY OF PORT ALBERNI DRAFT CONSOLIDATED FINANCIAL PLAN 2019-2023

•	2019	2020	2021	2022	2023
Revenue					
Taxes			04.540.054	0-0-0-0	00 000 705
Property Taxes	23,151,628	23,839,827	24,548,671	25,278,781	26,030,795
Other Taxes	710,141	710,200	710,200	710,200	710,200
Grants in Lieu of Taxes	219,500	219,500	219,500	219,500	219,500
Fees and Charges					
Sales of Service	3,446,969	3,414,656	3,477,495	3,524,196	3,564,452
Sales of Service/Utilities	6,884,738	7,133,173	7,392,302	7,536,449	7,690,879
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	228,640	229,640	230,640	232,640	234,640
Rentals	143,200	144,300	145,500	146,700	147,900
Interest/Penalties/Miscellaneous	629,100	634,100	732,300	732,300	732,300
Grants/Other Governments	1,107,340	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions	353,400	392,500	29,900	29,900	29,900
	37,041,656	37,992,236	38,760,848	39,685,006	40,634,906
E					
Expenses	206 429	206 128	206 128	206 129	206 429
Debt Interest	396,128	396,128 7,514,318	396,128	396,128	396,128 11,954,623
Capital Expenses Other Municipal Purposes	8,284,990	7,514,516	6,291,291	3,589,177	11,954,025
General Municipal	3,924,294	3,853,303	3,896,777	4,012,584	4,014,756
Police Services	7,082,995	7,272,366	7,443,590	7,619,848	7,802,210
Fire Services	3,584,254	3,649,489	3,742,013	3,864,276	3,956,444
Other Protective Services	260,413	262,698	265,127	267,323	269,598
Transportation Services	4,198,108	4,205,871	4,389,845	4,528,146	4,560,358
Environmental Health and Development	2,140,408	1,801,671	1,818,137	1,841,690	1,796,182
Parks and Recreation	5,574,690	5,698,007	5,762,996	5,852,379	5,949,164
Cultural	1,367,504	1,375,469	1,352,802	1,388,579	1,416,263
Water	1,429,672	1,526,345	1,508,357	1,560,713	1,543,424
Sewer	1,243,229	1,259,550	1,276,255	1,292,491	1,310,403
Contingency	200,000	200,000	200,000	200,000	200,000
	39,686,685	39,015,215	38,343,318	36,413,334	45,169,553
Revenue Over (Under) Expenses Before Other	(2,645,029)	(1,022,979)	417,530	3,271,672	(4,534,647)
Other					
Debt Proceeds				-	3,000,000
Debt Principal	(347, 143)	(347, 143)	(347, 143)	(347, 143)	(347, 143)
Transfer from Equipment Replacement Reserve	621,900	2,229,900	2,627,400	590,400	37,600
Transfer from Land Sale Reserve	33,000		21 IŽ	-	
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	2,335,272	(861,778)	(2,699,787)	(3,516,929)	1,842,190
Transfer from (to) Surplus	en chechigospanis (12)	2006-9 (0) 45500-0 (0) 5000 (400-0 (0) 45500-0 (0) 5000 (400-0 (0) 45500-0 (0) 5000		otenomicutations sub-	VANCOUS TOURS ()
	2,645,029	1,022,979	(417,530)	(3,271,672)	4,534,647
Balanced Budget	-				
				100	

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	ВА	ВВ
1		CITY OF PORT ALBERNI												
2	44	GENERAL REVENUE FUND - 5 YEAR P	LAN											
3	1	/DRAFT												
4	·		(2)20020		127212121		10000000		(220.279)		0.000.00			
5			2018		2019		2020		2021		2022		2023	
6 7			Amended											- 1
8		REAL PROPERTY TAXES												
9		REAL PROPERTY TAXES												
10	11111	General Purposes - Taxes	22,271,803	3.00%	22,939,957	3.00%	23.628.156	3.00%	24.337.000	3.00%	25.067.110	3.00%	25.819.124	3.00%
11		2 Debt Purposes - Taxes	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
12		TAX LEVY	22,483,474	2.97%	23.151.628	2.97%	23,839,827	2.97%	24,548,671	2.97%	25,278,781	2.97%	26,030,795	2.97%
13			W10000 W10000 W1000 W1000						3600.00 \$0.00 0.00.00 \$0.00 0.000000		340 40 4 20 00 00 00 00 00 00			
14	11210	Local Improvements	12:		(27)		2		-					- 1
15	11211	Special Area Levy	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
16		SPECIAL ASSESSMENTS	10,500	0.00%	12,000	14.29%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
17			202720202	20222	Anangnanana	10000000		2012002	1720276-02-0767	1000202020	V 62/2/2012 2012/24	0.2072/2020	1907 10 (11) (12) (12)	CONTRACTOR
18	11910	Utility Tax 1%	600,000	-9.09%	694,941	15.82%	695,000	0.01%	695,000	0.00%	695,000	0.00%	695,000	0.00%
19		TAXES	23,093,974	2.62%	23,858,569	3.31%	24,546,827	2.88%	25,255,671	2.89%	25,985,781	2.89%	26,737,795	2.89%
20		FEDERAL GOVERNMENT												- 1
22	12110	Federal Building Grant	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
23		CBC Grant	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2.000	0.00%	2,000	0.00%
24	12210	PROVINCIAL GOVERNMENT	2,000	0.0070	2,000	0.0070	2,000	0.0070	2,000	0.0070	2,000	0.0070	2,000	0.0070
25	12310	Provincial Government Grant	45,000	0.00%	45,800	1.78%	45,800	0.00%	45,800	0.00%	45,800	0.00%	45,800	0.00%
26	12410	BC Hydro	111,000	-1.77%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28		OTHER ENTITIES												
29	12910	University of Victoria	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		GRANTS IN LIEU OF TAXES	218,700	-0.91%	219,500	0.37%	219,500	0.00%	219,500	0.00%	219,500	0.00%	219,500	0.00%
31		0551 4050 5501 4555 50 001 4551 445												
32		SERVICES PROVIDED TO GOVERNME	:NT											
33 34	12121	DDISONED EXPENSE BECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167.000	0.000/
35	13121	1 PRISONER EXPENSE RECOVERY	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
36		SALES OF SERVICES												
37		O/ILLO OF OLIVIOLO												
38	14120	ADMINISTRATION SERVICE CHARGE	30,000	0.00%	33,000	10.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%
39		14120.3082 HR Recoveries	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
40														A Tava
41		1 Law Enforcement Service Charge	128,836	0.11%	128,973	0.11%	129,112	0.11%	129,252	0.11%	129,394	0.11%	129,537	0.11%
42	14241	Fire Department Service Charge	182,932	1.89%	188,723	3.17%	192,181	1.83%	195,709	1.84%	199,197	1.78%	202,771	1.79%
43		PROTECTIVE SERVICES	311,768	1.14%	317,696	1.90%	321,293	1.13%	324,961	1.14%	328,591	1.12%	332,308	1.13%
44	14040	Dublic Works Consist Character	65.000	0.000/	65.000	0.000/	65.000	0.000/	65.000	0.000/	65.000	0.000/	65.000	0.000
45 46		D Public Works Service Charge D Public Transit Revenue	65,600 331,687	0.00% 1.15%	65,600 342,122	0.00% 3.15%	65,600 343,519	0.00% 0.41%	65,600 344,776	0.00% 0.37%	65,600 345,808	0.00%	65,600 345,808	0.00%
47	14400	TRANSPORTATION SERVICES	397,287	0.96%	407,722	2.63%	409,119	0.41%	410,376	0.31%	411,408	0.30%	411,408	0.00%
48		TIMINOF ON TATION SERVICES	391,201	0.3076	401,122	2.0370	409,119	0.3476	410,370	0.3170	411,400	0.23/0	411,400	0.00%
49	14433	3 Commercial Solid Waste Collection	8.000	0.00%	13,000	62.50%	13,000	0.00%	13,000	0.00%	13,000	0.00%	13,000	0.00%
50		4 Residential Solid Waste Collection	685,800	1.31%	709,626	3.47%	734,013	3.44%	758,976	3.40%	775,701	2.20%	791,215	2.00%
51		ENV HEALTH WASTE COLLECTION	693,800	1.30%	722,626	4.15%	747,013	3.37%	771,976	3.34%	788,701	2.17%	804,215	1.97%
52		europe vous elitat de la 1900 fat europe per a 1900 fat de 1900.		01.0E01997	100 Film # 67 17 17 17	5255933.TX	ACCOUNTED OF THE		16000.54400.000	are necessary.	0.1515.46147.5	TO SERVICE STATES	5.174 P. (177) (177)	0.0000.67
_														

	Α	В	AQ I	AR I	AS	AT I	AU	AV	AW I	AX	AY	AZ	BA	BB
1		CITY OF PORT ALBERNI		7.0.4	7.0	70	7.0	710	7.00	700	- 71	/\L	DA	- 00
2 /	22 7 60	GENERAL REVENUE FUND - 5 YEAR I	PLAN											
3	***	DRAFT												
4	(
5			2018		2019		2020		2021		2022		2023	
6			Amended											
7			277222		20022	272222	2707222	0/02/02/02/02	/ G/15/12/12/12/	0.0000000000000000000000000000000000000				Anti-Vinandov
53	14516	PUBLIC HEALTH-CEMETERIES	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
54	14550	PLANNING ADMINISTRATION	23,000	2.22%	22 500	2.17%	04 500	4.000/	24 500	0.000/	05 500	4.000/	05 500	0.000/
55 56	14000	PLANNING ADMINISTRATION	23,000	2.2270	23,500	2.17%	24,500	4.26%	24,500	0.00%	25,500	4.08%	25,500	0.00%
57	14560	ECONOMIC DEVELOPMENT	42,230	-88.64%	126,300	199.08%	20,000	-84.16%	20.000	0.00%	20,000	0.00%	20,000	0.00%
58	14300	EGGITGINIO DEVEEGI MEITI	42,200	-00.0470	120,500	133.0070	20,000	-04.1070	20,000	0.0076	20,000	0.0078	20,000	0.00%
59	14600	Marine Commercial Building	73,929	1.00%	74,668	1.00%	75,415	1.00%	76,169	1.00%	76.931	1.00%	77.700	1.00%
60		Port Building	22,563	1.00%	22,789	1.00%	23,017	1.00%	23,247	1.00%	23,479	1.00%	23,714	1.00%
61		Market Square	35,377	1.00%	35,731	1.00%	36,088	1.00%	36,449	1.00%	36,813	1.00%	37,182	1.00%
62	14690	A. H. Q. Miscellaneous Revenue	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,525	1.00%
63		ALBERNI HARBOUR QUAY	134,369	0.98%	135,688	0.98%	137,020	0.98%	138,365	0.98%	139,723	0.98%	141,121	1.00%
64									în		80		100	11.53.53.5
65		RECREATION SERVICES												
66														
67		RECREATION FACILITIES												
68	nouncember		22/12/10	annene e e		CYLO POLICY GENERAL								22.0000000000
69		Gyro Youth Centre	7,140	2.00%	8,000	12.04%	8,160	2.00%	8,323	2.00%	8,406	1.00%	8,490	1.00%
70		Echo '67 Centre	217,670	2.01%	222,035	2.01%	226,490	2.01%	231,032	2.01%	233,342	1.00%	235,676	1.00%
71 72		Glenwood Centre	43,720	5.35%	42,470	-2.86%	43,269	1.88%	44,083	1.88%	44,524	1.00%	44,970	1.00%
73		Echo Aquatic Centre AV Multiplex	38,700 550,960	1.84% 1.95%	39,444 557,441	1.92% 1.18%	40,202 567,200	1.92%	40,976	1.93%	41,386	1.00%	41,800	1.00%
74		Stadium & Athletic Fields	36,860	13.42%	37,567	1.10%	38,289	1.75% 1.92%	577,341 39,025	1.79% 1.92%	583,104 39,025	1.00% 0.00%	588,925 39,025	1.00% 0.00%
75	14720	Stadium & Athletic Fields	30,000	13.42/6	37,307	1.52/0	36,269	1.5270	39,023	1.9276	39,025	0.00%	39,025	0.00%
76		RECREATION PROGRAMS												
76 77														
78		SPORT PROGRAMS												
80		Glenwood Centre	5,000	33.33%	4,272	-14.56%	4,325	1.24%	4,379	1.25%	4,433	1.23%	4,488	1.24%
81	14732	Echo Aquatic Centre	253,350	-1.61%	258,417	2.00%	263,585	2.00%	268,857	2.00%	274,234	2.00%	279,719	2.00%
82	14734	AV Multiplex	22,255	-12.21%	22,063	-0.86%	22,503	1.99%	22,954	2.00%	23,349	1.72%	23,816	2.00%
84														
85		LEISURE DIVISION PROGRAMS												
86		Children's Programs	75,000	-29.25%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%	82,806	2.00%
87		Youth Programs & Services	1,500	-78.57%	4,335	189.00%	4,422	2.01%	4,510	1.99%	4,600	2.00%	4,692	2.00%
88		! Adult Programs	85,000	-19.05%	66,300	-22.00%	67,626	2.00%	68,979	2.00%	70,358	2.00%	71,765	2.00%
89 90	14/50	Special Events	1,000	0.00%	1,326	32.60%	1,353	2.04%	1,380	2.00%	1,407	1.96%	1,435	1.99%
91		COMMUNITY SERVICES												
92	14760	Community Services Misc Revenue	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94		Contributions & Grants	154,899	2.77%	159,117	2.72%	163,380	2.68%	167.688	2.64%	169.045	0.81%	170,415	0.00%
95	. 1110	RECREATION SERVICES	1,496,554	-2.35%	1,502,787	0.42%	1,532,334	1.97%	1.562.618	1.98%	1,581,895	1.23%	1,601,522	1.24%
96			1,430,034	2.0070	1,002,101	0.72/0	1,002,004	1.51 /0	1,502,010	1.3070	1,001,000	1.20/0	1,001,022	1.24/0

	Α	В	AQ	AR	AS	AT	AU	AV I	AW I	AX	AY	AZ	BA I	ВВ
1		CITY OF PORT ALBERNI											5	
2	40 740	GENERAL REVENUE FUND - 5 YEAR F	PLAN											
3	- Bar	DRAFT												- 1
4														- 1
5 6 7 97			2018		2019		2020		2021		2022		2023	l
6			Amended											
7		on appending a consideration of the Appending Appending and Appending Append												- 1
97		CULTURAL SERVICES												- 1
98														- 1
99		MUSEUM SERVICES									1000000	(2000 to 2000	8208E-201	127222
100		Museum-Sales & Service	24,250	0.62%	32,550	34.23%	60,277	85.18%	61,599	2.19%	65,278	5.97%	65,278	0.00%
101		Museum-Federal Grants	3,340	2.30%	3,400	1.80%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830	Museum-Provincial Grants	65,000	0.00%	80,000	23.08%	65,000	-18.75% _	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		CULTURAL SERVICES	92,590	0.24%	115,950	25.23%	128,677	10.98%	129,999	1.03%	133,678	2.83%	133,678	0.00%
105		0ALEO OE 0ED //0E0	0.000.000	0.570/	0.440.000	4.000/ =	0.444.050	0.040/ -	0.477.465	4.0404	0.504.400	4.0404	0.504.450	4 4 404
106		SALES OF SERVICES	3,283,298	-9.57%	3,446,969	4.98%	3,414,656	-0.94%	3,477,495	1.84%	3,524,196	1.34%	3,564,452	1.14%
107 108		OTHER REVENUE OWN COURCES												- 1
		OTHER REVENUE OWN SOURCES												
109 110	45440	D. D	120,000	0.000/	120 000	0.220/	120 000	0.000/	100 000	0.000/	120.000	0.000/	100.000	0.000/
		D Business Licence Fees D Dog Licence Fees	120,000 10.000	0.00%	130,000 10.000	8.33% 0.00%	130,000 10,000	0.00%	130,000 10.000	0.00%	130,000 10,000	0.00%	130,000 10,000	0.00%
112 113				2.67%				1.28%						0.00%
114		D Building & Plumbing Permit Fees Other Const/Demolition Permit Fees	77,000 140	0.00%	78,000 140	1.30% 0.00%	79,000 140	0.00%	80,000 140	1.27% 0.00%	82,000 140	2.50% 0.00%	84,000 140	2.44%
115		O Vacant Bldg Registration Permit Fees	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	0.79.59.79	0.00%		0.00%
116	15190	LICENCES & PERMITS	208,140	0.00%	219,140	5.28%	220,140	0.46%	221,140	_	1,000	0.00%	1,000	0.00%
117		LICENCES & PERIVITS	200,140	0.97%	219,140	5.20%	220,140	0.46%	221,140	0.45%	223,140	0.90%	225,140	0.90%
118	15210	FINES & PARKING TICKETS	9,500	5.56%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%	9,500	0.00%
119	13210	FINES & FARRING TICKETS	3,500	3.30 /6	9,500	0.0078	9,300	0.0076	9,300	0.0076	9,500	0.0078	9,500	0.0076
120	15320	RENTALS	142,100	0.78%	143,200	0.77%	144,300	0.77%	145,500	0.83%	146,700	0.82%	147,900	0.82%
121	10020	RENTALO	142,100	0.7070	140,200	0.1170	144,500	0.7770	145,500	0.0070	140,700	0.0270	147,300	0.0276
122	15510	Interest On Investments	230.000	2.22%	235,000	2.17%	240,000	2.13%	240,000	0.00%	240.000	0.00%	240,000	0.00%
123		O Other Interest	25,000	0.00%	28,000	12.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124		RETURN ON INVESTMENTS	255,000	2.00%	263,000	3.14%	268,000	1.90%	268,000	0.00%	268,000	0.00%	268,000	0.00%
125		tiensumismumiesumenus.								1000000			200,000	0.0070
126	15611	1 Current Tax Penalties	119,000	0.00%	118,000	-0.84%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
127		1 Arrears & Delinguent Tax Interest	44,800	0.00%	45,100	0.67%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
128		5 Residential Garbage Penalties	10,000	0.00%	11,400	14.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
129		PENALTIES & INTEREST	173,800	0.00%	174,500	0.40%	174,500	0.00%	174,500	0.00%	174,500	0.00%	174,500	0.00%
130				707740		75007d170	0.000		0.00/24/20/20	W.E.(15)	5.50(65)7.7.7			
131	15930	0 Miscellaneous Revenue	249,500	2526.32%	94,500	-62.12%	94,500	0.00%	192,700	103.92%	192,700	0.00%	192,700	0.00%
132	15940	0 Miscellaneous Revenue-IT Services	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%	23,800	0.00%
133	.20000000000000000000000000000000000000	MISCELLANEOUS REVENUE	273,300	N contracting	118,300	(118,300	100000000000000000000000000000000000000	216,500	83.01%	216,500	0.00%	216,500	0.00%
134					2.55(0.55					ELECTION SELECT		388300		
135		OTHER REVENUE OWN SOURCES	1,061,840	30.57%	927,640	-12.64%	934,740	0.77%	1,035,140	10.74%	1,038,340	0.31%	1,041,540	0.31%
136				(4)		V) —		1		-		

	Α	В	AQ I	AR	AS	AT	AU I	AV	AW	AX	AY	AZ [BA	BB
1		CITY OF PORT ALBERNI					7.0	7.1	7.1.1	700	737	7.2	DA	
2	22 7 44	GENERAL REVENUE FUND - 5 YEAR P	LAN											
3	1	DRAFT												
4 ,														
5			2018		2019		2020		2021		2022		2023	
5			Amended											
7														
137		UNCONDITIONAL TRANSFERS OTHER	GOV'T											
138														
139		PROVINCIAL GOVERNMENT												
140		Small Community Protection Grant	259,000	-4.84%	288,700	11.47%	288,700	0.00%	288,700	0.00%	288,700	0.00%	288,700	0.00%
141		Revenue Sharing - Traffic Fines	280,700	-0.02%	302,800	7.87%	302,800	0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00%
142	16215	Community Gaming Revenue	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%	445,840	0.00%
143		UNCOND TFRS OTHER GOV'T	985,540	-1.32%	1,037,340	5.26%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%
144														
145		CONDITIONAL TRANSFERS OTHER												
146		Grants/Contributions UBCM/FCM		-100.00%	_						1,000,000,000,000	11200020202020	19222112112121	0123 0272 222
147	18121	Grants/Contributions Other	70,000	-4.17%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
148		CONDITIONAL TRANSFERS OTHER	70,000		70,000		70,000		70,000		70,000		70,000	
149														
150 151		OTHER TRANSFERS & COLLECTIONS												
152		OTHER TRANSFERS & COLLECTIONS												
153	10110	Cemetery Trust Fund	2,000	-6.33%	2.000	0.00%	2,000	0.00%	2,000	0.00%	2.000	0.00%	2 000	0.000/
156		Operating Funds From Prior Years	399,160	-0.33%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	2,000 400,000	0.00%
156 157	10114	TRANSFERS FROM OWN RESERVES	401,160	-0.24%	402,000	0.21%	402,000	0.00%	402,000	0.00%	402,000	0.00%	402,000	0.00%
158		TRANSPERS FROM OWN RESERVES	401,100	-0.2476	402,000	0.2176	402,000	0.0076	402,000	0.0076	402,000	0.00%	402,000	0.00%
159		COLLECTIONS FOR OTHER GOV'T												
160		SOLLES HORO FOR STREET COV.												
161	19811	Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
162	19812	Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3.000,000	0.00%
163			5,100,000	0.00%	5,100,000	0.00%	5.100.000	0.00%	5,100,000	0.00%	5,100,000	0.00%	5,100,000	0.00%
164							501 AGE 100-0		(3.83.5.585.7.7)				-1111	
165		REGIONAL GOVERNMENT												
166		Parcel Tax	134,000	0.01%	134,000	0.00%	134,000	0.00%	-	-100.00%		#DIV/0!	~	#DIV/0!
167		Alberni-Clayoquot Regional Hosp Dist	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
168	19821	Alberni-Clayoquot Regional District	1,070,000	0.12%	1,170,000	9.35%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
169			1,911,600	0.07%	2,064,000	7.97%	2,064,000	0.00%	1,930,000	-6.49%	1,930,000	0.00%	1,930,000	0.00%
170														
171		JOINT BOARDS AND COMMISSIONS												
172		Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
173	19831	BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
174			160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
175		OTUED TO		0.000						2722227		2020201	2014/2012/1920	20020200
176		OTHER TRANSFERS, COLLECTIONS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83% _	7,190,500	0.00%	7,190,500	0.00%
177				212222	12/22/19/22/27/27/27/27	12002000		2,379,4720	reserves en) (11/2/22/24/21	12-2-15-14-15-15-15-15-15-15-15-15-15-15-15-15-15-	5 (E		5/22/22/2007
178		GENERAL FUND REVENUE	36,453,612	1.28%	37,453,518	2.74% _	38,116,563	1.77% _	38,854,646	1.94% _	39,634,657	2.01%	40,430,127	2.01%
179														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	*	CITY OF PORT ALBERNI		-										
2 (22 62	GENERAL REVENUE FUND - 5 YEAR PLA	N.											
3 1		DRAFT												
4	V													
5			2018		2019		2020		2021		2022		2023	
5 6 7 8			Amended											
7														1
8	1020001610002	GENERAL GOVERNMENT SERVICE	10000000	2000000		0202020								0 114
9		Mayor-Stipends	44,653	2.00%	45,546	2.00%	46,456	2.00%	47,386	2.00%	48,333	2.00%	49,300	2.00%
10		Councillors-Stipends	118,743	2.00%	121,118	2.00%	123,540	2.00%	126,011	2.00%	128,532	2.00%	131,103	2.00%
11	21190	Receptions and Other Services	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
12 13		LEGISLATIVE	202,396	1.61%	205,664	1.61%	208,996	1.62%	212,397	1.63%	215,865	1.63%	219,403	1.64%
13														- 1
14		GENERAL ADMINISTRATION												- 1
15	01011	ADMINISTRATIVE	200 205	2.87%	000 000	0.000/	040 470	2222	044.0==	0.000				
16 17		City Manager	202,325		206,362	2.00%	210,479	2.00%	214,679	2.00%	218,962	2.00%	223,331	2.00%
18		Municipal Clerk Legal Services	411,115	-0.18% 0.00%	418,995	1.92%	427,032	1.92%	435,229	1.92%	443,591	1.92%	452,120	1.92%
10		Bylaw Enforcement	40,000	191.61%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
19		Bylaw Enforcement Vehicles	263,321 7,505	1.30%	336,554 14,106	27.81% 87.95%	347,075	3.13%	357,306	2.95%	364,243	1.94%	371,317	1.94%
19 20 21	21217	bylaw Efficicement vehicles	7,505	1.30%	14,106	67.95%	14,452	2.45%	14,756	2.10%	15,070	2.13%	15,394	2.15%
22														- 1
22		FINANCIAL MANAGEMENT												
24	21221	Financial Management Administration	732,525	2.44%	783.744	6.99%	799,419	2.00%	815,396	2.00%	831,676	2.00%	040 000	2.000/
25		External Audit	30,900	0.98%	31,200	0.97%	31,500	0.96%	31,800	0.95%	32,000	0.63%	848,298 32,000	2.00% 0.00%
26		Purchasing Administration	211,000	1.98%	122,500	-41.94%	124,400	1.55%	126,400	1.61%	128,400	1.58%	130,460	1.60%
24 25 26 27		Other Financial Management	22,200	0.00%	22,250	0.23%	22,250	0.00%	3,250	-85.39%	3,250	0.00%	3,250	0.00%
28		outer i mandial management	22,200	0.0070	22,200	0.2070	22,200	0.0070	0,200	-00.0070	0,200	0.0070	3,230	0.0078
28 29		COMMON SERVICES												
30	21222	Administration Vehicle	8,115	4.75%	9.377	15.55%	9.643	2.84%	9.913	2.80%	10,086	1.75%	10,214	1.27%
31	21252	City Hall	155,980	73.23%	156,700	0.46%	158,892	1.40%	161,118	1.40%	163,380	1.40%	165,677	1.41%
32	21253	Other City Buildings	2,845	22.63%	2,519	-11.46%	2,563	1.75%	2,608	1.76%	2,653	1.73%	2,700	1.77%
35	21259	Other Common Services	342,654	-0.52%	494,382	44.28%	390,831	-20.95%	394,803	1.02%	398,998	1.06%	403,017	1.01%
31 32 35 36 37	21260	Carbon Offsets	56,200	-4.42%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%
37														
38 39		INFORMATION SERVICES												
39	21261	Information Services	659,310	2.91%	674,591	2.32%	687,768	1.95%	701,256	1.96%	715,064	1.97%	729,199	1.98%
40														
41		OTHER ADMINISTRATIVE SERVICES												- 1
43		Personnel (Human Resources)	274,171	-3.76%	277,688	1.28%	281,126	1.24%	285,782	1.66%	289,777	1.40%	294,668	1.69%
43 44 45 46	21285	Employee Wellness (EFAP)	15,300	0.66%	15,318	0.12%	15,335	0.11%	15,353	0.12%	15,371	0.12%	15,389	0.12%
45		75 TO 10 TO												
46		RECOVERIES												V=0.00000
47	21290	Administration Services Recovered	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%	(483,500)	2.00% _	(493,200)	2.01%	(503,000)	1.99%
48		GENERAL ADMINISTRATION	2,979,466	9.61%	3,197,486	7.32%	3,144,965	-1.64%	3,182,349	1.19%	3,235,521	1.67%	3,290,234	1.69%

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	-	CITY OF PORT ALBERNI						•						
2	OF THE	GENERAL REVENUE FUND - 5 YEAR PLA	N.											
3		DRAFT												- 1
4	(
5			2018		2019		2020		2021		2022		2023	1
6			Amended											
7														1
49														- 1
50	21911	Election Expense	52,928		2	-100.00%	7				57,162		927	-100.00%
51	21920	Training and Development	150,960	4.25%	147,865	-2.05%	147,878	0.01%	146,919	-0.65%	146,962	0.03%	146,069	-0.61%
52	21925	Council Travel and Development	50,500	1.00%	51,005	1.00%	51,515	1.00%	52,030	1.00%	52,551	1.00%	53,076	1.00%
53	21930	Insurance	260,100	1.01%	262,700	1.00%	265,300	0.99%	268,000	1.02%	269,000	0.37%	270,000	0.37%
54	21931	Damage Claims	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%	22,523	2.00%	22,974	2.00%
55	21950	Grants In Aid	11,000	1.66%	36,350	230.45%	11,000	-69.74%	11,000	0.00%	11,000	0.00%	11,000	0.00%
56	21990	Other General Services	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
57	ammadili.	OTHER GENERAL GOV'T SERVICES	548,296	12.93%	521,144	-4.95%	499,342	-4.18%	502,031	0.54%	561,198	11.79%	505,119	-9.99%
58									333,331	5.5.70	55.,.56		555,.15	0.0070
59		GENERAL GOVERNMENT SERVICE	3.730.158	9.62%	3.924.294	5.20%	3,853,303	-1.81%	3,896,777	1.13%	4.012.584	2.97%	4.014.756	0.05%
60			0,,00,,00	0.0270	0,027,207	0.2070	0,000,000	1.0170	0,000,111	1.1070	1,012,001	2.0170	4,014,100	0.0070
61		PROTECTIVE SERVICES												ı
62	22121	Police Services Contract	5,353,114	0.98%	5,430,456	1.44%	5,588,614	2.91%	5,728,018	2.49%	5,871,357	2.50%	6,020,150	2.53%
63		Police Services Administration	885,457	-6.33%	901,653	1.83%	919,184	1.94%	937,056	1.94%	955,757	2.00%	974,832	2.00%
64		Police Services Consulting	24,000	9.09%	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%	26,498	2.00%
65		Community Policing	26,010	2.00%	26,530	2.00%	27,061	2.00%	27,602	2.00%	28,154	2.00%	28,717	2.00%
66		Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
67		Police Building Maintenance	153,664	17.08%	157,500	2.50%	159.815	1.47%	162,168	1.47%	164,560	1.48%	166,990	1.48%
68		Detention & Custody of Prisoners	507,229	2.23%	517,375	2.00%	527,722	2.00%	538,277	2.00%	549,042	2.00%	560,023	2.00%
69	- 1 mm A F A	POLICE PROTECTION	6,974,474	0.40%	7,082,994	1.56%	7,272,366	2.67%	7,443,590	2.35%	7,619,848	2.37%	7.802,210	2.39%
70		TOLIGET NOTESTION	0,011,111	0.1070	1,002,001	1.0070	1,212,000	2.0170	1,440,000	2.0070	7,010,040	2.0770	7,002,210	2.0070
71	22411	Fire Protection Administration	338,810	2.62%	338,772	-0.01%	345,348	1.94%	352,057	1.94%	358,899	1.94%	365,879	1.94%
72		Fire Crew	2.612.512	3.82%	2.683.920	2.73%	2,732,025	1.79%	2.806.840	2.74%	2.883.525	2.73%	2.955.555	2.50%
73		2 Personnel Expense	47,779	1.00%	48,257	1.00%	48,739	1.00%	49,227	1.00%	49.719	1.00%	50,215	1.00%
74		Communication System	11,604	1.01%	11,720	1.00%	11,837	1.00%	11,956	1.01%	12.075	1.00%	12,301	1.87%
75		Fire Investigation	985	1.03%	995	1.02%	1,005	1.01%	1,015	1.00%	1,025	0.99%	1,036	1.07%
76		Fire Prevention	152,280	0.77%	155,834	2.33%	159,474	2.34%	163,206	2.34%	167,026	2.34%	171,161	2.48%
77		Fire Building Maintenance	60.159	1.00%	60.761	1.00%	61,368	1.00%	61,982	1.00%	62,602	1.00%	63,226	1.00%
79		B External Regional Training	1,640	0.99%	1,656	0.98%	1,673	1.03%	1,690	1.02%	1,707	1.01%	1,706	-0.06%
80		Vehicle Repair & Maintenance	223,976	-6.31%	228,767	2.14%	233,912	2.25%	239,391	2.34%	272,503	13.83%	279,618	2.61%
81		Sundry Equipment Repair & Mtce	25,945	1.00%	26,204	1.00%	26,466	1.00%	26,731	1.00%	26,998	1.00%	27,269	1.00%
82		2 Fire Fighting Tools/Supplies Purchases	27,097	1.00%	27,368	1.00%	27,642	1.00%	27,918	1.00%	28,197	1.00%	28,478	1.00%
83		FIRE PROTECTION	3,502,787	2.71%	3,584,254	2.33%	3,649,489	1.82%	3,742,013	2.54%	3,864,276	3.27%	3,956,444	2.39%
84		1112111012011011	0,002,101	2.1 170	0,00 1,20 1	2.0070	0,0 10, 100	1.0270	0,7 12,010	2.0170	0,001,210	0.2.70	0,000,444	2.0070
85	22510	Emergency Program (Tsunami Warning)	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
86	10	EMERGENCY MEASURES	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
87			550	5.5576	300	3.0070	555	0.0070	505	0.0070	500	0.0070	500	0.0076
88	22921	Building & Plumbing Inspection	103,020	1.49%	105,030	1.95%	107,140	2.01%	109,250	1.97%	111,360	1.93%	113,547	1.96%
89		Building Inspector Vehicle	3,597	0.98%	3,633	1.00%	3,770	3,77%	4,049	7.40%	4,096	1.16%	4,144	1.17%
90		Animal Control Services Contract	151,212	0.01%	151,250	0.03%	151,288	0.03%	151,328	0.03%	151,367	0.03%	151,407	0.03%
91	22001	OTHER PROTECTION	257,829	0.61%	259,913	0.81%	262,198	0.88%	264,627	0.93%	266,823	0.83%	269,098	0.85%
92		OTHER PROPERTION	201,029	0.0170	200,010	0.0170	202, 130	0.0076	204,021	0.5576	200,023	0.0070	209,090	0.0076
93		PROTECTIVE SERVICES	10,735,590	1.15%	10.927.661	1.79%	11,184,553	2.35%	11,450,730	2.38%	11.751.447	2.63%	12.028.252	2.36%
33		I NO ILO IIVE GENVIOLO	10,700,000	1.1570	10,021,001	1.7370	11,104,000	2.0070	11,430,730	2.5076	11,701,447	2.0370	12,020,232	2.5070

98 2312 99 100 101 23122 102 23133 104 23136 105 23133 106 23136 107 108 109 23166 110 23166 111 23166 111 112 113 114 115	TRANSPORTATION SERVICE COMMON SERVICES Dengineering Administration Engineering Consulting Services PUBLIC WORKS ADMINISTRATION Clerical & Reception-Operation Supervision Operations Works Yard Maintenance Main Building Maintenance Shop Overhead GENERAL EQUIPMENT General Equipment Maintenance Vehicle Maintenance & Replacement	2018 Amended 605,003 32,000 108,549 372,338 45,869 65,025 153,033 91,470 721,840 10,734	-0.54% -20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	593,113 31,000 110,824 379,785 46,643 59,000 103,720 93,540	-1.97% -3.13% 2.10% 2.00% 1.69% -9.27% -32.22% 2.26%	580,476 30,000 113,147 387,380 47,754 60,000 106,141	-2.13% -3.23% 2.10% 2.00% 2.38% 1.69%	592,126 30,000 115,518 395,128 48,670	2.01% 0.00% 2.10% 2.00% 1.92%	2022 604,083 30,000 117,938 403,031 49,583	2.02% 0.00% 2.09% 2.00%	2023 614,874 30,000 120,381 411,091	1.79% 0.00% 2.07% 2.00%
5 6 7 94 95 96 97 2312 98 2312 99 100 101 2313 102 2313 103 2313 104 2313 105 2313 106 2313 107 108 109 2316 110 2316 111 111 112 113 114 115	TRANSPORTATION SERVICE COMMON SERVICES 0 Engineering Administration 21 Engineering Consulting Services PUBLIC WORKS ADMINISTRATION 29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 36 Works Yard Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	2018 Amended 605,003 32,000 108,549 372,338 45,869 65,025 153,033 91,470 721,840	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	593,113 31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	580,476 30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	592,126 30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	604,083 30,000 117,938 403,031	0.00% 2.09% 2.00%	614,874 30,000 120,381 411,091	2.07%
5 6 7 94 95 96 97 2312 98 2312 99 100 101 2313 102 2313 103 2313 104 2313 105 2313 106 2313 107 108 109 2316 110 2316 111 111 112 113 114 115	TRANSPORTATION SERVICE COMMON SERVICES Dengineering Administration Engineering Consulting Services PUBLIC WORKS ADMINISTRATION Clerical & Reception-Operation Supervision Operations Works Yard Maintenance Main Building Maintenance Shop Overhead GENERAL EQUIPMENT General Equipment Maintenance Vehicle Maintenance & Replacement	605,003 32,000 108,549 372,338 45,869 65,025 153,033 91,470	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	593,113 31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	580,476 30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	592,126 30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	604,083 30,000 117,938 403,031	0.00% 2.09% 2.00%	614,874 30,000 120,381 411,091	2.07%
5 6 7 94 95 96 97 23112 98 2312 99 100 101 2312 102 2313 104 2313 104 2313 105 2313 106 2313 107 108 109 2316 1110 1111 1112 1113 1114 1115	COMMON SERVICES 10 Engineering Administration 21 Engineering Consulting Services PUBLIC WORKS ADMINISTRATION 29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 36 Main Building Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	605,003 32,000 108,549 372,338 45,869 65,025 153,033 91,470	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	593,113 31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	580,476 30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	592,126 30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	604,083 30,000 117,938 403,031	0.00% 2.09% 2.00%	614,874 30,000 120,381 411,091	2.07%
95 96 97 23112 98 99 100 101 23122 102 23133 104 23136 105 23136 106 107 108 109 2316 1110 2316 1111 112 113 114 115	COMMON SERVICES 10 Engineering Administration 21 Engineering Consulting Services PUBLIC WORKS ADMINISTRATION 29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 36 Main Building Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	605,003 32,000 108,549 372,338 45,869 65,025 153,033 91,470	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	593,113 31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	580,476 30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	592,126 30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	604,083 30,000 117,938 403,031	0.00% 2.09% 2.00%	614,874 30,000 120,381 411,091	2.07%
95 96 97 23112 98 99 100 101 23122 102 23133 104 23136 105 23136 106 107 108 109 2316 1110 2316 1111 112 113 114 115	COMMON SERVICES 10 Engineering Administration 21 Engineering Consulting Services PUBLIC WORKS ADMINISTRATION 29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 36 Main Building Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	605,003 32,000 108,549 372,338 45,869 65,025 153,033 91,470	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	30,000 117,938 403,031	0.00% 2.09% 2.00%	30,000 120,381 411,091	2.07%
95 96 97 23112 98 99 100 101 23122 102 23133 104 23136 105 23136 106 107 108 109 2316 1110 2316 1111 112 113 114 115	COMMON SERVICES 10 Engineering Administration 21 Engineering Consulting Services PUBLIC WORKS ADMINISTRATION 29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 36 Main Building Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	32,000 108,549 372,338 45,869 65,025 153,033 91,470 721,840	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	30,000 117,938 403,031	0.00% 2.09% 2.00%	30,000 120,381 411,091	2.07%
95 96 97 23112 98 99 100 101 23122 102 23133 104 23133 105 23133 106 23133 107 108 109 23166 110 23166 111 111 112 113 114 115	COMMON SERVICES 10 Engineering Administration 21 Engineering Consulting Services PUBLIC WORKS ADMINISTRATION 29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 36 Main Building Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	32,000 108,549 372,338 45,869 65,025 153,033 91,470 721,840	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	30,000 117,938 403,031	0.00% 2.09% 2.00%	30,000 120,381 411,091	2.07%
96 97 23110 98 23121 99 1000 1011 23122 103 23133 104 23133 105 23133 106 23133 107 108 109 23160 1110 23160 1111 1121 1131 1144 115	D Engineering Administration Engineering Consulting Services PUBLIC WORKS ADMINISTRATION Clerical & Reception-Operation Cupervision Operations Cupervision Oper	32,000 108,549 372,338 45,869 65,025 153,033 91,470 721,840	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	30,000 117,938 403,031	0.00% 2.09% 2.00%	30,000 120,381 411,091	2.07%
97 23110 98 23121 99 100 101 23122 102 23130 103 23134 105 23133 106 23136 107 108 23166 110 23166 111 23166 111 112 113 114 115	PUBLIC WORKS ADMINISTRATION Clerical & Reception-Operation Cupervision Operations Clerical & Maintenance Clerical	32,000 108,549 372,338 45,869 65,025 153,033 91,470 721,840	-20.00% 2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	31,000 110,824 379,785 46,643 59,000 103,720	-3.13% 2.10% 2.00% 1.69% -9.27% -32.22%	30,000 113,147 387,380 47,754 60,000	-3.23% 2.10% 2.00% 2.38%	30,000 115,518 395,128 48,670	0.00% 2.10% 2.00% 1.92%	30,000 117,938 403,031	0.00% 2.09% 2.00%	30,000 120,381 411,091	2.07%
98 2312 99 100 101 23129 102 23130 103 23134 104 23133 105 23133 107 108 23166 110 23166 111 23166 111 111 112 113 114 115	PUBLIC WORKS ADMINISTRATION 29 Clerical & Reception-Operation 30 Supervision Operations 44 Small Tools/Equipment/Supplies 45 Works Yard Maintenance 47 Main Building Maintenance 48 Shop Overhead GENERAL EQUIPMENT 40 General Equipment Maintenance 51 Vehicle Maintenance & Replacement	108,549 372,338 45,869 65,025 153,033 91,470	2.27% 2.01% 1.93% 2.56% 36.61% 8.46%	110,824 379,785 46,643 59,000 103,720	2.10% 2.00% 1.69% -9.27% -32.22%	113,147 387,380 47,754 60,000	2.10% 2.00% 2.38%	115,518 395,128 48,670	2.10% 2.00% 1.92%	117,938 403,031	2.09% 2.00%	120,381 411,091	2.07%
100 101 23121 102 23133 103 23134 104 23136 105 23133 106 23136 107 108 109 23166 110 23166 111 23166 111 112 113 114 115	29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 36 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	372,338 45,869 65,025 153,033 91,470	2.01% 1.93% 2.56% 36.61% 8.46%	379,785 46,643 59,000 103,720	2.00% 1.69% -9.27% -32.22%	387,380 47,754 60,000	2.00% 2.38%	395,128 48,670	2.00% 1.92%	403,031	2.00%	411,091	
101 23129 102 23130 103 23130 104 23130 105 106 107 108 109 23160 110 23160 111 112 113 114 115 115 108 109 110 111 112 113 114 115	29 Clerical & Reception-Operation 30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 36 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	372,338 45,869 65,025 153,033 91,470	2.01% 1.93% 2.56% 36.61% 8.46%	379,785 46,643 59,000 103,720	2.00% 1.69% -9.27% -32.22%	387,380 47,754 60,000	2.00% 2.38%	395,128 48,670	2.00% 1.92%	403,031	2.00%	411,091	
102 23130 103 23134 104 23137 105 23137 106 23136 107 108 109 23160 110 23160 111 23160 111 112	30 Supervision Operations 34 Small Tools/Equipment/Supplies 35 Works Yard Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	372,338 45,869 65,025 153,033 91,470	2.01% 1.93% 2.56% 36.61% 8.46%	379,785 46,643 59,000 103,720	2.00% 1.69% -9.27% -32.22%	387,380 47,754 60,000	2.00% 2.38%	395,128 48,670	2.00% 1.92%	403,031	2.00%	411,091	
103 23134 104 23133 105 2313 106 23138 107 108 109 23166 110 23166 111 23166 111 113 114 115	34 Small Tools/Equipment/Supplies 36 Works Yard Maintenance 37 Main Building Maintenance 38 Shop Overhead GENERAL EQUIPMENT 30 General Equipment Maintenance 31 Vehicle Maintenance & Replacement	45,869 65,025 153,033 91,470 721,840	1.93% 2.56% 36.61% 8.46%	46,643 59,000 103,720	1.69% -9.27% -32.22%	47,754 60,000	2.38%	48,670	1.92%				2.00%
104 23136 105 23133 106 23136 107 108 23166 110 23166 111 23166 1112 1112 1113 1114 115	66 Works Yard Maintenance 67 Main Building Maintenance 68 Shop Overhead GENERAL EQUIPMENT 60 General Equipment Maintenance 61 Vehicle Maintenance & Replacement	65,025 153,033 91,470 721,840	2.56% 36.61% 8.46%	59,000 103,720	-9.27% -32.22%	60,000				49.583			
105 23133 106 23138 107 108 109 23160 110 23163 111 23163 1112 113 114 115	7 Main Building Maintenance 88 Shop Overhead GENERAL EQUIPMENT 60 General Equipment Maintenance 61 Vehicle Maintenance & Replacement	153,033 91,470 721,840	36.61% 8.46%	103,720	-32.22%		1.09%		4 700/	E-20-10-10-10-10-10-10-10-10-10-10-10-10-10	1.88%	50,519	1.89%
106 23136 107 108 109 23166 110 2316 111 23165 1112 113 114 115	S8 Shop Overhead GENERAL EQUIPMENT GO General Equipment Maintenance G1 Vehicle Maintenance & Replacement	91,470 721,840	8.46%			100, 141	2.33%	61,018 108,623	1.70% 2.34%	62,054	1.70%	63,109	1.70%
107 108 109 2316 110 2316 111 2316 112 113 114 115	GENERAL EQUIPMENT GO General Equipment Maintenance To Vehicle Maintenance & Replacement	721,840		55,545	2.2070	94,695	1.23%	95,874	1.25%	111,168 97,077	2.34% 1.25%	113,779 98,303	2.35% 1.26%
108 109 23160 110 23160 111 23160 1112 113 114 115	60 General Equipment Maintenance 61 Vehicle Maintenance & Replacement		0.0404			54,055	1.2576	55,674	1.2370	91,011	1.2570	90,303	1.20%
109 2316 110 2316 111 2316 112 113 114 115	60 General Equipment Maintenance 61 Vehicle Maintenance & Replacement		0.040/										
110 2316 111 2316 112 113 114 115	51 Vehicle Maintenance & Replacement		0.61%	704,729	-2.37%	717,731	1.84%	730,994	1.85%	744,524	1.85%	758,325	1.85%
111 23162 112 113 114 115	O Committee of Destances	10,734	2.23%	10,909	1.63%	11,088	1.64%	11,272	1.66%	11,462	1.69%	11,656	1.69%
113 114 115	S2 Supv Vehicle Mtce & Replacement	32,218	2.26%	29,629	-8.04%	30,298	2.26%	33,093	9.23%	33,427	1.01%	33,944	1.55%
115	COMMON SERVICES	2,238,079	2.49%	2,162,892	-3.36%	2,178,710	0.73%	2,222,316	2.00%	2,264,347	1.89%	2,305,981	1.84%
115													#400mb000
11151	ROAD TRANSPORTATION												- 1
145 0000	ROADS AND STREETS	2010 P. 10		1920102323	STEEDING.	02202000	7272222	22/22/22	717 (0.228/89)	300000000	10/12/5/20		10000000
	05 Customer Service Requests-Streets	47,508	2.08%	48,147	1.35%	49,044	1.86%	49,959	1.87%	50,892	1.87%	51,844	1.87%
118 23210	0 Small Tools/Supplies-Streets	3,856	1.47% 2.10%	3,907	1.32%	3,969	1.59%	4,012	1.08%	4,067	1.37%	4,122	1.35%
	20 Streets Inspections 31 Roadway Surfaces Maintenance	54,725 619,527	-6.78%	55,748 624.018	1.87% 0.72%	56,790 628,598	1.87% 0.73%	57,854	1.87%	58,939	1.88%	60,046	1.88%
	33 Road Allowance Maintenance	256,680	1.42%	259,954	1.28%	263,293	1.28%	633,270 266,699	0.74% 1.29%	638,035 270,172	0.75% 1.30%	642,896	0.76%
	34 New Driveway Crossings	21,324	1.45%	21,600	1.29%	21,882	1.31%	22,170	1.32%	22,464	1.33%	273,716 22,763	1.31%
	36 Street Sweeping	141,525	1.45%	144,366	2.01%	146,243	1.30%	148.158	1.31%	150,111	1.32%	152,103	1.33% 1.33%
	37 Snow & Ice Removal	197,500	6.61%	199,545	1.04%	201,631	1.05%	203,759	1.06%	205.929	1.06%	208.142	1.07%
125		55/3555	1007.742		1100011251	133.1133.11		200,100	11.0070	200,020	1.0070	200,142	1.01 70
126	BRIDGES AND RETAINING WALLS												
127 2324	11 Bridges & Retaining Walls	43,468	-0.07%	43,529	0.14%	43,592	0.14%	43,656	0.15%	43,721	0.15%	43,787	0.15%
128													
129 130 2325	STREET LIGHTING												
130 23250	50 Overhead & Decorative Lighting	298,468	0.02%	302,400	1.32%	309,940	2.49%	317,706	2.51%	325,704	2.52%	333,942	2.53%
131 2326	61 Signs & Traffic Marking	201,250	1.13%	220,795	9.71%	222,881	0.94%	225,009	0.95%	227,179	0.96%	221,892	-2.33%
132 23264	34 Traffic & Railroad Signals	12,506	-23.98%	12,557	0.41%	12,675	0.94%	12,728	0.42%	12,783	0.43%	12,838	0.43%
133 134	PARKING												
	72 Off-Street Parking	8,295	1.16%	7,881	-4.99%	7,969	1.12%	8,058	1.12%	8,149	1.13%	0.040	1 1 40/
136	2 Oil-Oliect Faiking	0,293	1.1070	1,001	-4.5570	7,505	1.1270	0,050	1.1270	0,149	1.13%	8,242	1.14%
137	27117												
	OTHER	178,125	0.64%	202,648	13.77%	203,690	0.51%	204,754	0.52%	205,839	0.53%	206,946	0.54%
139	OTHER 91 Gravel		-1.19%	2,147,095	2.99%	2,172,197	1.17%	2,197,792	1.18%	2,223,984	1.19%	2,243,279	0.87%

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	***	CITY OF PORT ALBERNI						•					•	
2 (****	GENERAL REVENUE FUND - 5 YEAR PLA DRAFT	N											
3	3	DRAFT												
			2018		2019		2020		2021		2022		2023	
5 6 7			Amended		2013		2020		2021		2022		2023	
7			Amenaca											
140														
140 141		STORM DRAINAGE												
142		OPEN DRAINAGE												
143	23311	Ditch, Creek & Dyke Maintenance	116,688	1.47%	118,222	1.31%	119,786	1.32%	121,382	1.33%	123,010	1.34%	124,670	1.35%
144													3(50)	
145		STORM SEWERS												
144 145 146		Storm Sewer Maintenance	135,000	-6.90%	115,500	-14.44%	116,800	1.13%	118,126	1.14%	119,479	1.15%	120,858	1.15%
147		S Storm Sewer Pump Station	12,300	-16.89%	10,520	-14.47%	10,771	2.39%	11,030	2.40%	11,295	2.40%	11,567	2.41%
148	23335	Storm Sewer Connections	56,175	1.22% _	63,000	12.15%	60,700	-3.65%	61,414	1.18%	62,142	1.19% _	62,885	1.20%
149		STORM DRAINAGE	320,163	-3.07%	307,242	-4.04%	308,057	0.27%	311,952	1.26%	315,926	1.27%	319,980	1.28%
150														
151		OTHER COMMON SERVICES				0.01222	11200000000		79.27.22.27	10 000000	227200	07702020	0272027500	100000000
153 154		Training Program	76,283	1.71%	64,933	-14.88%	65,872	1.45%	66,829	1.45%	67,806	1.46%	68,802	1.47%
154		2 Safety	33,570	-0.68%	41,300	23.03%	41,700	0.97%	42,108	0.98%	42,524	0.99%	42,949	1.00%
156	23884	Special Streets Work Orders	8,000	-5.88%	8,100	1.25%	8,202	1.26%	8,306	1.27%	8,412	1.28%	8,520	1.28%
157		OTHER COMMON SERVICES	117,853	0.47%	114,333	-2.99%	115,774	1.26%	117,243	1.27%	118,742	1.28%	120,271	1.29%
158 159		OTHER												
160	22510	PUBLIC TRANSIT	1,095,927	1.73%	1.093,646	-0.21%	1,090,133	-0.32%	1,232,442	13.05%	1 221 147	0.019/	4 224 447	0.000/
161	23310	PUBLIC TRANSIT	1,095,927	1.7370	1,093,040	-0.2170	1,090,133	-0.3276	1,232,442	13.05%	1,331,147	8.01%	1,331,147	0.00%
162		RECOVERIES												
163	23951	General Overhead Recovery	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%	(875,000)	1.98%	(893,000)	2.06%	(910,800)	1.99%
164		2 Main Building Expense Recovery	(23,500)	-2.08%	(24,000)	2.13%	(24,400)	1.67%	(24,900)	2.05%	(25,400)	2.01%	(25,900)	1.97%
165		Shop Overhead Recovery	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%	(105,700)	2.03%	(107,800)	1.99%	(109,900)	1.95%
166		B Equipment Charges Recovery	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%	(576,300)	2.00%	(587,800)	2.00%	(599,500)	1.99%
167		Gravel Cost Recovery	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%	(110,000)	1.85%	(112,000)	1.82%	(114,200)	1.96%
168		RECOVERIES	(1,595,100)	1.92%	(1,627,100)	2.01%	(1,659,000)	1.96%	(1,691,900)	1.98%	(1,726,000)	2.02%	(1,760,300)	1.99%
169		74							3.1		104		, ,	
170		TRANSPORTATION SERVICE	4,261,679	0.19%	4,198,108	-1.49%	4,205,871	0.18%	4,389,845	4.37%	4,528,146	3.15%	4,560,358	0.71%
171			STATES FOR THE BOAT BANK	erma merima ania 400.00			- vaccument Fr			1	- 2000 00000000000000000000000000000000	Secretary Control of Control	Million menos anoma eta nan harria (h. 17	

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	*	CITY OF PORT ALBERNI												
2 (***	GENERAL REVENUE FUND - 5 YEAR PLA	.N					W.C.						
3	3	DRAFT												
5			2018		2019		2020		2021		2022		2023	
5 6 7 172			Amended		2010		2020		2021		LULL		2020	
7														
172		ENVIRONMENTAL HEALTH SERVICES												
173		SOLID WASTE COLLECTION												
174	24320	Residential Waste Collection	431,105	1.63%	437,549	1.49%	444,135	1.51%	450,866	1.52%	460,749	2.19%	467,870	1.55%
176		2 Solid Waste Containers Purchase & Mtce	3,700	289.47%	3,720	0.54%	3,740	0.54%	3,761	0.56%	3,782	0.56%	3,804	0.58%
177		3 Solid Waste Disposal Fees	252,500	1.00%	255,025	1.00%	257,575	1.00%	260,151	1.00%	262,753	1.00%	265,380	1.00%
178	24324	City Facility Solid Waste Collection	45,720	1.60%	46,374	1.43%	47,042	1.44%	47,723	1.45%	48,417	1.45%	49,127	1.47%
179		ENVIRONMENTAL HEALTH	733,025	1.79%	742,668	1.32%	752,492	1.32%	762,501	1.33%	775,701	1.73%	786,181	1.35%
180 181														(30-5-2-11-11
181		PUBLIC HEALTH												17777479444479
182		Cemetery Maintenance	15,278	-10.39%	15,432	1.01%	15,690	1.67%	15,952	1.67%	16,220	1.68%	16,492	1.68%
183		2 Interments	31,063	1.85%	31,574	1.65%	32,096	1.65%	32,628	1.66%	33,170	1.66%	33,724	1.67%
184	25163	Memorial Marker Installation	14,281	2.01%	14,537	1.79%	14,797	1.79%	15,063	1.80%	15,335	1.81%	15,611	1.80%
185		CEMETERIES	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
188		-								_				
189		PUBLIC HEALTH	60,622	-1.51%	61,543	1.52%	62,583	1.69%	63,643	1.69%	64,725	1.70%	65,827	1.70%
190														
191		ENVIRONMENTAL DEVELOPMENT										1210000	100000000000000000000000000000000000000	
192		Planning Administration	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
193	26132	2 Consulting Services												
194 195		RESEARCH AND PLANNING	262,370	4.17%	267,080	1.80%	268,290	0.45%	276,600	3.10%	279,010	0.87%	281,788	1.00%
195	0000	1 Business Development	78,000	4.00%	80.000	2.56%	80,000	0.00%	80.000	0.00%	80,000	0.00%	0.000	00 000/
197		Business Development Economic Development	422,421	-43.26%	751,525	77.91%	402,007	-46.51%	400,411	-0.40%	404,444	1.01%	8,000 413,704	-90.00% 2.29%
199		7 Community Serv-Community Inv Program	43,200	-43.26%	39,200	-9.26%	37,200	-5.10%	33,200	-10.75%	33,200	0.00%	33,200	
200		3 Community Serv-Community Inv Program	43,200 500	-31.49% -95.45%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
200 203	20230	COMMUNITY DEVELOPMENT	544,121	-39.11%	871,225	60.12%	519,707		514,111					
203		COMMUNITY DEVELOPMENT	544,121	-39.11%	671,225	60.12%	519,707	-40.35%	514,111	-1.08%	518,144	0.78%	455,404	-12.11%
205	26701	1 Alberni Harbour Quay Overhead	19,620	-8.70%	19,741	0.62%	19.864	0.62%	20,127	1.32%	20.395	1.33%	20,666	1.33%
205		Harbour Quay - Buildings Maintenance	94,651	3.62%	91,606	-3.22%	91,324	-0.31%	92,870	1.69%	94,548	1.81%	96,257	1.81%
206 207	20//0	ALBERNI HARBOUR QUAY	114,271	1.27%	111,347	-2.56%	111,188	-0.14%	112,997	1.63%	114,943	1.72%	116,923	1.72%
207		ALBERTAI HARBOUR GUAT	114,2/1	1.2170	111,047	-2.50%	111,100	-0.1470	112,597	1.0376	114,543	1.1270	110,923	1.72%
200														

	A B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	CITY OF PORT ALBERNI							*					
2	GENERAL REVENUE FUND - 5 YEAR PLAN	1											
3	DRAFT												
4	•												
5		2018		2019		2020		2021		2022		2023	- 1
7		Amended											
7													
209	OTHER ENVIRONMENTAL DEVELOPMENT												
210	26800 Green Home Renovation Program	-		~		40		-		2			-
211	26810 Security Lighting Incentive Program	25,000		9		+				-			
212	26911 Chamber of Commerce Visitor Centre	85,688	1.00%	86,545	1.00%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
214	OTHER	110,688	30.47%	86,545	-21.81%	87,411	1.00%	88,285	1.00%	89,167	1.00%	90,059	1.00%
215													
209 210 211 212 214 215 216 217	ENVIRONMENTAL DEVELOPMENT	1,031,450	-23.20%	1,336,197	29.55%	986,596	-26.16%	991,993	0.55%	1,001,264	0.93%	944,174	-5.70%
217													JORDANIS COM
218	PARKS, RECREATION & HERITAGE												
218 219	RECREATION FACILITIES												
220	ADMINISTRATION												
220 221 222 223 224	27110 Parks, Recreation & Heritage Mgmt Serv	516,066	1.73%	555,459	7.63%	565,046	1.73%	574,833	1.73%	584,385	1.66%	594,128	1.67%
222													
223	COMMUNITY CENTRES AND HALLS												
224	27120 Gyro Youth Centre Maintenance	34,845	20.65%	43,872	25.91%	46,534	6.07%	61,209	31.54%	45,956	-24.92%	46,717	1.66%
225 226	27124 Glenwood Concessions	6,079	1.32%	4,072	-33.02%	4,127	1.35%	4,183	1.36%	4,240	1.36%	4,297	1.34%
226	27126 Glenwood Skate Shop	3,442	1.77%	3,362	-2.32%	3,399	1.10%	2,437	-28.30%	2,475	1.56%	2,515	1.62%
227 228	27128 Glenwood Centre Maintenance	80,941	28.02%	75,923	-6.20%	76,940	1.34%	77,973	1.34%	79,021	1.34%	80,085	1.35%
228	27129 Bob Dailey Stadium	10,149	1.86%	9,369	-7.69%	9,495	1.34%	9,622	1.34%	9,751	1.34%	9,882	1.34%
229 231	27130 Echo Activity Centre Maintenance	384,517	13.70%	388,351	1.00%	401,793	3.46%	388,968	-3.19%	396,283	1.88%	403,739	1.88%
231	27134 Echo Aquatic Maintenance	525,926	1.84%	537,087	2.12%	546,149	1.69%	555,375	1.69%	564,769	1.69%	574,333	1.69%
232 233	27140 AV Multiplex Concessions	160,000	-4.76%	155,122	-3.05%	157,038	1.24%	158,985	1.24%	160,964	1.24%	162,976	1.25%
233	27142 AV Multiplex Skate Shop	10,185	-2.74%	8,640	-15.17%	8,798	1.83%	8,959	1.83%	9,122	1.82%	9,289	1.83%
234	27144 AV Multiplex Maintenance	771,833	-1.05%	784,103	1.59%	796,600	1.59%	809,315	1.60%	822,253	1.60%	835,417	1.60%
235	27146 Parks Building & Fieldhouses	93,481	7.38%	95,606	2.27%	96,913	1.37%	98,241	1.37%	99,589	1.37%	100,957	1.37%
236	27148 Echo Park Complex	51,092	44.21%	47,853	-6.34%	63,407	32.50%	43,551	-31.32%	44,205	1.50%	44,871	1.51%
237													

П	A	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	CITY OF	PORT ALBERNI												
2	GENERA	L REVENUE FUND - 5 YEAR PLA	.N											
3	DRAFT													
4	\odot													
5			2018		2019		2020		2021		2022		2023	
6			Amended											
7														
238 239 242		TION PROGRAMS												
239		PROGRAMS	0.400	0.000/	4.704	04.0004	4.740	4.000/	4 770	4 4007	4 700	4 440/		4 4 7 7 7 7 7
243		d Centre Programs	9,180	2.00%	1,724	-81.22%	1,748	1.39%	1,773	1.43%	1,798	1.41%	1,824	1.45%
243	27160 Echo Aqu		780,718	3.44%	772,930	-1.00% 0.87%	792,688	2.56%	803,850	1.41%	825,628	2.71%	838,178	1.52%
244	27163 AV Multip	nex Programs	184,622	1.64%	186,223	0.67%	188,866	1.42%	191,550	1.42%	194,277	1.42%	196,996	1.40%
245	LEIGUIDE	PROGRAMS												
244 245 246 247		Service Programs	284,930	5.70%	291,810	2.41%	297,625	1.99%	303,555	1.99%	309,603	1.99%	315,773	1.99%
248		rvices and Programs	24,800	1.22%	23,565	-4.98%	23,971	1.72%	24,384	1.72%	24,804	1.72%	25,233	1.73%
249	27170 Todar Se 27173 Children's	[6] [1] [2] [3] [4] [4] [4] [4] [4] [4] [4] [4] [4] [4	111,000	-34.71%	132,500	19.37%	135.049	1.92%	137,648	1.92%	140,298	1.93%	143,000	1.93%
250	27180 Adult Pro		70,000	-17.65%	70,700	1.00%	71,407	1.00%	72,121	1.00%	72,842	1.00%	73,571	1.00%
250 251	27 100 Madic 1 10	grams	70,000	11.0070	10,100	1.0070	11,401	1.0070	12,121	1.0070	12,042	1.00%	10,511	1.0070
252	SPECIAL	EVENTS												
252 253 255 256 257 258	27190 Special E		18,040	-9.80%	18,081	0.23%	18,122	0.23%	18,165	0.24%	18,208	0.24%	18,252	0.24%
255		Naintenance & Repair	16,905	1.20%	10,581	-37.41%	10,779	1.87%	10,981	1.87%	11,947	8.80%	12,057	0.92%
256		TION FACILITIES & PROGRAMS	4,148,751	1.55%	4,216,933	1.64%	4,316,494	2.36%	4,357,678	0.95%	4,422,418	1.49%	4,494,090	1.62%
257			W 35						10		3.5		100	
258	PARKS A	AND PLAYGROUNDS												
259	27210 Parks & F	Facility Management Services	253,342	7.27%	257,056	1.47%	261,890	1.88%	266,821	1.88%	271,853	1.89%	276,985	1.89%
260	27215 Parks Ma	aintenance	634,315	4.93%	633,628	-0.11%	645,213	1.83%	657,019	1.83%	669,051	1.83%	681,314	1.83%
261	27220 Horticultu	ural Services	285,175	-17.71%	296,679	4.03%	301,687	1.69%	306,787	1.69%	311,979	1.69%	317,265	1.69%
262 263	27225 Vehicles	& Equipment Mtce & Repair	168,298	-5.80%	169,977	1.00%	172,716	1.61%	175,111	1.39%	177,937	1.61%	180,821	1.62%
263	27230 Parks Up	grading	87,750	3.97%	87,014	-0.84%	88,333	1.52%	89,673	1.52%	91,036	1.52%	92,422	1.52%
264 265 266 267	27499 Equipme		(84,897)	2.00%	(86,595)	2.00% _	(88,326)	2.00%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%
265	PARKS 8	R PLAYGROUNDS	1,343,983	-1.69%	1,357,759	1.03%	1,381,513	1.75%	1,405,318	1.72%	1,429,961	1.75%	1,455,074	1.76%
266														
267		AL SERVICES					2020202020				22220222	272224	0.0000000000000000000000000000000000000	772727242
268	27510 Museum		334,234	1.78%	313,596	-6.17%	344,948	10.00%	317,384	-7.99%	323,412	1.90%	329,426	1.86%
269		Programs-Curatorial	17,555	-36.08%	17,876	1.83%	18,183	1.72%	18,498	1.73%	18,818	1.73%	19,144	1.73%
270		Programs-Permanent Exhibits	6,464	2.62%	6,618	2.38%	6,724	1.60%	6,833	1.62%	6,944	1.62%	7,057	1.63%
271		Programs-Temporary Exhibits	36,618	8.57%	38,566	5.32%	37,397	-3.03%	37,632	0.63%	37,821	0.50%	38,013	0.51%
272	27530 Industrial		30,364	1.77%	34,935	15.05%	30,935	-11.45%	30,935	0.00%	30,935	0.00%	30,935	0.00%
273	27550 Museum		60,852	2.74% 7.67%	61,702	1.40% -3.27%	62,874 713,408	1.90% 1.45%	64,069 736,451	1.90% 3.23%	65,287	1.90% 3.79%	66,529	1.90%
275		er Island Regional Library	726,996 231,000	-11.49%	703,211 191,000	-3.27% -17.32%	161,000	-15.71%	141,000	-12.42%	764,362 141,000	0.00%	784,159 141,000	2.59% 0.00%
276 277		Mill Society (2017) AL SERVICES	1,444,083	1.62%	1,367,504	-5.30%	1,375,469	0.58%	1,352,802	-1.65%	1,388,579	2.64%	1,416,263	1.99%
278	COLIUR	ML SERVICES	1,444,003	1.02%	1,307,304	-5,50%	1,373,409	0.56%	1,352,602	-1.05%	1,300,379	2.04%	1,410,203	1.99%
279	DECDEA	ATION & CULTURAL	6.936.817	0.92%	6,942,196	0.08%	7.073,476	1.89%	7,115,798	0.60%	7,240,958	S - S	7.365.427	1.72%
280	KECKEA	TION & COLIONAL	0,930,017	0.5270	0,342,190	0.00%	1,013,410	1.0570	1,110,130	0.0076	1,240,330		1,303,421	1.7270
281	TOTAL	OPERATIONS EXPENSES	27,489,341	0.81%	28,132,667	2.34%	28,118,874	-0.05%	28,671,287	1.96%	29,374,825		29,764,975	1.33%
282	TOTAL	J. LIATIONS DA LINGLO	21,403,541	0.01/0	20,102,007	2.54/0	20,770,074	0.00/0	20,077,207	1.30/8	20,014,020		20,104,310	1.00/0
202														

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1	(2)	CITY OF PORT ALBERNI				-		-						
2		GENERAL REVENUE FUND - 5 YEAR PLA	N											
3	3	DRAFT												
5			2018		2019		2020		2021		2022		2023	1
5 6			Amended		2013		2020		2021		2022		2023	
7														
283														
284		INTEREST & DEBT SERVICING												
284 286 287		Interest on Prepaid Taxes	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
287		Interest Payments on Debentures	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%
288		Principal Payments on Debentures Banking Service Charges	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
290 291 292 293	28 193	Banking Service Charges	6,500 219,671	0.00%	6,500 219,671	0.00%	6,500 219,671	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%
292			219,071	0.00%	219,071	0.00%	219,071	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%
293														- 1
		TOTAL OPERATIONS AND DEBT												
294		SERVICING	27,709,012	0.80%	28,352,338	2.32%	28,338,545	-0.05%	28,890,958	1.95%	29,594,496	2.44%	29,984,646	1.32%
295											**************************************		,,,	
296	20072	TRANSFERS TO RESERVES	45.500	25 ESSAW1										
297		Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
298 299		2 Transfer to Equipment Replacement 3 Transfer to Capital Works Reserve	64,000	18.52%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%
300	20230	Transfer to Capital Works Reserve	70,000	15.04% -	70,000 149,000	0.00%	70,000 149,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
301			149,000	14.7570	149,000	0.00%	149,000	0.00%	119,000	-20.13%	119,000	0.00%	119,000	0.00%
302														- 1
303		TRANSFERS TO CAPITAL FUNDS												- 1
304	28220	Transfers to General Capital Fund:												
306		Projects TBD Council Direction	\$ @ }		597,380		66,378		899,688		653,061		1,738,381	
307		Administration	(<u>-</u>						70		250,000		(*)	
308		Fire Department	10,000		55,000		50,000		90,400		80,000		0.40	
309 310		Transportation Services	000.000				405.000		-				1020	
311		Paving and Road Construction Traffic Upgrades	200,000 25,000				195,000		550,000		590,000 27,500		250	
312		Storm Drains	250,000		50,000		930,000		175,000		300,000		702,500	
313		Other Public Works Projects	12,500		30,000		500,000		200,000		300,000		702,500	
314		Parks	160,000		@@####### #		- -		-				(C.17)	- 1
315		Cultural Services	95,000		95,100		95,100		95,100		95,100		95,100	- 1
316		Parks, Recreation and Heritage	71,000	- 0	200,200	9-	368,040	12	44,000		135,000	_	-	
317		TOTAL GENERAL CAPITAL TRANSFERS	823,500	16.31%	1,027,680	24.79%	1,704,518	65.86%	2,054,188	20.51%	2,130,661	3.72%	2,535,981	19.02%
318		071150 05011050												
319 320		OTHER SERVICES OTHER BUDGET CONSIDERATIONS												
321	29911	Contingency Funds	200,000	0.00%	200.000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200 000	0.000/
322	20011	OTHER BUDGET CONSIDERATIONS	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
323		JER DODGET GORGIDERATIONS	200,000	0.0078	200,000	0.0078	200,000	0.0076	200,000	0.0076	200,000	0.00%	200,000	0.00%
		TOTAL OPERATIONS, DEBT												
		SERVICING, RESERVE AND CAPITAL												
324		TRANSFERS, CONTINGENCY	28,881,512	1.25%	29,729,018	2.93%	30,392,063	2.23%	31,264,146	2.87%	32,044,157	2.49%	32,839,627	2.48%
325												22/20/09/2000		

	Α	В	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB
1		CITY OF PORT ALBERNI							-	-				
2	20	GENERAL REVENUE FUND - 5 YEAR PLAI	N											
3		DRAFT												
4	•													
5			2018		2019		2020		2021		2022		2023	
6 7			Amended											1
7														
326 327														- 1
327		TRANSFERS TO RESERVE ALLOWANCES												
328	28211	Transfers to Reserve Allowances	400,000	35.72%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
329 330 331 332						> > -				7		9		
330														l
331		TAXES COLLECTED FOR OTHERS												
332	25/31/2	REGIONAL DISTRICT	0.0000000000000000000000000000000000000											
333 334 335	28410	Alberni-Clayoquot Regional District	1,204,000	0.11%	1,304,000	8.31%	1,304,000	0.00%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%
334														
335	2227	SCHOOL DISTRICTS	E 10/2/07/07/07/07	227 032 227		60/606023	5. 00727433	1533354	35 SERESSEE					- 1
336		Non-Residential School Tax	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%	2,100,000	0.00%
337	28812	2 Residential School Tax	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
338														- 1
339		REGIONAL GOVERNMENTS				CONTROL MANY	I INDUSTRIANA SERENAA	CHARLES MAN CONTRACT	2 5 1951					Gradian Comments
340	28820	Alberni-Clayoquot Regional Hosp District	707,600	-0.01%	760,000	7.41%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
341		1011777017770117700177												
342	00000	JOINT BOARDS AND COMMISSIONS	500	0.000/		0.000/					11222	17272222	12222	100 700 000 00
343		Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
344	28831	1 BC Assessment	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
345		TAXES COLLECTED FOR OTHERS	7,172,100	0.02%	7,324,500	2.12%	7,324,500	0.00%	7,190,500	-1.83%	7,190,500	0.00%	7,190,500	0.00%
346														- 1
347														
336 337 338 340 341 342 343 344 345 346 347 348 349		CENEDAL FUND EXPENDITURE	20 452 042	4.0007	07 450 540	0.7404	20 440 500	4 7701	00.054.0	4.0464	00 00 1 0			
		GENERAL FUND EXPENDITURE	36,453,612	1.28%	37,453,518	2.74%	38,116,563	1.77%	38,854,646	1.94% _	39,634,657	2.01% =	40,430,127	2.01%
350														

	^	В	AO	AP	40 1	AD 1	40 1	A = T	A11			1		
	A		AU	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
2	-	WATER REVENUE FUND - 5 YEAR PLAN												- 1
3	(** + **	DRAFT	2018		2019		2020		0004					- 1
4	1	DRAFT	2016		2019		2020		2021		2022		2023	- 1
5														- 1
6														- 1
7		SALES OF SERVICE												
8	54421	Metered Sales	3,584,438	10.00%	3,763,660	5.00%	3,951,843	F 000/	4 440 405	E 000/	4 000 404	0.000/	1017070	
9		Connections	38,639	10.00%	40,571	5.00%		5.00%	4,149,435	5.00%	4,232,424	2.00%	4,317,072	2.00%
10		Turn-On Charges	36,639	9.90%	382	4.95%	42,599 401	5.00% 4.97%	44,729	5.00%	45,624	2.00%	46,536	2.00%
11		Service Charges Sundry	9,716	10.00%	10,202	5.00%			421	4.99%	430	2.14%	439	2.09%
	54455	SALES OF SERVICE					10,712	5.00%	11,248	5.00%	11,473	2.00%	11,702	2.00%
12		SALES OF SERVICE	3,633,157	10.00%	3,814,815	5.00%	4,005,555	5.00%	4,205,833	5.00%	4,289,951	2.00%	4,375,749	2.00%
14		OTHER REVENUE FROM OWN COURCE												
15		OTHER REVENUE FROM OWN SOURCE												
16	EEEOO	Other Interest	40 000	0.000/	10.000	0.000/	40.000	0.000/	40.000				20201202020	100000000
17		Water Penalty	13,300 28,000	0.00%	13,300 28,000	0.00%	13,300 28,000	0.00%	13,300	0.00%	13,300	0.00%	13,300	0.00%
18	55011	OTHER REVENUE						_	28,000		28,000	0.00%	28,000	0.00%
19		OTHER REVENUE	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%	41,300	0.00%
20		CONDITIONAL TRANSFERS OTHER GOV'T												
20 21		CONDITIONAL TRANSPERS OTHER GOV I	5		-		-		-		=		*	
22		PROVINCIAL GOVERNMENT	100											- 1
25		1 NOVINGIAE GOVERNIVENT	-		-		-		-		5		75	- 1
26		OTHER TRANSFERS												
27	59111	Reserve For Projects & Purchases	_				100,000		157					
28		Operating Surplus From Prior Years					100,000		2				2,000,000	
29	50112	OTHER TRANSFERS		-		· ·	100,000	-	$\overline{}$			-	2,000,000	
30		OTHER HAMOLERO					100,000		- T		=		-	
31		WATER FUND REVENUE	3,674,457	9.88%	3,856,115	4.94%	4,146,855	7.54%	4,247,133	2 42%	4,331,251	1.98%	4 447 040	1.000/
32		TOTAL CONDINE VENUE	0,014,431	=	3,030,113	4.5476	4,140,000	7.5470 =	4,441,133	2.4270	4,331,251	1.90% =	4,417,049	1.98%
02														

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1		CITY OF PORT ALBERNI									-			
2	***	WATER REVENUE FUND - 5 YEAR PLAN												
3	A Par	DRAFT	2018		2019		2020		2021		2022		2023	
4	(45									
5														
6														
33														
4 5 6 33 34 35 36 37		Standard Control on Control of Control												
35		WATER SUPPLY SYSTEM												
36		ADMINISTRATION												
37	04440	ADMINISTRATION	004.000	0.0404	001 700	0.000/			1000 100	2.210	202 (020	12/12/12/13		52,525,930
38 39	64111	Water Administration & Other	264,269	2.24%	264,793	0.20%	265,328	0.20%	265,877	0.21%	266,437	0.21%	267,012	0.22%
40		ENGINEERING SERVICES												
40	64121	1 Engineering Consulting Services	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	00.000	0.000/		0.000/
41	04121	Engineering Consulting Services	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
42		WATER SYSTEM ADMINISTRATION												
44	64133	3 Customer Service Requests	92,120	45.99%	93,942	1.98%	95,801	1.98%	97,697	1.98%	99,632	1.98%	101,606	1.98%
40 41 42 43 44 45		S Small Tools/Equipment/Supplies	11,885	1.15%	12,008	1.03%	12,133	1.04%	12,261	1.05%	12,391	1.06%	12,524	1.07%
46	01100	o ontain rootor Equipment outpines	11,000	1.1070	12,000	1.0070	12,100	1.0470	12,201	1.0076	12,001	1.00%	12,524	1.07 70
46 47		SERVICE OF SUPPLY												
48	64141	1 Supply Inspection & Operation	119,913	-2.92%	121,951	1.70%	124,033	1.71%	126,160	1.71%	128,332	1.72%	130,551	1.73%
49		тогру поросиона оронания			12.100	,,,,,,,	121,000	111 170	120,100	111 170	120,002	1.7270	100,001	1.7070
50		PUMPING												
49 50 51 52 53 54 55 56	64161	1 Pumping Inspection & Operation	269,650	1.18%	272,513	1.06%	275,433	1.07%	278,412	1.08%	281,450	1.09%	284,549	1.10%
52														
53		TRANSMISSION & DISTRIBUTION												
54		1 Transmission/Distribution System	294,450	15.29%	263,131	-10.64%	301,886	14.73%	270,715	-10.33%	309,622	14.37%	278,606	-10.02%
55		3 Connections	133,025	1.55%	144,366	8.53%	146,243	1.30%	148,158	1.31%	150,111	1.32%	152,103	1.33%
56		5 Meters	228,888	2.00%	187,265	-18.18%	235,201	25.60%	238,195	1.27%	241,248	1.28%	244,363	1.29%
57	64187	7 Hydrants	39,130	1.64%	39,703	1.46%	40,287	1.47%	40,882	1.48%	41,490	1.49%	42,110	1.49%
58														
59	0445	OTHER COMMON SERVICES												
60 61	64194	4 Special Water Work Orders			=		190		70		=			
62		WATER SUPPLY SYSTEM	1,483,330	5.75%	1,429,672	-3,62%	1,526,345	6.76%	1,508,357	-1.18%	1,560,713	3.47%	1,543,424	-1.11%
63		THE TOTAL PROPERTY OF THE PROP	1,400,000	0.7070	1,420,072	-0.0270	1,020,040	0.7078	1,000,007	-1.1070	1,000,713	3.47 /0	1,040,424	-1.1176

	Δ	В	AO	AP	AQ	AR	AS	AT	AU	AV	A)A/	AV I	4)/	
1	$\overline{}$	CITY OF PORT ALBERNI	AO	Ar	AQ	MIX.	AS	AI	AU	AV	AW	AX	AY	AZ
2	3	WATER REVENUE FUND - 5 YEAR PLAN												
3		DRAFT	2018		2019		2020		2021		2022		2023	
4	S	/ DIGIT	2010		2013		2020		2021		2022		2023	
	and the second													
6														
64		FISCAL SERVICES												
65		1100/1000												
5 6 64 65 66 67 68 69 70		DEBT												
67	68120	Interest Payments On Debentures	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		DEBT	82,743	-	82,743	·-	82,743		82,743	-	82,743	7.0.	82,743	
70							CONTROL TORS		0.63783 =3.534		7,500		00,1	
71		TRANSFERS TO FUNDS AND RESERVES												
72	6821	1 Transfer To Capital Reserves	×		-		(E)		940		20		20	
73	68220	Transfers To Water Capital Fund	1,235,276	-18.10%	2,460,500	99.19%	1,620,000	-34.16%	582,000	-64,07%	430,000	-26.12%	4,000,000	830.23%
74	68230	Transfer to Infrastructure Capital Reserve	869,808	150.52%	(120,100)	-113.81%	914,467	-861.42%	2,070,733	126.44%	2,254,495	8.87%	(1,212,418)	
72 73 74 75	68910	Debt Reserve Fund Transfer	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
76 77		TRANSFERS	2,108,384	13.43%	2,343,700	11.16%	2,537,767	8.28%	2,656,033	4.66%	2,687,795	1.20%	2,790,882	3.84%
77														AMILESCH LICHERS
78		FISCAL SERVICES	2,191,127	12.86%	2,426,443	10.74%	2,620,510	8.00%	2,738,776	4.51%	2,770,538	1.16%	2,873,625	3.72%
79														400000000000000000000000000000000000000
78 79 80 81		EXCESS OF REVENUE OVER EXPENSE		-	2,	92 <u>—</u>		s 55 <u>-</u>	12	_	-		-	
81			AND DESCRIPTION OF STREET	Valencia service	CONTRACTOR OF THE CONTRACTOR O	N.	SWITTERSON DEWENTS	U VA		DAIN PROPERTY	variation and	I -		
82		WATER FUND EXPENSE	3,674,457	9.88%	3,856,115	4.94% _	4,146,855	7.54% _	4,247,133	2.42% _	4,331,251	1.98% _	4,417,049	1.98%
83											- 1			

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
11/		CITY OF PORT ALBERNI												
2	3:45)	SEWER REVENUE FUND - 5 YEAR PLAN												- 1
3		DRAFT	2018		2019		2020		2021		2022		2023	- 1
4											2022		2020	
5														- 1
6														- 1
7		SALES OF SERVICE												- 1
8														- 1
9	94421	Sewer Fees	2,942,397	1.87%	2,997,544	1.87%	3,053,793	1.88%	3,111,167	1.88%	3,169,689	1.88%	3236785	2.12%
10	94431	Sewer Connections	37,742	2.00%	38,497	2.00%	39,267	2.00%	40,052	2.00%	40,853	2.00%	41670	2.00%
11	94432	Service Charges Sundry	3,747	2.00%	3,822	2.00%	3,898	1.99%	3,976	2.00%	4.056	2.01%	4137	2.00%
12	94433	User Charges	17,238	2.00%	17,583	2.00%	17,934	2.00%	18,293	2.00%	18,659	2.00%	19032	2.00%
13									5-5-5-6-5-5-5-5-5-5-5-5-5-5-5-5-5-5-5-5		10 CTU # 10 CTV 17 CTV			
14		OTHER SERVICES												- 1
15	94441	Sewage Disposal Fees	12,232	2.00%	12,477	2.00%	12,726	2.00%	12,981	2.00%	13,241	2.00%	13506	2.00%
16		SALES OF SERVICE	3,013,356	1.87%	3,069,923	1.88%	3,127,618	1.88%	3,186,469	1.88%	3,246,498	1.88%	3,315,130	2.11%
17														2012/2010/00/00
18		OTHER REVENUE FROM OWN SOURCE												
19														
20 21		Interest Income	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
21	95611	Sewer Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20000	0.00%
22	91210	Sewer Local Improvement Charges	3,200	-92.92% _	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%	3200	0.00%
23		OTHER REVENUE	35,200	-54.41%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%
24														
29		OTHER TRANSFERS												
23 24 29 30 31		Transfer from Capital Reserve-Gas Tax	46,000	15.00%	6,000	-86.96%	46,000	666.67%	46,000	0.00%	46,000	0.00%	46,000	0.00%
31		Transfers from Reserves & Allowances	280,000		=		50,000) 2		(#		100	
32 33		Operating Funds from Prior Year	(#)		=		120		12		82		228	- 1
33	99211	Contribution (To) From General Revenue	326	3 3 <u>4</u>		<u> 7.c.</u>	120,		<u> </u>	72	-	2		- 1
34 35			ON SOUTH CONTRACTOR	2 JS	000036080808080					355385000	13799453490	570,000,000		
35		SEWER FUND REVENUE	3,374,556	9.74% _	3,111,123	-7.81% _	3,258,818	4.75% _	3,267,669	0.27%	3,327,698	1.84%	3,396,330	2.06%
36						8				~~		=		

	Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1	(*)	CITY OF PORT ALBERNI			•						-			
2	43 S	SEWER REVENUE FUND - 5 YEAR PLAN												- 1
3	Canal Canal	DRAFT	2018		2019		2020		2021		2022		2023	- 1
4													2020	- 1
5														- 1
6														- 1
37		SEWER SYSTEM												
38														- 1
39		ADMINISTRATION												- 1
40	104210	Sewer Administration & Other	291,900	-0.03%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%	291,900	0.00%
41														100000000000000000000000000000000000000
42	6	ENGINEERING SERVICES												- 1
43	104221	Consulting Services	31,000	24.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
44														2000-2000
45		SEWER SYSTEM ADMINISTRATION												
46	104233	Customer Service Requests	122,825	0.35%	125,281	2.00%	127,787	2.00%	130,342	2.00%	132,949	2.00%	135,609	2.00%
47	104236	Small Tools/Equipment/Supplies	13,931	-8.95%	14,049	0.85%	14,170	0.86%	14,293	0.87%	14,419	0.88%	14,548	0.89%
48														
49		SEWER COLLECTION SYSTEM												- 1
50		Sewage Collection System Main	114,500	14.50%	119,500	4.37%	121,100	1.34%	122,732	1.35%	124,397	1.36%	126,095	1.36%
51	104241	Sewer Service Connections	182,475	0.54%	195,725	7.26%	198,019	1.17%	200,359	1.18%	202,747	1.19%	205,181	1.20%
52		V2245 X V2245												- 1
53		SEWER LIFT STATIONS												
54	104260	Sewage Lift Stations	160,806	-4.05%	163,987	1.98%	167,240	1.98%	170,569	1.99%	173,085	1.48%	176,926	2.22%
55														- 1
56		SEWER TREATMENT AND DISPOSAL												
57	104280	Sewage Treatment	293,413	2.23%	299,787	2.17%	306,334	2.18%	313,060	2.20%	319,994	2.21%	327,144	2.23%
58		OTUED 001 #1011 0ED #0E0												- 1
59	404004	OTHER COMMON SERVICES	0.000	0.000/	0.000	0.000/	0.000	0.000/		0.000/				
6 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61	104294	Special Work Orders	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
		SEWER SYSTEM	1,212,850	1.68%	1,243,229	2.50%	1,259,550	1.31%	1,276,255	1.33%	1,292,491	1.27%	1,310,403	1.39%
62														

Α	В	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ
1	CITY OF PORT ALBERNI									•			
AL THE	SEWER REVENUE FUND - 5 YEAR PLAN												- 1
(3)	DRAFT	2018		2019		2020		2021		2022		2023	- 1
\smile													- 1
													- 1
	CHAPTER VIOLETTIA OF THE THE PROPERTY OF THE												- 1
	FISCAL SERVICES												
	B 5 B 5 B 5 B 5 B 5 B 5 B 5 B 5 B 5 B 5												
400400		050 005	0.000/	050 005				200022	2.222	802,000	20020000		-232220
		The second secon											0.00%
108130											CONTRACTOR OF THE PARTY OF THE		0.00%
	TOTAL DEBT	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%	440,857	0.00%
	TRANSFER TO FLINDS AND RESERVES												- 1
108220		400.000	24 020/	915 000	102 759/	900,000	4 0 40/	CEO 000	40 750/	000 000	00 000/	400 000	04 5 404
													-61.54%
		2,000	0.0076	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
		1 318 849		610 037		756 /11		808 557	18 70%	1 333 350	49 200/	1 542 070	15 000/
100020			10 38%		-17 07%		0 21%						15.82%
	TO WOT ENO	1,720,043	13.5076	1,427,007	-17.0776	1,000,411	5.2170	1,550,557	-0.5076	1,594,550	2.0270	1,045,070	3.18%
	FISCAL SERVICES	2 161 706	14.84%	1 867 894	-13 59%	1 999 268	7.03%	1 991 414	-0.39%	2 035 207	2 20%	2 085 927	2.49%
		2,101,100		1,001,001	10.0070	1,000,200	1.0070	1,001,414	0.0070	2,000,201	2.2070	2,005,527	2.4376
	EXCESS OF REVENUE OVER EXPENSE	-						5 - 5		-			
			-		8 9.				,		-		
	SEWER FUND EXPENSES	3,374,556	9.74%	3,111,123	-7.81%	3,258,818	4.75%	3,267,669	0.27%	3,327,698	1.84%	3.396.330	2.06%
	personne les seus de la company de la compan		NOVEMBER OF THE PARTY OF THE PA		_		100000000000000000000000000000000000000		0.0000000000000000000000000000000000000		=	-,,	
	108120 108130 108220 108910 108211	CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 108130 Principal Payments On Debentures TOTAL DEBT TRANSFER TO FUNDS AND RESERVES 108220 Transfer To Sewer Capital Fund 108910 Debt Reserve Fund Transfer 108211 Transfer to Reserves & Allowances 108920 Transfer to Infrastructure Capital Reserve TRANSFERS FISCAL SERVICES EXCESS OF REVENUE OVER EXPENSE	## CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 187,932 TOTAL DEBT 440,857 TRANSFER TO FUNDS AND RESERVES 108220 Transfer To Sewer Capital Fund 400,000 108910 Debt Reserve Fund Transfer 2,000 108211 Transfer to Reserves & Allowances - 108920 Transfer to Infrastructure Capital Reserve TRANSFERS 1,318,849 FISCAL SERVICES 2,161,706 EXCESS OF REVENUE OVER EXPENSE -	## CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 FISCAL SERVICES DEBT	CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 187,932 TOTAL DEBT TRANSFER TO FUNDS AND RESERVES 108220 Transfer To Sewer Capital Fund 108910 Debt Reserve Fund Transfer 108920 Transfer to Reserves & Allowances 108920 Transfer to Reserves & Allowances 108920 Transfer to Infrastructure Capital Reserve 1,318,849 1,318,849 19.38% 1,427,037 FISCAL SERVICES 2,161,706 14.84% 1,867,894 EXCESS OF REVENUE OVER EXPENSE -	## CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 252,925 0.00% 187,932 0.00% TOTAL DEBT 440,857 0.00% 440,857 0.00% TRANSFER TO FUNDS AND RESERVES 108220 Transfer To Sewer Capital Fund 400,000 -31,03% 815,000 103,75% 108910 Debt Reserve Fund Transfer 2,000 0.00% 2,000 0.00% 108211 Transfer to Reserves & Allowances	CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 2020 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 187,932 108130 Principal Payments On Debentures 187,932 1070TAL DEBT TRANSFER TO FUNDS AND RESERVES 108220 Transfer To Sewer Capital Fund 108910 Debt Reserve Fund Transfer 108920 Transfer to Reserves & Allowances 108920 Transfer to Infrastructure Capital Reserve 108920 Transfer to Infrastructure Capital Reserve 11,318,849 11,720,849 11,3867,894 11,427,037 11,558,411 FISCAL SERVICES 2,161,706 14.84% 1,867,894 -13.59% 1,999,268 EXCESS OF REVENUE OVER EXPENSE	CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 2020 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 187,932 0.00% 1	CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 2020 2021 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 187,932 108130 Principal Payments On Debentures 187,932 TOTAL DEBT 440,857 TRANSFER TO FUNDS AND RESERVES 108220 Transfer To Sewer Capital Fund 108210 Transfer to Reserves & Allowances 108211 Transfer to Reserves & Allowances 108220 Transfer to Infrastructure Capital Reserve 108220 Transfer to Infrastructure Capital Reserve 17,318,849 19,384 1,427,037 17,076 1,558,411 1,921,414 EXCESS OF REVENUE OVER EXPENSE	SEWER REVENUE FUND - 5 YEAR PLAN 2018 2019 2020 2021	CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 2020 2021 2022 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 252,925 0.00% 252,925 0.00% 252,925 0.00% 252,925 108130 Principal Payments On Debentures 187,932 0.00% 18	CITY OF PORT ALBERNI SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 2020 2021 2022 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 187,932 108130 Principal Payments On Debentures 187,932 10820 Triansfer TO FUNDS AND RESERVES 108220 Transfer To Sewer Capital Fund 400,000 108210 Transfer To Sewer Capital Fund 400,000 108210 Transfer to Reserves & Allowances 108220 Transfer to Reserves & Allowances 108220 Transfer to Reserves & Allowances 1108220 Transfer to Reserves & Allowances 108220 Transfer to Reserves & Allowances 108220 Transfer to Reserves & 1,318,849 108220 Transfer to Infrastructure Capital Reserve 108220 Transfer to Reserves & 1,318,849 11,318	SEWER REVENUE FUND - 5 YEAR PLAN DRAFT 2018 2019 2020 2021 2022 2023 FISCAL SERVICES DEBT 108120 Interest Payments On Debentures 252,925 0.00% 252,925 0.00% 252,925 0.00% 252,925 0.00% 252,925 0.00% 187,932 0.

	Α	В		N		0		Р		Q		R		S		T
1		CITY OF PORT ALBERNI			0			***								
2	as Tes	PARKLAND ACQUISITION RESERVE - 5	YEAR	RPLAN							Esta	ablished:	12-	Jun-2006		
3	1	DRAFT														
4	•			2017		2018		2019		2020		2021	8	2022		2023
5		W 10. 02.000 (0.000 (0.000)	,	Actual												
6		RECEIPTS	2000													
7		Investment Income	\$	2,500	\$	2,500	\$	2,500	\$	2,500	\$	2,500	\$	2,500	\$	2,500
8		Sale of Parkland		61,500		-		-		-		-		(5)		175
9		Parkland Dedication Deposits		-				-		-		-		7.0		-
10		Historical correction		14,113												7.7
11				78,113		2,500		2,500		2,500		2,500		2,500		2,500
12																
13		EVENUES														
14 15		EXPENSES														
16		Acquisition of Parkland		-		-		-		-						○ 7 (
17						20				- 100		500		866		
18				-		-		-		~		-		-		
19		REVENUE OVER (UNDER) EXPENSES		78,113		2,500		2,500		2,500		2,500		2,500		2,500
20		NEVEROL OVER (ONDER) EXI ENOLO	-	70,110		2,000		2,000		2,300	_	2,300		2,300		2,300
21																
22		FUND EQUITY - ENDING	\$	280,174	\$	282,674	\$	285,174	S	287,674	\$	290,174	S	292,674	\$	295,174
23		. One Eggi.		200,111	Ψ	202,014	Ψ.	200,174	Ψ	201,014	Ψ	200,114	Ψ	202,014	Ψ	200,174

	Α	В	J	K	L	M	N	0	Р
1	*	CITY OF PORT ALBERNI PARKS AND RECREATION CAPITAL RES	SEDVE				Catabliahadı	21 A 2000	
3		DRAFT	SERVE				Established:	21-Aug-2000	
4 5	•	PIG. 1	2017 Actual	2018	2019	2020	2021	2022	2023
6		RECEIPTS	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
7		Balance forward (2009)	-	-	<u>=</u>	-	-	.=.	_
8		Investment Income	24,575	25,000	25,000	25,000	25,000	25,000	25,000
9		Recreation Services Surcharge	135,623	135,000	135,000	135,000	135,000	135,000	135,000
10		Other Deposits	1 4 0	%≟	_	924	<u> </u>	_	2
11		Transfers	(= 5)	196	~	9 = 1	2	128	<u>-</u>
12		Sale of Property	- H	(*		-	-		_
13		207 1 344	160,198	160,000	160,000	160,000	160,000	160,000	160,000
14									
15									
16		EXPENSES							
		Parks & Recreation Properties and							
17		Facilities	(=)((₩	-	(<u>=</u>)	=	120	-
18		29							
19			180	U = 0		: - 1	-	-	-
20 21									
21		REVENUE OVER (UNDER) EXPENSES	160,198	160,000	160,000	160,000	160,000	160,000	160,000
22 23 24									
23			92 - 10212000000	12/12/25/2 10/05/0	VID - 8002/287/01/1907	Partitionalists VIVIGES	*445005E\$50 44000500		
24		FUND EQUITY - ENDING	2,138,448	2,298,448	2,458,448	2,618,448	2,778,448	2,938,448	3,098,448
25									

	Α	В	Р	Q	R	S	Т	U	V
2	(S S S S S S S S S S S S S S S S S S S	CITY OF PORT ALBERNI CAPITAL WORKS RESERVE FUND - DRAFT	5 YEAR PLAN	İ			Established:	8-Aug-1994	
4			2017	2018	2019	2020	2021	2022	2023
5		V. Santa Reserve	Actual						
6		RECEIPTS							
8		Investment Income	36,217	5,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	788,817	1,104,398	1,020,510	519,400	359,802	160,216	263,142
11		Miscellaneous	<u> </u>	80,978	80,000	80,000	80,000	80,000	80,000
12			825,034	1,190,376	1,105,510	604,400	444,802	245,216	348,142
13									
14									
15		EXPENSES							
16		Gas Tax - capital projects	733,884	1,064,398	974,510	473,400	313,802	114,216	217,142
17		Gas Tax - operating (capacity bldg)	-	40,000	46,000	46,000	46,000	46,000	46,000
18		Capital Expenditures - Special	70,000		-	#			303
19		Capital Expenditures		(f	-	¥			
20			803,884	1,104,398	1,020,510	519,400	359,802	160,216	263,142
21									
22		REVENUE OVER EXPENSES	21,150	85,978	85,000	85,000	85,000	85,000	85,000
23 25									
25									
26		FUND EQUITY - ENDING	\$ 269,266	\$ 355,244	\$ 440,244	\$ 525,244	\$ 610,244	\$ 695,244	\$ 780,244
27									

	А	В	Р	Q	R	S	Т	U	V
1		EACH NOTICES IN CITIES IN NOTICES OF A RESOURCE OF A CONTROL OF A CONT							
2	3	CITY OF PORT ALBERNI							il.
3		EQUIPMENT REPLACEMENT RES	ERVE FUND - 5	YEAR PLAN			Established:	31-Dec-1973	1
5	3	DRAFT							
6			2017	2018	2019	2020	2021	2022	2023
7	1		Actual	2010	2015	2020	2021	2022	2023
8	1	Sale of Equipment	Actual						
9	ł	Investment Income	90.350	46.000	40.000	45.000	40.000	-	
	-		89,359	46,000	46,000	45,000	40,000	30,000	30,000
10		Transfers from General Revenue	32,000	64,000	64,000	64,000	34,000	-	-
11		Contributions - ERRF Schedule	760,154	795,867	827,193	869,058	907,530	967,602	990,561
12			881,514	905,867	937,193	978,058	981,530	997,602	1,020,561
13									1
14									1
15		EXPENSES							- 1
16]	Transfer to Capital Works Bylaw	-	() = (-	-	-	_	7 <u>4</u>
17		Equipment Purchases	425,011	346,800	685,900	2,293,900	2,661,400	624,400	71,600
18		8.0	425,011	346,800	685,900	2,293,900	2,661,400	624,400	71,600
19	1						5-50 6 5-75.5 (# 5 ,175-65-75.		
20	1	REVENUE OVER EXPENSES	456,503	559,067	251,293	(1,315,842)	(1,679,870)	373,202	948,961
21	1					(-117	(.1)		0.10,001
22	1								
23	1								
24	1								1
25	1	FUND EQUITY - ENDING	6,059,450	6,618,517	6,869,810	5,553,968	3,874,098	4,247,300	5,196,261
26	1	8		26	-200	379-27-24674-97-2		Note that the supplement of the	

	Α	В	Р	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI							
2	(#) #	LAND SALE RESERVE FUND - 5 YEA	R PLAN				Established:	pre 1970	
3	1	DRAFT							
4	(2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
7		Sale of Property	310,711	-	100,000	100,000	100,000	100,000	100,000
8		Investment Income	11,130	7,500	7,500	8,000	8,500	9,500	
9		Transfer from RCMP Surplus	8	-		-	3 .7 1	-	: -
10		Transfer from Off Street Parking Res		-			3.72		
11			321,841	7,500	107,500	108,000	108,500	109,500	100,000
12									
13									
14		EXPENSES	12/2 12/2/2						
15		Transfer to Other Funds	25,000	_	-		+		1,000
16		Acquisitions and Expenses	12,941		50,000	50,000	50,000	50,000	50,000
17			37,941	_	50,000	50,000	50,000	50,000	50,000
18			toretti erteret	1000000000		10000 000000			
19		REVENUE OVER EXPENSES	283,900	7,500	57,500	58,000	58,500	59,500	50,000
18 19 20 21									
21								2000 0 7	
22		FUND EQUITY - ENDING	959,376	966,876	1,024,376	1,082,376	1,140,876	1,200,376	1,250,376
23		110							

	A	В	Н	I	J	K	L	M	N
1		CITY OF PORT ALBERNI			225		***************************************		
2	(4944)	DEVELOPMENT COST CHARGES R	ESERVE FUND	- 5 YEAR PLA	N		Established:	22-Mar-2010	
3	1	DRAFT							
4			2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
7		Contributions	55,938	100,000	15,000	15,000	15,000	15,000	15,000
8		Investment Income	2,300	2,000	3,000	3,500	3,500	3,500	3,500
9			58,238	102,000	18,000	18,500	18,500	18,500	18,500
10									256
11									
12		EXPENSES							
13		Transfer to Other Funds		-	9	-	-		-
14		Acquisitions and Expenses	72	+	-	-		-	
15			**	*		-		-	8 2 5
16									1
17		REVENUE OVER EXPENSES	58,238	102,000	18,000	18,500	18,500	18,500	18,500
18					·				
19									
20		FUND EQUITY - ENDING	247,715	349,715	367,715	386,215	404,715	423,215	441,715
21									

	Α	В	G	Н	1	J	K	L	M
1	CITY	OF PORT ALBERNI		1000	-10			·	
2	CAR	BON TRUST RESERVE FUND -	5 YEAR PLAN			3	Established:	13-May-2013	
3	DRA	FT							
4	•		2017	2018	2019	2020	2021	2022	2023
5			Actual						
6	REC	EIPTS							
7	Cont	tributions	91,210	93,700	93,700	93,700	93,700	93,700	93,700
8	Inve	stment Income	4,223	5,000	1,000	2,000	3,000	4,000	4,000
9			95,433	98,700	94,700	95,700	96,700	97,700	97,700
10									22
11									
12	The state of the s	ENSES							
13		sfer to Other Funds	<u>4</u>	17 <u>4</u> 		200	-	=	-
14	Proje	ects and Expenses	72,744	219,230	225,000	22,500	-	9	₩.
15			72,744	219,230	225,000	22,500	-	-	8
16	State Allene un								
17	REV	ENUE OVER EXPENSES	22,689	(120,530)	(130,300)	73,200	96,700	97,700	97,700
18									
19 20	NAMES AND ADDRESS OF THE PARTY								
	FUN	D EQUITY - ENDING	258,587	138,057	7,757	80,957	177,657	275,357	373,057
21							·		

	Α	В	F	G	Н	1	J	K	L			
1	1	CITY OF PORT ALBERNI										
2		ALBERNI VALLEY COMMUNITY FOR	REST RESERV	/E - 5 YEAR P	LAN		Established:	14-Oct-2014				
3	1	DRAFT										
4			2017	2018	2019	2020	2021	2022	2023			
5			Actual									
6		RECEIPTS										
7		Dividends Received	12	-	428	2	-)	-			
8		Donations Received	40									
9		Investment Income	1,019	1,500	1,500	1,500	1,500	1,500	1,500			
10			1,059	1,500	1,500	1,500	1,500	1,500	1,500			
11												
12												
13		EXPENSES										
14		Transfer to Other Funds	100	72	~	-	-	-	-			
15		Projects and Expenses	1,000	72		=	-	-	-			
16			1,000	(<u>#</u>	≟ €		4	4	-			
17												
18		REVENUE OVER EXPENSES	59	1,500	1,500	1,500	1,500	1,500	1,500			
19												
20												
21		FUND EQUITY - ENDING	104,679	106,179	107,679	109,179	110,679	112,179	113,679			
22		The second of th										

	Α	В	Р	Q	R	S	T	U	V
1		CITY OF PORT ALBERNI	= = = = = = = = = = = = = = = = = = = =						
2	(43 T 45)	CEMETERY TRUST FUND - 5 YEAR	PLAN						
3	1	DRAFT							
4	•		2017	2018	2019	2020	2021	2022	2023
5			Actual						
6		RECEIPTS							
7		Sale Proceeds	6,989	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,135	2,000	2,000	2,000	2,000	2,000	2,000
9			9,124	5,000	5,000	5,000	5,000	5,000	5,000
10									
11									
12		EXPENSES							
13		Transfer to General Revenue	2,135	2,000	2,000	2,000	2,000	2,000	2,000
14									
15									
16		REVENUE OVER EXPENDITURE	6,989	3,000	3,000	3,000	3,000	3,000	3,000
17									
18									A STRUMBARIO DO COMETA P
19		FUND EQUITY - ENDING	33,696	36,696	39,696	42,696	45,696	48,696	51,696
20		9							

	A	В	С	D	E	F	G	Н	1	T J	К	1 1	I м	T N	0	Тр
1274		-						·		· · · · · · · · · · · · · · · · · · ·					<u> </u>	
1275 1276		City of Port Alberni														
1276		2019 Capital Projects Budget														
1277		T														
1278 <i>Proje</i>	ect No.	Capital Project		lander (†	<u>Si</u> rka Lara M			Production	Asatsiyasii	Funding Source	9 5					
1279			Budgeted		Revenue					Fed & Prov		Capital Wks		Revenue		r Revenue
1280 1281 1282 1283 1284 1285 1286 1287		A DANIE MOTO A TIGAL	Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1281		ADMINISTRATION Purchases/Equipment Replacement	05.000				05.000									
1202		Mapping and GIS Software (Asset Mgmt Planning)	65,600 13,010	-	not capital		65,600		13,010							
1284		Asset Management Plan Implementation & Software	13,010			2017 \$550¥ fu	aded from SDE Co	pacity Day 1009		ມlt/\$150K software						
1285		7 is set management i lan implementation & contware	78,610				- 65,600	packy Dev 1007	13,010			-				
1286			70,010				00,000		10,010	,					•	<u> </u>
1287		FIRE DEPARTMENT														
		Firehall Structural Prep for Ladder Truck 2														
1292		replacement	88,000						88,000	Eligible under I	Disaster Mitigat	ion p12 Gas Tax	Agreement			
1296		Replace portable radios	35,000	35,000		021 to 2019; inc				•	•	•				
1297		Replace pagers	20,000	20,000		021 to 2019; de										
1298		Replace Firehall Generator	60,000		Cfwd fr 2018;	appr 2016	60,000	ERRF pay back	k x 5 yrs, ERRF	future yrs						
1299																
1300																
1301			200 000	CC 000												
1302			203,000	55,000			- 60,000	-	88,000) <u> </u>		-				
1303		TRANSPORTATION SERVICES														
1306		Replace 2004 Versatile Tractor #399	123,100				123,100									
1307		Replace 1998 GMC 4.5M3 Dump Truck #259	120,100		Moved to 202	1 \$106K	125,100									
1308		Replace 1999 GMC 4.5M3 Dump Truck #260	_		Moved to 202		-									
1310		Replace 2004 Tiger Flail Mower #300	73,100			. 4.00,.00	73,100									
1311		Replace 2006 Langfab Dump Pup Trailer #367	-		Moved to 202	1 \$43,900	-									
1312		Replace 2005 Ford F350 W/Comp Body #520	_		Moved to 202	1 \$85500										
1313		Replace 2002 Volvo Tandem Dump Truck #262	184,700		Moved fr 2022	2	184,700									
1314																
1315			380,900	-		·	- 380,900	-								
1316		DAY(NC & DOAD CONCEDUCTION														
1317	46400	PAVING & ROAD CONSTRUCTION Beaver Cr Rd Widening-Pineo to Compton 600m	55.000		05 -15-0040	0001/ 0040	, moved fr 2018			_						
1310	10400	16th Ave-Burde St S 325m (ptp, wtr, st, san)	150,000	-			added for storm		30,000 150,000		25,000)				
1320		Burde St-11th Ave to Estevan 650m (ptp, water)	130,000		Moved to 202		added for Stoffn		150,000	J						
1321		7th Ave-Redford to Bute 180m (ptp., storm)	_		Moved to 202											
1322		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-		Moved to 202											
1323						_ 4200/1										
1324																
1325			205,000				_	_	180,000		25,000			-		
1326															***************************************	
1327		TRAFFIC UPGRADES														
1292 1296 1297 1298 1300 1301 1302 1303 1304 1306 1306 1310 1311 1312 1311 1312 1316 1317 1316 1317 1316 1317 1316 1317 1316 1317 1319 1321 1321 1321 1322 1323 1323 1324 1326 1327 1328 1328 1327 1328 1329																
1329																
1330					-		·	-		<u> </u>					-	

П	A	ТВ	С	D	E	l F	G	Н		l J l	K	T L	I M	N	0	Р
1331						•									- 	<u>'</u>
1332		A														
1333 1334		City of Port Alberni														
1334		2019 Capital Projects Budget														
1335	roject No.	Conital Project							ora ustrada ao	milia area de mila de la cidad.	aremari, ad					
1336	roject No.	Capital Project	Davidson d		Revenue		wat in disable by di	National Autori	radio e altinomo	Funding Source Fed & Prov	S real designs					
1337			Budgeted Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Capital Wks		Revenue		Revenue
1330		STORM	CUST	Operating	Reserves	Lanu Sale	ENNE	borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1340		Replacements & Upgrades														
1341		Small Capital Storm Main Replacements	100,000	50,000					50,000							
1342		7th Ave-Redford St to Bute St 180m (ptp, storm)	-	-	Moved to 202											
1343		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	-	-	IND TOU TO LOL				-	•						
1344		Margaret St Storm Pump Upgrade	440.000	-	Moved to 202	21 \$225K				•						
1345		16th Ave-Burde St S 325m (ptp, wtr, st, san)	110,000	-					110,000							
1348		New Main Installs														
1349		1.000 11.0														
1350			210,000	50,000			-	-	160,000	-	-	-	-			
1351																
1352		WORKS-OTHER														
1353		Total Survey Station Instrument Grandview Walkway 385m gravel path	100,000	Moved fr 2018			- 		100.000							
1355	16414	City Hall Generator	50,000	-	Appr 2016; cf	on options list for p		Payback x 5 yr								
1356		! Argyle St Creative Crosswalks	6,000			Appr 2017	30,000	Fayback X 5 yi	s, LRRF lutule	yıs	1,000					
1357		McLean Mill Dam Repairs	233,000		200,000						1,000					
1358		McLean Mill Water Quality	30,000	30,000		Not capital										
1359																
1360			419,000	30,000	205,000	33,000	50,000	*	100,000	<u> </u>	1,000					
1367		PARKS														
1365		Replace 2006 Ford F550 Haul All #613	129,400				129,400									
1368		Canal Beach Upgrades Phase 2 (Playground)	-	-	Moved to opt	ions list \$60K	120,100				_					
1369		Canal Waterfront Pier	_	-	Moved to opt	ions list \$120K										
1370																
1371			400,400				100 100									
1372			129,400	-	-		129,400	-		-		-				
1374																
1375		CULTURAL SERVICES														
1376		McLean Mill Capital Projects	125,000	95,100							29,900					
1377			125,000	95,100			-	-	-	-	29,900	-	-			
1338 1339 1340 1341 1341 1343 1344 1346 1347 1348 1350 1351 1352 1353 1353 1354 1355 1365 1365 1365 1365 1365 1365 1365														·		
1379		PARKS, RECREATION & HERITAGE	100.000	100.000												
1381		Bob Dailey Support Posts Repair Echo Field Parking Lot-Resurface	100,000	100,000	Moved to opt	ions list \$150K										
1382		Multiplex Ice Plant Chiller	330,000			al granted Sept 24	2018		155,000	ı	125,000	Carbon Trust				
1383		Multiplex Condenser	240,000	-	Moved fr 202	0			240,000		,20,000	-uiboji riust				
1384		Multiplex-Service Membrane Roof	38,500			nds life of roof 10	years		38,500							
1386		Multiplex Parking Lot - Repaving			Moved to opt	ions list \$165K			-							
1387		Multiplex-Replace Weyerhaeuser Lighting-LED Multiplex-Replace Walk In Cooler	110,000 40,000	40,000							110,000	Carbon Trust				
1380		Fitness Studio-Cardio Equipment Replacement	10,200	10,200												
1390		Curling Club Ice Plant Replacement	10,200	10,200	Committed F	eb 2018; moved f	r 2018 then to 2	020 \$80K			_					
1391		Talling Tras los I failt (Topiasofficial			- John McG I	io, iiiovea i	. 2010 01011 10 21	Jac 4001			-					
1392																
1393			***************************************													
1394			868,700	200,200			-	-	433,500	-	235,000		-			-
1395 1396		TOTAL GENERAL CAPITAL	2.619.610	430,300	205,000	0 33,000	685,900		974,510		290,900					
1000		TO THE DETVENAL ON THAL	2,019,010	4 50,300	200,000	33,000	000,900	-	514,51C	·	∠90,900				-	-

	Α	В	С	D	Е	F	G	Н	I 1	J	К	I L	М	N	0	Р
1397							•							'''		· · · · · · · · · · · · · · · · · · ·
1398																
1399		City of Port Alberni														
1400		2019 Capital Projects Budget														
1401		<u> </u>								and the state of						
	Project No.	Capital Project	ليبسبيط			rini dili biko			di ilanad, agii	Funding Source	s				alderin dans	
1403			Budgeted Cost	General Operating	Revenue Reserves					Fed & Prov		Capital Wks	Water R			Revenue
1404		WATER WORKS	Lost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1404 1405 1406 1407 1408 1410		WATER WORRS														
1407		Main Renewals & Upgrades														
1408		Dead Ends & Distribution Upgrades	100,000										100,000			
1410		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	-		Moved to 202								-			
1411		River Road Main 2,400m 350AC			Moved to 2023	\$200K							-			
1412 1413 1414		16th Ave-Burde St South 325m (ptp, water) Morton St-9th Ave to 10th Ave	165,000										165,000			
1413		Burde St-7th Ave to 10th Ave (ptp, wtr, st, swr)	75,000 120.000										75,000			
	17503	Argyle St-17th Ave to 21st Ave 450m (150mm PVCI	120,000										120,000			
1415		450mm HDPE)	800,000		Appr 2017, cf	wd; added \$100	K from 21st Ave	Cow Res to Burd	e (#17411) per	Nov 13 2018 cour	itil motion		_	800,000		
1416	18503	6th Ave-Argyle St to Melrose 735m 150mm PVC	13,000		Scope revision	, budget increa	se of \$13K adde	d to 2018 project r	no. 18503 (proj	ject is 2018 WIP)			13,000	,		
		6th Ave-Angus to Montrose 350m 150mm PVC Incl	000.0													
1417		looping 3 dead end mains (ptp, wtr, st) 21st Ave-Cowichan Reservoir to Burde St Main	200,000										200,000			
1418		Replacement 800m (Argyle to Burde) Phase 3	1,600,000		Incl 2018 \$300	-\$400K project							1 200 000	400.000		
1419		Installations	1,000,000		11101 20 10 \$300	-5400K project							1,200,000	400,000		
1420		Bainbridge Plan-Raw Water Flushout Valve	30,000										30.000			
1421			,										55,050			
1422																
1423																
1424		Treatment, Pumping & Metering														
1425		Water Meter Replacement Program 6 yrs China Creek Dam Resurface & Rotork Repl	400,000 250,000	began 2017	40040								400,000			
1420	14504	Backup Genset Arrowsmith Pumpstation	250,000		Appr 2018 Cfwd 2015: a	nnr 2015: move	d fr 2017: adde	d to New Burde St	Dumpetation 3	0010 \$1002			-	250,000		
1428		Arrowsmith Reservoir Pumps	-					to New Burde St						-		
1429		Arrowsmith Reservoir Pump Station (new bldg)	-					to New Burde St					-	-		
1430		New Burde St Pumpstation	500,000				•		•		62,500		157,500	280,000		
1431																
1432		TOTAL WATER CAPITAL	4,253,000	-			-				62,500	-	2,460,500	1,730,000	-	
1433		SEWER SYSTEM														
1435		<u>SETTER STOTEM</u>														
1436		Renewals /Relines														
1437		Small Capital Main Replacements	100,000												100,000	
1438		Argyle Forcemain Somass River Crossing	100,000		Estimate redu	iced fr \$500K									100,000	
1439		Montrose-6th Ave to 9th Ave (st, san)	75,000												75,000	
1440		16th Ave-Burde St S 325m (ptp, wtr, st, san) 8th Ave-Dogwood to Cedarwood 225m	225,000 150,000												225,000	
1441		China Ck Rd to Church St Alley 75m	40.000												150,000	
1443		Neill St to Durant St Lane 40m	25,000												40,000 25,000	
1444		Sewer Main Video Program	100,000		5 yr project, 1	00K yr 2019-20	23								100,000	
1445		-				•									,500	
1446		New Sewer Installs														
1447																
1448		Treatment & Dumning														
1419 1420 1421 1422 1423 1424 1426 1427 1428 1430 1431 1431 1432 1435 1436 1437 1436 1437 1438 1439 1439 1439 1439 1439 1439 1439 1439		Treatment & Pumping														
1451		TOTAL SEWER CAPITAL	815,000	-			-							-	815,000	
1452			············												0 10,000	
1453		TOTAL 2019 CAPITAL	7,687,610	430,300	205,000	33,00	0 685,90	0 -	974,51	0 -	353,400		2,460,500	1,730,000	815,000	

0	А	В	С	Б	T E	F	G	Н	1		K	1	М	N	Т о	ТВ
1454			· · · · · · · · · · · · · · · · · · ·				· · · · · · · · · · · · · · · · · · ·		<u> </u>	1 , 1		L	141	1 18	<u> </u>	
1455 1456 1457																
1456		City of Port Alberni														
1457		2020 Capital Projects Budget														
1458																
1459 Projec	t No.	Capital Project								unding Sources						
1460 1461			Budgeted	General	Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sewer	Revenue
1461			Cost	Operating	Reserves	Land Sale	ERRF	Borrowina	Gas Tax	Assistance	Other	Reserves	Operating		Operating	
1462		ADMINISTRATION											-7			7,000,700
1463		Purchases/Equipment Replacement	67,500				67,500									
1464		Server Upgrade/Refresh 5 Year ERRF Cycle	170,000		Moved fr 202	1	170,000									
1465		Replace #721 2007 Dodge Caliber	45,000				22,400				22,600	Carbon Trust				
1466		Mapping and GIS Software (Asset Mgmt Planning)	13,400		not capital				13,400							
1467			295,900				- 259,900		13,400	-	22,600					
1468																
1469		FIRE DEPARTMENT														
1471		Fire Pump Test Pit	50,000	50,000												
14/2		Replace #10 2007 Dodge Dakota 4x4 pickup Replace Ladder Truck 2	45,000	D. 1.			45,000	cost est?								
1473		Replace Ladder Fruck 2	1,250,000	Kepiacement 50,000	cost to be revie		1,250,000 - 1,295,000			replacement cost re						
1474			1,345,000	50,000		-	- 1,295,000			-	-			-		
1476		TRANSPORTATION SERVICES														
1477		Replace 2007 John Deere Tractor 5625 #624	117,200				117,200									
1478		Replace 2005 Volvo Tandem Gravel #264	170,900				170,900									
1479		Replace 2007 GMC 5500 W/Service Box #140	,		Moved to 202	21 \$89.500	,									
1480		Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400									
1481		Replace 2007 Ford Ranger Pickup #171	33,600				33,600									
1482		Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700									
1483		Replace 2007 John Deere Backhoe #302	151,800				151,800									
1484		Replace 1990 Britco Office Trailer #369	-		Moved to 202	21 \$24,700	-									
1485																
1486			652,600	-			- 652,600	-	_	-						
1487		DIVINO A BOAR CONCERNATION														
1488		PAVING & ROAD CONSTRUCTION			14											
1502		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	50.000		Moved to 202											
1503		6th Ave-Argyle to Angus 145m (ptp, wtr, st) 4th Ave-Bruce to Melrose 240m (ptp, st)	50,000 80,000	50,000 80,000	Moved fr 201	8; addni										
1504		6th Ave-Melrose to Bruce 240m (ptp, st)	280,000	80,000		Appr 2018; cfv					000 000					
1506		7th Ave-Redford to Bute 180m (ptp, st, wir, sam)	65,000	65.000	Mound fr 201	9; revised fr \$218					280,000	MFA Surplus				
1507		All Are-region to bate 100111 (ptp, stotti)	05,000	05,000	Moved II 201	a, 16 viaeu II az II	0000									
1462 1463 1464 1465 1467 1468 1467 1468 1471 1472 1473 1474 1475 1476 1476 1477 1478 1479 1481 1481 1482 1483 1484 1485 1485 1485 1486 1487 1488 1488 1488 1488 1488 1488 1502 1503 1504 1506 1506 1506 1506 1506 1506 1506 1506			475,000	195,000		-				_	280,000					
1509			-7.0,000	155,000						-	200,000	-		-		-
1510		TRAFFIC UPGRADES														
1511		None	_	-												
1512			-	-			-		-	-	-	-				

	Α	В	С	D	E	F	G	Н	I	J	K	L	М	N	0	P
1513 1514				., .,						<u> </u>					.4	
1515		City of Port Alberni														
1516 1517		2020 Capital Projects Budget														
	roject No.	Capital Project		erania di serieri.					en barbalan kanifi a		an an air					
1519	roject ivo.	Capital Floject	Budgeted	General	Revenue	edustruklugi kon (ver glaptif ()				Funding Sources Fed & Prov	Nesilota (CO)	Capital Wks	Water	Revenue	Sewer	Revenue
1520			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1520 1521 1522		STORM Replacements & Upgrades														
1 1		Johnston Rd-Elizabeth to Gertrude 120m 300mm														
1523		reline Anderson Ave-Maitland St to Wallace St 200m (ptp.	95,000	47,500		Moved fr 2017			47,500							
1524 1525 1526 1527 1528		san, storm)	65,000	32,500		Moved fr 2017			32.500							
1525		4th Ave-Bruce St to Melrose St 240m (ptp, storm)	150,000	75,000		Moved fr 2017			75,000							
1526	18417	6th Ave-Argyle St to Mar St 300m (ptp, storm) 6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)	150,000	-		Moved to 2022 Appr 2018; cfw			150,000							
1528		7th Ave-Redford St to Bute St 180m (ptp, st, sani)	80,000	40,000		Moved fr 2019;		8,600	40,000							
1 1		Storm Main Relining: Coal Ck 3rd Ave Xing; South St- 2nd to 3rd; Johnston-Elizabeth to Gertrude; 6th Ave-														
1529		Montrose to Melrose	600,000	600,000												
1530		6th Ave-Argyle to Angus 145m (ptp, wtr, st)	60,000	60,000												
1530 1531 1532 1533		New Main Installs														
1533		Bute St-4th Ave to 10th Ave 500m 600mm	-	-		Moved to 2023	\$500K									
1534		Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	_	_		Moved to 2023	\$160K		_							
1535		Melrose St-5th Ave to 8th Ave 200m	150,000	75,000					75,000							
1536		6th Ave-Athol St to Dunbar St 270m (st, wtr) Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	-	-		Moved to 2023 Moved to 2021			-							
1538		Algyle 31-15t Ave to 31d Ave Friase 1 (ptp, 5t, wir)	-	-		ivioved to 2021	\$15UK		-							
1539																
1540 1541			1,350,000	930,000					420,000							
1542				300,000					729,000							
1543		WORKS-OTHER														
1545			-	-	-	_		-	-	-		-	-	-		
1534 1535 1537 1538 1540 1540 1541 1542 1543 1544 1545 1546 1555 1566 1557 1558 1559 1560 1561 1562 1563 1563 1565 1566 1565 1566 1565 1566 1566																
1548		PARKS														
1551		Canal Waterfront Park-Floating Pier	-	-		options list \$100										
1553		Canal Waterfront Park Upgrades Phase 3 Canal Waterfront Park Washrooms	-	-	Moved to 2019	options list \$75K options list \$120	K		-							
1554		Scott Kenny Trail - 4th Bridge	-	-	Moved to 2019	options list \$150	K									
1556		Scott Kenny Trail-Stairway to Southgate St Gyro Centre Retaining Wall w/Seats & Path	-	_		options list \$40K options list \$15K			-							
1557		Replace 2004 Chev Cube Van #616	48,700				48,700									
1558		Replace 201 Kubota F3680 Mower #625	37,700				37,700									
1560																
1561																
1563																
1564			86,400				86,400									
1566			86,400	-	-		86,400	-	-	-			-	-	-	
1567		CULTURAL SERVICES														
1568		McLean Mill Capital Projects	125,000	95,100 95,100							29,900 29,900					
1570			120,000	50,,00	<u> </u>						23,300	,			_	
1571		PARKS, RECREATION & HERITAGE Aquatic Centre Pool Repairs	100,000	100,000												
1575		Echo Field House Furnace #2	6,600	6,600												
1571 1574 1575 1580 1581 1582 1583 1584 1585 1586 1587		Gyro Youth Centre Upstairs Upgrades	100,000			PRH reserve					20,000)				
1582		Multiplex Dehumidifier-Desiccant Wheel Multiplex Condenser	240,000		Moved to 202 Moved to 201											
1583		Multiplex Brine Pump	14,300	14,300												
1584 1585		Multiplex Ice Edger Glenwood Centre Boiler Replacement	7,140	7,140	Moved to 202	0 options list \$95	(
1586		Echo Centre Cedar Room Divider	-	-	Moved to 202	0 options list \$441	<									
1587		Curling Club Ice Plant Replacement	80,000		Committed Fe	b 2018; moved fr	2019		40,000		40,000	Curling Club				
1588 1589			548,040	368,040	80,000				40,000	-	60,000) -				
1590 1591		TOTAL GENERAL CAPITAL					0.000.000							····		
		TO TAL GENERAL CAPITAL	4,877,940	1,638,140	80,000	-	2,293,900	-	473,400	-	392,500	J -		-	-	

3	۸	В	С		F =	-		T		1 1	10		T			
15001	Α	T B	<u> </u>	D	<u> </u>	<u> </u>	G	Н Н	<u> </u>	J	К		M	N	0	P
1592																
1593 1594		Olfer of Don't Albami														
1594		City of Port Alberni														
1595		2020 Capital Projects Budget														
1596		·														
	roject No.	Capital Project							Palating at the	Funding Sources						
1598			Budgeted		Revenue					Fed & Prov		Capital Wks	Water F	Revenue	Sewer R	evenue
1599 1600 1601 1602 1603 1604			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1600		WATER WORKS														
1601																
1602		Main Renewals & Upgrades														
1603		Dead Ends & Distribution Upgrades	100,000										100,000		-	
1604		River Road Main 2,400m 350AC	-		Moved to 202	3 \$200K							-			
		21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4														
1605		Maitland St-3rd Ave to 6th Ave 300m 150mm Cl	400,000										400,000			
1606			120,000										120,000			
1605 1606 1607		6th Ave-Athol St to Dunbar St 275m 150mm Cl Argyle St-1st Ave to 3rd Ave Phase 1 200m	140,000										140,000			
		(ptp,st,wtr)	80,000													
1600	10504	6th Ave-Melrose to Bruce 240m	100,000		Appr 2018								80,000	400 000		
1610	16504	Burde St-7th Ave to 10th Ave 300m 150mm PVC	130,000		Appr 2016								400.000	100,000		
1611		Burde St Regulator Replacement	150,000										130,000			
1612		buide of Regulator Replacement	150,000										150,000			
1613																
1614		Installations														
1615		<u>Instanctions</u>														
1616																
1617		Treatment, Pumping & Metering														
1618		Water Meter Replacement Program 6 yrs	400.000	began 2017									400,000			
1619		SCADA Software Upgrade	100,000										100,000			
1620													,			
1621		TOTAL WATER CAPITAL	1,720,000	-	-	-							1,620,000	100,000	-	
1622			-			***************************************										
1623		SEWER SYSTEM														
1624																
1625		Renewals /Relines														
1626		Small Capital Main Replacements	-													
1627		Harbour Road Trunk Sewer Replacement	300,000												300,000	
1628		Maitland St-3rd Ave to 6th Ave	400,000												400,000	
1629	18603	6th Ave-Melrose to Bruce 240m	50,000		Appr 2018										-	50,000
1630		Sewer Main Video Program	100,000		5 yr project, 1	00K yr 2019-2023	3								100,000	
1631																
1632		New Sewer Installs														
1633																
1634		Transment & Dumning														
1635		Treatment & Pumping														
1637		TOTAL SEWER CAPITAL	850,000													50.65-
1608 1609 1610 1611 1612 1613 1614 1615 1616 1617 1618 1619 1620 1621 1622 1623 1624 1625 1626 1627 1628 1629 1630 1631 1634 1635 1637 1638 1637 1638		TOTAL SEVER CAPITAL	650,000		-	-		-					-	-	800,000	50,000
1639		TOTAL 2020 CAPITAL	7,447,940	1,638,140	80,000	_	2,293,900	۰ -	473,400	0 -	392,500	,	1 620 000	100.000	800.000	50.000
1640		TO THE EVEN ONE TIME	1,771,340	1,000,140	50,000		2,253,900		4/3,400	-	აყ∠,500	· -	1,620,000	100,000	800,000	50,000
1040																

	A	В	С	D	E	F	G	Н		J	K	L	M	N	0	Р
1641 1642		City of Port Alberni														
1643		2021 Capital Projects Budget														
1644		, , ,														
	roject No.	Capital Project							diamental in the second	Funding Source:	\$					
1646 1647 1648 1651 1652 1653 1655 1657 1658 1657 1660 1661 1662 1663 1664 1665 1666 1666 1666 1666 1668			Budgeted	General :						Fed & Prov		Capital Wks	Water	Revenue	Sewer	Revenue
1647			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1648		ADMINISTRATION	00.500				00.500									
1651		Purchases/Equipment Replacement Mapping and GIS Software (Asset Mgmt Planning)	69,500 13.802		not capital		69,500		13,802							
1652		Mapping and GIS Software (Asset Mgint Flamming)	83,302		not capital		69,500		13,802				-			
1653			00,002				00,000		10,002					•		
1654		FIRE DEPARTMENT														
1655		Replace 1991 Pumper Truck #1	609,500				609,500									
1657		Replace pagers	-		Moved to 2019											
1658		Replace portable radios Replace Holmatrol Hydraulic Tools	55,000	55.000	Moved to 2019	9 \$30K										
1660		Compressed Foam Unit R8	55,000	55,000	Removed \$60	K										
1661		Wildland Firefighting Slide In Box	_	-		K - purch in 2018										
1662		Replace 2006 Ford F550 Rescue Truck #8	125,000	35,400			89,600									
1663																
1664																
1665			700 500	00.100			200 100									
1667			789,500	90,400		•	699,100		-	-		-	-		·	<u> </u>
1668		TRANSPORTATION SERVICES														
1669		Replace 2008 Dodge Ram 2500 PU (Carpenter) #151	33,500				33,500									
		Replace 2008 Ford Ranger 4WD PU (STS C/hand)														
1670		#154	32,000				32,000									
1671		Repalce 2004 Ford F450 w/Utility Dump Box #263	63,000				63,000									
1672		Replace 1996 Triple Axle Tilt Trailer #388 Replace 1996 Wells Cargo Trailer (Swr) #389	45,700 13,600				45,700 13,600									
1670 1671 1672 1673 1674 1675 1676		Replace 2012 Int'l Flusher/Vac Truck #435	405,800				405,800									
1675		Replace 2007 Volvo Tandem Dump Truck #265	209,100				209,100									
1676		Replace 1998 GMC 4.5M3 Dump Truck #259	106,000		Moved fr 2019)	106,000									
1677		Replace 1999 GMC 4.5M3 Dump Truck #260	105,700		Moved fr 2019)	105,700									
1678		Replace 2006 Langfab Dump Pup Trailer #367	43,900		Moved fr 2019		43,900									
1679		Replace 2007 GMC 5500 W/Service Box #140	89,500		Moved fr 2020		89,500									
1680		Replace 1990 Britco Office Trailer #369 Replace 2005 Ford F350 W/Comp Body #520	24,700 90,000		Moved fr 2020 Moved fr 2019		24,700 90,000									
1682		Replace 2003 Fold F330 W.Collip Body #320	90,000		Moveu II 2015	,	90,000									
1683			1,262,500	-	-		1,262,500	-	-						-	
1678 1679 1680 1681 1682 1683 1684							.,									
1685 1687		PAVING & ROAD CONSTRUCTION														
1687		Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000	Moved fr 2020)										
1688			550,000	550,000												
1690			550,000	550,000		-	-			-		<u> </u>			•	-
1691		TRAFFIC UPGRADES														
1688 1689 1690 1691 1692		None	-	-												
1693				-		-	•	-				-				
1694																

A	В	С	D	E	F	G	Н	1	J	К	I L	М	IN	0	Р
1695 1696 1697 1698	City of Port Alberni 2021 Capital Projects Budget														· ·
1699 Project No.	Capital Project							annigijaji.	unding Sources	richa di berdi					
1700		Budgeted	General	Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sew	er Revenue
1701		Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operatin	a Reserves
1702	STORM														
1703	Replacements & Upgrades														
1704	Margaret St Storm Pump Upgrade	225,000	112,500	Moved fr 2019				112,500							
1705	New Main Installs														
1700	Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, st, wtr)	150,000	62,500		Moved fr 2020			87,500							
1708	Algyle Strist Ave to Sid Ave Filase 1 (ptp, st, wti)	375,000	175,000		Wioved II 2020	-		200,000	-						
1709		373,000	173,000				-	200,000	-						
1710	WORKS-OTHER														
1711	Victoria Quay Bridge Deck Rehabilitation	200,000	200,000		Moved from 2017										
1712	Garbage Carts	570,700				570,700									
1713	•	,													
1714															
1715															
1716		770,700	200,000	-		570,700	-	-		-	-		-		
1717															
1718	PARKS														
1719	No projects listed														
1720			<u>:</u>		-	-			-						
1721	OUR TUDAL OFFICE														
1722	CULTURAL SERVICES McLean Mill Capital Projects	405.000	05.400												
1724	McLean Mill Capital Projects	125,000 125,000	95,100 95,100							29,900					
1725		125,000	95,100	<u> </u>	-			-	-	29,900	-		-		· ·
1726	PARKS, RECREATION & HERITAGE														
1727	Aquatic Centre Pool Repairs	100,000						100,000							
1729	Replace 2006 Ford FE350 Pass Van #619	59,600		Moved fr 2019		59,600		100,000							
1730	Multiplex Dehumidifier-Desiccant Wheel	44,000	44.000			00,000									
1731	Echo Field House Fumace #3	6,600	6,600	Capital?											
1732	Echo Centre Improvements	100,000	100,000	•											
1733	•		•												
1734															
1700 1701 1702 1703 1704 1705 1706 1707 1708 1709 1710 1711 1712 1713 1714 1715 1716 1717 1718 1719 1720 1721 1723 1724 1725 1726 1727 1729 1731 1732 1733 1734 1734 1736		203,600	44,000	-	-	59,600		100,000			-				
1736															
1737	TOTAL GENERAL CAPITAL	4,159,602	1,154,500	-	-	2,661,400	-	313,802	-	29,900	<u>-</u>		-		

	Δ	В	С	D	F	l F	G	н		1 1	- V	1 1	М	l N	0	Р
1738						<u> </u>		,	<u> </u>			1	IVI	I IN		
1739																
1740		City of Port Alberni														i
1738 1739 1740 1741		2021 Capital Projects Budget														
1742		2021 Capitar i rojecis Buuget														
	Project No.	Capital Project		Maryana and Janeses						Funding Source	2					en andre en angele en en en
1743	Project No.	Capital Project	Budgeted		l Revenue	hestiliji krontopija.	uditiana plasieti.		Kinden Stefald	Fed & Prov	S			adicidi bilancida		
1744 1745 1746 1747 1748 1749							ERRF				0.4	Capital Wks		Revenue		Revenue
1745		MATER MORKS	Cost	Operating	Reserves	Land Sale	ERRE	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1745		WATER WORKS														
1747		Main Renewals & Upgrades														
1740		Dead Ends & Distribution Upgrades														
1749		5th Ave-Morton St to Maitland St 200m 150mm (ptp.	-												-	
1750		wtr)	82,000		Moved fr 2018								82,000			
1750 1751 1752 1753 1754 1756 1756 1757 1758 1759 1760 1761 1762 1763 1764 1764 1766 1766		Dunbar St-10th Ave to 11th Ave loop 200mm	100,000		Moved fr 2018								100,000			
1752		Builbui Oz-Tour / We to Trui / We loop 20011(1)	100,000		Moved II 2010								100,000			
1753																
1754																
1755		Installations														
1756																
1757																
1758		Treatment, Pumping & Metering														
1759		Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1760				•									,			
1761		TOTAL WATER CAPITAL	582,000	-	-	-	-						582,000	_	-	-
1762														-		
1763		SEWER SYSTEM														
1764																
1765		Renewals /Relines														
1766		Small Capital Main Replacements	-													
1767		10th Ave-Dry Creek to Argyle St 250m 250mm	200,000		Moved fr 2018										200,000	
1		Harbour Rd Trunk Sewer Replacement Coal Creek to														
1768		Argyle	350,000		Moved fr 2018		_								350,000	
1769		Sewer Main Video Program	100,000		5 yr project, 1	00K yr 2019-202	3								100,000	
1770		New Course leadelle														
1777		New Sewer Installs														
1772																
1774		Tropheront & Dunnaine														
1775		Treatment & Pumping														
1776		TOTAL SEWER CAPITAL	650,000			-									650,000	
1777		TO TOP SELECT CONTINUE	555,000					-		-		-		-	000,000	-
1768 1769 1770 1771 1772 1773 1774 1775 1776 1777		TOTAL 2021 CAPITAL	5,391,602	1,154,500			2,661,400	_	313,802		29,900	1	582,000		650,000	
1779			0,001,002	1,10-1,000		<u>-</u>	2,001,400		010,002		20,900	· -	302,000		030,000	
1713		*****														

45

	A	В	С	D	F	F	G	Н		1 1	K	1 ,	М	N	0	Т в 1
1780			· · · · · · · · · · · · · · · · · · ·		·	, 1		<u> </u>	·	, ,			1	is .		<u> </u>
1781		City of Port Alberni														
1782		2022 Capital Projects Budget														
1783																
	Project No.	Capital Project	100							Funding Source	s					
1785			Budgeted		Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sewer	Revenue
1786			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1787		ADMINISTRATION	74.000													
1780		Purchases/Equipment Replacement ERP Replacement	71,600 500,000	250,000			71,600 250,000									
1790		Mapping and GIS Software (Asset Mgmt Planning)	14,216	250,000	not capital		250,000		14,216							
1791		mapping and 515 Sentiture (1550t mg/m. 1 daming)	585,816	250,000	not capital		321,600		14,216							
1792								······································			•	· · · · · · · · · · · · · · · · · · ·				
1793		FIRE DEPARTMENT														
1794		Confined Space Equipment Replacement	30,000	30,000												
1795		Replace Garage Door Openers (7)	50,000	50,000												
1796		Replace 1998 Jordair Compressor	59,700		Moved from 2	017	59,700									
1798			139,700	80,000			59,700									
1799			100,700	30,000	-		39,700									
1800		TRANSPORTATION SERVICES														
1801		Replace 2002 Volvo Tandem Dump Truck #262	_		Moved to 201	9 \$184,700	-									
1802		Replace 2009 Case 580 Sm Backhoe #303	137,100				137,100									
1803		Replace 1997 Big 40 Diesel Miller Welder #393	18,500				18,500									
1804		Replace 2007 Ford F350 Pickup (Carpenter) #622	37,500				37,500									
1805																
1807																
1808			193,100				193,100									
1809					· · · · · · · · · · · · · · · · · · ·		100,100				***************************************			·		
1810		PAVING & ROAD CONSTRUCTION														
1812		Burde St-11th Ave to Estevan 650m (ptp, water)	390,000		Moved fr 2019											
1813		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000		Moved fr 2019	9										
1785 1786 1787 1788 1790 1791 1792 1793 1794 1795 1796 1797 1798 1799 1800 1801 1802 1803 1804 1805 1806 1807 1808 1818 1818 1818 1818 1818 1818			590,000	590,000	-	·	-	-		•					·	
1816		TRAFFIC UPGRADES														İ
1817		Traffic Light Controller 10th & Roger	27,500	27,500												
1818		2.3 2	27,500	27,500	-		-		-							_
1819													*			

	Α	В	T c 1	D	E	I F	T G	I н	I	T J	К	<u> </u>	М	T N	То	Р
1820 1821 1822 1823		City of Port Alberni 2022 Capital Projects Budget				· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·					1		<u> </u>		
	Project No.	Capital Project								Funding Source	es					\$5950745K5K6K6
1825			Budgeted	General	Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sewe	r Revenue
1826			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	
1827		STORM														
1828		Replacements & Upgrades														1
1830		Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000		Moved fr 2019				100,000)						l
1831		6th Ave-Argyle St to Mar St 300m (ptp, storm)	200,000	200,000	Moved fr 2020											1
1832																
1833		No Mada Appella														į
1834		New Main Installs														l
1836			400,000	300,000					100,000							
1837			400,000	300,000					100,000]					-	
1838		WORKS-OTHER														I
1839		Total Survey Station Instrument	50,000		Moved fr 2019	incr to \$50K	50,000	1								•
1840		· ,	00,000		1110100112010	, 10 40011	50,000									
1841																1
1842																
1843																į.
1844			50,000	-	-	-	50,000	_		-						
1845										31111 11111 1						
1846		<u>PARKS</u>				•										I
1847																
1848				-						-					-	
1850		CULTURAL SERVICES														
1851		McLean Mill Capital Projects	125,000	95,100							00.00	•				
1852		Mocean Will Oapital 1 Tojects	125,000	95,100	······	-					29,90 29,90					
1853			120,000	50,100							29,90	<u> </u>		-		
1854		PARKS, RECREATION & HERITAGE														
1855		Echo Kitchen Upgrade to Code/Insurance Req	110,000	110,000												I
1856		Echo Cedar Room Floor	25,000	25,000												I
1857																
1858																
1859			135,000	135,000		-				-					-	
1825 1826 1827 1828 1830 1831 1833 1834 1835 1836 1837 1844 1845 1846 1847 1848 1850 1850 1850 1850 1850 1850 1850 185		TOTAL GENERAL CAPITAL	2,246,116	1,477,600	_	_	624,400		114,216		29,90	n				
1862		TATION AND SON AND TOP	2,270,110	1,477,300	-		024,400		114,210	, -	∠9,90	-			-	
1002																

	A	В	С	D	T F	T F	G	Т н	Т .	1 , 1	K	1 1	М	I N	T 0	Р
1863 1864 1865 1866		City of Port Alberni 2022 Capital Projects Budget				,	,		!	1 5!			101			, r
	roject No.	Capital Project								Funding Source	s					Section POWER
1868			Budgeted	General	Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sewer	Revenue
1869 1870 1871 1872 1873 1874			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1870		WATER WORKS														
1871		Main Brancole & Drawnia														
1872		Main Renewals & Upgrades Dead Ends & Distribution Upgrades														
1874		River Road Main 2,400m 350AC	-		Mound to 202	3 \$200K; scope	hones								-	
1875		River Road Main 2,400m 350AC				3 \$200K; scope (-			
1070		Argyle St-1st Ave to 3rd Ave Phase 1 200m			1010 Ved 10 202	o uzour, scope i	alange						_			
1876		(ptp,st,wtr)	80,000										80,000			
1877		Burde St-11th Ave to Estevan Dr 650m (ptp, water)	350,000		Moved fr 2019	; revised estimat	e fr \$110K						350,000			
1878													,			
1879																
1880		Installations														
1881																
1882																
1883		Treatment, Pumping & Metering														
1004																
1878 1879 1880 1881 1882 1883 1884 1885 1886 1887 1888 1889		TOTAL WATER CAPITAL	430,000										430,000	_		
1887		TO THE WATER ON THE	400,000			-				-			430,000			
1888		SEWER SYSTEM														
1889																
1890		Renewals /Relines														
1891		Small Capital Main Replacements	-													
		Maitland St-Wood Ave to Kendall St 225m 250mm														
1892		PVC (ptp st, sani)	160,000												160,000	
1893		Sewer Main Video Program	100,000		5 yr project, 1	00K yr 2019-202	3								100,000	
1894		N 0 1 1 1 1														
1895		New Sewer Installs														
1895																
1898		Treatment & Pumping														
1899		TI CONTINUE OF BITIDING														
1900		TOTAL SEWER CAPITAL	260,000			-									260,000	-
1893 1894 1895 1896 1897 1898 1899 1900 1901 1902 1903		TOTAL 2022 CARITAL	0.000.440	4 477 000			204.40		444.04							
1902		TOTAL 2022 CAPITAL	2,936,116	1,477,600	-	-	624,40	-	114,21	6 -	29,90	<u> </u>	430,000		260,000	-
1903																

	Α	В	С	D	Ē	F	G	Н	ì	J	К	L	М	N	0	Р
1904 1905 1906 1907		City of Port Alberni 2023 Capital Projects Budget														
1908	Project No.	Capital Project								unding Sources						
1909			Budgeted		Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sewer	Revenue
1910			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1911 1912 1913 1914		ADMINISTRATION Purchases/Equipment Replacement Mapping and GIS Software (Asset Mgmt Planning)	71,600 14,642				71,600		14,642	•						
1915			86,242	-	-	-	71,600	-	14,642	-	-	-			-	
1916 1917 1918 1919		FIRE DEPARTMENT								,,,,,						
1920 1921 1922 1923 1924 1925		TRANSPORTATION SERVICES		······			-		-			Ţ.,			-	-
1927 1928 1929 1930 1931 1932 1933 1934 1935	Project No.	PAVING & ROAD CONSTRUCTION		-	-	-		-		-						-
1936 1937 1938				-	-		-					-			-	-

	Α	В	С	D	E	F	G	Н	1	J	K	L	M	N	0	I P
1939		TRAFFIC UPGRADES														
1940 1941 1942 1943 1944 1945 1946		None	_	_												
1942			-	•	-	-	-	-		-				-		
1943																
1944		City of Port Alberni														
1945		2023 Capital Projects Budget														
1947		2020 Oupital i Tojecto Duaget														
1948	Project No.	Capital Project								Funding Source	s					andani.
1949			Budgeted		Revenue					Fed & Prov		Capital Wks	Water	Revenue	Sewer	Revenue
1949 1950 1951 1952			Cost	Operating	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1951		STORM Replacements & Upgrades														30 7000
1952		Replacements & Opgrades														
1953		Anderson Ave-Maitland to Wallace 200m (ptp, st, san)	65,000	32,500					32,500							
1953 1954 1955									,							
1955 1956		New Main Installs Bute St-4th Ave to 10th Ave 500m 600mm	500,000	500,000		Moved fr 2020										
1936		Maitland St-Wood Ave to Kendall St 225m 250mm	500,000	500,000		Woved If 2020										
1957		PVC (san, storm)	160,000	80,000		Moved fr 2020			80,000							
1958		6th Ave-Athol St to Dunbar St 270m (st, wtr)	180,000	90,000		Moved fr 2020			90,000							
1959			905,000	702,500					202,500							
1961			905,000	702,500	-	<u> </u>	-	<u>-</u>	202,500	· <u>-</u>	-	<u> </u>			·····	-
1962		WORKS-OTHER														
1963																
1964																
1966																
1967																
1968				-	-			-		-				-		
1969		PARKS														
1970		PARKS		_												
1972				_		-	_				•			-		
1973																
1974		CULTURAL SERVICES McLean Mill Capital Projects	105.000	05.400												
1976		wcLean will Capital Projects	125,000	95,100 95,100							29,900 29,900			· •		
1977			120,000	50,100						-	23,300	<u> </u>				
1978		PARKS, RECREATION & HERITAGE														
1979			-													
1981			-													
1982																
1983						-		-								
1957 1958 1960 1961 1962 1963 1964 1963 1964 1965 1966 1969 1967 1977 1978 1979 1970 1979 1980 1981 1982 1983 1984 1981 1982 1983 1984		TOTAL GENERAL CAPITAL	1,116,242	797,600			71,600		217,142		20.000					
1985		TOTAL GENERAL CAPITAL	1,110,242	797,600	-		/1,600		217,142	-	29,900	-		-		-
1,000		althor's control of the control of t						***************************************								

	Α	T B	С	D	I F	T F	G		н		1 1		1 1	М	N	0	1 6
1987			1							<u>-</u>				141			
1987 1988		City of Port Alberni															
1989		2023 Capital Projects Budget															
1990																	
1991	Project No.	Capital Project									Funding Source	s					620896286046
1992 1993 1994 1995 1996 1997			Budgeted		l Revenue						Fed & Prov		Capital Wks	Water R	evenue	Sewer	Revenue
1993			Cost	Operating	Reserves	Land Sal	e ERF	RF.	Borrowing	Gas Tax	Assistance	Other	Reserves	Operating	Reserves	Operating	Reserves
1994		WATER WORKS															
1995																	
1996		Main Renewals & Upgrades Dead Ends & Distribution Upgrades															
1998		River Road Main 2,400m 350AC	2,000,000		Incl 2010 202	2 (4x200K) Riv	or Dd project							2,000,000		-	
1550		Bainbridge Plant to Cowichan Reservoir Supply Main	2,000,000		11101 20 15-202	.2 (4X200K) KIV	ei ku piojeci	.5						2,000,000			
1999		Replacement	7,000,000						3,000,000					2,000,000	2,000,000		
2000		•							-,,					2,000,000	2,000,000		
2001		Installations															
2002																	
2003																	
2004		Treatment, Pumping & Metering															
2005																	
2000		TOTAL WATER CAPITAL	9,000,000			-			3,000,000					4,000,000	0.000.000		
2008		TOTAL WATER CAPITAL	9,000,000		-	-	-		3,000,000		·		<u> </u>	4,000,000	2,000,000		
2009		SEWER SYSTEM															
2010																	
2011		Renewals /Relines															
2012		Small Capital Main Replacements	-														
2013		Sewer Main Video Program	100,000		5 yr project,	100K yr 2019-2	023									100,000	
2014																	
2015		New Sewer Installs															
2010		New Sewer Installs															
2018																	
2019		Treatment & Pumping															
2020																	
1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2011 2012 2013 2014 2015 2016 2017 2018 2019 2019 2010 2011 2018 2019 2019 2019 2019 2019 2019 2019 2019		TOTAL SEWER CAPITAL	100,000		-	-	-	-	-					-	-	100,000	-
2022																	
2023		TOTAL 2023 CAPITAL	10,216,242	797,600	J	•	- 7	1,600	3,000,000	217,142	-	29,90) -	4,000,000	2,000,000	100,000	-
2024																	

2019 **DRAFT**

RESIDENTIAL
UTILITIES
MAJOR IND.
LIGHT IND.
BUSINESS
NON-PROFIT
FARM

TOTAL

NET TA VAL		TA SHAI		PERCEN SHA		EFFECTIVE PER TH	TAX RATE DUSAND	CLASS M	ULTIPLE
PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
\$	\$	\$	\$	%	%	\$	\$		
1,728,826,700	2,057,230,900	13,430,192	13,833,391	59.73%	59.75%	7.7684	6.7243	1.0000	1.0000
1,969,000	2,023,100	53,487	55,092	0.24%	0.24%	27.1646	27,2315	3.4968	4.0497
90,307,400	91,504,200	4,966,604	5,115,678	22.09%	22.10%	54.9966	55,9065	7.0795	8.3141
2,016,900	2,257,200	122,926	126,615	0.55%	0.55%	60.9480	56.0938	7.8456	8.3420
266,025,844	286,072,646	3,884,830	4,001,408	17.28%	17.28%	14.6032	13.9874	1.8798	2.0801
2,331,300	2,483,500	24,598	18,718	0.11%	0.08%	7.7684	6.7243	1.0000	1.0000
90,784	90,784	837	726	0,00%	0.00%	7.7684	6,7243	1,0000	1,0000

100.00%

VALUE

\$247,138

100.00%

AMOUNT

\$1,919.86

CURRENT YEAR

AMOUNT

\$1,962.27

VALUE

\$291,819

AVERAGE SINGLE FAMILY RESIDENCE

PRIOR YEAR

New Single Family homes 37

Business & other classes amount increase 3%

2,091,567,928

Residential single family homes per BCA:

6,355 (2018 6,318)

22,483,474

Residential single family home assessment per BCA:

2,441,662,330

1,854,507,200 (2018 \$1,561,415,400)

23,151,628

Page 45

CHANGE

% CHANGE

2.2%

DIFFERENCE

\$42.41

BUDGET SUMMARY - 2019 Financial Plan

BUD	BUDGET SUMMARY - 2019 Financial Plan												
Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax							
Property Tax - General & Debt	11111-11112	\$13,833,391	\$5,115,678	\$4,001,408	\$201,151	\$23,151,628							
Property Tax % change prev yr.		3.0%	3.0%	3.0%	-0.3%	3.0%							
Other Tax - L I and Grants in Lieu	11210-12910					\$926,441							

\$24,078,069

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount fron Property Tax
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,573,634	\$732,500	\$1,037,340	50%	\$1,803,794
Police (RCMP)	22121-22180 13121, 14221	\$7,057,994	\$295,973		4%	\$6,762,021
Fire Department	22411-22510 14241	\$3,584,754	\$188,723		5%	\$3,396,031
Animal Control & Protection (SPCA)	22931 15160	\$151,250	\$10,000		7%	\$141,250
Engineering Administration	23110,,23121 14310,14516	\$624,113	\$126,800		20%	\$497,313
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,642,319	\$722,626	\$70,000	17%	\$3,849,693
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,856,115	\$3,856,115		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,111,123	\$3,111,123		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,093,646	\$342,122		31%	\$751,524
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181 , 15190,15210	\$751,403	\$242,140		32%	\$509,263
Economic Development	26234,26235 14560	\$831,525		\$126,300	15%	\$705,225
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911- 26917	\$126,245			0%	\$126,245
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14770	\$4,328,280	\$1,638,475		38%	\$2,689,805
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$664,293	\$115,950		17%	\$548,343
Library Services (VIRL)	27600	\$703,211			0%	\$703,211
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,027,680			0%	\$1,027,680
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,078,069

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System Revenues Operating Expenditures Debt Repayment Transfers to Reserves Transfers to Capital	64110-64194 68120-68130	\$1,429,672 \$82,743 -\$116,800 \$2,460,500	\$3,856,115		100%	\$0
Sewer System Revenues Contribution from General Revenue Operating Expenditures Debt Repayment Transfers to Reserve Transfers to Capital	94421-99114 99211 104210-104294 108120-108130 108211, 108910	\$1,243,229 \$440,857 \$2,000 \$1,427,037	\$3,105,123 \$0	\$6,000	100%	\$0

BUDGET SUMMARY - 2020 Financial Plan

BUD CONSOLIDATED	GET SUMN	/IARY - 202	20 Financ	ial Plan		
T CONSOLIDATED	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,244,599	\$5,267,746	\$4,120,353	\$207,129	\$23,839,827
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910	,				\$926,500

\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,491,776	\$738,600	\$1,037,340	51%	\$1,715,836
Police (RCMP)	22121-22180 13121, 14221	\$7,247,366	\$296,112		4%	\$6,951,254
Fire Department	22411-22510 14241	\$3,649,989	\$192,181		5%	\$3,457,808
Animal Control & Protection (SPCA)	22931 15160	\$151,288	\$10,000		7%	\$141,288
Engineering Administration	23110,,23121 14310,14516	\$610,476	\$126,800		21%	\$483,676
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,701,850	\$747,013	\$70,000	17%	\$3,884,837
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,146,855	\$4,146,855		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,258,818	\$3,258,818		100%	\$0
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,090,133	\$343,519		32%	\$746,614
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181 15190,15210	\$765,727	\$244,140		32%	\$521,587
Economic Development	26234,26235 14560	\$482,007		\$20,000	4%	\$462,007
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$125,111			0%	\$125,111
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14600-14690,14710-14770	\$4,427,682	\$1,669,354		38%	\$2,758,328
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$662,061	\$128,677		19%	\$533,384
Library Services (VIRL)	27600	\$713,408			0%	\$713,408
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,324,500	\$7,324,500		100%	\$0
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,704,518			0%	\$1,704,518
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$749,000	\$402,000		54%	\$347,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$24,766,327

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System Revenues Operating Expenditures Debt Repayment Transfers to Reserves Transfers to Capital	64110-64194 68120-68130	\$1,526,345 \$82,743 \$917,767 \$1,620,000	\$4,146,855		100%	\$0
Sewer System Revenues Contribution from General Revenue Operating Expenditures Debt Repayment Transfers to Reserve Transfers to Capital	94421-99114 99211 104210-104294 108120-108130 108211, 108910	\$1,259,550 \$440,857 \$2,000 \$1,558,411	\$3,212,818 \$0	\$46,000	100%	\$0

BUDGET SUMMARY - 2021 Financial Plan

1

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,668,144	\$5,424,376	\$4,242,866	\$213,285	\$24,548,671
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500

\$25,475,171 Service Fee Other Gov Amount from Expenditure **Budget Line Items** Rev/Exp Department/Cost Centre Revenue Revenue **Property Tax** 21110-21215, 21221-General Administration \$3,524,715 21950, 25281, 53% \$1,649,375 (Council, Manager, Clerk, Finance, HR, IT, Legal) \$838,000 14120, 15320-16215 \$1,037,340 4% \$7,122,338 22121-22180 \$7,418,590 Police (RCMP) 13121, 14221 \$296,252 5% \$3,546,804 22411-22510 \$3,742,513 **Fire Department** 14241 \$195,709 7% \$141,328 Animal Control & Protection 22931 \$151,328 \$10,000 (SPCA) 15160 \$622,126 20% \$495,326 **Engineering Administration** 23110,,23121 14310,14516 \$126,800 23129-23884, 23951-**Engineering & Public Works** \$4,766,739 25163, 27210-27499 (Streets, Drainage, Garbage, 18% \$3,924,763 Cemetery, Parks) \$771,976 \$70,000 14433, 14434,18121 100% \$0 Waterworks System (operating, 64110-68910 \$4,247,133 \$4,247,133 capital, and debt repayment) 54431-55611 100% \$0 Sewerage System (operating, 94421-99211 \$3,267,669 capital, and debt repayment) 104210-109110 \$3,267,669 28% \$887,666 Public Transit (B.C. 23510 \$1,232,442 Transit/Diverisified) 14400 \$344,776 21216,22921, 22926 \$786,961 31% \$541,821 26129.26132 14550,15110,15170,15181 Planning, Bylaw and Building \$245,140 15190,15210 4% \$460,411 **Economic Development** 26234,26235 \$480,411 \$20,000 14560 26450,26911 Community Development \$121,985 0% \$121,985 26917 (Sustainability, Chamber of Commerce, Community Forest) 26701, 26770, 27110-Parks & Recreation (Programs, \$4,470,675 38% \$2,769,692 Facilities, AHQ) 14770 \$1,700,983 21% \$486,352 Heritage & Culture (Museum, 27510-27555 \$616,351 Steam Train, McLean Mill) 14810, 4830, 14910 \$129,999 0% \$736,451 Library Services (VIRL) 27600 \$736,451 Collections and Transfers to \$7,190,500 100% \$0 28410-28831 other Agencies (School, Hospital, Region, Library, MFA, BCAA) 19811-19831 \$7,190,500 Transfers for Capital Purchases \$2,054,188 28220 0% \$2,054,188 & Projects (Roads, Drainage, Buildings, 19111 Equipment) 28211, 28222, 28236 \$719,000 \$317,000 56% Internal Transfers and Reserves 28910, 29911 (Surplus, Contingency, Reserves) 19114 \$402,000 28111-28193 \$219,671 **Debt Repayment** 0% \$219,671 RCMP Building and other interest)

\$25,475,171

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System Revenues Operating Expenditures Debt Repayment Transfers to Reserves Transfers to Capital	64110-64194 68120-68130	\$1,508,357 \$82,743 \$2,074,033 \$582,000	\$4,247,133		100%	\$0
Sewer System Revenues Contribution from General Revenue Operating Expenditures Debt Repayment Transfers to Reserve Transfers to Capital	99211 104210-104294 108120-108130 108211, 108910	\$1,276,255 \$440,857 \$2,000 \$1,550,557	\$3,221,669 \$0	\$46,000	100%	\$0

BUDGET SUMMARY - 2022 Financial Plan

BUD	BUDGET SUMMARY - 2022 Financial Plan										
Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax					
Property Tax - General & Debt	11111-11112	\$15,104,395	\$5,585,704	\$4,369,055	\$219,627	\$25,278,781					
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%					
Other Tax - L I and Grants in Lieu	11210-12910				***************************************	\$926,500					

\$26,205,281

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax \$1,756,731	
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,633,271	\$839,200	\$1,037,340	52%		
Police (RCMP)	22121-22180 13121, 14221	\$7,594,848	\$296,394		4%	\$7,298,454	
Fire Department	22411-22510 14241	\$3,864,776	\$199,197		5%	\$3,665,579	
Animal Control & Protection (SPCA)	22931 15160	\$151,367	\$10,000		7%	\$141,367	
Engineering Administration	23110,,23121 14310,14516	\$634,083	\$126,800		20%	\$507,283	
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,833,303	\$788,701	\$70,000	18%	\$3,974,602	
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,331,251	\$4,331,251		100%	\$0	
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,327,698	\$3,327,698		100%	\$0	
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339	
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181 , 15190,15210	\$798,779	\$248,140		31%	\$550,639	
Economic Development	26234,26235 14560	\$484,444		\$20,000	4%	\$464,444	
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$122,867			0%	\$122,867	
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14600-14690,14710-14770	\$4,537,361	\$1,721,618		38%	\$2,815,743	
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$624,217	\$133,678		21%	\$490,539	
Library Services (VIRL)	27600	\$764,362			0%	\$764,362	
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0	
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,130,661			0%	\$2,130,661	
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000	
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671	

\$26,205,281

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)	
Waterworks System Revenues Operating Expenditures Debt Repayment Transfers to Reserves Transfers to Capital	64110-64194 68120-68130	\$1,560,713 \$82,743 \$2,257,795 \$430,000	\$4,331,251		100%	\$0	
Sewer System Revenues Contribution from General Revenue Operating Expenditures Debt Repayment Transfers to Reserve Transfers to Capital	94421-99114 99211 104210-104294 108120-108130 108211, 108910	\$1,292,491 \$440,857 \$2,000 \$1,594,350	\$3,281,698 \$0	\$46,000	100%	\$0	

BUDGET SUMMARY - 2023 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,553,734	\$5,751,872	\$4,499,029	\$226,160	\$26,030,795
Property Tax % change prev yr.		3.0%	3.0%	3.0%	3.0%	3.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$926,500

\$26,957,295

	~					\$26,957,29	
Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax \$1,750,305	
General Administration (Council,Manager,Clerk, Finance, HR, IT, Legal)	21110-21215, 21221- 21950, 25281, 14120, 15320-16215	\$3,628,045	\$840,400	\$1,037,340	52%		
Police (RCMP)	22121-22180 13121, 14221	\$7,777,210	\$296,537		4%	\$7,480,673	
Fire Department	22411-22510 14241	\$3,956,944	\$202,771		5%	\$3,754,173	
Animal Control & Protection (SPCA)	22931 15160	\$151,407	\$10,000		7%	\$141,407	
Engineering Administration	23110,,23121 14310,14516	\$644,874	\$126,800		20%	\$518,074	
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Parks)	23129-23884, 23951- 25163, 27210-27499 14433, 14434,18121	\$4,891,419	\$804,215	\$70,000	18%	\$4,017,204	
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$4,417,049	\$4,417,049		100%	\$0	
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$3,396,330	\$3,396,330		100%	\$0	
Public Transit (B.C. Transit/Diverisified)	23510 14400	\$1,331,147	\$345,808		26%	\$985,339	
Planning, Bylaw and Building	21216,22921, 22926, 26129,26132 14550,15110,15170,15181 , 15190,15210	\$811,190	\$250,140		31%	\$561,050	
Economic Development	26234,26235 14560	\$421,704		\$20,000	5%	\$401,704	
Community Development (Sustainability, Chamber of Commerce, Community Forest)	26237-26450,26911-26917	\$123,759			0%	\$123,759	
Parks & Recreation (Programs , Facilities, AHQ)	26701, 26770, 27110- 27198 14600-14690,14710-14770	\$4,611,013	\$1,742,643		38%	\$2,868,370	
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$632,104	\$133,678		21%	\$498,426	
Library Services (VIRL)	27600	\$784,159			0%	\$784,159	
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,190,500	\$7,190,500		100%	\$0	
Transfers for Capital Purchases & Projects (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,535,981			0%	\$2,535,981	
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28222, 28236, 28910, 29911 19114	\$719,000	\$402,000		56%	\$317,000	
Debt Repayment (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671	

\$26,957,295

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System Revenues	54421-55611		\$4,417,049		100%	\$0
Operating Expenditures		\$1,543,424	0 57			
Debt Repayment		\$82,743			1	
Transfers to Reserves	\$4000 O (\$400.10)	-\$1,209,118				
Transfers to Capital	68211-68910	\$4,000,000				
Sewer System				W658-0607	100%	\$0
Revenues			\$3,350,330	\$46,000	174772.1741	
Contribution from General Revenue	99211	9	\$0			
Operating Expenditures	104210-104294	\$1,310,403			1	
Debt Repayment	108120-108130	\$440,857	1			
Transfers to Reserve	108211, 108910	\$2,000	1			
Transfers to Capital	108220	\$1,645,070				



CITY OF PORT ALBERNI

MEMORANDUM

TO:

Tim Pley, CAO

FROM:

Willa Thorpe, Director of Parks,

Recreation and Heritage

DATE:

SUBJECT:

January 23, 2019

Responses to questions arising from the January 21, 2019 Budget Meeting

I concur, forward to next Regular Council Meeting for Consideration:

Tim Pley, CAO

The following is in response to questions raised by Council at the January 21, 2019 Budget Meeting:

Council requested detail on the following items:

1. Harbour Quay leases reflect a 1% increase in the Draft Budget – need to ensure they are bringing in fair market value.

Harbour Quay leases are budgeted based on the Consumer Price Index (CPI); as it is difficult to predict CPI in future years, we budget conservatively at 1%.

Staff have engaged the Harbour Quay merchants in numerous discussions about lease rates, recently met with the Chamber of Commerce to review retail lease rates in Port Alberni, and will be discussing lease agreements with Council in the coming months.

2. Walk-in Cooler replacement - how old is it, why is replacement required?

The Walk-in Cooler is original to the Multiplex (~19 years old), and has had repairs over the past few years; most recently, the compressor was replaced in 2017. Given the age of the unit and cost of repairs, replacement has been recommended by our service provider.

Canal Beach pier – any interest from service groups?

Staff recently toured the site with a member of the community who indicated potential materials sponsorship opportunities may exist; staff to follow-up.

Respectfully submitted,

Willa Thorpe

Director of Parks, Recreation and Heritage



CITY OF PORT ALBERNI FIRE DEPARTMENT MEMORANDUM

TO: Tim Pley, CAO

From: Wes Patterson, Deputy Fire Chief

DATE: January 22, 2019

l concur, forward to next Regular Council Meeting for Consideration:

Tim Pley, CAO

SUBJECT: 2019 Budget Answers (radio & pager replacement and ladder truck replacement)

ISSUE:

Council has requested information on age of pagers and portable radios Council has requested information on ladder truck replacement and the need for structural modifications to

Background:

the fire hall.

Pagers are used to call back off duty PAFD members for emergency calls and to alert on duty firefighters when away from the fire hall (outside hall duties, inspections, training drills).

The fire department currently has 26 Motorola Minitor 5 pagers that are over 11 years old and are no longer supported by Motorola (no repair parts or service). Due to the pagers age they are beginning to fail and there are currently no spares available. The fire department does have 2 Minitor 6 pagers that are less than 4 years old.

Portable Radios are another component of the communications system used by the fire department and the majority of these portable radios (26) were purchased in 2008.

Each firefighter is issued with a portable radio and the shift Captain and Chief Officers carry two for operational reasons. The fire department currently has 4 portable radios purchased less than 4 years ago. Fire department portable radios are used to communicate between the Incident Commander and firefighters and the Incident Commander and the Fire Dispatch Centre on emergency scenes and are integral to fire ground safety. Due to the age and harsh environment these radios are subject to (mainly heat from a structure fire and moisture from rain and water at the fire scene), these radios are also beginning to fail. The cost of repairs and the down time of having the radios shipped to the manufacture for repair is a concern.

Ladder 2 is a 1997 75' E-One, The Fire Underwriters Survey recommends that front line ladder trucks be less than 20 years old with a portion of the grading system dependent on the age and condition of the truck. In 2017 and as part of the Underwriters Survey conducted at that time they were asked to consider an extension to the recognized service life of this truck. Due to its service history and maintenance records an additional four years was granted.

The fire department is currently exploring options for the replacement of ladder 2 with these trucks generally being taller and longer than what the current truck is. The request is for the ability to modify the bay door and /or move components of the exhaust and building heating system if required. If these building modifications are required they will need to be in place before the truck arrives.



Water Rate Review Update 2014 City of Port Alberni

January 2015



CONDENSED VERSION FOR PRESENTATION FEBRUARY 5, 2015 based on report draft Version 8





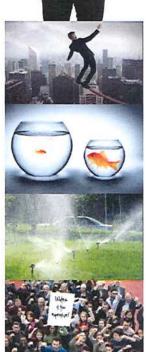
1.0 Overview

1.1 Objectives

Contents
1.0 Overview
2.0 Baseline
3.0 Forecast
4.0 Financial
5.0 Cost Service
6.0 Scenarios
7.0 Appendix



Revenue Sufficiency A prime objective of a rate structure is to ensure that revenue sufficiency is maintained.

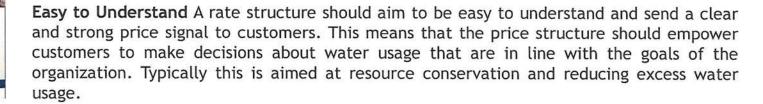


Revenue Stability Rate structures with a variable component gives customers more control over their costs. However, this results in revenue variability as demand fluctuates year to year with variances in climate.

Equity & Fairness A rate structure should aim to allocate to the customer groups the costs of providing water services, commensurate with their demand characteristics.

Resource Conservation Promotion of water conservation is a desirable goal and pricing signals can be used to encourage economy in certain instances of water use.

Public Acceptability Any proposed changes in the rate structure should be undertaken in steps, keeping affordability in mind and ensuring a smooth transition to avoid rate shock to the customers.





1.0 Overview

1.2 Methodology

The process of reviewing and setting rates can be described using the analogy of a pie. The first step is to determine how big the pie should be. Next is to determine how to cut the pie into equitable slices representing the customer categories. Step 3 is to determine how to design a rate structure to achieve the required objectives for each slice.

	Best Practice	Analogy	Benefits
1	Full Cost Recovery		Revenue SufficiencyLong Term SustainablySupports Political Stability
2	Establish Cost of Service & Equity		Establishing FairnessPublic Acceptability
3	Design Rates to Meet Objectives		Promote ConservationReduce Revenue VolatilityMinimize Billing Impacts



- 1.0 Overview
- 1.4 Scale of Water

Contents 1.0 Overview 2.0 Baseline 3.0 Forecast 4.0 Financial

5.0 Cost Service 6.0 Scenarios 7.0 Appendix

The Cubic Meter

1,000 Litres = 1 cubic meter (m³)

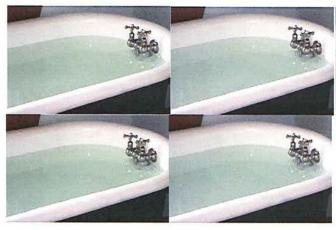
One Megalitre 1,000 cubic meters



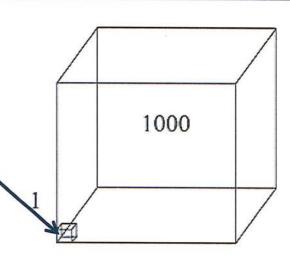
These 5 rain barrels add up to a cubic meter







Five bath tubs full of water is equal to a cubic meter.



Olympic Size Pool 2.5 ML = 2,500 m3 or 2.5 million Litres



econics ©

Water Rate Review 2014 Draft V8



2.3 Customer Summary

Contents
1.0 Overview
2.0 Baseline
3.0 Forecast
4.0 Financial
5.0 Cost Service
6.0 Scenarios
7.0 Appendix

Table 2 below provides a summary of information from the billing system relating to each customer class.

Table 2: Customer Summary (2013)

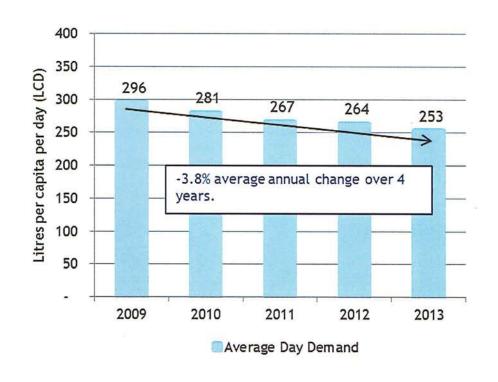
Customer Class	Total Service Connections	Annual Water Use (m3)	Variable Revenues	Fixed Revenues	Total Revenues	Average Sector Price (\$/m3)		% water consumption	% total fixed revenues	Average per capita demand (LCD)	Average Day Demand (m3/day)
Single Family	6,015	1,299,000	541,356	849,478	1,390,834	\$1.07	66.3%	44.4%	61.1%	254	3,556
Multifamily	166	300,400	116,545	49,314	165,859	\$0.55	7.9%	10.3%	29.7%	217	822
Commercial	454	440,800	167,708	115,857	283,565	\$0.64	13.5%	15.1%	40.9%	68	1,207
Industrial	10	638,100	154,418	13,597	168,016	\$0.26	8.0%	21.8%	8.1%	98	1,747
City	28	53,800						1.8%		8	147
Hupacasath	7	10,700	3,581	10,050	13,631	\$1.27	0.6%	0.4%	73.7%	2	29
Outside-Res	48	11,800	6,557	9,110	15,667	\$1.33	0.7%	0.4%	58.1%	2	32
Tseshaht	4	169,900	57,021	3,832	60,853	\$0.36	2.9%	5.8%	6.3%	26	465
Beaver Creek	1	no da	ta for Beav	er Creek at	time of base	eline ana	alysis				
Tatal	/ 724	2 024 500	£4.047.40E	£4.0E4.240	£2 000 42F	60.70	400 00%	100.000			
Total	6,731	2,924,500	\$1,047,185	\$1,051,240	\$2,098,425	\$0.72	100.00%	100.00%	50%	450	8,007



2.4 Billable Consumption

2.4.1 Historic Residential Consumption

The historical water use by the Single Family Residential customer class from 2009 to 2013 is shown below.



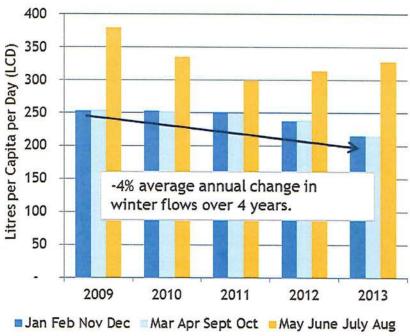


Figure 3: Single Family Residential Annual Per Capita Demand (2009-2013)

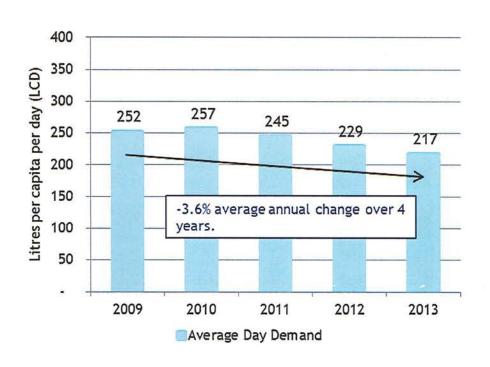
Figure 4: Single Family Residential Demand During Winter, Shoulder and Summer Seasons (2009-2013)



2.4 Billable Consumption (continued)

2.4.2 Historic Multifamily Consumption

The historical water use by the Multifamily customer class from 2009 to 2013 is shown below.



400 350 Litres per Capita per Day (LCD) 300 250 200 150 -4.1% average annual change in 100 winter flows over 4 years. 50 2011 2012 2009 2010 2013 Jan Feb Nov Dec Mar Apr Sept Oct May June July Aug

Figure 5: Multifamily Residential Annual Per Capita Demand (2009-2013)

Figure 6: Multifamily Residential Demand During Winter, Shoulder and Summer Seasons (2009-2013)



2.4 Billable Consumption

2.4.3 Historic Commercial Consumption

The historical water use by the Commercial sector 2009 to 2013 is shown here.

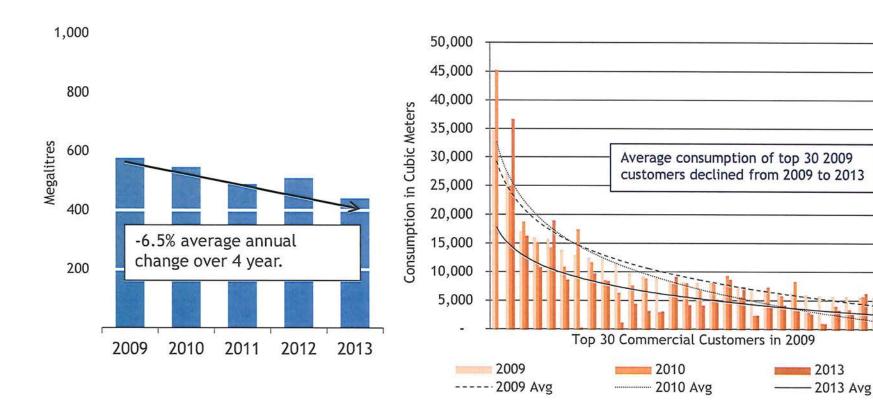


Figure 7: Total Commercial Consumption (2009-2013)

Figure 8: Consumption of Top 30 Commercial Customers (2009-2013)



2.4 Billable Consumption

2.4.3 Historic Industrial Consumption

The historical water use by the Industrial sector 2009 to 2013 is shown here.

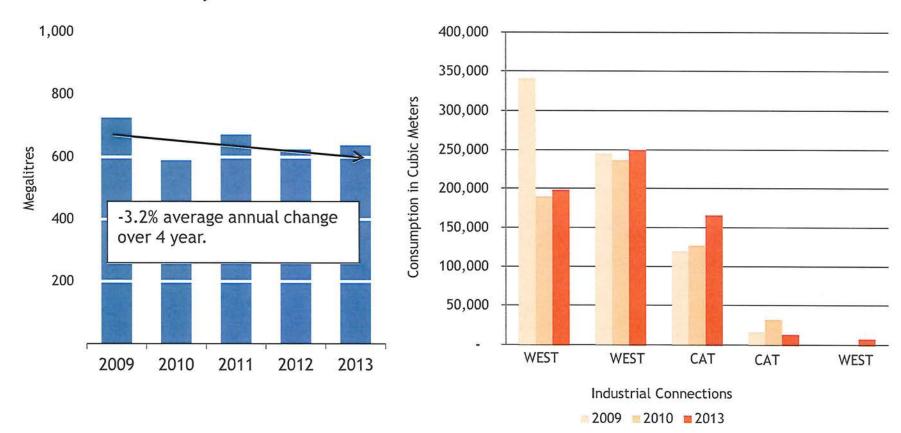


Figure 9: Total Industrial Consumption (2009-2013)

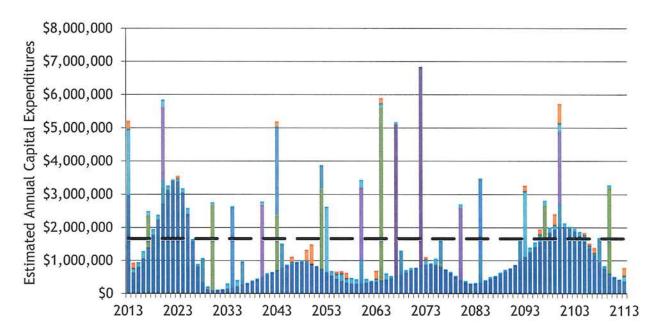
Figure 10: Consumption of Industrial Customers (2009-2013)



4.0 Long Term Financial Model

4.1 Annual Contribution for Asset Replacement

This chart shows anticipated infrastructure expenditures over the next 100 years. The average annual cost in current dollar terms is shown by the dashed line and is equal to \$1,66m per year. This amount is termed the Annual Cost of Sustainable Ownership (ACSO). The actual amount budgeted and allocated towards asset renewal is termed the Annual Contribution for Asset Replacement (ACFAR). ACFAR should match ACSO. Presently and over the past few years ACFAR has been about \$600,000.



Figures are in 2013\$ and not adjusted for inflation.

Figure 23: Annual Cost of Sustainable Ownership (ACSO)



Water Rate Review 2014 Draft V8

Table 4: Asset Replacement Value

Asset Type	Replacement Value in \$2013
	\$
Pipes	62,140,386
Reservoirs	13,013,500
New Treatment Plant	10,600,000
SCADA	700,552
Pump Stations	5,055,492
Meters	2,196,675
Hydrants	4,925,484
Pressure Reducing Stations	2,125,000
	\$ 100,757,089



e(

Contents
1.0 Overview
2.0 Baseline
3.0 Forecast
4.0 Financial
5.0 Cost Service
6.0 Scenarios
7.0 Appendix

4.0 Long Term Financial Model

4.2 General Water Fund Analysis

This chart compares operating revenues and operating expenses over the next 20 years. The proposed increases are shown in Table 2. These increases will ensure that the Net Balance of Fund maintains the current balance.

Table 5: Recommended Annual Increases to Operating

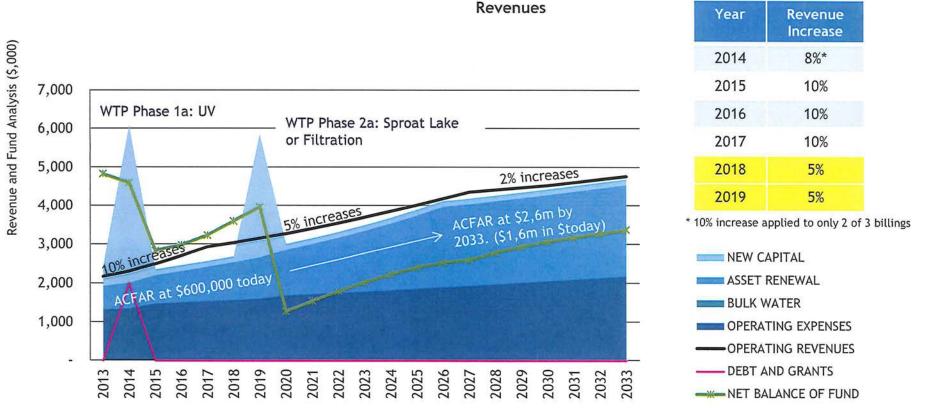


Figure 24: Revenues and Expenditures with Annual Increases as shown in Table 5.

6.0 Rate Structure Scenarios

6.2 Scenario 2

Table 8: Proposed changes to fixed charges

Meter/ Service **Connection Size**

Water Meter Equivalency (ME) Ratios

Typical Customers	Imperia l	Metric	# Meters and Services	Current 2014 Charge Rates	Current Implied ME Ratios	CWWA/AWWA Recommended ME Ratios	Proposed ME Ratios	Increase to current charge rate	Proposed 2015 Monthly Charge Rate
Residential Sm.	5/8"	16 mm	794	\$13.31	1.0	1.0	1.0		\$13.31
Multifamily &	3/4"	19 mm	5592	\$13.31	1.0	1.5	1.0		\$13.31
Sm. Commercial	1"	25 mm	86	\$26.98	2.0	2.5	2.1	2.5%	\$27.66
Sm. Commercial	1.5"	38 mm	81	\$32.18	2.4	5.0	2.7	11%	\$35.71
& Multifamily, City	211	50 mm	123	\$39.57	3.0	8.0	3.5	18%	\$46.69
Industrial	3"	75 mm	31	\$59.14	4.4	15.0	5.6	25%	\$73.92
	4"	100 mm	10	\$78.72	5.9	25.0	7.9	33%	\$104.69
Industrial &	6"	150 mm	11	\$123.07	9.2	50.0	13.3	44%	\$177.22
Bulk	8"	200 mm	3	\$167.41	12.6	80.0	19.5	55%	\$259.48
	10"	250 mm	2	\$211.76	15.9	115.0	26.4	66%	\$351.52
total *note: A Water Me	er Equiva	alency (ME) r	6,731	Existinultiple of a charge		ne lowest	rebal	osed changes to fixed ances rate equity whi ing ME ratios 10% clos	le

charge. For example, if the lowest charge (for a 5/8" service) is \$13.31 and the charge for the 2" service is \$39.57, then the ME ratio for a 2" service is 3 (39.57/13.31=3).

industry standard.



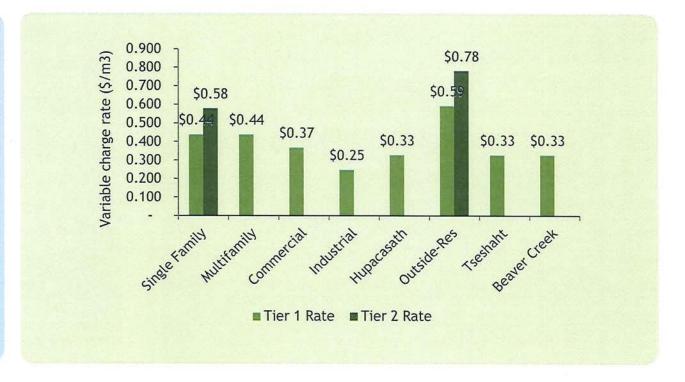
6.0 Rate Structure Scenarios

6.2 Scenario 2

Figure 33: Existing and Proposed Variable Charge Rates

Residential volume charge increase from \$0.40 in scenario 1 to \$0.44 in scenario 2; but rate is still less than current 2014 rate of \$0.47

Current 2014 Dec Structure		
	Inside City	Outside Cit
Tier 1 First 1,133 m3	\$0.47	\$0.63
Tier 2 Next 2,266 m3	\$0.37	\$0.50
Tier 3 Next 5,666 m3	\$0.30	\$0.4
Tier 4 Over 9,066 m3	\$0.26	\$0.35



6.0 Rate Structure Scenarios

6.2 Scenario 2

Table 9: Comparison of monthly fixed charges based on meter size

	2014 Schedule	PA Proposed S1	Victoria	PA scenario 2
5/8"	\$13.31	\$13.31	\$8.35	\$13.31
3/4"	\$13.31	\$13.31	\$9.48	\$13.31
1"	\$26.98	\$31.84	\$13.89	\$27.66
1.5"	\$32.18	\$49.25	\$17.36	\$35.71
2" (8.0)	\$39.57 (3)	\$66.55 (5)	\$27.68 (3.3)	\$46.69 (3.5)
3"	\$59.14	\$133.00	\$52.06	\$73.92
4"	\$78.72	\$200.00	\$83.20	\$104.69
6"	\$123.07	\$400.00	\$155.60	\$177.22
8" (80.0)	\$167.41 (13)	\$612.00 (46)	345.67 (41)	\$259.48 (20)
10" (115.0)	\$211.76	\$878.00		\$351.52

*note: figures in bold parentheses correspond to Water Meter Equivalency (ME) ratios which are also presented on page 47. The ME ratio is the multiple of a charge compared to the lowest charge. For example, if the lowest charge (for a 5/8" service) is \$13.31 and the charge for the 2" service is \$39.57, then the ME ratio for a 2" service is 3 (39.57/13.31=3).



6.0 Rate Structure Scenarios

6.2 Scenario 2

Table 10: Billing Impact of Scenario 2 for a 4 month period in the summer

Customer Category	Courtenay	Powell River	Ladysmi th	Campbell River	North Cowichan (Chemainus)	Port Alberni 2014	Proposed Scenario 2 Billing
Single Family Avg. summer consumption (75m3)	\$116 flat	\$98 flat	\$56	\$64 flat	\$63 flat	\$13.31x4 + \$0.471 x 75m3 = \$88	\$13.31x4 + \$0.44 x 60m3 + \$0.58 x 15m3 = \$88
High consumption (125m3)	\$116 flat	\$98 flat	\$99	\$64 flat	\$63 flat	\$13.31x4 + \$0.471 x 125m3 = \$112	\$13.31x4 + \$0.44 x 60m3 + \$0.58 x 65m3 = \$117 Paying \$5 more
Commercial 1" connection avg. summer consumption (175m3)	\$226	Not metered; Varies - depends on type of	\$102	\$84	\$124	\$26.98x4 + \$0.471 x 175m3 = \$190	\$27.66x4 + \$0.37 x 125m3 = \$175 Paying \$15 less
2" connection high consumption (1,000m3)	\$1,258	business: \$93 to \$427	\$514	\$480	\$561	\$39.57x4 + \$0.471 x 1,000m3 = \$629	\$46.69x4 + \$0.37 x 1,000m3 = \$556 Paying \$73 less

^{*}note: Some rate structures are based on 3 month periods. The calculations in this table are all normalized to 4 months in order to match the City of Port Alberni 4 month billing cycle. In order to do this, the quarterly rate structures were recalculated to incorporate an extra month.



City of Port Alberni DRAFT SUPPLEMENTARY PROJECTS LIST 2019

em No.	Project - "R" designates recurring	R?	All Projects Budgeted Cost	Capital	Non-capital	Funds from General	Other F	unding Source
	Proposed ADMINISTRATION	75						
	Bylaw - Security Enhancement Program	R	25.000		25.000	25,000		
	Planning - OCP Update	+ : :	40,000		40,000	40,000		
	Total Administration		65,000		65,000	65,000	-	
				,				
	FIRE							
	Fire Hall Door Access Hardware	_	5,000		5,000	5,000		
	Fire Hall HVAC Controls Upgrade		24,000	24,000	K#(24,000		
	Total Fire Dept		29,000	24,000	5,000	29,000		
	TRANSPORTATION SERVICES							
	New vehicle-Dir Eng & PW	-	35,000	35,000			35,000	ERRF
	LED Lighting Upgrades (Parking Lots at Echo, Echo Field House, Curling Rick, Wood Ave at							
	Wood Elementary School, Westporte Pathways)	-	15,000	15,000		15,000		
	Streetlighting Upgrade - (Main Roads)	-	50,000	50,000		50,000		
	Traffic Circle Engineering Study Total Transportation Services	-	30,000 130,000	100,000	30,000 30,000	30,000 95,000	35,000	
	PAVING Burde St - 16th Ave to Estevan Dr (190m)		60,000	60,000		60,000		
	Addnl Paving & Road Repairs (TBD)		100,000	100,000		100,000		
	Total Paving	1	160,000	160,000		160,000	-	
	STORM		ac s					
	Montrose - 6th Ave to 9th Ave 250m (st, san)	T	75,000	75,000		37,500	37,500	Gas tax
	8th Ave-Dogwood to Cedarwood (st, san)		65,000	65,000		65,000		
	Total Storm		140,000	140,000	-	102,500	37,500	
	TRAFFIC UPGRADES							
	Traffic Signal Head LED Upgrades		20,000	20,000		20,000		
	Total Traffic Upgrades		20,000	20,000	5	20,000		
	WORKS-OTHER							
	Grandview Walkway 385m Addnl cost for ditch infil and paved shoulder (re-scoped)	1	25,000	25,000		25,000		
	Beaver Creek Widening Pineo to Compton Addnl	\top	25,000	25,000			25,000	Gas tax



City of Port Alberni DRAFT SUPPLEMENTARY PROJECTS LIST 2019

tem No.	Project - "R" designates recurring	R?	All Projects Budgeted Cost	Capital	Non-capital	Funds from General	Other F	unding Source
	Gertrude St Bridge Rehabilitation (Roger Creek)		200,000	200,000		200,000		
	Line Painting Machine Power Driver & Trailer		12,000	12,000		12,000		
	Total Works-Other		262,000	262,000	-	237,000	25,000	
	PARKS							
	Park Upgrades-Paper Mill Dam Stairs	T	10,000	10,000		10,000		
	Park Upgrades-Playground Eating Area Harbour	+	17,000	17,000		17,000		
	Quay		17,000	17,000		17,000		
	Park Upgrades-Penny Lane Bridge	+	20,000	20,000	***************************************	20,000		
	Blair Park Spray Electrical	†	15,000	15,000		15,000		
	Canal Waterfront Park Pier Decking	1	120,000	120,000		120,000		
	Canal Beach Upgrades Phase 2 (Playground)	1	60,000	60,000		30,000	30.000	Community
	Canal Waterfront Pier	1	120,000	120,000		120,000	00,000	Community
	Canal Waterfront Park-Floating Pier	 	100,000	100,000		100,000		
	Canal Waterfront Park Upgrades Phase 3		75,000	100,000		100,000	75,000	Gas tax
	Canal Waterfront Park Washrooms	1	120,000	120,000		120,000	10,000	Odo tax
	Victoria Quay Shelter	+	15,000	15,000		15,000		
	"Esso" Beach Development	1	100,000	100,000		100,000		
	Russell Field Light Pole Repairs	1	10,000	,	10,000	10,000		
	Williamson Park Basketball Court	-	25,000	25,000	70,000	25,000		
	Scott Kenny Trail - 4th Bridge	1	150,000	150,000		150,000		
	Scott Kenny Trail-Stairway to Southgate St	†	40,000	40,000			40,000	Gas tax
	Gyro Centre Retaining Wall w/Seats & Path	-	15,000	15,000		15,000	70,000	Odo tax
	Total Parks		1,012,000	927,000	10,000	867.000	145.000	
	HERITAGE AND CULTURE							
	Total Heritage & Culture		-	-	-		-	
								•
	PARKS, RECREATION & FACILITIES							
	PARKS, RECREATION & FACILITIES Gyro Centre Security Cameras	Т	10.000	T T	10.000	10.000		
	Gyro Centre Security Cameras		10,000	9,000	10,000	10,000		
				9,000 30,800	10,000	9,000		
	Gyro Centre Security Cameras Glenwood Ctr - Ride On Floor Scrubber		9,000 30,800			9,000 30,800		
	Gyro Centre Security Cameras Glenwood Ctr - Ride On Floor Scrubber Garbage Can Compounds-City Wide		9,000 30,800 9,900	30,800	9,900	9,000 30,800 9,900	Vanada	
	Gyro Centre Security Cameras Glenwood Ctr - Ride On Floor Scrubber Garbage Can Compounds-City Wide Alarm Panels at Heritage Facilities Echo Field House Furnace #1		9,000 30,800 9,900 6,600	30,800 6,600		9,000 30,800 9,900 6,600		
	Gyro Centre Security Cameras Glenwood Ctr - Ride On Floor Scrubber Garbage Can Compounds-City Wide Alarm Panels at Heritage Facilities Echo Field House Furnace #1 Echo Field Parking Lot - Resurface		9,000 30,800 9,900 6,600 150,000	30,800 6,600 150,000		9,000 30,800 9,900 6,600 150,000		
	Gyro Centre Security Cameras Glenwood Ctr - Ride On Floor Scrubber Garbage Can Compounds-City Wide Alarm Panels at Heritage Facilities Echo Field House Furnace #1 Echo Field Parking Lot - Resurface Multiplex Retaining Wall		9,000 30,800 9,900 6,600 150,000 52,800	30,800 6,600 150,000 52,800		9,000 30,800 9,900 6,600 150,000 52,800		
	Gyro Centre Security Cameras Glenwood Ctr - Ride On Floor Scrubber Garbage Can Compounds-City Wide Alarm Panels at Heritage Facilities Echo Field House Furnace #1 Echo Field Parking Lot - Resurface		9,000 30,800 9,900 6,600 150,000	30,800 6,600 150,000		9,000 30,800 9,900 6,600 150,000		

J:\Finance\Financial Plans\plan2019-2023\Supp Projects List 2019 V5 Jan 17 Agenda

City of Port Alberni DRAFT SUPPLEMENTARY PROJECTS LIST 2019

			All Projects			Funds from	
em No.		R?	Budgeted Cost	Capital	Non-capital	General	Other Funding Source
	Johnston Rd Planter Box Installation		20,000	20,000		20,000	
	Aquatic Centre Accessibility Lift		3,000		3,000	3,000	
	RCMP Bldg Temporary Exhibit Lockers		10,000		10,000	10,000	
	RCMP Bldg GIS Flooring		15,000	15,000		15,000	
	Tree Planting Program		10,000		10,000	10,000	
	Total Paris Parastina 9 Casillia		FF0.400	545.000			
	Total Parks, Recreation & Facilities		558,100	515,200	42,900	393,100	165,000
	OTHER						
	OTHER Fireworks Show at Salmonfest 2019	_	10.000				
	Fireworks Show at Salmontest 2019	R	10,000		10,000	10,000	
	Total Proposed Projects		2,386,100	2,148,200	162,900	1,978,600	407,500
	Additions per COW Report						
	Changes per budget meeting - (DATE)						
	Contribution to Capital Reserve						
	Contained and to Capital Negative						
			2,386,100	2,148,200	162,900	1.978.600	407,500

Note: the available "general" amount will change in accordance with changes to the operations budget

 Available funds from operations plan
 General 600,000 1

Leslie Walerius 5367 Russell Street Port Alberni, BC V9Y 8E4

January 24, 2019

City of Port Alberni Argyle Street Port Alberni, BC

Dear Mayor & Council,

RE: 2019 Budget Meeting

On Monday, January 21, 2019 I was able to attend the first 2019 Budget Meeting. I found the meeting to be quite informative and the questions rose to be of interest.

Cindy Solda and Ron Paulson commented on past practice of department presentations and reviewing the budget on a line by line basis as this provided an opportunity for Council to interact with Department managers to see where the individual departments are leaning, thus providing a picture of what their vision is for the facilities, infrastructure and activities provided by the City. Without this dialogue council is being limited by their lack of input to that of the CAO Tim Pley.

The Town Hall Meetings, on-line surveys and as Cindy Solda suggested, provide information through Facebook, may possibly aid the Councilors, for the 2019 budget but also in the new Strategic Plan for the City of Port Alberni.

As a City Taxpayer, I feel the Budget is one of the most important documents that Council will consider for managing operations and capital expenditure over the next five years (2019-2023) and all aspects of the budget should be considered from infrastructure projects to manpower to activities, in all departments.

In order to get a grasp on the current budget, I feel the City Council should not only look forward to 2023 but look to the past. The reason is, how do you know how effective a Budget is unless you know the results of the previous budgeting process.

Council is able to request financial information to confirm:

- a. Previous Budgets & corresponding Actuals (eg. Years 2017 & 2018). This type of information would open up discussions on Variances with the CAO, Directors & Managers.
 - a. Did departments stay within budget
 - b. Were all Capital Projects budgeted for started and completed
 - c. Grants if awarded were they fully utilized, extended or lost



As elected representatives, you are responsible for the finances of the City, not only the Revenue but also the Expenditure. There are Policies in place that guide the actions of Management and Staff as well as the Councilors.

Every decision that is made involves finance – whether you hire employees, approve tenders, create/amend by-laws or hear a request for the use of a City Facility. Everything is about funding and every decision made should be considered with this in mind.

As a taxpayer, I want each person on Council to carefully review the City Financial Policies, review past Budgets & Actuals, make informed decisions on the current budget (reviewing the budget line by line) and ask lots of questions of the CAO, Directors, Department Managers and the Finance Department.

I will be attending the upcoming budget sessions and look forward to hearing from all of you.

Best Regards,

Leslie Walerius