

# Alberni Pacific Railway/ McLean Mill 2015 Financial Plan



### **Preserving the History of Our Forest Industry**

Alberni Pacific Railway and McLean Mill Attendance and Special Events

- 2014 11,388/34
- 2013 11,053/35
- 2012 13,182/30
- 2011 13,248/29
- 2010 15,366/31
- 2009 14,614/26
- 2008 14,774/24
- 2007 14,053/24
- 2006 11,051/21
- 2005 9,938/5



## Tourism & Volunteer Statistics

- Studies from other Canadian Railways and Vancouver Island University show that the average visitor spending ranges from \$182 to \$240 per person. Last year 65% of our 11,388 visitors were from out of town, thereby generating between \$1.35 to \$1.78 million to the local economy.
- The 12,000 plus volunteer hours in 2014 provide cost savings of \$180,000 (at \$15/hour) or \$240,000 (at \$20/hr.) The total budget including volunteer time last year was around \$700,000 putting the City contribution at about one third.
- Wages to our full time, part time and seasonal staff accounted for \$230,888 of the total budget in 2014. These people live in the Valley, pay taxes and spend much of their income here.
- Marketing on the national and local levels is key to increasing the number of visitors in 2015 and future years.

## Anticipated 2015 Ridership





#### 2014

- Franklin River Divisions 80<sup>th</sup> Anniversary Celebration at the McLean Mill
- Antique Truck Show held at the Industrial Heritage Centre this year.
- Hosting charters for Rotary, Killarney and Vancouver Island University and Two Cruise Ships
- Loggers Sports at the Mill
- Santa Runs & Christmas Trains to Light-up & Craft Fair at the Mill (13 trips, incl. 3 night runs)
- Participation in Qualicum Beach 100<sup>th</sup> Anniversary
- Google Street View, Social Media page, updated website and new videos of Mill & Train
- Ongoing partnerships with Barclay, Hospitality & Blue Marlin Hotels, Home Hardware and new sponsorships with Duncan, Sabine & Collyer and Roc-Star Enterprises
- Kitsuksis Creek realignment and relocation of the Spar Tree
- A 4.5 rating with Trip Advisor (2014 Winner, Certificate of Excellence)
- New exposed aggregate porch in front of the Visitor Centre
- Yellow Cedar donation from Probyn Logging









#### McLean Mill & Alberni Pacific Railway Partnershing Charters & Special Events fo

- Partnerships, Charters & Special Events for 2015
  - Continue the train with room and/or dinner packages with the Best Western Barclay, Hospitality Inn and Blue Marlin Inn Hotels
  - Train & wine tours with the Chase & Warren Estate Winery
  - Bus charters including senior tours such as Enjoy Tours
  - Cruise ships (from Nanaimo), charters (car clubs, service clubs etc.)
  - Special events such as Antique Truck Shows, Beaufort Gang Robberies, Pirate Train, Loggers Sports, No. 7 Challenge Race, Weddings etc.
  - 2 extended BCIT Conductor training course practicum's, that not only provide revenue for the Society to fund restorations, but the students staying here also contribute to the local economy.
  - Continue the partnership with Woodland Flooring to supply lumber.
  - Partnership with Home Hardware to sell McLean lumber, liveedge slabs and specialty items.
  - Working with B.C.Wood on a Marketing Program for liveedge slabs and heavy timbers.

#### "McLean Mill & Woodland Flooring ...bringing B.C`s Heritage to Life"





#### McLean Mill & Alberni Pacific Railway

Expense

Expenses	<u>2014</u>	<u>2015</u>
	<u>Actual</u>	<b>Budget</b>
Wages	\$ 230,888	\$ 235,000
Mill & Site Maintenance	\$ 42,745	\$ 25,000
Train & Track Maintenance	\$ 10,025	\$ 10,000
Propane and Locomotive Fuel	\$ 66,442	\$ 63,500
Utilities	\$ 20,944	\$ 16,000
Safety	\$ 3,269	\$ 3,000
Marketing	\$ 39,697	\$ 30,000
Inventory (Concession, Cookhouse, Mill, Fibre etc. incl. HST)	\$ 31,300	\$ 25,000
Insurance	\$ 44,820	\$ 44,000
Track Usage	\$ -	\$ 2,000
Office Supplies (Moneris, Phone, Photocopy, Postage, Bank charges etc.)	\$ 16,332	\$ 14,000
Prior Years Shortfall	\$ -	
Miscellaneous	\$ 3,773	\$ 5,000
	\$ 510,234	\$ 472,500



McLean Mill & Alberni Pacific Railway

Revenue	<u>2014</u>		<u>2015</u>	
	<u>Actual</u>		<b>Budget</b>	
Admissions	\$ 131,255	\$	150,000	
Concessions	\$ 45,890	\$	40,000	
Lumber & Custom Wood Sales	\$ 68,784	\$	30,000	
Outside Contributions (student grants etc.)	\$ 35,974	\$	22,500	
City of Port Alberni (operating contribution)	\$ 239,000	\$	225,000	
Miscellaneous	\$ 6,976	\$	5,000	
	\$ 527,878	\$	472,500	



#### Ucluelet First Nations' Community Centre